# Maine Health Data Organization Standardized Hospital Financial Data Report III

### 2017 – 2021 All Unconsolidated Financial Data Reported by Hospital

Includes tables containing all data elements and ratios for each of Maine's non-governmental hospitals, based on unconsolidated data obtained from audited financial statements.

#### Maine Health Data Organization Hospital Financial Data Release Notes - December 2022

#### **Overview**

The MHDO Hospital Financial Reports were designed to standardized the reporting of key hospital financial indicators to allow for comparisons across hospitals; however, given the complexities in the hospitals structure and in accounting practices, leading to scenarios where the way in which a hospital and its activities are reported in an unconsolidated form are more comparable to another hospitals consolidated reporting. For example, some physician practices are departments of the hospital (and would be included in the hospitals unconsolidated reporting) where for another hospital the physician practices are a subsidiary of the hospital ( and would not be included in the hospitals unconsolidated reporting but rather captured in the hospitals consolidated reporting).

#### **Consolidated vs. Unconsolidated Reporting**

The primary difference between consolidated and unconsolidated reporting is that the consolidated form reports all activities of a health system and its subsidiaries as a combined entity, while the unconsolidated financial statements report activities as a separate entity. For consolidated health system data see Report IV.

#### **Data Release Notes:**

#### **Hospital Mergers/Acquisitions:**

**Calais Regional Hospital -** On February 19, 2021 Down East Community Hospital, petitioned to acquire Calais Regional Hospital with the bankruptcy court and was approved by bankruptcy judge presiding over the chapter 11 bankruptcy case of CRH on March 24, 2021. Calais Regional Hospital is now called Calais Community Hospital and is a subsidiary of Downeast Community Hospital.

**Mid Coast Hospital -** On 1/1/2021, Mid Coast Hospital merged into Maine Health System and became the 9th hospital of Maine Health System unification. Mid Coast Hospital now utilizes the d/b/a of Mid Coast-Parkview Health (Mid Coast Hospital).

**Mayo Regional Hospital -** On 3/1/2020 Mayo Regional Hospital merged into Northern Light Health and became the 10th hospital of Northern Light Health system. Last reporting year for Mayo as a stand alone enity was FY 2019.

**MaineHealth Unification** - Effective 1/1/2019, the MaineHealth System is comprised of MaineHealth Services (formerly named MaineHealth), the parent organization, and its subsidiaries. The subsidiaries of MaineHealth Services include MaineHealth, NorDx, MaineHealth Care at Home, and The Memorial Hospital at N.H. The subsidiary MaineHealth, whose former legal name was Maine Medical Center, includes eight acute care hospitals that were formerly individual entities until the execution of the unification merger. These hospitals are now local health systems within the subsidiary named MaineHealth utilizing d/b/a's of Maine Medical Center, Southern Maine Health Care, LincolnHealth, Western Maine Healthcare (Stephens Memorial Hospital), Franklin Community Health Network (Franklin Memorial Hospital), Maine Behavioral Healthcare, and Coastal Healthcare Alliance (Waldo County General Hospital and Pen Bay Medical Center).

Aroostook Medical Center (TAMC) - d/b/a Northern Light A.R. Gould Hospital

**Parkview Adventist Medical Center** – On 06/16/2015 Parkview filed bankruptcy and was acquired by **Mid Coast Hospital** effective 8/21/2015. Last financial data reporting year for Parkview was FY 2014 (see https://mhdo.maine.gov/hosp\_fins\_previous.htm).

**St. Andrews Hospital & Miles Memorial Hospital** – On 10/01/2013, St. Andrews Hospital and Miles Memorial Hospital merged to form a new entity called **LincolnHealth**. Last financial data reporting year for St. Andrews Hospital and Miles Memorial Hospital was FY 2013 (see https://mhdo.maine.gov/hosp\_fins\_previous.htm).

**Southern Maine Medical Center & Henrietta Goodall Hospital** – On 01/01/2014, Henrietta Goodall Hospital and Southern Maine Medical Center merged to form a new entity called **Southern Maine Health Care**. Last financial reporting year for Goodall Hospital & Southern Maine Medical Center was FY 2013 (see https://mhdo.maine.gov/hosp\_fins\_previous.htm).

**Spring Harbor Hospital** - On 04/01/2014 Spring Harbor Hospital (a nonprofit psychiatric hospital) was merged with three nonprofit community health agencies, Maine Mental Health Partners, Community Counseling Center, Counseling Services, Inc., and Mid-Coast Mental Health Center. This merger of the five organizations formed to a single, unified corporate entity known as **Maine Behavioral Healthcare**. Maine Behavioral Healthcare was created to provide an integrated continuum of comprehensive, coordinated behavioral healthcare for Maine residents of all ages and serves in multiple locations throughout southern, western, and mid-coast Maine. Maine Behavioral is a member of the MaineHealth system and allied with Maine Medical Center's Department of Psychiatry, Southern Maine Health Care's Behavioral Health Services, and Pen Bay Medical Center's Department of Psychiatry. Last financial data reporting year for Spring Harbor Hospital was FY 2013 (see https://mhdo.maine.gov/hosp\_fins\_previous.htm).

#### Fiscal Year End Date Changes:

Maine Coast Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2015

Franklin Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2014

York Hospital changed its FYE from 6/30 to 12/31 on 07/01/2014

#### **Hospital Peer Group Changes:**

#### Effective April 2017:

- Inland Hospital and Northern Maine Medical Center changed from Peer Group "D" to "C".
- Peer Group "E" (Critical Access Hospitals) changed to "D".
- Peer Group "F" (Private Psychiatric Hospitals) changed to "E".

#### Maine Hospital Peer Groups\*

May 2022

May 2022	
Hospital Name	Peer Group
Acadia Hospital (Northern Light Acadia Hospital)	E
Aroostook Medical Center (Northern Light A.R. Gould Hospital)	В
Blue Hill Memorial Hospital (Northern Light Blue Hill Hospital)	D
Bridgton Hospital	D
Calais Regional Hospital	D
Cary Medical Center	С
Central Maine Medical Center	А
Charles A. Dean Memorial Hospital (Northern Light Charles A. Dean Hospital)	D
Down East Community Hospital	D
Eastern Maine Medical Center (Northern Light Eastern Maine Medical Center)	А
Franklin Memorial Hospital	С
Houlton Regional Hospital	D
Inland Hospital (Northern Light Inland Hospital)	С
LincolnHealth	D
Maine Behavioral Healthcare (Spring Harbor Hospital)	Е
Maine Coast Memorial Hospital (Northern Light Maine Coast)	С
Maine Medical Center	А
MaineGeneral Medical Center	А
Northern Light Mayo Hospital (Mayo Regional Hospital)	D
Mercy Hospital (Northern Light Mercy Hospital)	В
Mid Coast Hospital	В
Millinocket Regional Hospital	D
Mount Desert Island Hospital	D
New England Rehabilitation Hospital	F
Northern Maine Medical Center	С
Penobscot Bay Medical Center	В
Penobscot Valley Hospital	D
Redington-Fairview General Hospital	D
Rumford Community Hospital	D
Sebasticook Valley Hospital (Northern Light Sebasticook Valley Hospital)	D
Southern Maine Health Care	В
St. Joseph Hospital	В
St. Mary's Regional Medical Center	В
Stephens Memorial Hospital	D
Waldo County General Hospital	D
York Hospital	В
-	

\*Peer Group designations provided by the Maine Hospital Association (MHA)

Health System (Consolidated data reported)	Hospital Name (Unconsolidated data reported)
MaineHealth System	Franklin Memorial LincolnHealth Maine Behavioral Healthcare Maine Medical Center Mid Coast Hospital Penobscot Bay Medical Southern Maine Health Care Stephens Memorial Waldo County General
Northern Light Health System	Acadia Hospital Aroostook Medical Center Blue Hill Memorial Hospital Charles A. Dean Memorial Hospital Eastern Maine Medical Center Inland Hospital Maine Coast Memorial Mayo Regional Hospital Mercy Hospital Sebasticook Valley Hospital
Central Maine Healthcare System	Bridgton Hospital Central Maine Medical Center Rumford Hospital
MaineGeneral Health System	MaineGeneral Medical

## Maine Hospital(s) part of a Health System

	Acadia Hospital Corporation Bangor, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$		
Total Current Assets	18,654,885	21,961,231	26,997,777	35,698,934	42,053,073	
Cash and Investment	8,310,290	15,587,645	21,097,376	24,477,833	23,346,259	
Current Assets Whose Use is Limited	416,646	426,257	442,803	78,939	50,539	
Net Patient Accounts Receivable	3,222,148	3,752,113	3,881,123	3,096,503	4,314,273	
Due from Affiliates	269,802	166,074	52,079	211,702	88,094	
Third Party Settlements Receivable	6,130,432	1,710,711	1,220,671	7,512,301	13,909,525	
Other Accounts Receivable	21,008	48,940	54,210	149,796	183,253	
Inventory	128,921	111,035	95,897	89,000	62,793	
Other Current Assets	155,638	158,456	153,618	82,860	98,337	
Total Non-Current Assets Trustee Held Investments	<b>9,761,693</b>	8,988,469 †	8,695,749 †	8,583,401 †	8,579,465 +	
Board Designated and Undesignated Investments	140,773	101,126	109,372	154,556	226,446	
Due from Affiliates	+	+	+	+	220,110	
Investment in Affiliates	+	+	+	+	+	
Other Non-Current Assets	100,062	81,704	83,702	63,037	54,179	
Gross Property, Plant and Equipment (PP&E)	32,539,789	32,735,433	33,320,080	33,644,390	34,383,450	
Accumulated Depreciation	23,018,931	23,929,794	24,817,405	25,278,582	26,084,610	
Net Property, Plant and Equipment (PP&E)	9,520,858	8,805,639	8,502,675	8,365,808	8,298,840	
Total Unrestricted Assets	28,416,578	30,949,700	35,693,526	44,282,335	<b>50,632,538</b>	
Total Current Liabilities	9,884,844	10,912,779	7,669,440	8,522,305	9,331,944	
Current Long Term Debt (LTD)	1,313,328	1,365,772	1,307,343	147	2,444	
Accounts Payable and Accrued Expenses	4,754,589	3,786,845	3,667,040	4,300,176	5,528,551	
Estimated Third Party Settlements	3,454,466	4,571,114	4,659	570,164	237,480	
Due to Affiliates	362,461	1,189,048	2,690,398	3,387,711	2,940,943	
Other Current Liabilities	1	1,105,010	2,050,550	264,107	622,526	
Total Non-Current Liabilities						
	<b>12,918,435</b>	11,438,259	<b>12,161,200</b>	<b>15,373,732</b>	<b>12,164,014</b>	
Long Term Debt Estimated Third Party Settlements	2,891,723	1,468,961	104,628	47,491	10,258	
Due to Affiliates	1	+	+	+	+	
Self Insurance Fund	+	+	+	+	+	
Accrued Pension and Post Retiree Health Benefits	10,026,712	9,969,298	12,056,572	14,542,963	12,153,756	
Other Non-Current Liabilities	+	5,505,250	12,030,372	783,278	12,155,750	
Fund Balance Unrestricted	5,613,299	8,598,662	15,862,886	<b>20,386,298</b>	29,136,580	
Total Liabilities & Equity	28,416,578	30,949,700	35,693,526	44,282,335	50,632,538	
Total Restricted Assets	456,506	432,465	554,167	544,669	1,623,732	
Cash and Investments	456,506	432,465	554,167	544,669	1,623,732	
Receivables	+	+	+	+	+	
Other Assets	+	+	+	+	†	
Total Restricted Liabilities and Equity	456,506	432,465	554,167	544,669	1,623,642	
Total Restricted Fund Balance	456,506	<b>432,465</b> +	554,167	544,669	1,623,642	
Total Liabilities	†		+ 202.005	+	1 040 000	
Temporarily Restricted Net Assets	190,404	163,963	283,065	271,867	1,049,080	
Permanently Restricted Net Assets	266,102	268,502	271,102	272,802	574,562	
† Data not available or not applicable						

		Acadia Hospita	al Corporation Ba	angor, Me.		
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$		
<b>Total Gross Patient Service Revenue (GPSR)</b> Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	<b>109,546,583</b> 72,636,659 36,909,924 19,939,408 1,383,150	<b>112,803,285</b> 74,530,064 38,273,221 18,128,249 4,108,382	<b>115,522,283</b> 78,345,868 37,176,415 18,461,574 4,247,417	<b>120,813,682</b> 82,834,886 37,978,796 19,021,482 4,582,410	<b>130,636,315</b> 81,175,386 49,460,929 21,410,537 2,553,541	
Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	32,814,184 (9,646,965) 65,056,806 3,356,083	36,402,667 (1,464,182) 55,628,169 2,065,570	35,355,915 (4,542,032) 61,999,409 1,839,051	36,475,095 659,348 60,075,347 2,690,924	41,967,274 (76,084) 64,781,047 2,064,229	
Total Operating Revenue	68,412,889	57,693,739	63,838,460	62,766,271	66,845,276	
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>54,853,017</b> 947,245 233,913 6,474 † 6,474 40,374,013 13,291,372	<b>54,291,304</b> 912,814 176,387 74,635 * 74,635 40,677,185 12,450,283	<b>53,902,382</b> 882,939 119,393 51,288 † 51,288 40,350,207 12,498,555	<b>56,174,255</b> 820,133 55,948 44,638 + 44,638 41,235,174 14,018,362	<b>59,685,614</b> 794,101 (967) 100,381 11,340 89,041 42,230,395 16,561,704	
Net Operating Income	13,559,872	3,402,435	9,936,078	6,592,016	7,159,662	
Total Non-Operating Revenue	(105,930)	10,902	(34,617)	(62,267)	(68,648)	
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	(105,930) 50,989 (156,919) † † † †	<b>10,902</b> 10,902 † † † † †	<b>10,883</b> 10,883 † † † † (45,500)	(107,767) (107,767) + + + + + 45,500	(68,648) (68,648) † † † † †	
Excess of Revenue over Expenses	13,453,942	3,413,337	9,901,461	6,529,749	7,091,014	
Extraordinary Gains/Losses	†	+	+	+	+	
Total Surplus/Deficit	13,453,942	3,413,337	9,901,461	6,529,749	7,091,014	
<b>Total Change in Unrestricted Net Assets</b> Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers	(12,639,208) 21,669 105,057 522,275 (26,746,746) †	<b>2,985,362</b> 31,012 + 66,812 (529,035) +	<b>7,264,223</b> 12,271 (2,404,598) (246,999)	<b>4,523,412</b> (1,697) (2,004,599) (500)	<b>8,750,279</b> + 1,656,434 4,366 +	
Consolidations with Support						

	Acadia Hospital Corporation Bangor, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.901	2.022	3.534	4.207	4.531
Current Ratio without Board Designated and Undesignated Investments	1.887	2.012	3.520	4.189	4.506
Days in Accounts Receivable	18.078	24.619	22.849	18.813	24.308
Acid Test	.883	1.467	2.809	2.881	2.507
Days Cash on Hand, Current	59.091	109.502	148.288	161.925	145.010
Days Cash on Hand, Incl Board Designated & Undesignated Investments	60.044	110.194	149.041	162.944	146.413
Average Payment Period, Accounts Payable and Accrued Expenses	32.194	25.894	25.245	28.355	34.265
Average Payment Period, Current Liabilities	66.931	74.621	52.798	56.195	57.838
Capital Structure					
Equity Financing Ratio	.198	.278	.444	.460	.575
Fixed Asset Financing	.304	.167	.012	.006	.001
Cash Flow Divided by Total Debt	.632	.194	.544	.308	.367
Cash Flow Divided by Total Debt with Operating Income Only	.636	.193	.546	.310	.370
Debt Service Coverage	9.856	3.022	7.342	5.432	(9614.815)
Debt Service Coverage with Operating Income Only	9.927	3.015	7.365	5.478	(9698.532)
Profitability					
Total Margin	.197	.059	.155	.104	.106
Operating Margin	.198	.059	.156	.105	.107
Non Operating Revenue Margin	(.008)	.003	(.003)	(.010)	(.010)
Return on Assets	.473	.110	.277	.147	.140
Return on Equity	2.397	.397	.624	.320	.243
Markup	2.058	2.116	2.177	2.199	2.223
Deductible	.300	.323	.306	.302	.321
Markup Adjustment for Deductible	1.460	1.445	1.521	1.549	1.520
Reported Income Index	(1.064)	1.143	1.363	1.444	.810
Asset Efficiency					
Total Asset Turnover	2.404	1.864	1.788	1.416	1.319
Fixed Asset Turnover	7.186	6.552	7.508	7.503	8.055
Average Age of Plant Depreciation Only	24.301	26.215	28.108	30.823	32.848
Other Financial Ratios			( <b>)</b>		
Total Operating Expense Growth	.043	(.010)	(.007)	.042	.063
Total Operating Revenue Growth	.219	(.157)	.107	(.017)	.065
Realized Gains Divided by NonOperating Revenue	1.481	.000	.000	.000	.000
Realized Gains Divided by NetIncome	(.012)	.000	.000	.000	.000
Long Term Debt to Equity	.515	.171	.007	.002	.000

	Aroostook Medical Center, The (TAMC) Presque Isle, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$		
Total Current Assets	15,358,769	21,071,930	25,897,530	46,662,635	37,054,543	
Cash and Investment	(13,600,972)	(4,059,631)	(2,679,201)	18,479,090	2,662,882	
Current Assets Whose Use is Limited	73,576	88,772	116,987	152,842	73,615	
Net Patient Accounts Receivable	13,775,722	12,853,867	16,713,593	17,120,727	18,840,504	
Due from Affiliates	42,607	81,916	1,212	10,633	461,715	
Third Party Settlements Receivable	10,453,929	6,649,039	7,300,913	6,930,659	11,210,944	
Other Accounts Receivable	1,009,719	2,183,086	1,413,172	1,608,827	1,360,491	
Inventory	2,198,408	2,254,826	2,025,307	2,058,074	2,200,670	
Other Current Assets	1,405,780	1,020,055	1,005,547	301,783	243,722	
Total Non-Current Assets	41,639,490	40,226,237	38,095,579	37,402,221	38,667,271	
Trustee Held Investments	+ F 706 255	+ ( 272 011	† F 005 059	t C 204 201		
Board Designated and Undesignated Investments Due from Affiliates	5,796,355 +	6,273,011 †	5,995,958 +	6,204,801 †	7,450,916	
Investment in Affiliates	+	+	+	+	+	
Other Non-Current Assets	1,052,369	1,044,833	1,088,173	989,868	1,572,963	
Gross Property, Plant and Equipment (PP&E)	92,546,262	93,986,463	94,876,280	96,754,759	99,313,269	
Accumulated Depreciation	57,755,496	61,078,070	63,864,832	66,547,207	69,669,877	
Net Property, Plant and Equipment (PP&E)	34,790,766	32,908,393	31,011,448	30,207,552	29,643,392	
Total Unrestricted Assets	56,998,259	61,298,167	63,993,109	84,064,856	75,721,814	
Total Current Liabilities	15,383,571	15,804,443	19,172,454	27,685,974	32,735,910	
Current Long Term Debt (LTD)	55,316	62,711	97,025	133,706	406,961	
Accounts Payable and Accrued Expenses	11,678,764	11,772,784	10,550,200	11,143,812	12,666,911	
Estimated Third Party Settlements	1,295,361	1,096,912	444,440	3,479,440	3,385,400	
Due to Affiliates	2,354,130	2,872,036	8,080,789	8,917,485	3,592,597	
Other Current Liabilities	2,554,150	2,072,050	0,000,705 †	4,011,531	12,684,041	
Total Non-Current Liabilities	26,456,540	26,802,662	-			
Long Term Debt	20,450,540	20,273,253	<b>26,391,429</b> 20,130,091	<b>38,243,445</b> 19,950,202	<b>27,701,255</b> 19,999,907	
Estimated Third Party Settlements	20,382,003	20,273,255	20,130,091	19,950,202	19,999,907	
Due to Affiliates	20,520	+	+	+	+	
Self Insurance Fund	†	+	+	+	+	
Accrued Pension and Post Retiree Health Benefits	5,791,355	6,270,497	5,993,364	6,202,171	7,447,784	
Other Non-Current Liabilities	256,602	258,912	267,974	12,091,072	253,564	
Fund Balance Unrestricted	15,158,148	18,691,062	18,429,226	18,135,437	15,284,649	
Total Liabilities & Equity	56,998,259	61,298,167	63,993,109	84,064,856	75,721,814	
Total Restricted Assets	7,236,746	6,680,972	6,037,020	5,891,544	6,752,923	
Cash and Investments	7,236,746	6,680,972	6,037,020	5,891,544	6,752,923	
Receivables	†	+	+	+	+	
Other Assets	+	+	+	†	+	
Total Restricted Liabilities and Equity	7,236,746	6,680,972	6,037,020	5,891,544	6,752,923	
Total Restricted Fund Balance Total Liabilities	<b>7,236,746</b>	6,680,972 +	6,037,020 +	<b>5,891,544</b> +	6,752,923 +	
Temporarily Restricted Net Assets	4,512,573	3,956,599	3,312,447	3,164,098	4,019,906	
Permanently Restricted Net Assets	2,724,173	2,724,373	2,724,573	2,727,446	2,733,017	
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† Data not available or not applicable						

	Aroostook Medical Center, The (TAMC) Presque Isle, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$\$		
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>303,285,308</b> 81,293,257 221,992,051 5,020,903 6,304,884 166,116,819 232,474 125,610,228 7,465,904	<b>318,136,458</b> 81,623,574 236,512,884 4,049,326 8,571,822 175,546,326 283,334 129,685,650 11,076,452	<b>346,027,655</b> 84,185,943 261,841,712 1,269,641 7,800,818 207,877,606 + 129,079,590 10,941,955	<b>365,714,903</b> 83,315,059 282,399,844 1,595,043 8,610,870 235,287,321 + 120,221,669 27,932,081	<b>409,637,924</b> 78,833,339 330,804,585 1,696,704 2,077,127 272,220,399 181,840 133,461,854 17,756,568	
Total Operating Revenue	133,076,132	140,762,102	140,021,545	148,153,750	151,218,422	
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>131,825,980</b> 3,903,877 825,111 † † 77,133,986 49,963,006	<b>137,155,467</b> 3,832,868 838,128 + + * 81,640,627 50,843,844	<b>140,548,425</b> 3,613,113 837,964 + + * 82,267,399 53,829,949	<b>148,731,197</b> 3,439,037 835,816 + + * 82,003,481 62,452,863	<b>154,575,770</b> 3,463,168 839,186 + + * 84,853,661 65,419,755	
Net Operating Income	1,250,152	3,606,635	(526,880)	(577,447)	(3,357,348)	
Total Non-Operating Revenue	(49,871)	66,056	(47,654)	(125,008)	266,193	
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>51,365</b> 51,365 † (101,236) † †	<b>66,056</b> 66,056 † † † † †	(47,654) (47,654) † † † † † †	(125,008) (125,008) † † † † † †	<b>36,935</b> 36,935 + 229,258 + +	
Excess of Revenue over Expenses	1,200,281	3,672,691	(574,534)	(702,455)	(3,091,155)	
Extraordinary Gains/Losses	+	+	+	+	+	
Total Surplus/Deficit	1,200,281	3,672,691	(574,534)	(702,455)	(3,091,155)	
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>1,106,173</b> 736,214 † (830,322) † † †	<b>3,532,915</b> 804,786 + (944,577) + + 15	(261,834) 831,087 + (518,387) + + + +	(293,788) 408,630 + + 37 + + + +	(2,850,788) 239,865 + 502 + + + + +	

	Aroost	took Medical Cente	er, The (TAMC <u>)</u> P	resque Isle, M <u>e</u> .		
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	1.375	1.730	1.664	1.910	1.360	
Current Ratio without Board Designated and Undesignated Investments	.998	1.333	1.351	1.685	1.132	
Days in Accounts Receivable	40.030	36.177	47.261	51.980	51.526	
Acid Test	(.879)	(.251)	(.134)	.673	.084	
Days Cash on Hand, Current	(38.598)	(10.871)	(6.830)	46.807	6.610	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	(22.059)	6.303	9.153	62.394	24.607	
Average Payment Period, Accounts Payable and Accrued Expenses	33.323	32.231	28.121	27.995	30.596	
Average Payment Period, Current Liabilities	43.894	43.268	51.104	69.552	79.071	
Capital Structure						
Equity Financing Ratio	.266	.305	.288	.216	.202	
Fixed Asset Financing	.586	.616	.649	.660	.675	
Cash Flow Divided by Total Debt	.122	.176	.067	.042	.006	
Cash Flow Divided by Total Debt with Operating Income Only	.123	.175	.068	.043	.002	
Debt Service Coverage	6.762	9.339	4.304	3.830	1.245	
Debt Service Coverage with Operating Income Only	6.819	9.265	4.357	3.964	.971	
Profitability						
Total Margin	.009	.026	(.004)	(.005)	(.020)	
Operating Margin	.009	.026	(.004)	(.004)	(.022)	
Non Operating Revenue Margin	(.042)	.018	.083	.178	(.086)	
Return on Assets	.021	.060	(.009)	(.008)	(.041)	
Return on Equity	.079	.196	(.031)	(.039)	(.202)	
Markup	2.357	2.400	2.540	2.647	2.765	
Deductible	.548	.552	.601	.643	.665	
Markup Adjustment for Deductible	1.097	1.120	1.061	1.065	1.004	
Reported Income Index	1.085	1.040	2.194	2.391	1.084	
Asset Efficiency						
Total Asset Turnover	2.334	2.297	2.187	1.761	2.001	
Fixed Asset Turnover	3.825	4.277	4.515	4.905	5.101	
Average Age of Plant Depreciation Only	14.794	15.935	17.676	19.351	20.117	
Other Financial Ratios						
Total Operating Expense Growth	.048	.040	.025	.058	.039	
Total Operating Revenue Growth	.168	.058	(.005)	.058	.021	
Realized Gains Divided by NonOperating Revenue	.000	.000	.000	.000	.000	
Realized Gains Divided by NetIncome	.000	.000	.000	.000	.000	
Long Term Debt to Equity	1.345	1.085	1.092	1.100	1.308	

		Blue Hill Memorial Hospital Blue Hill, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
<b>DATA ELEMENTS Total Current Assets</b> Cash and Investment         Current Assets Whose Use is Limited         Net Patient Accounts Receivable         Due from Affiliates         Third Party Settlements Receivable         Other Accounts Receivable         Inventory         Other Current Assets <b>Total Non-Current Assets</b> Trustee Held Investments	<b>5,847,457</b> (244,361) 30,953 4,209,699 24,930 948,289 332,542 178,600 366,805 <b>8,523,967</b>	▶ 11,134,185 3,774,271 30,333 4,395,812 36,247 1,718,424 613,706 130,255 435,137 8,282,210 +	<pre>&gt; 14,129,851 6,882,493 28,979 4,428,438 158,206 1,960,230 291,807 211,823 167,875 7,498,484 +</pre>	<b>24,842,159</b> 20,127,042 35,759 2,324,500 118,607 1,473,062 539,595 209,290 14,304 <b>6,412,173</b>	<b>32,704,421</b> 25,096,969 22,138 4,771,126 1,208,942 596,736 646,667 296,850 64,993 <b>6,729,396</b>		
Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	157,430 + 391,330 30,075,457 22,100,250 7,975,207	160,750 + 366,648 30,609,051 22,854,239 7,754,812	209,439 + 25,675 30,586,493 23,323,123 7,263,370	305,340 + 34,030 29,301,117 23,228,314 6,072,803	413,520 + 27,412 29,680,443 23,391,979 6,288,464		
Total Unrestricted Assets	14,371,424	19,416,395	21,628,335	31,254,332	39,433,817		
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities Total Non-Current Liabilities	<b>5,422,915</b> 239 3,303,970 1,239,933 878,773 <b>4,558,130</b>	<b>5,846,863</b> 27,080 3,089,240 1,385,676 1,344,867 + <b>4,647,409</b>	<b>6,477,220</b> 28,363 3,146,103 1,518,714 1,784,040 † <b>5,297,292</b>	8,312,905 28,359 3,409,544 1,092,031 2,256,106 1,526,865 10,796,896	<b>14,938,989</b> 94,367 3,235,782 7,182,872 213,570 4,212,398 <b>6,180,252</b>		
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	1,939,532 209,123 † * 2,409,475 †	2,025,277 7,073 + + 2,615,059 +	1,990,288 † † 3,307,004 †	1,951,909 † † 4,264,391 4,580,596	2,146,594 + + 4,033,658 +		
Fund Balance Unrestricted	4,390,379	8,922,123	9,853,823	12,144,531	18,314,576		
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	<b>14,371,424</b> <b>2,595,653</b> 2,595,653 † †	<b>19,416,395</b> <b>2,621,113</b> 2,621,113 † †	<b>21,628,335</b> <b>2,660,590</b> 2,660,590 † †	<b>31,254,332</b> <b>2,763,660</b> 2,763,660 † †	<b>39,433,817</b> <b>7,762,541</b> 7,762,541 †		
Total Restricted Liabilities and Equity	2,595,653	2,621,113	2,660,590	2,763,660	7,762,541		
<b>Total Restricted Fund Balance</b> Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets <i>† Data not available or not applicable</i>	<b>2,595,653</b> † 688,759 1,906,894	<b>2,621,113</b> † 704,395 1,916,718	<b>2,660,590</b> † 755,959 1,904,631	<b>2,763,660</b> † 790,592 1,973,068	<b>7,762,541</b> 5,594,325 2,168,216		

·		Blue Hill Memo	rial Hospital Blu	e Hill, Me.	
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>63,412,452</b> 9,990,028 53,422,424 873,002 1,604,153 22,202,911 660,548 38,071,838 2,526,648	<b>60,951,752</b> 9,384,995 51,566,757 1,333,453 2,095,581 14,002,772 2,634,758 40,885,188 3,236,681	<b>59,193,886</b> 7,699,376 51,494,510 612,184 1,786,390 20,223,888 (169,538) 36,740,962 2,841,399	<b>50,278,914</b> 5,460,617 44,818,297 175,461 2,272,040 16,709,580 (422,265) 31,544,098 8,818,202	64,341,791 7,352,108 56,989,683 286,924 763,260 24,517,874 (1,906,735) 40,680,468 4,529,933
Total Operating Revenue	40,598,486	44,121,869	39,582,361	40,362,300	45,210,401
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>39,649,265</b> 804,992 73,322 66,366 * 66,366 22,434,017 16,270,568	<b>39,331,903</b> 782,430 80,709 22,864 + 22,864 21,256,096 17,189,804	<b>37,801,306</b> 754,916 81,153 47,124 † 47,124 20,442,444 16,475,669	<b>37,510,981</b> 701,083 78,827 75,052 19,450,914 17,205,105	<b>39,222,641</b> 709,396 92,041 102,296 + 102,296 20,531,037 17,787,871
Net Operating Income	949,221	4,789,966	1,781,055	2,851,319	5,987,760
Total Non-Operating Revenue	1,395,560	20,829	9,700	(9,701)	(2,824)
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>1,395,560</b> 136,799 1,258,761 + + + +	<b>20,829</b> 20,829 + + + + + +	<b>9,700</b> 9,700 † † † † †	8,058 8,058 † † † (17,759)	<b>1,133</b> 1,133 + + + + (3,957)
Excess of Revenue over Expenses	2,344,781	4,810,795	1,790,755	2,841,618	5,984,936
Extraordinary Gains/Losses	+	+	+	+	+
Total Surplus/Deficit	2,344,781	4,810,795	1,790,755	2,841,618	5,984,936
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(20,636,693) 154,649 (1,284,390) (37,130) (21,814,603) † † †	<b>4,531,745</b> 62,820 108 (56,439) (285,539) + + +	<b>931,700</b> + 98 (697,975) (161,178) + + + +	<b>2,290,708</b> 21,618 44 (572,572) † † † †	<b>6,170,045</b> 99,476 559 85,074 † † †

	Blue Hill Memorial Hospital Blue Hill, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.107	1.932	2.214	3.025	2.217
Current Ratio without Board Designated and Undesignated Investments	1.078	1.904	2.181	2.988	2.189
Days in Accounts Receivable	40.359	39.243	43.994	26.897	42.808
Acid Test	(.039)	.651	1.067	2.425	1.681
Days Cash on Hand, Current	(2.005)	36.023	68.095	199.931	238.060
Days Cash on Hand, Incl Board Designated & Undesignated Investments	(.526)	37.545	70.159	202.958	241.979
Average Payment Period, Accounts Payable and Accrued Expenses	31.046	29.250	30.997	33.808	30.666
Average Payment Period, Current Liabilities	50.956	55.360	63.817	82.429	141.581
Capital Structure					
Equity Financing Ratio	.305	.460	.456	.389	.464
Fixed Asset Financing	.243	.261	.274	.321	.341
Cash Flow Divided by Total Debt	.316	.533	.216	.185	.317
Cash Flow Divided by Total Debt with Operating Income Only	.176	.531	.215	.186	.317
Debt Service Coverage	43.823	70.094	24.270	33.786	56.365
Debt Service Coverage with Operating Income Only	24.848	69.836	24.180	33.877	56.389
Profitability					
Total Margin	.056	.109	.045	.070	.132
Operating Margin	.023	.109	.045	.071	.132
Non Operating Revenue Margin	.595	.004	.005	(.003)	(.000)
Return on Assets	.163	.248	.083	.091	.152
Return on Equity	.534	.539	.182	.234	.327
Markup	1.663	1.632	1.641	1.575	1.756
Deductible	.350	.230	.342	.332	.381
Markup Adjustment for Deductible	1.103	1.276	1.106	1.130	1.131
Reported Income Index	(.114)	1.062	1.922	1.240	.970
Asset Efficiency					
Total Asset Turnover	2.922	2.273	1.831	1.291	1.146
Fixed Asset Turnover	5.091	5.690	5.450	6.646	7.189
Average Age of Plant Depreciation Only	27.454	29.209	30.895	33.132	32.975
Other Financial Ratios					
Total Operating Expense Growth	.035	(.008)	(.039)	(.008)	.046
Total Operating Revenue Growth	.031	.087	(.103)	.020	.120
Realized Gains Divided by NonOperating Revenue	.902	.000	.000	.000	.000
Realized Gains Divided by NetIncome	.537	.000	.000	.000	.000
Long Term Debt to Equity	.442	.227	.202	.161	.117

	Bridgton Hospital Bridgton, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$	\$\$	\$	\$		
<b>Total Current Assets</b> Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	<b>27,937,200</b> 21,519,014 13,700 5,464,160 † 233,281	<b>28,931,956</b> 22,432,690 402,616 4,859,802 † 230,171	<b>29,934,301</b> 22,159,679 463,782 5,068,154 † 1,572,600	<b>39,031,647</b> 31,610,210 420,714 4,920,670 306,683 1,001,802	<b>16,022,210</b> 7,451,829 430,326 6,879,540 1 422,219	
Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets	0 463,872 243,173 <b>23,316,294</b>	0 481,749 524,928 <b>23,917,170</b>	451,307 218,779 <b>23,906,206</b>	0 557,150 214,418 <b>22,872,512</b>	0 630,954 207,341 <b>23,195,721</b>	
Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates	786,166 5,087,911 †	786,166 5,585,926 † †	786,166 6,015,068 † †	786,166 6,256,372 † †	786,166 7,888,539 †	
Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	1,341,982 40,281,164 24,180,929 16,100,235	1,599,092 42,008,492 26,062,506 15,945,986	1,303,834 43,339,141 27,538,003 15,801,138	1,464,127 43,696,158 29,330,311 14,365,847	1,871,053 42,950,067 30,300,104 12,649,963	
Total Unrestricted Assets	51,253,494	52,849,126	53,840,507	61,904,159	39,217,931	
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>2,775,172</b> 225,972 2,361,540 187,660 † †	<b>5,432,630</b> 313,956 2,946,004 2,172,670 † †	<b>6,805,048</b> 458,990 4,719,316 1,626,742 † †	<b>12,564,630</b> 468,826 3,845,286 6,294,803 † 1,955,715	<b>11,207,692</b> 409,878 3,136,917 7,630,742 + 30,155	
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>7,499,629</b> 6,928,797 † † † † † 570,832	<b>7,290,825</b> 6,693,683 † † † † † 597,142	<b>6,953,704</b> 6,318,171 † † † † 635,533	<b>6,748,491</b> 5,874,850 + + + + * 873,641	<b>7,591,431</b> 5,488,099 667,109 † † 1,436,223	
Fund Balance Unrestricted	40,978,693	40,125,671	40,081,755	42,591,578	20,418,808	
Total Liabilities & Equity Total Restricted Assets Cash and Investments	<b>51,253,494</b> <b>4,421,122</b> 4,305,084	<b>52,849,126</b> <b>4,605,710</b> 4,505,132	<b>53,840,507</b> <b>3,864,503</b> 3,864,503	61,904,699 3,273,300 3,273,300	<b>39,217,931</b> <b>3,097,932</b> 3,097,932	
Receivables Other Assets	116,038	100,578	+ +	+	+	
Total Restricted Liabilities and Equity	4,421,122	4,605,710	3,864,503	3,273,300	3,097,932	
Total Restricted Fund Balance Total Liabilities	<b>4,421,122</b>	<b>4,605,710</b>	<b>3,864,503</b>	<b>3,273,300</b>	<b>3,097,932</b>	
Temporarily Restricted Net Assets Permanently Restricted Net Assets † Data not available or not applicable	3,223,052 1,198,070	3,366,434 1,239,276	2,191,633 1,672,870	1,276,724 1,996,576	1,075,893 2,022,039	

	Bridgton Hospital Bridgton, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>96,867,857</b> 16,018,690 80,849,167 1,456,852 4,960,575 44,143,619 † 46,306,811 2,244,724	<b>89,831,110</b> 15,916,835 73,914,275 966,128 5,312,635 40,749,324 † 42,803,023 2,312,252	<b>87,212,988</b> 15,614,928 71,598,060 808,838 5,299,209 36,583,867 † 44,521,074 2,429,784	<b>93,175,963</b> 16,024,580 77,151,383 354,149 5,229,329 44,276,029 + 43,316,456 4,609,350	<b>109,433,194</b> 16,626,266 92,806,928 197,736 5,343,570 53,137,642 † 50,754,246 2,861,095
Total Operating Revenue	48,551,535	45,115,275	46,950,858	47,925,806	53,615,341
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>48,001,623</b> 1,688,228 368,344 126,778 † 126,778 31,396,777 14,421,496	<b>46,522,162</b> 2,128,297 289,144 28,290 † 28,290 29,135,908 14,940,523	<b>48,853,075</b> 2,275,121 306,056 1,286 † 1,286 27,699,234 18,571,378	<b>45,988,382</b> 2,136,401 264,618 † † 26,856,166 16,731,197	<b>48,446,031</b> 2,189,169 194,534 394 + 394 27,165,454 18,896,480
Net Operating Income	549,912	(1,406,887)	(1,902,217)	1,937,424	5,169,310
Total Non-Operating Revenue	144,808	511,640	330,049	1,491,181	1,732,782
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>179,295</b> 137,451 41,844 † † (34,487)	<b>452,048</b> 180,138 271,910 † † † 59,592	<b>312,894</b> 217,114 95,780 † † † 17,155	<b>1,491,181</b> 225,560 1,265,621 † † † †	<b>1,679,109</b> 176,746 1,502,363 † † † 53,673
Excess of Revenue over Expenses	694,720	(895,247)	(1,572,168)	3,428,605	6,902,092
Extraordinary Gains/Losses	(60,744)	+	(35,158)	33,395	+
Total Surplus/Deficit	633,976	(895,247)	(1,607,326)	3,462,000	6,902,092
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>889,339</b> 12,666 242,697 + + + + + + +	(853,022) 20,977 21,248 † † † † †	(43,916) 1,421,810 141,600 † † † † † †	<b>2,509,823</b> 199,650 (1,151,827) † † † † †	(22,172,770) + 117,046 + (29,191,908) + + + + +

		Bridaton Ho	spital Bridgton,	Mo	
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
	FT 2017	FT 2016	FT 2019	FT 2020	FT 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	11.900	6.354	5.283	3.604	2.133
Current Ratio without Board Designated and Undesignated Investments	10.067	5.326	4.399	3.106	1.430
Days in Accounts Receivable	43.070	41.442	41.551	41.463	49.474
Acid Test	7.759	4.203	3.325	2.549	.703
Days Cash on Hand, Current	169.701	187.749	177.285	266.608	62.196
Days Cash on Hand, Incl Board Designated & Undesignated Investments	209.800	233.675	224.421	318.683	124.442
Average Payment Period, Accounts Payable and Accrued Expenses	18.612	24.222	36.982	32.006	24.753
Average Payment Period, Current Liabilities	21.871	44.666	53.327	104.581	88.437
Capital Structure					
Equity Financing Ratio	.800	.759	.744	.688	.521
Fixed Asset Financing	.430	.420	.400	.409	.434
Cash Flow Divided by Total Debt	.232	.097	.051	.288	.484
Cash Flow Divided by Total Debt with Operating Income Only	.218	.057	.027	.211	.391
Debt Service Coverage	2.841	2.955	1.627	8.056	13.998
Debt Service Coverage with Operating Income Only	2.692	1.962	1.095	5.996	11.386
Profitability					
Total Margin	.014	(.020)	(.033)	.069	.125
Operating Margin	.011	(.031)	(.041)	.040	.096
Non Operating Revenue Margin	.208	(.572)	(.210)	.435	.251
Return on Assets	.014	(.017)	(.029)	.055	.176
Return on Equity	.017	(.022)	(.039)	.080	.338
Markup	2.065	1.981	1.835	2.126	2.318
Deductible	.456	.454	.419	.475	.486
Markup Adjustment for Deductible	1.145	1.105	1.086	1.164	1.221
Reported Income Index	.781	1.050	35.799	1.366	(.311)
Asset Efficiency					
Total Asset Turnover	.950	.863	.878	.798	1.411
Fixed Asset Turnover	3.016	2.829	2.971	3.336	4.238
Average Age of Plant Depreciation Only	14.323	12.246	12.104	13.729	13.841
Other Financial Ratios					
Total Operating Expense Growth	(.022)	(.031)	.050	(.059)	.053
Total Operating Revenue Growth	(.022)	(.031)	.041	.021	.119
Realized Gains Divided by NonOperating Revenue	.289	.531	.290	.849	.867
Realized Gains Divided by Notoperating Revenue	.060	(.304)	(.061)	.369	.218
Long Term Debt to Equity	.169	.167	.158	.138	.269
	.105		.150	.150	.205

	Calais Regional Hospital Calais, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	,	\$	\$\$	,
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>5,717,780</b> 1,018,314 +	<b>5,276,613</b> 353,802 †	<b>5,432,569</b> 1,243,551 163,901	<b>7,405,059</b> 1,802,661 164,816	<b>8,474,912</b> 6,259,425 12,931
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	3,634,826 † † 0	3,080,783 † 611,818 0	2,188,704 † 329,884 0	1,500,839 † 2,627,733 0	1,421,222 † † 248,354
Inventory Other Current Assets Total Non-Current Assets	0 1,064,640 <b>14,500,062</b>	0 1,230,210 <b>13,818,868</b>	0 1,506,529 <b>12,938,838</b>	0 1,309,010 <b>12,200,701</b>	366,124 166,856 <b>5,479,957</b>
Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates	793,841 259,507	794,397 270,989	653,557 289,191	653,982 302,579	;;+;;;;;;; † † †
Investment in Affiliates Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	531,508 30,662,395 17,747,189 12,915,206	528,182 30,921,713 18,696,413 12,225,300	641,456 31,025,068 19,670,434 11,354,634	735,683 31,040,807 20,532,350 10,508,457	5,607,615 127,658 5,479,957
Total Unrestricted Assets	20,217,842	19,095,481	18,371,407	19,605,760	13,954,869
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>10,079,570</b> 913,818 7,567,693 263,529 † 1,334,530	<b>9,933,676</b> 568,306 5,253,139 3,112,231 + 1,000,000	<b>5,511,581</b> † 4,460,429 1,051,152 † †	<b>3,530,767</b> + 3,530,767 + + +	<b>3,929,702</b> 257,775 2,439,147 62,687 † 1,170,093
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>15,909,298</b> 15,377,789 + + 531,508 1	<b>15,507,415</b> 14,979,233 + + 528,182 +	<b>20,405,650</b> † † † 641,456 19,764,194	<b>20,292,255</b> + + + 735,683 19,556,572	<b>7,279,752</b> 7,279,752 † † † † †
Fund Balance Unrestricted	(5,771,026)	(6,345,610)	(7,545,824)	(4,217,262)	2,745,415
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	<b>20,217,842</b> <b>1,717,985</b> 1,717,985 † †	<b>19,095,481</b> <b>1,611,612</b> 1,611,612 † †	<b>18,371,407</b> <b>1,783,474</b> 1,783,474 † †	<b>19,605,760</b> <b>1,835,202</b> 1,835,202 † †	<b>13,954,869</b> † † † †
Total Restricted Liabilities and Equity	1,717,985	1,611,612	1,783,474	1,835,202	+
<b>Total Restricted Fund Balance</b> Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	<b>1,717,985</b> † 1,194,847 523,138	<b>1,611,612</b> † 1,138,452 473,160	<b>1,783,474</b> † 1,254,201 529,273	<b>1,835,202</b> † 1,263,426 571,776	<b>†</b> † † †

	Calais Regional Hospital Calais, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$		
<b>Total Gross Patient Service Revenue (GPSR)</b> Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>65,278,976</b> 15,962,511 49,316,465 1,313,163 1,979,228 29,337,977 (221,000) 32,869,608 1,195,602	<b>54,053,842</b> 8,228,156 45,825,686 708,453 2,214,521 22,898,681 144,000 28,088,187 1,697,043	<b>50,178,498</b> 9,510,441 40,668,057 204,088 1,322,351 20,728,475 767,000 27,156,584 1,626,902	<b>38,130,000</b> 6,500,696 31,629,304 755,245 1,004,653 12,361,804 (171,000) 24,179,298 5,955,619	<b>18,312,407</b> 2,289,469 16,022,938 8,881 575,672 7,265,120 † 10,462,734 870,102	
Total Operating Revenue	34,065,210	29,785,230	28,783,486	30,134,917	11,332,836	
<b>Total Operating Expenses</b> Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>36,305,490</b> 1,277,725 934,252 + + 17,883,401 16,210,112	<b>30,465,638</b> 1,042,051 949,574 + + 16,169,450 12,304,563	<b>29,716,856</b> 974,021 601,600 + + + 16,662,311 11,478,924	<b>26,072,350</b> 861,916 † † † 14,559,448 10,650,986	<b>10,696,900</b> 127,658 31,075 + + 7,346,790 3,191,377	
Net Operating Income	(2,240,280)	(680,408)	(933,370)	4,062,567	635,936	
Total Non-Operating Revenue	58,304	84,249	50,867	46,250	2,109,479	
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>12,398</b> 12,398 + + + + + 45,906	<b>18,666</b> 18,666 + + + + + 65,583	<b>21,224</b> 21,224 † † † † 29,643	<b>14,751</b> 14,751 † † † † 31,499	<b>†</b> + + + + + 2,109,479	
Excess of Revenue over Expenses	(2,181,976)	(596,159)	(882,503)	4,108,817	2,745,415	
Extraordinary Gains/Losses	+	†	(327,711)	(780,255)	+	
Total Surplus/Deficit	(2,181,976)	(596,159)	(1,210,214)	3,328,562	2,745,415	
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(2,153,986) 22,388 5,602 † † † † † †	(574,584) 15,419 6,156 + + + + + +	(1,200,214) 10,000 + + + + + + + + + +	<b>3,328,562</b> † † † † † † † † †	<b>2,745,415</b> + + + + + + + + + + + + + + + + + + +	

·	Calais Regional Hospital Calais, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	0.593	0.558	1.038	2.183	2.157
Current Ratio without Board Designated and Undesignated Investments	.567	.531	.986	2.097	2.157
Days in Accounts Receivable	40.363	40.034	29.417	22.656	49.580
Acid Test	.101	.036	.255	.557	1.596
Days Cash on Hand, Current	10.611	4.389	17.873	28.485	216.611
Days Cash on Hand, Incl Board Designated & Undesignated Investments	13.315	7.751	21.545	32.866	216.611
Average Payment Period, Accounts Payable and Accrued Expenses	78.858	65.165	56.642	51.119	84.234
Average Payment Period, Current Liabilities	105.032	123.227	69.991	51.119	135.709
Capital Structure					
Equity Financing Ratio	(.285)	(.332)	(.411)	(.215)	.197
Fixed Asset Financing	1.191	1.225	.000	.000	1.328
Cash Flow Divided by Total Debt	(.035)	.018	.004	.209	.256
Cash Flow Divided by Total Debt with Operating Income Only	(.037)	.014	.002	.207	.068
Debt Service Coverage	.020	.749	.592	.000	93.456
Debt Service Coverage with Operating Income Only	(.019)	.704	.549	.000	25.573
Profitability					
Total Margin	(.064)	(.020)	(.031)	.136	.204
Operating Margin	(.066)	(.023)	(.032)	.135	.056
Non Operating Revenue Margin	(.027)	(.141)	(.058)	.011	.768
Return on Assets	(.108)	(.031)	(.048)	.210	.197
Return on Equity	.378	.094	.117	(.974)	1.000
Markup	1.831	1.830	1.743	1.691	1.793
Deductible	.449	.424	.413	.324	.397
Markup Adjustment for Deductible	1.023	1.078	1.046	1.217	1.114
Reported Income Index	1.013	1.038	.735	1.234	.394
Asset Efficiency	4 600	4 564	4 530	4 500	
Total Asset Turnover	1.688	1.564	1.570	1.539	.963
Fixed Asset Turnover	2.638	2.436	2.535	2.868	2.068
Average Age of Plant Depreciation Only	13.890	17.942	20.195	23.822	1.000
Other Financial Ratios	( 025)	(161)	( 025)	( 122)	( 500)
Total Operating Expense Growth	(.035)	(.161)	(.025)	(.123)	(.590)
Total Operating Revenue Growth	(.063)	(.126)	(.034)	.047	(.624)
Realized Gains Divided by NonOperating Revenue	.000	.000	.000	.000	.000
Realized Gains Divided by NetIncome	.000	.000	.000 .000	.000 .000	.000 2.652
Long Term Debt to Equity	(2.665)	(2.361)	.000	.000	2.052

	Cary Medical Center Caribou, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
Total Current Assets	13,300,471	16,015,323	19,198,452	34,938,221	31,184,497		
Cash and Investment	2,665,357	4,006,820	3,822,347	20,020,236	17,993,705		
Current Assets Whose Use is Limited	†	+	+	+			
Net Patient Accounts Receivable	6,918,549	8,541,422	9,699,895	8,081,624	6,510,763		
Due from Affiliates	1 507 200	150 124	+ דדד 124 כ	+	2 046 046		
Third Party Settlements Receivable Dther Accounts Receivable	1,597,300 392,138	158,134 1,396,208	2,434,777 1,147,339	3,622,389 993,318	3,046,946 1,022,237		
nventory	392,138 0	1,590,200	1,147,559	0	1,022,237		
Dther Current Assets	1,727,127	1,912,739	2,094,094	2,220,654	2,610,846		
Fotal Non-Current Assets	13,326,038	12,579,975	12,311,099	11,426,520	13,546,322		
Trustee Held Investments	+	12,373,373 †	12,311,099 †	11,420,520	13,340,322		
Board Designated and Undesignated Investments	4,025,508	4,067,280	4,257,538	4,407,658	4,355,004		
Due from Affiliates	,,	+	+	+	,,		
nvestment in Affiliates	†	+	+	+			
Other Non-Current Assets	+	+	+	+			
Gross Property, Plant and Equipment (PP&E)	38,926,202	39,408,118	39,677,933	39,265,676	41,102,275		
Accumulated Depreciation	29,625,672	30,895,423	31,624,372	32,246,814	31,910,957		
let Property, Plant and Equipment (PP&E)	9,300,530	8,512,695	8,053,561	7,018,862	9,191,318		
Total Unrestricted Assets	26,626,509	28,595,298	31,509,551	46,364,741	44,730,819		
otal Current Liabilities	5,920,508	7,676,932	9,953,964	23,876,312	18,492,534		
Current Long Term Debt (LTD)	617,365	611,342	261,407	+	56,561		
ccounts Payable and Accrued Expenses	3,834,936	4,858,438	6,473,243	5,933,956	6,566,863		
stimated Third Party Settlements	941,202	1,669,332	2,601,059	3,623,756	3,962,577		
Due to Affiliates	22,500	+	(10.255	T	7 000 500		
Other Current Liabilities	504,505	537,820	618,255	14,318,600	7,906,533		
Total Non-Current Liabilities	1,110,256	473,028	192,383	219,860	822,620		
.ong Term Debt Estimated Third Party Settlements	879,397	261,407	T +	46,716	668,714		
Due to Affiliates	+	+	+	+			
elf Insurance Fund	+	+	+	+			
ccrued Pension and Post Retiree Health Benefits	†	+	†	+			
Other Non-Current Liabilities	230,859	211,621	192,383	173,144	153,906		
und Balance Unrestricted	19,595,745	20,445,338	21,363,204	22,268,569	25,415,665		
Fotal Liabilities & Equity	26,626,509	28,595,298	31,509,551	46,364,741	44,730,819		
Total Restricted Assets	84,075	79,200	71,841	74,041	74,617		
Cash and Investments	84,075	79,200	71,841	74,041	74,617		
Receivables	+ state	+ +	+	+	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Other Assets	+	+	+	+			
Fotal Restricted Liabilities and Equity	84,705	79,200	71,841	74,041	74,617		
Total Restricted Fund Balance	84,705	79,200	71,841	74,041	74,617		
Total Liabilities	+	+	†	+	,-=-		
emporarily Restricted Net Assets	84,705	79,200	71,841	74,041	74,617		
Permanently Restricted Net Assets	+	, †	, +	+	-		
t Data not available or not applicable							

	Cary Medical Center Caribou, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>113,168,858</b> 29,768,349 83,400,509 2,014,015 4,443,115 59,609,087 (204,000) 47,306,641 4,455,822	<b>123,116,062</b> 30,604,830 92,511,232 3,022,427 3,750,706 63,855,757 96,000 52,391,172 4,353,266	<b>133,820,490</b> 31,992,880 101,827,610 1,325,841 4,651,860 73,723,787 (1,700,000) 55,819,002 4,221,593	<b>126,047,402</b> 26,988,316 99,059,086 702,218 3,499,000 73,339,293 363,000 48,143,891 11,909,179	<b>130,662,385</b> 26,980,029 103,682,356 658,537 2,390,000 75,266,765 583,000 51,764,083 14,841,425
Total Operating Revenue	51,762,463	56,744,438	60,040,595	60,053,070	66,605,508
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>52,463,829</b> 2,015,579 77,387 340,018 11,360 328,658 26,361,216 23,669,629	<b>55,943,616</b> 1,855,192 42,509 359,604 7,900 351,704 27,183,665 26,502,646	<b>59,296,320</b> 1,719,567 22,864 307,062 6,500 300,562 28,986,254 28,260,573	<b>59,266,309</b> 1,595,163 7,234 265,099 6,610 258,489 29,861,568 27,537,245	<b>63,603,352</b> 1,512,585 5,858 330,406 6,693 323,713 32,812,284 28,942,219
Net Operating Income	(701,366)	800,822	744,275	786,761	3,002,156
Total Non-Operating Revenue	53,410	51,684	62,233	61,493	(8,839)
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>37,171</b> 51,633 (14,462) † † 16,239	<b>38,212</b> 53,310 (15,098) † † † 13,472	<b>50,813</b> 62,350 (11,537) + + + 11,420	<b>59,193</b> 22,824 36,369 + + + 2,300	(9,417) (7,356) (2,061) + + + 578
Excess of Revenue over Expenses	(647,956)	852,506	806,508	848,254	2,993,317
Extraordinary Gains/Losses	+	+	+	†	+
Total Surplus/Deficit	(647,956)	852,506	806,508	848,254	2,993,317
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(661,683) 4,957 (18,684) † † † † †	<b>853,998</b> 26,797 (25,305) + + + + + + +	<b>924,672</b> 6,000 112,164 + + + + + +	<b>922,371</b> 39,222 34,895 † † † † †	<b>3,145,249</b> 258,166 (106,234) + + + + + + + +

	-	Corry Modical	Contor - Caribou	Mo	
	EV 2017		Center Caribou,		51/ 2024
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.926	2.616	2.356	1.648	1.922
Current Ratio without Board Designated and Undesignated Investments	2.247	2.086	1.929	1.463	1.686
Days in Accounts Receivable	53.381	59.507	63.428	61.270	45.909
Acid Test	.450	.522	.384	.838	.973
Days Cash on Hand, Current	19.284	27.039	24.231	126.708	105.776
Days Cash on Hand, Incl Board Designated & Undesignated Investments	48.409	54.486	51.221	154.604	131.377
Average Payment Period, Accounts Payable and Accrued Expenses	27.746	32.786	41.036	37.556	38.603
Average Payment Period, Current Liabilities	42.836	51.806	63.102	151.113	108.708
Capital Structure					
Equity Financing Ratio	.736	.715	.678	.480	.568
Fixed Asset Financing	.095	.031	.000	.007	.073
Cash Flow Divided by Total Debt	.195	.332	.249	.101	.233
Cash Flow Divided by Total Debt with Operating Income Only	.187	.326	.243	.099	.234
Debt Service Coverage	1.823	4.168	4.019	9.122	770.188
Debt Service Coverage with Operating Income Only	1.756	4.089	3.921	8.893	771.697
Profitability					
Total Margin	(.013)	.015	.013	.014	.045
Operating Margin	(.014)	.014	.012	.013	.045
Non Operating Revenue Margin	(.082)	.061	.077	.072	(.003)
Return on Assets	(.024)	.030	.026	.018	.067
Return on Equity	(.033)	.042	.038	.038	.118
Markup	2.242	2.279	2.328	2.328	2.288
Deductible	.527	.519	.551	.582	.576
Markup Adjustment for Deductible	1.106	1.137	1.085	1.090	1.104
Reported Income Index	.988	1.003	.879	.937	.951
Asset Efficiency					
Total Asset Turnover	1.946	1.986	1.907	1.297	1.489
Fixed Asset Turnover	5.566	6.666	7.455	8.556	7.247
Average Age of Plant Depreciation Only	14.698	16.653	18.391	20.215	21.097
Other Financial Ratios					
Total Operating Expense Growth	(.030)	.066	.060	(.001)	.073
Total Operating Revenue Growth	(.033)	.096	.058	.000	.109
Realized Gains Divided by NonOperating Revenue	(.035)	(.292)	(.185)	.591	.233
Realized Gains Divided by NonOperating Revenue	.022	(.018)	(.014)	.043	(.001)
Long Term Debt to Equity	.022	.013	.000	.002	.026
	10.10	1010	1000	1002	

	-	Central Maine M	edical Center Lo	ewiston, Me.	
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	\$	\$	\$	
<b>Total Current Assets</b> Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	<b>68,733,156</b> 7,712,672 3,954,481 42,469,270 †	<b>86,576,414</b> 18,108,395 5,964,179 42,324,208 †	<b>135,262,689</b> 62,733,027 4,734,086 47,422,342 †	<b>134,195,923</b> 61,444,951 4,055,990 39,925,804 4,195,880	<b>100,168,936</b> 25,511,415 5,528,066 49,283,428 1
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	6,838,136 0 4,932,848 2,825,749	9,025,482 0 6,374,629 4,779,521	9,061,691 0 6,746,482 4,565,061	8,876,198 0 8,833,266 6,863,834	5,063,185 0 9,416,178 5,366,663
<b>Total Non-Current Assets</b> Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates	<b>175,746,613</b> 13,728,149 † †	<b>167,650,259</b> 13,256,953 † † +	<b>167,341,128</b> 13,518,372 † †	<b>152,596,830</b> 12,622,452 † †	<b>146,940,134</b> 12,584,406 † †
Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	27,757,218 398,155,668 263,894,422 134,261,246	21,771,835 414,066,675 281,445,204 132,621,471	21,349,075 427,867,823 295,394,142 132,473,681	20,435,707 431,270,685 311,732,014 119,538,671	23,969,443 433,366,909 322,980,624 110,386,285
Total Unrestricted Assets	244,479,769	254,226,673	302,603,817	286,792,753	247,109,070
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	<b>91,580,684</b> 4,335,390 27,238,496 2,108,675 †	<b>107,082,453</b> 4,418,149 43,737,359 1,258,047 †	<b>175,387,223</b> 4,659,803 59,170,161 † †	<b>173,659,780</b> 5,633,046 50,531,670 40,228,979 †	<b>73,440,555</b> 5,466,747 41,962,262 24,948,896 †
Other Current Liabilities	57,898,123	57,668,898	111,557,259	77,266,085	1,062,650
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>107,301,567</b> 101,884,944 + 1,237,852 1,940,644 2,238,127	<b>111,442,827</b> 107,501,802 + + 1,499,360 65,696 2,375,969	<b>110,151,284</b> 107,024,265 † 1,168,241 (474,189) 2,432,967	<b>106,811,329</b> 101,095,794 + 1,255,563 334,889 4,125,083	<b>109,479,033</b> 96,850,637 10,575,333 + (11,460,938) 13,514,001
Fund Balance Unrestricted	45,597,518	35,701,393	17,065,310	6,321,644	64,189,482
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	<b>244,479,769</b> <b>30,131,023</b> 30,131,023 + +	<b>254,226,673</b> <b>27,403,658</b> 27,403,658 † +	<b>302,603,817</b> <b>28,346,652</b> 28,346,652 † +	<b>286,792,753</b> <b>26,937,438</b> 26,937,438 † +	<b>247,109,070</b> <b>23,042,072</b> 23,042,072 + +
Total Restricted Liabilities and Equity	30,131,023	27,403,658	28,346,652	26,937,438	23,042,072
<b>Total Restricted Fund Balance</b> Total Liabilities Temporarily Restricted Net Assets	<b>30,127,915</b> 3,108 9,091,763	<b>27,576,585</b> (172,927) 6,319,286	<b>28,346,652</b> † 14,548,218	<b>26,937,438</b> 13,185,521	<b>23,042,072</b> † 4,531,283
Permanently Restricted Net Assets † Data not available or not applicable	21,036,152	21,257,299	13,798,434	13,751,917	18,510,789

		Central Maine M	edical Center Le	wiston, Me.	
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	\$	\$		\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	887,546,190 404,642,208 482,903,982 18,578,335 25,871,009 490,738,421 † 352,358,425 25,606,868	<b>890,236,339</b> 381,411,664 508,824,675 16,010,704 26,803,115 497,817,508 † 349,605,012 24,801,176	<b>929,413,335</b> 422,860,804 506,552,531 9,681,554 31,044,711 520,837,809 † 367,849,261 34,592,460	<b>942,648,823</b> 431,474,270 511,174,553 3,739,004 21,930,482 577,979,554 † 338,999,783 68,955,306	<b>1,039,078,438</b> 447,342,914 591,735,524 2,872,404 31,015,833 642,468,123 † 362,722,078 56,761,353
Total Operating Revenue	377,965,293	374,406,188	402,441,721	407,955,089	419,483,431
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>390,289,127</b> 18,219,999 5,032,029 690,803 † 690,803 221,899,700 144,446,596	<b>386,202,982</b> 20,306,509 4,922,201 546,910 + 546,910 211,879,691 148,547,671	<b>421,867,479</b> 20,753,345 5,233,108 156,951 † 156,951 221,641,928 174,082,147	<b>418,689,717</b> 19,073,757 4,600,557 80,106 + 80,106 230,396,394 164,538,903	<b>438,501,918</b> 19,102,726 4,365,303 80,036 + 80,036 231,358,821 183,595,032
Net Operating Income	(12,323,834)	(11,796,794)	(19,425,758)	(10,734,628)	(19,018,487)
Total Non-Operating Revenue	2,011,664	518,936	155,061	474,392	547,898
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>225,478</b> 262,540 (37,062) † 113,080 † 1,673,106	<b>349,858</b> 273,861 75,997 † 348,367 † (179,289)	<b>286,934</b> 311,774 (24,840) † 210,957 † (342,830)	<b>507,423</b> 224,445 282,978 + 673,944 + (706,975)	<b>378,287</b> 144,390 233,897 † 93,186 † 76,425
Excess of Revenue over Expenses	(10,312,170)	(11,277,858)	(19,270,697)	(10,260,236)	(18,470,589)
Extraordinary Gains/Losses	(481,725)	20,291	7,907	(461,392)	+
Total Surplus/Deficit	(10,793,895)	(11,257,567)	(19,262,790)	(10,721,628)	(18,470,589)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(10,005,205) 808,133 (19,443) † † † † † †	(10,072,160) 1,429,950 (244,543) + + + + + + + +	(18,463,156) 531,391 268,243 † † † † †	(10,743,666) 136,087 (158,125) + + + + + + + + +	<b>57,285,320</b> + (31,210) 4,315,691 71,471,428 + + +

NATIOS           Liquidity           Current Ratio with Deard Designated and Undesignated Investments         0.751         0.809         0.771         0.773         1.36           Days in Accounts Receivable         43.993         44.188         47.055         42.984         49.55           Add Test         .127         .225         3.85         3.77         .42           Days Cash on Hand, Current         11.445         24.014         61.393         59.827         27.01           Average Payment Period, Accounts Payable and Accrued Expenses         26.721         43.630         53.843         46.154         36.51           Average Payment Period, Current Liabilities         89.841         106.820         159.596         158.617         63.91           Capit Structure         Equity Financing Ratio         .187         .140         0.55         0.22         .26           Cash Row Divided by Total Debt         .040         .041         .005         .031         .000           Cash Row Divided by Total Debt with Operating Income Only         .333         1.51         .680         1.397         .44           Operating Margin         (.027)         (.030)         (.048)         (.026)         (.049           Opa		Central Maine Medical Center Lewiston, Me.				
Liquidity         Current Ratio with Board Designated and Undesignated Investments         0.751         0.809         0.771         0.773         1.36           Current Ratio without Board Designated and Undesignated Investments         .751         .809         0.771         .773         1.36           Days in Accounts Receivable         43.993         44.188         47.055         42.988         49.59           Days Cash on Hand, Current         11.445         24.014         61.393         59.827         27.01           Days Cash on Hand, Current Liabilities         11.445         24.014         61.393         59.827         27.01           Average Payment Period, Accounts Pavable and Accrued Expenses         26.721         43.630         53.843         46.154         36.51           Average Payment Period, Accounts Pavable and Accrued Expenses         26.721         43.630         53.843         46.154         36.51           Cash Flow Divided by Total Debt         .040         .041         .005         .031         .000           Cash Flow Divided by Total Debt with Operating Income Only         .030         .039         .005         .030         .000           Debt Service Coverage         .987         1.507         .696         1.449         .50           Debt Margin		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Current Ratio with Board Designated and Undesignated Investments         0.751         0.809         0.771         0.773         1.36           Days in Accounts Receivable         43.993         44.188         47.055         42.988         49.59           Acid Test         .127         225         .385         .377         .42           Days Cash on Hand, Current         11.445         24.014         61.393         59.827         27.01           Days Cash on Hand, Ind Board Designated & Undesignated Investments         11.445         24.014         61.393         59.827         27.01           Days Cash on Hand, Ind Board Designated Accrued Expenses         26.721         43.630         53.843         46.154         36.51           Average Payment Period, Accrunt Liabilities         89.841         106.820         159.596         158.617         63.91           Cash Flow Divided by Total Debt         .040         .041         .005         .031         .000           Cash Flow Divided by Total Debt         .040         .041         .005         .031         .000           Debt Service Coverage         .987         .1507         .666         1.499         .500           Debt Service Coverage         .947         .1233         .1451         .600 <t< th=""><th>RATIOS</th><th></th><th></th><th></th><th></th><th></th></t<>	RATIOS					
Current Ratio without Board Designated and Undesignated Investments         751         .809         .771         .773         1.35           Days in Accounts Receivable         43.993         44.188         47.055         42.988         .49.59           Acid Test         .127         .225         .385         .377         .42           Days Cash on Hand, Current         .11.445         24.014         61.393         59.827         .27.01           Average Payment Period, Accounts Payable and Accrued Expenses         26.721         43.630         53.843         46.154         .36.31           Average Payment Period, Accounts Payable and Accrued Expenses         26.721         43.630         53.843         46.154         .36.31           Cash Flow Divided Dy Total Debt         .187         .140         .056         .022         .26           Cash How Divided Dy Total Debt         .040         .041         .005         .031         .00           Cash How Divided Dy Total Debt         .030         .039         .005         .030         .000           Debt Service Coverage         .987         1.507         .696         1.449         .50           Cash How Divided Dy Total Debt         .0231         .0046         .0025         .0444	Liquidity					
Days in Accounts Receivable       43.993       44.188       47.055       42.988       49.59         Days Gash on Hand, Current       11.445       24.014       61.393       59.827       27.01         Days Gash on Hand, Incl Board Designated & Undesignated Investments       11.445       24.014       61.393       59.827       27.01         Days Gash on Hand, Incl Board Designated & Undesignated Investments       11.445       24.014       61.393       59.827       27.01         Days Gash on Hand, Current Liabilities       89.841       106.820       159.596       158.617       63.31         Average Payment Period, Accounts Payable and Accrued Expenses       26.721       43.630       59.827       2.70         Capital Structure       187       .140       .056       .022       .26         Fixed Asset Financing       .759       .811       .808       .846       .87         Cash Flow Divided by Total Debt       .040       .041       .005       .031       .000         Debt Service Coverage with Operating Income Only       .383       1.451       .680       1.397       .44         Operating Margin       (.027)       .030       .048       .0405       .044         Operating Revenue Margin       .0281       .0433	Current Ratio with Board Designated and Undesignated Investments	0.751	0.809	0.771	0.773	1.364
Acid Test       .127       .225       .385       .377       .42         Days Cash on Hand, Lind Board Designated Nudesignated Investments       .11.445       24.014       .61.393       .59.827       .27.01         Average Payment Period, Accounts Payable and Accrued Expenses       .26.721       .43.630       .53.843       .46.154       .66.51         Average Payment Period, Accounts Payable and Accrued Expenses       .26.721       .43.630       .53.843       .46.154       .66.51         Capital Structure	Current Ratio without Board Designated and Undesignated Investments	.751	.809	.771	.773	1.364
Days Cash on Hand, Current       11.445       24.014       61.393       59.827       27.01         Days Cash on Hand, Ind Board Designated Rundesignated Investments       11.445       24.014       61.393       59.827       27.01         Average Payment Period, Accounts Payable and Accrued Expenses       26.721       43.630       53.843       46.154       36.51         Average Payment Period, Current Liabilities       89.841       106.820       159.596       158.617       63.91         Capital Structure       Equity Financing Ratio       .187       .140       .056       .022       .266         Fixed Asset Financing       .759       .811       .808       .846       .87         Cash Flow Divided by Total Debt       .040       .041       .005       .031       .000         Cash Flow Divided by Total Debt with Operating Income Only       .833       1.451       .680       1.449       .500         Debt Service Coverage       .987       1.507       .696       1.449       .600       .001         Cash How Divided by Total Debt       .022       .044       .025       .044         Operating Margin       .027       .030       .048       .026       .049         Non Operating Revenue Margin       .042       <	Days in Accounts Receivable	43.993	44.188	47.055	42.988	49.593
Days Cash on Hand, Ind Board Designated & Undesignated Investments       11.445       24.014       61.393       99.827       27.01         Average Payment Period, Accounts Payable and Accrued Expenses       26.721       43.630       53.843       46.154       36.51         Average Payment Period, Current Liabilities       89.841       106.820       159.596       158.617       63.91         Capital Structure          .187       .140       .056       .022       .266         Fixed Asset Financing       .759       .811       .808       .846       .87         Cash Flow Divided by Total Debt       .040       .041       .005       .031       .000         Debt Service Coverage       .987       1.507       .696       1.449       .500         Debt Service Coverage       .987       1.507       .696       1.449       .500         Debt Service Coverage       .987       1.507       .696       1.449       .500         Non Operating Revenue Margin       .027       .030       .0048       .0226       .0449         Non Operating Revenue Margin       .195       .0446       .0069       .0469       .0463       .0453       .033       .0432       .0464       .033 <t< td=""><td>Acid Test</td><td>.127</td><td></td><td></td><td></td><td>.423</td></t<>	Acid Test	.127				.423
Average Payment Period, Accounts Payable and Accrued Expenses       26,721       43,630       53,843       46,154       36,51         Average Payment Period, Current Liabilities       89,841       106,820       159,596       158,617       63,91         Capital Structure       Equity Financing Ratio       .187       .140       .056       .022       .26         Fixed Asset Financing       .759       .811       .808       .846       .87         Cash Flow Divided by Total Debt       .040       .041       .005       .030       .000         Cash Flow Divided by Total Debt with Operating Income Only       .030       .039       .005       .030       .000         Debt Service Coverage       .987       .1507       .666       .149       .500         Debt Service Coverage with Operating Income Only       .833       1.451       .680       1.397       .444         Operating Margin       (.027)       (.030       (.048)       (.025)       .0444         Operating Revenue Margin       (.033)       (.032)       (.044)       .036       .035         Non Operating Revenue Margin       .032       .044       .064)       .036       .035       .025         Return on Asets       .042       .0441		11.445				27.013
Average Payment Period, Current Liabilities         89.841         106.820         159.596         158.617         63.91           Capital Structure         Equity Financing Ratio         1.87         .140         .056         .022         .26           Equity Financing Ratio         .759         .811         .808         .846         .87           Cash Flow Divided by Total Debt         .040         .041         .005         .031         .00           Cash Flow Divided by Total Debt         .0987         1.507         .696         1.449         .50           Debt Service Coverage         .987         .507         .696         1.449         .50           Debt Service Coverage with Operating Income Only         .833         1.451         .680         .1.397         .444           Operating Margin         .0027         .030         .0448         .0265         .0444           Operating Revenue Margin         .195         .0466         .0088         .0026         .0456           Non Operating Revenue Margin         .195         .0464         .0366         .026         .0444           Operating Revenue Margin         .195         .0466         .0088         .0026         .0446         .0336         .033	, , , ,					27.013
Capital Structure         140         0.56         0.02         2.66           Equity Financing Ratio         .759         .811         .808         .846         .87           Cash Flow Divided by Total Debt         .040         .041         .005         .031         .000           Cash Flow Divided by Total Debt with Operating Income Only         .030         .039         .005         .031         .000           Debt Service Coverage         .987         1.507         .696         1.449         .500           Debt Service Coverage with Operating Income Only         .833         1.451         .680         1.397         .444           Operating Margin         (.027)         (.030)         (.048)         (.025)         (.044           Operating Revenue Margin         (.195)         (.046)         (.008)         (.046)         (.037)           Return on Assets         (.042)         (.044)         (.064)         (.036)         (.077)           Return on Assets         (.042)         (.044)         (.064)         (.036)         (.077)           Return on Assets         (.044)         (.064)         (.036)         (.078)         (.046)           Markup Adjustment for Deductible         .553         .559 <t< td=""><td></td><td></td><td></td><td></td><td></td><td>36.519</td></t<>						36.519
Equity Financing Ratio       .187       .140       .056       .022       .26         Fixed Asset Financing       .759       .811       .808       .846       .87         Cash Flow Divided by Total Debt       .040       .041       .005       .030       .000         Cash Flow Divided by Total Debt with Operating Income Only       .030       .039       .005       .030       .000         Debt Service Coverage       .987       1.507       .696       .1.499       .600         Debt Service Coverage with Operating Income Only       .833       1.451       .680       .025       .0.44         Operating Margin       .0303       .0301       .0468       .0265       .0.44         Operating Margin       .0333       .0323       .0.468       .0.265       .0.44         Non Operating Revenue Margin       .1955       .0.466       .0.088       .0.046       .0.303         Return on Assets       .0.042       .0.444       .0.644       .0.306       .0.325       .0.468         Markup       .2.340       2.369       2.2.85       2.416       2.49         Deductible       .0.32       .0.328       .0.33       .0.31       .613         Markup Adjustment for Deductible <td>Average Payment Period, Current Liabilities</td> <td>89.841</td> <td>106.820</td> <td>159.596</td> <td>158.617</td> <td>63.915</td>	Average Payment Period, Current Liabilities	89.841	106.820	159.596	158.617	63.915
Fixed Asset Financing         .759         .811         .808         .846         .87           Cash Flow Divided by Total Debt         .040         .041         .005         .031         .00           Cash Flow Divided by Total Debt with Operating Income Only         .030         .039         .005         .031         .00           Debt Service Coverage         .987         1.507         .696         1.449         .50           Debt Service Coverage with Operating Income Only         .833         1.451         .680         1.397         .44           Profitability         .         .         .601         .0030         (.048)         (.025)         .044           Operating Margin         .(.027)         (.030)         (.048)         (.026)         (.044)           Non Operating Revenue Margin         .(.195)         (.046)         (.008)         (.046)         (.036)         .075           Return on Sexts         .(.042)         .(.044)         .(.064)         (.036)         .075         .285         .2.416         2.490           Deductible         .553         .559         .560         .613         .613         .613           Markup Adjustment for Deductible         .1.082         1.080         1.050 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Cash Flow Divided by Total Debt         .040         .041         .005         .031         .000           Cash Flow Divided by Total Debt with Operating Income Only         .030         .039         .005         .030         .000           Debt Service Coverage         .987         1.507         .666         .1.449         .50           Debt Service Coverage with Operating Income Only         .833         1.451         .680         1.397         .444           Profitability         .         .         .032         .048         .025         .044           Operating Margin         .033         .032         .048         .026         .046           Non Operating Revenue Margin         .195         .0466         .008         .0466         .033           Return on Assets         .0422         .0441         .0664         .036         .037           Return on Equity         .2360         .2385         .2416         2.490           Deductible         .553         .559         .560         .613         .613           Markup Adjustment for Deductible         .030         .1140         .034         .955         .316           Total Asset Turnover         1.554         1.475         1.330         1.						.260
Cash Flow Divided by Total Debt with Operating Income Only         0.30         0.39         0.05         0.30         0.00           Debt Service Coverage         9.87         1.507         6.696         1.449         5.00           Debt Service Coverage with Operating Income Only         8.33         1.451         6.80         1.397         4.44           Profitability             5.00         6.048         6.025         6.044           Operating Margin         (.027)         (.030)         (.048)         6.026         6.0458           Non Operating Revenue Margin         (.033)         (.032)         (.046)         6.036         6.075           Return on Assets         (.042)         (.044)         (.064)         (.036)         6.075           Return on Equity         (.226)         (.316)         (1.129)         (.623)         (.288           Markup Adjustment for Deductible         .553         .559         .560         .613         .613           Markup Adjustment for Deductible         1.082         1.080         1.036         1.038         1.033           Reported Income Index         1.055         1.475         1.330         1.424         1.700           F	5					.877
Debt Service Coverage         .987         1.507         .696         1.449         .50           Debt Service Coverage with Operating Income Only         .833         1.451         .680         1.397         .44           Profitability	,					.003
Debt Service Coverage with Operating Income Only       .833       1.451       .680       1.397       .44         Profitability	Cash Flow Divided by Total Debt with Operating Income Only					.000
Profitability						.500
Total Margin       (.027)       (.030)       (.048)       (.025)       (.044)         Operating Margin       (.033)       (.032)       (.048)       (.026)       (.048)         Non Operating Revenue Margin       (.195)       (.046)       (.008)       (.046)       (.036)       (.075)         Return on Assets       (.042)       (.044)       (.064)       (.036)       (.075)         Return on Equity       (.226)       (.316)       (1.129)       (1.623)       (.288)         Markup       2.340       2.369       2.285       2.416       2.49         Deductible       .553       .559       .560       .613       .613         Markup Adjustment for Deductible       1.082       1.080       1.050       1.036       1.033         Reported Income Index       1.030       1.140       1.034       .955       (.316)         Asset Efficiency       1       2.815       2.823       3.038       3.413       3.80         Average Age of Plant Depreciation Only       1.484       13.860       1.424       1.700         Total Operating Expense Growth       .008       (.010)       .922       (.008)       .04         Total Operating Expense Growth       .008	Debt Service Coverage with Operating Income Only	.833	1.451	.680	1.397	.445
Operating Margin         (.033)         (.032)         (.048)         (.026)         (.045)           Non Operating Revenue Margin         (.195)         (.046)         (.008)         (.046)         (.032)           Return on Assets         (.042)         (.044)         (.064)         (.036)         (.075)           Return on Equity         (.226)         (.316)         (1.129)         (1.623)         (.288)           Markup         2.340         2.369         2.285         2.416         2.49           Deductible         .553         .559         .560         .613         .61           Markup Adjustment for Deductible         1.082         1.080         1.050         1.036         1.03           Reported Income Index         1.030         1.140         1.034         .955         (.316)           Asset Efficiency         1         554         1.475         1.330         1.424         1.70           Fixed Asset Turnover         2.815         2.823         3.038         3.413         3.80           Average Age of Plant Depreciation Only         14.484         13.860         14.234         16.344         16.90           Other Financial Ratios         1         .008         .0101	•					
Non Operating Revenue Margin         (.195)         (.046)         (.008)         (.046)         (.030)           Return on Assets         (.042)         (.044)         (.064)         (.036)         (.075)           Return on Equity         (.226)         (.316)         (1.129)         (1.623)         (.288)           Markup         2.340         2.369         2.285         2.416         2.490           Deductible         .553         .559         .560         .613         .61           Markup Adjustment for Deductible         1.082         1.080         1.050         1.036         1.03           Reported Income Index         1.030         1.140         1.034         .955         (.319)           Asset Efficiency         1.554         1.475         1.330         1.424         1.70           Fixed Asset Turnover         1.554         1.475         1.330         1.424         1.600           Average Age of Plant Depreciation Only         14.484         13.860         14.234         16.344         16.90           Other Financial Ratios         1         .008         (.010)         .092         (.008)         .04           Total Operating Revenue Growth         .008         (.000)         .0	5					(.044)
Return on Assets       (.042)       (.044)       (.064)       (.036)       (.075         Return on Equity       (.226)       (.316)       (1.129)       (1.623)       (.288         Markup       2.340       2.369       2.285       2.416       2.49         Deductible       .553       .559       .560       .613       .61         Markup Adjustment for Deductible       1.082       1.080       1.050       1.036       1.031         Reported Income Index       1.030       1.140       1.034       .955       (.319         Asset Efficiency       1.554       1.475       1.330       1.424       1.70         Fixed Asset Turnover       2.815       2.823       3.038       3.413       3.80         Average Age of Plant Depreciation Only       14.484       13.860       14.234       16.344       16.90         Other Financial Ratios       .008       (.010)       .092       (.008)       .04         Total Operating Revenue Growth       (.006)       (.009)       .075       .014       .02         Realized Gains Divided by NonOperating Revenue       (.018)       .146       (.160)       .597       .42         Realized Gains Divided by NetIncome       .004						(.045)
Return on Equity       (.226)       (.316)       (1.129)       (1.623)       (.288)         Markup       2.340       2.369       2.285       2.416       2.49         Deductible       .553       .559       .560       .613       .61         Markup Adjustment for Deductible       1.082       1.080       1.050       1.036       1.03         Reported Income Index       1.030       1.140       1.034       .955       (.319)         Asset Efficiency       1.554       1.475       1.330       1.424       1.70         Fixed Asset Turnover       2.815       2.823       3.038       3.413       3.800         Average Age of Plant Depreciation Only       14.484       13.860       14.234       16.344       16.90         Other Financial Ratios       .008       (.010)       .092       (.008)       .04         Total Operating Expense Growth       .008       (.009)       .075       .014       .02         Realized Gains Divided by NonOperating Revenue       (.018)       .146       (.160)       .597       .42         Realized Gains Divided by NetIncome       .004       (.007)       .001       (.028)       (.013)			· · · ·	· · · · ·		(.030)
Markup         2.340         2.369         2.285         2.416         2.49           Deductible         .553         .559         .560         .613         .61           Markup Adjustment for Deductible         1.082         1.080         1.050         1.036         1.03           Reported Income Index         1.030         1.140         1.034         .955         (.319           Asset Efficiency         1.030         1.475         1.330         1.424         1.70           Total Asset Turnover         2.815         2.823         3.038         3.413         3.800           Average Age of Plant Depreciation Only         14.484         13.860         14.234         16.344         16.90           Other Financial Ratios         .008         (.010)         .092         (.008)         .04           Total Operating Expense Growth         (.006)         (.009)         .075         .014         .02           Realized Gains Divided by NonOperating Revenue         (.018)         .146         (.160)         .597         .42           Realized Gains Divided by NetIncome         .004         (.007)         .001         (.028)         (.013						(.075)
Deductible         .553         .559         .560         .613         .61           Markup Adjustment for Deductible         1.082         1.080         1.050         1.036         1.03           Reported Income Index         1.030         1.140         1.034         .955         (.319)           Asset Efficiency         1         1.405         1.433         .955         (.319)           Total Asset Turnover         1.554         1.475         1.330         1.424         1.700           Fixed Asset Turnover         2.815         2.823         3.038         3.413         3.800           Average Age of Plant Depreciation Only         14.484         13.860         14.234         16.304         16.90           Other Financial Ratios         1         1         0.092         (.008)         .04           Total Operating Expense Growth         0.008         (.010)         .092         (.008)         .04           Total Operating Revenue Growth         (.006)         (.009)         .075         .014         .02           Realized Gains Divided by NonOperating Revenue         (.018)         .146         (.160)         .597         .42           Realized Gains Divided by NetIncome         .004         (.007)						(.288)
Markup Adjustment for Deductible       1.082       1.080       1.050       1.036       1.03         Reported Income Index       1.030       1.140       1.034       .955       (.319)         Asset Efficiency        1.554       1.475       1.330       1.424       1.70         Total Asset Turnover       2.815       2.823       3.038       3.413       3.80         Average Age of Plant Depreciation Only       14.484       13.860       14.234       16.344       16.90         Other Financial Ratios         .008       (.010)       .092       (.008)       .04         Total Operating Expense Growth       (.006)       (.009)       .075       .014       .02         Realized Gains Divided by NonOperating Revenue       (.018)       .146       (.160)       .597       .42         Realized Gains Divided by NetIncome       .004       (.007)       .001       (.028)       (.013)	1					2.499
Reported Income Index         1.030         1.140         1.034         .955         (.319           Asset Efficiency						.618
Asset Efficiency           Total Asset Turnover         1.554         1.475         1.330         1.424         1.70           Fixed Asset Turnover         2.815         2.823         3.038         3.413         3.80           Average Age of Plant Depreciation Only         14.484         13.860         14.234         16.344         16.90           Other Financial Ratios         Total Operating Expense Growth         .008         (.010)         .092         (.008)         .04           Total Operating Revenue Growth         (.006)         (.009)         .075         .014         .02           Realized Gains Divided by NonOperating Revenue         (.018)         .146         (.160)         .597         .42           Realized Gains Divided by NetIncome         .004         (.007)         .001         (.028)         (.013)						1.034
Total Asset Turnover         1.554         1.475         1.330         1.424         1.70           Fixed Asset Turnover         2.815         2.823         3.038         3.413         3.80           Average Age of Plant Depreciation Only         14.484         13.800         14.234         16.344         16.90           Other Financial Ratios         Total Operating Expense Growth         .008         (.010)         .092         (.008)         .04           Total Operating Revenue Growth         (.006)         (.009)         .075         .014         .02           Realized Gains Divided by NonOperating Revenue         (.018)         .146         (.160)         .597         .42           Realized Gains Divided by NetIncome         .004         (.007)         .001         (.028)         (.013)	Reported Income Index	1.030	1.140	1.034	.955	(.319)
Fixed Asset Turnover       2.815       2.823       3.038       3.413       3.80         Average Age of Plant Depreciation Only       14.484       13.860       14.234       16.344       16.90         Other Financial Ratios       Total Operating Expense Growth       .008       (.010)       .092       (.008)       .04         Total Operating Revenue Growth       (.006)       (.009)       .075       .014       .02         Realized Gains Divided by NonOperating Revenue       (.018)       .146       (.160)       .597       .42         Realized Gains Divided by NetIncome       .004       (.007)       .001       (.028)       (.013)						
Average Age of Plant Depreciation Only       14.484       13.860       14.234       16.344       16.90         Other Financial Ratios       .008       (.010)       .092       (.008)       .04         Total Operating Expense Growth       .008       (.009)       .075       .014       .02         Realized Gains Divided by NonOperating Revenue       (.018)       .146       (.160)       .597       .42         Realized Gains Divided by NetIncome       .004       (.007)       .001       (.028)       (.013)						1.700
Other Financial Ratios           Total Operating Expense Growth         .008         (.010)         .092         (.008)         .04           Total Operating Revenue Growth         (.006)         (.009)         .075         .014         .02           Realized Gains Divided by NonOperating Revenue         (.018)         .146         (.160)         .597         .42           Realized Gains Divided by NetIncome         .004         (.007)         .001         (.028)         (.013)						3.800
Total Operating Expense Growth         .008         (.010)         .092         (.008)         .04           Total Operating Revenue Growth         (.006)         (.009)         .075         .014         .02           Realized Gains Divided by NonOperating Revenue         (.018)         .146         (.160)         .597         .42           Realized Gains Divided by NetIncome         .004         (.007)         .001         (.028)         (.013)	Average Age of Plant Depreciation Only	14.484	13.860	14.234	16.344	16.908
Total Operating Revenue Growth         (.006)         (.009)         .075         .014         .02           Realized Gains Divided by NonOperating Revenue         (.018)         .146         (.160)         .597         .42           Realized Gains Divided by NetIncome         .004         (.007)         .001         (.028)         (.013)						
Realized Gains Divided by NonOperating Revenue         (.018)         .146         (.160)         .597         .42           Realized Gains Divided by NetIncome         .004         (.007)         .001         (.028)         (.013)						.047
Realized Gains Divided by NetIncome         .004         (.007)         .001         (.028)         (.013)			· · · ·			.028
	, , , ,					.427
Long Term Debt to Equity 2.234 3.011 6.271 15.992 1.50	1					(.013)
	Long Term Debt to Equity	2.234	3.011	6.271	15.992	1.509

		Charles A. Dean Me	morial Hospital	Greenville, Me.	
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	5 \$	\$	\$	
<b>DATA ELEMENTS Total Current Assets</b> Cash and Investment         Current Assets Whose Use is Limited         Net Patient Accounts Receivable         Due from Affiliates         Third Party Settlements Receivable         Other Accounts Receivable         Inventory         Other Current Assets <b>Total Non-Current Assets</b>	4,954,426 2,446,345 11,457 1,620,314 2,972 369,426 211,493 227,196 65,223 5,545,232	5,572,661 2,114,563 7,990 1,666,660 4,209 1,167,220 343,623 214,758 53,638 5,783,551	<pre>&gt; 7,913,385 3,475,605 12,784 2,132,084</pre>	\$ 16,407,075 12,832,213 14,356 1,633,232 1 1,632,090 206,954 85,982 2,248 5,325,922	<b>16,565,442</b> 12,453,762 13,313 2,298,610 † 1,421,887 278,585 85,982 13,303 <b>5,631,392</b>
Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	30,066 329,230 + 19,932 11,250,353 6,084,349 5,166,004	+ 340,612 + + 166,312 11,765,912 6,489,285 5,276,627	+ 358,423 + 12,552 12,068,653 6,968,105 5,100,548	+ 378,090 + 12,552 12,249,477 7,314,197 4,935,280	+ 416,849 + 12,552 12,948,317 7,746,326 5,201,991
Total Unrestricted Assets	10,499,658	11,356,212	13,384,908	21,732,997	22,196,834
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>2,572,092</b> 55,132 1,120,954 991,619 404,387 †	<b>1,654,267</b> 56,982 1,053,996 131,371 411,918 †	<b>2,497,707</b> 51,015 895,787 200,474 1,350,431 †	<b>6,502,580</b> 52,798 4,167,344 168,371 1,135,283 978,784	<b>5,063,448</b> 20,736 1,663,165 22,543 399,577 2,957,427
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>6,773,072</b> 3,757,138 1,121,342 † 1,894,592 †	<b>6,204,543</b> 3,689,992 641,675 + 1,872,876 +	<b>5,893,749</b> 3,628,604 + + 2,265,145 +	<b>9,405,538</b> 3,565,137 + + 2,904,051 2,936,350	<b>6,109,352</b> 3,539,046 + + 2,570,306 +
Fund Balance Unrestricted	1,154,494	3,497,402	4,993,452	5,824,879	11,024,034
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	<b>10,499,658</b> <b>936,790</b> 936,790 †	<b>11,356,212</b> <b>707,708</b> 707,708 † †	<b>13,384,908</b> <b>775,099</b> 775,099 † †	<b>21,732,997</b> <b>1,059,737</b> 1,059,737 † †	<b>22,196,834</b> <b>2,278,905</b> 2,278,905 † †
Total Restricted Liabilities and Equity	936,790	707,708	775,099	1,059,737	2,278,905
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	<b>936,790</b> † 576,307	<b>707,708</b> † 347,225	<b>775,099</b> † 414,616	<b>1,059,737</b> † 699,254	<b>2,278,905</b> † 1,918,422
Permanently Restricted Net Assets † Data not available or not applicable	360,483	360,483	360,483	360,483	360,483

	Charles A. Dean Memorial Hospital Greenville, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>20,897,144</b> 4,782,037 16,115,107 378,505 713,807 4,782,253 (1,355,823) 16,378,402 1,496,577	<b>20,217,775</b> 4,047,743 16,170,032 531,753 640,691 3,430,657 <b>(1,880,492)</b> 17,495,166 1,788,536	<b>21,802,746</b> 3,800,696 18,002,050 260,273 632,469 3,442,984 (1,062,992) 18,530,012 1,363,675	<b>21,542,946</b> 3,748,215 17,794,731 138,439 899,467 3,394,289 67,611 17,043,140 2,924,939	<b>26,004,609</b> 4,236,422 21,768,187 232,268 794,111 5,158,378 (190,249) 20,010,101 4,944,911		
Total Operating Revenue	17,874,979	19,283,702	19,893,687	19,968,079	24,955,012		
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>16,755,971</b> 453,624 89,444 36,265 * 36,265 10,657,015 5,519,623	<b>17,161,649</b> 533,865 151,934 27,411 + 27,411 11,433,484 5,014,955	<b>17,899,521</b> 531,575 149,974 37,951 † 37,951 11,881,721 5,298,300	<b>18,707,768</b> 533,561 146,009 59,755 † 59,755 12,052,173 5,916,270	<b>20,312,697</b> 528,422 144,133 63,509 + 63,509 12,469,711 7,106,922		
Net Operating Income	1,119,008	2,122,053	1,994,166	1,260,311	4,642,315		
Total Non-Operating Revenue	119,645	4,667	2,468	(11,910)	(2,916)		
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>119,645</b> 119,645 + + + + + + +	<b>4,667</b> 4,667 † † † † †	<b>2,468</b> 2,468 + + + + + +	(11,910) 1,102 (13,012) † † † †	(2,916) 68 (2,984) † † † †		
Excess of Revenue over Expenses	1,238,653	2,126,720	1,996,634	1,248,401	4,639,399		
Extraordinary Gains/Losses	†	+	+	+	+		
Total Surplus/Deficit	1,238,653	2,126,720	1,996,634	1,248,401	4,639,399		
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support	<b>703,423</b> † (101,754) 97,840 (533,129) † †	<b>2,342,908</b> 267,046 † 73,619 (122,838) † †	1,496,050 + (433,358) (68,009) + +	<b>831,427</b> 60,000 + (477,329) + + + +	<b>5,199,155</b> 368,632 + 186,511 + + + +		
Other Changes	1,813	(1,639)	783	355	4,613		

RATIOS Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test	2.054 1.926 36.109 .956	FY 2018 3.575 3.369 34.771	FY 2019 3.312 3.168	<b>FY 2020</b>	<b>FY 2021</b> 3.354
<b>Liquidity</b> Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test	1.926 36.109 .956	3.369	3.168		2 254
Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test	1.926 36.109 .956	3.369	3.168		2 254
Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test	1.926 36.109 .956	3.369	3.168		2 254
Days in Accounts Receivable Acid Test	36.109 .956			2 5 2 2	3.354
Acid Test	.956	34.771		2.523	3.272
			41.997	34.978	41.928
	FF 020	1.283	1.397	1.976	2.462
Days Cash on Hand, Current	55.029	46.593	73.311	258.003	230.005
Days Cash on Hand, Incl Board Designated & Undesignated Investments	62.400	54.069	80.844	265.596	237.695
Average Payment Period, Accounts Payable and Accrued Expenses	25.098	23.136	18.826	83.694	30.684
Average Payment Period, Current Liabilities	57.588	36.313	52.491	130.594	93.416
Capital Structure					
Equity Financing Ratio	.110	.308	.373	.268	.497
Fixed Asset Financing	.727	.699	.711	.722	.680
Cash Flow Divided by Total Debt	.181	.339	.301	.112	.463
Cash Flow Divided by Total Debt with Operating Income Only	.168	.338	.301	.113	.463
Debt Service Coverage	12.487	13.583	12.941	9.785	26.974
Debt Service Coverage with Operating Income Only	11.649	13.560	12.929	9.846	26.988
Profitability					
Total Margin	.069	.110	.100	.063	.186
Operating Margin	.063	.110	.100	.063	.186
Non Operating Revenue Margin	.097	.002	.001	(.010)	(.001)
Return on Assets	.118	.187	.149	.057	.209
Return on Equity	1.073	.608	.400	.214	.421
Markup	1.336	1.282	1.294	1.308	1.524
Deductible	.229	.170	.158	.158	.198
Markup Adjustment for Deductible	1.051	1.082	1.102	1.126	1.270
Reported Income Index	1.761	.908	1.335	1.502	.892
Asset Efficiency					
Total Asset Turnover	1.714	1.698	1.486	.918	1.124
Fixed Asset Turnover	3.460	3.655	3.900	4.046	4.797
Average Age of Plant Depreciation Only	13.413	12.155	13.108	13.708	14.659
Other Financial Ratios					
Total Operating Expense Growth	.009	.024	.043	.045	.086
Total Operating Revenue Growth	.193	.079	.032	.004	.250
Realized Gains Divided by NonOperating Revenue	.000	.000	.000	1.093	1.023
Realized Gains Divided by NetIncome	.000	.000	.000	(.010)	(.001)
Long Term Debt to Equity	3.254	1.055	.727	.612	.321

		Down East Community Hospital Machias, M				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$		\$\$		
<b>Total Current Assets</b> Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	<b>7,407,975</b> 1,259,123 432,185 4,193,187	<b>9,191,889</b> 3,634,278 448,617 3,807,521	<b>11,349,636</b> 3,793,083 1,191,549 5,033,704	<b>25,893,882</b> 18,458,376 1,266,348 3,423,722	<b>28,021,221</b> 22,200,627 443,771 3,559,929	
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	+ 475,227 466,816 581,437	+ 148,317 528,703 624,453	+ 263,869 662,779 404,652	1,189,949 469,987 673,521 411,979	628,013 706,919 481,962	
<b>Total Non-Current Assets</b> Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	<b>14,931,873</b> † 1,212,691 † † 258,733 35,254,166 21,793,717	14,732,133 + 1,240,112 + 116,435 35,945,581 22,569,995	<b>21,779,554</b> + 7,244,990 + + 37,000,794 22,466,230	<b>22,702,616</b> † 7,443,549 † † † 38,728,657 23,469,590	<b>26,567,737</b> + 5,507,206 + + + 46,174,779 25,114,248	
Net Property, Plant and Equipment (PP&E)	13,460,449	13,375,586	14,534,564	15,259,067	21,060,531	
Total Unrestricted Assets Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>22,339,848</b> <b>5,849,600</b> 846,185 3,778,263 586,533 + 638,619	<b>23,924,022</b> <b>6,555,994</b> 949,237 3,017,161 2,026,616 † 562,980	<b>33,129,190</b> <b>5,895,058</b> 621,014 3,734,342 927,837 + 611,865	<b>48,596,498</b> <b>15,356,744</b> 891,500 4,270,616 9,676,023 † 518,605	<b>54,588,958</b> <b>13,257,708</b> 921,784 4,455,627 478,396 † 7,401,901	
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>7,084,243</b> 4,482,550 † † 2,601,693 †	<b>7,271,741</b> 4,520,340 + + 2,751,401 +	<b>14,208,428</b> 11,480,292 + + 2,728,136 +	<b>17,401,880</b> 11,815,766 2,690,000 † † 2,896,114 †	<b>13,106,109</b> 11,102,877 † † 2,003,232 †	
Fund Balance Unrestricted	9,406,005	10,096,287	13,025,704	15,837,874	28,225,141	
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	<b>22,339,848</b> <b>2,534,104</b> 2,534,104 † †	<b>23,924,022</b> <b>1,752,225</b> 1,752,225 † †	<b>33,129,190</b> <b>1,705,987</b> 1,705,987 † †	<b>48,596,498</b> <b>1,579,481</b> 1,579,481 † †	<b>54,588,958</b> <b>1,690,012</b> 1,690,012 † †	
Total Restricted Liabilities and Equity	2,534,104	1,752,225	1,705,987	1,579,481	1,690,012	
Total Restricted Fund Balance Total Liabilities	<b>2,534,104</b> †	<b>1,752,225</b> †	<b>1,705,987</b> †	<b>1,579,481</b> †	<b>1,690,012</b> †	
Temporarily Restricted Net Assets Permanently Restricted Net Assets † Data not available or not applicable	1,140,508 1,393,596	358,629 1,393,596	303,457 1,402,530	176,951 1,402,530	287,482 1,402,530	

	Down East Community Hospital Machias, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
<b>Total Gross Patient Service Revenue (GPSR)</b> Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>85,445,795</b> 13,088,699 72,357,096 2,457,007 2,842,442 38,761,023 (758,000) 42,143,323 692,171	<b>94,102,095</b> 14,230,326 79,871,769 2,672,600 3,015,097 44,347,764 (382,000) 44,448,634 815,519	<b>104,155,154</b> 15,776,565 88,378,589 1,305,834 2,130,762 52,920,188 (433,000) 48,231,370 1,701,167	<b>100,711,861</b> 13,125,749 87,586,112 875,000 2,860,502 50,557,310 (504,500) 46,923,549 3,475,504	<b>112,173,900</b> 12,837,681 99,336,219 418,250 2,924,405 56,356,143 (631,000) 53,106,102 9,451,650		
Total Operating Revenue	42,835,494	45,264,153	49,932,537	50,399,053	62,557,752		
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>42,319,152</b> 1,224,324 134,610 78,998 39,251 39,747 29,120,916 11,760,304	<b>45,142,708</b> 1,242,419 252,040 108,570 71,227 37,343 30,384,542 13,155,137	<b>47,880,479</b> 1,450,317 268,583 68,299 22,364 45,935 32,718,720 13,374,560	<b>47,742,495</b> 1,505,649 316,804 276,117 247,084 29,033 32,370,568 13,273,357	<b>52,025,434</b> 1,687,435 300,009 85,323 21,798 63,525 35,372,548 14,580,119		
Net Operating Income	516,342	121,445	2,052,058	2,656,558	10,532,318		
Total Non-Operating Revenue	161,036	266,293	242,645	378,944	318,364		
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>161,036</b> 161,036 † † † † † †	<b>266,293</b> 266,293 † † † † †	<b>242,645</b> 242,645 † † † †	<b>378,944</b> 378,944 † † † † †	<b>318,364</b> 318,364 + + + + + +		
Excess of Revenue over Expenses	677,378	387,738	2,294,703	3,035,502	10,850,682		
Extraordinary Gains/Losses	+	+	+	+	†		
Total Surplus/Deficit	677,378	387,738	2,294,703	3,035,502	10,850,682		
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>1,250,750</b> 365,469 263,282 31,654 (87,033) + + +	<b>690,282</b> 723,172 (276,639) (143,492) (497) + + +	<b>2,929,417</b> 221,622 273,259 193,973 160,000 + + (214,140)	<b>2,812,170</b> 139,768 (49,054) (308,259) 60,000 + + (65,787)	<b>12,387,268</b> 128,911 166,567 726,841 + + 514,267		

·	Down East Community Hospital Machias, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
RATIOS							
Liquidity							
Current Ratio with Board Designated and Undesignated Investments	1.474	1.591	3.154	2.171	2.529		
Current Ratio without Board Designated and Undesignated Investments	1.266	1.402	1.925	1.686	2.114		
Days in Accounts Receivable	36.317	31.266	38.094	26.632	24.468		
Acid Test	.289	.623	.846	1.284	1.708		
Days Cash on Hand, Current	15.022	33.946	39.186	155.710	164.194		
Days Cash on Hand, Incl Board Designated & Undesignated Investments	25.793	44.257	96.140	214.470	204.127		
Average Payment Period, Accounts Payable and Accrued Expenses	33.558	25.086	29.357	33.713	32.308		
Average Payment Period, Current Liabilities	51.956	54.508	46.343	121.228	96.131		
Capital Structure							
Equity Financing Ratio	.421	.422	.393	.326	.517		
Fixed Asset Financing	.333	.338	.790	.774	.527		
Cash Flow Divided by Total Debt	.147	.118	.186	.139	.476		
Cash Flow Divided by Total Debt with Operating Income Only	.135	.099	.174	.127	.464		
Debt Service Coverage	2.459	1.714	3.296	5.180	10.775		
Debt Service Coverage with Operating Income Only	2.265	1.471	3.096	4.776	10.507		
Profitability							
Total Margin	.016	.009	.046	.060	.173		
Operating Margin	.012	.003	.041	.053	.168		
Non Operating Revenue Margin	.238	.687	.106	.125	.029		
Return on Assets	.030	.016	.069	.062	.199		
Return on Equity	.072	.038	.176	.192	.384		
Markup	2.035	2.103	2.211	2.182	2.338		
Deductible	.454	.471	.508	.502	.502		
Markup Adjustment for Deductible	1.120	1.120	1.106	1.123	1.255		
Reported Income Index	.542	.562	.783	1.079	.876		
Asset Efficiency							
Total Asset Turnover	1.925	1.903	1.515	1.045	1.152		
Fixed Asset Turnover	3.182	3.384	3.435	3.303	2.970		
Average Age of Plant Depreciation Only	17.801	18.166	15.491	15.588	14.883		
Other Financial Ratios							
Total Operating Expense Growth	.110	.067	.061	(.003)	.090		
Total Operating Revenue Growth	.106	.057	.103	.009	.241		
Realized Gains Divided by NonOperating Revenue	.000	.000	.000	.000	.000		
Realized Gains Divided by NetIncome	.000	.000	.000	.000	.000		
Long Term Debt to Equity	.477	.448	.881	.746	.393		

	Eastern Maine Medical Center Bangor, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	5 \$		\$\$			
<b>Total Current Assets</b> Cash and Investment         Current Assets Whose Use is Limited         Net Patient Accounts Receivable         Due from Affiliates         Third Party Settlements Receivable         Other Accounts Receivable         Inventory         Other Current Assets <b>Total Non-Current Assets</b>	P     P	271,218,510 116,178,677 3,879,617 95,653,619 3,894,386 30,699,380 6,793,714 3,561,165 10,557,952 524,662,585	<b>348,295,113</b> 151,637,889 4,183,258 125,679,963 836,715 46,585,659 7,594,545 4,551,199 7,225,885 <b>510,190,209</b>		<b>456,915,682</b> 197,172,291 3,923,841 144,817,954 32,778,967 60,687,712 11,409,194 3,938,541 2,187,182 <b>480,973,769</b>		
Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	82,738,154 49,889,759 † 3,021,161 791,680,067 341,619,545 450,060,522	21,386,941 53,205,491 + 3,261,514 814,768,920 367,960,281 446,808,639	16,331,051 54,937,405 + 7,235,419 828,574,125 396,887,791 431,686,334	16,304,003 58,161,413 + 7,126,658 841,595,137 421,508,044 420,087,093	675,740 63,519,622 † 14,069,738 850,874,719 448,166,050 402,708,669		
Total Unrestricted Assets	785,331,728	795,881,095	858,485,322	951,772,557	937,889,451		
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>81,184,469</b> 3,446,144 70,837,666 842,009 4,736,646 1,322,004	86,040,176 3,495,103 66,976,034 218,422 13,936,338 1,414,279	<b>101,536,644</b> 3,558,269 55,068,069 1,707,932 39,347,575 1,854,799	<b>154,092,176</b> 3,259,169 64,430,470 5,170,296 55,931,777 25,300,464	<b>166,983,420</b> 6,733,488 74,443,509 6,925,289 2,141,754 76,739,380		
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>455,304,333</b> 351,600,169 1,093,352 † 100,185,555 2,425,257	<b>452,097,410</b> 347,134,396 1,093,352 † 101,540,393 2,329,269	<b>474,855,752</b> 342,606,115 + + 129,868,712 2,380,925	<b>566,746,461</b> 335,359,031 + + 159,089,121 72,298,309	<b>459,701,488</b> 317,450,865 † † 132,984,563 9,266,060		
Fund Balance Unrestricted	248,842,926	257,743,509	282,092,926	230,933,920	311,204,543		
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	<b>785,331,728</b> <b>46,887,816</b> 46,887,816 † †	<b>795,881,095</b> <b>43,214,964</b> 43,214,964 † †	<b>858,485,322</b> <b>40,282,460</b> 40,282,460 † †	<b>951,772,557</b> <b>38,033,020</b> 38,033,020 † †	<b>937,889,451</b> <b>40,854,715</b> 40,854,715 † †		
Total Restricted Liabilities and Equity	46,887,816	43,214,963	40,282,460	38,033,020	40,854,715		
<b>Total Restricted Fund Balance</b> Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets <i>† Data not available or not applicable</i>	<b>46,887,816</b> † 34,858,924 12,028,892	<b>43,214,963</b> † 30,477,511 12,737,452	<b>40,282,460</b> + 27,569,248 12,713,212	<b>38,033,020</b> † 25,032,642 13,000,378	<b>40,854,715</b> † 27,413,566 13,441,149		

	Eastern Maine	e Medical Center	Bangor, Me.	
FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
\$ 5	\$	\$	\$ :	\$
<b>1,803,509,897</b> 907,332,236 896,177,661 23,753,163	<b>1,903,577,823</b> 954,576,957 949,000,866 25,461,346	<b>2,106,626,498</b> 1,059,051,016 1,047,575,482 18,606,821	<b>2,122,595,312</b> 1,103,524,805 1,019,070,507 9,337,284	<b>2,396,486,709</b> 1,185,586,766 1,210,899,943 5,831,875
39,083,541 950,676,480 (25,811,280) 815,807,993 40,223,509	48,945,557 1,021,305,859 (6,157,031) 814,022,092 65,256,382	28,021,511 1,206,346,500 (6,928,229) 860,579,895 66,474,484	43,206,478 1,267,270,510 (935,907) 803,716,947 97,593,882	51,359,016 1,445,293,287 370,497 893,632,034 149,087,554
856,031,502	879,278,474	927,054,379	901,310,829	1,042,719,588
828,215,961 20,190,627 11,733,068 2,064,704 † 2,064,704 426,990,065 367,237,497	870,395,089 29,089,972 14,744,681 1,434,966 + 1,434,966 447,274,893 377,850,577	879,045,685 29,598,597 14,751,160 1,379,031 + 1,379,031 433,401,629 399,915,268	<b>937,403,075</b> 29,519,749 14,494,282 1,531,858 + 1,531,858 434,915,354 456,941,832	<b>988,877,249</b> 28,765,107 13,060,858 1,515,855 † 1,515,855 448,936,489 496,598,940
				53,842,339
15,723,300	791,636	1,239,147	1,318,412	184,926
<b>15,723,300</b> 789,586 14,933,714 † † † †	<b>791,636</b> 786,372 5,264 + + + +	<b>777,862</b> 732,606 45,256 + 930,192 + (468,907)	871,063 661,672 209,391 + 900,376 + (453,027)	<b>496,155</b> 515,766 (19,611) + 916,023 + (1,227,252)
43,538,841	9,675,021	49,247,841	(34,773,834)	54,027,265
T 12 529 941	T 0 675 001		T	T
				54,027,265
777,278 (16,696,328) 11,094,308 (169,031,991) † †	3,445,155 (183,855) 2,026,099 (6,118,560) † †	3,872,562 379,780 (30,591,635) 1,736,143 + +	5,533,233 (21,966,554) + + + + +	<b>80,270,623</b> 2,720,203 + 23,468,828 + + + 54,327
	\$ 1,803,509,897 907,332,236 896,177,661 23,753,163 39,083,541 950,676,480 (25,811,280) 815,807,993 40,223,509 856,031,502 828,215,961 20,190,627 11,733,068 2,064,704 426,990,065 367,237,497 27,815,541 15,723,300 789,586 14,933,714 43,538,841 (130,004,408) 777,278 (16,696,328) 11,094,308	FY 2017         FY 2018           \$         1,803,509,897         1,903,577,823           907,332,236         954,576,957           996,177,661         949,000,866           23,753,163         25,461,346           39,083,541         48,945,557           950,676,480         1,021,305,859           (25,811,280)         (6,157,031)           815,807,993         814,022,092           40,223,509         65,256,382           856,031,502         879,278,474           828,215,961         870,395,089           20,190,627         29,089,972           11,733,068         14,744,681           2,064,704         1,434,966           +         +           2,064,704         1,434,966           +         +           2,064,704         1,434,966           +         +           2,064,704         1,434,966           +         +           15,723,300         791,636           789,586         786,372           14,933,714         5,264           +         +         +           43,538,841         9,675,021           +         +         +	FY 2017         FY 2018         FY 2019           \$         \$           1,803,509,897         1,903,577,823         2,106,626,498           907,332,236         954,576,957         1,059,051,016           896,177,661         949,000,866         1,047,575,482           23,753,163         25,461,346         18,606,821           39,083,541         48,945,557         28,021,511           950,676,480         1,021,305,859         1,206,346,500           (25,811,280)         (6,157,031)         (6,928,229)           815,807,993         814,022,092         860,579,895           40,223,509         65,256,382         66,474,484           856,031,502         879,278,474         927,054,379           828,215,961         870,395,089         879,045,685           20,190,627         29,089,972         29,598,597           11,733,068         14,744,681         14,751,160           2,064,704         1,434,966         1,379,031           426,990,065         447,274,893         433,401,629           367,237,497         377,850,577         399,915,268           27,815,541         8,883,385         48,008,694           15,723,300         791,636         1,239,147	\$         \$         \$         \$           1,803,509,897         1,903,577,823         2,106,626,498         2,122,595,312           907,332,236         954,576,957         1,047,575,482         1,019,070,507           23,753,163         25,461,346         18,606,821         9,337,284           39,083,541         48,945,557         28,021,511         43,206,478           950,676,480         1,021,305,859         1,206,346,500         1,267,270,510           (25,811,280)         (6,157,031)         (6,928,229)         (935,907)           815,807,993         814,022,092         860,579,895         803,716,947           40,223,509         65,256,382         66,474,484         97,593,882           856,031,502         879,278,474         927,054,379         901,310,829           828,215,961         870,395,089         879,045,685         937,403,075           20,190,627         29,089,972         29,598,597         29,519,749           11,733,068         14,744,681         14,751,160         14,494,282           2,064,704         1,434,966         1,379,031         1,531,858           426,990,065         447,274,893         433,016,29         434,915,354           367,237,497         377,850,577

	Eastern Maine Medical Center Bangor, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	3.073	3.771	3.971	3.298	3.117	
Current Ratio without Board Designated and Undesignated Investments	2.459	3.152	3.430	2.921	2.736	
Days in Accounts Receivable	41.939	42.890	53.305	54.647	59.150	
Acid Test	.393	1.395	1.535	1.703	1.204	
Days Cash on Hand, Current	14.416	52.087	66.955	105.472	76.449	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	36.952	75.170	90.561	128.855	100.597	
Average Payment Period, Accounts Payable and Accrued Expenses	31.999	29.058	23.662	25.903	28.301	
Average Payment Period, Current Liabilities	36.673	37.329	43.629	61.950	63.481	
Capital Structure						
Equity Financing Ratio	.317	.324	.329	.243	.332	
Fixed Asset Financing	.781	.777	.794	.798	.788	
Cash Flow Divided by Total Debt	.119	.072	.137	(.007)	.132	
Cash Flow Divided by Total Debt with Operating Income Only	.089	.071	.135	(.009)	.132	
Debt Service Coverage	5.024	2.942	5.130	.512	5.873	
Debt Service Coverage with Operating Income Only	3.977	2.898	5.062	.439	5.862	
Profitability						
Total Margin	.050	.011	.053	(.039)	.052	
Operating Margin	.032	.010	.052	(.040)	.052	
Non Operating Revenue Margin	.361	.082	.025	(.038)	.003	
Return on Assets	.055	.012	.057	(.037)	.058	
Return on Equity	.175	.038	.175	(.151)	.174	
Markup	2.226	2.262	2.472	2.368	2.574	
Deductible	.527	.537	.573	.597	.603	
Markup Adjustment for Deductible	1.078	1.089	1.100	1.017	1.113	
Reported Income Index	(.335)	1.087	2.023	.680	.673	
Asset Efficiency						
Total Asset Turnover	1.110	1.106	1.081	.948	1.112	
Fixed Asset Turnover	1.902	1.968	2.148	2.146	2.589	
Average Age of Plant Depreciation Only	16.920	12.649	13.409	14.279	15.580	
Other Financial Ratios						
Total Operating Expense Growth	.110	.051	.010	.066	.055	
Total Operating Revenue Growth	.103	.027	.054	(.028)	.157	
Realized Gains Divided by NonOperating Revenue	.950	.007	.037	.159	(.106)	
Realized Gains Divided by NetIncome	.343	.001	.001	(.006)	(.000)	
Long Term Debt to Equity	1.413	1.347	1.215	1.452	1.020	

Franklin Memorial Hospital Farmington, Me.						
FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
\$\$	\$	\$	\$			
\$ 14,362,556 1,526,555 391,810 8,070,664 486,289 1,348,338 0 1,735,840 803,060 27,997,755	<pre>\$ 19,084,308 4,384,042 386,993 7,623,619 1,595,832 2,506,165 0 1,608,966 978,691 28,835,241</pre>	\$ 19,209,626 (13,690) 412,066 7,694,974 73,758 8,152,298 0 1,811,396 1,078,824 38,275,374	<pre>\$ 23,284,734 15,910 213,561 9,951,339 44,091 9,863,877 0 2,111,623 1,084,333 35,497,009</pre>	<b>26,094,742</b> 66,171 214,091 14,245,423 115,466 8,415,769 0 2,194,743 843,079 <b>34,396,926</b>		
1,640,979 90,865,488 64,508,712 26,356,776	4,196,979 90,977,087 66,338,825 24,638,262	10,830,822 95,478,845 68,034,293 27,444,552	9,515,765 95,557,579 69,576,335 25,981,244	* * 8,727,627 98,600,563 72,931,264 25,669,299		
				60,491,668		
<b>9,763,773</b> 825,000 5,546,778 † 3,239,937 152.058	<b>10,493,963</b> 845,000 6,066,718 1,475,757 106,488	<b>10,721,146</b> 880,000 7,929,154 1,803,005 108,987	<b>12,786,466</b> 485,000 10,328,897 † 1,856,385 116,184	<b>12,189,039</b> 620,162 9,517,523 + 2,001,434 49,920		
<b>18,041,341</b> 16,355,941 † 785,400 † † 900,000	<b>19,248,902</b> 15,453,788 + 2,895,114 + +	<b>23,014,496</b> 14,516,635 + 8,497,861 + + +	<b>16,020,561</b> 8,853,914 † 7,166,647 † † †	<b>14,758,313</b> 8,951,222 5,807,091 + + +		
1		23,749,358	29,974,716	33,544,316		
<b>42,360,312</b> <b>3,307,943</b> 3,006,192 + 301,751	<b>47,919,549</b> <b>2,678,764</b> 2,678,764 † †	<b>57,485,000</b> <b>2,654,497</b> 2,654,497 † †	<b>58,781,743</b> <b>2,914,951</b> 2,914,951 † †	60,491,668 3,707,886 3,707,886 †		
3,307,943	2,678,764	2,654,497	2,914,951	3,707,886		
<b>3,307,943</b> + 2,149,809 1,158,134	<b>2,678,764</b> + 1,510,999 1,167,765	<b>2,654,497</b> † 1,488,558 1,165,939	<b>2,914,951</b> + 1,751,286 1,163,665	<b>3,707,886</b> + 2,464,275 1,243,611		
	\$ 14,362,556 1,526,555 391,810 8,070,664 486,289 1,348,338 0 1,735,840 803,060 27,997,755 1,640,979 90,865,488 64,508,712 26,356,776 42,360,311 9,763,773 825,000 5,546,778 1,6,40,979 90,865,488 64,508,712 26,356,776 42,360,311 9,763,773 825,000 5,546,778 1,52,058 18,041,341 16,355,941 42,360,312 3,307,943 3,006,192 1 3,307,943 4,42,460 4,42,46	FY 2017         FY 2018           \$         \$         \$           14,362,555         19,084,308           1,526,555         4,384,042           391,810         386,993           8,070,664         7,623,619           486,289         1,595,832           1,348,338         2,506,165           0         0           1,735,840         1,608,966           803,060         978,691           27,997,755         28,835,241           +         +	FY 2017FY 2018FY 2019\$\$\$\$14,362,55619,084,30819,209,6261,526,5554,384,042(13,690)331,810386,993412,0668,070,6647,623,6197,694,974486,2891,595,83273,7581,348,3382,506,1658,152,2980001,735,8401,608,9661,811,396803,060978,6911,078,82427,997,75528,835,24138,275,3741ttt	FY 2017         FY 2018         FY 2019         FY 2020           \$         \$         \$         \$         \$           14/362,556         19,084,042         (13,690)         15,910           391,810         386,993         412,066         213,561           8,070,664         7,623,619         7,694,974         9,951,339           486,289         1,595,832         73,758         44,091           1,348,338         2,506,165         8,152,298         9,863,877           0         0         0         0         0           1,735,840         1,608,966         1,811,396         2,111,623           803,060         978,691         1,078,824         1,084,333           27,997,755         28,835,241         38,275,374         35,497,009           +         +         +         +         +           1,640,979         4,196,979         10,830,822         9,557,57,579           90,865,488         90,977,087         95,478,845         95,557,579           90,865,488         90,977,087         95,478,845         95,575,759           90,865,488         90,977,087         95,478,845         95,557,579           94,450,02         24,638,202		

· · · · ·	Franklin Memorial Hospital Farmington, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$		
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>166,744,449</b> 38,907,314 127,837,135 2,753,393 6,146,252 84,720,303 (267,199) 73,391,700 2,790,112	<b>182,476,241</b> 45,123,797 137,352,444 2,610,925 6,954,254 96,184,834 (907,019) 77,633,247 3,060,386	<b>184,189,091</b> 41,766,932 142,422,159 2,345,790 8,349,217 93,581,765 299,639 79,612,680 3,258,736	<b>179,973,874</b> 37,435,139 142,538,735 1,710,933 5,479,801 95,970,253 (1,143,866) 77,956,753 5,108,849	<b>217,574,588</b> 42,529,639 175,044,949 951,698 7,205,674 116,624,359 (1,186,121) 93,978,978 7,605,374	
Total Operating Revenue	76,181,812	80,693,633	82,871,416	83,065,602	101,584,352	
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>81,194,827</b> 3,690,828 799,853 130,162 130,162 † 45,482,309 31,091,675	86,486,480 3,473,160 729,047 129,756 129,756 † 45,487,940 36,666,577	<b>92,835,343</b> 4,544,665 857,151 3,876 3,876 † 48,698,890 38,730,761	<b>94,494,157</b> 5,195,715 877,528 24,954 24,954 † 51,459,836 36,936,124	<b>101,203,334</b> 5,471,960 571,244 37,815 37,815 + 52,980,333 42,141,982	
Net Operating Income	(5,013,015)	(5,792,847)	(9,963,927)	(11,428,555)	381,018	
Total Non-Operating Revenue	1,258,282	48,376	(234,293)	(259,995)	48,779	
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	(24,418) (24,418) † † † † 1,282,700	(943) (943) + + + + 49,319	<b>22,935</b> 22,935 † † † † (257,228)	<b>21,791</b> 21,791 + + + (281,786)	<b>16,298</b> 16,298 + + + 32,481	
Excess of Revenue over Expenses	(3,754,733)	(5,744,471)	(10,198,220)	(11,688,550)	429,797	
Extraordinary Gains/Losses	†	+	+	+	+	
Total Surplus/Deficit	(3,754,733)	(5,744,471)	(10,198,220)	(11,688,550)	429,797	
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>946,650</b> 29,883 † † 4,671,500 † † †	<b>3,621,491</b> 830,484 + + 8,535,478 + + +	<b>5,572,673</b> 31,093 † † 15,739,800 † † †	<b>6,225,359</b> 31,057 + 17,882,852 + + +	<b>3,569,600</b> 31,228 + 3,108,575 + + +	

	Franklin Memorial Hospital Farmington, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
RATIOS							
Liquidity							
Current Ratio with Board Designated and Undesignated Investments	1.471	1.819	1.792	1.821	2.141		
Current Ratio without Board Designated and Undesignated Investments	1.471	1.819	1.792	1.821	2.141		
Days in Accounts Receivable	40.138	35.843	35.279	46.593	55.327		
Acid Test	.196	.455	.037	.018	.023		
Days Cash on Hand, Current	9.034	20.978	1.647	.938	1.069		
Days Cash on Hand, Incl Board Designated & Undesignated Investments	9.034	20.978	1.647	.938	1.069		
Average Payment Period, Accounts Payable and Accrued Expenses	26.122	26.675	32.780	42.219	36.288		
Average Payment Period, Current Liabilities	45.982	46.141	44.322	52.264	46.474		
Capital Structure							
Equity Financing Ratio	.344	.379	.413	.510	.555		
Fixed Asset Financing	.621	.627	.529	.341	.349		
Cash Flow Divided by Total Debt	(.002)	(.076)	(.168)	(.225)	.219		
Cash Flow Divided by Total Debt with Operating Income Only	(.048)	(.078)	(.161)	(.216)	.217		
Debt Service Coverage	.467	(.992)	(2.818)	(3.195)	6.128		
Debt Service Coverage with Operating Income Only	(.332)	(1.024)	(2.680)	(3.047)	6.082		
Profitability							
Total Margin	(.048)	(.071)	(.123)	(.141)	.004		
Operating Margin	(.066)	(.072)	(.120)	(.138)	.004		
Non Operating Revenue Margin	(.335)	(.008)	.023	.022	.113		
Return on Assets	(.089)	(.120)	(.177)	(.199)	.007		
Return on Equity	(.258)	(.316)	(.429)	(.390)	.013		
Markup	2.088	2.145	2.019	1.959	2.225		
Deductible	.508	.527	.508	.533	.536		
Markup Adjustment for Deductible	1.045	1.033	1.011	.943	1.073		
Reported Income Index	(3.966)	(1.586)	(1.830)	(1.878)	.120		
Asset Efficiency							
Total Asset Turnover	1.828	1.685	1.438	1.409	1.680		
Fixed Asset Turnover	2.890	3.275	3.020	3.197	3.957		
Average Age of Plant Depreciation Only	17.478	19.100	14.970	13.391	13.328		
Other Financial Ratios							
Total Operating Expense Growth	.002	.065	.073	.018	.071		
Total Operating Revenue Growth	.004	.059	.027	.002	.223		
Realized Gains Divided by NonOperating Revenue	.000	.000	.000	.000	.000		
Realized Gains Divided by NetIncome	.000	.000	.000	.000	.000		
Long Term Debt to Equity	1.124	.850	.611	.295	.267		

	Houlton Regional Hospital Houlton, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$		
Total Current Assets	8,340,756	8,474,438	9,600,130	21,539,363	18,087,078	
Cash and Investment	109,560	32,254	69,229	12,816,514	9,945,461	
Current Assets Whose Use is Limited	284,565	289,041	254,328	277,153	275,078	
Net Patient Accounts Receivable	6,271,498	6,240,011	7,495,521	4,784,704	6,206,088	
Due from Affiliates	†	+	+	+	+	
Third Party Settlements Receivable	†	+	+	1,989,041	†	
Other Accounts Receivable	392,769	453,793	399,744	264,389	131,487	
Inventory	854,091	895,013	869,619	862,194	999,115	
Other Current Assets	428,273	564,326	511,689	545,368	529,849	
Total Non-Current Assets Trustee Held Investments	<b>14,797,151</b>	<b>14,654,474</b> †	14,168,926 †	<b>14,397,930</b> †	17,649,802 +	
Board Designated and Undesignated Investments	4,517,757	4,556,782	4,679,384	5,200,411	6,366,377	
Due from Affiliates	+,517,757 +	+,550,762	+02,9,304	5,200,411	+ (500,57	
Investment in Affiliates	+	+	+	+	+	
Other Non-Current Assets	637,633	710,443	753,499	882,180	885,385	
Gross Property, Plant and Equipment (PP&E)	42,229,286	42,497,888	42,656,367	42,911,695	45,181,962	
Accumulated Depreciation	32,587,525	33,110,639	33,920,324	34,596,356	34,783,922	
Net Property, Plant and Equipment (PP&E)	9,641,761	9,387,249	8,736,043	8,315,339	10,398,040	
Total Unrestricted Assets	23,137,907	23,128,912	23,769,056	35,937,293	35,736,880	
Total Current Liabilities	10,010,531	10,272,118	12,591,383	19,220,752	14,203,608	
Current Long Term Debt (LTD)	770,000	829,000	875,000	897,000	708,000	
Accounts Payable and Accrued Expenses	6,424,764	8,316,792	8,854,379	8,363,344	7,268,078	
Estimated Third Party Settlements	1,195,083	554,034	788,632	1,652,100	4,804,143	
Due to Affiliates	+	, †	, †	+	+	
Other Current Liabilities	1,620,684	572,292	2,073,372	8,308,308	1,423,387	
Total Non-Current Liabilities	9,957,086	9,235,630	7,880,368	12,596,379	10,011,267	
Long Term Debt	6,450,938	5,839,198	4,998,496	4,043,993	3,372,191	
Estimated Third Party Settlements	1,952,537	2,121,257	1,286,484	6,912,499	5,106,877	
Due to Affiliates	†	+	+	+	+	
Self Insurance Fund	961,000	600,000	860,000	740,000	635,000	
Accrued Pension and Post Retiree Health Benefits	† 502 (11	+ (75 175	+ 725 200	† 200 007	† 207 100	
Other Non-Current Liabilities	592,611	675,175	735,388	899,887	897,199	
Fund Balance Unrestricted	3,170,290	3,621,164	3,297,305	4,120,162	11,522,005	
Total Liabilities & Equity	23,137,907	23,128,912	23,769,056	35,937,293	35,736,880	
Total Restricted Assets	64,965	91,208	65,023	117,096	115,454	
Cash and Investments	51,664	51,664	65,023	97,184	115,454	
Receivables Other Assets	13,301 †	39,544 †	† †	19,912 †	+	
					115 454	
Total Restricted Liabilities and Equity Total Restricted Fund Balance	64,965 64,965	91,208 91,208	65,023 65,023	117,096 117,096	115,454 115,454	
Total Liabilities	<b>64,965</b> †	91,208	65,023 †	117,096	±±5,454 †	
Temporarily Restricted Net Assets	13,301	39,544	+	65,432	63,790	
Permanently Restricted Net Assets	51,664	51,664	65,023	51,664	51,664	

		Houlton Regional Hospital Houlton, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
<b>Total Gross Patient Service Revenue (GPSR)</b> Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>85,685,025</b> 22,800,375 62,884,650 1,006,068 3,450,000 36,111,021 65,000 45,052,936 2,332,206	<b>85,189,588</b> 22,204,129 62,985,459 1,041,523 3,750,000 36,565,513 36,000 43,796,552 3,667,020	86,765,104 22,267,124 64,497,980 447,855 3,600,000 38,842,946 (168,000) 44,042,303 2,961,336	<b>83,041,934</b> 17,113,872 65,928,062 135,880 3,558,000 36,243,460 ( <u>370,000</u> ) 43,474,594 4,407,743	<b>91,085,863</b> 19,320,949 71,764,914 89,495 2,685,000 43,764,160 687,000 43,860,208 7,553,937		
Total Operating Revenue	47,385,142	47,463,572	47,003,639	47,882,337	51,414,145		
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>47,890,769</b> 1,252,089 563,793 25,673 11,757 13,916 34,782,028 11,267,186	<b>47,839,607</b> 1,023,604 563,638 22,237 8,702 13,535 34,817,895 11,412,233	<b>47,568,469</b> 950,495 566,644 16,236 3,838 12,398 34,483,154 11,551,940	<b>47,812,938</b> 904,794 378,038 17,850 8,167 9,683 35,372,537 11,139,719	<b>47,443,799</b> 1,022,420 296,185 16,101 12,175 3,926 34,863,907 11,245,186		
Net Operating Income	(505,627)	(376,035)	(564,830)	69,399	3,970,346		
Total Non-Operating Revenue	199,942	636,609	526,671	299,446	425,740		
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>199,942</b> 108,587 91,355 † † † †	<b>636,609</b> 94,207 542,402 † † † †	<b>526,671</b> 109,037 417,634 † † † †	<b>299,446</b> 109,556 189,890 † † † †	<b>425,740</b> 112,003 313,737 + + + +		
Excess of Revenue over Expenses	(305,685)	260,574	(38,159)	368,845	4,396,086		
Extraordinary Gains/Losses	+	+	+	+	+		
Total Surplus/Deficit	(305,685)	260,574	(38,159)	368,845	4,396,086		
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>145,591</b> 51,993 399,283 † † † † †	<b>450,874</b> 41,177 149,123 + + + + + +	(323,859) 99,919 (385,619) † † † † †	822,857 188,819 265,193 + + + + + + +	<b>7,401,833</b> 2,244,858 760,889 † † † †		

• 	Houlton Regional Hospital Houlton, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	1.284	1.269	1.134	1.391	1.722	
Current Ratio without Board Designated and Undesignated Investments	.833	.825	.762	1.121	1.273	
Days in Accounts Receivable	50.809	52.004	62.119	40.171	51.646	
Acid Test	.039	.031	.026	.681	.720	
Days Cash on Hand, Current	3.084	2.505	2.533	101.884	80.362	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	38.441	38.032	39.171	142.349	130.419	
Average Payment Period, Accounts Payable and Accrued Expenses	50.281	64.842	69.326	65.077	57.147	
Average Payment Period, Current Liabilities	78.344	80.086	98.585	149.560	111.680	
Capital Structure						
Equity Financing Ratio	.137	.157	.139	.115	.322	
Fixed Asset Financing	.669	.622	.572	.486	.324	
Cash Flow Divided by Total Debt	.047	.066	.045	.040	.224	
Cash Flow Divided by Total Debt with Operating Income Only	.037	.033	.019	.031	.206	
Debt Service Coverage	1.064	1.386	1.060	1.318	4.789	
Debt Service Coverage with Operating Income Only	.923	.908	.682	1.079	4.433	
Profitability						
Total Margin	(.006)	.005	(.001)	.008	.085	
Operating Margin	(.011)	(.008)	(.012)	.001	.077	
Non Operating Revenue Margin	(.654)	2.443	(13.802)	.812	.097	
Return on Assets	(.013)	.011	(.002)	.010	.123	
Return on Equity	(.096)	.072	(.012)	.090	.382	
Markup	1.838	1.857	1.886	1.829	2.079	
Deductible	.421	.429	.448	.436	.480	
Markup Adjustment for Deductible	1.084	1.093	1.070	1.071	1.157	
Reported Income Index	(2.100)	.578	.118	.448	.594	
Asset Efficiency						
Total Asset Turnover	2.057	2.080	2.000	1.341	1.451	
Fixed Asset Turnover	4.915	5.056	5.380	5.758	4.945	
Average Age of Plant Depreciation Only	26.027	32.347	35.687	38.237	34.021	
Other Financial Ratios						
Total Operating Expense Growth	.020	(.001)	(.006)	.005	(.008)	
Total Operating Revenue Growth	.033	.002	(.010)	.019	.074	
Realized Gains Divided by NonOperating Revenue	.457	.852	.793	.634	.737	
Realized Gains Divided by NetIncome	(.299)	2.082	(10.945)	.515	.071	
Long Term Debt to Equity	2.035	1.613	1.516	.982	.293	

·	Inland Hospital Waterville, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	\$	\$	\$	
Total Current Assets	13,888,745	11,041,732	7,117,518	13,222,407	12,947,778
Cash and Investment	(3,864,709)	(4,674,987)	(10,428,307)	(936,794)	(4,456,963)
Current Assets Whose Use is Limited	99,107	115,981	130,983	141,382	95,294
Net Patient Accounts Receivable	8,910,891	9,508,036	9,264,952	7,551,676	9,493,884
Due from Affiliates	42,910	79,508	37,143	43,416	672,943
Third Party Settlements Receivable	7,235,652	3,929,008	6,134,250	4,791,280	5,646,981
Other Accounts Receivable	257,382	979,733	924,453	830,092	711,368
Inventory	609,062	593,532	579,832	648,527	661,239
Other Current Assets	598,450	510,921	474,212	152,828	123,032
Total Non-Current Assets	20,545,880	19,761,660	18,682,162	18,684,415	20,951,389
Trustee Held Investments Board Designated and Undesignated Investments	† 3,440,875	+ 3,723,370	+ 3,944,395	† 4,544,964	+ 4,986,857
Due from Affiliates	5,075,075 †	5,725,570	5,577,595 †	דטפ,דדכ,ד †	+,900,007
Investment in Affiliates	+	+	+	+	+
Other Non-Current Assets	357,787	357,787	45,795	45,795	1,726,061
Gross Property, Plant and Equipment (PP&E)	45,684,617	46,429,585	47,166,687	47,398,085	49,068,552
Accumulated Depreciation	28,937,399	30,749,082	32,474,715	33,304,429	34,830,081
Net Property, Plant and Equipment (PP&E)	16,747,218	15,680,503	14,691,972	14,093,656	14,238,471
Total Unrestricted Assets	34,434,625	30,803,392	25,799,680	31,906,822	33,899,167
Total Current Liabilities	9,053,739	9,245,006	10,237,925	14,623,192	16,484,320
Current Long Term Debt (LTD)	429,595	440,000	316,729	227,306	267,014
Accounts Payable and Accrued Expenses	6,828,951	5,694,706	5,573,770	8,806,200	6,837,737
Estimated Third Party Settlements	460,129	582,874	428,511	958,586	1,306,166
Due to Affiliates	1,335,064	2,527,426	3,918,915	3,202,857	3,110,355
Other Current Liabilities	+	+	+	1,428,243	4,963,048
Total Non-Current Liabilities	14,959,455	14,712,410	14,204,366	18,775,325	16,081,518
Long Term Debt	11,183,691	10,719,985	10,375,546	10,120,705	9,841,065
Estimated Third Party Settlements	323,747	323,747	+	+	+
Due to Affiliates	+	+	+	+	+
Self Insurance Fund	+	+	+	+	†
Accrued Pension and Post Retiree Health Benefits	3,223,770	3,438,377	3,590,458	4,125,887	4,566,634
Other Non-Current Liabilities	228,247	230,301	238,362	4,528,733	1,673,819
Fund Balance Unrestricted	10,421,431	6,845,976	1,357,389	(1,491,695)	1,333,329
Total Liabilities & Equity	34,434,625	30,803,392	25,799,680	31,906,822	33,899,167
Total Restricted Assets	2,947,804	3,038,379	3,146,084	3,310,931	3,494,350
Cash and Investments	2,947,804	3,038,379	3,146,084	3,310,931	3,494,350
Receivables	Ť	†	+	+ +	Ť
Other Assets					
Total Restricted Liabilities and Equity	2,947,804	3,038,379	3,146,084	3,310,931	3,494,350
Total Restricted Fund Balance Total Liabilities	<b>2,947,804</b> †	3,038,379 †	<b>3,146,084</b> †	<b>3,310,931</b> †	3,494,350 +
Temporarily Restricted Net Assets	689,863	753,656	855,990	976,855	1,038,816
Permanently Restricted Net Assets	2,257,941	2,284,723	2,290,094	2,334,076	2,455,534
† Data not available or not applicable	2,207,911	_, ,,	_,;;;;;;;;;	_,	_, 100,001

	Inland Hospital Waterville, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	<b>151,209,307</b> 27,466,956 123,742,351 1,625,986 6,193,821 68,404,956 86,000 74,898,544	<b>143,823,737</b> 24,576,295 119,247,442 2,352,126 4,813,621 65,948,576 (898,863) 71,608,277	<b>135,894,144</b> 26,508,342 109,385,802 959,198 4,755,825 67,450,085 (966,288) 63,695,324	<b>133,109,917</b> 24,343,949 108,765,968 497,948 5,840,230 68,785,306 825,273 57,161,160	<b>152,353,691</b> 25,272,917 127,080,774 397,441 3,214,647 80,893,022 (125,475) 67,974,056
Other Operating Revenue	3,398,370	3,695,434	6,056,454	16,653,379	13,044,890
Total Operating Revenue	78,296,914	75,303,711	69,751,778	73,814,539	81,018,946
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>77,356,010</b> 1,966,841 516,034 276,043 † 276,043 39,931,843 34,665,249	<b>78,312,567</b> 1,866,775 474,789 164,399 + 164,399 36,847,323 38,959,281	<b>75,115,984</b> 1,730,123 455,111 205,747 † 205,747 35,782,235 36,942,768	<b>76,748,638</b> 1,635,995 442,814 278,650 † 278,650 35,808,917 38,582,262	<b>78,803,492</b> 1,620,520 432,729 173,488 † 173,488 35,730,781 40,845,974
Net Operating Income	940,904	(3,008,856)	(5,364,206)	(2,934,099)	2,215,454
Total Non-Operating Revenue	531,037	10,197	92	+	143,585
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>531,037</b> 38,126 492,911 † † † †	<b>10,197</b> 4,936 5,261 † † † †	<b>92</b> 92 † † † †	<b>+</b> + + + + + + +	<b>29</b> 29 † † † 143,556
Excess of Revenue over Expenses	1,471,941	(2,998,659)	(5,364,114)	(2,934,099)	2,359,039
Extraordinary Gains/Losses	†	+	+	†	+
Total Surplus/Deficit	1,471,941	(2,998,659)	(5,364,114)	(2,934,099)	2,359,039
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(8,025,007) 94,332 (610,868) † (8,980,412) † †	(3,575,453) + 67,889 + (644,683) + + +	(5,488,587) 135,142 68,944 † (328,559) † † †	(2,849,084) 19,876 65,139 † † † † †	<b>2,825,024</b> 423,078 1,148 + 41,759 + +

Inland Hospital Waterville, Me.					
FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
1.914	1.597	1.080	1.215	1.088	
1.534	1.194	.695	.904	.785	
43.425	48.464	53.092		50.979	
	(.493)	(1.006)		(.265)	
(18.231)	(21.768)	(51.216)	(3.865)	(20.626)	
(1.572)	(3.990)	(31.598)	18.220	2.957	
33.063	27.190	27.722		32.336	
43.834	44.141	50.920	71.059	77.955	
				.039	
				.691	
				.122	
		· · · ·	· · · ·	.118	
				6.685	
3.708	(.738)	(3.551)	(1.126)	6.467	
				.029	
		· · · ·		.027	
		· · · ·		.061	
				.070	
				1.769	
				2.099	
				.531	
				1.072	
(.183)	.839	.977	1.030	.835	
				2.394	
				5.690	
14.713	16.472	18.770	20.357	21.493	
		· · · · ·		.027	
			.058	.098	
		.000		.000	
				.000	
1.073	1.566	7.644	(6.785)	7.381	
	1.914 1.534 43.425 (.416) (18.231) (1.572)	FY 2017FY 2018 $1.914$ $1.597$ $1.534$ $1.194$ $43.425$ $48.464$ $(.416)$ $(.493)$ $(18.231)$ $(21.768)$ $(1.572)$ $(3.990)$ $33.063$ $27.190$ $43.834$ $44.141$ $.303$ $.222$ $.668$ $.684$ $.143$ $(.047)$ $.121$ $(.048)$ $4.283$ $(.727)$ $3.708$ $(.738)$ $.019$ $(.040)$ $.012$ $(.040)$ $.361$ $(.003)$ $.043$ $(.097)$ $.141$ $(.438)$ $1.999$ $1.884$ $.452$ $.459$ $1.114$ $1.042$ $(.183)$ $.839$ $2.289$ $2.445$ $4.675$ $4.802$ $14.713$ $16.472$ $.043$ $.012$ $.043$ $.012$ $.064$ $(.038)$ $.928$ $.516$ $.335$ $(.002)$	FY 2017FY 2018FY 2019 $1.914$ $1.597$ $1.080$ $1.534$ $1.194$ $.695$ $43.425$ $48.464$ $53.092$ $(.416)$ $(.493)$ $(1.006)$ $(18.231)$ $(21.768)$ $(51.216)$ $(1.572)$ $(3.990)$ $(31.598)$ $33.063$ $27.190$ $27.722$ $43.834$ $44.141$ $50.920$ $.303$ $.222$ $.053$ $.668$ $.684$ $.706$ $.143$ $(.047)$ $(.149)$ $.121$ $(.048)$ $(.149)$ $4.283$ $(.727)$ $(3.551)$ $3.708$ $(.738)$ $(3.551)$ $.019$ $(.040)$ $(.077)$ $.012$ $(.040)$ $(.077)$ $.013$ $(.097)$ $(.208)$ $.141$ $(.438)$ $(3.952)$ $1.999$ $1.884$ $1.890$ $.452$ $.459$ $.496$ $1.114$ $1.042$ $.992$ $(.183)$ $.839$ $.977$ $2.289$ $2.445$ $2.704$ $4.675$ $4.802$ $4.748$ $14.713$ $16.472$ $18.770$ $.043$ $.012$ $(.041)$ $.043$ $.012$ $(.041)$ $.043$ $.012$ $(.041)$ $.043$ $.012$ $(.041)$ $.028$ $.516$ $.000$ $.335$ $(.002)$ $.000$	FY 2017FY 2018FY 2019FY 2020 $1.914$ $1.597$ $1.080$ $1.215$ $1.534$ $1.194$ $.695$ $.904$ $43.425$ $48.464$ $53.092$ $48.221$ $(.416)$ $(.493)$ $(.1006)$ $(.054)$ $(18.231)$ $(21.768)$ $(51.216)$ $(3.865)$ $(1.572)$ $(3.990)$ $(31.598)$ $18.220$ $33.063$ $27.190$ $27.722$ $42.793$ $43.834$ $44.141$ $50.920$ $71.059$ $.303$ $.222$ $.053$ $(.047)$ $.668$ $.684$ $.706$ $.718$ $.143$ $(.047)$ $(.149)$ $(.039)$ $.121$ $(.048)$ $(.149)$ $(.039)$ $.121$ $(.048)$ $(.149)$ $(.039)$ $.121$ $(.048)$ $(.149)$ $(.039)$ $.121$ $(.048)$ $(.149)$ $(.039)$ $.121$ $(.048)$ $(.149)$ $(.039)$ $.121$ $(.048)$ $(.149)$ $(.039)$ $.121$ $(.048)$ $(.149)$ $(.039)$ $.143$ $(.047)$ $(.077)$ $(.040)$ $.012$ $(.040)$ $(.077)$ $(.040)$ $.012$ $(.040)$ $(.077)$ $(.040)$ $.013$ $(.097)$ $(.208)$ $(.092)$ $.141$ $(.438)$ $(3.952)$ $1.967$ $1.999$ $1.884$ $1.890$ $1.951$ $.452$ $.459$ $.496$ $.517$ $1.114$ $1.042$ $.992$ $1.055$ $(.183)$ <	

	LincolnHealth Damariscotta, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	; \$	\$	\$	5
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates Other Non-Current Assets	25,916,142 4,986,941 417,862 9,817,762 3,445,101 4,720,894 0 2,010,675 516,907 46,247,558 † 8,477,561 † 1,872,000 592,942	<b>22,440,770</b> 2,212,021 432,909 10,000,769 3,244,281 3,830,658 0 2,215,661 504,471 <b>56,095,908</b> + 6,615,485 + 1,872,000 581,183	26,146,135 516,593 547,590 10,412,735 2,512,049 9,207,081 0 2,428,111 521,976 52,867,124 + 3,615,401 + 1,872,000 600,651	<b>39,932,721</b> 15,492,354 221,624 8,394,493 454,382 12,379,249 0 2,411,991 578,628 <b>52,176,849</b> + 3,791,562 + 1,872,000 627,773	<b>72,600,003</b> 38,222,114 249,322 10,042,952 7,888,161 12,681,130 0 2,533,007 983,317 <b>50,397,847</b> + 3,800,421 + 1,872,000 627,774
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	87,650,407 52,345,352 35,305,055	102,059,834 55,032,594 47,027,240	104,592,690 57,813,618 46,779,072	105,902,819 60,017,305 45,885,514	108,003,430 63,905,778 44,097,652
Total Unrestricted Assets	72,163,700	78,536,678	79,013,259	92,109,570	122,997,850
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>13,008,383</b> 1,517,110 4,075,530 † 7,229,804 185,939	<b>18,439,470</b> 1,473,256 6,044,492 † 10,754,910 166,812	<b>15,130,694</b> 1,482,017 4,615,639 5,092,902 3,659,736 280,400	<b>14,531,102</b> 399,992 5,097,834 5,535,402 3,236,338 261,536	<b>16,348,420</b> 228,314 4,616,611 7,097,040 4,028,726 377,729
Total Non-Current Liabilities	14,691,025	13,013,910	11,105,329	4,440,175	3,878,374
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	11,044,769 + + + + + 3,646,256	9,625,707 + + + + + 3,388,203	8,219,204 + + + + + 2,886,125	1,883,978 + + + + + 2,556,197	1,655,664 † † † † 2,222,710
Fund Balance Unrestricted	44,464,292	47,083,298	52,777,236	73,138,293	102,771,056
Total Liabilities & Equity	72,163,700	78,536,678	79,013,259	92,109,570	122,997,850
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>8,169,781</b> 6,286,477 1,883,304 †	<b>8,005,548</b> 6,455,830 1,549,718 †	<b>7,959,927</b> 6,974,315 985,612 †	<b>7,856,900</b> 7,203,840 653,060 †	<b>8,684,409</b> 8,346,357 338,052 †
Total Restricted Liabilities and Equity	8,169,781	8,005,548	7,959,927	7,856,901	8,684,409
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	<b>8,169,781</b> † 2,605,029 5,564,752	<b>8,005,548</b> † 2,653,890 5,351,658	<b>7,959,927</b> † 2,253,444 5,706,483	<b>7,856,901</b> † 1,987,867 5,869,034	<b>8,684,409</b> † 2,285,388 6,399,021

	LincolnHealth Damariscotta, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS \$	\$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals	<b>129,542,115</b> 40,414,741 89,127,374 4,059,092 5,167,194 43,067,694	<b>136,610,319</b> 42,375,101 94,235,218 3,265,482 5,519,820 43,199,076	<b>144,943,682</b> 43,161,601 101,782,081 1,498,888 7,153,815 49,450,495	<b>132,356,653</b> 35,141,174 97,215,479 2,080,474 4,011,169 43,535,312	<b>164,268,848</b> 36,113,288 128,155,560 1,071,523 4,907,063 58,267,396
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	(2,222,000) 79,470,135 2,717,188	(584,000) 85,209,941 2,498,873	(2,684,452) 89,524,936 3,728,752	1,625,176 81,104,522 11,402,424	1,541,791 98,481,075 10,592,588
Total Operating Revenue	82,187,323	87,708,814	93,253,688	92,506,946	109,073,663
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>79,402,198</b> 3,886,940 646,794 56,734 38,626 18,108 31,705,684 43,106,046	84,572,681 4,395,404 582,760 64,234 48,143 16,091 32,769,856 46,760,427	<b>90,814,775</b> 5,097,279 526,960 22,096 13,954 8,142 34,911,104 50,257,336	<b>94,135,607</b> 5,381,982 449,927 13,556 8,402 5,154 36,913,555 51,376,587	<b>102,791,653</b> 5,179,897 194,710 8,387 5,484 2,903 55,649,791 41,758,868
Net Operating Income	2,785,125	3,136,133	2,438,913	(1,628,661)	6,282,010
Total Non-Operating Revenue	1,292,251	917,545	981,503	(152,391)	531,861
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>1,048,261</b> 135,158 913,103 + + + 243,990	<b>(10,004)</b> 395,248 (405,252) + + + 927,549	<b>971,120</b> 139,938 831,182 + + + 10,383	<b>48,003</b> 137,506 (89,503) + + + (200,394)	<b>263,355</b> 324,093 (60,738) + + + 268,506
Excess of Revenue over Expenses	4,077,376	4,053,678	3,420,416	(1,781,052)	6,813,871
Extraordinary Gains/Losses	+	+	+	+	+
Total Surplus/Deficit	4,077,376	4,053,678	3,420,416	(1,781,052)	6,813,871
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>895,550</b> 1,372,562 (140,881) + (4,413,507) + + + +	<b>2,619,006</b> 684,964 900,539 + (3,020,175) + + +	<b>5,693,938</b> 696,611 (998,740) + 2,575,651 + + +	<b>20,361,046</b> 472,571 186,449 + 21,483,078 + + +	<b>29,632,761</b> 480,858 12,034 + 22,325,998 + + +

	LincolnHealth Damariscotta, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.644	1.576	1.967	3.009	4.673
Current Ratio without Board Designated and Undesignated Investments	1.992	1.217	1.728	2.748	4.441
Days in Accounts Receivable	45.092	42.839	42.454	37.778	37.222
Acid Test	.415	.143	.070	1.081	2.353
Days Cash on Hand, Current	26.124	12.041	4.531	64.624	143.856
Days Cash on Hand, Incl Board Designated & Undesignated Investments	67.100	42.157	19.926	80.217	158.067
Average Payment Period, Accounts Payable and Accrued Expenses	19.699	27.517	19.654	20.965	17.263
Average Payment Period, Current Liabilities	62.876	83.944	64.429	59.759	61.132
Capital Structure					
Equity Financing Ratio	.616	.600	.668	.794	.836
Fixed Asset Financing	.313	.205	.176	.041	.038
Cash Flow Divided by Total Debt	.288	.269	.325	.190	.593
Cash Flow Divided by Total Debt with Operating Income Only	.241	.239	.287	.198	.567
Debt Service Coverage	4.195	4.301	4.522	2.097	20.495
Debt Service Coverage with Operating Income Only	3.566	3.864	4.031	2.176	19.601
Profitability					
Total Margin	.049	.046	.036	(.019)	.062
Operating Margin	.034	.036	.026	(.018)	.058
Non Operating Revenue Margin	.317	.226	.287	.086	.078
Return on Assets	.057	.052	.043	(.019)	.055
Return on Equity	.092	.086	.065	(.024)	.066
Markup	1.666	1.645	1.637	1.527	1.701
Deductible	.332	.316	.341	.329	.355
Markup Adjustment for Deductible	1.123	1.134	1.093	1.065	1.134
Reported Income Index	4.553	1.548	.601	(.087)	.230
Asset Efficiency					
Total Asset Turnover	1.157	1.128	1.193	1.003	.891
Fixed Asset Turnover	2.328	1.865	1.993	2.016	2.473
Average Age of Plant Depreciation Only	13.467	12.520	11.342	11.152	12.337
Other Financial Ratios					
Total Operating Expense Growth	.057	.065	.074	.037	.092
Total Operating Revenue Growth	.066	.067	.063	(.008)	.179
Realized Gains Divided by NonOperating Revenue	.707	(.442)	.847	.587	(.114)
Realized Gains Divided by NetIncome	.224	(.100)	.243	.050	(.009)
Long Term Debt to Equity	.248	.204	.156	.026	.016

		Maine Behavioral Healthcare South Portland, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>24,007,597</b> 15,067,187 407,634	<b>22,431,254</b> 15,880,050 412,384	<b>6,880,000</b> 27,000 415,000	<b>6,998,000</b> 27,000 †	<b>9,640,000</b> 28,000 †		
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	7,910,218 † †	5,107,060 † † 655,588	5,508,000 + +	5,888,000 369,000 †	6,811,000 28,000 1,529,000		
Inventory Other Current Assets	152,379 131,383 338,796	124,090 252,082	540,000 122,000 268,000	290,000 160,000 264,000	703,000 180,000 361,000		
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	<b>27,249,988</b> 121,773 206,890	<b>28,545,321</b> 130,316 213,873 +	<b>26,937,000</b> 139,000 † +	<b>27,542,000</b> 147,000 †	<b>39,183,000</b> 153,000 †		
Due from Affiliates Investment in Affiliates	+ +	+ †	т †	т †	т †		
Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	1,657,319 45,306,646 20,042,640 25,264,006	2,359,648 47,455,504 21,614,020 25,841,484	1,628,000 48,838,000 23,668,000 25,170,000	545,000 52,475,000 25,625,000 26,850,000	304,000 64,996,000 26,270,000 38,726,000		
Total Unrestricted Assets	51,257,585	50,976,575	33,817,000	34,540,000	48,823,000		
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>7,650,738</b> 1,204,872 5,491,822 203,358 655,998 94,688	<b>7,673,374</b> 1,096,426 5,223,676 616,979 604,930 131,363	<b>7,738,000</b> 1,117,000 5,746,000 769,000 33,000 73,000	<b>11,890,000</b> 183,000 7,011,000 4,325,000 50,000 321,000	<b>9,488,000</b> 179,000 5,650,000 3,249,000 107,000 303,000		
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates	<b>27,314,814</b> 18,053,301 8,830,883 †	<b>25,432,580</b> 16,905,952 8,119,027 †	<b>22,897,000</b> 15,737,000 6,946,000 †	<b>6,872,000</b> 1,712,000 4,984,000 †	<b>1,685,000</b> 1,534,000 † †		
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	+	† +	† +	†	†		
Other Non-Current Liabilities	430,630	407,601	214,000	176,000	151,000		
Fund Balance Unrestricted	16,292,033	17,870,621	3,182,000	15,778,000	37,650,000		
Total Liabilities & Equity	51,257,585	50,976,575	33,817,000	34,540,000	48,823,000		
Total Restricted Assets Cash and Investments Receivables Other Assets	<b>2,173,902</b> 2,040,229 † 133,673	<b>3,290,647</b> 2,350,613 800,000 140,034	<b>4,304,000</b> 2,629,000 1,540,000 135,000	<b>7,547,000</b> 4,289,000 3,117,000 141,000	<b>4,784,000</b> 2,173,000 2,450,000 161,000		
Total Restricted Liabilities and Equity	2,173,902	3,290,647	4,304,000	7,547,000	4,784,000		
Total Restricted Fund Balance Total Liabilities	<b>2,162,726</b> 11,176	<b>3,290,647</b>	<b>4,304,000</b>	<b>7,547,000</b>	<b>4,784,000</b>		
Temporarily Restricted Net Assets Permanently Restricted Net Assets † Data not available or not applicable	1,491,572 671,154	2,613,132 677,515	3,631,000 673,000	6,869,000 678,000	4,086,000 698,000		

·	Maine Behavioral Healthcare South Portland, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$		
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>112,906,596</b> 66,095,640 46,810,956 12,004,159 2,212,183 23,505,092 † 75,185,162 14,158,379	<b>112,552,211</b> 67,849,708 44,702,503 10,853,014 3,012,694 22,900,476 † 75,786,027 16,328,392	<b>124,453,000</b> 76,716,000 47,737,000 10,795,000 2,982,000 30,587,000 + 80,089,000 14,850,000	<b>133,747,000</b> 84,918,000 48,829,000 11,371,000 1,470,000 39,884,000 † 81,022,000 15,354,000	<b>130,954,000</b> 79,445,000 51,509,000 14,553,000 1,814,000 32,165,000 † 82,422,000 17,840,000	
Total Operating Revenue	89,343,541	92,114,419	94,939,000	96,376,000	100,262,000	
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	87,319,983 2,220,798 856,999 54,947 + 54,947 67,191,251 16,995,988	<b>90,748,038</b> 2,241,576 776,170 14,064 + 14,064 68,689,518 19,026,710	<b>93,584,000</b> 2,615,000 734,000 + + 71,732,000 18,503,000	<b>98,379,000</b> 2,569,000 652,000 † † † 73,985,000 21,173,000	<b>106,120,000</b> 3,119,000 328,000 + + + 79,119,000 23,554,000	
Net Operating Income	2,023,558	1,366,381	1,355,000	(2,003,000)	(5,858,000)	
Total Non-Operating Revenue	359,716	259,389	85,000	(686,000)	(2,000)	
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>359,716</b> 359,716 † † † † †	<b>259,389</b> 259,389 † † † † † †	<b>114,000</b> 103,000 11,000 † † † (29,000)	<b>39,000</b> 6,000 33,000 † † † (725,000)	<b>6,000</b> 7,000 (1,000) † † † (8,000)	
Excess of Revenue over Expenses	2,383,274	1,625,770	1,440,000	(2,689,000)	(5,860,000)	
Extraordinary Gains/Losses	†	+	†	+	†	
Total Surplus/Deficit	2,383,274	1,625,770	1,440,000	(2,689,000)	(5,860,000)	
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>2,331,274</b> + + (52,000) + + + +	1,578,588 + + + (47,182) + + + +	(14,688,000) † (238,000) † (15,890,000) † † † †	12,596,000 † 1,000 † 15,284,000 † † †	<b>21,872,000</b> 4,096,000 12,000 + 23,624,000 + + + +	

·	Ma	aine Behavioral He	althcare Sout <u>h P</u>	ortland, Me.	
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.165	2.951	0.889	0.589	1.016
Current Ratio without Board Designated and Undesignated Investments	3.138	2.923	.889	.589	1.016
Days in Accounts Receivable	38.402	24.597	25.102	26.525	30.162
Acid Test	2.023	2.123	.057	.002	.003
Days Cash on Hand, Current	66.373	67.190	1.773	.103	.099
Days Cash on Hand, Incl Board Designated & Undesignated Investments	67.261	68.072	1.773	.103	.099
Average Payment Period, Accounts Payable and Accrued Expenses	23.555	21.542	23.055	26.709	20.022
Average Payment Period, Current Liabilities	32.815	31.645	31.048	45.296	33.622
Capital Structure					
Equity Financing Ratio	.318	.351	.094	.457	.771
Fixed Asset Financing	.715	.654	.625	.064	.040
Cash Flow Divided by Total Debt	.132	.117	.132	(.006)	(.245)
Cash Flow Divided by Total Debt with Operating Income Only	.121	.109	.130	.030	(.245)
Debt Service Coverage	2.427	2.344	2.616	.301	(4.722)
Debt Service Coverage with Operating Income Only	2.267	2.213	2.570	.689	(4.718)
Profitability					
Total Margin	.027	.018	.015	(.028)	(.058)
Operating Margin	.023	.015	.014	(.021)	(.058)
Non Operating Revenue Margin	.151	.160	.059	.255	.000
Return on Assets	.046	.032	.043	(.078)	(.120)
Return on Equity	.146	.091	.453	(.170)	(.156)
Markup	1.455	1.420	1.489	1.516	1.402
Deductible	.208	.203	.246	.298	.246
Markup Adjustment for Deductible	1.186	1.168	1.162	1.110	1.099
Reported Income Index	1.022	1.030	(.098)	(.213)	(.268)
Asset Efficiency					
Total Asset Turnover	1.750	1.812	2.810	2.770	2.054
Fixed Asset Turnover	3.536	3.565	3.772	3.589	2.589
Average Age of Plant Depreciation Only	9.025	9.642	9.051	9.975	8.423
Other Financial Ratios					
Total Operating Expense Growth	.031	.039	.031	.051	.079
Total Operating Revenue Growth	.072	.031	.031	.015	.040
Realized Gains Divided by NonOperating Revenue	.000	.000	.129	(.048)	.500
Realized Gains Divided by NetIncome	.000	.000	.008	(.012)	.000
Long Term Debt to Equity	1.108	.946	4.946	.109	.041

· · ·		Maine Coast Mem	orial Hospital E	llsworth, Me.	
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	\$	\$	\$	
Total Current Assets	9,313,055	2,830,687	4,475,975	16,094,358	13,259,704
Cash and Investment	(12,315,018)	(23,012,564)	(23,532,213)	(1,110,622)	(13,562,546)
Current Assets Whose Use is Limited	45,205	37,962	31,807	52,693	37,275
Net Patient Accounts Receivable	15,247,504	16,015,423	16,363,633	8,983,071	15,902,990
Due from Affiliates	357,319	454,373	465,704	475,294	920,612
Third Party Settlements Receivable	4,011,040	7,772,944	9,579,270	6,447,831	8,032,915
Other Accounts Receivable	211,435	141,576	146,402	566,768	1,046,520
Inventory Other Current Acasta	632,833	561,931	619,896	519,354	612,002
Other Current Assets	1,122,737	859,042	801,476	159,969	269,936
Total Non-Current Assets Trustee Held Investments	<b>31,420,964</b> †	<b>30,684,348</b> †	30,511,800 †	30,646,350 +	32,524,928 †
Board Designated and Undesignated Investments	6,096,904	6,426,204	6,550,585	6,846,078	7,613,324
Due from Affiliates	+	+	+	t ::::::::::::::::::::::::::::::::::::	+
Investment in Affiliates	+	+	+	+	+
Other Non-Current Assets	300,000	375,083	372,171	350,381	370,043
Gross Property, Plant and Equipment (PP&E)	30,943,120	32,069,377	34,130,298	36,084,370	39,089,677
Accumulated Depreciation	5,919,060	8,186,316	10,541,254	12,634,479	14,548,116
Net Property, Plant and Equipment (PP&E)	25,024,060	23,883,061	23,589,044	23,449,891	24,541,561
Total Unrestricted Assets	40,734,019	33,515,035	34,987,775	46,740,708	45,784,632
Total Current Liabilities	14,937,248	12,233,198	11,841,273	20,406,323	27,106,661
Current Long Term Debt (LTD)	221,113	76,904	+	+	22,058
Accounts Payable and Accrued Expenses	10,002,614	6,964,378	8,108,548	10,410,536	10,901,175
Estimated Third Party Settlements	2,926,096	2,026,336	(28,002)	2,952,584	4,729,516
Due to Affiliates	1,787,425	3,165,580	3,760,727	4,362,610	1,972,801
Other Current Liabilities	+	+	+	2,680,593	9,481,111
Total Non-Current Liabilities	13,412,538	13,258,862	12,943,943	21,282,513	13,698,424
Long Term Debt	11,863,197	11,746,020	11,705,747	11,665,474	11,699,384
Estimated Third Party Settlements	† +	† +	+	†	† +
Due to Affiliates Self Insurance Fund	1	+	1 +	+	+
Accrued Pension and Post Retiree Health Benefits	1,534,553	1,497,921	1,202,753	1,538,114	1,958,904
Other Non-Current Liabilities	14,788	14,921	35,443	8,078,925	40,136
Fund Balance Unrestricted	12,384,233	8,022,975	10,202,559	5,051,872	4,979,547
Total Liabilities & Equity	40,734,019	33,515,035	34,987,775	46,740,708	45,784,632
Total Restricted Assets	4,400,390	4,289,807	4,299,675	4,401,746	7,057,050
Cash and Investments	4,400,390	4,289,807	4,299,675	4,401,746	7,057,050
Receivables	,, +	+	+	+	+
Other Assets	+	+	+	†	+
Total Restricted Liabilities and Equity	4,400,390	4,289,807	4,299,675	4,401,746	7,057,050
Total Restricted Fund Balance	4,400,390	4,289,807	4,299,675	4,401,746	7,057,050
Total Liabilities	1 622 504	† 1 154 004	+ 1 104 005	† 1 255 206	7
Temporarily Restricted Net Assets	1,623,504	1,154,004	1,194,095	1,255,396	3,607,478
Permanently Restricted Net Assets	2,776,886	3,135,803	3,105,580	3,146,350	3,449,572
† Data not available or not applicable					

		Maine Coast Mem	orial Hospital	Ellsworth, Me.	
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS \$	; \$	\$		\$\$	
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	<b>177,665,113</b> 46,544,266 131,120,847 2,700,140 8,996,806 87,395,227 (1,935,634)	<b>180,486,776</b> 41,510,680 138,976,096 2,563,235 10,967,319 87,788,869 (1,366,792)	<b>194,323,797</b> 47,540,846 146,782,951 2,087,552 10,697,571 99,114,403 (1,051,698)	<b>188,432,195</b> 40,680,365 147,751,830 1,123,578 16,729,843 101,227,675 1,564,614	<b>222,600,879</b> 46,607,101 175,993,778 1,310,749 1,142,509 136,079,182 508,500
Net Patient Service Revenue Other Operating Revenue	80,508,574 2,574,838	80,534,145 1,328,891	83,475,969 1,317,750	67,786,485 14,493,492	83,559,939 8,326,743
Total Operating Revenue	83,083,412	81,863,036	84,793,719	82,279,977	91,886,682
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>89,330,873</b> 2,522,126 445,430 93,913 † 93,913 52,698,644 33,570,760	86,434,318 2,360,890 453,849 82,442 + 82,442 44,605,521 38,931,616	82,879,449 2,067,617 453,849 86,705 + 86,705 43,177,960 37,093,318	87,759,446 1,844,709 453,849 105,167 † 105,167 44,585,774 40,769,947	<b>92,834,003</b> 1,858,572 457,902 127,568 127,568 45,820,376 44,569,585
Net Operating Income	(6,247,461)	(4,571,282)	1,914,270	(5,479,469)	(947,321)
Total Non-Operating Revenue	1,359,451	43,689	23,634	10,129	3,873
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>1,386,589</b> 138,247 1,248,342 (27,138) + +	<b>43,689</b> 43,610 79 † † † †	<b>23,634</b> 23,634 + + + + +	<b>10,129</b> 10,129 + + + + + +	<b>3,873</b> 3,873 + + + + + +
Excess of Revenue over Expenses	(4,888,010)	(4,527,593)	1,937,904	(5,469,340)	(943,448)
Extraordinary Gains/Losses Total Surplus/Deficit	(4,888,010)	(4,527,593)	1,937,904	(5,469,340)	(943,448)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(19,822,158) 370,985 (1,729,254) (13,723,245) + + 147,366	(4,361,258) 406,079 + (605,676) + + 365,932	<b>2,179,584</b> 165,262 419,548 + (343,130) + + +	(5,150,687) 266,678 (39,868) † 91,843 † † †	(72,325) 117,774 346,456 + 406,893 + + +

	Maine Coast Memorial Hospital Ellsworth, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	1.032	0.757	0.931	1.124	0.770	
Current Ratio without Board Designated and Undesignated Investments	.623	.231	.378	.789	.489	
Days in Accounts Receivable	69.127	72.586	71.550	48.370	69.466	
Acid Test	(.821)	(1.878)	(1.985)	(.052)	(.499)	
Days Cash on Hand, Current	(51.590)	(99.743)	(106.143)	(4.495)	(54.264)	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	(25.955)	(71.844)	(76.557)	24.590	(23.719)	
Average Payment Period, Accounts Payable and Accrued Expenses	42.057	30.235	36.624	44.228	43.736	
Average Payment Period, Current Liabilities	62.806	53.110	53.483	86.694	108.754	
Capital Structure						
Equity Financing Ratio	.304	.239	.292	.108	.109	
Fixed Asset Financing	.474	.492	.496	.497	.477	
Cash Flow Divided by Total Debt	(.083)	(.085)	.162	(.087)	.022	
Cash Flow Divided by Total Debt with Operating Income Only	(.131)	(.087)	.161	(.087)	.022	
Debt Service Coverage	(2.942)	(2.538)	8.402	(6.986)	2.999	
Debt Service Coverage with Operating Income Only	(5.024)	(2.602)	8.357	(7.009)	2.990	
Profitability						
Total Margin	(.058)	(.055)	.023	(.066)	(.010)	
Operating Margin	(.075)	(.056)	.023	(.067)	(.010)	
Non Operating Revenue Margin	(.278)	(.010)	.012	(.002)	(.004)	
Return on Assets	(.120)	(.135)	.055	(.117)	(.021)	
Return on Equity	(.395)	(.564)	.190	(1.083)	(.189)	
Markup	2.018	2.104	2.361	2.312	2.488	
Deductible	.492	.486	.510	.537	.611	
Markup Adjustment for Deductible	1.039	1.088	1.165	1.159	1.022	
Reported Income Index	.247	1.038	.889	1.062	13.045	
Asset Efficiency						
Total Asset Turnover	2.073	2.444	2.424	1.761	2.007	
Fixed Asset Turnover	3.320	3.428	3.595	3.509	3.744	
Average Age of Plant Depreciation Only	2.347	3.467	5.098	6.849	7.828	
Other Financial Ratios		(	(			
Total Operating Expense Growth	.023	(.032)	(.041)	.059	.058	
Total Operating Revenue Growth	.023	(.015)	.036	(.030)	.117	
Realized Gains Divided by NonOperating Revenue	.918	.002	.000	.000	.000	
Realized Gains Divided by NetIncome	(.255)	(.000)	.000	.000	.000	
Long Term Debt to Equity	.958	1.464	1.147	2.309	2.349	

	Maine Medical Center Portland, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$	\$	\$	\$ 9	Þ
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	<b>687,862,000</b> 480,836,000 5,026,000 120,700,000 11,661,000 30,007,000 0 20,184,000 19,448,000	<b>940,614,000</b> 596,501,000 126,078,000 128,362,000 14,280,000 19,275,000 0 42,354,000 13,764,000	<b>242,720,000</b> (79,003,000) 66,031,000 147,233,000 7,869,000 41,506,000 0 24,121,000 34,963,000	<b>419,970,000</b> (82,818,000) 239,496,000 151,147,000 9,306,000 33,413,000 0 41,723,000 27,703,000	<b>561,622,000</b> 68,686,000 184,123,000 188,949,000 11,444,000 42,108,000 0 43,970,000 23,243,000
<b>Total Non-Current Assets</b> Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates	875,563,000 23,282,000 266,688,000 6,491,000	<b>941,267,000</b> 26,148,000 273,118,000 6,491,000	<b>853,145,000</b> 6,109,000 122,626,000	<b>892,819,000</b> + 131,774,000	22,342,000 <b>793,229,000</b> + + +
Investment in Affiliates Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	106,918,000 1,152,046,000 679,862,000 472,184,000	103,739,000 1,271,688,000 739,917,000 531,771,000	92,885,000 1,413,155,000 781,630,000 631,525,000	75,078,000 1,534,500,000 848,533,000 685,967,000	51,320,000 1,669,987,000 928,078,000 741,909,000
Total Unrestricted Assets	1,563,425,000	1,881,881,000	1,095,865,000	1,312,789,000	1,354,851,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>319,349,000</b> 1,532,000 117,377,000 65,310,000 31,678,000 103,452,000	<b>354,363,000</b> 3,078,000 116,817,000 73,789,000 42,817,000 117,862,000	<b>255,024,000</b> 2,988,000 122,941,000 86,998,000 35,298,000 6,799,000	<b>246,546,000</b> 3,845,000 128,816,000 65,637,000 39,004,000 9,244,000	<b>236,630,000</b> 3,614,000 110,922,000 59,881,000 52,683,000 9,530,000
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	<b>518,705,000</b> 134,298,000 + 64,045,000 16,166,000 265,531,000	<b>638,885,000</b> 324,677,000 † 57,920,000 15,694,000 203,238,000	<b>724,820,000</b> 321,715,000 51,358,000 * 322,191,000	<b>919,799,000</b> 549,271,000 + 42,105,000 + 297,786,000	<b>765,112,000</b> 545,703,000 † 32,654,000 † 159,412,000
Other Non-Current Liabilities	38,665,000	37,356,000	29,556,000	30,637,000	27,343,000
Fund Balance Unrestricted	725,371,000	888,633,000	116,021,000	146,444,000	353,109,000
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	<b>1,563,425,000</b> <b>114,483,000</b> 114,483,000 † +	<b>1,881,881,000</b> <b>133,648,000</b> 133,648,000 † +	<b>1,095,865,000</b> <b>136,856,000</b> 136,856,000 † +	<b>1,312,789,000</b> <b>147,689,000</b> 147,689,000 † †	<b>1,354,851,000</b> <b>173,253,000</b> 156,668,000 16,585,000 †
Total Restricted Liabilities and Equity	114,483,000	133,648,000	136,856,000	147,689,000	173,253,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	<b>114,483,000</b> + 85,854,000	<b>133,648,000</b> † 101,731,000	<b>136,856,000</b> + 102,547,000	<b>147,689,000</b> † 111,851,000	<b>173,253,000</b> † 134,747,000
Permanently Restricted Net Assets † Data not available or not applicable	28,629,000	31,917,000	34,309,000	35,838,000	38,506,000

	Maine Medical Center Portland, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	2,332,726,000	2,599,511,000	2,841,397,000	2,865,323,000	3,423,926,000
Gross Inpatient Service Revenue	1,446,814,000	1,585,351,000	1,701,592,000	1,766,022,000	2,024,343,000
Gross Outpatient Service Revenue	885,912,000	1,014,160,000	1,139,805,000	1,099,301,000	1,399,583,000
Free Care (Charity Care)	52,473,000	49,680,000	27,595,000	34,379,000	20,400,000
Bad Debt (Provision for Bad Debt) Contractuals	40,994,000 1,147,648,000	76,183,000 1,278,987,000	51,105,000 1,474,506,000	47,646,000 1,296,971,000	62,242,000 1,875,218,000
Changes in Prior Year Estimated/Final Settlements	(26,561,000)	(4,404,000)	(7,523,000)	218,471,000	1,418,000
Net Patient Service Revenue	1,118,172,000	1,199,065,000	1,295,714,000	1,267,856,000	1,464,648,000
Other Operating Revenue	238,518,000	269,355,000	219,036,000	298,887,000	328,508,000
Total Operating Revenue	1,356,690,000	1,468,420,000	1,514,750,000	1,566,743,000	1,793,156,000
Total Operating Expenses	1,231,213,000	1,327,967,000	1,352,305,000	1,448,250,000	1,627,886,000
Depreciation and Amortization	72,832,000	78,602,000	80,323,000	88,062,000	90,314,000
Interest	6,614,000	7,152,000	5,736,000	9,887,000	11,921,000
Advertising Expenses	2,092,383	1,589,000	+	+	+
Allowed Advertising Expenses	1,291	1,000	+	+	+
Non-Allowed Advertising Expenses	2,091,092	1,588,000	+	+	+
Salaries and Benefits	658,790,000	700,780,000	625,600,000	643,158,000	684,085,000
Other Operating Expenses	490,884,617	539,844,000	640,646,000	707,143,000	841,566,000
Net Operating Income	125,477,000	140,453,000	162,445,000	118,493,000	165,270,000
Total Non-Operating Revenue	26,572,000	29,167,000	(5,031,000)	(15,523,000)	(6,789,000)
Total Investment Income	14,376,000	19,886,000	905,000	(20,469,000)	(12,121,000)
Interest and Dividends	10,511,000	16,296,000	6,326,000	894,000	(221,000)
Realized Gains/Losses on Sales of Securities	3,865,000	3,590,000	(5,421,000)	(21,363,000)	(11,900,000)
Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments	14,318,000	(3,458,000)	(7,392,000)	3,009,000	4,550,000
Permanently Impaired Writedowns of Other Assets	14,310,000	(3,430,000)	(7,392,000)	3,009,000	+,550,000
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(2,122,000)	12,739,000	1,456,000	1,937,000	782,000
Excess of Revenue over Expenses	152,049,000	169,620,000	157,414,000	102,970,000	158,481,000
Extraordinary Gains/Losses	+	+	+	+	+
Total Surplus/Deficit	152,049,000	169,620,000	157,414,000	102,970,000	158,481,000
Total Change in Unrestricted Net Assets	157,177,000	163,263,000	(772,615,000)	30,422,000	206,605,000
Net Assets Released for Restrictions - Capital	51,000	10,276,000	8,742,000	6,642,000	35,837,000
Unrealized Gains/Losses on Investments	+	+	†	+	+
Minimum Pension Liability Adjustment	64,339,000	51,580,000	(132,636,000)	17,092,000	127,244,000
Transfers From/To Affiliates	(59,262,000)	(68,213,000)	(806,135,000)	(96,282,000)	(114,957,000)
Mergers Consolidations with Support	+	+	+	+	+
Other Changes	+	+	+	+	+
	I	I	I	I	I

	Maine Medical Center Portland, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.989	3.425	1.433	2.238	2.373
Current Ratio without Board Designated and Undesignated Investments	2.154	2.654	.952	1.703	2.373
Days in Accounts Receivable	39.400	39.074	41.475	43.513	47.087
Acid Test	1.521	2.039	(.051)	.635	1.068
Days Cash on Hand, Current	153.093	211.100	(3.722)	42.044	60.014
Days Cash on Hand, Incl Board Designated & Undesignated Investments	237.125	290.891	31.466	77.405	60.014
Average Payment Period, Accounts Payable and Accrued Expenses	36.985	34.128	35.278	34.567	26.331
Average Payment Period, Current Liabilities	100.625	103.527	73.180	66.159	56.173
Capital Structure					
Equity Financing Ratio	.464	.472	.106	.112	.261
Fixed Asset Financing	.284	.611	.509	.801	.736
Cash Flow Divided by Total Debt	.268	.250	.243	.164	.248
Cash Flow Divided by Total Debt with Operating Income Only	.237	.221	.248	.177	.255
Debt Service Coverage	27.968	29.407	27.623	15.605	16.537
Debt Service Coverage with Operating Income Only	24.758	26.049	28.194	16.811	16.967
Profitability					
Total Margin	.110	.113	.104	.066	.089
Operating Margin	.092	.096	.107	.076	.092
Non Operating Revenue Margin	.175	.172	(.032)	(.151)	(.043)
Return on Assets	.097	.090	.144	.078	.117
Return on Equity	.210	.191	1.357	.703	.449
Markup	2.088	2.160	2.263	2.185	2.305
Deductible	.492	.492	.519	.453	.548
Markup Adjustment for Deductible	1.156	1.197	1.173	1.289	1.153
Reported Income Index	.967	1.039	(.204)	3.385	.767
Asset Efficiency	005	70.0	4 970	4 4 9 9	4 840
Total Asset Turnover	.885	.796	1.378	1.182	1.318
Fixed Asset Turnover	2.873	2.761	2.399	2.284	2.417
Average Age of Plant Depreciation Only	9.335	9.413	9.731	9.636	10.276
Other Financial Ratios	105	070	010	~74	101
Total Operating Expense Growth	.105	.079	.018	.071	.124
Total Operating Revenue Growth	.107	.082	.032	.034	.145
Realized Gains Divided by NonOperating Revenue	.145	.123	1.078	1.376	1.753
Realized Gains Divided by NetIncome	.025	.021	(.034)	(.207)	(.075)
Long Term Debt to Equity	.185	.365	2.773	3.751	1.545

	MaineGeneral Medical Center Augusta, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	ŝ	5 <b>\$</b>			
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>130,009,465</b> 23,566,859 †	<b>128,367,534</b> 22,146,489 †	<b>135,410,544</b> 26,961,123 †	<b>117,711,432</b> 23,380,814 †	<b>140,449,257</b> 23,068,407		
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	80,238,298 1,303,838 8,496,493	75,012,710 728,151 11,081,861	75,004,088 1,773,915 9,981,316	66,095,192 3,067,870 †	81,320,841 7,491,413 †		
Other Accounts Receivable Inventory Other Current Assets	0 5,275,431 11,128,546	0 5,955,760 13,442,563	0 6,465,824 15,224,278	0 7,688,262 17,479,294	0 9,171,231 19,397,365		
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	<b>466,589,596</b> 24,294,245 58,920,821 +	<b>465,145,302</b> 25,393,173 66,923,274 †	<b>470,027,635</b> 28,002,015 71,890,931 +	<b>521,695,245</b> 28,305,741 114,911,775	<b>490,404,673</b> 18,562,717 105,300,816		
Due from Affiliates Investment in Affiliates	+	+	+	+	+		
Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	2,132,564 602,717,645 221,475,679 381,241,966	2,132,518 606,976,495 236,280,158 370,696,337	2,386,655 621,042,581 253,294,547 367,748,034	2,294,344 643,193,324 267,009,939 376,183,385	576,892 653,552,756 287,588,508 365,964,248		
Total Unrestricted Assets	596,599,061	593,512,836	605,438,179	639,406,677	630,853,930		
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>70,085,844</b> 10,792,175 30,595,125 † 6,733,095 21,965,449	<b>56,991,415</b> 4,167,706 30,756,233 † 2,362,650 19,704,826	<b>67,661,140</b> 6,885,171 35,937,408 + 4,593,317 20,245,244	<b>118,568,035</b> 7,457,999 37,493,425 37,607,974 13,148,163 22,860,474	<b>101,977,003</b> 9,910,028 37,116,080 22,913,313 17,969,244 14,068,338		
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements	<b>326,721,270</b> 289,207,631	<b>323,173,953</b> 292,493,166	<b>324,125,164</b> 285,494,232	<b>331,428,312</b> 282,437,390	<b>314,438,764</b> 285,968,670		
Due to Affiliates	t. t	+	+	+	+		
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† 33,926,145 3,587,494	† 26,809,719 3,871,068	† 32,611,724 6,019,208	† 44,546,150 4,444,772	† 23,797,563 4,672,531		
Fund Balance Unrestricted	199,791,947	213,347,468	213,651,875	189,410,330	214,438,163		
Total Liabilities & Equity	596,599,061	593,512,836	605,438,179	639,406,677	630,853,930		
Total Restricted Assets Cash and Investments Receivables Other Assets	<b>23,228,406</b> 22,514,727 713,679 †	<b>23,960,624</b> 23,422,213 538,411 †	<b>24,024,266</b> 23,641,238 383,028 †	<b>64,252,847</b> 63,950,506 302,341 †	<b>77,585,483</b> 77,385,349 200,134 †		
Total Restricted Liabilities and Equity	23,228,406	23,960,624	24,024,266	64,252,846	77,585,482		
Total Restricted Fund Balance Total Liabilities	<b>23,228,406</b> †	<b>23,960,624</b> †	<b>24,024,266</b> †	<b>64,252,846</b> †	<b>77,585,482</b> †		
Temporarily Restricted Net Assets Permanently Restricted Net Assets † Data not available or not applicable	4,568,545 18,659,861	4,287,617 19,673,007	4,262,119 19,762,147	4,708,097 59,544,749	15,990,024 61,595,458		

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	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$ :	\$ !	\$	\$ :	\$
<b>Total Gross Patient Service Revenue (GPSR)</b> Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	<b>956,756,011</b> 312,446,321 644,309,690 8,071,116 30,958,763 502,914,106 (2,700,000) 417,512,026	<b>1,022,992,410</b> 328,844,314 694,148,096 7,461,410 34,854,472 541,221,368 (2,256,000) 441,711,160	<b>1,118,914,636</b> 360,625,491 758,289,145 7,010,400 32,714,137 608,647,466 85,000 470,457,633	<b>1,129,388,322</b> 361,848,245 767,540,077 2,539,618 28,096,643 648,114,565 (490,000) 451,127,496	<b>1,268,200,729</b> 402,789,531 865,411,198 2,365,125 26,002,988 747,357,033 (5,335,000) 497,810,583
Other Operating Revenue Total Operating Revenue	31,100,029 <b>448,612,055</b>	34,915,821 <b>476,626,981</b>	41,760,185 <b>512,217,818</b>	84,552,346 <b>535,679,842</b>	85,649,113 <b>583,459,696</b>
Total Operating Expenses         Depreciation and Amortization         Interest         Advertising Expenses         Allowed Advertising Expenses         Non-Allowed Advertising Expenses         Salaries and Benefits         Other Operating Expenses	<b>467,732,126</b> 28,568,903 19,980,189 854,890 * 240,788,191 177,539,953	<b>474,648,582</b> 21,828,942 19,916,003 855,024 855,024 + 249,179,916 182,868,697	<b>505,906,810</b> 20,629,555 20,009,372 792,735 792,735 † 262,406,788 202,068,360	<b>543,627,144</b> 21,158,897 19,940,269 797,937 797,937 † 276,522,797 225,207,244	<b>503,439,030</b> <b>590,124,135</b> 22,399,511 14,300,717 723,870 723,870 + 301,342,857 251,357,180
Net Operating Income	(19,120,071)	1,978,399	6,311,008	(7,947,302)	(6,664,439)
Total Non-Operating Revenue	4,550,452	2,307,130	4,209,036	451,951	9,521,054
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>4,151,553</b> 593,776 3,557,777 † † * 398,899	<b>1,590,467</b> 1,076,464 514,003 + + + 716,663	<b>1,559,941</b> 1,364,933 195,008 † † 2,649,095	<b>913,129</b> 1,316,436 (403,307) + + + (461,178)	<b>12,282,505</b> 2,562,544 9,719,961 † † (2,761,451)
Excess of Revenue over Expenses	(14,569,619)	4,285,529	10,520,044	(7,495,351)	2,856,615
Extraordinary Gains/Losses	†	+	+	†	+
Total Surplus/Deficit	(14,569,619)	4,285,529	10,520,044	(7,495,351)	2,856,615
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(306,815) 674,304 2,333,949 11,709,551 (455,000) † † †	<b>13,555,522</b> 253,231 1,761,365 7,255,397 † † † †	<b>304,407</b> 294,812 76,979 (9,287,428) (1,300,000) † † †	(24,241,544) 454,488 (679,383) (13,521,298) (3,000,000) † † †	<b>25,027,833</b> 128,919 2,047,676 14,867,522 5,127,101 † †

	MaineGeneral Medical Center Augusta, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.696	3.427	3.064	1.962	2.410
Current Ratio without Board Designated and Undesignated Investments	1.855	2.252	2.001	.993	1.377
Days in Accounts Receivable	70.146	61.985	58.191	53.477	59.625
Acid Test	.336	.389	.398	.197	.226
Days Cash on Hand, Current	19.587	17.851	20.279	16.334	14.831
Days Cash on Hand, Incl Board Designated & Undesignated Investments	68.558	71.796	74.351	96.612	82.531
Average Payment Period, Accounts Payable and Accrued Expenses	25.428	24.791	27.030	26.193	23.863
Average Payment Period, Current Liabilities	58.250	45.939	50.891	82.832	65.563
Capital Structure					
Equity Financing Ratio	.335	.359	.353	.296	.340
Fixed Asset Financing	.759	.789	.776	.751	.781
Cash Flow Divided by Total Debt	.035	.069	.080	.030	.061
Cash Flow Divided by Total Debt with Operating Income Only	.024	.063	.069	.029	.038
Debt Service Coverage	1.448	1.499	2.116	1.253	1.818
Debt Service Coverage with Operating Income Only	1.254	1.424	1.942	1.236	1.380
Profitability					
Total Margin	(.032)	.009	.020	(.014)	.005
Operating Margin	(.043)	.004	.012	(.015)	(.011)
Non Operating Revenue Margin	(.312)	.538	.400	(.060)	3.333
Return on Assets	(.024)	.007	.017	(.012)	.005
Return on Equity	(.073)	.020	.049	(.040)	.013
Markup	2.112	2.229	2.294	2.233	2.294
Deductible	.526	.529	.544	.574	.589
Markup Adjustment for Deductible	1.037	1.089	1.091	1.041	1.028
Reported Income Index	47.642	.316	34.559	.309	.114
Asset Efficiency					
Total Asset Turnover	.760	.807	.853	.838	.940
Fixed Asset Turnover	1.177	1.286	1.393	1.424	1.594
Average Age of Plant Depreciation Only	7.752	10.824	12.278	12.619	12.839
Other Financial Ratios					
Total Operating Expense Growth	.035	.015	.066	.075	.086
Total Operating Revenue Growth	(.010)	.062	.075	.046	.089
Realized Gains Divided by NonOperating Revenue	.782	.223	.046	(.892)	1.021
Realized Gains Divided by NetIncome	(.244)	.120	.019	.054	3.403
Long Term Debt to Equity	1.448	1.371	1.336	1.491	1.334

	Mercy Hospital Portland, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	\$	\$	; \$	i
Total Current Assets	24,352,570	25,840,182	33,760,358	60,542,462	47,792,946
Cash and Investment	(8,364,781)	(9,382,182)	(4,335,400)	24,310,689	(805,412)
Current Assets Whose Use is Limited	165,282	161,089	159,458	195,304	106,116
Net Patient Accounts Receivable	24,916,814	26,127,701	27,338,709	24,228,359	30,548,209
Due from Affiliates	104,595	176,420	6,280	46,003	5,246,349
Third Party Settlements Receivable	419,040	2,245,379	3,914,338	5,828,609	6,523,609
Other Accounts Receivable	1,562,253	1,143,115	1,152,589	177,216	213,146
Inventory	4,353,525	4,422,860	4,542,560	4,680,246	4,604,219
Other Current Assets	1,195,842	945,800	981,824	1,076,036	1,356,710
Total Non-Current Assets	109,062,781	102,561,490	100,781,581	139,310,092	172,403,984
Trustee Held Investments	391,691	55,477	96,502	173,401	57,189
Board Designated and Undesignated Investments	3,679,352	4,067,220	5,351,060	45,692,240	16,602,556
Due from Affiliates	†	+	+	+	†
Investment in Affiliates	T	T 1 1 0 7 1 1			
Other Non-Current Assets	5,727,149	4,102,781	4,168,815	4,366,594	23,398,042
Gross Property, Plant and Equipment (PP&E)	142,321,575	144,108,847	147,312,620	143,188,091	189,173,295
Accumulated Depreciation	43,056,986	49,772,835	56,147,416	54,110,234	56,827,098
Net Property, Plant and Equipment (PP&E)	99,264,589	94,336,012	91,165,204	89,077,857	132,346,197
Total Unrestricted Assets	133,415,351	128,401,672	134,541,939	199,852,554	220,196,930
Total Current Liabilities	34,059,372	32,962,086	29,705,197	44,444,637	48,268,251
Current Long Term Debt (LTD)	3,085,687	3,203,984	3,330,693	3,479,637	3,582,265
Accounts Payable and Accrued Expenses	21,407,639	19,170,474	16,397,910	20,021,509	27,019,967
Estimated Third Party Settlements	2,249,000	689,000	+	307,208	883,024
Due to Affiliates	7,317,046	9,898,628	9,976,594	15,866,487	233,280
Other Current Liabilities	†	+	+	4,769,796	16,549,715
Total Non-Current Liabilities	74,316,649	70,331,293	66,651,767	120,068,297	125,933,297
Long Term Debt	63,182,199	60,014,893	56,720,837	98,272,324	99,121,424
Estimated Third Party Settlements	67,000	+	+	+	+
Due to Affiliates	†	+	+	+	+
Self Insurance Fund	1,551,485	1,073,303	1,115,446	889,104	800,194
Accrued Pension and Post Retiree Health Benefits	3,668,282	4,056,897	4,234,153	4,991,748	6,629,823
Other Non-Current Liabilities	5,847,683	5,186,200	4,581,331	15,915,121	19,381,856
Fund Balance Unrestricted	25,039,330	25,108,293	38,184,975	35,339,620	45,995,382
Total Liabilities & Equity	133,415,351	128,401,672	134,541,939	199,852,554	220,196,930
Total Restricted Assets	9,210,586	12,716,202	14,297,161	10,459,047	10,415,224
Cash and Investments	9,210,586	12,716,202	14,297,161	10,459,047	10,415,224
Receivables	†	+	+	+	+
Other Assets	Ť	†	+	t	†
Total Restricted Liabilities and Equity	9,210,586	12,716,202	14,297,161	10,459,047	10,415,224
Total Restricted Fund Balance	9,210,586	12,716,202	14,297,161	10,459,047	10,415,224
Total Liabilities		+	+ 10.045.754	+	
Temporarily Restricted Net Assets	7,212,788	9,388,919	10,945,754	7,091,977	6,877,530
Permanently Restricted Net Assets	1,997,798	3,327,283	3,351,407	3,367,070	3,537,694
† Data not available or not applicable					

	Mercy Hospital Portland, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$\$			
<b>Total Gross Patient Service Revenue (GPSR)</b> Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	<b>510,518,758</b> 160,954,173 349,564,585 8,709,325 15,904,354 278,320,099 (875,654)	<b>542,283,180</b> 166,440,707 375,842,473 9,441,801 17,309,366 297,155,240 (493,040)	<b>529,528,923</b> 169,084,465 360,444,458 4,746,002 12,397,949 285,293,402 (3,080,276)	<b>488,851,777</b> 145,626,421 343,225,356 2,250,450 12,994,744 276,228,889 (1,181,374)	<b>579,261,059</b> 133,993,383 445,267,676 2,274,223 9,183,620 337,568,203 (714,004)		
Net Patient Service Revenue Other Operating Revenue	208,460,634 3,705,489	218,869,813 4,261,993	230,171,846 4,140,746	198,559,068 12,550,562	230,949,017 19,877,270		
Total Operating Revenue	212,166,123	223,131,806	234,312,592	211,109,630	250,826,287		
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>216,097,467</b> 7,161,702 2,388,317 253,948 4,155 249,793 107,499,634 98,793,866	<b>221,590,233</b> 6,974,016 2,283,982 427,239 5,056 422,183 112,072,530 99,832,466	<b>221,939,349</b> 6,436,310 2,171,683 550,641 5,060 545,581 117,314,217 95,466,498	<b>222,310,497</b> 5,507,115 2,053,780 770,145 1,271 768,874 117,153,839 96,825,618	<b>242,243,257</b> 4,129,725 2,130,295 968,207 † 968,207 124,776,514 110,238,516		
Net Operating Income	(3,931,344)	1,541,573	12,373,243	(11,200,867)	8,583,030		
Total Non-Operating Revenue	71,296	83,312	(160,810)	570,082	(964,953)		
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>28,889</b> 28,889 † † † † 42,407	<b>66,164</b> 66,164 † † † † 17,148	<b>1,866</b> 1,866 + 100,000 + (262,676)	<b>301</b> 301 † † † † 569,781	<b>1,789</b> 1,789 + + + (966,742)		
Excess of Revenue over Expenses	(3,860,048)	1,624,885	12,212,433	(10,630,785)	7,618,077		
Extraordinary Gains/Losses	†	+	+	†	†		
Total Surplus/Deficit	(3,860,048)	1,624,885	12,212,433	(10,630,785)	7,618,077		
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>4,680,716</b> 86,170 † * 8,454,594 † * *	<b>68,963</b> 7,533 + (1,563,455) + + + t	<b>13,076,680</b> 1,749,919 + (885,672) + + + +	(2,845,355) 7,781,840 + + 3,590 + + + +	<b>10,655,757</b> 3,037,597 + 83 + + *		

	Mercy Hospital Portland, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	0.823	0.907	1.317	2.390	1.334	
Current Ratio without Board Designated and Undesignated Investments	.715	.784	1.137	1.362	.990	
Days in Accounts Receivable	43.628	43.572	43.353	44.538	48.279	
Acid Test	(.241)	(.280)	(.141)	.551	(.014)	
Days Cash on Hand, Current	(14.324)	(15.682)	(7.073)	41.257	(1.072)	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	(7.896)	(8.765)	1.990	118.182	24.378	
Average Payment Period, Accounts Payable and Accrued Expenses	37.398	32.603	27.773	33.707	41.418	
Average Payment Period, Current Liabilities	59.500	56.059	50.312	74.825	73.990	
Capital Structure						
Equity Financing Ratio	.188	.196	.284	.177	.209	
Fixed Asset Financing	.637	.636	.622	1.103	.749	
Cash Flow Divided by Total Debt	.030	.083	.194	(.031)	.067	
Cash Flow Divided by Total Debt with Operating Income Only	.030	.082	.195	(.035)	.073	
Debt Service Coverage	1.061	2.027	3.873	(.570)	2.474	
Debt Service Coverage with Operating Income Only	1.048	2.011	3.903	(.676)	2.646	
Profitability						
Total Margin	(.018)	.007	.052	(.050)	.030	
Operating Margin	(.019)	.007	.053	(.053)	.034	
Non Operating Revenue Margin	(.018)	.051	(.013)	(.054)	(.127)	
Return on Assets	(.029)	.013	.091	(.053)	.035	
Return on Equity	(.154)	.065	.320	(.301)	.166	
Markup	2.380	2.466	2.405	2.255	2.473	
Deductible	.545	.548	.539	.565	.583	
Markup Adjustment for Deductible	1.092	1.125	1.119	1.013	1.080	
Reported Income Index	(.825)	23.562	.934	3.736	.715	
Asset Efficiency						
Total Asset Turnover	1.591	1.738	1.740	1.059	1.135	
Fixed Asset Turnover	2.137	2.365	2.570	2.370	1.895	
Average Age of Plant Depreciation Only	6.012	7.137	8.724	9.826	13.761	
Other Financial Ratios						
Total Operating Expense Growth	(.090)	.025	.002	.002	.090	
Total Operating Revenue Growth	(.036)	.052	.050	(.099)	.188	
Realized Gains Divided by NonOperating Revenue	.000	.000	.000	.000	.000	
Realized Gains Divided by NetIncome	.000	.000	.000	.000	.000	
Long Term Debt to Equity	2.523	2.390	1.485	2.781	2.155	

		Mid Coast Hospital Brunswick, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
DATA ELEMENTS	\$	\$	\$	\$ .	\$			
<b>Total Current Assets</b> Cash and Investment Current Assets Whose Use is Limited	<b>42,779,683</b> 8,390,997 †	<b>48,926,870</b> 5,806,016 +	<b>55,045,368</b> 8,289,649 †	<b>62,649,542</b> 21,458,233 †	<b>69,782,821</b> 1,239,113 +			
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	26,897,357 816,166	34,783,240 1,608,044	38,678,689 1,251,246 +	32,612,983 866,022	43,820,849 11,399,264 +			
Other Accounts Receivable Inventory	0 3,117,208	0 3,261,612	0 3,018,870	0 3,637,759	0 3,581,419			
Other Current Assets Total Non-Current Assets	3,557,955 <b>134,388,122</b>	3,467,958 <b>132,740,310</b>	3,806,914 <b>135,040,548</b>	4,074,545 <b>144,346,675</b>	9,742,176 <b>126,988,556</b>			
Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates	3,340,690 51,686,382 1,179,917 †	+ 49,997,027 1,111,882 +	+ 53,377,687 1,105,269 +	+ 60,609,876 1,145,437 +	63,826,293 †			
Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	15,018,807 135,786,821 72,624,495 63,162,326	17,259,076 141,239,201 76,866,876 64,372,325	18,046,439 144,517,717 82,006,564 62,511,153	21,874,362 149,547,145 88,830,145 60,717,000	298,736 156,217,310 93,353,783 62,863,527			
Total Unrestricted Assets	177,167,805	181,667,180	190,085,916	206,996,217	196,771,377			
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>20,938,033</b> 3,372,007 15,883,344 1,682,682 †	<b>20,943,582</b> 3,291,676 16,158,622 1,493,284 † +	<b>21,695,625</b> 3,291,676 18,054,569 349,380 + +	<b>30,315,112</b> 3,291,676 24,582,453 1,087,918 1,353,065	<b>32,270,974</b> 3,291,676 20,323,339 1,112,228 6,542,633 1,001,098			
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>45,281,873</b> 29,442,489 † † † † 15,839,384	<b>44,283,706</b> 26,169,866 + + + + + 18,113,840	<b>41,498,543</b> 22,897,244 + + + 18,601,299	<b>59,255,624</b> 19,624,621 † † † † * *	<b>17,982,664</b> 16,351,999 + + + + + + 1,630,665			
Fund Balance Unrestricted	110,947,899	116,439,892	126,891,748	117,425,481	146,517,739			
Total Liabilities & Equity	177,167,805	181,667,180	190,085,916	206,996,217	196,771,377			
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>21,497,218</b> 21,264,125 233,093 †	<b>23,024,539</b> 22,454,566 569,973 †	<b>22,663,138</b> 22,546,407 116,731 †	<b>26,206,539</b> 26,089,808 116,731	<b>30,369,962</b> 30,369,962 † †			
Total Restricted Liabilities and Equity	21,497,218	23,024,539	22,663,138	26,206,539	30,369,962			
Total Restricted Fund Balance Total Liabilities	<b>21,497,218</b>	<b>23,024,539</b> †	<b>22,663,138</b> †	<b>26,206,539</b> †	<b>30,369,962</b> †			
Temporarily Restricted Net Assets Permanently Restricted Net Assets † Data not available or not applicable	13,284,181 8,213,037	14,763,496 8,261,043	14,353,422 8,309,716	17,776,682 8,429,857	21,821,695 8,548,267			

		Mid Coast Hospital Brunswick, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
DATA ELEMENTS	\$	\$	\$	\$ \$	\$			
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>392,512,328</b> 94,998,613 297,513,715 5,876,108 14,732,594 193,463,470 178,440,156 5,395,582	<b>438,782,015</b> 171,151,403 267,630,612 5,159,790 18,865,445 229,633,992 † 185,122,788 5,290,089	<b>499,188,815</b> 207,088,549 292,100,266 4,085,671 24,604,243 265,316,966 + 205,181,935 4,968,616	<b>461,073,569</b> 128,656,453 332,417,116 2,823,586 19,535,426 257,224,151 428,000 181,062,406 16,954,272	<b>507,146,148</b> 132,818,552 374,327,596 2,577,321 20,990,277 273,522,185 70,000 209,986,365 14,928,712			
Total Operating Revenue	183,835,738	190,412,877	210,150,551	198,016,678	224,915,077			
<b>Total Operating Expenses</b> Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>180,805,174</b> 6,157,076 1,179,739 249,487 102,064,560 71,154,312	<b>189,722,242</b> 6,729,248 923,371 245,925 108,190,661 73,633,037	<b>204,159,047</b> 6,965,855 910,164 215,081 † 215,081 113,229,781 82,838,166	<b>215,124,582</b> 6,842,635 832,136 177,262 † 177,262 122,817,005 84,455,544	<b>220,139,455</b> 7,113,519 676,110 † † 125,764,737 86,585,089			
Net Operating Income	3,030,564	690,635	5,991,504	(17,107,904)	4,775,622			
Total Non-Operating Revenue	2,050,388	3,282,648	3,718,489	6,074,770	3,828,338			
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>1,810,028</b> 1,872,671 (62,643) † † † 240,360	<b>3,048,993</b> 2,530,286 518,707 + + 233,655	<b>3,186,640</b> 2,568,686 617,954 † † † 531,849	<b>5,956,331</b> 2,366,436 3,589,895 † † † 118,439	<b>3,427,935</b> 3,427,935 † † † † † 400,403			
Excess of Revenue over Expenses	5,080,952	3,973,283	9,709,993	(11,033,134)	8,603,960			
Extraordinary Gains/Losses	(895,539)	+	+	†	+			
Total Surplus/Deficit	4,185,413	3,973,283	9,709,993	(11,033,134)	8,603,960			
<b>Total Change in Unrestricted Net Assets</b> Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>5,857,946</b> 3,966 1,668,567 † † † †	<b>5,491,993</b> 999,105 519,605 + + + + + + + + + + + + + + + +	<b>10,451,856</b> 514,790 227,073 + + + + + + +	(9,466,267) † 1,566,867 † † † † † †	<b>29,092,232</b> + 4,372,583 + 16,115,689 + + + +			

	Mid Coast Hospital Brunswick, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	4.512	4.723	4.997	4.066	4.140	
Current Ratio without Board Designated and Undesignated Investments	2.043	2.336	2.537	2.067	2.162	
Days in Accounts Receivable	55.019	68.581	68.806	65.744	76.170	
Acid Test	.401	.277	.382	.708	.038	
Days Cash on Hand, Current	17.536	11.581	15.344	37.604	2.123	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	125.557	111.305	114.145	143.819	111.483	
Average Payment Period, Accounts Payable and Accrued Expenses	33.195	32.230	33.419	43.079	34.822	
Average Payment Period, Current Liabilities	43.759	41.774	40.158	53.125	55.293	
Capital Structure						
Equity Financing Ratio	.626	.641	.668	.567	.745	
Fixed Asset Financing	.466	.407	.366	.323	.260	
Cash Flow Divided by Total Debt	.170	.164	.264	(.047)	.313	
Cash Flow Divided by Total Debt with Operating Income Only	.139	.114	.205	(.115)	.237	
Debt Service Coverage	4.602	2.707	4.185	(.814)	4.132	
Debt Service Coverage with Operating Income Only	3.842	1.942	3.300	(2.287)	3.167	
Profitability						
Total Margin	.027	.021	.045	(.054)	.038	
Operating Margin	.016	.004	.029	(.086)	.021	
Non Operating Revenue Margin	.404	.826	.383	(.551)	.445	
Return on Assets	.029	.022	.051	(.053)	.044	
Return on Equity	.046	.034	.077	(.094)	.059	
Markup	2.201	2.341	2.469	2.222	2.372	
Deductible	.493	.523	.531	.558	.539	
Markup Adjustment for Deductible	1.131	1.130	1.170	1.026	1.129	
Reported Income Index	.867	.723	.929	1.166	.296	
Asset Efficiency						
Total Asset Turnover	1.049	1.066	1.125	.986	1.162	
Fixed Asset Turnover	2.911	2.958	3.362	3.261	3.578	
Average Age of Plant Depreciation Only	11.795	11.423	11.773	12.982	13.123	
Other Financial Ratios	000		076	054		
Total Operating Expense Growth	.038	.049	.076	.054	.023	
Total Operating Revenue Growth	.048	.036	.104	(.058)	.136	
Realized Gains Divided by NonOperating Revenue	(.031)	.158	.166	.591	.000	
Realized Gains Divided by NetIncome	(.012)	.131	.064	(.325)	.000	
Long Term Debt to Equity	.265	.225	.180	.167	.112	

		Millinocket Region	nal Hospital Mill	inocket, Me.	
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	\$	\$	\$	
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets	<b>12,747,199</b> 249,516 † 3,957,321 † 1,610,000 4,453,943 637,893 1,838,526 <b>12,292,803</b>	6,900,742 324,194 137,588 2,942,414 92,604 (758,561) 3,272,922 600,159 289,422 9,899,155	8,250,482 406,822 137,160 3,192,232 (28,550) † 235,496 608,014 3,699,308 8,106,094	<b>13,263,627</b> 8,529,416 145,954 2,577,164 † 70,310 229,744 644,436 1,066,603 <b>7,575,046</b>	<b>9,814,416</b> 5,688,176 151,753 2,296,546 + 94,902 293,938 623,723 665,378 <b>7,602,307</b> 71,075
Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	220,122 5,229,132 † 1,466,353 9,825 20,918,546 15,551,175 5,367,371	220,122 3,461,215 † 1,303,570 36,385 21,105,605 16,227,742 4,877,863	220,122 2,035,883 † 1,238,958 211,945 20,037,948 15,638,762 4,399,186	220,836 1,738,512 † 1,203,573 211,945 20,185,980 15,985,800 4,200,180	71,975 2,078,361 + 199,315 211,945 22,341,908 17,301,197 5,040,711
Total Unrestricted Assets	25,040,002	16,799,897	16,356,576	20,838,673	17,416,723
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>9,627,049</b> 243,546 5,017,510 † † 4,365,993	<b>7,260,154</b> 243,546 4,954,339 † (238) 2,062,507	8,685,548 83,546 6,994,219 (75,978) † 1,683,761	<b>12,977,593</b> 94,885 3,647,668 6,712,790 † 2,522,250	<b>5,855,778</b> 152,381 2,879,168 2,594,274 † 229,955
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>3,868,494</b> 3,868,494 † † † † †	<b>3,512,740</b> 3,582,627 † 26,667 † † (96,554)	<b>3,359,806</b> 3,359,806 + + + + + + +	<b>3,110,201</b> 3,110,201 + + + + + +	<b>3,083,166</b> 3,083,166 † † † † †
Fund Balance Unrestricted	11,544,459	6,027,003	4,311,222	4,750,879	8,477,779
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	<b>25,040,002</b> <b>5,000</b> 5,000 † †	<b>16,799,897</b> <b>415,661</b> 415,661 † †	<b>16,356,576</b> <b>340,826</b> 335,962 4,864 †	<b>20,838,673</b> <b>204,797</b> 197,977 6,820 †	<b>17,416,723</b> <b>280,886</b> 274,066 6,820 †
Total Restricted Liabilities and Equity	5,000	415,661	340,826	204,797	280,886
<b>Total Restricted Fund Balance</b> Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets <i>† Data not available or not applicable</i>	<b>5,000</b> † † 5,000	<b>410,261</b> 5,400 405,261 5,000	<b>339,348</b> 1,478 334,303 5,045	<b>203,130</b> 1,667 198,026 5,104	<b>279,219</b> 1,667 274,078 5,141

	·	Millinocket Regional Hospital Millinocket, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
DATA ELEMENTS	\$	\$ 9	\$\$	\$				
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>49,793,640</b> 12,483,239 37,310,401 884,496 2,120,423 18,731,831 16,000 28,040,890 398,071	<b>52,254,707</b> 9,806,383 42,448,324 879,589 2,956,539 21,017,920 237,203 27,163,456 698,895	<b>50,535,638</b> 7,751,731 42,783,907 704,422 2,016,302 19,743,606 † 28,071,308 836,764	<b>46,350,613</b> 4,116,045 42,234,568 455,585 2,283,485 18,466,087 (30,000) 25,175,456 3,006,517	<b>47,052,740</b> 3,434,530 43,618,210 225,693 1,459,251 19,635,005 † 25,732,791 6,506,921			
Total Operating Revenue	28,438,961	27,862,351	28,908,072	28,181,973	32,239,712			
<b>Total Operating Expenses</b> Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>30,763,937</b> 769,771 168,294 18,329 18,329 + 19,135,794 10,671,749	<b>33,681,910</b> 686,571 155,154 15,893 15,893 + 20,649,844 12,174,448	<b>30,939,340</b> 537,836 161,854 13,576 13,576 † 18,781,594 11,444,480	<b>28,509,850</b> 606,673 150,669 8,826 8,826 † 17,048,981 10,694,701	<b>28,863,299</b> 621,339 143,419 8,352 8,352 † 17,364,793 10,725,396			
Net Operating Income	(2,324,976)	(5,819,559)	(2,031,268)	(327,877)	3,376,413			
Total Non-Operating Revenue	941,220	797,498	391,677	320,644	476,186			
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>967,985</b> 131,903 836,082 + (73,816) + 47,051	<b>1,020,042</b> 102,093 917,949 <b>†</b> (220,175) <b>†</b> (2,369)	<b>518,683</b> 64,668 454,015 + (80,447) + (46,559)	<b>272,046</b> 67,016 205,030 † (69,383) † 117,981	<b>101,923</b> 101,923 + 182,236 (54,974) 247,001			
Excess of Revenue over Expenses	(1,383,756)	(5,022,061)	(1,639,591)	(7,233)	3,852,599			
Extraordinary Gains/Losses	+	+	+	+	+			
Total Surplus/Deficit	(1,383,756)	(5,022,061)	(1,639,591)	(7,233)	3,852,599			
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(1,712,827) + (329,071) + + + + + + + +	(5,517,456) 11,970 (507,365) † † † † †	(1,107,155) 137,003 395,433 + + + + + + +	<b>313,406</b> 400,199 (79,560) † † † † †	<b>3,911,166</b> 62,685 (4,118) + + + + + +			

RATIOS	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
					FT 2021
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.867	1.427	1.184	1.156	2.031
Current Ratio without Board Designated and Undesignated Investments	1.324	.950	.950	1.022	1.676
Days in Accounts Receivable	51.511	39.538	41.507	37.364	32.575
Acid Test	.026	.064	.063	.668	.997
Days Cash on Hand, Current	3.036	5.108	6.531	113.482	75.475
Days Cash on Hand, Incl Board Designated & Undesignated Investments	66.670	43.397	30.974	136.223	102.336
Average Payment Period, Accounts Payable and Accrued Expenses	61.058	54.806	83.972	47.715	37.210
Average Payment Period, Current Liabilities	117.152	80.313	104.279	169.759	75.680
Capital Structure					
Equity Financing Ratio	.461	.359	.264	.228	.487
Fixed Asset Financing	.721	.734	.764	.740	.612
Cash Flow Divided by Total Debt	(.045)	(.402)	(.091)	.037	.500
Cash Flow Divided by Total Debt with Operating Income Only	(.115)	(.476)	(.124)	.017	.447
Debt Service Coverage	(1.192)	(10.485)	(2.318)	3.203	19.376
Debt Service Coverage with Operating Income Only	(3.708)	(12.485)	(3.285)	1.834	17.378
Profitability					
Total Margin	(.047)	(.175)	(.056)	(.000)	.118
Operating Margin	(.082)	(.209)	(.070)	(.012)	.105
Non Operating Revenue Margin	(.680)	(.159)	(.239)	(44.331)	.124
Return on Assets	(.055)	(.299)	(.100)	(.000)	.221
Return on Equity	(.120)	(.833)	(.380)	(.002)	.454
Markup	1.632	1.572	1.660	1.731	1.856
Deductible	.376	.402	.391	.398	.417
Markup Adjustment for Deductible	1.023	.948	1.022	1.084	1.175
Reported Income Index	.808	.910	.956	(.016)	1.034
Asset Efficiency					
Total Asset Turnover	1.173	1.706	1.791	1.368	1.878
Fixed Asset Turnover	5.298	5.712	6.571	6.710	6.396
Average Age of Plant Depreciation Only	20.202	23.636	29.077	26.350	27.845
Other Financial Ratios					
Total Operating Expense Growth	.138	.095	(.081)	(.079)	.012
Total Operating Revenue Growth	.087	(.020)	.038	(.025)	.144
Realized Gains Divided by NonOperating Revenue	.888	1.151	1.159	.639	.000
Realized Gains Divided by NetIncome	(.604)	(.183)	(.277)	(28.346)	.000
Long Term Debt to Equity	.335	.594	.779	.655	.364

	Mou	Mount Desert Island Hospital Mount Desert Island, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
DATA ELEMENTS	\$\$	\$	\$	\$				
<b>Total Current Assets</b> Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	<b>10,863,247</b> 198,347 449,444 6,579,530	<b>10,200,409</b> 928,520 144,641 6,624,513 †	<b>11,445,040</b> 1,538,956 316,917 6,792,206	<b>24,005,973</b> 16,037,261 327,750 6,548,254	<b>29,912,751</b> 19,540,515 553,604 8,668,559			
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	+ 1,713,222 0 719,180 1,203,524	881,593 0 609,208 1,011,934	' + 0 569,901 2,227,060	+ 0 531,470 561,238	+ 0 510,114 639,959			
<b>Total Non-Current Assets</b> Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	<b>35,433,750</b> † 5,351,378 4,405,406 † 4,181,633 51,319,179 29,823,846	<b>34,391,235</b> † 5,995,627 4,026,795 † 3,748,148 52,015,891 31,395,226	<b>35,023,322</b> + 6,083,540 3,499,850 + 3,765,952 54,827,535 33,153,555	<b>37,205,670</b> † 6,142,014 2,895,763 † 6,686,717 56,517,836 35,036,660	<b>46,738,801</b> 6,183,792 9,239,943 1,933,468 * 5,721,680 58,193,619 34,533,701			
Net Property, Plant and Equipment (PP&E)	21,495,333	20,620,665	21,673,980	21,481,176	23,659,918			
Total Unrestricted Assets Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities Total Non-Current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	46,296,997 14,361,142 881,811 7,769,563 2,887,614 + 2,822,154 11,824,894 7,360,944 + 202,003	44,591,644 11,147,754 1,097,197 7,946,655 2,103,902 + + 12,265,238 8,598,808 + 200,005	46,468,362 12,236,079 1,439,533 9,150,080 1,646,466 + + 11,646,659 7,844,685 + 200,007	61,211,643 16,038,584 1,420,722 7,690,651 6,927,211 + + 20,756,888 13,345,936 + 200,037	<b>76,651,552</b> <b>24,338,669</b> 1,403,859 9,191,963 8,491,036 + 5,251,811 <b>18,812,681</b> 12,372,942 +			
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	399,807 † † 4,064,143	399,807 † † 3,266,623	399,807 † † 3,402,167	399,807 † † 7,011,145	399,807 † † 6,039,932			
Fund Balance Unrestricted	20,110,961	21,178,652	22,585,624	24,416,171	33,500,202			
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	<b>46,296,997</b> <b>5,672,389</b> 2,910,228 1,011,501 1,750,660	<b>44,591,644</b> <b>6,442,313</b> 3,397,662 483,581 2,561,070	<b>46,468,362</b> <b>5,291,948</b> 2,567,255 207,368 2,517,325	<b>61,211,643</b> <b>3,972,233</b> 2,264,045 68,957 1,639,231	<b>76,651,552</b> <b>5,998,389</b> 2,689,758 1,289,574 2,019,057			
Total Restricted Liabilities and Equity	5,672,389	6,442,314	5,291,948	3,972,233	5,998,389			
<b>Total Restricted Fund Balance</b> Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets <i>† Data not available or not applicable</i>	<b>5,672,389</b> † 3,485,084 2,187,305	<b>6,442,314</b> † 3,444,599 2,997,715	<b>5,291,948</b> † 2,337,978 2,953,970	<b>3,972,233</b> † 1,896,357 2,075,876	<b>5,998,389</b> † 3,542,687 2,455,702			

	Mount Desert Island Hospital Mount Desert Island, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	82,865,645 17,386,723 65,478,922 875,887 3,735,577 26,462,202 (627,000) 52,418,979 5,186,126	84,892,100 16,560,308 68,331,792 957,080 3,072,221 29,047,095 (729,000) 52,544,704 5,367,311	<b>95,070,556</b> 17,759,857 77,310,699 431,806 5,118,529 32,773,017 (350,000) 57,097,204 4,802,858	<b>99,107,986</b> 18,597,897 80,510,089 524,091 5,975,022 33,396,814 (1,400,000) 60,612,059 6,233,559	<b>105,746,202</b> 18,880,399 86,865,803 658,163 4,350,138 36,821,776 190,000 63,726,125 13,158,707		
Total Operating Revenue	57,605,105	57,912,015	61,900,062	66,845,618	76,884,832		
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>55,342,739</b> 1,624,206 525,578 148,170 † 148,170 33,462,611 19,582,174	<b>56,195,233</b> 1,736,813 534,262 182,722 † 182,722 34,289,904 19,451,532	<b>61,372,096</b> 1,737,596 555,884 196,681 † 196,681 38,753,078 20,128,857	<b>65,243,491</b> 1,869,272 513,334 209,669 † 209,669 42,047,885 20,603,331	<b>68,984,744</b> 1,997,602 331,311 125,948 † 125,948 43,154,241 23,375,642		
Net Operating Income	2,262,366	1,716,782	527,966	1,602,127	7,900,088		
Total Non-Operating Revenue	(54,757)	(194,910)	(160,239)	(255,991)	1,007,555		
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>76,683</b> 74,509 2,174 † † (131,440)	<b>208,259</b> 168,877 39,382 † † † (403,169)	<b>59,660</b> 140,726 (81,066) † † † (219,899)	<b>2,178</b> 109,494 (107,316) † † † (258,169)	<b>1,154,412</b> 156,555 997,857 † † (146,857)		
Excess of Revenue over Expenses	2,207,609	1,521,872	367,727	1,346,136	8,907,643		
Extraordinary Gains/Losses	+	+	+	+	+		
Total Surplus/Deficit	2,207,609	1,521,872	367,727	1,346,136	8,907,643		
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>3,408,470</b> 609,989 608,168 † (17,296) † †	<b>1,067,691</b> (454,181) † † † † † † † † †	<b>1,406,972</b> 1,039,245 † † † † † † † †	<b>1,830,547</b> 484,411 † † † † † †	<b>9,084,031</b> 176,388 † † † † †		

	Mount Desert Island Hospital Mount Desert Island, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.129	1.453	1.433	1.880	1.609
Current Ratio without Board Designated and Undesignated Investments	.756	.915	.935	1.497	1.229
Days in Accounts Receivable	45.814	46.017	43.420	39.433	49.650
Acid Test	.045	.096	.152	1.020	.826
Days Cash on Hand, Current	4.402	7.193	11.359	94.253	109.489
Days Cash on Hand, Incl Board Designated & Undesignated Investments	40.762	47.378	48.594	129.628	159.836
Average Payment Period, Accounts Payable and Accrued Expenses	52.792	53.261	56.004	44.294	50.085
Average Payment Period, Current Liabilities	97.579	74.716	74.892	92.373	132.617
Capital Structure					
Equity Financing Ratio	.434	.475	.486	.399	.437
Fixed Asset Financing	.342	.417	.362	.621	.523
Cash Flow Divided by Total Debt	.146	.139	.088	.087	.253
Cash Flow Divided by Total Debt with Operating Income Only	.148	.148	.095	.094	.229
Debt Service Coverage	2.134	2.678	1.610	1.909	6.413
Debt Service Coverage with Operating Income Only	2.161	2.816	1.707	2.040	5.838
Profitability					
Total Margin	.038	.026	.006	.020	.114
Operating Margin	.039	.030	.009	.024	.103
Non Operating Revenue Margin	(.025)	(.128)	(.436)	(.190)	.113
Return on Assets	.048	.034	.008	.022	.116
Return on Equity	.110	.072	.016	.055	.266
Markup	1.591	1.606	1.627	1.615	1.724
Deductible	.319	.342	.345	.337	.348
Markup Adjustment for Deductible	1.113	1.089	1.093	1.103	1.190
Reported Income Index	.648	1.425	.261	.735	.981
Asset Efficiency					
Total Asset Turnover	1.243	1.294	1.329	1.088	1.016
Fixed Asset Turnover	2.680	2.808	2.856	3.112	3.250
Average Age of Plant Depreciation Only	18.362	18.076	19.080	18.743	17.288
Other Financial Ratios					
Total Operating Expense Growth	.076	.015	.092	.063	.057
Total Operating Revenue Growth	.115	.005	.069	.080	.150
Realized Gains Divided by NonOperating Revenue	(.040)	(.202)	.506	.419	.990
Realized Gains Divided by NetIncome	.001	.026	(.220)	(.080)	.112
Long Term Debt to Equity	.366	.406	.347	.547	.369

	New England Rehabilitation Hospital Portland, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$		
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>12,905,743</b> 6,290,560 +	<b>11,400,397</b> 5,014,568 †	<b>10,534,469</b> 4,138,870 †	<b>11,534,862</b> 3,958,324 †	<b>12,018,108</b> 5,639,027 +	
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	6,172,594 + +	5,946,893 69,096 +	5,994,812 † +	7,189,703 † +	6,034,960 † +	
Other Accounts Receivable Inventory Other Current Assets	0 141,958 300,631	0 135,581 234,259	0 128,836 271,951	0 120,006 266,829	0 95,242 248,879	
Total Non-Current Assets	<b>5,690,740</b>	5,547,276	<b>4,822,977</b>	<b>4,342,267</b>	12,198,419	
Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates Other Non-Current Assets Gross Property, Plant and Equipment (PP&E)	+ + + + + 19,294,270	† † † † 20,111,116	† † † † 20,611,656	† † † † 20,965,980	+ + + 10,120,869 6,741,868	
Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	13,603,530 5,690,740	20,111,110 14,563,840 5,547,276	20,811,830 15,788,679 4,822,977	20,963,980 16,623,713 4,342,267	4,664,318 2,077,550	
Total Unrestricted Assets	18,596,483	16,947,673	15,357,446	15,877,129	24,216,527	
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>6,073,411</b> 793,198 1,670,244 † 11,124 3,598,845	<b>5,195,357</b> 855,626 1,607,112 62,706 2,642,000 27,913	<b>4,631,007</b> 922,967 1,737,048 115,324 1,758,000 97,668	<b>5,253,001</b> 995,609 1,799,837 41,155 1,711,000 705,400	<b>7,825,297</b> 1,298,748 2,055,505 150,454 2,644,000 1,676,590	
Total Non-Current Liabilities Long Term Debt	<b>5,631,464</b> 5,444,806	<b>4,583,940</b> 4,514,302	<b>3,594,193</b> 3,510,564	<b>2,794,716</b> 2,427,827	<b>9,834,324</b> 9,760,725	
Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	+ + + 186,658	, + + + 69,638	+ + + 83,629	' + + 366,889	' + + 73,599	
Fund Balance Unrestricted	6,891,608	<b>7,168,376</b>	<b>7,132,246</b>	<b>7,829,412</b>	6,556,906	
Total Liabilities & Equity	18,596,483	16,947,673	15,357,446	15,877,129	24,216,527	
Total Restricted Assets Cash and Investments Receivables Other Assets	+ + + +	+ + + +	<b>†</b> † † †	+ + + +	,, † † †	
Total Restricted Liabilities and Equity	+	+	+	+	+	
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets <i>t Data not available or not applicable</i>	<b>†</b> † † †	<b>†</b> † † †	<b>†</b> † † †	<b>†</b> † †	<b>†</b> † † †	

	New England Rehabilitation Hospital Portland, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>53,963,882</b> 50,734,443 3,229,439 183,380 454,799 15,587,696 † 37,738,007 517,294	<b>50,951,293</b> 48,013,308 2,937,985 170,124 429,109 14,541,911 † 35,810,149 332,091	<b>53,241,909</b> 50,024,838 3,217,071 42,360 662,093 15,009,645 † 37,527,811 470,767	<b>54,901,707</b> 52,534,262 2,367,445 77,077 486,519 16,282,391 † 38,055,720 607,076	<b>55,704,095</b> 52,241,157 3,462,938 1,240 1,018,159 15,459,450 † 39,225,246 646,755		
Total Operating Revenue	38,255,301	36,142,240	37,998,578	38,662,796	39,872,001		
<b>Total Operating Expenses</b> Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses	<b>27,331,667</b> 1,105,577 501,142 † †	<b>27,088,472</b> 1,138,798 464,262 † †	<b>28,686,708</b> 1,291,975 394,827 † †	<b>28,768,630</b> 1,266,642 318,587 † †	<b>29,922,507</b> 483,566 3,224 † †		
Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	+ 16,769,198 8,955,750	+ 16,575,480 8,909,932	+ 17,763,326 9,236,580	+ 17,211,046 9,972,355	+ 18,261,561 11,174,156		
Net Operating Income	10,923,634	9,053,768	9,311,870	9,894,166	9,949,494		
Total Non-Operating Revenue Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	16,826 16,826 16,826 † † † †	<b>†</b> † † † † †	<b>†</b> † † † † †	+ + + + + + + + +	<b>T</b> † † † † †		
Excess of Revenue over Expenses	10,940,460	9,053,768	9,311,870	9,894,166	9,949,494		
Extraordinary Gains/Losses Total Surplus/Deficit	† 10,940,460	+ 9,053,768	† 9,311,870	+ 9,894,166	+ 9,949,494		
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>10,940,460</b> † † † † † † † † † †	<b>9,053,768</b> † † † † † † † † †	<b>9,311,870</b>	<b>9,894,166</b> † † † † † † † † †	<b>9,949,494</b> † † † † † † †		

	New England Rehabilitation Hospital Portland, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
RATIOS							
Liquidity							
Current Ratio with Board Designated and Undesignated Investments	2.125	2.194	2.275	2.196	1.536		
Current Ratio without Board Designated and Undesignated Investments	2.125	2.194	2.275	2.196	1.536		
Days in Accounts Receivable	59.701	60.615	58.306	68.958	56.157		
Acid Test	1.036	.965	.894	.754	.721		
Days Cash on Hand, Current	87.548	70.533	55.145	52.534	69.916		
Days Cash on Hand, Incl Board Designated & Undesignated Investments	87.548	70.533	55.145	52.534	69.916		
Average Payment Period, Accounts Payable and Accrued Expenses	23.246	22.605	23.144	23.887	25.485		
Average Payment Period, Current Liabilities	84.526	73.076	61.702	69.717	97.022		
Capital Structure							
Equity Financing Ratio	.371	.423	.464	.493	.271		
Fixed Asset Financing	.957	.814	.728	.559	4.698		
Cash Flow Divided by Total Debt	1.029	1.042	1.289	1.387	.591		
Cash Flow Divided by Total Debt with Operating Income Only	1.028	1.042	1.289	1.387	.591		
Debt Service Coverage	10.148	8.475	8.796	9.246	10.448		
Debt Service Coverage with Operating Income Only	10.134	8.475	8.796	9.246	10.448		
Profitability							
Total Margin	.286	.251	.245	.256	.250		
Operating Margin	.286	.251	.245	.256	.250		
Non Operating Revenue Margin	.002	.000	.000	.000	.000		
Return on Assets	.588	.534	.606	.623	.411		
Return on Equity	1.588	1.263	1.306	1.264	1.517		
Markup	1.993	1.893	1.872	1.929	1.883		
Deductible	.289	.285	.282	.297	.278		
Markup Adjustment for Deductible	1.423	1.356	1.349	1.364	1.367		
Reported Income Index	(7.675)	32.712	(257.732)	14.192	(7.819)		
Asset Efficiency							
Total Asset Turnover	2.058	2.133	2.474	2.435	1.646		
Fixed Asset Turnover	6.722	6.515	7.879	8.904	19.192		
Average Age of Plant Depreciation Only	12.304	12.789	12.221	13.124	9.646		
Other Financial Ratios							
Total Operating Expense Growth	(.000)	(.009)	.059	.003	.040		
Total Operating Revenue Growth	.023	(.055)	.051	.017	.031		
Realized Gains Divided by NonOperating Revenue	.000	.000	.000	.000	.000		
Realized Gains Divided by NetIncome	.000	.000	.000	.000	.000		
Long Term Debt to Equity	.790	.630	.492	.310	1.489		

	Northern Light Mayo Hospital Dover-Foxcroft, Me.							
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
DATA ELEMENTS	\$\$	\$	\$	\$				
Total Current Assets	9,920,972	11,335,354	12,681,552	26,626,031	21,324,600			
Cash and Investment	2,608,175	2,925,743	1,393,451	11,851,880	2,595,248			
Current Assets Whose Use is Limited	+	†	+	37,866	56,280			
Net Patient Accounts Receivable	5,056,699	5,720,889	8,160,863	10,167,132	9,536,839			
Due from Affiliates	+	+	+	13,993	473,340			
Third Party Settlements Receivable	19,326	+	368,400	2,767,781	6,954,063			
Other Accounts Receivable	0	0	0	0	359,560			
Inventory	721,503	825,862	849,253	962,843	898,882			
Other Current Assets	1,515,269	1,862,860	1,909,585	824,536	450,388			
Total Non-Current Assets	29,862,636	32,669,684	29,190,615	10,745,505	9,755,244			
Trustee Held Investments	†	+	+	+	+			
Board Designated and Undesignated Investments	13,936,755	15,324,939	12,317,714	381,548	524,727			
Due from Affiliates	†	+	+	+	+			
Investment in Affiliates	†	+	+	+	+			
Other Non-Current Assets	250,337	2,384,559	2,384,059	313,175	174,816			
Gross Property, Plant and Equipment (PP&E)	46,978,765	48,244,952	49,614,520	10,882,441	11,539,176			
Accumulated Depreciation	31,303,221	33,284,766	35,125,678	831,659	2,483,475			
Net Property, Plant and Equipment (PP&E)	15,675,544	14,960,186	14,488,842	10,050,782	9,055,701			
Total Unrestricted Assets	39,783,608	44,005,038	41,872,167	37,371,536	31,079,844			
Total Current Liabilities	5,760,068	7,896,397	13,949,200	27,028,941	21,062,955			
Current Long Term Debt (LTD)	487,361	917,622	5,443,861	858,909	330,506			
Accounts Payable and Accrued Expenses	4,921,379	5,770,479	8,505,339	9,970,887	8,270,521			
Estimated Third Party Settlements	+	1,208,296	+	1,401,809	7,538,027			
Due to Affiliates	+	+	+	14,797,336	226,186			
Other Current Liabilities	351,328	†	+	+	4,697,715			
Total Non-Current Liabilities	6,790,295	8,512,210	3,102,045	5,719,125	651,888			
Long Term Debt	6,790,295	8,512,210	3,102,045	, , , ,	136,765			
Estimated Third Party Settlements	, , , +	, , , +	, , , +	+	, +			
Due to Affiliates	+	+	+	+	+			
Self Insurance Fund	+	+	+	381,548	515,123			
Accrued Pension and Post Retiree Health Benefits	+	+	+	, t	, +			
Other Non-Current Liabilities	+	+	+	5,337,577	+			
Fund Balance Unrestricted	27,233,245	27,596,431	24,820,922	4,623,470	9,365,001			
Total Liabilities & Equity	39,783,608	44,005,038	41,872,167	37,371,536	31,079,844			
Total Restricted Assets	1,046,680	1,073,791	1,060,171	1,084,012	1,101,292			
Cash and Investments	1,046,680	1,073,791	1,060,171	1,084,012	1,101,292			
Receivables	, * *, * *	+	+	+	, , , , , , , , , , , , , , , , , , , ,			
Other Assets	†	+	+	+	+			
Total Restricted Liabilities and Equity	1,046,680	1,073,791	1,060,171	1,084,012	1,101,292			
Total Restricted Fund Balance	1,046,680	1,073,791	1,060,171	1,084,012	1,101,292			
Total Liabilities	+	†	+	†	+			
Temporarily Restricted Net Assets	601,404	629,720	620,950	632,694	632,693			
Permanently Restricted Net Assets	445,276	444,071	439,221	451,318	468,599			

	Northern Light Mayo Hospital Dover-Foxcroft, Me.							
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
DATA ELEMENTS	\$\$	\$	\$	\$				
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	86,622,311 15,299,874 71,322,437 2,223,381 2,421,525 35,592,994 (56,000) 46,440,411 3,188,608	88,294,242 14,466,078 73,828,164 2,407,494 2,602,838 36,157,147 136,000 46,990,763 3,883,017	<b>93,160,178</b> 14,272,742 78,887,436 2,651,150 3,905,649 36,898,999 (158,000) 49,862,380 4,057,244	<b>89,374,051</b> 14,322,657 75,051,394 2,006,625 3,221,010 41,302,732 (568,745) 43,412,429 9,610,070	<b>103,646,542</b> 16,502,498 87,144,044 309,562 181,635 49,828,087 (2,874,108) 56,201,366 3,935,079			
Total Operating Revenue	49,629,019	50,873,780	53,919,624	53,022,499	60,136,445			
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>51,415,992</b> 1,847,899 154,325 † † † 32,351,634 17,062,134	<b>52,379,599</b> 2,001,961 270,810 + + 32,890,107 17,216,721	<b>57,122,097</b> 2,194,799 258,047 † † 34,667,847 20,001,404	<b>57,334,101</b> 2,050,348 378,954 30,370 † 30,370 35,010,910 19,863,519	<b>55,431,277</b> 1,658,988 145,779 71,380 † 71,380 33,769,570 19,785,560			
Net Operating Income	(1,786,973)	(1,505,819)	(3,202,473)	(4,311,602)	4,705,168			
Total Non-Operating Revenue	1,558,528	1,848,684	384,738	439,658	+			
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>1,542,656</b> 306,169 1,236,487 † † † 15,872	<b>1,833,094</b> 335,385 1,497,709 † † † 15,590	<b>383,512</b> 366,837 16,675 + + + 1,226	<b>436,311</b> 1,806,212 (1,369,901) + + + 3,347	<b>+</b> + + + + + + + +			
Excess of Revenue over Expenses	(228,445)	342,865	(2,817,735)	(3,871,944)	4,705,168			
Extraordinary Gains/Losses	46,594	20,323	15,077	37,704	†			
Total Surplus/Deficit	(181,851)	363,188	(2,802,658)	(3,834,240)	4,705,168			
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(114,765) + 67,086 + + + + + + + +	<b>390,297</b>	(2,789,129) † 13,529 † † † † † † † †	(486,403) + (14,684) + (9,561,531) 12,924,052 + +	<b>4,741,532</b> 36,359 + 5 + + 5 + +			

Current Ratio without Board Designated and Undesignated Investments         1,72         1,436         909         .985         1,012           Days in Accounts Receivable         39,743         44,437         59,739         85,483         61,937           Add Test         .453         .3,71         .100         .440         1,26           Days Cash on Hand, Current         19,206         21,198         9,260         78,500         17,998           Days Cash on Hand, Current Liabilities         12,1830         132,231         91,113         81,019         21,500           Average Payment Period, Accounts Payable and Accrued Expenses         36,239         41,809         56,519         65,831         56,139           Average Payment Period, Accounts Payable and Accrued Expenses         36,257         .593         .124         .000         .015           Sach Flow Divided by Total Debt         .129         .143         (.037)         (.056)         .233         .244         .000         .255         .3450         (.130)         (.248)         .6480         .249         .244         .000         .265         .214         .000         .005         .030         (.056)         .233         Debt Service Coverage with Operating Income Only         .2957         .3450         (.31		Northern Light Mayo Hospital Dover-Foxcroft, Me.						
Liquidity         Liquidity           Current Ratio with Board Designated and Undesignated Investments         4.142         3.376         1.792         0.999         1.037           Current Ratio withboard Designated and Undesignated Investments         3.722         1.436         .909         .985         1.012           Days In Accounts Receivable         39.743         44.437         59.739         85.483         61.937           Days Cash on Hand, Current         19.206         21.198         9.260         78.500         17.998           Days Cash on Hand, Current Liabilities         24.130         132.231         91.113         81.019         21.560           Average Payment Period, Accounts Payable and Accrued Expenses         36.239         41.809         56.519         65.831         56.139           Average Payment Period, Accounts Payable and Accrued Expenses         36.239         41.809         56.19         65.831         56.139           Cash Flow Divided by Total Debt         .129         .143         (.037)         (.056)         .233           Cash Flow Divided by Total Debt with Operating Income Only         .005         .030         (.059)         (.049)         .244         .000         .244         .000         .245         .243         .240         .245 <t< th=""><th></th><th>FY 2017</th><th>FY 2018</th><th>FY 2019</th><th>FY 2020</th><th>FY 2021</th></t<>		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
Current Ratio with Board Designated and Undesignated Investments         4.142         3.376         1.792         0.999         1.037           Current Ratio without Board Designated and Undesignated Investments         3.9.743         44.437         59.739         85.483         61.937           Acid Test         .433         .371         .100         .440         1.26           Days Cash on Hand, Current         19.206         21.198         99.260         78.500         17.998           Days Cash on Hand, Int Board Designated A Undesignated Investments         12.1830         132.231         91.113         81.019         21.563           Average Payment Period, Accurent Spazible and Accured Expenses         36.239         41.809         55.519         65.813         55.139           Average Payment Period, Accurent Liabilities         42.415         57.212         92.694         178.453         142.973           Capital Structure         .129         .143         (.037)         (.055)         .233         1.4         .301           Fixed Asset Financing         .685         .627         .593         .124         .000         .015           Dest Service Coverage         .957         3.450         .310         (.248)         6.480           Dest Service Coverage </th <th>RATIOS</th> <th></th> <th></th> <th></th> <th></th> <th></th>	RATIOS							
Current Ratio without Board Designated and Undesignated Investments         1.722         1.436         .909         .985         1.012           Days in Accounts Receivable         3.743         4.4.437         59.739         .65.483         .61.937           Acid Test         .453         .371         .100         .440         .126           Days Cash on Hand, Current         .19.206         .21.198         .9.260         .78.500         .17.998           Average Payment Period, Current Liabilities         .22.31         .91.113         .61.019         .12.630           Average Payment Period, Accounts Payable and Accrued Expenses         .36.23         .41.809         .56.519         .65.831         .65.139           Average Payment Period, Current Liabilities         .42.415         .57.212         .92.694         .17.84.53         .12.97           Capital Structure	Liquidity							
Days in Accounts Receivable       39,743       44,437       59,739       65,483       61,937         Acd Test       453       .371       .100       .440       .126         Days Cash on Hand, Current       19,206       21,198       9,260       78,500       .17980         Days Cash on Hand, Inci Board Designated & Undesignated Investments       121,803       132,231       91,113       81,019       21,560         Average Payment Period, Accounts Payable and Accrued Expenses       36,239       41,809       56,519       65,531       55,513         Average Payment Period, Accounts Payable and Accrued Expenses       42,415       57,212       92,694       178,453       142,973         Capital Structure	Current Ratio with Board Designated and Undesignated Investments	4.142	3.376	1.792	0.999	1.037		
Acid Test       453       371       1.00       440       1.26         Days Cash on Hand, Current       19.206       21.198       9.260       78.500       17.998         Days Cash on Hand, Incl Board Designated & Undesignated Investments       121.830       132.231       91.113       81.019       21.560         Average Payment Period, Accounts Payable and Accrued Expenses       36.239       41.809       56.519       65.831       56.513         Average Payment Period, Current Liabilities       .685       .627       .593       .124       .000       .015         Fixed Asset Financing       .433       .569       .214       .000       .055       .233         Cash Flow Divided by Total Debt       .129       .143       (.037)       (.056)       .233         Cash Flow Divided by Total Debt with Operating Income Only       .005       .030       (.059)       .0233         Debt Service Coverage       2.957       3.450       (.310)       (.248)       6.480         Dest Service Coverage       2.957       3.450       (.310)       .0243       .6480         Dest Service Coverage       0.05       .008       (.067)       (.014)       .012       .024       .024       .024       .025       .007 <t< td=""><td>Current Ratio without Board Designated and Undesignated Investments</td><td>1.722</td><td>1.436</td><td>.909</td><td>.985</td><td>1.012</td></t<>	Current Ratio without Board Designated and Undesignated Investments	1.722	1.436	.909	.985	1.012		
Days Cash on Hand, Lourent       19.206       21.198       9.260       78.500       17.998         Days Cash on Hand, Lord Board Designated Rundesignated Investments       121.830       132.231       91.113       81.019       21.560         Average Payment Period, Accounts Payable and Accrued Expenses       36.239       41.809       56.519       65.831       55.139         Average Payment Period, Accounts Payable and Accrued Expenses       36.239       41.809       56.519       65.831       55.139         Average Payment Period, Accounts Payable and Accrued Expenses       36.239       41.809       56.519       65.831       55.139         Average Payment Period, Current Liabilities       42.415       57.212       92.604       178.453       142.973         Equity Financing Ratio       .685       .627       .593       .124       .301         Fixed Asset Financing       .033       .0059       .0069       .293       .243       .0069       .293         Cash Flow Divided by Total Debt with Operating Income Only       .005       .030       (.059)       (.069)       .233       .6480         Debt Service Coverage       .0054       .007       .052       .072       .078         Non Operating Revenue Margin       .0064       .0061       .0652 </td <td>Days in Accounts Receivable</td> <td>39.743</td> <td>44.437</td> <td>59.739</td> <td>85.483</td> <td>61.937</td>	Days in Accounts Receivable	39.743	44.437	59.739	85.483	61.937		
Days Cash on Hand, Incl Board Designated & Undesignated Investments         121.830         132.231         91.113         81.019         21.560           Average Payment Period, Accounts Payable and Accrued Expenses         36.239         41.809         56.519         65.831         56.139           Average Payment Period, Current Liabilities         42.415         57.212         92.694         178.453         142.973           Capital Structure           42.415         57.212         92.694         178.453         142.973           Capital Structure           433         .569         .214         .000         .015           Cash Flow Divided by Total Debt         .129         .143         (.037)         (.056)         .233           Debt Service Coverage         2.957         3.450         (.310)         (.248)         6.480           Debt Service Coverage with Operating Income Only         .005         .030         (.059)         (.081)         .078           Deprating Margin         (.004)         .007         (.052)         (.072)         .078           Non Operating Revenue Margin         (.6822)         5.392         (.137)         (.104)         .157           Narup Detating Revenue Margin         (.086)	Acid Test		.371	.100	.440	.126		
Average Payment Period, Accounts Payable and Accrued Expenses         36.239         41.809         56.519         65.831         56.139           Average Payment Period, Current Liabilities         42.415         57.212         92.694         178.453         142.973           Capital Structure         Equity Financing Ratio         .685         .627         .593         .124         .301           Fixed Asset Financing         .433         .569         .214         .000         .015           Cash How Divided by Total Debt         .129         .143         (.037)         (.056)         .233           Cash How Divided by Total Debt with Operating Income Only         .005         .030         (.059)         (.248)         6.480           Debt Service Coverage         .0101         .688         .323         6.480           Poffability         .359         1.012         .688         .323         6.480           Operating Margin         .0040         .007         .055         .072         .078           Non Operating Revenue Margin         .6081         .0301         .059         .081         .078           Nardup         .1747         1.760         1.702         1.726         1.941         .410         .396         .462						17.998		
Average Payment Period, Current Liabilities         42.415         57.212         92.694         178.453         142.973           Capital Structure                Equity Financing Ratio         .685         .627         .593         .124         .000         .015           Cash Flow Divided by Total Debt         .129         .143         .037         .0056         .293           Cash Flow Divided by Total Debt with Operating Income Only         .005         .3030         .059         .069         .293           Debt Service Coverage         .2.957         .3.450         .3.10         .248         .6.480           Debt Service Coverage with Operating Income Only         .0.05         .0.030         .0.059         .0.061         .0.79           Operating Margin         .0.004         .007         .0.52         .0.072         .0.78           Non Operating Revenue Margin         .6.822         .5.392         .1.14         .0.00         .0.07         .0.55         .0.061         .0.72         .0.78           Non Operating Revenue Margin         .6.822         .5.392         .1.141         .0.09         .0.61         .0.61         .0.62         .9.41         .0.15         .0.94	Days Cash on Hand, Incl Board Designated & Undesignated Investments	121.830				21.560		
Capital Structure         Equity Financing Ratio         6.685         6.627         5.93         1.24         .000           Exal Asset Financing         4.33         5.569         2.14         .000         .015           Cash Flow Divided by Total Debt         1.29         .143         (.037)         (.056)         .293           Cash Flow Divided by Total Debt with Operating Income Only         .005         .330         (.593)         (.669)         .293           Debt Service Coverage         2.957         .3.450         (.310)         (.248)         6.480           Debt Service Coverage with Operating Income Only         .057         .057         (.638)         (.323)         6.480           Profitability         .012         .0630         (.059)         (.081)         .078           Non Operating Revenue Margin         (.004)         .007         (.052)         (.072)         .078           Non Operating Revenue Margin         (.6822)         S.392         (.137)         (.114)         .000           Return on Assets         .0006         .0008         .0677         .104)         .151           Return on Assets         .0006         .0102         .1,726         .1941         .1006         .1042	Average Payment Period, Accounts Payable and Accrued Expenses	36.239		56.519	65.831	56.139		
Equity Financing Ratio         .685         .627         .593         .124         .301           Fixed Asset Financing         .433         .569         .214         .000         .015           Cash Row Divided by Total Debt with Operating Income Only         .005         .030         (.059)         .069)         .2933           Debt Service Coverage         .2,957         .3,450         (.310)         (.248)         .6480           Debt Service Coverage with Operating Income Only         .359         1.012         (.638)         .323         .6480           Operating Margin         (.004)         .007         (.052)         (.072)         .078           Non Operating Revenue Margin         (.6382)         5.392         (.137)         (.114)         .000           Return on Assets         (.006)         .008         (.067)         (.104)         .151           Markup         1.747         1.760         1.702         1.726         1.941           Deductible         .154         1.070         1.055         1.006         .042           Markup Adjustment for Deductible         1.054         1.070         1.555         1.046         .412         .421         .431         .935           Fixed Asset Tu	Average Payment Period, Current Liabilities	42.415	57.212	92.694	178.453	142.973		
Fixed Asset Financing         .433         .569         .214         .000         .015           Cash Flow Divided by Total Debt         .129         .143         (.037)         (.056)         .239           Cash Flow Divided by Total Debt with Operating Income Only         .005         .030         (.059)         (.059)         .248         6.480           Debt Service Coverage         2.957         3.450         (.310)         (.248)         6.480           Debt Service Coverage with Operating Income Only         .359         1.012         (.638)         (.323)         6.480           Debt Service Coverage with Operating Income Only         .359         1.012         (.638)         (.323)         6.480           Debt Service Coverage with Operating Income Only         .359         1.012         (.638)         (.323)         6.480           Debt Service Coverage with Operating Income Only         .359         1.012         (.638)         (.323)         6.480           Debt Service Coverage with Operating Income Only         .004         .005         .008         (.057)         (.014)         .072         .726         .072         .078           Return on Equity         (.008)         .012         .1141         .103         .192         .992         .926 </td <td>Capital Structure</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Capital Structure							
Cash Flow Divided by Total Debt       .129       .143       (.037)       (.056)       .293         Cash Flow Divided by Total Debt with Operating Income Only       .005       .030       (.059)       (.069)       .293         Debt Service Coverage       .2957       3.450       (.310)       (.248)       6.480         Debt Service Coverage with Operating Income Only       .359       1.012       (.638)       (.323)       6.480         Pofitability        .007       (.052)       (.072)       .078         Operating Margin       (.006)       (.030)       (.059)       (.081)       .078         Non Operating Revenue Margin       (.068)       .012       (.114)       .007       .021         Return on Equity       (.008)       .012       (.114)       (.837)       .502         Markup Adjustment for Deductible       .1747       1.760       1.702       1.726       .1941         Deductible       .054       1.070       1.055       .1006       1.042       .293       .923       .923       .924       .923       .924       .923       .924       .924       .924       .924       .924       .924       .924       .924       .924       .924       .924       .924	Equity Financing Ratio					.301		
Cash Flow Divided by Total Debt with Operating Income Only         .005         .030         (.059)         (.069)         .293           Debt Service Coverage         2.957         3.450         (.310)         (.248)         6.480           Debt Service Coverage with Operating Income Only         .359         1.012         (.638)         (.323)         6.480           Profitability            0.005         (.061)         0.072         .078           Operating Margin         (.004)         .007         (.052)         (.072)         .078           Non Operating Revenue Margin         (.036)         (.030)         (.059)         (.081)         .078           Non Operating Revenue Margin         (.036)         (.030)         (.057)         (.104)         .151           Return on Assets         (.006)         .008         .012         (.114)         (.837)         .502           Markup Adjustment for Deductible         .1747         1.760         1.702         1.726         1.941           Markup Adjustment for Deductible         .015         1.094         1.052         1.042         .942         .941           Markup Adjustment for Deductible         .1.747         1.760         1.702         1.726 <td>5</td> <td></td> <td></td> <td></td> <td></td> <td>.015</td>	5					.015		
Debt Service Coverage         2.957         3.450         (.310)         (.248)         6.480           Debt Service Coverage with Operating Income Only         .359         1.012         (.638)         (.323)         6.480           Profitability	Cash Flow Divided by Total Debt	.129	.143	(.037)	(.056)	.293		
Debt Service Coverage with Operating Income Only	Cash Flow Divided by Total Debt with Operating Income Only	.005	.030	(.059)		.293		
Profitability         Non Operating Margin         (.004)         .007         (.052)         (.072)         .078           Operating Margin         (.036)         (.030)         (.059)         (.081)         .078           Non Operating Revenue Margin         (6.822)         5.392         (.137)         (.114)         .000           Return on Assets         (.006)         .008         (.067)         (.104)         .151           Return on Equity         (.008)         .012         (.114)         (.837)         .502           Markup         1.747         1.760         1.702         1.726         1.941           Deductible         .411         .410         .396         .462         .481           Markup Adjustment for Deductible         1.054         1.070         1.056         1.006         1.042           Reported Income Index         (2.930)         .944         1.015         .192         .992           Asset Efficiency         1.287         1.198         1.297         1.431         1.935           Fixed Asset Turnover         3.166         3.401         3.721         5.275         6.641           Average Age of Plant Depreciation Only         16.940         16.626         16.004	Debt Service Coverage					6.480		
Total Margin         (.004)         .007         (.052)         (.072)         .078           Operating Margin         (.036)         (.030)         (.059)         (.081)         .078           Non Operating Revenue Margin         (6.822)         5.392         (.137)         (.114)         .000           Return on Assets         (.006)         .008         (.067)         (.104)         .151           Return on Equity         (.008)         .012         (.114)         (.837)         .502           Markup         1.747         1.760         1.702         1.726         1.941           Deductible         .411         .410         .396         .462         .481           Markup Adjustment for Deductible         1.054         1.070         1.055         1.006         1.042           Reported Income Index         (2.930)         .944         1.015         .192         .992           Asset Efficiency         1.287         1.198         1.297         1.431         1.935           Fixed Asset Turnover         3.166         3.401         3.721         5.275         6.641           Average Age of Plant Depreciation Only         16.940         16.626         16.004         .406         1.497	Debt Service Coverage with Operating Income Only	.359	1.012	(.638)	(.323)	6.480		
Operating Margin         (.036)         (.030)         (.059)         (.081)         .078           Non Operating Revenue Margin         (6.822)         5.392         (.137)         (.114)         .000           Return on Assets         (.006)         .008         (.067)         (.104)         .151           Return on Equity         (.008)         .012         (.114)         (.837)         .502           Markup         1.747         1.760         1.702         1.726         1.941           Deductible         .411         .410         .396         .462         .481           Markup Adjustment for Deductible         1.054         1.070         1.056         1.006         1.042           Reported Income Index         (2.930)         .944         1.015         .192         .992           Asset Efficiency         1.287         1.198         1.297         1.431         1.935           Total Asset Turnover         3.166         3.401         3.721         5.275         6.641           Average Age of Plant Depreciation Only         16.940         16.626         16.004         .406         1.497           Other Financial Ratios         .012         .025         .060         (.017) <t< td=""><td>Profitability</td><td></td><td></td><td></td><td></td><td></td></t<>	Profitability							
Non Operating Revenue Margin         (6.822)         5.392         (.137)         (.114)         .000           Return on Assets         (.006)         .008         (.067)         (.104)         .151           Return on Equity         (.008)         .012         (.114)         (.837)         .502           Markup         1.747         1.760         1.702         1.726         1.941           Deductible         .411         .410         .396         .462         .481           Markup Adjustment for Deductible         1.054         1.070         1.056         1.006         1.042           Reported Income Index         (2.930)         .944         1.015         .192         .992           Asset Efficiency         1         1.287         1.198         1.297         1.431         1.935           Fixed Asset Turnover         1         1.6940         16.626         16.004         .406         1.497           Average Age of Plant Depreciation Only         16.940         16.626         16.004         .406         1.497           Other Financial Ratios         .015         .019         .091         .004         (.033)           Total Operating Revenue Growth         .012         .025	Total Margin					.078		
Return on Assets       (.006)       .008       (.067)       (.104)       .151         Return on Equity       (.008)       .012       (.114)       (.837)       .502         Markup       1.747       1.760       1.702       1.726       1.941         Deductible       .411       .410       .396       .462       .481         Markup Adjustment for Deductible       1.054       1.070       1.056       1.006       1.042         Reported Income Index       (2.930)       .944       1.015       .192       .992         Asset Efficiency       1.287       1.198       1.297       1.431       1.935         Fixed Asset Turnover       3.166       3.401       3.721       5.275       6.641         Average Age of Plant Depreciation Only       16.940       16.626       16.004       .406       1.497         Other Financial Ratios       .015       .019       .091       .004       (.033)         Total Operating Expense Growth       .012       .025       .060       (.017)       .134         Realized Gains Divided by NonOperating Revenue       .793       .810       .043       (3.116)       .000         Realized Gains Divided by NetIncome       (5.413) <t< td=""><td></td><td></td><td></td><td></td><td></td><td>.078</td></t<>						.078		
Return on Equity(.008).012(.114)(.837).502Markup1.7471.7601.7021.7261.941Deductible.411.410.396.462.481Markup Adjustment for Deductible1.0541.0701.0561.0061.042Reported Income Index(2.930).9441.015.192.992Asset EfficiencyTotal Asset Turnover1.2871.1981.2971.4311.935Fixed Asset Turnover1.6643.4013.7215.2756.641Average Age of Plant Depreciation Only16.94016.62616.004.4061.497Other Financial RatiosTotal Operating Expense Growth.015.019.091.004(.033)Total Operating Revenue Growth.012.025.060(.017).134Realized Gains Divided by NonOperating Revenue.793.810.043(3.116).000Realized Gains Divided by NetIncome(5.413)4.368(.006).354.000				· · · ·				
Markup         1.747         1.760         1.702         1.726         1.941           Deductible         .411         .410         .396         .462         .481           Markup Adjustment for Deductible         1.054         1.070         1.056         1.006         1.042           Reported Income Index         (2.930)         .944         1.015         .192         .992           Asset Efficiency           1.287         1.198         1.297         1.431         1.935           Fixed Asset Turnover         1.666         3.401         3.721         5.275         6.641           Average Age of Plant Depreciation Only         16.940         16.626         16.004         .406         1.497           Other Financial Ratios           .015         .019         .091         .004         (.033)           Total Operating Expense Growth         .012         .025         .060         (.017)         .134           Realized Gains Divided by NonOperating Revenue         .793         .810         .043         (3.116)         .000           Realized Gains Divided by NetIncome         (5.413)         4.368         (.006)         .354         .000								
Deductible         .411         .410         .396         .462         .481           Markup Adjustment for Deductible         1.054         1.070         1.056         1.006         1.042           Reported Income Index         (2.930)         .944         1.015         .192         .992           Asset Efficiency								
Markup Adjustment for Deductible         1.054         1.070         1.056         1.006         1.042           Reported Income Index         (2.930)         .944         1.015         .192         .992           Asset Efficiency           .1287         1.198         1.297         1.431         1.935           Fixed Asset Turnover         3.166         3.401         3.721         5.275         6.641           Average Age of Plant Depreciation Only         16.940         16.626         16.004         .406         1.497           Other Financial Ratios          .015         .019         .091         .004         (.033)           Total Operating Expense Growth         .012         .025         .060         (.017)         .134           Realized Gains Divided by NonOperating Revenue         .793         .810         .043         (3.116)         .000           Realized Gains Divided by NetIncome         (5.413)         4.368         (.006)         .354         .000	•							
Reported Income Index       (2.930)       .944       1.015       .192       .992         Asset Efficiency       Total Asset Turnover       1.287       1.198       1.297       1.431       1.935         Fixed Asset Turnover       3.166       3.401       3.721       5.275       6.641         Average Age of Plant Depreciation Only       16.940       16.626       16.004       .406       1.497         Other Financial Ratios       Total Operating Expense Growth       .015       .019       .091       .004       (.033)         Total Operating Revenue Growth       .012       .025       .060       (.017)       .134         Realized Gains Divided by NonOperating Revenue       .793       .810       .043       (3.116)       .000         Realized Gains Divided by NetIncome       (5.413)       4.368       (.006)       .354       .000								
Asset Efficiency       Total Asset Turnover       1.287       1.198       1.297       1.431       1.935         Fixed Asset Turnover       3.166       3.401       3.721       5.275       6.641         Average Age of Plant Depreciation Only       16.940       16.626       16.004       .406       1.497         Other Financial Ratios       Total Operating Expense Growth       .015       .019       .091       .004       (.033)         Total Operating Revenue Growth       .012       .025       .060       (.017)       .134         Realized Gains Divided by NonOperating Revenue       .793       .810       .043       (3.116)       .000         Realized Gains Divided by NetIncome       (5.413)       4.368       (.006)       .354       .000								
Total Asset Turnover       1.287       1.198       1.297       1.431       1.935         Fixed Asset Turnover       3.166       3.401       3.721       5.275       6.641         Average Age of Plant Depreciation Only       16.940       16.626       16.004       .406       1.497         Other Financial Ratios       701       0.015       0.019       0.091       .004       (.033)         Total Operating Revenue Growth       .012       .025       .060       (.017)       .134         Realized Gains Divided by NonOperating Revenue       .793       .810       .043       (3.116)       .000         Realized Gains Divided by NetIncome       (5.413)       4.368       (.006)       .354       .000	Reported Income Index	(2.930)	.944	1.015	.192	.992		
Fixed Asset Turnover       3.166       3.401       3.721       5.275       6.641         Average Age of Plant Depreciation Only       16.940       16.626       16.004       .406       1.497         Other Financial Ratios         Total Operating Expense Growth       .015       .019       .091       .004       (.033)         Total Operating Revenue Growth       .012       .025       .060       (.017)       .134         Realized Gains Divided by NonOperating Revenue       .793       .810       .043       (3.116)       .000         Realized Gains Divided by NetIncome       (5.413)       4.368       (.006)       .354       .000								
Average Age of Plant Depreciation Only       16.940       16.626       16.004       .406       1.497         Other Financial Ratios								
Other Financial Ratios           Total Operating Expense Growth         .015         .019         .091         .004         (.033)           Total Operating Revenue Growth         .012         .025         .060         (.017)         .134           Realized Gains Divided by NonOperating Revenue         .793         .810         .043         (3.116)         .000           Realized Gains Divided by NetIncome         (5.413)         4.368         (.006)         .354         .000								
Total Operating Expense Growth         .015         .019         .091         .004         (.033)           Total Operating Revenue Growth         .012         .025         .060         (.017)         .134           Realized Gains Divided by NonOperating Revenue         .793         .810         .043         (3.116)         .000           Realized Gains Divided by NetIncome         (5.413)         4.368         (.006)         .354         .000	Average Age of Plant Depreciation Only	16.940	16.626	16.004	.406	1.497		
Total Operating Revenue Growth         .012         .025         .060         (.017)         .134           Realized Gains Divided by NonOperating Revenue         .793         .810         .043         (3.116)         .000           Realized Gains Divided by NetIncome         (5.413)         4.368         (.006)         .354         .000								
Realized Gains Divided by NonOperating Revenue         .793         .810         .043         (3.116)         .000           Realized Gains Divided by NetIncome         (5.413)         4.368         (.006)         .354         .000								
Realized Gains Divided by NetIncome         (5.413)         4.368         (.006)         .354         .000						.134		
	, , , ,				· · · · ·	.000		
Long Term Debt to Equity .249 .308 .125 .000 .015	1					.000		
	Long Term Debt to Equity	.249	.308	.125	.000	.015		

	Northern Maine Medical Center Fort Kent, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
Total Current Assets	23,832,778	27,109,511	26,227,955	44,222,246	34,368,832		
Cash and Investment	13,340,044	16,684,867	16,721,315	33,932,751	19,178,773		
Current Assets Whose Use is Limited	+	+	+	+			
let Patient Accounts Receivable	5,851,437	5,879,455	6,368,592	5,796,017	7,902,124		
Due from Affiliates	503,457	+	+	+			
hird Party Settlements Receivable	2,232,675	2,445,443	728,735	1,643,879	3,025,144		
Other Accounts Receivable	699,598	473,005	630,695	1,082,374	2,134,347		
nventory	796,540	1,190,113	1,280,226	1,333,739	1,559,553		
Other Current Assets	409,027	436,628	498,392	433,486	568,891		
otal Non-Current Assets	25,361,306	22,793,376	23,281,638	35,139,697	42,271,447		
rustee Held Investments	158,506	178,758	199,010	3,541,417	237,356		
oard Designated and Undesignated Investments	3,208,935	1,043,069	1,029,469	1,366,604	1,479,084		
ue from Affiliates	(1,500)	75,000	163,502	155,000	182,545		
nvestment in Affiliates	t t	, †	, +	, +			
Other Non-Current Assets	2,751,432	2,046,710	2,243,358	2,665,110	7,926,171		
ross Property, Plant and Equipment (PP&E)	49,386,311	52,069,348	54,103,511	62,266,931	69,982,083		
ccumulated Depreciation	30,142,378	32,619,509	34,457,212	34,855,365	37,535,792		
let Property, Plant and Equipment (PP&E)	19,243,933	19,449,839	19,646,299	27,411,566	32,446,291		
otal Unrestricted Assets	49,194,084	49,902,887	49,509,593	79,361,943	76,640,279		
otal Current Liabilities	5,843,877	6,226,917	5,431,798	25,618,634	17,531,682		
urrent Long Term Debt (LTD)	656,929	744,734	378,015	465,459	1,059,131		
ccounts Payable and Accrued Expenses	4,406,982	4,645,752	5,053,783	7,946,644	8,585,746		
stimated Third Party Settlements	779,966	836,431	5,055,785	++0,0+6,7	0,000,740		
ue to Affiliates	//9,900	+	+	+			
other Current Liabilities	+	+	+	17,206,531	7,886,805		
otal Non-Current Liabilities	8,376,139	8,125,307	7,956,857	15,726,310	18,079,076		
ong Term Debt	7,281,083	6,867,575	6,513,976	13,865,967	15,834,955		
stimated Third Party Settlements	Ť	Ť	+	Ť			
ue to Affiliates	Ť	Ť	Ť	Ť			
elf Insurance Fund			T	T	2 244 424		
ccrued Pension and Post Retiree Health Benefits	1,095,056	1,257,732	1,442,881	1,860,343	2,244,121		
Other Non-Current Liabilities	+		+	+			
und Balance Unrestricted	34,974,068	35,550,663	36,120,938	38,016,999	41,029,521		
otal Liabilities & Equity	49,194,084	49,902,887	49,509,593	79,361,943	76,640,279		
otal Restricted Assets	480,812	605,526	734,182	819,044	1,014,007		
ash and Investments	480,812	605,526	734,182	819,044	1,014,007		
leceivables	+	+	+	+			
Other Assets	+	+	†	+			
otal Restricted Liabilities and Equity	480,812	605,526	734,182	819,044	1,014,007		
otal Restricted Fund Balance	480,812	605,526	734,182	819,044	1,014,007		
otal Liabilities	+	+	+	+			
emporarily Restricted Net Assets	480,812	605,526	734,182	819,044	1,014,007		
Permanently Restricted Net Assets	+	, †	+	+	, ,		
Dete net evelletle en net en riterte							

·	Northern Maine Medical Center Fort Kent, Me.							
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
DATA ELEMENTS	\$\$	\$	\$	\$				
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>86,101,456</b> 30,930,586 55,170,870 729,173 1,782,272 32,390,825 (5,216,000) 56,415,186 2,960,866	86,828,565 28,824,876 58,003,689 805,474 2,239,750 34,838,945 (1,181,000) 50,125,396 4,944,345	<b>92,247,713</b> 30,658,959 61,588,754 313,650 1,740,077 38,962,631 (1,165,000) 52,396,355 6,590,324	<b>93,886,406</b> 30,730,333 63,156,073 211,655 1,686,040 37,221,243 (445,000) 55,212,468 8,511,966	<b>94,232,574</b> 29,882,514 64,350,060 36,808 2,075,115 38,095,431 <b>(1,623,000)</b> 55,648,220 16,016,842			
Total Operating Revenue	59,376,052	55,069,741	58,986,679	63,724,434	71,665,062			
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>51,457,066</b> 2,677,368 332,605 37,250 5,936 31,314 32,586,448 15,823,395	<b>54,675,136</b> 2,709,958 319,313 56,690 7,112 49,578 33,866,625 17,722,550	<b>58,503,070</b> 2,500,446 304,398 54,715 4,925 49,790 36,720,127 18,923,384	<b>62,132,594</b> 2,485,745 329,958 58,003 69 57,934 40,339,304 18,919,584	68,587,631 2,932,350 412,014 62,308 + 62,308 44,288,124 20,892,835			
Net Operating Income	7,918,986	394,605	483,609	1,591,840	3,077,431			
Total Non-Operating Revenue	382,556	194,391	86,666	304,221	(64,909)			
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>43,528</b> 43,934 (406) † 205,800 † 133,228	<b>27,489</b> (21,510) 48,999 † † † 166,902	<b>345</b> 345 + + + * 86,321	<b>92</b> 92 † † † 304,129	+ + + + + + (64,909)			
Excess of Revenue over Expenses	8,301,542	588,996	570,275	1,896,061	3,012,522			
Extraordinary Gains/Losses	+	+	+	+	+			
Total Surplus/Deficit	8,301,542	588,996	570,275	1,896,061	3,012,522			
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>8,249,633</b> + (4,587) + (47,322) + + + +	<b>576,595</b> + (12,401) + + + + + + + + + + + + + + + + + + +	<b>570,275</b> + + + + + + + + + + + + + + + + + + +	<b>1,896,061</b> † † † † † † † † ;	<b>3,012,522</b> † † † † † † † ;			

	Northern Maine Medical Center Fort Kent, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
RATIOS							
Liquidity							
Current Ratio with Board Designated and Undesignated Investments	4.627	4.521	5.018	1.780	2.045		
Current Ratio without Board Designated and Undesignated Investments	4.078	4.354	4.829	1.726	1.960		
Days in Accounts Receivable	37.858	42.813	44.364	38.316	51.831		
Acid Test	2.283	2.679	3.078	1.325	1.094		
Days Cash on Hand, Current	99.818	117.193	108.982	207.646	106.621		
Days Cash on Hand, Incl Board Designated & Undesignated Investments	123.830	124.520	115.692	216.009	114.844		
Average Payment Period, Accounts Payable and Accrued Expenses	32.976	32.631	32.938	48.628	47.731		
Average Payment Period, Current Liabilities	43.728	43.737	35.402	156.769	97.465		
Capital Structure							
Equity Financing Ratio	.711	.712	.730	.479	.535		
Fixed Asset Financing	.378	.353	.332	.506	.488		
Cash Flow Divided by Total Debt	.772	.230	.229	.106	.167		
Cash Flow Divided by Total Debt with Operating Income Only	.745	.216	.223	.099	.169		
Debt Service Coverage	11.574	3.706	3.217	6.655	7.245		
Debt Service Coverage with Operating Income Only	11.182	3.507	3.134	6.226	7.319		
Profitability							
Total Margin	.139	.011	.010	.030	.042		
Operating Margin	.133	.007	.008	.025	.043		
Non Operating Revenue Margin	.046	.330	.152	.160	(.022)		
Return on Assets	.169	.012	.012	.024	.039		
Return on Equity	.237	.017	.016	.050	.073		
Markup	1.731	1.679	1.689	1.648	1.607		
Deductible	.376	.401	.422	.396	.404		
Markup Adjustment for Deductible	1.101	1.041	1.023	1.049	1.052		
Reported Income Index	1.006	1.022	1.000	1.000	1.000		
Asset Efficiency							
Total Asset Turnover	1.215	1.107	1.193	.807	.934		
Fixed Asset Turnover	3.085	2.831	3.002	2.325	2.209		
Average Age of Plant Depreciation Only	11.258	12.037	13.780	14.022	12.801		
Other Financial Ratios							
Total Operating Expense Growth	.049	.063	.070	.062	.104		
Total Operating Revenue Growth	.200	(.073)	.071	.080	.125		
Realized Gains Divided by NonOperating Revenue	(.001)	.252	.000	.000	.000		
Realized Gains Divided by NetIncome	(.000)	.083	.000	.000	.000		
Long Term Debt to Equity	.208	.193	.180	.365	.386		

		Penobscot Bay N	1edical Center F	kockport, Me.	
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	5 \$	\$	5 \$	\$
Total Current Assets	34,890,016	40,149,704	29,768,785	35,600,298	43,222,426
Cash and Investment	6,305,876	13,833,688	1,263,958	468,528	863,747
Current Assets Whose Use is Limited	538,962	514,196	474,678	431,779	326,737
let Patient Accounts Receivable	18,238,476	16,649,718	16,796,446	15,339,234	17,403,166
Due from Affiliates	651,042	1,529,292	2,820,922	2,352,144	4,230,491
hird Party Settlements Receivable	6,566,523	4,111,730	4,843,516	14,036,384	17,436,428
Other Accounts Receivable	0	0	0	0	0
inventory	1,658,861	1,876,247	2,045,316	1,885,570	1,567,204
Other Current Assets	930,276	1,634,833	1,523,949	1,086,659	1,394,653
Total Non-Current Assets	76,685,299	70,068,421	68,375,364	76,800,139	77,792,830
Trustee Held Investments	T +	† +	+	† 254 777	T
Board Designated and Undesignated Investments	+	 +	242,940	254,777	255,373
Due from Affiliates Investment in Affiliates	+	+	81,752	71,198	61,833
Other Non-Current Assets	24,194,019	19,751,842	18,363,137	15,384,588	13,148,170
Gross Property, Plant and Equipment (PP&E)	139,523,460	143,967,882	147,891,242	164,664,990	173,647,630
Accumulated Depreciation	87,032,180	93,651,303	98,203,707	103,575,414	109,320,176
let Property, Plant and Equipment (PP&E)	52,491,280	50,316,579	49,687,535	61,089,576	64,327,454
Fotal Unrestricted Assets	111,575,315	110,218,125	<b>98,144,149</b>	112,400,437	121,015,256
Fotal Current Liabilities Current Long Term Debt (LTD)	<b>46,681,589</b>	<b>47,248,955</b>	<b>19,347,352</b>	<b>17,853,426</b> 1,599,521	<b>18,481,195</b>
Accounts Payable and Accrued Expenses	2,650,919 9,577,794	2,541,832 9,872,836	2,210,908 10,321,153	13,448,551	2,093,682 12,224,155
stimated Third Party Settlements	+	9,872,850	10,521,155	13,770,331	12,227,155
Due to Affiliates	34,452,876	34,791,660	6,781,898	2,770,150	3,240,357
Other Current Liabilities	+	42,627	33,393	35,204	923,001
fotal Non-Current Liabilities	33,662,552	30,073,384	24,166,235	25,793,415	25,717,336
ong Term Debt	17,823,161	15,456,583	13,141,790	9,868,197	7,660,069
Estimated Third Party Settlements	+	13, 130,303	13,111,730	6,245,912	10,274,850
Due to Affiliates	13,928,479	12,848,817	11,024,445	9,039,205	7,219,492
Self Insurance Fund	+	+	, , , , , , , , , , , , , , , , , , , ,	+	, , , , , , , , , , , , , , , , , , , ,
Accrued Pension and Post Retiree Health Benefits	+	+	+	+	+
Other Non-Current Liabilities	1,910,912	1,767,984	+	640,101	562,925
Fund Balance Unrestricted	31,231,174	32,895,786	54,630,562	68,753,596	76,816,725
Fotal Liabilities & Equity	111,575,315	110,218,125	98,144,149	112,400,437	121,015,256
otal Restricted Assets	9,733,779	10,399,630	17,246,060	21,971,897	18,191,478
Cash and Investments	6,293,920	6,819,388	11,806,958	16,531,886	11,974,100
Receivables	8,902	7,477	+	+	, , , , , , , , , , , , , , , , , , , ,
Other Assets	3,430,957	3,572,765	5,439,102	5,440,011	6,217,378
Fotal Restricted Liabilities and Equity	9,733,779	10,399,630	17,246,060	21,971,897	18,191,478
Total Restricted Fund Balance	9,724,877	10,392,153	17,246,060	21,971,897	18,191,478
	8 902	7 477	+	+	

8,902

3,319,462

6,405,415

,477

3,840,330

6,551,823

+

10,771,027

6,475,033

+

15,410,553

6,561,344

†

10,893,026

7,298,452

Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets *† Data not available or not applicable* 

· · · · · · · · · · · · · · · · · · ·	Penobscot Bay Medical Center Rockport, Me.							
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
DATA ELEMENTS	\$\$	\$	\$	\$				
<b>Total Gross Patient Service Revenue (GPSR)</b> Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	<b>260,493,748</b> 94,451,515 166,042,233 7,137,814 11,488,517 117,718,220	<b>303,418,305</b> 104,028,418 199,389,887 6,267,988 14,463,782 144,432,371	<b>355,817,301</b> 107,634,477 248,182,824 3,416,299 10,668,377 192,728,441	<b>333,080,828</b> 104,345,204 228,735,624 4,599,529 8,733,924 178,978,132	<b>381,421,690</b> 112,186,663 269,235,027 1,789,942 10,592,681 209,654,152			
Net Patient Service Revenue Other Operating Revenue	124,149,197 10,192,808	138,254,164 10,472,733	149,004,184 13,130,189	140,769,243 30,534,457	159,384,915 21,371,940			
Total Operating Revenue	134,342,005	148,726,897	162,134,373	171,303,700	180,756,855			
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>139,654,275</b> 6,990,781 1,231,533 † † † 76,650,336 54,781,625	<b>147,621,811</b> 7,750,944 1,049,547 † † 79,670,765 59,150,555	<b>158,977,794</b> 7,546,512 910,666 5,846 5,846 † 87,275,828 63,238,942	<b>165,215,862</b> 7,534,834 535,720 + + + 89,875,066 67,270,242	<b>177,110,254</b> 7,917,780 523,714 + + 93,529,294 75,139,466			
Net Operating Income	(5,312,270)	1,105,086	3,156,579	6,087,838	3,646,601			
Total Non-Operating Revenue	174,559	146,744	214,163	397,842	505,990			
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>179,016</b> 220,558 (41,542) † † † (4,457)	(50,266) (11,487) (38,779) † † † 197,010	<b>31,414</b> 16,201 15,213 † 127,113 † 55,636	<b>154,738</b> 142,535 12,203 + 28,378 + 214,726	<b>173,366</b> 187,844 (14,478) + (427) + 333,051			
Excess of Revenue over Expenses	(5,137,711)	1,251,830	3,370,742	6,485,680	4,152,591			
Extraordinary Gains/Losses	†	+	†	†	†			
Total Surplus/Deficit	(5,137,711)	1,251,830	3,370,742	6,485,680	4,152,591			
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(4,425,019) 1,009,692 † (297,000) † † †	<b>1,265,511</b> 11,368 † ; 2,313 † ; ;	<b>21,302,093</b> 119,166 † 17,812,185 † † †	14,123,034 226,215 + + 7,411,139 + + + +	8,063,129 9,709,370 + (5,798,832) + + + +			

	Developed Pour Medical Conton Destroyet Me							
	Penobscot Bay Medical Center Rockport, Me.							
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
RATIOS								
Liquidity								
Current Ratio with Board Designated and Undesignated Investments	0.747	0.850	1.551	2.008	2.353			
Current Ratio without Board Designated and Undesignated Investments	.747	.850	1.539	1.994	2.339			
Days in Accounts Receivable	53.621	43.956	41.145	39.773	39.854			
Acid Test	.147	.304	.090	.050	.064			
Days Cash on Hand, Current	18.832	37.442	4.191	2.084	2.568			
Days Cash on Hand, Incl Board Designated & Undesignated Investments	18.832	37.442	4.776	2.674	3.119			
Average Payment Period, Accounts Payable and Accrued Expenses	26.352	25.764	24.877	31.131	26.371			
Average Payment Period, Current Liabilities	128.436	123.299	46.634	41.327	39.870			
Capital Structure								
Equity Financing Ratio	.280	.298	.557	.612	.635			
Fixed Asset Financing	.340	.307	.264	.162	.119			
Cash Flow Divided by Total Debt	.023	.116	.251	.321	.273			
Cash Flow Divided by Total Debt with Operating Income Only	.021	.115	.246	.312	.262			
Debt Service Coverage	.763	2.717	3.426	5.300	5.932			
Debt Service Coverage with Operating Income Only	.720	2.677	3.364	5.155	5.693			
Profitability								
Total Margin	(.038)	.008	.021	.038	.023			
Operating Margin	(.040)	.007	.019	.036	.020			
Non Operating Revenue Margin	(.034)	.117	.064	.061	.122			
Return on Assets	(.046)	.011	.034	.058	.034			
Return on Equity	(.165)	.038	.062	.094	.054			
Markup	1.938	2.126	2.321	2.201	2.274			
Deductible	.452	.476	.542	.537	.550			
Markup Adjustment for Deductible	1.095	1.148	1.108	1.118	1.091			
Reported Income Index	1.161	.752	.155	.459	.515			
Asset Efficiency								
Total Asset Turnover	1.206	1.351	1.654	1.528	1.498			
Fixed Asset Turnover	2.559	2.956	3.263	2.804	2.810			
Average Age of Plant Depreciation Only	12.450	12.083	13.013	13.746	13.807			
Other Financial Ratios								
Total Operating Expense Growth	.058	.057	.077	.039	.072			
Total Operating Revenue Growth	.085	.107	.090	.057	.055			
Realized Gains Divided by NonOperating Revenue	(.238)	(.264)	.071	.031	(.029)			
Realized Gains Divided by NetIncome	.008	(.031)	.005	.002	(.003)			
Long Term Debt to Equity	.571	.470	.241	.144	.100			

	Penobscot Valley Hospital Lincoln, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
Total Current Assets	4,239,604	3,667,102	4,609,363	6,799,034	7,057,710		
Cash and Investment	728,549	208,371	1,481,713	4,057,832	3,690,444		
Current Assets Whose Use is Limited	62,436	63,644	62,378	62,581	+		
Net Patient Accounts Receivable	2,768,271	2,753,701	2,476,321	2,030,032	1,705,984		
Due from Affiliates	Ť	+	+	+	†		
Third Party Settlements Receivable	Ť	Ť	+	+	1,011,914		
Other Accounts Receivable	0	0	0	0	0		
Inventory	440,578	426,352	356,709	431,144	454,853		
Other Current Assets	239,770	215,034	232,242	217,445	194,515		
Total Non-Current Assets Trustee Held Investments	<b>5,028,705</b>	<b>4,470,925</b>	<b>4,103,962</b> †	<b>3,867,280</b> †	3,381,646		
Board Designated and Undesignated Investments			305,218		07 550		
Due from Affiliates	304,658 †	305,170 †	505,218	180,068	97,550		
Investment in Affiliates	74,792	71,703	125,724	172,469	121,109		
Other Non-Current Assets	31,848	28,828	30,032	31,094	30,064		
Gross Property, Plant and Equipment (PP&E)	19,181,803	18,315,536	18,360,119	18,568,386	18,612,148		
Accumulated Depreciation	14,564,396	14,250,312	14,717,131	15,084,737	15,479,225		
Net Property, Plant and Equipment (PP&E)	4,617,407	4,065,224	3,642,988	3,483,649	3,132,923		
Total Unrestricted Assets	9,268,309	8,138,027	8,713,325	10,666,314	10,439,356		
Total Current Liabilities	6,463,343	8,421,834	3,299,817	4,673,134	3,654,973		
Current Long Term Debt (LTD)	545,160	3,483,622	+	40,267	53,519		
Accounts Payable and Accrued Expenses	2,687,050	2,143,886	2,067,925	1,872,616	2,061,179		
Estimated Third Party Settlements	2,409,034	1,834,226	1,231,892	1,171,027	_,,_,, +		
Due to Affiliates	_,,	+	+	+	+		
Other Current Liabilities	822,099	960,100	+	1,589,224	1,540,275		
Total Non-Current Liabilities	4,337,028	2,247,107	9,387,519	8,871,416	3,786,626		
Long Term Debt	3,913,022	665,288	+	62,330	3,756,562		
Estimated Third Party Settlements	403,302	1,561,659	+	, †	+		
Due to Affiliates	+	+	+	+	+		
Self Insurance Fund	+	+	+	+	+		
Accrued Pension and Post Retiree Health Benefits	+	+	+	+	+		
Other Non-Current Liabilities	20,704	20,160	9,387,519	8,809,086	30,064		
Fund Balance Unrestricted	(1,532,062)	(2,530,914)	(3,974,011)	(2,878,236)	2,997,757		
Total Liabilities & Equity	9,268,309	8,138,027	8,713,325	10,666,314	10,439,356		
Total Restricted Assets	160,998	176,015	193,574	221,098	226,239		
Cash and Investments	160,998	176,015	193,574	221,098	226,239		
Receivables	+	+	+	+	+		
Other Assets	†	+	+	+	†		
Total Restricted Liabilities and Equity	160,998	176,015	193,574	221,098	226,239		
Total Restricted Fund Balance	160,998 +	<b>176,015</b> †	193,574 +	<b>221,098</b> †	226,239		
Total Liabilities Temporarily Restricted Net Assets	84,449	99,466	117,025	144,549	149,690		
Permanently Restricted Net Assets	76,549	76,549	76,549	76,549	76,549		
† Data not available or not applicable	70,549		70,575	70,575	70,549		

	Penobscot Valley Hospital Lincoln, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$	\$	\$	\$\$	;		
<b>Total Gross Patient Service Revenue (GPSR)</b> Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>33,791,647</b> 4,168,922 29,622,725 1,168,497 1,607,042 10,986,692 (89,000) 20,118,416 412,550	<b>33,639,006</b> 2,588,647 31,050,359 970,703 1,875,117 12,469,628 (66,000) 18,389,558 290,748	<b>34,607,931</b> 3,044,419 31,563,512 641,467 2,122,642 14,340,671 91,000 17,412,151 383,272	<b>30,603,065</b> 1,740,867 28,862,198 205,733 1,378,706 11,964,001 (86,000) 17,140,625 2,451,419	<b>36,708,319</b> 4,379,762 32,328,557 316,488 1,282,799 15,252,127 79,000 19,777,905 3,741,612		
Total Operating Revenue	20,530,966	18,680,306	17,795,423	19,592,044	23,519,517		
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>22,271,452</b> 696,110 295,103 7,488 † 7,488 11,124,018 10,148,733	<b>19,695,821</b> 603,610 269,967 7,845 † 7,845 8,646,396 10,168,003	<b>18,138,814</b> 472,274 35,077 530 † 530 8,355,522 9,275,411	<b>18,016,212</b> 399,237 31,982 580 + 580 8,638,423 8,945,990	<b>21,608,969</b> 433,877 296,092 † † 9,731,479 11,147,521		
Net Operating Income	(1,740,486)	(1,015,515)	(343,391)	1,575,832	1,910,548		
Total Non-Operating Revenue	48,479	(7,384)	38,885	32,575	(38,872)		
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>37,281</b> 13,036 24,245 † 11,198 † †	<b>10,003</b> 10,003 + (17,387) + +	<b>11,789</b> 11,789 + 27,096 + +	<b>13,474</b> 13,474 † 19,101 † †	<b>2,015</b> 2,015 † (40,930) † 43		
Excess of Revenue over Expenses	(1,692,007)	(1,022,899)	(304,506)	1,608,407	1,871,676		
Extraordinary Gains/Losses	†	+	+	+	+		
Total Surplus/Deficit	(1,692,007)		(304,506)	1,608,407	1,871,676		
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>(1,572,709)</b> 102,303 † 16,995 † † †	(998,852) 6,680 + 17,367 + + +	(688,097) + + 26,925 + (410,516) +	<b>1,095,775</b> + + 27,644 + (540,276) +	<b>5,896,853</b> † † 10,430 † 4,014,747		

• •	Penobscot Valley Hospital Lincoln, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	0.703	0.472	1.489	1.493	1.958	
Current Ratio without Board Designated and Undesignated Investments	.656	.435	1.397	1.455	1.931	
Days in Accounts Receivable	50.224	54.656	51.910	43.228	31.484	
Acid Test	.122	.032	.468	.882	1.010	
Days Cash on Hand, Current	13.381	5.200	31.902	85.369	63.613	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	18.535	11.034	38.208	89.100	65.295	
Average Payment Period, Accounts Payable and Accrued Expenses	45.458	40.986	42.724	38.798	35.529	
Average Payment Period, Current Liabilities	109.343	161.006	68.176	96.821	63.002	
Capital Structure						
Equity Financing Ratio	(.165)	(.311)	(.456)	(.270)	.287	
Fixed Asset Financing	.847	.164	.000	.018	1.199	
Cash Flow Divided by Total Debt	(.092)	(.039)	.013	.148	.310	
Cash Flow Divided by Total Debt with Operating Income Only	(.097)	(.039)	.010	.146	.315	
Debt Service Coverage	(.939)	(.183)	.058	63.774	7.735	
Debt Service Coverage with Operating Income Only	(1.004)	(.174)	.047	62.756	7.850	
Profitability						
Total Margin	(.082)	(.055)	(.017)	.082	.080	
Operating Margin	(.085)	(.054)	(.019)	.080	.081	
Non Operating Revenue Margin	(.029)	.007	(.128)	.020	(.021)	
Return on Assets	(.183)	(.126)	(.035)	.151	.179	
Return on Equity	1.104	.404	.077	(.559)	.624	
Markup	1.536	1.723	1.929	1.835	1.872	
Deductible	.325	.371	.414	.391	.415	
Markup Adjustment for Deductible	1.042	1.090	1.138	1.171	1.166	
Reported Income Index	1.076	1.024	.211	1.468	.319	
Asset Efficiency						
Total Asset Turnover	2.220	2.295	2.047	1.840	2.249	
Fixed Asset Turnover	4.446	4.595	4.885	5.624	7.507	
Average Age of Plant Depreciation Only	20.923	23.608	31.162	37.784	35.677	
Other Financial Ratios						
Total Operating Expense Growth	(.051)	(.116)	(.079)	(.007)	.199	
Total Operating Revenue Growth	(.041)	(.090)	(.047)	.101	.200	
Realized Gains Divided by NonOperating Revenue	.500	.000	.000	.000	.000	
Realized Gains Divided by NetIncome	(.014)	.000	.000	.000	.000	
Long Term Debt to Equity	(2.554)	(.263)	.000	(.022)	1.253	

	Re	edington-Fair <u>view</u>	/ General Hospital	Skowhegan, Me.	
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	;	\$	\$\$	;
Total Current Assets	55,774,726	61,107,833	64,116,080	84,070,068	93,647,580
Cash and Investment	40,563,193	45,247,212	46,653,781	72,487,550	81,566,333
Current Assets Whose Use is Limited	†	+	+	+	+
Net Patient Accounts Receivable	13,130,090	13,483,447	14,764,286	8,796,052	9,669,362
Due from Affiliates	Ť	Ť	†	†	†
Third Party Settlements Receivable Other Accounts Receivable	382,350	529,096	865,588	638,192	405,909
Inventory	1,505,843	1,602,417	1,583,871	1,900,494	1,762,424
Other Current Assets	193,250	245,661	248,554	247,780	243,552
Total Non-Current Assets	55,321,856	53,158,895	52,853,282	50,966,502	72,391,411
Trustee Held Investments	788,657	+	+	+	†
Board Designated and Undesignated Investments	23,811,076	25,619,499	26,774,027	25,179,076	30,946,855
Due from Affiliates	, , , +	, , , +	, , , +	, , +	, , , +
Investment in Affiliates	+	+	+	+	+
Other Non-Current Assets	623,124	143,817	149,736	230,303	15,382,505
Gross Property, Plant and Equipment (PP&E)	86,330,445	87,595,503	89,882,205	93,201,479	86,050,236
Accumulated Depreciation	56,231,446	60,199,924	63,952,686	67,644,356	59,988,185
Net Property, Plant and Equipment (PP&E)	30,098,999	27,395,579	25,929,519	25,557,123	26,062,051
Total Unrestricted Assets	111,096,582	114,266,728	116,969,362	135,036,570	166,038,991
Total Current Liabilities	18,877,024	19,541,571	16,116,404	20,108,358	23,424,579
Current Long Term Debt (LTD)	1,375,000	1,340,000	1,380,000	1,420,000	1,983,060
Accounts Payable and Accrued Expenses Estimated Third Party Settlements	8,413,207	8,774,943	10,152,263	11,752,621	12,668,153
Due to Affiliates	7,084,738 †	7,217,360	4,538,238 †	1,412,053 †	2,055,887
Other Current Liabilities	2,004,079	2,209,268	45,903	5,523,684	6,717,479
Total Non-Current Liabilities	28,420,523	24,932,847	21,983,711	35,557,569	27,531,127
Long Term Debt	25,437,304	23,422,257	21,983,711	20,505,166	18,981,620
Estimated Third Party Settlements	+	+	+	+	10,901,020
Due to Affiliates	+	+	+	+	+
Self Insurance Fund	†	+	+	+	†
Accrued Pension and Post Retiree Health Benefits	2,983,219	1,510,590	+	+	+
Other Non-Current Liabilities	+	+	+	15,052,403	8,549,507
Fund Balance Unrestricted	63,799,035	69,792,310	78,869,247	79,370,643	115,083,285
Total Liabilities & Equity	111,096,582	114,266,728	116,969,362	135,036,570	166,038,991
Total Restricted Assets	1,144,892	928,452	1,143,519	1,183,299	1,237,919
Cash and Investments	1,144,892	928,452	1,143,519	1,183,299	1,237,919
Receivables	†	+	+	+	†
Other Assets	+	†	+	+	t
Total Restricted Liabilities and Equity	1,144,892	928,452	1,143,519	1,183,299	1,237,919
Total Restricted Fund Balance	1,144,892	928,452	1,143,519	1,183,299	1,237,919
Total Liabilities	+	+	+	+	+
Temporarily Restricted Net Assets	1,144,892	928,452	1,143,519	1,183,299	1,237,919
Permanently Restricted Net Assets	+	+	†	Т	Ť

	Redington-Fairview General Hospital Skowhegan, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	<b>140,654,411</b> 26,849,681 113,804,730 3,690,747 9,089,395 42,746,397 † 85,127,872	<b>147,165,284</b> 26,481,305 120,683,979 3,311,366 11,687,358 44,100,294 * 88,066,266	<b>156,127,255</b> 26,194,134 129,933,121 2,113,626 12,731,281 48,620,843 (1,532,000) 94,193,505	<b>153,831,644</b> 23,125,188 130,706,456 1,437,745 11,575,030 49,176,053 (1,411,000) 93,053,816	<b>172,077,277</b> 26,968,901 145,108,376 696,687 9,246,516 59,361,259 (1,261,000) 104,033,815		
Other Operating Revenue	3,655,397	4,556,849	5,010,305	9,719,461	6,341,219		
Total Operating Revenue	88,783,269	92,623,115	99,203,810	102,773,277	110,375,034		
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>88,674,167</b> 4,112,854 1,142,781 288,488 222,550 65,938 47,242,985 35,887,059	<b>92,465,558</b> 3,968,480 985,493 297,458 178,001 119,457 49,966,082 37,248,045	<b>96,579,394</b> 3,752,759 936,379 280,276 185,710 94,566 53,373,374 38,236,606	<b>100,449,572</b> 3,691,669 878,532 281,705 183,979 97,726 53,477,516 42,120,150	<b>106,536,414</b> 4,012,860 821,816 270,204 196,166 74,038 57,240,616 44,190,918		
Net Operating Income	109,102	157,557	2,624,416	2,323,705	3,838,620		
Total Non-Operating Revenue	1,315,586	1,921,186	1,968,966	3,140,417	1,652,644		
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>611,125</b> 611,125 + + 4,207 + 700,254	<b>1,208,258</b> 1,208,258 + + (19,936) + 732,864	<b>1,225,381</b> 1,225,381 + (93,942) + 837,527	<b>2,384,676</b> 2,384,676 † (91,409) † 847,150	<b>1,068,874</b> 1,068,874 + (145,070) + 728,840		
Excess of Revenue over Expenses	1,424,688	2,078,743	4,593,382	5,464,122	5,491,264		
Extraordinary Gains/Losses	+	261,305	+	+	†		
Total Surplus/Deficit	1,424,688	2,340,048	4,593,382	5,464,122	5,491,264		
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>6,139,325</b> † 4,222,344 492,293 † † † †	<b>5,993,275</b> + 4,008,128 (354,901) + + + + + +	<b>9,076,937</b> + 2,954,848 1,528,707 + + + + +	<b>501,396</b> † 40,979 (5,003,705) † † † †	<b>35,712,642</b> + 17,801,343 12,420,035 + + + + + +		

	Redington-Fairview General Hospital Skowhegan, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.216	4.438	5.640	5.433	5.319
Current Ratio without Board Designated and Undesignated Investments	2.955	3.127	3.978	4.181	3.998
Days in Accounts Receivable	56.297	55.884	57.212	34.502	33.925
Acid Test	2.149	2.315	2.895	3.605	3.482
Days Cash on Hand, Current	175.087	186.619	183.446	273.445	290.389
Days Cash on Hand, Incl Board Designated & Undesignated Investments	277.865	292.285	288.723	368.428	400.565
Average Payment Period, Accounts Payable and Accrued Expenses	36.315	36.192	39.919	44.334	45.101
Average Payment Period, Current Liabilities	81.481	80.598	63.371	75.855	83.395
Capital Structure					
Equity Financing Ratio	.574	.611	.674	.588	.693
Fixed Asset Financing	.845	.855	.848	.802	.728
Cash Flow Divided by Total Debt	.117	.136	.219	.164	.187
Cash Flow Divided by Total Debt with Operating Income Only	.089	.093	.167	.108	.154
Debt Service Coverage	2.696	2.979	4.078	4.443	4.606
Debt Service Coverage with Operating Income Only	2.165	2.165	3.213	3.052	3.869
Profitability					
Total Margin	.016	.022	.045	.052	.049
Operating Margin	.001	.002	.026	.023	.035
Non Operating Revenue Margin	.923	.924	.429	.575	.301
Return on Assets	.013	.018	.039	.040	.033
Return on Equity	.022	.030	.058	.069	.048
Markup	1.627	1.641	1.668	1.628	1.675
Deductible	.304	.300	.311	.320	.345
Markup Adjustment for Deductible	1.145	1.164	1.165	1.139	1.118
Reported Income Index	.232	.347	.506	10.898	.154
Asset Efficiency					
Total Asset Turnover	.811	.827	.865	.784	.675
Fixed Asset Turnover	2.950	3.381	3.826	4.021	4.235
Average Age of Plant Depreciation Only	13.672	15.170	17.042	18.324	14.949
Other Financial Ratios					
Total Operating Expense Growth	.039	.043	.044	.040	.061
Total Operating Revenue Growth	.040	.043	.071	.036	.074
Realized Gains Divided by NonOperating Revenue	.000	.000	.000	.000	.000
Realized Gains Divided by NetIncome	.000	.000	.000	.000	.000
Long Term Debt to Equity	.399	.336	.279	.258	.165

	Rumford Community Hospital Rumford, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
Total Current Assets	11,078,643	8,829,117	8,666,486	19,223,904	10,077,685		
Cash and Investment	4,314,334	2,079,290	2,533,716	14,324,803	3,829,876		
Current Assets Whose Use is Limited	48,541	48,543	48,543	40,203	+		
Net Patient Accounts Receivable	4,157,450	3,846,115	3,811,038	4,137,598	5,133,893		
Due from Affiliates	†	+	+	31,352	1		
Third Party Settlements Receivable	2,004,901	2,027,376	1,556,450	†	304,122		
Other Accounts Receivable	14,506	17,513	0	0	0		
Inventory	434,404	559,047	448,409	455,532	533,521		
Other Current Assets	104,507	251,233	268,330	234,416	276,272		
Total Non-Current Assets Trustee Held Investments	<b>16,121,113</b> †	15,911,973 †	<b>16,873,165</b> †	15,684,112 +	<b>15,611,375</b> 40,203		
Board Designated and Undesignated Investments	2,753,966	3,027,824	3,224,741	3,357,730	4,238,568		
Due from Affiliates	2,755,900	5,027,024	5,227,771	+	+,230,300		
Investment in Affiliates	+	+	+	+	+		
Other Non-Current Assets	954,434	670,385	1,380,745	1,429,247	1,745,785		
Gross Property, Plant and Equipment (PP&E)	35,430,394	36,502,190	38,063,150	38,170,011	38,122,936		
Accumulated Depreciation	23,017,681	24,288,426	25,795,471	27,272,876	28,536,117		
Net Property, Plant and Equipment (PP&E)	12,412,713	12,213,764	12,267,679	10,897,135	9,586,819		
Total Unrestricted Assets	27,199,756	24,741,090	25,539,651	34,908,016	25,689,060		
Total Current Liabilities	6,135,340	5,350,263	6,153,379	12,265,208	8,925,214		
Current Long Term Debt (LTD)	181,760	65,599	118,367	67,158	29,314		
Accounts Payable and Accrued Expenses	1,852,841	2,874,030	4,761,153	3,717,250	2,665,032		
Estimated Third Party Settlements	-,,	_,,+	+	8,480,800	5,903,855		
Due to Affiliates	+	+	+	+	+		
Other Current Liabilities	4,100,739	2,410,634	1,273,859	†	327,013		
Total Non-Current Liabilities	4,071,361	3,002,191	3,725,338	3,984,380	3,834,209		
Long Term Debt	764,812	819,136	817,565	759,555	736,824		
Estimated Third Party Settlements	+	+	+	+	1,513,609		
Due to Affiliates	+	+	+	+	+		
Self Insurance Fund	+	+	+	+	+		
Accrued Pension and Post Retiree Health Benefits	2,876,451	2,564,563	2,475,400	2,605,837	516,388		
Other Non-Current Liabilities	430,098	(381,508)	432,373	618,988	1,067,388		
Fund Balance Unrestricted	16,993,055	16,388,636	15,660,934	18,658,428	12,929,637		
Total Liabilities & Equity	27,199,756	24,741,090	25,539,651	34,908,016	25,689,060		
Total Restricted Assets	1,308,713	1,386,628	591,558	444,472	310,843		
Cash and Investments	1,308,713	1,386,628	591,558	444,472	310,843		
Receivables	†	+	+	+	+		
Other Assets	†	†	†	†	+		
Total Restricted Liabilities and Equity	1,308,713	1,386,628	591,558	444,472	310,843		
Total Restricted Fund Balance Total Liabilities	<b>575,743</b> 732,970	<b>586,193</b> 800,435	591,558 +	<b>444,472</b> +	<b>310,843</b>		
Temporarily Restricted Net Assets	321,715	331,071	402,110	255,024	121,395		
Permanently Restricted Net Assets	254,028	255,122	189,448	189,448	189,448		
<i>† Data not available or not applicable</i>	237,020	233,122	טדד,כטו	077,001	077,501		
I Data not available of not applicable							

• 	Rumford Community Hospital Rumford, M					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$		
<b>Total Gross Patient Service Revenue (GPSR)</b> Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>84,079,222</b> 17,580,443 66,498,779 1,321,027 4,028,904 39,938,766 † 38,790,525 1,870,837	81,430,820 13,776,586 67,654,234 847,895 4,066,104 39,544,010 + 36,972,811 1,986,928	<b>83,971,968</b> 16,057,306 67,914,662 562,028 4,282,739 38,431,138 + 40,696,063 2,406,828	<b>85,254,541</b> 15,430,806 69,823,735 164,269 4,658,341 39,854,849 † 40,577,082 3,516,141	<b>91,179,461</b> 16,768,156 74,411,305 251,830 4,586,463 43,985,291 † 42,355,877 2,703,432	
Total Operating Revenue	40,661,362	38,959,739	43,102,891	44,093,223	45,059,309	
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>40,778,685</b> 1,448,892 48,281 47,366 + 47,366 26,901,346 12,332,800	<b>40,604,263</b> 1,753,504 42,128 2,907 † 2,907 25,646,501 13,159,223	<b>44,095,746</b> 1,884,884 62,072 (1,418) + (1,418) 24,810,321 17,339,887	<b>41,302,806</b> 1,737,705 37,081 † † 24,046,674 15,481,346	<b>42,209,894</b> 1,752,810 43,194 190 + 190 24,576,277 15,837,423	
Net Operating Income	(117,323)	(1,644,524)	(992,855)	2,790,417	2,849,415	
Total Non-Operating Revenue	155,177	331,520	149,895	905,464	1,083,797	
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>125,107</b> 96,434 28,673 + 30,070 +	<b>295,578</b> 109,288 186,290 + + 35,942 +	<b>185,053</b> 119,524 65,529 + + + (35,158)	<b>915,749</b> 134,807 780,942 † † (10,285)	<b>1,034,504</b> 107,337 927,167 + + + 49,293	
Excess of Revenue over Expenses Extraordinary Gains/Losses	<b>37,854</b>	<b>(1,313,004)</b> †	<b>(842,960)</b> (19,604)	<b>3,695,881</b> 8,587	<b>3,933,212</b>	
Total Surplus/Deficit	37,854	(1,313,004)	(862,564)	3,704,468	3,933,212	
<b>Total Change in Unrestricted Net Assets</b> Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments	<b>204,040</b> 166,186	(1,299,399) 13,605	(772,387) + 90,177	<b>2,939,785</b> (764,683)	<b>(5,728,790)</b> † 72,289	
Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support	† † †	+ + +	T † † +	T † † +	820,693 (10,554,984) † +	
Other Changes	1 †	+	+	+	1 †	

· · · · · · · · · · · · · · · · · · ·	Rumford Community Hospital Rumford, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.255	2.216	1.932	1.841	1.604
Current Ratio without Board Designated and Undesignated Investments	1.806	1.650	1.408	1.567	1.129
Days in Accounts Receivable	39.120	37.969	34.181	37.219	44.241
Acid Test	.711	.398	.420	1.171	.429
Days Cash on Hand, Current	40.490	19.991	22.329	132.522	34.553
Days Cash on Hand, Incl Board Designated & Undesignated Investments	66.048	48.437	50.213	163.498	72.793
Average Payment Period, Accounts Payable and Accrued Expenses	17.195	27.001	41.170	34.293	24.044
Average Payment Period, Current Liabilities	56.939	50.265	53.209	113.150	80.522
Capital Structure					
Equity Financing Ratio	.625	.662	.613	.535	.503
Fixed Asset Financing	.062	.067	.067	.070	.077
Cash Flow Divided by Total Debt	.146	.053	.105	.334	.446
Cash Flow Divided by Total Debt with Operating Income Only	.130	.013	.090	.279	.361
Debt Service Coverage	4.950	2.156	8.647	35.193	51.918
Debt Service Coverage with Operating Income Only	4.450	.675	7.473	29.368	42.096
Profitability					
Total Margin	.001	(.033)	(.019)	.082	.085
Operating Margin	(.003)	(.042)	(.023)	.063	.063
Non Operating Revenue Margin	4.099	(.252)	(.178)	.245	.276
Return on Assets	.001	(.053)	(.033)	.106	.153
Return on Equity	.002	(.080)	(.054)	.198	.304
Markup	2.108	2.054	1.959	2.149	2.224
Deductible	.475	.486	.458	.467	.482
Markup Adjustment for Deductible	1.128	1.081	1.087	1.184	1.182
Reported Income Index	(.072)	2.172	1.158	1.233	(.687)
Asset Efficiency					
Total Asset Turnover	1.501	1.588	1.694	1.289	1.796
Fixed Asset Turnover	3.276	3.190	3.514	4.046	4.700
Average Age of Plant Depreciation Only	15.886	13.851	13.685	15.695	16.280
Other Financial Ratios	(				
Total Operating Expense Growth	(.001)	(.004)	.086	(.063)	.022
Total Operating Revenue Growth	.021	(.042)	.106	.023	.022
Realized Gains Divided by NonOperating Revenue	.185	.562	.437	.862	.855
Realized Gains Divided by NetIncome	.757	(.142)	(.078)	.211	.236
Long Term Debt to Equity	.045	.050	.052	.041	.057

		Sebasticook Valley Hospital Pittsfield, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
<b>DATA ELEMENTS Total Current Assets</b> Cash and Investment         Current Assets Whose Use is Limited         Net Patient Accounts Receivable         Due from Affiliates         Third Party Settlements Receivable         Other Accounts Receivable         Inventory         Other Current Assets <b>Total Non-Current Assets</b>		<pre>&gt; 20,282,284 15,413,488 17,568 2,870,756 37,917 1,218,070 204,551 274,336 245,598 19,639,736</pre>	24,355,546 16,415,366 20,738 4,205,990 192,138 2,836,440 241,770 255,960 187,144 18,838,759	<pre>* 40,745,360 31,808,051 19,276 5,234,797 4,036 3,047,205 156,887 268,158 206,950 18,236,811</pre>	<b>44,111,622</b> 36,466,093 4,681 5,253,433 2,907 1,634,485 285,669 260,559 203,795 <b>17,885,322</b>		
Trustee Held Investments Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	+ 529,594 + 494,533 40,058,929 20,837,408 19,221,521	+ 797,776 + 60,454 40,649,204 21,867,698 18,781,506	+ 769,196 + 25,244 40,746,090 22,701,771 18,044,319	+ 851,129 + 177,319 40,895,426 23,687,063 17,208,363	+ 940,421 + 219,978 41,193,269 24,468,346 16,724,923		
Total Unrestricted Assets	36,492,099	39,922,020	43,194,305	58,982,171	61,996,944		
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>7,233,034</b> 730,372 2,550,549 3,532,858 419,255	<b>5,886,822</b> 784,740 2,557,390 1,430,393 1,114,299 †	<b>5,629,330</b> 786,633 2,534,151 137,661 2,170,885	<b>13,632,807</b> 718,664 4,698,000 1,485,314 2,745,316 3,985,513	<b>12,225,501</b> 572,516 4,243,343 2,577,511 686,498 4,145,633		
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>8,095,612</b> 6,896,684 724,957 † † † 473,971	<b>6,563,087</b> 6,140,616 + + + + + 422,471	<b>5,755,021</b> 5,365,377 + + 389,644 +	<b>10,478,892</b> 4,656,935 + + + 469,723 5,352,234	<b>4,857,752</b> 4,300,187 + + 557,565 +		
Fund Balance Unrestricted	21,163,453	27,472,111	31,809,954	34,870,472	44,913,691		
Total Liabilities & Equity	36,492,099	39,922,020	43,194,305	58,982,171	61,996,944		
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>790,688</b> 790,688 † †	<b>630,407</b> 630,407 † †	<b>617,407</b> 617,407 † †	<b>687,078</b> 687,078 † †	<b>814,757</b> 814,757 † †		
Total Restricted Liabilities and Equity	790,688	630,407	617,407	687,078	814,758		
<b>Total Restricted Fund Balance</b> Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets <i>† Data not available or not applicable</i>	<b>790,688</b> † 401,432 389,256	<b>630,407</b> † 234,936 395,471	<b>617,407</b> † 203,971 413,436	<b>687,078</b> † 246,604 440,474	<b>814,758</b> † 325,574 489,184		

	Sebasticook Valley Hospital Pittsfield, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
<b>Total Gross Patient Service Revenue (GPSR)</b> Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	<b>66,155,660</b> 11,075,871 55,079,789 1,721,551 3,075,607 24,044,068 (2,962,615)	<b>70,026,406</b> 11,434,773 58,591,633 2,073,551 2,972,921 24,795,595 (3,915,747)	<b>74,617,051</b> 10,983,114 63,633,937 1,149,131 3,438,158 29,681,681 (1,209,165)	<b>77,490,111</b> 13,027,350 64,462,761 382,513 3,069,382 33,828,893 (664,686)	<b>89,987,850</b> 16,196,840 73,791,010 244,971 3,026,372 40,288,399 (2,689,956)		
Net Patient Service Revenue Other Operating Revenue	40,277,049 1,903,501	44,100,086 1,591,969	41,557,246 2,622,461	40,874,009 4,330,608	49,118,064 7,660,494		
Total Operating Revenue	42,180,550	45,692,055	44,179,707	45,204,617	56,778,558		
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>37,795,486</b> 1,233,063 272,529 173,355 5,173 168,182 22,485,778 13,630,761	<b>39,372,562</b> 1,199,361 250,787 99,957 395 99,562 22,544,179 15,278,278	<b>39,762,298</b> 1,145,137 227,489 142,030 1,020 141,010 21,372,663 16,874,979	<b>42,145,953</b> 1,176,951 203,972 104,311 930 103,381 20,468,859 20,191,860	<b>46,739,988</b> 1,190,084 180,881 132,057 632 131,425 22,255,604 22,981,362		
Net Operating Income	4,385,064	6,319,493	4,417,409	3,058,664	10,038,570		
Total Non-Operating Revenue	1,478,185	62,684	770	393	124		
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>1,478,185</b> 83,316 1,394,869 + + + + +	<b>62,684</b> 10,484 52,200 † † † †	<b>770</b> 770 † † † †	<b>393</b> 393 † † † † †	<b>124</b> 124 † † †		
Excess of Revenue over Expenses	5,863,249	6,382,177	4,418,179	3,059,057	10,038,694		
Extraordinary Gains/Losses	+	+	†	†	+		
Total Surplus/Deficit	5,863,249	6,382,177	4,418,179	3,059,057	10,038,694		
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(5,032,707) 123,480 (1,236,163) + (9,783,439) + 166 +	<b>6,308,658</b> 232,817 + (625,119) + 318,783 +	<b>4,337,844</b> 92,712 † (176,524) † 3,477 †	<b>3,060,517</b> + + + + + + 1,460 +	<b>10,043,220</b> 3,200 + 1,326 + + + + +		

FY 2017         FY 2018         FY 2019         FY 2020         FY 2021           RATIOS         Current Ratio with Board Designated and Undesignated Investments         2.319         3.581         4.463         3.051         3.685           Current Ratio with Board Designated and Undesignated Investments         2.346         3.445         4.327         2.989         3.608           Days in Accounts Receivable         25.759         23.760         36.941         46.746         39.039           Days Cash on Hand, Current         96.153         147.547         155.350         283.555         299.243           Days Cash on Hand, Current Liabilities         22.462         24.453         2.3502         41.855         41.855           Days Cash on Hand, Current Liabilities         72.207         56.288         53.207         12.1457         49.063           Average Payment Period, Current Liabilities         580         6.88         7.36         591         724           Field Asset Financing         359         3.27         277         2.211         7573         7.983         5.721         4.482         12.684           Profitability         367         6.04         4.99         1.776         6.557           Cash Flow Divided by Totala Debt         4.6		Sebasticook Valley Hospital Pittsfield, Me.				
Liquidity         Current Ratio with Board Designated and Undesignated Investments         2.319         3.581         4.463         3.051         3.680           Current Ratio withboat Board Designated Investments         2.246         3.445         4.327         2.989         3.608           Days in Accounts Receivable         25.759         23.760         36.941         46.746         39.039           Days Cash on Hand, Current         96.153         147.547         155.350         283.555         292.247           Days Cash on Hand, Current Liabilities         72.027         56.288         53.207         121.457         97.955           Days Cash on Hand, Current Liabilities         72.027         56.288         53.207         121.457         97.955           Capital Structure         E         E         101.440         155.175         16.26.20         29.138         299.783           Cash Flow Divided by Total Debt         5.800         6.88         7.36         5.91         7.24           Cash Flow Divided by Total Debt with Operating Income Only         .367         6.064         4.89         1.76         6.57           Debt Service Coverage         7.573         7.983         5.721         4.482         12.684           Debt Service Coverage with Operating I		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Current Ratio with Board Designated and Undesignated Investments         2.19         3.81         4.463         3.051         3.685           Days in Accounts Receivable         25.759         23.760         36.941         46.746         39.039           Acid Test         1.332         2.621         2.920         2.335         2.983           Days Cash on Hand, Current         96.153         147.547         155.350         283.555         289.752           Days Cash on Hand, Ind Board Designated & Undesignated Investments         101.440         155.175         162.620         29.1.38         299.783           Days Cash on Hand, Ind Board Designated Recured Expenses         27.207         56.288         53.207         121.457         97.965           Capital Structure	RATIOS					
Current Ratio without Board Designated and Undesignated Investments         2.246         3.445         4.327         2.989         3.608           Days in Accounts Receivable         25.759         23.760         36.941         46.76         39.039           Days Cast on Hand, Current         1.332         2.621         2.920         2.335         2.92247           Days Cast on Hand, Incl Board Designated & Undesignated Investments         101.440         155.175         162.620         29.138         299.783           Average Payment Period, Curcunts Payable and Accrued Expenses         25.462         24.453         23.952         41.855         34.003           Average Payment Period, Current Liabilities         25.462         24.453         23.952         41.855         34.003           Average Payment Period, Current Liabilities         2.560         6.88         53.207         12.1457         97.955           Cast Rion Divided by Total Debt         .463         .609         .489         .176         .657           Cash Flow Divided by Total Debt         .463         .609         .489         .176         .657           Cash Flow Divided by Total Debt         .654         .7919         .5720         .4.482         .2.648           Pofficability         .134         .139	Liquidity					
Days in Accounts Receivable       25.759       23.760       36.941       46.746       39.039         Acid Test       1.332       2.621       2.920       2.335       2.933         Days Cash on Hand, Current       96.153       147.547       155.350       283.555       292.247         Days Cash on Hand, Incl Board Designated & Undesignated Investments       101.440       155.175       162.620       291.138       299.783         Average Payment Period, Accounts Payable and Accrued Expenses       25.462       24.453       23.952       41.855       34.003         Average Payment Period, Current Liabilities       72.07       56.288       53.207       121.457       97.965         Capital Structure	Current Ratio with Board Designated and Undesignated Investments	2.319	3.581	4.463	3.051	3.685
Acid Test       1.33       2.621       2.920       2.335       2.983         Days Cash on Hand, Current       96.153       147.547       155.350       283.555       292.247         Days Cash on Hand, Linel Board Designated & Undesignated Investments       101.440       155.175       162.620       291.138       299.783         Average Payment Period, Accounts Payable and Accured Expenses       25.462       24.453       23.952       41.855       34.003         Average Payment Period, Current Liabilities       75.02       6.88       .736       .591       .724         Fixed Asset Financing       .359       .327       .297       .271       .257         Cash Flow Divided by Total Debt       .463       .609       .489       .176       .657         Cash Flow Divided by Total Debt with Operating Income Only       .367       .504       .489       .126       .648         Portiability        .573       .7983       5.721       .4.482       .12.649         Operating Margin       .104       .138       .100       .068       .177         Operating Margin       .104       .138       .100       .068       .177         Operating Margin       .104       .138       .100       .068	Current Ratio without Board Designated and Undesignated Investments			4.327	2.989	3.608
Days Cash on Hand, Current96.13147.547155.350283.555292.247Days Cash on Hand, Lord Board Designated & Undesignated Investments101.440155.175162.620291.138299.783Average Payment Period, Accounts Payable and Accrued Expenses25.46224.45323.95241.85534.003Average Payment Period, Accounts Payable and Accrued Expenses25.46224.45323.95241.85534.003Average Payment Period, Accounts Payable and Accrued Expenses25.46224.45323.95241.85534.003Average Payment Period, Current Liabilities25.46224.45323.95241.85534.003Average Payment Period, Current Liabilities2.075.806.885.307121.45727.573Cash Flow Divided by Total Debt.658.669.469.1766.5576.5576.557Cash Flow Divided by Total Debt with Operating Income Only6.0547.9195.7204.48212.664Porfitalithy.134.139.1000.668.177Operating Margin.134.139.1000.668.177Operating Revenue Margin.252.010.000.000.000Return on Equity.257.013.194.2089.162Markup Adjustment for Deductible.165.169.133.194.2089Deductible.165.169.194.194.194.194Arkup Adjustment for Deductible.1659.134.194.2089	Days in Accounts Receivable					
Days Cash on Hand, Incl Board Designated & Undesignated Investments101.40155.175162.620291.138299.783Average Payment Period, Accounts Payable and Accrued Expenses25.46224.45323.95241.85534.003Average Payment Period, Current Liabilities72.20756.28853.207121.45797.965Capital Structure5806.580.580.580.580.591.724Fixed Asset Financing.359.327.297.271.257Cash Flow Divided by Total Debt.463.609.489.176.657Cash Flow Divided by Total Debt with Operating Income Only.367.604.489.176.657Debt Service Coverage7.573.7.983.5.721.4.482.12.684Debt Service Coverage with Operating Income Only.0567.919.5.720.4.482.12.684Debt Service Coverage.7.573.7.983.5.721.4.482.12.684Debt Service Coverage with Operating Income Only.056.7.91.000.000.000Operating Margin.104.138.100.066.1.77Non Operating Revenue Margin.252.010.000.000.000Return on Equity.277.322.139.088.224Markup.165.1.89.1.96.1.39.1.27.2.27Return on Equity.265.1.65.1.65.1.69.1.69.2.27.3.25Return on Equity.2.16.1.	Acid Test			2.920		
Average Payment Period, Accounts Payable and Accrued Expenses         25.462         24.453         23.952         41.855         34.003           Average Payment Period, Current Liabilities         72.07         56.288         53.207         121.457         97.965           Capital Structure         Equity Financing Ratio         .580         .688         .736         .591         .724           Equity Financing Ratio         .580         .688         .736         .591         .724           Cash Row Divided by Total Debt         .463         .609         .489         .176         .657           Cash Row Divided by Total Debt with Operating Income Only         .367         .604         .489         .176         .657           Debt Service Coverage with Operating Income Only         .6054         .7919         5.721         .4.482         12.684           Profitability         .134         .139         .100         .068         .177           Non Operating Revenue Margin         .252         .010         .000         .000         .000           Neturn on Assets         .161         .160         .102         .052         .162           Return on Assets         .161         .160         .102         .052         .162	Days Cash on Hand, Current	96.153	147.547	155.350	283.555	
Average Payment Period, Current Liabilities         72.207         56.288         53.207         121.457         97.965           Capital Structure                Equity Financing Ratio         .580         .688         .736         .591         .721         .257           Cash Flow Divided by Total Debt         .463         .609         .489         .176         .657           Cash Flow Divided by Total Debt with Operating Income Only         .367         .604         .489         .176         .657           Cash Flow Divided by Total Debt with Operating Income Only         .367         .604         .489         .176         .657           Debt Service Coverage         .7573         .7983         .5.721         .4.482         .12.684           Debt Service Coverage with Operating Income Only         .6054         .7.919         .5.00         .4.82         .12.684           Deftability         .134         .139         .100         .668         .177         .097         .222         .139         .088         .224           Markup         .161         .160         .102         .009         .000         .000         .000         .000         .000         .000         .000 <td>Days Cash on Hand, Incl Board Designated &amp; Undesignated Investments</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Days Cash on Hand, Incl Board Designated & Undesignated Investments					
Capital Structure         Financing         Ratio         S.80         G.688         .7.36         .5.91         .7.24           Exed Asset Financing         .3.59         .3.27         .2.97         .2.71         .2.57           Cash Flow Divided by Total Debt         .4.63         .6.09         .4.89         .1.76         .6.57           Cash Flow Divided by Total Debt with Operating Income Only         .3.67         .6.04         .4.89         .1.76         .6.57           Debt Service Coverage         .7.573         .7.983         .5.720         .4.482         .1.2.684           Debt Service Coverage with Operating Income Only         .6.054         .7.919         .5.720         .4.482         .1.2.684           Profitability         .1.34         .1.39         .1.00         .0.68         .7.77           Operating Margin         .1.34         .1.39         .0.00         .0.00         .0.00           Non Operating Revenue Margin         .2.52         .0.10         .0.00         .0.00         .0.00           Return on Assets         .1.61         .1.69         .1.94         .1.49         .1.49         .1.49         .1.49         .1.20           Deductible         .363         .354         .3.98         .4.37 <td>Average Payment Period, Accounts Payable and Accrued Expenses</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Average Payment Period, Accounts Payable and Accrued Expenses					
Equity Financing Ratio         5.80         .6.88         .7.36         .5.91         .7.24           Fixed Asset Financing         .359         .327         .297         .271         .257           Cash Flow Divided by Total Debt with Operating Income Only         .367         .604         .489         .1.76         .657           Debt Service Coverage         7.573         7.983         5.721         .4.482         .1.2.684           Profitability         .054         .7.99         .7.70         .4.482         .1.2.684           Profitability         .1.34         .1.39         .1.00         .0.668         .1.77           Non Operating Margin         .1.04         .1.38         .1.00         .0.668         .1.77           Non Operating Revenue Margin         .2.52         .0.10         .0.00         .0.00         .0.00           Return on Equity         .2.77         .2.32         .1.39         .0.868         .2.27         .1.24           Markup         .1.61         .1.60         .1.02         .0.52         .1.62           Neturn on Equity         .2.77         .2.32         .1.39         .0.22         .1.63           Markup Adjustment for Deductible         .1.61         1.601 <t< td=""><td>Average Payment Period, Current Liabilities</td><td>72.207</td><td>56.288</td><td>53.207</td><td>121.457</td><td>97.965</td></t<>	Average Payment Period, Current Liabilities	72.207	56.288	53.207	121.457	97.965
Fixed Asset Financing	•					
Cash Flow Divided by Total Debt         .463         .609         .489         .176         .657           Cash Flow Divided by Total Debt with Operating Income Only         .367         .604         .489         .176         .657           Debt Service Coverage         .753         .7983         5.721         .4.482         12.684           Debt Service Coverage with Operating Income Only         .6054         .7919         5.720         .4.482         12.684           Profitability         .134         .139         .100         .068         .177           Operating Margin         .104         .138         .100         .068         .177           Non Operating Revenue Margin         .252         .010         .0000         .000         .000           Return on Equity         .277         .232         .139         .088         .224           Markup         .1801         1.819         .1943         .1941         2.089           Deductible         .165         1.189         .1.96         .1.39         .224           Markup Adjustment for Deductible         .1.65         1.189         .1.96         .1.39         .224           Rest Efficience         .1.165         1.189         .1.96 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Cash Flow Divided by Total Debt with Operating Income Only         .367         .604         .489         .176         .657           Debt Service Coverage         7.573         7.983         5.721         4.482         12.684           Debt Service Coverage with Operating Income Only         6.054         7.919         5.720         4.482         12.684           Porfitability          7.573         7.983         5.720         4.482         12.684           Porfitability          1.34         .139         .100         .068         .177           Operating Rargin         .134         .139         .100         .068         .177           Non Operating Revenue Margin         .252         .010         .000         .000         .000           Return on Saets         .161         .160         .102         .052         .162           Return on Equity         .277         .232         .139         .088         .224           Markup Adjustment for Deductible         .165         .189         .1.96         .1.39         .1.27           Reported Income Index         (1.165         .1.89         .1.96         .1.39         .2.27           Asset Efficiency         .1.96         .1.46						
Debt Service Coverage         7.573         7.983         5.721         4.482         12.684           Debt Service Coverage with Operating Income Only         6.054         7.919         5.720         4.482         12.684           Profitability            1.04         .139         .100         .068         .177           Operating Margin         .104         .138         .100         .068         .177           Non Operating Revenue Margin         .252         .010         .000         .000         .000           Return on Assets         .161         .160         .102         .052         .162           Markup         1.801         1.819         1.943         1.941         2.089           Deductible         .363         .354         .398         .437         .448           Markup Adjustment for Deductible         .363         .354         .398         .437         .448           Markup Adjustment for Deductible         .196         1.146         1.023         .766         .916           Stext Efficiency         .196         1.146         1.023         .766         .916           Fixed Asset Turnover         .196         1.446         1.023						
Debt Service Coverage with Operating Income Only         6.054         7.919         5.720         4.482         12.684           Profitability                 Total Margin         .134         .139         .100         .068         .177           Non Operating Revenue Margin         .252         .010         .000         .000         .000           Return on Assets         .161         .160         .102         .052         .162           Return on Equity         .277         .232         .139         .088         .224           Markup         .1801         1.819         .1.433         .1.43         .1.43         .1.43           Deductible         .363         .354         .338         .4.37         .4.48           Markup Adjustment for Deductible         .1.65         1.189         1.196         1.139         1.227           Reported Income Index         (1.165)         1.012         1.019         1.000         1.000           Average Age of Plant Depreciation Only         1.196         1.146         1.023         .766         .916           Fixed Asset Turnover         .1.94         2.433         2.448         2.627 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Profitability           Total Margin         .134         .139         .100         .068         .177           Operating Margin         .104         .138         .100         .068         .177           Non Operating Revenue Margin         .252         .010         .000         .000         .000           Return on Assets         .161         .160         .102         .052         .162           Return on Equity         .277         .232         .139         .088         .224           Markup         .1801         1.819         1.941         2.089           Deductible         .363         .354         .398         .437         .448           Markup Adjustment for Deductible         .1165         1.189         1.196         1.139         1.227           Reported Income Index         (1.165)         1.012         1.019         1.000         1.000           Asset Turnover         2.194         2.433         2.448         2.627         3.395           Average Age of Plant Depreciation Only         16.89         18.23         19.825         20.162         20.500           Other Financial Ratios         .013         .042         .010         .060         .010	Debt Service Coverage		7.983	5.721	4.482	12.684
Total Margin       .134       .139       .100       .068       .177         Operating Margin       .104       .138       .100       .068       .177         Non Operating Revenue Margin       .252       .010       .000       .000       .000         Return on Assets       .161       .160       .102       .052       .162         Return on Equity       .277       .232       .139       .088       .224         Markup       .161       1.801       1.819       .1434       .2089         Deductible       .363       .354       .398       .437       .448         Markup Adjustment for Deductible       .1165       1.189       1.109       1.000       1.000         Reported Income Index       (1.165)       1.012       1.019       1.000       1.000         Asset Efficiency       .196       1.146       1.023       .766       .916         Fixed Asset Turnover       2.194       2.433       2.448       2.627       .3395         Average Age of Plant Depreciation Only       16.899       18.23       19.825       20.126       20.560         Other Financial Ratios       .013       .042       .010       .060       .109	Debt Service Coverage with Operating Income Only	6.054	7.919	5.720	4.482	12.684
Operating Margin         .104         .138         .100         .068         .177           Non Operating Revenue Margin         .252         .010         .000         .000         .000           Return on Assets         .161         .160         .102         .052         .162           Return on Equity         .277         .232         .139         .088         .224           Markup         .1801         1.819         1.943         1.941         .2089           Deductible         .363         .354         .398         .437         .448           Markup Adjustment for Deductible         1.165         1.189         1.196         1.139         1.227           Reported Income Index         (1.165         1.012         1.019         1.000         1.227           Reported Income Index         (1.165         1.012         1.019         1.000         1.227           Reported Income Index         (1.165         1.012         1.019         1.000         1.227           Reported Income Index         1.196         1.146         1.023         .766         916           Fixed Asset Turnover         1.949         1.823         19.825         20.126         20.560	Profitability					
Non Operating Revenue Margin         .252         .010         .000         .000           Return on Assets         .161         .160         .102         .052         .162           Return on Equity         .277         .232         .139         .088         .224           Markup         1.801         1.819         1.943         1.941         .2089           Deductible         .363         .354         .398         .437         .448           Markup Adjustment for Deductible         1.165         1.189         1.196         1.139         1.227           Reported Income Index         (1.165)         1.012         1.019         1.000         1.000           Asset Efficiency         1.196         1.146         1.023         .766         .916           Fixed Asset Turnover         1.196         1.146         1.023         .267         .3395           Average Age of Plant Depreciation Only         16.899         18.233         19.825         20.126         20.560           Other Financial Ratios         1         1.058         .083         .033         .023         .256           Total Operating Expense Growth         .058         .083         .033         .023         .256	Total Margin				.068	.177
Return on Assets         .161         .160         .102         .052         .162           Return on Equity         .277         .232         .139         .088         .224           Markup         1.801         1.819         1.943         .941         .2.089           Deductible         .363         .354         .398         .437         .448           Markup Adjustment for Deductible         1.165         1.189         1.109         1.000         1.000           Asset Efficiency         (1.165)         1.012         1.019         1.000         1.000           Asset Efficiency         1.196         1.146         1.023         .766         .916           Fixed Asset Turnover         2.194         2.433         2.448         2.627         3.395           Average Age of Plant Depreciation Only         16.899         18.233         19.825         20.126         20.560           Other Financial Ratios         Total Operating Expense Growth         .013         .042         .010         .060         .109           Total Operating Revenue Growth         .058         .083         .0033         .023         .256           Bealized Gains Divided by NonOperating Revenue         .944         .833	Operating Margin	.104	.138		.068	.177
Return on Equity         .277         .232         .139         .088         .224           Markup         1.801         1.819         1.943         1.941         2.089           Deductible         .363         .354         .398         .437         .448           Markup Adjustment for Deductible         1.165         1.189         1.196         1.139         1.227           Reported Income Index         (1.165)         1.012         1.019         1.000         1.000           Asset Efficiency         (1.165)         1.012         1.019         1.000         1.000           Asset Turnover         1.196         1.146         1.023         .766         .916           Fixed Asset Turnover         2.194         2.433         2.448         2.627         3.395           Average Age of Plant Depreciation Only         16.899         18.23         19.825         20.126         20.560           Other Financial Ratios         .013         .042         .010         .060         .109           Total Operating Expense Growth         .058         .083         .(.033)         .023         .256           Realized Gains Divided by NonOperating Revenue         .944         .833         .000         .000 <td>Non Operating Revenue Margin</td> <td></td> <td></td> <td></td> <td></td> <td>.000</td>	Non Operating Revenue Margin					.000
Markup         1.801         1.819         1.943         1.941         2.089           Deductible         .363         .354         .398         .437         .448           Markup Adjustment for Deductible         1.165         1.189         1.196         1.139         1.227           Reported Income Index         (1.165)         1.012         1.019         1.000         1.000           Asset Efficiency         (1.165)         1.012         1.019         1.000         1.000           Asset Set Turnover         1.196         1.146         1.023         .766         .916           Fixed Asset Turnover         2.194         2.433         2.448         2.627         3.395           Average Age of Plant Depreciation Only         16899         18.233         19.825         20.126         20.560           Other Financial Ratios         .013         .042         .010         .060         .109           Total Operating Expense Growth         .058         .083         (.033)         .023         .256           Realized Gains Divided by NonOperating Revenue         .944         .833         .000         .000         .000           Realized Gains Divided by NetIncome         .238         .008         .000 <td>Return on Assets</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Return on Assets					
Deductible         .363         .354         .398         .437         .448           Markup Adjustment for Deductible         1.165         1.189         1.196         1.139         1.227           Reported Income Index         (1.165)         1.012         1.019         1.000         1.000           Asset Efficiency	1 /					
Markup Adjustment for Deductible         1.165         1.189         1.196         1.139         1.227           Reported Income Index         (1.165)         1.012         1.019         1.000         1.000           Asset Efficiency						
Reported Income Index         (1.165)         1.012         1.019         1.000           Asset Efficiency               Total Asset Turnover         1.196         1.146         1.023         .766         .916           Fixed Asset Turnover         2.194         2.433         2.448         2.627         3.395           Average Age of Plant Depreciation Only         16.899         18.233         19.825         20.126         20.560           Other Financial Ratios                  Total Operating Expense Growth         (.013)         .042         .010         .060         .109         .256         .256         .256         .256         .256         .256         .256         .256         .256         .256         .256         .256         .258         .083         (.033)         .023         .256         .256         .238         .000						
Asset Efficiency           Total Asset Turnover         1.196         1.146         1.023         .766         .916           Fixed Asset Turnover         2.194         2.433         2.448         2.627         3.395           Average Age of Plant Depreciation Only         16.899         18.233         19.825         20.126         20.560           Other Financial Ratios         Total Operating Expense Growth         (.013)         .042         .010         .060         .109           Total Operating Revenue Growth         .058         .083         (.033)         .023         .256           Realized Gains Divided by NonOperating Revenue         .944         .833         .000         .000         .000           Realized Gains Divided by NetIncome         .238         .008         .000         .000         .000						
Total Asset Turnover       1.196       1.146       1.023       .766       .916         Fixed Asset Turnover       2.194       2.433       2.448       2.627       3.395         Average Age of Plant Depreciation Only       16.899       18.233       19.825       20.126       20.560         Other Financial Ratios          .042       .010       .060       .109         Total Operating Expense Growth       .058       .083       (.033)       .023       .256         Realized Gains Divided by NonOperating Revenue       .944       .833       .000       .000       .000         Realized Gains Divided by NetIncome       .238       .008       .000       .000       .000	Reported Income Index	(1.165)	1.012	1.019	1.000	1.000
Fixed Asset Turnover       2.194       2.433       2.448       2.627       3.395         Average Age of Plant Depreciation Only       16.899       18.233       19.825       20.126       20.560         Other Financial Ratios       Total Operating Expense Growth       (.013)       .042       .010       .060       .109         Total Operating Revenue Growth       .058       .083       (.033)       .023       .256         Realized Gains Divided by NonOperating Revenue       .944       .833       .000       .000       .000         Realized Gains Divided by NetIncome       .238       .008       .000       .000       .000						
Average Age of Plant Depreciation Only         16.899         18.233         19.825         20.126         20.500           Other Financial Ratios <th< th=""></th<>						
Other Financial RatiosTotal Operating Expense Growth(.013).042.010.060.109Total Operating Revenue Growth.058.083(.033).023.256Realized Gains Divided by NonOperating Revenue.944.833.000.000.000Realized Gains Divided by NetIncome.238.008.000.000.000						
Total Operating Expense Growth         (.013)         .042         .010         .060         .109           Total Operating Revenue Growth         .058         .083         (.033)         .023         .256           Realized Gains Divided by NonOperating Revenue         .944         .833         .000         .000         .000           Realized Gains Divided by NetIncome         .238         .008         .000         .000         .000	Average Age of Plant Depreciation Only	16.899	18.233	19.825	20.126	20.560
Total Operating Revenue Growth         .058         .083         (.033)         .023         .256           Realized Gains Divided by NonOperating Revenue         .944         .833         .000         .000         .000           Realized Gains Divided by NetIncome         .238         .008         .000         .000         .000						
Realized Gains Divided by NonOperating Revenue.944.833.000.000.000Realized Gains Divided by NetIncome.238.008.000.000.000						
Realized Gains Divided by NetIncome.238.008.000.000						
Long Term Debt to Equity .326 .224 .169 .134 .096						
	Long Term Debt to Equity	.326	.224	.169	.134	.096

		Southern Maine Health Care Biddeford, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
DATA ELEMENTS	\$\$	\$	\$	; \$	ļ			
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	\$ 58,676,057 5,122,596 1,372,872 39,313,344 286,718 4,716,441 2,009,219 3,889,564 1,965,303 201,234,608 f 65,555,992	\$ 65,441,443 18,559,555 1,367,210 33,977,536 268,709 3,520,258 1,640,319 3,743,186 2,364,670 183,672,912 160,798,954	\$ 40,295,669 1,703,840 523,939 32,280,116 138,066 1,575,488 3,842,311 231,909 127,490,622 7,735,984 †	45,467,895 525,507 9,320,204 25,015,731 1,200,544 3,186,454 1,949,086 3,952,355 318,014 124,907,017 8,793,654 †	64,791,569 847,235 9,315,429 34,190,057 1,544,283 13,538,619 809,227 4,432,457 114,262 120,050,735 7,293,563			
Due from Affiliates Investment in Affiliates Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	T + 44,269,093 289,090,686 197,681,163 91,409,523	T 39,677,961 284,126,856 200,930,859 83,195,997	+ 37,508,527 278,594,559 196,348,448 82,246,111	T + 31,887,740 290,851,930 206,626,307 84,225,623	T 28,423,998 294,395,808 210,062,634 84,333,174			
Total Unrestricted Assets	259,910,665	249,114,355	167,786,291	170,374,912	184,842,304			
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>56,123,767</b> 5,293,517 21,866,915 + 23,782,335 5,181,000	<b>57,330,749</b> 5,041,873 20,707,739 † 26,763,636 4,817,501	<b>29,161,094</b> 4,884,873 20,286,533 † 3,989,688 †	<b>46,520,438</b> 5,119,738 34,678,402 † 6,666,570 55,728	<b>47,743,374</b> 4,452,405 36,104,083 † 7,148,053 38,833			
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>71,463,700</b> 43,155,106 + 28,308,594 + + +	<b>63,516,634</b> 37,793,302 † 25,723,332 † †	<b>53,915,864</b> 30,433,460 † 23,482,404 † † †	<b>52,185,734</b> 34,004,590 + 18,181,144 + + +	<b>43,727,036</b> 29,384,394 14,342,642 + + +			
Fund Balance Unrestricted	132,323,198	128,266,972	84,709,333	71,668,740	93,371,894			
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	<b>259,910,665</b> <b>16,373,372</b> 16,373,372 † †	<b>249,114,355</b> <b>17,703,821</b> 17,703,821 † †	<b>167,786,291</b> <b>18,243,897</b> 18,243,897 † †	<b>170,374,912</b> <b>19,683,437</b> 19,683,437 † †	<b>184,842,304</b> <b>22,590,628</b> 22,590,628 † †			
Total Restricted Liabilities and Equity	16,373,372	17,703,821	18,243,897	19,683,437	22,590,629			
<b>Total Restricted Fund Balance</b> Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets <i>† Data not available or not applicable</i>	<b>16,373,372</b> + 2,893,180 13,480,192	<b>17,703,821</b> 3,434,288 14,269,533	<b>18,243,897</b> 4,062,772 14,181,125	<b>19,683,437</b> 4,612,835 15,070,602	<b>22,590,629</b> 5,386,806 17,203,823			

	Southern Maine Health Care Biddeford, Me.					
	FY 201				FY 2021	
DATA ELEMENTS	\$	\$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	<b>606,234,800</b> 175,062,749 431,172,051 14,756,408 22,225,355 300,634,253 (5,117,000 273,735,784	198,848,18 463,697,02 16,118,04 35,746,22 332,413,78 ) (3,545,000	1         208,896,635           7         516,267,922           1         9,140,331           1         31,082,272           2         384,227,869           0)	203,292,581 459,913,183 11,688,512 19,822,047 360,576,462 † †	<b>796,359,013</b> 272,430,114 523,928,899 5,094,048 23,106,909 443,146,974 † 325,011,082	
Other Operating Revenue	7,494,336				27,151,222	
Total Operating Revenue	281,230,120	289,847,959	308,649,857	289,143,999	352,162,304	
<b>Total Operating Expenses</b> Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>281,716,453</b> 13,420,423 2,531,123 469,465 113,371 356,094 151,643,670 113,651,772	15,420,669 2,610,100 553,620 35,092 518,529 169,687,709	9         15,023,908           5         2,232,436           0         43,186           2         3,059           8         40,127           5         175,575,118	15,433,286 1,796,743 7,158 658 6,500 180,239,960	<b>325,785,651</b> 16,005,661 1,739,009 12,962 † 12,962 175,620,922 132,407,097	
Net Operating Income	(486,333	) (6,562,790	5,718,531	(20,437,807)	26,376,653	
Total Non-Operating Revenue	4,551,371	1,626,850	51,753	837,048	3,888,053	
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>3,691,788</b> 1,341,814 2,349,974 689,643 169,940	1,425,759 (285,844 † 295,040	9 927,758 6) (951,132 † 6 †	738,537 ) (360,049) † † † 350,242 † †	<b>3,693,343</b> 729,653 2,963,690 † 73,065 † 121,645	
Excess of Revenue over Expenses	4,065,038	(4,935,940	5,770,284	(19,600,759)	30,264,706	
Extraordinary Gains/Losses		t	† -	† †	+	
Total Surplus/Deficit	4,065,038	(4,935,940	) 5,770,284	(19,600,759)		
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>9,086,962</b> 5,719,924 (698,000	t 138,815 1,433,293 t	8 10,000 3 (4,197,793 †	10,264 ) † † †	<b>21,703,155</b> 60,430 + (8,621,981) + + +	

·	Southern Maine Health Care Biddeford, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.214	2.202	1.382	0.977	1.357
Current Ratio without Board Designated and Undesignated Investments	1.045	1.141	1.382	.977	1.357
Days in Accounts Receivable	52.421	44.007	39.181	33.678	38.397
Acid Test	.116	.348	.076	.212	.213
Days Cash on Hand, Current	8.837	25.884	2.824	12.217	11.974
Days Cash on Hand, Incl Board Designated & Undesignated Investments	98.022	104.861	2.824	12.217	11.974
Average Payment Period, Accounts Payable and Accrued Expenses	29.749	26.899	25.719	43.031	42.540
Average Payment Period, Current Liabilities	76.353	74.471	36.970	57.726	56.254
Capital Structure					
Equity Financing Ratio	.509	.515	.505	.421	.505
Fixed Asset Financing	.472	.454	.370	.404	.348
Cash Flow Divided by Total Debt	.137	.087	.250	(.042)	.506
Cash Flow Divided by Total Debt with Operating Income Only	.101	.073	.250	(.051)	.463
Debt Service Coverage	2.694	1.657	3.165	(.355)	7.000
Debt Service Coverage with Operating Income Only	2.081	1.451	3.158	(.480)	6.433
Profitability					
Total Margin	.014	(.017)	.019	(.068)	.085
Operating Margin	(.002)	(.023)	.019	(.071)	.075
Non Operating Revenue Margin	1.120	(.330)	.009	(.043)	.128
Return on Assets	.016	(.020)	.034	(.115)	.164
Return on Equity	.031	(.038)	.068	(.273)	.324
Markup	2.179	2.262	2.420	2.200	2.528
Deductible	.496	.502	.530	.544	.556
Markup Adjustment for Deductible	1.111	1.141	1.152	1.036	1.168
Reported Income Index	.416	1.217	(.132)	1.503	1.394
Asset Efficiency					
Total Asset Turnover	1.100	1.170	1.840	1.702	1.926
Fixed Asset Turnover	3.077	3.484	3.753	3.433	4.176
Average Age of Plant Depreciation Only	14.730	13.030	13.069	13.388	13.124
Other Financial Ratios					
Total Operating Expense Growth	.042	.052	.022	.022	.052
Total Operating Revenue Growth	.070	.031	.065	(.063)	.218
Realized Gains Divided by NonOperating Revenue	.516	(.176)	(18.378)	(.430)	.762
Realized Gains Divided by NetIncome	.578	.058	(.165)	.018	.098
Long Term Debt to Equity	.326	.295	.359	.474	.315
- · ·					

		St. Joseph Hospital Bangor, Me.			
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$	\$	\$	\$ \$	\$
<b>Total Current Assets</b> Cash and Investment Current Assets Whose Use is Limited	<b>28,161,000</b> 9,057,000 710,000	<b>23,964,000</b> 4,872,000 700,000	<b>31,441,000</b> 4,987,000 697,000	<b>39,613,000</b> 6,814,000 898,000	<b>28,934,000</b> 1,829,000
Net Patient Accounts Receivable Due from Affiliates	16,581,000	16,338,000 †	19,112,000 3,090,000	15,067,000 2,279,000	16,172,000 3,051,000
Third Party Settlements Receivable Other Accounts Receivable Inventory	† 0 1,146,000	+ 0 1,300,000	+ 874,000 2,323,000	† 0 3,389,000	† 0 4,120,000
Other Current Assets	667,000	754,000	358,000	11,166,000	3,762,000
<b>Total Non-Current Assets</b> Trustee Held Investments Board Designated and Undesignated Investments	<b>46,474,000</b> 3,260,000 15,826,000	<b>38,634,000</b> † 9,323,000	<b>36,952,000</b> † 8,956,000	<b>35,744,000</b> † 9,884,000	<b>40,979,000</b> † 11,211,000
Due from Affiliates	13,820,000 + 301,000	9,323,000 † 301,000	8,950,000 † 301,000	9,884,000 123,000 301,000	11,211,000 118,000 301,000
Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	576,000 84,844,000 58,333,000 26,511,000	576,000 90,277,000 61,843,000 28,434,000	+ 92,303,000 64,608,000 27,695,000	+ 93,194,000 67,758,000 25,436,000	94,792,000 65,443,000 29,349,000
Total Unrestricted Assets	74,635,000	62,598,000	68,393,000	75,357,000	69,913,000
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>13,838,000</b> 1,571,000 12,606,000 (959,000) 620,000 +	<b>22,269,000</b> 7,143,000 14,603,000 1,063,000 (540,000) †	<b>22,434,000</b> 1,715,000 15,322,000 5,066,000 † 331,000	<b>20,246,000</b> 2,001,000 9,104,000 3,226,000 55,000 5,860,000	<b>20,988,000</b> 496,000 12,844,000 (5,660,000) 2,843,000 10,465,000
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements	<b>24,417,000</b> 20,490,000 †	<b>17,435,000</b> 13,292,000 †	<b>19,091,000</b> 17,006,000 †	<b>27,731,000</b> 15,266,000 †	<b>17,136,000</b> 1,547,000 †
Due to Affiliates Self Insurance Fund	† †	† †	† †	† †	14,935,000 †
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	3,927,000 †	4,143,000 †	1,780,000 305,000	1,251,000 11,214,000	286,000 368,000
Fund Balance Unrestricted	36,380,000	22,894,000	26,868,000	27,380,000	31,789,000
Total Liabilities & Equity	74,635,000	62,598,000	68,393,000	75,357,000	69,913,000
Total Restricted Assets Cash and Investments Receivables Other Assets	<b>2,446,000</b> 2,446,000 + +	<b>2,113,000</b> 2,113,000 † †	<b>2,514,000</b> 2,514,000 + +	<b>2,900,000</b> 2,900,000 † †	<b>3,141,000</b> 3,141,000 † †
Total Restricted Liabilities and Equity	2,446,000	2,113,000	2,514,000	2,900,000	3,141,000
Total Restricted Fund Balance Total Liabilities	<b>2,446,000</b> †	<b>2,113,000</b> †	<b>2,514,000</b> †	<b>2,900,000</b> †	<b>3,141,000</b> †
Temporarily Restricted Net Assets Permanently Restricted Net Assets † Data not available or not applicable	+ 2,446,000	† 2,113,000	+ 2,514,000	123,000 2,777,000	119,000 3,022,000

	St. Joseph Hospital Bangor, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$		
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<b>317,576,000</b> 103,511,000 214,065,000 4,471,000 8,864,000 167,208,000 † 137,033,000 2,211,000	<b>344,542,000</b> 111,922,000 232,620,000 5,767,000 9,787,000 192,651,000 + 136,337,000 3,429,000	<b>402,881,000</b> 127,462,000 275,419,000 3,427,000 8,131,000 240,791,000 t 150,532,000 4,396,000	<b>368,710,000</b> 100,274,000 268,436,000 1,544,000 7,418,000 226,430,000 (4,014,000) 137,332,000 13,538,000	<b>453,113,000</b> 119,899,000 333,214,000 1,774,000 6,388,000 280,747,000 (255,000) 164,459,000 9,647,000	
Total Operating Revenue	139,244,000	139,766,000	154,928,000	150,870,000	174,106,000	
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>138,371,000</b> 3,907,000 849,000 + + + 69,333,000 64,282,000	<b>152,933,000</b> 3,472,000 948,000 + + 68,375,000 80,138,000	<b>153,468,000</b> 3,304,000 831,000 + + 73,702,000 75,631,000	<b>151,375,000</b> 3,092,000 741,000 + + 74,313,000 73,229,000	<b>174,545,000</b> 2,160,000 601,000 + + * 85,126,000 86,658,000	
Net Operating Income	873,000	(13,167,000)	1,460,000	(505,000)	(439,000)	
Total Non-Operating Revenue	2,116,000	(223,000)	661,000	534,000	1,636,000	
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>2,046,000</b> 2,046,000 + + + + 70,000	(168,000) (168,000) + + + + + (55,000)	<b>294,000</b> 294,000 + + + * 367,000	<b>353,000</b> 310,000 206,000 (163,000) 465,000 + (284,000)	<b>1,557,000</b> 497,000 2,348,000 (1,288,000) 663,000 + (584,000)	
Excess of Revenue over Expenses	2,989,000	(13,390,000)	2,121,000	29,000	1,197,000	
Extraordinary Gains/Losses	+	t t	+	+	+	
Total Surplus/Deficit	2,989,000	(13,390,000)	2,121,000	29,000	1,197,000	
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>7,159,000</b> † 1,091,000 3,079,000 † † †	(13,486,000) + (861,000) 765,000 + + + +	<b>3,974,000</b> † † 1,853,000 † † †	<b>515,000</b> 323,000 + 163,000 + + +	<b>4,408,000</b> 2,913,000 + 298,000 + + + + + +	

		St. Joseph H	lospital Bangor,	Ме	
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.179	1.495	1.801	2.445	1.913
Current Ratio without Board Designated and Undesignated Investments	2.035	1.076	1.401	1.957	1.379
Days in Accounts Receivable	44.165	43.740	46.342	40.045	35.892
Acid Test	.706	.250	.253	.381	.087
Days Cash on Hand, Current	26.512	13.607	13.816	18.983	3.873
Days Cash on Hand, Incl Board Designated & Undesignated Investments	69.472	36.375	35.585	43.313	27.610
Average Payment Period, Accounts Payable and Accrued Expenses	34.219	35.662	37.243	22.410	27.195
Average Payment Period, Current Liabilities	37.563	54.383	54.530	49.836	44.439
Capital Structure					
Equity Financing Ratio	.487	.366	.393	.363	.455
Fixed Asset Financing	.773	.467	.614	.600	.053
Cash Flow Divided by Total Debt	.180	(.250)	.131	.065	.088
Cash Flow Divided by Total Debt with Operating Income Only	.125	(.244)	.115	.054	.045
Debt Service Coverage	3.200	(3.561)	.785	1.572	1.521
Debt Service Coverage with Operating Income Only	2.326	(3.472)	.702	1.355	.892
Profitability					
Total Margin	.021	(.096)	.014	.000	.007
Operating Margin	.006	(.094)	.009	(.003)	(.003)
Non Operating Revenue Margin	.708	.017	.312	18.414	1.367
Return on Assets	.040	(.214)	.031	.000	.017
Return on Equity	.082	(.585)	.079	.001	.038
Markup	2.311	2.275	2.654	2.525	2.651
Deductible	.527	.559	.598	.614	.620
Markup Adjustment for Deductible	1.103	1.016	1.085	1.029	1.043
Reported Income Index	.418	.993	.534	.057	.271
Asset Efficiency					
Total Asset Turnover	1.894	2.229	2.275	2.009	2.514
Fixed Asset Turnover	5.252	4.915	5.594	5.931	5.932
Average Age of Plant Depreciation Only	14.930	17.812	19.554	21.914	30.298
Other Financial Ratios					
Total Operating Expense Growth	.050	.105	.003	(.014)	.153
Total Operating Revenue Growth	.026	.004	.108	(.026)	.154
Realized Gains Divided by NonOperating Revenue	.000	.000	.000	.386	1.435
Realized Gains Divided by NetIncome	.000	.000	.000	7.103	1.962
Long Term Debt to Equity	.563	.581	.633	.558	.049

	St. Mary's Regional Medical Center Lewiston, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	; \$			
Total Current Assets	54,520,000	47,505,000	64,276,000	57,772,000	59,885,000		
Cash and Investment	2,860,000	11,789,000	8,831,000	10,244,000	3,597,000		
Current Assets Whose Use is Limited	2,549,000	3,787,000	1,437,000	893,000	1,000		
Net Patient Accounts Receivable	20,935,000	27,201,000	30,196,000	22,542,000	25,953,000		
Due from Affiliates	22,363,000	+	19,112,000	19,785,000	23,271,000		
Third Party Settlements Receivable	+	+	+	+	+		
Other Accounts Receivable	0	0	1,608,000	853,000	0		
Inventory	1,825,000	1,633,000	1,735,000	2,166,000	3,306,000		
Other Current Assets	3,988,000	3,095,000	1,357,000	1,289,000	3,757,000		
Total Non-Current Assets	97,909,000	71,892,000	73,797,000	66,959,000	71,763,000		
Trustee Held Investments	5,466,000	5,400,000	4,073,000	+	+		
Board Designated and Undesignated Investments	30,232,000	4,992,000	4,954,000	3,938,000	5,257,000		
Due from Affiliates	+	+	+	+	+		
Investment in Affiliates	2,680,000	2,680,000	2,546,000	2,466,000	2,485,000		
Other Non-Current Assets	21,000	+	(12,000)	(20,000)	†		
Gross Property, Plant and Equipment (PP&E)	147,946,000	152,602,000	161,555,000	165,286,000	133,221,000		
Accumulated Depreciation	88,436,000	93,782,000	99,319,000	104,711,000	69,200,000		
Net Property, Plant and Equipment (PP&E)	59,510,000	58,820,000	62,236,000	60,575,000	64,021,000		
Total Unrestricted Assets	152,429,000	119,397,000	138,073,000	124,731,000	131,648,000		
Total Current Liabilities	23,383,000	23,844,000	32,077,000	26,576,000	46,971,000		
Current Long Term Debt (LTD)	2,655,000	16,300,000	2,236,000	3,134,000	1,373,000		
Accounts Payable and Accrued Expenses	17,125,000	23,741,000	27,566,000	17,926,000	20,524,000		
Estimated Third Party Settlements	3,603,000	5,173,000	1,198,000	(498,000)	(2,751,000)		
Due to Affiliates	†	(21,370,000)	+	433,000	16,687,000		
Other Current Liabilities	+	+	1,077,000	5,581,000	11,138,000		
Total Non-Current Liabilities	40,462,000	32,983,000	38,451,000	45,664,000	36,834,000		
Long Term Debt	40,424,000	24,958,000	34,973,000	33,356,000	2,671,000		
Estimated Third Party Settlements	+	+	+	+	+		
Due to Affiliates	†	8,000,000	†	2,428,000	33,583,000		
Self Insurance Fund	+	+	+	+	+		
Accrued Pension and Post Retiree Health Benefits	†	† 1	†	†	† 		
Other Non-Current Liabilities	38,000	25,000	3,478,000	9,880,000	580,000		
Fund Balance Unrestricted	88,584,000	62,570,000	67,545,000	52,491,000	47,843,000		
Total Liabilities & Equity	152,429,000	119,397,000	138,073,000	124,731,000	131,648,000		
Total Restricted Assets	29,998,000	7,806,000	9,070,000	9,413,000	5,846,000		
Cash and Investments	29,998,000	7,806,000	9,070,000	9,413,000	5,846,000		
Receivables	†	+	+	+	+		
Other Assets	+	+	+	+	+		
Total Restricted Liabilities and Equity	29,998,000	7,806,000	9,070,000	9,413,000	5,846,000		
Total Restricted Fund Balance	29,998,000	7,806,000	9,070,000	9,413,000	<b>5,846,000</b>		
Total Liabilities	+ 6 201 000	+	+ 8 251 000	+ 7 E12 000	T 1 2 2 2 2 0 0 0		
Temporarily Restricted Net Assets	6,201,000	7,099,000	8,351,000	7,512,000	3,423,000		
Permanently Restricted Net Assets	23,797,000	707,000	719,000	1,901,000	2,423,000		
† Data not available or not applicable							

St. Mary's Regional Medical Center Lewiston, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DATA ELEMENTS	\$\$	\$	\$	s \$	
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	<b>485,206,000</b> 156,840,000 328,366,000 12,290,000 10,827,000 283,149,000 † 178,940,000	<b>527,714,000</b> 173,204,000 354,510,000 13,770,000 12,547,000 323,275,000 † 178,122,000	<b>576,277,000</b> 189,378,000 386,899,000 9,624,000 11,260,000 349,648,000 † 205,745,000	<b>533,787,000</b> 146,738,000 387,049,000 3,249,000 13,714,000 347,276,000 (3,979,000) 173,527,000	<b>641,405,064</b> 187,088,726 454,316,338 4,754,000 6,418,000 421,362,000 (3,288,000) 212,159,064
Other Operating Revenue	13,609,000	16,423,000	16,017,000	30,429,000	27,793,000
Total Operating Revenue	192,549,000	194,545,000	221,762,000	203,956,000	239,952,064
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>193,544,000</b> 5,353,000 1,691,000 293,000 3,000 290,000 105,009,000 81,198,000	<b>217,761,000</b> 5,529,000 1,392,000 11,000 † 11,000 107,612,000 103,217,000	<b>222,682,000</b> 5,657,000 1,875,000 † † 110,763,000 104,387,000	<b>216,323,000</b> 5,193,000 1,753,000 † † † 107,698,000 101,679,000	<b>248,659,000</b> 3,930,000 1,368,000 + + + 114,827,000 128,534,000
Net Operating Income	(995,000)	(23,216,000)	(920,000)	(12,367,000)	(8,706,936)
Total Non-Operating Revenue	2,588,000	(1,679,000)	104,000	101,000	2,136,000
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>3,842,000</b> 3,842,000 † † † † (1,254,000)	(305,000) (305,000) + + + + (1,374,000)	<b>339,000</b> 339,000 + + + + (235,000)	<b>159,000</b> 159,000 † † † † (58,000)	<b>1,220,000</b> 105,000 1,115,000 + + + 916,000
Excess of Revenue over Expenses	1,593,000	(24,895,000)	(816,000)	(12,266,000)	(6,570,936)
Extraordinary Gains/Losses	†	+	†	+	+
Total Surplus/Deficit	1,593,000	(24,895,000)	(816,000)	(12,266,000)	(6,570,936)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>1,565,000</b> 1,237,000 + + (1,265,000) + + + +	(26,014,000) 140,000 + + (1,259,000) + + + + +	<b>4,975,000</b> + + 5,791,000 + + + +	(15,052,000) 214,000 + (3,000,000) + + + + +	(4,647,936) 4,209,000 (1,302,000) + + + + (984,000)

· · · · · · · · · · · · · · · · · · ·	St. Mary's Regional Medical Center Lewiston, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	3.625	2.202	2.158	2.322	1.387	
Current Ratio without Board Designated and Undesignated Investments	2.332	1.992	2.004	2.174	1.275	
Days in Accounts Receivable	42.703	55.739	53.569	47.415	44.650	
Acid Test	.231	.653	.320	.419	.077	
Days Cash on Hand, Current	10.491	26.788	17.269	19.254	5.366	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	69.126	35.373	25.601	26.062	13.207	
Average Payment Period, Accounts Payable and Accrued Expenses	33.214	40.830	46.361	30.990	30.610	
Average Payment Period, Current Liabilities	45.352	41.007	53.948	45.944	70.055	
Capital Structure						
Equity Financing Ratio	.581	.524	.489	.421	.363	
Fixed Asset Financing	.679	.424	.562	.551	.042	
Cash Flow Divided by Total Debt	.109	(.341)	.069	(.098)	(.032)	
Cash Flow Divided by Total Debt with Operating Income Only	.068	(.311)	.067	(.099)	(.057)	
Debt Service Coverage	1.936	(4.441)	.370	(1.334)	(.283)	
Debt Service Coverage with Operating Income Only	1.356	(4.026)	.364	(1.359)	(.757)	
Profitability						
Total Margin	.008	(.129)	(.004)	(.060)	(.027)	
Operating Margin	(.005)	(.119)	(.004)	(.061)	(.036)	
Non Operating Revenue Margin	1.625	.067	(.127)	(.008)	(.325)	
Return on Assets	.010	(.209)	(.006)	(.098)	(.050)	
Return on Equity	.018	(.398)	(.012)	(.234)	(.137)	
Markup	2.577	2.499	2.660	2.608	2.691	
Deductible	.584	.613	.607	.651	.657	
Markup Adjustment for Deductible	1.114	1.014	1.090	1.003	.997	
Reported Income Index	1.018	.957	(.164)	.815	1.414	
Asset Efficiency						
Total Asset Turnover	1.280	1.615	1.607	1.636	1.839	
Fixed Asset Turnover	3.236	3.307	3.563	3.367	3.748	
Average Age of Plant Depreciation Only	16.521	16.962	17.557	20.164	17.608	
Other Financial Ratios						
Total Operating Expense Growth	.071	.125	.023	(.029)	.149	
Total Operating Revenue Growth	.055	.010	.140	(.080)	.176	
Realized Gains Divided by NonOperating Revenue	.000	.000	.000	.000	.522	
Realized Gains Divided by NetIncome	.000	.000	.000	.000	(.170)	
Long Term Debt to Equity	.456	.399	.518	.635	.056	

	Stephens Memorial Hospital Norway, Me.						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
DATA ELEMENTS	\$\$	\$	\$	\$			
Total Current Assets	22,487,141	27,497,694	10,627,574	9,119,009	11,107,528		
Cash and Investment	13,699,915	19,157,937	344,098	42,349	3,351		
Current Assets Whose Use is Limited	1,049,345	1,062,996	+	+	+		
Net Patient Accounts Receivable	5,834,722	5,391,345	6,798,647	5,047,050	7,145,591		
Due from Affiliates	†	+	146,199	35,847	49,544		
Third Party Settlements Receivable	†	+	1,589,337	2,227,334	1,860,765		
Other Accounts Receivable	0	13,504	10,590	4,305	0		
Inventory	1,386,744	1,340,188	1,440,699	1,473,116	1,531,528		
Other Current Assets	516,415	531,724	298,004	289,008	516,749		
Total Non-Current Assets	40,573,998	<b>40,993,182</b> †	29,912,059	35,850,339	36,229,688		
Trustee Held Investments	94,280		+ 407.262	129,647	129,347		
Board Designated and Undesignated Investments Due from Affiliates	6,422,306	6,406,629 †	407,262 †	640,346 †	662,432 †		
Investment in Affiliates	5,748,278	6,109,245	+	+	+		
Other Non-Current Assets	6,919,337	6,560,518	6,021,496	4,825,421	4,215,767		
Gross Property, Plant and Equipment (PP&E)	57,343,408	60,103,213	63,824,816	72,404,170	74,888,967		
Accumulated Depreciation	35,953,611	38,186,423	40,341,515	42,149,245	43,666,825		
Net Property, Plant and Equipment (PP&E)	21,389,797	21,916,790	23,483,301	30,254,925	31,222,142		
Total Unrestricted Assets	63,061,139	68,490,876	40,539,633	44,969,348	47,337,216		
Total Current Liabilities	10,407,827	14,589,944	18,301,166	17,463,613	17,335,855		
Current Long Term Debt (LTD)	327,782	366,589	371,468	389,211	424,033		
Accounts Payable and Accrued Expenses	4,449,436	5,264,599	5,873,186	6,667,100	4,800,477		
Estimated Third Party Settlements	3,774,424	5,716,543	8,585,430	7,220,532	9,320,591		
Due to Affiliates	1,774,148	3,181,186	916,815	1,006,902	624,133		
Other Current Liabilities	82,037	61,027	2,554,267	2,179,868	2,166,621		
Total Non-Current Liabilities	8,789,552	8,128,147	6,586,710	5,781,638	4,926,662		
Long Term Debt	4,917,967	4,549,492	4,185,868	3,801,287	3,376,363		
Estimated Third Party Settlements	†	+	+	+	+		
Due to Affiliates	3,019,020	2,755,843	2,331,862	1,911,371	+		
Self Insurance Fund	+	+	+	+	+		
Accrued Pension and Post Retiree Health Benefits		† 1000 010	¢0.000	T CR 000	1 550 200		
Other Non-Current Liabilities	852,565	822,812	68,980	68,980	1,550,299		
Fund Balance Unrestricted	43,863,760	45,772,785	15,651,757	21,724,097	25,074,699		
Total Liabilities & Equity	63,061,139	68,490,876	40,539,633	44,969,348	47,337,216		
Total Restricted Assets	1,513,944	1,301,895	2,336,043	3,225,316	3,250,274		
Cash and Investments	1,513,944	1,301,895	2,336,043	3,225,316	3,250,274		
Receivables Other Assets	1	+	+	+ +	+		
Total Restricted Liabilities and Equity	1,513,944	1,301,895	2,336,043	3,225,316	3,250,274		
Total Restricted Fund Balance	1,513,944	1,301,895	2,336,043	3,225,316	3,250,274		
Total Liabilities	1,515,944	1,301,895 †	<b>2,330,043</b> †	<b>3,223,310</b> †	3,230,274 †		
Temporarily Restricted Net Assets	955,533	743,484	1,757,836	2,617,024	2,691,864		
Permanently Restricted Net Assets	558,411	558,411	578,207	608,292	558,410		
			0,0,20,				

	Stephens Memorial Hospital Norway, Me.							
	FY 20	)17 FY 2	2018 FY 20	19 F	Y 2020	FY 2021		
DATA ELEMENTS	\$	\$	\$	\$	\$			
<b>Total Gross Patient Service Revenue (GPSR)</b> Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	<b>113,502,6</b> 22,716,5 90,786,0 2,369,8 5,936,0	78 23,768 86 102,177 20 2,332 87 6,520	,445 26,409,6 ,616 113,280,4 ,859 1,516,2 ,250 7,720,1	05 23,0 97 104,7 74 1,5 23 5,5	009,831 785,061 591,746 504,556	<b>156,801,016</b> 25,910,224 130,890,792 704,057 6,987,867		
Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	39,938,6 (400,0 65,658,1 1,956,0	00)         (655)           21         70,417           53         2,473	,000) ,814 76,274,5 ,696 3,421,6	+ 31 72,4 53 10,2	276,564 † 122,026 233,117	61,454,494 † 87,654,598 9,329,734		
Total Operating Revenue	67,614,1				55,143	96,984,332		
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>64,167,4</b> : 2,841,2 270,6 62,6 62,6 34,369,5 26,623,4	14 3,135 17 270 18 57 18 57 18 57 17 38,939	,744 3,575,3 ,439 226,6 ,761 ,761 ,585 41,625,3	00 3,7 17 1 + + 49 41,6	25,346 727,045 128,857 + + 5666,863 302,581	84,185,787 4,309,911 178,878 + + 44,986,379 34,710,619		
Net Operating Income	3,446,73				29,797	12,798,545		
Total Non-Operating Revenue	356,12		282 (427,38		56,630)	(165,452)		
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>61,1</b> 61,1 294,9	39 77, † † † †	<b>709 27,77</b> ,709 <b>27,7</b> † † † ,427) <b>(455,1</b> )	78 † † † (1 †	14,250 14,250 + 180,880) + +	<b>12,244</b> 12,244 † † (177,696)		
Excess of Revenue over Expenses	3,802,80	51 2,100,	692 2,917,66	57 5,16	53,167	12,633,093		
Extraordinary Gains/Losses		+	†	+	+	+		
Total Surplus/Deficit	3,802,80				53,167	12,633,093		
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>2,401,0</b> 519,4 (1,925,0 3,7	+ 54 260, + 00) (466, +	025 (22,702,51 + 83,66 ,907 (443,55 + ,375) (25,260,25 + ,801 +	64 2 58) †	<b>72,339</b> 223,037 13,340 + 572,795 + + + +	<b>3,350,600</b> 1,865,874 22,164 + (11,170,531) + + +		

·	Stephens Memorial Hospital Norway, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	2.778	2.324	0.603	0.559	0.679	
Current Ratio without Board Designated and Undesignated Investments	2.161	1.885	.581	.522	.641	
Days in Accounts Receivable	32.436	27.945	32.534	25.437	29.755	
Acid Test	1.417	1.386	.019	.002	.000	
Days Cash on Hand, Current	87.784	109.026	1.726	.210	.015	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	126.008	143.568	3.768	3.386	3.042	
Average Payment Period, Accounts Payable and Accrued Expenses	26.482	28.385	29.456	33.065	21.936	
Average Payment Period, Current Liabilities	61.945	78.665	91.788	86.608	79.218	
Capital Structure						
Equity Financing Ratio	.696	.668	.386	.483	.530	
Fixed Asset Financing	.230	.208	.178	.126	.108	
Cash Flow Divided by Total Debt	.346	.230	.261	.382	.761	
Cash Flow Divided by Total Debt with Operating Income Only	.328	.229	.278	.390	.768	
Debt Service Coverage	11.653	9.205	11.328	18.026	30.139	
Debt Service Coverage with Operating Income Only	11.052	9.136	12.048	18.359	30.431	
Profitability						
Total Margin	.056	.029	.037	.063	.130	
Operating Margin	.051	.028	.042	.064	.132	
Non Operating Revenue Margin	.094	.020	(.146)	(.032)	(.013)	
Return on Assets	.060	.031	.072	.115	.267	
Return on Equity	.087	.046	.186	.238	.504	
Markup	1.799	1.813	1.874	1.785	1.973	
Deductible	.352	.376	.388	.378	.392	
Markup Adjustment for Deductible	1.177	1.145	1.165	1.161	1.243	
Reported Income Index	1.584	1.100	(.097)	.850	3.770	
Asset Efficiency						
Total Asset Turnover	1.078	1.065	1.955	1.834	2.045	
Fixed Asset Turnover	3.161	3.326	3.394	2.732	3.106	
Average Age of Plant Depreciation Only	12.654	12.178	11.283	11.309	10.132	
Other Financial Ratios						
Total Operating Expense Growth	.059	.104	.078	.013	.089	
Total Operating Revenue Growth	.061	.078	.093	.037	.173	
Realized Gains Divided by NonOperating Revenue	.000	.000	.000	.000	.000	
Realized Gains Divided by NetIncome	.000	.000	.000	.000	.000	
Long Term Debt to Equity	.112	.099	.267	.175	.135	

	Waldo County General Hospital Belfast, Me.							
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
DATA ELEMENTS	\$\$	\$	\$	\$				
Total Current Assets	78,806,300	90,780,635	25,119,987	18,844,673	12,129,094			
Cash and Investment	69,306,700	71,409,115	319,531	805,096	299,582			
Current Assets Whose Use is Limited	150,117	148,118	+	147,491	146,323			
Net Patient Accounts Receivable	10,024,912	8,999,940	9,384,221	7,571,976	10,323,939			
Due from Affiliates	3,317,406	9,105,318	7,126,815	451,902	642,999			
Third Party Settlements Receivable	(6,162,002)	(1,664,276)	6,307,727	8,215,679	(2,666,817)			
Other Accounts Receivable	0	0	0	0	0			
Inventory	1,910,209	1,369,481	1,489,809	1,375,222	1,358,092			
Other Current Assets	258,958	1,412,939	491,884	277,307	2,024,976			
Total Non-Current Assets Trustee Held Investments	<b>49,344,416</b> +	<b>50,667,210</b>	76,101,169 +	73,129,059 †	68,524,404 +			
Board Designated and Undesignated Investments	5,144,665	5,333,549	25,447,850	26,687,799	26,382,635			
Due from Affiliates	205,063	205,063	205,063	20,007,755	20,302,033			
Investment in Affiliates	205,005	205,005	205,005	+	+			
Other Non-Current Assets	12,010,554	10,510,410	8,467,537	6,906,650	6,053,334			
Gross Property, Plant and Equipment (PP&E)	80,707,464	87,287,469	99,627,281	101,999,949	103,051,967			
Accumulated Depreciation	48,723,330	52,669,281	57,646,562	62,465,339	66,963,532			
Net Property, Plant and Equipment (PP&E)	31,984,134	34,618,188	41,980,719	39,534,610	36,088,435			
Total Unrestricted Assets	128,150,716	141,447,845	101,221,156	91,973,732	80,653,498			
Total Current Liabilities	9,874,394	12,751,172	8,143,136	9,771,966	9,976,372			
Current Long Term Debt (LTD)	423,624	395,000	241,762	424,706	450,000			
Accounts Payable and Accrued Expenses	6,496,516	7,804,301	6,716,174	8,142,829	7,414,543			
Estimated Third Party Settlements	+	+	+	+	791,693			
Due to Affiliates	2,856,129	4,511,671	1,119,766	1,156,651	1,287,214			
Other Current Liabilities	98,125	40,200	65,434	47,780	32,922			
Total Non-Current Liabilities	12,477,907	11,155,297	7,501,919	6,347,208	5,157,009			
Long Term Debt	4,589,681	4,147,702	3,708,224	3,243,746	2,759,268			
Estimated Third Party Settlements	+	+	+	+	+			
Due to Affiliates	4,955,597	4,476,858	3,793,695	3,103,462	2,397,741			
Self Insurance Fund	+	+	+	+	+			
Accrued Pension and Post Retiree Health Benefits	+	+	+	+	+			
Other Non-Current Liabilities	2,932,629	2,530,737	+	+	+			
Fund Balance Unrestricted	105,798,415	117,541,376	85,576,101	75,854,558	65,520,117			
Total Liabilities & Equity	128,150,716	141,447,845	101,221,156	91,973,732	80,653,498			
Total Restricted Assets	22,674,918	24,787,990	23,893,217	24,142,097	28,700,189			
Cash and Investments	22,674,918	2,590,089	1,504,663	1,486,404	1,886,802			
Receivables	Ť	t	+	+	†			
Other Assets	Ť	22,197,901	22,388,554	22,655,693	26,813,387			
Total Restricted Liabilities and Equity	22,674,918	24,787,990	23,893,217	24,142,097	28,700,189			
Total Restricted Fund Balance Total Liabilities	<b>22,674,918</b> +	<b>24,787,990</b> †	<b>23,893,217</b> †	<b>24,142,097</b> †	28,700,189 +			
Temporarily Restricted Net Assets	2,036,036	2,177,538	2,224,462	2,262,781	1,474,251			
Permanently Restricted Net Assets	20,638,882	22,610,452	21,668,755	21,879,316	27,225,938			
† Data not available or not applicable	20,000,002	22,010,102	21,000,700	21,07 9,010	2,7223,550			
1 Data not available of not applicable								

	Waldo County General Hospital Belfast, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	; ;	\$\$		
<b>Total Gross Patient Service Revenue (GPSR)</b> Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	<b>155,961,875</b> 33,912,901 122,048,974 5,587,668 3,438,983 52,211,278 † 94,723,946	<b>160,021,056</b> 30,578,889 129,442,167 5,619,998 5,778,788 52,627,364 † 95,994,906	<b>172,162,878</b> 30,234,838 141,928,040 2,189,285 5,858,679 60,684,547 † 103,430,367	<b>157,335,027</b> 25,480,562 131,854,465 2,702,107 4,387,144 54,445,396 † 95,800,380	<b>185,276,934</b> 28,455,263 156,821,671 1,123,712 4,816,550 71,247,916 † 108,088,756	
Other Operating Revenue	5,543,608	7,074,019	6,757,990	14,300,336	12,762,047	
Total Operating Revenue	100,267,554	103,068,925	110,188,357	110,100,716	120,850,803	
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>92,617,562</b> 4,822,171 258,484 31,074 31,074 † 53,133,188 34,372,645	<b>98,403,356</b> 5,268,887 291,440 20,242 20,242 † 54,916,121 37,906,666	<b>104,262,398</b> 5,636,489 276,766 3,685 3,685 † 59,810,447 38,535,011	<b>105,661,803</b> 5,964,950 246,433 (1,514) (1,514) + 61,984,923 37,467,011	<b>106,903,013</b> 5,733,608 209,451 + + 59,824,997 41,134,957	
Net Operating Income	7,649,992	4,665,569	5,925,959	4,438,913	13,947,790	
Total Non-Operating Revenue	7,430,796	7,779,346	2,719,660	2,353,449	1,013,630	
<b>Total Investment Income</b> Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>7,346,534</b> 1,730,910 5,615,624 + 35,302 + 48,960	<b>6,268,842</b> 2,129,624 4,139,218 <b>†</b> (21,473) <b>†</b> 1,531,977	<b>2,748,371</b> 2,082,998 665,373 † 37,033 † (65,744)	<b>2,339,706</b> 1,657,333 682,373 + (5,139) + 18,882	<b>980,367</b> 1,320,926 (340,559) † † ; 33,263	
Excess of Revenue over Expenses	15,080,788	12,444,915	8,645,619	6,792,362	14,961,420	
Extraordinary Gains/Losses	+	+	+	+	†	
Total Surplus/Deficit	15,080,788	12,444,915	8,645,619	6,792,362	14,961,420	
<b>Total Change in Unrestricted Net Assets</b> Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers	14,518,788 † † (562,000) +	<b>11,841,069</b> + + (591,780) +	(32,052,234) 102,094 † (40,799,947)	<b>23,306,267</b> + + 16,513,905 +	(10,334,439) + + (25,295,859) +	
Consolidations with Support	+	+	+	+	+	
Other Changes	+	(12,066)	+	†	†	

Liquidity         Urrent Ratio with Board Designated and Undesignated Investments         8.502         7.538         6.210         4.659         3.860           Current Ratio without Board Designated and Undesignated Investments         7.981         7.119         3.085         1.928         1.216           Days in Accounts Receivable         38.629         34.220         33.116         28.849         34.862           Days Cash on Hand, Current         288.759         280.437         1.183         3.488         16.09           Days Cash on Hand, Ind Board Designated R Undesignated Investments         310.148         301.340         95.361         101.194         96.792           Average Payment Period, Accounts Payable and Accrued Expenses         27.009         30.586         24.856         29.812         26.750           Average Payment Period, Coursent Liabilities         8.26         831         .845         .825         .812           Capital Structure         Equily Financing Ratio         .826         .831         .845         .825         .812           Star How Divided by Total Debt         .143         .120         .088         .082         .076           Cash Flow Divided by Total Debt with Operating Income Only         .558         .416         .739         .6455         .1301     <		Waldo County General Hospital Belfast, Me.				
Liquidity         State         State           Current Ratio with Board Designated and Undesignated Investments         7.981         7.119         3.085         1.928         1.216           Days In Accounts Receivable         38.629         34.220         33.116         28.849         34.820           Days Cash on Hand, Current         288.759         280.437         1.183         3.488         1.009           Days Cash on Hand, Incl Board Designated & Undesignated Investments         310.148         301.340         95.361         101.194         96.792           Days Cash on Hand, Current Designated & Undesignated Investments         310.148         301.340         95.361         101.194         96.792           Average Payment Period, Accounts Payable and Accrued Expenses         27.009         30.586         24.855         28.12         26.750           Average Payment Period, Accounts Payable and Accrued Expenses         27.009         30.586         24.855         28.12         26.750           Average Payment Period, Accounts Payable and Accrued Expenses         27.009         30.586         24.855         28.12         26.750           Cash Flow Divided by Total Debt         .826         .831         .845         .825         .812           Cash Flow Divided by Total Debt with Operating Income Only		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Current Ratio with Board Designated and Undesignated Investments         8.502         7.538         6.210         4.659         3.860           Days in Accounts Receivable         38.629         34.220         33.116         28.849         34.862           Days in Accounts Receivable         38.629         34.201         0.39         0.97         0.445           Days Cash on Hand, Current         28.6759         28.0437         1.183         3.488         1.609           Days Cash on Hand, Incl Board Designated Aucrued Expenses         27.009         30.586         24.856         29.812         26.750           Average Payment Period, Accounts Payable and Accured Expenses         27.009         30.586         24.856         29.812         26.750           Average Payment Period, Accounts Payable and Accured Expenses         27.009         30.586         24.856         29.812         26.750           Cash Flow Divided by Total Debt         .410.52         49.973         30.137         35.776         35.993           Cash Flow Divided by Total Debt with Operating Income Only         .826         .831         .845         .825         .812           Debt Service Coverage with Operating Income Only         18.429         14.301         17.624         21.816         31.366           Profficultity	RATIOS					
Current Ratio without Board Designated and Undesignated Investments         7,981         7,119         3,085         1,928         1,216           Days in Accounts Receivable         38,629         34,220         33,116         28,849         34,862           Add Test         7,034         5,612         0.09         0.09         0.04           Days Cash on Hand, Current         280,637         1.183         3,488         1,609           Days Cash on Hand, Incl Board Designated & Undesignated Investments         310,148         30,1340         95,351         101,194         96,729           Average Payment Period, Accounts Payable and Accrued Expenses         27,009         30,586         24,856         29,812         26,750           Average Payment Period, Current Liabilities         1.012         49,973         30,137         35,776         35,993           Capital Structure         Equity Financing Ratio         .826         .831         .45         .825         .812           Fueld Asset Financing         .143         .120         .088         .082         .076           Cash Fow Divided by Total Debt         .158         .416         .739         .645         .1301           Debt Service Coverage with Operating Income Only         .558         .416         .73	Liquidity					
Days in Accounts Receivable         38.629         34.200         33.116         28.849         34.820           Days Cash on Hand, Current         288.759         280.437         1.183         3.488         1.609           Days Cash on Hand, Incl Board Designated R Undesignated Investments         310.148         301.340         95.361         101.194         96.792           Days Cash on Hand, Incl Board Designated R Undesignated Investments         310.148         301.340         95.361         101.194         96.792           Days Cash on Hand, Current Liabilities         41.052         49.973         30.137         35.776         35.993           Average Payment Period, Accounts Payable and Accrued Expenses         27.009         30.586         24.856         29.812         26.750           Average Payment Period, Accounts Payable and Accrued Expenses         41.052         49.973         30.137         35.776         35.993           Capital Structure         Equity Financing Ratio         .826         .831         .845         .825         .812           Scash Fow Divided by Total Debt         .890         .741         .913         .791         .1.366           Debt Service Coverage         With Operating Income Only         18.429         14.301         17.624         21.816         .31.36 <td>Current Ratio with Board Designated and Undesignated Investments</td> <td>8.502</td> <td>7.538</td> <td>6.210</td> <td>4.659</td> <td>3.860</td>	Current Ratio with Board Designated and Undesignated Investments	8.502	7.538	6.210	4.659	3.860
Acid Test       7.03       5.612       .0.39       .0.97       .0.45         Days Cash on Hand, Current       288.759       280.437       1.183       3.488       1.609         Days Cash on Hand, Incl Board Designated & Undesignated Investments       310.148       301.340       95.361       101.194       96.792         Average Payment Period, Accounts Payable and Accrued Expenses       27.009       30.586       24.855       29.812       26.750         Average Payment Period, Current Liabilities       41.052       49.973       30.137       35.776       35.993         Capital Structure       E       20.088       .845       .825       .812         Exel Asset Financing       .143       .120       .088       .082       .076         Cash Flow Divided by Total Debt       .826       .831       .465       .323       .2,944         Debt Service Coverage       29.186       25.180       21.673       26.636       32.944         Debt Service Coverage with Operating Income Only       .558       .416       .739       .645       .130         Debt Service Coverage with Operating Income Only       .18.429       .1430       .167.53       .660       .123         Operating Margin       .007       .060       .12	Current Ratio without Board Designated and Undesignated Investments			3.085	1.928	1.216
Days Cash on Hand, Current         288,759         280,437         1.183         3.488         1.609           Days Cash on Hand, Incl Board Designated & Undesignated Investments         310.148         301.340         95.361         101.194         96.792           Average Payment Period, Accounts Payable and Accrued Expenses         27.009         30.536         24.856         29.812         26.750           Average Payment Period, Accounts Payable and Accrued Expenses         41.052         49.973         30.137         35.776         35.993           Capital Structure         Equity Financing Ratio         .826         .831         .845         .825         .812           Fixed Asset Financing         .143         .120         .088         .082         .076           Cash Flow Divided by Total Debt         .890         .741         .913         .791         .1368           Cash Flow Divided by Total Debt with Operating Income Only         .558         .416         .739         .645         .1301           Debt Service Coverage         29.186         25.180         21.673         26.636         22.946           Poffability         .140         .112         .077         .060         .123           Non Operating Revenue Margin         .076         .045	Days in Accounts Receivable	38.629	34.220	33.116	28.849	34.862
Days Cash on Hand, Incl Board Designated & Undesignated Investments         31.148         301.340         95.361         101.194         96.792           Average Payment Period, Accounts Payable and Accrued Expenses         27.009         30.586         24.856         29.812         26.750           Average Payment Period, Current Liabilities         41.052         49.973         30.137         35.776         35.993           Capital Structure	Acid Test					.045
Average Payment Period, Accounts Payable and Accrued Expenses         27,009         30,586         24,856         29,812         26,750           Average Payment Period, Current Liabilities         41,052         49,973         30,137         35,776         35,993           Average Payment Period, Current Liabilities         41,052         49,973         30,137         35,776         35,993           Capital Structure         Equity Innancing Ratio         .826         .831         .845         .825         .812           Cash Flow Divided by Total Debt         .890         .741         .913         .791         .1368           Cash Flow Divided by Total Debt with Operating Income Only         .558         .416         .739         .645         .1301           Debt Service Coverage         18,429         14,301         17,624         21,816         .31,36           Profitability         140         .112         .077         .060         .123           Operating Margin         .076         .045         .054         .040         .115           Non Operating Revenue Margin         .974         .168         .011         .090         .228           Markup         .174         .1698         .1716         .1624         .385 <t< td=""><td>Days Cash on Hand, Current</td><td></td><td></td><td></td><td></td><td></td></t<>	Days Cash on Hand, Current					
Average Payment Period, Current Liabilities         41.052         49.973         30.137         35.76         35.993           Capital Structure Equity Financing Ratio         826         8.31         8.445         8.25         8.12           Fixed Asset Financing         .143         .120         .088         .082         .076           Cash How Divided by Total Debt         .143         .120         .088         .082         .071         .138           Cash How Divided by Total Debt with Operating Income Only         .558         .416         .739         .645         .1301           Debt Service Coverage         .29.186         .25.180         .21.673         .26.636         .32.944           Debt Service Coverage with Operating Income Only         .140         .112         .077         .060         .123           Operating Margin         .140         .112         .077         .060         .123           Operating Revenue Margin         .493         .625         .315         .346         .068           Return on Equity         .143         .106         .101         .090         .228           Markup Adjustment for Deductible         .335         .329         .352         .346            Return on E	Days Cash on Hand, Incl Board Designated & Undesignated Investments					96.792
Capital Structure         Structure           Equity Financing Ratio         .8.26         .8.31         .8.45         .8.25         .8.12           Equity Financing Ratio         .1.43         .1.20         .0.88         .0.82         .0.76           Cash Flow Divided by Total Debt         .890         .741         .9.13         .791         .1.368           Cash Flow Divided by Total Debt with Operating Income Only         .558         .416         .7.79         .6.636         .32.964           Debt Service Coverage with Operating Income Only         .18.429         .14.301         .17.624         .21.816         .31.366           Debt Service Coverage with Operating Income Only         .18.429         .14.301         .17.624         .21.816         .31.366           Profitability         .140         .112         .077         .060         .123           Operating Revenue Margin         .076         .045         .054         .040         .115           Non Operating Revenue Margin         .493         .625         .315         .346         .068           Return on Assets         .118         .068         .074         .183         .027         .029         .228           Markup Adjustment for Deductible         .335         <						
Equity Financing Ratio	Average Payment Period, Current Liabilities	41.052	49.973	30.137	35.776	35.993
Fixed Asset Financing         .143         .120         .088         .082         .076           Cash Flow Divided by Total Debt with Operating Income Only         .558         .416         .739         .645         1.301           Debt Service Coverage         29.186         25.180         21.673         26.636         32.964           Debt Service Coverage with Operating Income Only         18.429         14.301         17.624         21.816         31.366           Profitability	Capital Structure					
Cash Flow Divided by Total Debt         .890         .741         .913         .791         1.368           Cash Flow Divided by Total Debt with Operating Income Only         .558         .416         .739         .645         1.301           Debt Service Coverage         29.186         25.180         21.673         26.636         23.946           Debt Service Coverage with Operating Income Only         18.429         14.301         17.624         21.816         31.366           Profitability	Equity Financing Ratio					.812
Cash Flow Divided by Total Debt with Operating Income Only         558         .416         .739         .645         1.301           Debt Service Coverage         29.186         25.180         21.673         26.636         32.964           Debt Service Coverage with Operating Income Only         18.429         14.301         17.624         21.816         31.366           Perfitability         Total Margin         .140         .112         .077         .060         .123           Operating Rargin         .076         .045         .054         .040         .112           Non Operating Revenue Margin         .493         .625         .315         .346         .068           Return on Assets         .118         .088         .085         .074         .186           Return on Equity         .143         .106         .101         .090         .228           Markup Adjustment for Deductible         .180         .1.63         .1.134         .1.09         .1.86           Reported Income Index         .035         .329         .352         .346         .385           Markup Adjustment for Deductible         .1.80         .1.63         .1.134         .1.09         .1.86           Reset Turnover         .840						
Debt Service Coverage         29.186         25.180         21.673         26.636         32.964           Debt Service Coverage with Operating Income Only         18.429         14.301         17.624         21.816         31.366           Profitability              31.366           Profitability            .076         .045         .054         .040         .113           Operating Margin         .076         .045         .054         .040         .115         .346         .068           Return on Assets         .118         .088         .085         .074         .1853           Deductible         .335         .329         .352         .346         .3854           Markup Adjustment for Deductible         .133         .163         1.134         .1109         .1.863           Asset Efficiency         .033         .329         .352         .346         .3854           Asset Efficiency         .0.69         (1.448)         .0.69         (1.448)           Asset Efficiency         .0.104         .9.996         .0.227         .10.472         .11.67           Average Age of Plant Depreciation Only         .0.104<						
Debt Service Coverage with Operating Income Only       18.429       14.301       17.624       21.816       31.366         Profitability						
Profitability         Instant Sector         Instant	5					
Total Margin         .140         .112         .077         .060         .123           Operating Margin         .076         .045         .054         .040         .115           Non Operating Revenue Margin         .493         .625         .315         .346         .068           Return on Assets         .118         .008         .0055         .011         .090         .228           Markup Ottolite         .143         .106         .101         .090         .228           Markup Adjustment for Deductible         .135         .329         .352         .346         .385           Reported Income Index         1.039         1.060         (.270)         (.699)         (1.448)           Asset Efficiency         .135         2.977         2.625         2.785         3.349           Average Age of Plant Depreciation Only         10.14         9.996         10.227         10.472         11.679           Otter Financial Ratios         .087         .062         .060         .013         .012           Total Operating Expense Growth         .087         .062         .060         .013         .012           Total Operating Expense Growth         .087         .062         .060         .0	Debt Service Coverage with Operating Income Only	18.429	14.301	17.624	21.816	31.366
Operating Margin         .076         .045         .054         .040         .115           Non Operating Revenue Margin         .493         .625         .315         .346         .068           Return on Assets         .118         .088         .085         .074         .186           Return on Equity         .143         .106         .101         .090         .228           Markup         .1744         1.698         1.716         1.624         .1853           Deductible         .335         .329         .352         .346         .385           Markup Adjustment for Deductible         1.180         1.163         1.134         1.109         1.186           Reported Income Index         1.09         1.283         .315         2.977         .625         2.785         .3349           Asset Efficiency         .3135         2.977         2.625         2.785         .3349           Average Age of Plant Depreciation Only         10.104         9.996         10.227         10.472         11.679           Other Financial Ratios         .097         .028         .069         .0013         .012           Total Operating Revenue Growth         .097         .028         .069 <t< td=""><td>Profitability</td><td></td><td></td><td></td><td></td><td></td></t<>	Profitability					
Non Operating Revenue Margin         .493         .625         .315         .346         .068           Return on Assets         .118         .088         .085         .074         .186           Return on Equity         .143         .106         .101         .090         .228           Markup         1.744         1.698         1.716         1.624         1.853           Deductible         .335         .329         .352         .346         .385           Markup Adjustment for Deductible         1.180         1.163         1.134         1.109         1.186           Reported Income Index         1.039         1.060         (.270)         (.699)         (1.448)           Asset Efficiency         1.039         1.060         (.270)         (.699)         (1.448)           Asset Turnover         .840         .784         1.115         1.223         1.511           Fixed Asset Turnover         .840         .784         1.012         10.472         11.679           Average Age of Plant Depreciation Only         10.104         9.996         10.227         10.472         11.679           Other Financial Ratios         .087         .062         .0660         .0013         .012						
Return on Assets       .118       .088       .085       .074       .186         Return on Equity       .143       .106       .101       .090       .228         Markup       .1744       1.698       1.716       1.624       1.853         Deductible       .335       .329       .352       .346       .385         Markup Adjustment for Deductible       1.180       1.163       1.114       1.109       1.186         Reported Income Index       1.039       1.060       (.270)       (.699)       (1.448)         Asset Efficiency       .						
Return on Equity       .143       .106       .101       .090       .228         Markup       1.744       1.698       1.716       1.624       1.853         Deductible       .335       .329       .352       .346       .385         Markup Adjustment for Deductible       1.180       1.163       1.134       1.109       1.186         Reported Income Index       1.039       1.060       (.270)       (.699)       (1.448)         Asset Efficiency       .       <						
Markup         1.744         1.698         1.716         1.624         1.853           Deductible         .335         .329         .352         .346         .385           Markup Adjustment for Deductible         1.180         1.163         1.134         1.109         1.186           Reported Income Index         1.039         1.060         (.270)         (.699)         (1.448)           Asset Efficiency         1.039         1.060         (.270)         (.699)         (1.448)           Asset Efficiency         .840         .784         1.115         1.223         1.511           Fixed Asset Turnover         .840         .784         1.015         1.223         1.511           Fixed Asset Turnover         3.135         2.977         2.625         2.785         3.349           Average Age of Plant Depreciation Only         10.104         9.996         10.227         10.472         11.679           Other Financial Ratios						
Deductible         .335         .329         .352         .346         .385           Markup Adjustment for Deductible         1.180         1.163         1.134         1.109         1.186           Reported Income Index         1.039         1.060         (.270)         (.699)         (1.448)           Asset Efficiency         .						
Markup Adjustment for Deductible       1.180       1.163       1.134       1.109       1.186         Reported Income Index       1.039       1.060       (.270)       (.699)       (1.448)         Asset Efficiency <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Reported Income Index       1.039       1.060       (.270)       (.699)       (1.448)         Asset Efficiency						
Asset Efficiency       .840       .784       1.115       1.223       1.511         Fixed Asset Turnover       3.135       2.977       2.625       2.785       3.349         Average Age of Plant Depreciation Only       10.104       9.996       10.227       10.472       11.679         Other Financial Ratios       Total Operating Expense Growth       .087       .062       .060       .013       .012         Total Operating Revenue Growth       .097       .028       .069       (.001)       .098         Realized Gains Divided by NonOperating Revenue       .756       .532       .245       .290       (.336)         Realized Gains Divided by NetIncome       .372       .333       .077       .100       (.023)						
Total Asset Turnover       .840       .784       1.115       1.223       1.511         Fixed Asset Turnover       3.135       2.977       2.625       2.785       3.349         Average Age of Plant Depreciation Only       10.104       9.996       10.227       10.472       11.679         Other Financial Ratios       .087       .062       .060       .013       .012         Total Operating Expense Growth       .097       .028       .069       (.001)       .098         Realized Gains Divided by NonOperating Revenue       .756       .532       .245       .290       (.336)         Realized Gains Divided by NetIncome       .372       .333       .077       .100       (.023)	•	1.039	1.060	(.270)	(.699)	(1.448)
Fixed Asset Turnover       3.135       2.977       2.625       2.785       3.349         Average Age of Plant Depreciation Only       10.104       9.996       10.227       10.472       11.679         Other Financial Ratios       087       .062       .060       .013       .012         Total Operating Expense Growth       .097       .028       .069       (.001)       .098         Realized Gains Divided by NonOperating Revenue       .756       .532       .245       .290       (.336)         Realized Gains Divided by NetIncome       .372       .333       .077       .100       (.023)						
Average Age of Plant Depreciation Only         10.104         9.996         10.227         10.472         11.679           Other Financial Ratios                11.679           Total Operating Expense Growth         .087         .062         .060         .013         .012           Total Operating Revenue Growth         .097         .028         .069         (.001)         .098           Realized Gains Divided by NonOperating Revenue         .756         .532         .245         .290         (.336)           Realized Gains Divided by NetIncome         .372         .333         .077         .100         (.023)						
Other Financial RatiosTotal Operating Expense Growth.087.062.060.013.012Total Operating Revenue Growth.097.028.069(.001).098Realized Gains Divided by NonOperating Revenue.756.532.245.290(.336)Realized Gains Divided by NetIncome.372.333.077.100(.023)						
Total Operating Expense Growth         .087         .062         .060         .013         .012           Total Operating Revenue Growth         .097         .028         .069         (.001)         .098           Realized Gains Divided by NonOperating Revenue         .756         .532         .245         .290         (.336)           Realized Gains Divided by NetIncome         .372         .333         .077         .100         (.023)	Average Age of Plant Depreciation Only	10.104	9.996	10.227	10.472	11.679
Total Operating Revenue Growth         .097         .028         .069         (.001)         .098           Realized Gains Divided by NonOperating Revenue         .756         .532         .245         .290         (.336)           Realized Gains Divided by NetIncome         .372         .333         .077         .100         (.023)	Other Financial Ratios					
Realized Gains Divided by NonOperating Revenue         .756         .532         .245         .290         (.336)           Realized Gains Divided by NetIncome         .372         .333         .077         .100         (.023)						
Realized Gains Divided by NetIncome .372 .333 .077 .100 (.023)						
	, , , ,					
Long Term Debt to Equity .043 .035 .043 .043 .042						
	Long Term Debt to Equity	.043	.035	.043	.043	.042

		York Hospital York, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$		
<b>Total Current Assets</b> Cash and Investment Current Assets Whose Use is Limited	<b>29,938,102</b> 619,967 785,562	<b>32,080,619</b> 889,397 699,563	<b>35,406,117</b> 926,921 672,493	<b>49,577,137</b> 20,361,424 646,474	<b>46,177,198</b> 15,351,936 645,930	
Net Patient Accounts Receivable Due from Affiliates	22,024,268	23,733,608	23,219,856 †	20,240,501	20,604,286	
Third Party Settlements Receivable Other Accounts Receivable Inventory	⊤ 849,082 4,568,888	т 614,739 4,971,473	2,780,524 689,050 5,745,350	т 1,384,558 5,477,026	⊤ 1,385,773 5,506,554	
Other Current Assets	1,090,335	1,171,839	1,371,923	1,467,154	2,682,719	
Total Non-Current Assets Trustee Held Investments	100,546,643 †	87,533,652 †	<b>76,845,419</b> 2,315,146	82,797,010 1,229,711	<b>70,609,580</b> 812,870	
Board Designated and Undesignated Investments Due from Affiliates Investment in Affiliates	35,446,422 † †	28,950,395 + +	21,931,868 † †	24,117,341 † †	25,970,661 † +	
Other Non-Current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	11,811,704 134,119,158 80,830,641 53,288,517	7,585,798 134,949,765 83,952,306 50,997,459	2,962,816 136,950,963 87,315,374 49,635,589	11,312,619 137,582,998 91,445,659 46,137,339	1,321,067 137,857,457 95,352,475 42,504,982	
Total Unrestricted Assets	130,484,745	119,614,271	112,251,536	132,374,147	116,786,778	
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>16,969,375</b> 1,593,941 15,375,434 † †	<b>17,741,655</b> 1,413,479 16,328,176 † † †	<b>18,912,967</b> 1,425,628 17,487,339 † †	<b>29,001,370</b> 1,320,013 24,594,440 3,086,917 †	<b>39,940,866</b> 3,152,116 35,556,929 1,231,821 †	
<b>Total Non-Current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund	<b>41,385,580</b> 14,560,714 2,023,079 † †	<b>34,802,201</b> 13,029,410 977,936 † †	<b>33,838,028</b> 15,492,312 † † †	<b>58,488,158</b> 14,138,176 † † †	<b>26,485,506</b> 10,823,128 † † †	
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	12,999,696 11,802,091	13,144,118 7,650,737	15,052,606 3,293,110	13,950,531 30,399,451	13,580,440 2,081,938	
Fund Balance Unrestricted	72,129,790	67,070,415	59,500,541	44,884,619	50,360,406	
Total Liabilities & Equity	130,484,745	119,614,271	112,251,536	132,374,147	116,786,778	
Total Restricted Assets Cash and Investments	<b>13,337,701</b> 13,337,701	<b>12,558,375</b> 12,558,375	<b>16,116,712</b> 16,116,712 †	<b>18,572,340</b> 18,572,340	<b>20,784,173</b> 20,784,173	
Receivables Other Assets	+	+	+	+	+	
Total Restricted Liabilities and Equity	13,337,701	12,558,375	16,116,712	18,572,340	20,784,173	
Total Restricted Fund Balance Total Liabilities	<b>13,337,701</b>	<b>12,558,375</b> †	<b>16,116,712</b>	<b>18,572,340</b>	<b>20,784,173</b>	
Temporarily Restricted Net Assets Permanently Restricted Net Assets † Data not available or not applicable	9,573,340 3,764,361	9,001,785 3,556,590	11,885,705 4,231,007	13,861,366 4,710,974	15,672,813 5,111,360	

	York Hospital York, Me.					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
DATA ELEMENTS	\$\$	\$	\$	\$		
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue	<b>375,801,795</b> 91,979,232	<b>398,032,326</b> 90,192,472	<b>423,713,518</b> 96,112,749	<b>413,486,388</b> 83,605,945	<b>491,087,455</b> 90,676,944	
Gross Outpatient Service Revenue	283,822,563	307,839,854	327,600,769	329,880,443	400,410,511	
Free Care (Charity Care)	6,605,956	4,046,744	1,937,823	845,331	552,204	
Bad Debt (Provision for Bad Debt)	10,387,180	9,416,903	9,027,739	9,085,028	9,082,767	
Contractuals Changes in Prior Year Estimated/Final Settlements	197,897,958 (2,000,000)	213,345,303 (600,000)	233,026,776 (700,000)	233,151,425 3,900,000	283,415,610 (413,000)	
Net Patient Service Revenue	162,910,701	171,823,376	180,421,180	166,504,604	198,449,874	
Other Operating Revenue	3,044,916	3,422,472	3,806,953	8,128,006	7,607,622	
Total Operating Revenue	165,955,617	175,245,848	184,228,133	174,632,610	206,057,496	
Total Operating Expenses	168,610,124	177,289,438	191,385,645	189,177,913	199,690,014	
Depreciation and Amortization	4,754,793	4,891,674	4,388,403	4,387,030	4,360,036	
Interest	663,364	599,274	495,619	517,171	463,186	
Advertising Expenses Allowed Advertising Expenses	763,057 100,484	976,872 852,314	1,246,012 143,249	560,865 140,999	588,286 359,663	
Non-Allowed Advertising Expenses	662,573	124,558	1,102,763	419,866	228,623	
Salaries and Benefits	98,689,407	101,760,094	109,313,075	107,277,228	107,243,227	
Other Operating Expenses	63,739,503	69,061,524	75,942,536	76,435,619	87,035,279	
Net Operating Income	(2,654,507)	(2,043,590)	(7,157,512)	(14,545,303)	6,367,482	
Total Non-Operating Revenue	7,022,902	(3,072,724)	3,234,048	771,530	(25,295)	
Total Investment Income	4,821,359	(1,924,333)	4,123,623	2,419,662	1,968,844	
Interest and Dividends	201,040	180,008	74,877	(35,199)	22,707	
Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns	4,620,319	(2,104,341)	4,048,746 †	2,454,861	1,946,137	
Gains/Losses on Joint Ventures/Equity Investments	+	+	(28,912)	+	+	
Permanently Impaired Writedowns of Other Assets	1,566,358	(7,828)	(257,094)	151,867	(718,602)	
Other Non-Operating Revenues (Gifts, Bequests, etc.)	635,185	(1,140,563)	(603,569)	(1,799,999)	(1,275,537)	
Excess of Revenue over Expenses	4,368,395	(5,116,314)	(3,923,464)	(13,773,773)	6,342,187	
Extraordinary Gains/Losses	†	+	+	+	+	
Total Surplus/Deficit	4,368,395	(5,116,314)	(3,923,464)	(13,773,773)	6,342,187	
Total Change in Unrestricted Net Assets	2,799,843	(5,059,375)	(7,569,874)	(14,615,922)	5,475,787	
Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments	193,104	83,448	78,735 †	29,234 †	8,989	
Minimum Pension Liability Adjustment	(1,761,656)	(26,509)	(3,725,145)	(871,383)	(875,389)	
Transfers From/To Affiliates	(1), 01,000)	(	(0)/ 20/2 (0)/	(0, 1,000)	(0,0,000)	
Mergers	+	+	+	+	+	
Consolidations with Support	†	+	†	+	†	
Other Changes	+	+	+	+	+	

• 	York Hospital York, Me.				
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.853	3.440	3.032	2.541	1.806
Current Ratio without Board Designated and Undesignated Investments	1.764	1.808	1.872	1.709	1.156
Days in Accounts Receivable	49.345	50.417	46.975	44.370	37.897
Acid Test	.083	.090	.085	.724	.401
Days Cash on Hand, Current	3.131	3.364	3.122	41.495	29.894
Days Cash on Hand, Incl Board Designated & Undesignated Investments	82.090	64.658	45.931	89.132	78.424
Average Payment Period, Accounts Payable and Accrued Expenses	34.250	34.570	34.134	48.579	66.443
Average Payment Period, Current Liabilities	37.801	37.563	36.916	57.284	74.635
Capital Structure					
Equity Financing Ratio	.553	.561	.530	.339	.431
Fixed Asset Financing	.273	.255	.312	.306	.255
Cash Flow Divided by Total Debt	.156	(.004)	.009	(.107)	.161
Cash Flow Divided by Total Debt with Operating Income Only	.036	.054	(.052)	(.116)	.161
Debt Service Coverage	4.460	.171	.503	(4.565)	6.261
Debt Service Coverage with Operating Income Only	1.259	1.572	(1.191)	(4.962)	6.276
Profitability					
Total Margin	.025	(.030)	(.021)	(.079)	.031
Operating Margin	(.016)	(.012)	(.039)	(.083)	.031
Non Operating Revenue Margin	1.608	.601	(.824)	(.056)	(.004)
Return on Assets	.033	(.043)	(.035)	(.104)	.054
Return on Equity	.061	(.076)	(.066)	(.307)	.126
Markup	2.247	2.264	2.234	2.229	2.497
Deductible	.527	.536	.550	.564	.577
Markup Adjustment for Deductible	1.073	1.061	1.016	.996	1.078
Reported Income Index	1.560	1.011	.518	.942	1.158
Asset Efficiency					
Total Asset Turnover	1.326	1.439	1.670	1.325	1.764
Fixed Asset Turnover	3.114	3.436	3.712	3.785	4.848
Average Age of Plant Depreciation Only	17.000	17.162	19.897	20.845	21.870
Other Financial Ratios					
Total Operating Expense Growth	.013	.051	.080	(.012)	.056
Total Operating Revenue Growth	.012	.056	.051	(.052)	.180
Realized Gains Divided by NonOperating Revenue	.658	.685	1.252	3.182	(76.938)
Realized Gains Divided by NetIncome	1.058	.411	(1.032)	(.178)	.307
Long Term Debt to Equity	.202	.194	.260	.315	.215