

# **Maine Health Data Organization Hospital Financial Information Part I**

## **2005 – 2009 Select Financial Information by Data Element/Ratio**

Comprised of tables for select data elements and ratios containing all of Maine's 39 non-governmental hospitals arrayed by hospital peer groups as determined by the Maine Hospital Association (MHA). The peer groups are based upon bed size, revenue, critical access designation (CAH), and specialty. When data are available, the tables include a comparison of the Maine (ME), Northeast, and U.S. median as reported from the 2011 INGENIX, "Almanac of Hospital and Financial & Operating Indicators", publication. The Northeast comparison includes the states of Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, and Vermont.

*Note: In 2005, 5 hospitals moved from peer group D to peer group E. These include; Bridgton, Down East, Redington-Fairview, Sebasticook, and Waldo.*

**Maine Hospital Designation  
July 1, 2009**

Hospital Name	Peer Group
Acadia Hospital Corporation	F
Aroostook Medical Center, The (TAMC)	B
Blue Hill Memorial Hospital	E
Bridgton Hospital	E
Calais Regional Hospital	E
Cary Medical Center	C
Central Maine Medical Center	A
Charles A. Dean Memorial Hospital	E
Down East Community Hospital	E
Eastern Maine Medical Center	A
Franklin Memorial Hospital	C
Henrietta D. Goodall Hospital	C
Houlton Regional Hospital	E
Inland Hospital	D
Maine Coast Memorial Hospital	C
Maine Medical Center	A
MaineGeneral Medical Center	A
Mayo Regional Hospital	E
Mercy Hospital	B
Mid Coast Hospital	B
Miles Memorial Hospital	D
Millinocket Regional Hospital	E
Mount Desert Island Hospital	E
New England Rehabilitation Hospital	G
Northern Maine Medical Center	D
Parkview Adventist Medical Center	D
Penobscot Bay Medical Center	B
Penobscot Valley Hospital	E
Redington-Fairview General Hospital	E
Rumford Community Hospital	E
Sebasticook Valley Hospital	E
Southern Maine Medical Center	B
Spring Harbor Hospital	F
St. Andrews Hospital	E
St. Joseph Hospital	B
St. Mary's Regional Medical Center	B
Stephens Memorial Hospital	D
Waldo County General Hospital	E
York Hospital	B

## Profitability Ratios

**Provides information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:**

- Operating Margin
- Non-operating Revenue Margin
- Total Margin
- Return on Equity
- Net Operating Income (Operating Surplus or Loss)
- Total Surplus/Deficit (Total Surplus or Loss)

# Maine Health Data Organization Hospital Financial Report Part I

## Operating Margin

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>8.10%</b>	<b>3.11%</b>	<b>1.92%</b>	<b>1.74%</b>	<b>2.43%</b>
Central Maine Medical Center	7.55%	2.80%	1.18%	0.17%	1.39%
Eastern Maine Medical Center	8.65%	2.72%	0.99%	3.30%	2.33%
MaineGeneral Medical Center	3.40%	3.41%	2.67%	(2.35%)	2.53%
Maine Medical Center	11.51%	6.00%	7.94%	6.48%	7.34%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>4.75%</b>	<b>2.88%</b>	<b>1.19%</b>	<b>(0.06%)</b>	<b>1.49%</b>
Aroostook Medical Center, The (TAMC)	8.55%	0.30%	0.39%	(1.19%)	0.93%
Mercy Hospital	2.83%	2.97%	2.13%	(0.34%)	(2.91%)
Mid Coast Hospital	5.58%	7.56%	4.07%	1.02%	3.09%
Penobscot Bay Medical Center	5.43%	0.53%	(0.21%)	0.34%	(0.05%)
Southern Maine Medical Center	0.17%	0.12%	0.75%	0.11%	1.27%
St Joseph Hospital	3.16%	4.12%	(0.99%)	(1.01%)	4.99%
St Mary's Regional Medical Center	15.88%	3.40%	7.04%	3.93%	5.10%
York Hospital	4.07%	2.80%	1.62%	(0.23%)	1.71%
<b>Peer Group C Median -- 4 Hospitals</b>	<b>2.87%</b>	<b>0.07%</b>	<b>1.94%</b>	<b>3.15%</b>	<b>0.14%</b>
Cary Medical Center	2.97%	(0.42%)	(0.94%)	2.54%	(1.83%)
Franklin Memorial Hospital	4.60%	0.56%	3.87%	4.78%	2.11%
Henrietta D. Goodall Hospital	(9.56%)	(1.15%)	0.02%	(2.89%)	(9.82%)
Maine Coast Memorial Hospital	2.78%	2.01%	3.92%	3.76%	3.57%
<b>Peer Group D Median -- 5 Hospitals</b>	<b>3.12%</b>	<b>4.60%</b>	<b>2.37%</b>	<b>1.61%</b>	<b>(0.37%)</b>
Inland Hospital	9.25%	(2.38%)	2.37%	3.06%	3.61%
Miles Memorial Hospital	2.25%	4.72%	(1.13%)	1.61%	(0.37%)
Northern Maine Medical Center	3.12%	4.60%	3.60%	(0.88%)	(3.84%)
Parkview Adventist Medical Center	1.07%	1.21%	(22.70%)	(13.57%)	(6.61%)
Stephens Memorial Hospital	8.47%	8.71%	11.14%	7.06%	6.07%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>1.73%</b>	<b>3.32%</b>	<b>3.39%</b>	<b>1.88%</b>	<b>2.08%</b>
Blue Hill Memorial Hospital	(5.40%)	(0.58%)	(7.40%)	(4.97%)	(14.98%)
Bridgton Hospital	6.18%	5.76%	4.35%	6.60%	7.24%
Calais Regional Hospital	1.91%	3.94%	(2.81%)	0.60%	(1.38%)
Charles A. Dean Memorial Hospital	(9.26%)	1.06%	(0.47%)	0.10%	(3.85%)
Down East Community Hospital	6.38%	7.89%	8.34%	7.39%	(1.94%)
Houlton Regional Hospital	2.93%	2.08%	3.77%	7.54%	2.08%
Mayo Regional Hospital	10.37%	3.32%	5.85%	4.25%	5.57%
Millinocket Regional Hospital	(0.25%)	0.80%	3.39%	1.49%	2.60%
Mount Desert Island Hospital	(2.43%)	(3.97%)	0.42%	(6.23%)	(0.93%)
Penobscot Valley Hospital	1.69%	2.11%	2.25%	(0.85%)	0.26%
Redington-Fairview General Hospital	1.42%	13.99%	7.10%	5.31%	5.23%
Rumford Community Hospital	8.15%	4.57%	7.95%	1.88%	4.18%
St Andrews Hospital	(4.96%)	(3.37%)	1.33%	(3.55%)	(5.89%)
Sebasticook Valley Hospital	1.73%	4.59%	2.99%	8.45%	5.14%
Waldo County General Hospital	2.82%	5.47%	4.13%	2.48%	3.70%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>2.52%</b>	<b>1.63%</b>	<b>7.30%</b>	<b>2.50%</b>	<b>2.13%</b>
Acadia Hospital Corporation	2.77%	1.04%	12.68%	2.87%	3.04%
Spring Harbor Hospital	2.27%	2.23%	1.92%	2.14%	1.22%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>16.01%</b>	<b>18.01%</b>	<b>17.23%</b>	<b>17.70%</b>	<b>11.62%</b>
New England Rehabilitation Hospital	16.01%	18.01%	17.23%	17.70%	11.62%
<b>All Maine Hospitals Median</b>	<b>2.97%</b>	<b>2.80%</b>	<b>2.37%</b>	<b>1.61%</b>	<b>2.08%</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I

## Non-Operating Revenue Margin

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>15%</b>	<b>28%</b>	<b>35%</b>	<b>20%</b>	<b>16%</b>
Central Maine Medical Center	3%	2%	27%	68%	11%
Eastern Maine Medical Center	6%	20%	38%	16%	(30%)
MaineGeneral Medical Center	30%	56%	54%	(77%)	338%
Maine Medical Center	24%	36%	32%	24%	22%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>25%</b>	<b>39%</b>	<b>54%</b>	<b>83%</b>	<b>73%</b>
Aroostook Medical Center, The (TAMC)	8%	74%	55%	(84%)	19%
Mercy Hospital	35%	38%	52%	95%	176%
Mid Coast Hospital	22%	29%	43%	69%	26%
Penobscot Bay Medical Center	21%	84%	113%	84%	106%
Southern Maine Medical Center	84%	87%	87%	87%	142%
St Joseph Hospital	38%	7%	182%	(1688%)	5%
St Mary's Regional Medical Center	8%	41%	13%	1724%	40%
York Hospital	29%	37%	52%	82%	276%
<b>Peer Group C Median -- 4 Hospitals</b>	<b>19%</b>	<b>118%</b>	<b>84%</b>	<b>20%</b>	<b>1%</b>
Cary Medical Center	14%	179%	775%	10%	(9%)
Franklin Memorial Hospital	27%	76%	32%	23%	7%
Henrietta D. Goodall Hospital	(49%)	160%	100%	18%	32%
Maine Coast Memorial Hospital	24%	31%	67%	22%	(5%)
<b>Peer Group D Median -- 5 Hospitals</b>	<b>6%</b>	<b>6%</b>	<b>15%</b>	<b>10%</b>	<b>(15%)</b>
Inland Hospital	4%	(5%)	19%	12%	(15%)
Miles Memorial Hospital	18%	6%	(4748%)	45%	78%
Northern Maine Medical Center	6%	24%	15%	(111%)	(87%)
Parkview Adventist Medical Center	37%	37%	(2%)	(18%)	(21%)
Stephens Memorial Hospital	(4%)	(4%)	23%	10%	6%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>10%</b>	<b>22%</b>	<b>24%</b>	<b>9%</b>	<b>3%</b>
Blue Hill Memorial Hospital	(35%)	123%	(27%)	(32%)	8%
Bridgton Hospital	10%	21%	36%	9%	(4%)
Calais Regional Hospital	11%	2%	(8%)	32%	(46%)
Charles A. Dean Memorial Hospital	(5%)	39%	682%	71%	3%
Down East Community Hospital	0%	11%	12%	5%	(4%)
Houlton Regional Hospital	14%	273%	(389%)	(40%)	450%
Mayo Regional Hospital	9%	30%	24%	1%	16%
Millinocket Regional Hospital	125%	76%	40%	58%	(84%)
Mount Desert Island Hospital	(154%)	(1282%)	89%	(373%)	5237%
Penobscot Valley Hospital	22%	12%	10%	13%	(83%)
Redington-Fairview General Hospital	72%	22%	39%	41%	38%
Rumford Community Hospital	6%	20%	20%	18%	(5%)
St Andrews Hospital	(231%)	2774%	75%	(39%)	(36%)
Sebasticook Valley Hospital	16%	12%	18%	6%	4%
Waldo County General Hospital	58%	38%	52%	59%	29%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>15%</b>	<b>31%</b>	<b>32%</b>	<b>9%</b>	<b>15%</b>
Acadia Hospital Corporation	19%	50%	6%	15%	24%
Spring Harbor Hospital	11%	13%	57%	3%	6%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>4%</b>	<b>5%</b>	<b>6%</b>	<b>3%</b>	<b>0%</b>
New England Rehabilitation Hospital	4%	5%	6%	3%	0%
<b>All Maine Hospitals Median</b>	<b>14%</b>	<b>31%</b>	<b>36%</b>	<b>15%</b>	<b>7%</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I

## Total Margin

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>8.42%</b>	<b>5.38%</b>	<b>3.63%</b>	<b>2.22%</b>	<b>1.68%</b>
Central Maine Medical Center	7.73%	2.87%	1.60%	0.53%	1.56%
Eastern Maine Medical Center	9.11%	3.36%	1.59%	3.90%	1.80%
MaineGeneral Medical Center	4.77%	7.40%	5.67%	(1.32%)	(1.11%)
Maine Medical Center	14.64%	9.12%	11.25%	8.34%	9.19%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>6.19%</b>	<b>4.39%</b>	<b>3.84%</b>	<b>(0.15%)</b>	<b>2.36%</b>
Aroostook Medical Center, The (TAMC)	9.25%	1.15%	0.88%	(0.64%)	1.14%
Mercy Hospital	4.28%	4.67%	4.35%	(8.05%)	3.57%
Mid Coast Hospital	7.08%	10.35%	6.90%	3.25%	4.10%
Penobscot Bay Medical Center	6.78%	3.24%	1.60%	2.02%	0.92%
Southern Maine Medical Center	1.07%	0.89%	5.54%	0.84%	(3.12%)
St Joseph Hospital	4.98%	4.44%	1.19%	(0.06%)	5.25%
St Mary's Regional Medical Center	17.01%	5.65%	7.99%	(0.25%)	8.25%
York Hospital	5.60%	4.34%	3.34%	(1.30%)	(1.00%)
<b>Peer Group C Median -- 4 Hospitals</b>	<b>3.53%</b>	<b>2.10%</b>	<b>7.23%</b>	<b>3.79%</b>	<b>0.30%</b>
Cary Medical Center	3.43%	0.53%	0.14%	2.82%	(1.67%)
Franklin Memorial Hospital	6.19%	2.34%	5.58%	6.11%	2.27%
Henrietta D. Goodall Hospital	(6.23%)	1.87%	8.87%	(3.53%)	(15.19%)
Maine Coast Memorial Hospital	3.64%	2.90%	11.10%	4.77%	3.40%
<b>Peer Group D Median -- 5 Hospitals</b>	<b>3.32%</b>	<b>5.01%</b>	<b>2.93%</b>	<b>2.91%</b>	<b>(1.70%)</b>
Inland Hospital	9.60%	(2.27%)	2.93%	3.46%	3.15%
Miles Memorial Hospital	2.73%	5.01%	(0.02%)	2.91%	(1.70%)
Northern Maine Medical Center	3.32%	6.00%	4.22%	(0.41%)	(2.02%)
Parkview Adventist Medical Center	1.70%	1.91%	(22.18%)	(11.29%)	(5.41%)
Stephens Memorial Hospital	8.18%	8.38%	14.04%	7.78%	6.45%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>2.15%</b>	<b>4.03%</b>	<b>5.11%</b>	<b>3.49%</b>	<b>0.14%</b>
Blue Hill Memorial Hospital	(3.96%)	2.47%	(5.75%)	(3.72%)	(16.53%)
Bridgton Hospital	6.83%	7.18%	6.63%	7.18%	7.01%
Calais Regional Hospital	2.15%	4.03%	(2.60%)	0.87%	(0.94%)
Charles A. Dean Memorial Hospital	(8.75%)	1.73%	0.08%	0.36%	(3.96%)
Down East Community Hospital	6.38%	8.76%	9.39%	7.75%	(1.86%)
Houlton Regional Hospital	3.39%	(1.24%)	0.79%	5.50%	(0.61%)
Mayo Regional Hospital	11.25%	4.66%	7.59%	4.30%	6.56%
Millinocket Regional Hospital	1.00%	3.26%	5.56%	3.49%	1.44%
Mount Desert Island Hospital	(0.94%)	(0.28%)	3.55%	(1.26%)	0.02%
Penobscot Valley Hospital	2.15%	2.40%	2.51%	(0.98%)	0.14%
Redington-Fairview General Hospital	4.98%	17.26%	11.12%	8.74%	8.11%
Rumford Community Hospital	8.62%	5.66%	9.71%	2.27%	4.00%
St Andrews Hospital	(1.45%)	0.12%	5.11%	(2.52%)	(4.28%)
Sebastiack Valley Hospital	2.05%	5.16%	3.63%	8.96%	5.36%
Waldo County General Hospital	6.47%	8.57%	8.27%	5.88%	5.14%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>2.97%</b>	<b>2.30%</b>	<b>8.87%</b>	<b>2.77%</b>	<b>2.64%</b>
Acadia Hospital Corporation	3.39%	2.05%	13.36%	3.34%	3.98%
Spring Harbor Hospital	2.55%	2.55%	4.37%	2.20%	1.30%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>16.54%</b>	<b>18.76%</b>	<b>18.06%</b>	<b>18.13%</b>	<b>11.65%</b>
New England Rehabilitation Hospital	16.54%	18.76%	18.06%	18.13%	11.65%
<b>All Maine Hospitals Median</b>	<b>4.77%</b>	<b>3.36%</b>	<b>4.37%</b>	<b>2.27%</b>	<b>1.44%</b>
<b>* Northeast Median</b>	<b>2.90%</b>	<b>3.10%</b>	<b>2.80%</b>	<b>0.90%</b>	<b>1.50%</b>
<b>* U.S. Median</b>	<b>4.20%</b>	<b>4.30%</b>	<b>4.20%</b>	<b>2.30%</b>	<b>2.60%</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I

## Return on Equity

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>19.45%</b>	<b>9.31%</b>	<b>6.24%</b>	<b>5.90%</b>	<b>5.00%</b>
Central Maine Medical Center	21.25%	7.92%	4.69%	1.61%	5.01%
Eastern Maine Medical Center	22.08%	8.16%	3.72%	10.64%	4.99%
MaineGeneral Medical Center	7.18%	11.07%	7.78%	(1.99%)	(1.93%)
Maine Medical Center	17.64%	10.45%	12.74%	10.18%	13.90%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>11.95%</b>	<b>8.12%</b>	<b>7.43%</b>	<b>(0.37%)</b>	<b>4.91%</b>
Aroostook Medical Center, The (TAMC)	28.34%	3.47%	2.69%	(1.96%)	3.40%
Mercy Hospital	7.12%	7.89%	7.56%	(14.69%)	7.10%
Mid Coast Hospital	11.08%	15.22%	10.07%	5.04%	6.42%
Penobscot Bay Medical Center	12.81%	6.17%	3.41%	4.44%	2.23%
Southern Maine Medical Center	1.76%	1.45%	9.10%	1.24%	(5.80%)
St Joseph Hospital	14.35%	11.98%	3.21%	(0.27%)	22.79%
St Mary's Regional Medical Center	36.60%	10.92%	15.54%	(0.46%)	13.84%
York Hospital	10.71%	8.35%	7.30%	(3.63%)	(2.96%)
<b>Peer Group C Median -- 4 Hospitals</b>	<b>9.66%</b>	<b>3.02%</b>	<b>10.79%</b>	<b>10.29%</b>	<b>0.02%</b>
Cary Medical Center	10.18%	1.58%	0.43%	8.75%	(5.13%)
Franklin Memorial Hospital	9.63%	3.59%	9.09%	14.92%	5.18%
Henrietta D. Goodall Hospital	(6.74%)	2.46%	12.49%	(4.93%)	(27.95%)
Maine Coast Memorial Hospital	9.70%	8.11%	30.38%	11.82%	8.40%
<b>Peer Group D Median -- 5 Hospitals</b>	<b>10.11%</b>	<b>13.16%</b>	<b>8.41%</b>	<b>10.80%</b>	<b>9.60%</b>
Inland Hospital	28.44%	(6.34%)	8.41%	10.80%	9.60%
Miles Memorial Hospital	7.96%	13.85%	(0.07%)	8.63%	(4.96%)
Northern Maine Medical Center	10.11%	16.74%	11.04%	(1.05%)	(4.99%)
Parkview Adventist Medical Center	7.98%	8.87%	(850.23%)	131.37%	40.87%
Stephens Memorial Hospital	14.39%	13.16%	22.81%	13.09%	10.49%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>7.84%</b>	<b>10.99%</b>	<b>9.63%</b>	<b>7.12%</b>	<b>0.83%</b>
Blue Hill Memorial Hospital	(7.00%)	3.13%	(7.56%)	(5.92%)	(32.89%)
Bridgton Hospital	15.34%	15.72%	14.48%	14.77%	13.39%
Calais Regional Hospital	6.33%	10.99%	(7.60%)	2.66%	(2.91%)
Charles A. Dean Memorial Hospital	303.53%	61.56%	0.90%	5.49%	(57.35%)
Down East Community Hospital	16.86%	22.47%	21.48%	17.79%	(4.41%)
Houlton Regional Hospital	19.19%	(7.71%)	4.36%	27.51%	(3.09%)
Mayo Regional Hospital	20.81%	8.11%	12.91%	7.12%	10.68%
Millinocket Regional Hospital	2.13%	7.43%	11.79%	7.42%	3.20%
Mount Desert Island Hospital	(1.79%)	(0.74%)	9.63%	(3.22%)	0.05%
Penobscot Valley Hospital	13.40%	14.38%	13.25%	(5.75%)	0.83%
Redington-Fairview General Hospital	5.45%	18.16%	11.99%	10.13%	10.50%
Rumford Community Hospital	21.64%	13.33%	21.80%	5.01%	8.83%
St Andrews Hospital	(1.99%)	0.19%	7.93%	(4.01%)	(6.78%)
Sebastiack Valley Hospital	4.56%	11.80%	9.22%	22.05%	11.68%
Waldo County General Hospital	7.84%	9.57%	9.16%	8.00%	7.26%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>76.80%</b>	<b>31.16%</b>	<b>50.90%</b>	<b>16.16%</b>	<b>26.49%</b>
Acadia Hospital Corporation	141.89%	51.16%	83.35%	23.26%	47.97%
Spring Harbor Hospital	11.71%	11.16%	18.44%	9.05%	5.01%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>170.96%</b>	<b>102.96%</b>	<b>51.65%</b>	<b>81.68%</b>	<b>83.47%</b>
New England Rehabilitation Hospital	170.96%	102.96%	51.65%	81.68%	83.47%
<b>All Maine Hospitals Median</b>	<b>11.08%</b>	<b>9.57%</b>	<b>9.16%</b>	<b>7.12%</b>	<b>5.01%</b>
<b>* Northeast Median</b>	<b>6.60%</b>	<b>6.70%</b>	<b>6.40%</b>	<b>1.70%</b>	<b>4.20%</b>
<b>* U.S. Median</b>	<b>7.80%</b>	<b>7.90%</b>	<b>8.30%</b>	<b>4.70%</b>	<b>5.50%</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Net Operating Income (Operating Surplus/Loss)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 26,185,328</b>	<b>\$ 10,842,058</b>	<b>\$ 6,098,046</b>	<b>\$ 8,770,170</b>	<b>\$ 10,136,706</b>
Central Maine Medical Center	\$ 14,711,733	\$ 5,843,161	\$ 2,775,528	\$ 432,962	\$ 3,884,580
Eastern Maine Medical Center	\$ 37,658,922	\$ 12,944,369	\$ 4,748,240	\$ 17,107,378	\$ 12,657,859
MaineGeneral Medical Center	\$ 7,951,914	\$ 8,739,747	\$ 7,447,852	\$ (6,835,219)	\$ 7,615,552
Maine Medical Center	\$ 64,933,000	\$ 33,415,000	\$ 46,578,000	\$ 40,740,000	\$ 50,754,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 3,945,144</b>	<b>\$ 3,077,294</b>	<b>\$ 1,242,194</b>	<b>\$ (92,846)</b>	<b>\$ 1,992,416</b>
Aroostook Medical Center, The (TAMC)	\$ 7,411,335	\$ 266,524	\$ 366,892	\$ (1,114,265)	\$ 903,690
Mercy Hospital	\$ 3,741,147	\$ 4,344,031	\$ 3,363,322	\$ (587,000)	\$ (5,397,000)
Mid Coast Hospital	\$ 4,149,140	\$ 6,157,151	\$ 3,583,368	\$ 962,233	\$ 3,176,457
Penobscot Bay Medical Center	\$ 4,344,479	\$ 452,577	\$ (196,859)	\$ 348,094	\$ (60,484)
Southern Maine Medical Center	\$ 156,130	\$ 109,777	\$ 740,010	\$ 110,794	\$ 1,685,619
St Joseph Hospital	\$ 2,381,770	\$ 3,471,805	\$ (802,283)	\$ (854,526)	\$ 4,397,457
St Mary's Regional Medical Center	\$ 18,921,154	\$ 3,781,202	\$ 8,749,581	\$ 4,839,000	\$ 6,383,000
York Hospital	\$ 3,546,080	\$ 2,682,782	\$ 1,744,378	\$ (296,485)	\$ 2,299,212
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 1,359,246</b>	<b>\$ 79,135</b>	<b>\$ 1,351,253</b>	<b>\$ 2,057,932</b>	<b>\$ 442,863</b>
Cary Medical Center	\$ 1,167,590	\$ (167,908)	\$ (394,135)	\$ 1,178,469	\$ (791,523)
Franklin Memorial Hospital	\$ 2,573,657	\$ 326,178	\$ 2,691,721	\$ 3,658,425	\$ 1,677,248
Henrietta D. Goodall Hospital	\$ (4,533,153)	\$ (684,182)	\$ 10,785	\$ (1,885,941)	\$ (6,679,649)
Maine Coast Memorial Hospital	\$ 1,550,902	\$ 1,272,346	\$ 2,781,020	\$ 2,937,394	\$ 3,022,216
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 1,276,468</b>	<b>\$ 2,050,922</b>	<b>\$ 968,367</b>	<b>\$ 822,071</b>	<b>\$ (181,313)</b>
Inland Hospital	\$ 3,612,236	\$ (869,000)	\$ 968,367	\$ 1,456,124	\$ 1,999,409
Miles Memorial Hospital	\$ 898,532	\$ 2,133,255	\$ (544,375)	\$ 822,071	\$ (181,313)
Northern Maine Medical Center	\$ 1,276,468	\$ 2,050,922	\$ 1,703,096	\$ (400,582)	\$ (1,629,927)
Parkview Adventist Medical Center	\$ 378,370	\$ 468,644	\$ (7,653,921)	\$ (4,357,597)	\$ (2,352,510)
Stephens Memorial Hospital	\$ 2,929,171	\$ 3,217,312	\$ 4,744,941	\$ 3,084,930	\$ 2,568,637
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 400,813</b>	<b>\$ 944,401</b>	<b>\$ 823,444</b>	<b>\$ 548,397</b>	<b>\$ 681,490</b>
Blue Hill Memorial Hospital	\$ (1,223,410)	\$ (143,489)	\$ (1,868,297)	\$ (1,377,076)	\$ (4,161,543)
Bridgton Hospital	\$ 1,515,342	\$ 1,541,377	\$ 1,317,406	\$ 2,240,761	\$ 2,627,046
Calais Regional Hospital	\$ 400,813	\$ 984,820	\$ (710,145)	\$ 160,868	\$ (367,380)
Charles A. Dean Memorial Hospital	\$ (670,292)	\$ 94,331	\$ (48,768)	\$ 12,683	\$ (488,328)
Down East Community Hospital	\$ 1,621,905	\$ 2,379,768	\$ 2,719,543	\$ 2,461,659	\$ (642,885)
Houlton Regional Hospital	\$ 872,052	\$ 692,994	\$ 1,354,376	\$ 3,132,015	\$ 876,761
Mayo Regional Hospital	\$ 3,423,953	\$ 1,115,317	\$ 2,189,662	\$ 1,691,944	\$ 2,415,569
Millinocket Regional Hospital	\$ (51,116)	\$ 179,157	\$ 823,444	\$ 367,226	\$ 681,490
Mount Desert Island Hospital	\$ (696,909)	\$ (1,218,919)	\$ 147,378	\$ (2,238,239)	\$ (379,521)
Penobscot Valley Hospital	\$ 275,894	\$ 403,899	\$ 476,149	\$ (184,311)	\$ 58,236
Redington-Fairview General Hospital	\$ 569,255	\$ 6,546,355	\$ 3,557,610	\$ 2,905,861	\$ 3,114,604
Rumford Community Hospital	\$ 1,794,856	\$ 1,072,117	\$ 2,223,631	\$ 548,397	\$ 1,345,755
St Andrews Hospital	\$ (772,107)	\$ (592,487)	\$ 261,992	\$ (712,703)	\$ (1,176,280)
Sebasticook Valley Hospital	\$ 303,214	\$ 944,401	\$ 749,027	\$ 2,582,504	\$ 1,621,056
Waldo County General Hospital	\$ 1,040,787	\$ 2,291,037	\$ 1,916,297	\$ 1,360,823	\$ 2,225,805
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 848,354</b>	<b>\$ 548,187</b>	<b>\$ 3,160,948</b>	<b>\$ 974,440</b>	<b>\$ 903,847</b>
Acadia Hospital Corporation	\$ 1,054,224	\$ 421,268	\$ 5,737,358	\$ 1,228,582	\$ 1,419,993
Spring Harbor Hospital	\$ 642,484	\$ 675,105	\$ 584,538	\$ 720,298	\$ 387,700
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 4,256,827</b>	<b>\$ 4,990,247</b>	<b>\$ 4,983,150</b>	<b>\$ 5,271,582</b>	<b>\$ 3,247,852</b>
New England Rehabilitation Hospital	\$ 4,256,827	\$ 4,990,247	\$ 4,983,150	\$ 5,271,582	\$ 3,247,852
<b>All Maine Hospitals Median</b>	<b>\$ 1,515,342</b>	<b>\$ 1,072,117</b>	<b>\$ 1,354,376</b>	<b>\$ 720,298</b>	<b>\$ 1,419,993</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable



# Maine Health Data Organization Hospital Financial Report Part I Total Surplus/Deficit (Total Surplus/Loss)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 31,864,494</b>	<b>\$ 17,945,290</b>	<b>\$ 11,983,826</b>	<b>\$ 10,851,951</b>	<b>\$ 7,035,185</b>
Central Maine Medical Center	\$ 15,096,446	\$ 5,983,150	\$ 3,782,866	\$ 1,339,373	\$ 4,367,612
Eastern Maine Medical Center	\$ 39,861,331	\$ 16,107,189	\$ 7,638,807	\$ 20,364,529	\$ 9,702,758
MaineGeneral Medical Center	\$ 23,867,656	\$ 19,783,390	\$ 16,328,845	\$ (3,860,055)	\$ (3,206,152)
Maine Medical Center	\$ 85,678,000	\$ 52,548,000	\$ 68,395,000	\$ 51,478,000	\$ 64,903,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 5,152,833</b>	<b>\$ 3,989,142</b>	<b>\$ 4,143,874</b>	<b>\$ (172,898)</b>	<b>\$ 2,652,759</b>
Aroostook Medical Center, The (TAMC)	\$ 8,074,558	\$ 1,040,268	\$ 824,306	\$ (606,083)	\$ 1,110,276
Mercy Hospital	\$ 5,739,303	\$ 6,954,437	\$ 7,046,943	\$ (12,911,000)	\$ 7,075,000
Mid Coast Hospital	\$ 5,341,230	\$ 8,682,667	\$ 4,640,526	\$ 2,396,174	\$ 4,195,241
Penobscot Bay Medical Center	\$ 4,781,426	\$ 2,843,674	\$ 1,548,273	\$ 2,110,807	\$ 1,069,638
Southern Maine Medical Center	\$ 976,174	\$ 852,733	\$ 5,719,371	\$ 867,792	\$ (3,972,428)
St Joseph Hospital	\$ 3,828,036	\$ 3,750,771	\$ 983,077	\$ (47,795)	\$ 4,633,102
St Mary's Regional Medical Center	\$ 20,536,947	\$ 6,424,943	\$ 10,029,019	\$ (298,000)	\$ 10,678,000
York Hospital	\$ 4,964,435	\$ 4,227,512	\$ 3,647,222	\$ (1,644,212)	\$ (1,309,117)
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 1,702,278</b>	<b>\$ 1,264,868</b>	<b>\$ 5,046,747</b>	<b>\$ 2,537,598</b>	<b>\$ 539,692</b>
Cary Medical Center	\$ 1,354,346	\$ 213,250	\$ 58,368	\$ 1,309,897	\$ (724,290)
Franklin Memorial Hospital	\$ 3,515,698	\$ 1,382,568	\$ 3,951,947	\$ 4,746,071	\$ 1,803,673
Henrietta D. Goodall Hospital	\$ (3,048,911)	\$ 1,147,167	\$ 6,141,547	\$ (2,288,396)	\$ (9,850,665)
Maine Coast Memorial Hospital	\$ 2,050,209	\$ 1,852,744	\$ 8,497,366	\$ 3,765,299	\$ 2,876,395
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 2,195,474</b>	<b>\$ 2,270,634</b>	<b>\$ 1,201,265</b>	<b>\$ 1,507,813</b>	<b>\$ (822,347)</b>
Inland Hospital	\$ 3,764,034	\$ (831,142)	\$ 1,201,265	\$ 1,652,232	\$ 1,735,700
Miles Memorial Hospital	\$ 2,195,474	\$ 2,270,634	\$ (11,229)	\$ 1,507,813	\$ (822,347)
Northern Maine Medical Center	\$ 1,363,619	\$ 2,712,531	\$ 2,009,507	\$ (189,880)	\$ (870,234)
Parkview Adventist Medical Center	\$ 604,434	\$ 744,187	\$ (7,510,646)	\$ (3,699,391)	\$ (1,946,230)
Stephens Memorial Hospital	\$ 2,821,961	\$ 3,084,661	\$ 6,180,011	\$ 3,426,330	\$ 2,741,338
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 452,250</b>	<b>\$ 1,007,848</b>	<b>\$ 1,300,932</b>	<b>\$ 881,066</b>	<b>\$ 31,776</b>
Blue Hill Memorial Hospital	\$ (909,212)	\$ 625,725	\$ (1,472,778)	\$ (1,042,994)	\$ (4,530,368)
Bridgton Hospital	\$ 1,687,355	\$ 1,948,736	\$ 2,058,107	\$ 2,454,428	\$ 2,537,495
Calais Regional Hospital	\$ 452,250	\$ 1,007,848	\$ (657,179)	\$ 236,274	\$ (251,307)
Charles A. Dean Memorial Hospital	\$ (636,197)	\$ 155,357	\$ 8,384	\$ 43,940	\$ (502,392)
Down East Community Hospital	\$ 1,624,338	\$ 2,668,974	\$ 3,096,470	\$ 2,593,304	\$ (617,249)
Houlton Regional Hospital	\$ 1,011,881	\$ (400,324)	\$ 276,973	\$ 2,236,444	\$ (250,201)
Mayo Regional Hospital	\$ 3,751,105	\$ 1,585,239	\$ 2,896,554	\$ 1,715,206	\$ 2,877,953
Millinocket Regional Hospital	\$ 202,932	\$ 747,826	\$ 1,381,446	\$ 881,066	\$ 371,325
Mount Desert Island Hospital	\$ (274,545)	\$ (88,206)	\$ 1,300,932	\$ (473,614)	\$ 7,388
Penobscot Valley Hospital	\$ 352,593	\$ 459,699	\$ 531,186	\$ (211,105)	\$ 31,776
Redington-Fairview General Hospital	\$ 2,067,394	\$ 8,396,931	\$ 5,817,723	\$ 4,958,332	\$ 4,986,187
Rumford Community Hospital	\$ 1,907,720	\$ 1,343,457	\$ 2,770,221	\$ 665,485	\$ 1,284,643
St Andrews Hospital	\$ (233,183)	\$ 22,154	\$ 1,051,454	\$ (511,366)	\$ (868,024)
Sebasticook Valley Hospital	\$ 361,189	\$ 1,067,370	\$ 916,903	\$ 2,754,848	\$ 1,694,480
Waldo County General Hospital	\$ 2,478,361	\$ 5,772,924	\$ 4,010,202	\$ 3,340,089	\$ 3,137,042
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 1,011,461</b>	<b>\$ 807,607</b>	<b>\$ 3,729,881</b>	<b>\$ 1,090,295</b>	<b>\$ 1,145,806</b>
Acadia Hospital Corporation	\$ 1,299,948	\$ 840,702	\$ 6,092,729	\$ 1,437,024	\$ 1,878,200
Spring Harbor Hospital	\$ 722,973	\$ 774,512	\$ 1,367,033	\$ 743,565	\$ 413,411
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 4,424,373</b>	<b>\$ 5,248,318</b>	<b>\$ 5,278,154</b>	<b>\$ 5,425,978</b>	<b>\$ 3,259,205</b>
New England Rehabilitation Hospital	\$ 4,424,373	\$ 5,248,318	\$ 5,278,154	\$ 5,425,978	\$ 3,259,205
<b>All Maine Hospitals Median</b>	<b>\$ 2,050,209</b>	<b>\$ 1,585,239</b>	<b>\$ 2,770,221</b>	<b>\$ 1,309,897</b>	<b>\$ 1,110,276</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

## Liquidity Ratios

**Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis: they are unable to pay current obligations as they become due. Five measures of liquidity are included:**

- Current Ratio (without Board Designated and Undesignated Investments)
- Days in Accounts Receivable
- Days Cash on Hand (Current)
- Days Cash on Hand (Including Board Designated and Undesignated Investments)
- Average Payment Period (Current Liabilities)

# Maine Health Data Organization Hospital Financial Report Part I

## Current Ratio (without Board Designated & Undesignated Investments)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>2.50</b>	<b>2.11</b>	<b>1.87</b>	<b>1.64</b>	<b>2.06</b>
Central Maine Medical Center	3.40	3.18	3.10	1.44	1.91
Eastern Maine Medical Center	1.28	1.09	1.21	1.08	1.08
MaineGeneral Medical Center	2.14	1.46	1.33	1.85	2.22
Maine Medical Center	2.87	2.75	2.42	2.74	3.02
<b>Peer Group B Median -- 8 Hospitals</b>	<b>2.21</b>	<b>2.20</b>	<b>1.89</b>	<b>1.38</b>	<b>1.65</b>
Aroostook Medical Center, The (TAMC)	1.42	0.99	0.84	0.79	1.51
Mercy Hospital	1.60	1.95	1.56	1.21	1.41
Mid Coast Hospital	1.80	1.67	1.56	1.37	1.65
Penobscot Bay Medical Center	4.24	3.57	2.72	3.10	2.66
Southern Maine Medical Center	2.63	2.46	2.18	1.49	1.72
St Joseph Hospital	2.69	2.69	2.46	1.35	1.57
St Mary's Regional Medical Center	4.19	4.18	3.83	4.35	3.52
York Hospital	1.25	1.67	1.59	1.38	1.64
<b>Peer Group C Median -- 4 Hospitals</b>	<b>1.74</b>	<b>1.83</b>	<b>2.38</b>	<b>1.77</b>	<b>1.88</b>
Cary Medical Center	1.80	1.67	2.12	1.60	1.39
Franklin Memorial Hospital	3.65	3.93	4.81	1.94	2.37
Henrietta D. Goodall Hospital	0.98	1.17	1.34	0.85	1.01
Maine Coast Memorial Hospital	1.67	1.99	2.65	2.22	2.41
<b>Peer Group D Median -- 5 Hospitals</b>	<b>1.26</b>	<b>1.50</b>	<b>1.19</b>	<b>1.46</b>	<b>0.93</b>
Inland Hospital	1.02	1.18	0.95	1.04	0.83
Miles Memorial Hospital	1.26	1.50	1.19	1.52	0.93
Northern Maine Medical Center	2.02	2.09	1.88	1.46	1.65
Parkview Adventist Medical Center	1.03	1.10	0.42	0.40	0.40
Stephens Memorial Hospital	2.15	2.18	1.90	1.70	1.62
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>1.43</b>	<b>1.70</b>	<b>2.21</b>	<b>1.97</b>	<b>2.00</b>
Blue Hill Memorial Hospital	1.21	1.27	1.02	1.48	0.92
Bridgton Hospital	2.33	2.88	3.01	2.31	4.14
Calais Regional Hospital	1.77	2.07	2.35	2.46	2.88
Charles A. Dean Memorial Hospital	0.49	0.46	0.50	0.56	0.64
Down East Community Hospital	2.29	2.46	2.24	3.89	3.16
Houlton Regional Hospital	0.99	1.10	1.22	1.44	1.38
Mayo Regional Hospital	3.61	3.45	3.55	2.24	2.32
Millinocket Regional Hospital	1.28	1.70	3.35	3.66	2.40
Mount Desert Island Hospital	0.93	0.83	0.90	0.63	0.76
Penobscot Valley Hospital	1.04	1.10	0.82	1.20	1.15
Redington-Fairview General Hospital	5.36	8.00	5.48	4.21	3.82
Rumford Community Hospital	5.71	3.12	4.75	2.79	2.11
St Andrews Hospital	1.15	1.19	0.98	1.16	1.18
Sebasticook Valley Hospital	1.43	1.52	1.20	1.02	1.51
Waldo County General Hospital	1.57	2.29	2.21	1.97	2.00
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>1.40</b>	<b>1.29</b>	<b>0.94</b>	<b>1.28</b>	<b>2.56</b>
Acadia Hospital Corporation	0.98	0.35	0.50	0.46	0.58
Spring Harbor Hospital	1.83	2.23	1.39	2.11	4.54
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>2.43</b>	<b>3.96</b>	<b>7.00</b>	<b>3.34</b>	<b>1.81</b>
New England Rehabilitation Hospital	2.43	3.96	7.00	3.34	1.81
<b>All Maine Hospitals Median</b>	<b>1.77</b>	<b>1.95</b>	<b>1.88</b>	<b>1.49</b>	<b>1.65</b>
<b>* Northeast Median</b>	<b>1.56</b>	<b>1.54</b>	<b>1.58</b>	<b>1.55</b>	<b>1.53</b>
<b>* U.S. Median</b>	<b>2.09</b>	<b>2.08</b>	<b>2.13</b>	<b>2.07</b>	<b>2.1</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I

## Days in Account Receivable

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>29.2</b>	<b>32.0</b>	<b>32.4</b>	<b>30.9</b>	<b>28.6</b>
Central Maine Medical Center	31.5	31.9	34.6	41.0	43.2
Eastern Maine Medical Center	26.9	35.3	30.5	29.8	27.2
MaineGeneral Medical Center	34.3	32.1	34.4	32.1	30.0
Maine Medical Center	18.7	18.5	20.3	29.7	25.7
<b>Peer Group B Median -- 8 Hospitals</b>	<b>42.7</b>	<b>39.8</b>	<b>38.3</b>	<b>38.1</b>	<b>32.1</b>
Aroostook Medical Center, The (TAMC)	36.1	37.9	32.8	35.5	24.4
Mercy Hospital	56.0	43.7	43.8	46.0	38.9
Mid Coast Hospital	21.6	24.5	24.8	29.8	29.4
Penobscot Bay Medical Center	42.8	41.8	42.9	50.1	46.4
Southern Maine Medical Center	43.3	43.4	41.3	40.2	49.0
St Joseph Hospital	34.4	31.7	34.1	32.6	24.1
St Mary's Regional Medical Center	43.6	36.2	35.4	36.0	24.5
York Hospital	42.6	43.6	45.8	42.3	34.9
<b>Peer Group C Median -- 4 Hospitals</b>	<b>39.0</b>	<b>32.3</b>	<b>40.7</b>	<b>39.4</b>	<b>39.0</b>
Cary Medical Center	18.8	18.2	29.3	28.7	28.1
Franklin Memorial Hospital	42.0	38.4	47.2	44.6	48.4
Henrietta D. Goodall Hospital	48.3	55.3	53.6	60.3	46.3
Maine Coast Memorial Hospital	36.1	26.3	34.2	34.2	31.7
<b>Peer Group D Median -- 5 Hospitals</b>	<b>33.6</b>	<b>38.3</b>	<b>29.8</b>	<b>33.7</b>	<b>35.1</b>
Inland Hospital	32.6	28.4	29.8	33.7	25.9
Miles Memorial Hospital	52.2	55.6	56.1	60.1	43.3
Northern Maine Medical Center	33.6	39.7	29.6	30.4	35.1
Parkview Adventist Medical Center	52.8	38.3	44.6	38.1	37.0
Stephens Memorial Hospital	17.2	20.3	16.4	20.3	20.6
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>36.2</b>	<b>37.4</b>	<b>36.9</b>	<b>37.1</b>	<b>39.7</b>
Blue Hill Memorial Hospital	46.3	60.0	52.3	54.5	51.4
Bridgton Hospital	28.9	31.3	34.5	38.9	46.2
Calais Regional Hospital	36.2	53.9	43.4	41.4	51.3
Charles A. Dean Memorial Hospital	23.8	29.2	26.9	15.7	14.9
Down East Community Hospital	24.5	22.6	22.1	27.2	29.3
Houlton Regional Hospital	59.0	51.5	49.6	47.2	41.2
Mayo Regional Hospital	40.9	37.4	30.9	26.3	29.4
Millinocket Regional Hospital	32.6	38.5	35.3	35.8	36.6
Mount Desert Island Hospital	31.8	28.4	30.9	31.3	39.7
Penobscot Valley Hospital	41.5	34.7	36.9	35.4	35.4
Redington-Fairview General Hospital	62.2	72.5	50.0	50.4	43.8
Rumford Community Hospital	40.6	43.5	43.6	52.7	58.2
St Andrews Hospital	71.5	66.0	56.1	55.4	54.6
Sebastiack Valley Hospital	28.6	26.0	54.7	35.8	22.9
Waldo County General Hospital	31.3	25.2	33.3	37.1	29.5
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>20.8</b>	<b>26.1</b>	<b>21.0</b>	<b>26.0</b>	<b>18.9</b>
Acadia Hospital Corporation	24.4	15.6	16.8	26.8	22.6
Spring Harbor Hospital	17.2	36.6	25.3	25.3	15.2
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>45.3</b>	<b>54.1</b>	<b>39.4</b>	<b>44.5</b>	<b>33.9</b>
New England Rehabilitation Hospital	45.3	54.1	39.4	44.5	33.9
<b>All Maine Hospitals Median</b>	<b>36.1</b>	<b>36.6</b>	<b>34.6</b>	<b>35.8</b>	<b>34.9</b>
<b>* Northeast Median</b>	†	†	†	†	†
<b>* U.S. Median</b>	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Days Cash on Hand (Current)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>20.3</b>	<b>24.4</b>	<b>15.8</b>	<b>11.3</b>	<b>23.3</b>
Central Maine Medical Center	28.2	34.5	25.3	10.9	9.7
Eastern Maine Medical Center	12.1	4.5	5.3	5.6	8.6
MaineGeneral Medical Center	12.5	14.3	6.3	11.7	37.0
Maine Medical Center	194.4	222.6	224.6	161.7	162.9
<b>Peer Group B Median -- 8 Hospitals</b>	<b>26.0</b>	<b>24.9</b>	<b>40.7</b>	<b>16.1</b>	<b>25.8</b>
Aroostook Medical Center, The (TAMC)	22.3	6.0	12.6	16.5	18.1
Mercy Hospital	7.8	24.5	44.0	(0.5)	22.6
Mid Coast Hospital	48.7	41.8	35.9	15.7	49.2
Penobscot Bay Medical Center	104.6	97.6	37.5	58.1	37.0
Southern Maine Medical Center	27.1	25.2	48.0	38.3	29.0
St Joseph Hospital	73.0	69.1	71.3	54.0	77.4
St Mary's Regional Medical Center	24.9	20.7	44.7	8.6	18.1
York Hospital	12.6	8.0	9.3	7.3	14.6
<b>Peer Group C Median -- 4 Hospitals</b>	<b>42.9</b>	<b>41.3</b>	<b>54.8</b>	<b>18.9</b>	<b>32.4</b>
Cary Medical Center	30.0	36.1	34.6	11.6	15.8
Franklin Memorial Hospital	98.0	68.3	75.0	26.1	39.8
Henrietta D. Goodall Hospital	34.4	12.7	26.7	10.1	25.0
Maine Coast Memorial Hospital	51.4	46.5	86.5	58.0	84.3
<b>Peer Group D Median -- 5 Hospitals</b>	<b>18.0</b>	<b>24.8</b>	<b>13.4</b>	<b>24.3</b>	<b>33.3</b>
Inland Hospital	18.0	24.8	9.3	8.3	11.3
Miles Memorial Hospital	3.9	22.4	13.4	24.3	36.3
Northern Maine Medical Center	32.0	33.4	49.6	37.3	33.3
Parkview Adventist Medical Center	2.3	2.5	3.2	1.2	15.8
Stephens Memorial Hospital	41.7	67.6	108.1	69.5	79.3
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>16.1</b>	<b>7.7</b>	<b>24.3</b>	<b>14.8</b>	<b>35.9</b>
Blue Hill Memorial Hospital	5.5	4.4	3.1	12.6	4.8
Bridgton Hospital	6.5	6.0	6.3	9.9	40.4
Calais Regional Hospital	1.8	0.6	3.9	10.0	28.4
Charles A. Dean Memorial Hospital	24.3	22.5	10.1	14.8	22.4
Down East Community Hospital	46.7	34.4	51.7	47.9	89.4
Houlton Regional Hospital	8.0	5.8	26.2	5.6	35.9
Mayo Regional Hospital	48.4	43.6	56.8	48.0	72.5
Millinocket Regional Hospital	2.7	2.1	9.7	15.9	52.9
Mount Desert Island Hospital	1.3	3.0	7.2	30.4	13.6
Penobscot Valley Hospital	9.8	2.9	2.7	2.6	32.0
Redington-Fairview General Hospital	152.4	170.4	221.5	164.4	172.4
Rumford Community Hospital	16.1	7.7	24.7	8.9	2.7
St Andrews Hospital	30.5	23.5	25.4	45.3	29.2
Sebastacook Valley Hospital	54.1	25.1	24.3	28.2	55.2
Waldo County General Hospital	31.3	31.2	42.7	14.4	42.2
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>50.5</b>	<b>23.5</b>	<b>49.8</b>	<b>42.8</b>	<b>61.5</b>
Acadia Hospital Corporation	41.3	17.0	35.8	36.3	27.1
Spring Harbor Hospital	59.7	29.9	63.9	49.3	96.0
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>(7.5)</b>	<b>30.5</b>	<b>193.8</b>	<b>95.2</b>	<b>83.8</b>
New England Rehabilitation Hospital	(7.5)	30.5	193.8	95.2	83.8
<b>All Maine Hospitals Median</b>	<b>27.1</b>	<b>24.5</b>	<b>26.7</b>	<b>15.9</b>	<b>33.3</b>
<b>* Northeast Median</b>	<b>31.3</b>	<b>26.8</b>	<b>28.5</b>	<b>25.1</b>	<b>33.5</b>
<b>* U.S. Median</b>	<b>27.8</b>	<b>25.9</b>	<b>29.0</b>	<b>28.5</b>	<b>34.4</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I

## Days Cash on Hand (Inc. Board Designated & Undesignated Investments)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>116.0</b>	<b>116.2</b>	<b>111.1</b>	<b>86.0</b>	<b>94.5</b>
Central Maine Medical Center	28.2	34.5	25.3	10.9	9.7
Eastern Maine Medical Center	68.2	54.5	63.0	62.2	78.2
MaineGeneral Medical Center	163.7	177.9	159.3	109.7	110.8
Maine Medical Center	258.4	290.7	286.1	218.1	219.1
<b>Peer Group B Median -- 8 Hospitals</b>	<b>103.7</b>	<b>100.4</b>	<b>109.6</b>	<b>60.2</b>	<b>74.3</b>
Aroostook Medical Center, The (TAMC)	36.2	17.6	22.0	26.9	28.7
Mercy Hospital	81.0	247.7	176.8	46.9	73.4
Mid Coast Hospital	156.2	189.9	186.4	145.3	151.3
Penobscot Bay Medical Center	104.6	97.6	37.5	58.1	37.0
Southern Maine Medical Center	108.4	101.8	130.5	132.8	75.2
St Joseph Hospital	80.8	77.1	82.5	59.6	84.4
St Mary's Regional Medical Center	102.8	99.8	116.1	60.9	93.0
York Hospital	113.7	100.9	103.1	71.7	70.6
<b>Peer Group C Median -- 4 Hospitals</b>	<b>103.0</b>	<b>90.2</b>	<b>105.4</b>	<b>69.0</b>	<b>74.5</b>
Cary Medical Center	79.9	86.5	61.2	55.1	68.7
Franklin Memorial Hospital	126.2	94.0	101.8	26.1	39.8
Henrietta D. Goodall Hospital	272.8	184.0	188.8	148.2	80.4
Maine Coast Memorial Hospital	69.1	61.2	109.1	82.9	99.7
<b>Peer Group D Median -- 5 Hospitals</b>	<b>32.0</b>	<b>33.8</b>	<b>38.1</b>	<b>37.3</b>	<b>54.2</b>
Inland Hospital	54.0	63.1	38.1	38.2	56.2
Miles Memorial Hospital	15.9	33.8	25.0	31.7	54.2
Northern Maine Medical Center	32.0	33.4	49.6	37.3	37.9
Parkview Adventist Medical Center	2.3	2.5	3.2	1.2	15.8
Stephens Memorial Hospital	79.1	103.8	154.2	120.7	145.6
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>67.4</b>	<b>60.8</b>	<b>68.1</b>	<b>57.9</b>	<b>85.0</b>
Blue Hill Memorial Hospital	97.5	201.7	186.2	151.2	85.0
Bridgton Hospital	41.7	45.6	37.8	46.1	68.5
Calais Regional Hospital	15.7	1.7	12.9	33.4	52.1
Charles A. Dean Memorial Hospital	26.7	25.5	14.0	18.7	26.8
Down East Community Hospital	65.8	50.3	68.1	57.9	101.9
Houlton Regional Hospital	49.8	41.7	64.6	35.0	62.4
Mayo Regional Hospital	108.8	103.5	126.6	109.3	151.1
Millinocket Regional Hospital	137.2	120.6	110.9	113.9	136.2
Mount Desert Island Hospital	67.4	69.8	74.1	85.1	60.5
Penobscot Valley Hospital	34.9	23.3	30.4	23.1	47.6
Redington-Fairview General Hospital	264.2	285.9	332.6	260.4	257.0
Rumford Community Hospital	43.2	35.8	53.0	34.7	20.7
St Andrews Hospital	113.4	101.9	105.5	102.1	87.5
Sebastiack Valley Hospital	91.2	60.8	53.9	56.7	110.5
Waldo County General Hospital	208.7	193.3	198.0	128.6	177.0
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>89.2</b>	<b>55.5</b>	<b>79.1</b>	<b>83.3</b>	<b>138.3</b>
Acadia Hospital Corporation	118.7	81.2	94.3	117.3	180.6
Spring Harbor Hospital	59.7	29.9	63.9	49.3	96.0
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>(7.5)</b>	<b>30.5</b>	<b>193.8</b>	<b>95.2</b>	<b>83.8</b>
New England Rehabilitation Hospital	(7.5)	30.5	193.8	95.2	83.8
<b>All Maine Hospitals Median</b>	<b>79.9</b>	<b>77.1</b>	<b>82.5</b>	<b>59.6</b>	<b>78.2</b>
<b>* Northeast Median</b>	<b>82.1</b>	<b>69.1</b>	<b>70.0</b>	<b>68.7</b>	<b>78.6</b>
<b>* U.S. Median</b>	<b>96.8</b>	<b>64.9</b>	<b>76.6</b>	<b>73.8</b>	<b>106.3</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization

## Hospital Financial Report Part I

### Average Payment Period (Current Liabilities)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>53.9</b>	<b>49.0</b>	<b>46.7</b>	<b>49.9</b>	<b>54.5</b>
Central Maine Medical Center	36.9	40.6	39.6	54.1	49.2
Eastern Maine Medical Center	60.6	50.3	43.6	45.7	59.9
MaineGeneral Medical Center	47.1	47.8	49.9	40.8	43.8
Maine Medical Center	87.7	96.8	117.0	76.9	68.1
<b>Peer Group B Median -- 8 Hospitals</b>	<b>50.2</b>	<b>46.1</b>	<b>48.6</b>	<b>53.1</b>	<b>59.2</b>
Aroostook Medical Center, The (TAMC)	58.3	66.0	91.6	94.5	58.9
Mercy Hospital	61.9	59.0	67.6	73.5	60.2
Mid Coast Hospital	49.9	51.4	54.2	47.5	59.5
Penobscot Bay Medical Center	41.1	44.7	43.5	44.1	43.3
Southern Maine Medical Center	39.4	38.7	50.8	57.9	61.3
St Joseph Hospital	50.4	47.4	46.5	69.5	72.3
St Mary's Regional Medical Center	28.3	28.5	32.6	31.0	28.8
York Hospital	59.3	41.0	46.3	48.3	42.1
<b>Peer Group C Median -- 4 Hospitals</b>	<b>53.5</b>	<b>45.4</b>	<b>45.6</b>	<b>50.7</b>	<b>52.0</b>
Cary Medical Center	43.5	45.9	43.1	50.4	49.4
Franklin Memorial Hospital	50.9	43.1	37.1	43.9	42.5
Henrietta D. Goodall Hospital	106.2	100.8	105.7	114.5	86.7
Maine Coast Memorial Hospital	56.0	44.8	48.2	51.1	54.6
<b>Peer Group D Median -- 5 Hospitals</b>	<b>56.2</b>	<b>77.1</b>	<b>79.0</b>	<b>63.4</b>	<b>72.7</b>
Inland Hospital	95.0	83.8	72.5	68.0	69.9
Miles Memorial Hospital	56.2	77.1	198.0	63.4	99.0
Northern Maine Medical Center	45.8	50.1	50.3	54.3	52.2
Parkview Adventist Medical Center	98.2	92.7	142.4	130.9	169.2
Stephens Memorial Hospital	52.0	53.2	79.0	63.3	72.7
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>54.6</b>	<b>58.4</b>	<b>58.3</b>	<b>67.1</b>	<b>72.0</b>
Blue Hill Memorial Hospital	57.0	58.4	73.8	79.8	94.7
Bridgton Hospital	53.6	39.4	34.4	30.5	31.6
Calais Regional Hospital	49.2	59.7	45.3	40.8	33.9
Charles A. Dean Memorial Hospital	131.1	152.7	132.2	118.9	119.8
Down East Community Hospital	54.6	52.6	44.0	35.5	41.6
Houlton Regional Hospital	95.3	99.1	86.1	84.5	89.1
Mayo Regional Hospital	37.1	37.6	38.3	45.0	50.5
Millinocket Regional Hospital	39.8	32.1	18.0	18.8	49.3
Mount Desert Island Hospital	77.1	92.8	77.1	108.5	95.7
Penobscot Valley Hospital	104.0	133.1	102.6	100.2	79.6
Redington-Fairview General Hospital	45.7	38.5	58.3	67.1	72.0
Rumford Community Hospital	22.2	37.5	26.2	32.6	42.7
St Andrews Hospital	98.2	76.9	90.6	93.6	74.0
Sebasticook Valley Hospital	70.1	64.5	100.4	88.4	82.3
Waldo County General Hospital	54.4	54.7	50.2	42.6	49.0
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>106.2</b>	<b>107.6</b>	<b>106.6</b>	<b>98.9</b>	<b>90.1</b>
Acadia Hospital Corporation	147.3	157.4	144.5	158.2	152.4
Spring Harbor Hospital	65.0	57.7	68.6	39.7	27.9
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>20.7</b>	<b>25.2</b>	<b>36.9</b>	<b>49.1</b>	<b>71.8</b>
New England Rehabilitation Hospital	20.7	25.2	36.9	49.1	71.8
<b>All Maine Hospitals Median</b>	<b>54.6</b>	<b>52.6</b>	<b>50.8</b>	<b>54.3</b>	<b>59.9</b>
<b>* Northeast Median</b>	<b>63.2</b>	<b>61.1</b>	<b>60.5</b>	<b>60.3</b>	<b>61.4</b>
<b>* U.S. Median</b>	<b>51.3</b>	<b>51.2</b>	<b>49.8</b>	<b>51.1</b>	<b>50.7</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

## Capital Structure Ratios

**Capital Structure Ratios - Measures how an organization's assets are financed, and its capacity to pay for new debt. Many longterm creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:**

- Equity Financing
- Debt Service Coverage Total
- Cash Flow to Total Debt
- Fixed Asset Financing



# Maine Health Data Organization Hospital Financial Report Part I Equity Financing

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>62.74%</b>	<b>62.42%</b>	<b>62.52%</b>	<b>59.74%</b>	<b>51.29%</b>
Central Maine Medical Center	42.35%	39.95%	39.53%	38.37%	38.26%
Eastern Maine Medical Center	60.72%	62.63%	64.82%	58.74%	51.65%
MaineGeneral Medical Center	64.77%	63.83%	68.63%	66.81%	59.89%
Maine Medical Center	71.15%	62.21%	60.23%	60.75%	50.93%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>59.71%</b>	<b>60.89%</b>	<b>58.29%</b>	<b>53.67%</b>	<b>52.25%</b>
Aroostook Medical Center, The (TAMC)	48.51%	47.75%	43.34%	43.42%	51.12%
Mercy Hospital	68.17%	46.27%	46.17%	43.45%	49.26%
Mid Coast Hospital	55.66%	60.07%	60.84%	61.99%	55.56%
Penobscot Bay Medical Center	61.48%	62.47%	60.59%	57.64%	54.04%
Southern Maine Medical Center	73.90%	75.17%	61.72%	61.78%	53.38%
St Joseph Hospital	47.48%	52.76%	53.63%	32.07%	36.00%
St Mary's Regional Medical Center	64.32%	65.76%	63.04%	63.36%	56.91%
York Hospital	57.94%	61.71%	55.98%	49.69%	49.57%
<b>Peer Group C Median -- 4 Hospitals</b>	<b>60.59%</b>	<b>59.85%</b>	<b>56.96%</b>	<b>54.81%</b>	<b>53.16%</b>
Cary Medical Center	58.80%	59.27%	60.75%	58.33%	59.20%
Franklin Memorial Hospital	67.38%	68.89%	58.28%	49.17%	52.09%
Henrietta D. Goodall Hospital	62.39%	60.44%	53.76%	51.30%	46.54%
Maine Coast Memorial Hospital	52.65%	56.53%	55.64%	61.10%	54.23%
<b>Peer Group D Median -- 5 Hospitals</b>	<b>51.47%</b>	<b>51.10%</b>	<b>52.86%</b>	<b>54.09%</b>	<b>50.22%</b>
Inland Hospital	51.09%	48.81%	52.86%	48.82%	50.22%
Miles Memorial Hospital	51.47%	51.10%	34.35%	54.09%	46.98%
Northern Maine Medical Center	57.10%	58.66%	59.02%	55.47%	54.24%
Parkview Adventist Medical Center	38.49%	40.81%	4.76%	(22.62%)	(33.47%)
Stephens Memorial Hospital	66.25%	71.84%	69.21%	70.69%	68.83%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>48.55%</b>	<b>53.25%</b>	<b>56.02%</b>	<b>55.38%</b>	<b>52.41%</b>
Blue Hill Memorial Hospital	65.83%	74.63%	71.36%	60.40%	51.46%
Bridgton Hospital	44.42%	48.16%	53.00%	57.64%	59.95%
Calais Regional Hospital	42.61%	29.39%	29.16%	30.29%	30.55%
Charles A. Dean Memorial Hospital	(5.46%)	3.06%	15.71%	12.80%	13.06%
Down East Community Hospital	48.55%	53.82%	58.52%	57.40%	55.39%
Houlton Regional Hospital	23.29%	21.26%	25.85%	30.29%	26.11%
Mayo Regional Hospital	64.50%	65.51%	69.01%	69.75%	71.44%
Millinocket Regional Hospital	64.47%	67.61%	75.27%	71.03%	63.18%
Mount Desert Island Hospital	64.07%	53.25%	56.02%	41.52%	44.24%
Penobscot Valley Hospital	29.16%	20.87%	25.91%	24.42%	25.65%
Redington-Fairview General Hospital	80.97%	84.93%	77.44%	55.38%	52.41%
Rumford Community Hospital	62.50%	59.32%	67.14%	63.98%	63.49%
St Andrews Hospital	45.37%	47.45%	49.21%	41.71%	44.62%
Sebasticook Valley Hospital	47.70%	51.67%	47.03%	52.65%	57.35%
Waldo County General Hospital	69.69%	73.69%	76.34%	75.65%	74.22%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>10.13%</b>	<b>12.05%</b>	<b>19.37%</b>	<b>19.05%</b>	<b>17.11%</b>
Acadia Hospital Corporation	2.78%	4.58%	18.36%	14.40%	9.21%
Spring Harbor Hospital	17.48%	19.52%	20.38%	23.69%	25.01%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>14.39%</b>	<b>25.73%</b>	<b>36.21%</b>	<b>30.18%</b>	<b>20.08%</b>
New England Rehabilitation Hospital	14.39%	25.73%	36.21%	30.18%	20.08%
<b>All Maine Hospitals Median</b>	<b>57.10%</b>	<b>56.53%</b>	<b>55.98%</b>	<b>54.09%</b>	<b>51.46%</b>
<b>* Northeast Median</b>	<b>49.20%</b>	<b>47.50%</b>	<b>48.60%</b>	<b>47.60%</b>	<b>38.40%</b>
<b>* U.S. Median</b>	<b>55.30%</b>	<b>55.10%</b>	<b>56.20%</b>	<b>53.10%</b>	<b>53.30%</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I

## Debt Service Coverage

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>7.71</b>	<b>7.91</b>	<b>6.73</b>	<b>5.58</b>	<b>4.82</b>
Central Maine Medical Center	2.73	3.40	3.07	2.52	3.13
Eastern Maine Medical Center	17.12	10.89	7.73	10.56	8.20
MaineGeneral Medical Center	4.82	6.44	5.73	2.24	2.60
Maine Medical Center	10.61	9.38	13.54	8.64	6.52
<b>Peer Group B Median -- 8 Hospitals</b>	<b>5.12</b>	<b>4.24</b>	<b>3.94</b>	<b>2.24</b>	<b>2.96</b>
Aroostook Medical Center, The (TAMC)	6.65	3.13	2.74	2.16	3.02
Mercy Hospital	5.75	6.98	9.55	(1.76)	2.07
Mid Coast Hospital	2.86	4.09	3.53	2.69	5.37
Penobscot Bay Medical Center	5.33	4.15	3.34	3.72	2.91
Southern Maine Medical Center	4.42	4.34	8.38	4.53	1.71
St Joseph Hospital	2.62	2.42	2.23	2.11	3.30
St Mary's Regional Medical Center	12.30	5.65	7.15	2.33	7.03
York Hospital	4.91	5.00	4.36	2.14	2.10
<b>Peer Group C Median -- 4 Hospitals</b>	<b>4.39</b>	<b>3.30</b>	<b>4.61</b>	<b>5.00</b>	<b>2.68</b>
Cary Medical Center	6.63	3.09	2.47	4.76	1.26
Franklin Memorial Hospital	5.00	3.51	4.83	8.19	4.09
Henrietta D. Goodall Hospital	0.30	2.54	4.39	0.90	(1.56)
Maine Coast Memorial Hospital	3.78	3.83	9.26	5.25	4.32
<b>Peer Group D Median -- 5 Hospitals</b>	<b>3.62</b>	<b>4.24</b>	<b>3.15</b>	<b>3.84</b>	<b>1.92</b>
Inland Hospital	5.81	0.48	3.15	3.84	3.68
Miles Memorial Hospital	4.79	6.05	2.87	5.11	1.92
Northern Maine Medical Center	3.26	4.24	3.82	1.20	1.43
Parkview Adventist Medical Center	2.64	3.15	(6.66)	(0.95)	0.01
Stephens Memorial Hospital	3.62	5.26	33.80	24.59	22.66
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>2.67</b>	<b>3.03</b>	<b>3.13</b>	<b>4.19</b>	<b>2.06</b>
Blue Hill Memorial Hospital	0.90	3.02	0.14	0.93	(4.56)
Bridgton Hospital	2.28	3.52	2.59	4.40	4.55
Calais Regional Hospital	2.30	2.84	1.41	1.97	1.56
Charles A. Dean Memorial Hospital	(3.16)	2.79	0.69	2.51	(0.15)
Down East Community Hospital	3.53	4.76	5.34	4.45	1.07
Houlton Regional Hospital	2.73	1.32	1.72	3.43	1.18
Mayo Regional Hospital	6.08	3.74	5.50	4.19	5.78
Millinocket Regional Hospital	3.57	4.86	8.15	5.65	3.70
Mount Desert Island Hospital	1.80	1.90	2.72	1.82	1.78
Penobscot Valley Hospital	2.67	1.66	2.23	1.29	2.06
Redington-Fairview General Hospital	7.15	18.63	18.32	16.29	8.93
Rumford Community Hospital	9.31	9.37	6.53	28.46	42.08
St Andrews Hospital	1.76	1.98	3.13	1.44	1.10
Sebasticook Valley Hospital	2.46	3.03	3.15	5.77	3.86
Waldo County General Hospital	5.36	6.82	6.92	6.69	9.47
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>1.95</b>	<b>1.46</b>	<b>3.65</b>	<b>1.93</b>	<b>1.91</b>
Acadia Hospital Corporation	2.06	1.82	5.01	2.00	2.25
Spring Harbor Hospital	1.84	1.10	2.29	1.86	1.57
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>5.64</b>	<b>7.23</b>	<b>5.45</b>	<b>5.40</b>	<b>3.77</b>
New England Rehabilitation Hospital	5.64	7.23	5.45	5.40	3.77
<b>All Maine Hospitals Median</b>	<b>3.62</b>	<b>3.74</b>	<b>3.82</b>	<b>3.43</b>	<b>2.91</b>
<b>* Northeast Median</b>	<b>3.39</b>	<b>3.57</b>	<b>3.70</b>	<b>2.67</b>	<b>2.88</b>
<b>* U.S. Median</b>	<b>3.90</b>	<b>3.80</b>	<b>3.85</b>	<b>2.95</b>	<b>3.17</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Cash Flow to Total Debt

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>39.76%</b>	<b>29.68%</b>	<b>26.68%</b>	<b>21.55%</b>	<b>15.90%</b>
Central Maine Medical Center	26.82%	15.73%	13.31%	10.97%	13.40%
Eastern Maine Medical Center	50.81%	31.57%	24.97%	28.63%	15.21%
MaineGeneral Medical Center	28.71%	33.97%	34.03%	16.62%	16.59%
Maine Medical Center	59.99%	27.79%	28.39%	26.47%	24.51%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>30.90%</b>	<b>26.95%</b>	<b>20.89%</b>	<b>10.86%</b>	<b>16.17%</b>
Aroostook Medical Center, The (TAMC)	38.77%	14.65%	11.35%	8.28%	15.41%
Mercy Hospital	34.56%	14.03%	12.89%	(3.86%)	17.95%
Mid Coast Hospital	24.45%	33.82%	25.26%	19.30%	16.93%
Penobscot Bay Medical Center	37.03%	26.40%	19.79%	20.15%	15.00%
Southern Maine Medical Center	27.23%	27.11%	26.28%	13.84%	5.70%
St Joseph Hospital	25.40%	26.79%	19.37%	11.31%	24.59%
St Mary's Regional Medical Center	78.47%	35.32%	38.31%	10.40%	25.38%
York Hospital	26.20%	27.41%	21.99%	8.63%	9.22%
<b>Peer Group C Median -- 4 Hospitals</b>	<b>26.35%</b>	<b>21.38%</b>	<b>22.81%</b>	<b>26.06%</b>	<b>14.05%</b>
Cary Medical Center	34.13%	20.62%	17.17%	26.59%	9.78%
Franklin Memorial Hospital	34.56%	23.90%	23.41%	25.52%	18.32%
Henrietta D. Goodall Hospital	(0.91%)	13.15%	22.21%	2.68%	(15.21%)
Maine Coast Memorial Hospital	18.57%	22.13%	47.03%	30.13%	19.29%
<b>Peer Group D Median -- 5 Hospitals</b>	<b>29.67%</b>	<b>24.37%</b>	<b>21.65%</b>	<b>20.57%</b>	<b>7.10%</b>
Inland Hospital	40.15%	4.70%	21.65%	20.57%	19.78%
Miles Memorial Hospital	18.71%	24.37%	5.08%	21.85%	6.05%
Northern Maine Medical Center	29.67%	38.59%	28.46%	10.50%	7.10%
Parkview Adventist Medical Center	17.28%	19.39%	(32.76%)	(12.53%)	(1.42%)
Stephens Memorial Hospital	47.13%	51.82%	70.29%	53.76%	41.50%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>15.28%</b>	<b>24.67%</b>	<b>24.57%</b>	<b>17.22%</b>	<b>9.13%</b>
Blue Hill Memorial Hospital	7.04%	29.03%	(2.04%)	3.43%	(23.50%)
Bridgton Hospital	19.91%	22.74%	24.57%	27.91%	28.66%
Calais Regional Hospital	11.37%	9.48%	3.90%	7.58%	5.28%
Charles A. Dean Memorial Hospital	(8.98%)	11.01%	7.08%	7.75%	(1.62%)
Down East Community Hospital	25.51%	35.93%	40.90%	34.45%	5.03%
Houlton Regional Hospital	14.58%	5.27%	7.68%	17.06%	3.18%
Mayo Regional Hospital	49.43%	28.05%	42.91%	31.89%	43.42%
Millinocket Regional Hospital	16.86%	27.71%	50.44%	30.18%	14.36%
Mount Desert Island Hospital	14.46%	13.65%	25.56%	5.25%	9.13%
Penobscot Valley Hospital	12.71%	7.74%	10.72%	4.90%	7.55%
Redington-Fairview General Hospital	42.14%	123.98%	53.85%	17.22%	16.95%
Rumford Community Hospital	48.56%	30.58%	60.41%	23.60%	29.41%
St Andrews Hospital	6.51%	8.63%	15.50%	3.82%	2.99%
Sebastcook Valley Hospital	15.28%	24.67%	17.73%	35.12%	28.12%
Waldo County General Hospital	33.25%	42.64%	44.60%	43.23%	40.82%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>7.60%</b>	<b>7.01%</b>	<b>16.13%</b>	<b>7.32%</b>	<b>6.99%</b>
Acadia Hospital Corporation	7.83%	6.17%	22.54%	6.76%	7.53%
Spring Harbor Hospital	7.37%	7.85%	9.72%	7.87%	6.45%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>34.18%</b>	<b>41.05%</b>	<b>34.19%</b>	<b>41.06%</b>	<b>26.75%</b>
New England Rehabilitation Hospital	34.18%	41.05%	34.19%	41.06%	26.75%
<b>All Maine Hospitals Median</b>	<b>26.20%</b>	<b>24.67%</b>	<b>22.54%</b>	<b>17.06%</b>	<b>15.00%</b>
<b>* Northeast Median</b>	<b>18.20%</b>	<b>18.20%</b>	<b>18.40%</b>	<b>12.50%</b>	<b>14.60%</b>
<b>* U.S. Median</b>	<b>23.30%</b>	<b>22.80%</b>	<b>22.60%</b>	<b>16.00%</b>	<b>17.40%</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Fixed Asset Financing

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>39.29%</b>	<b>56.96%</b>	<b>41.25%</b>	<b>35.02%</b>	<b>32.43%</b>
Central Maine Medical Center	72.97%	83.61%	81.41%	76.26%	79.29%
Eastern Maine Medical Center	30.76%	27.42%	27.51%	26.08%	18.89%
MaineGeneral Medical Center	47.82%	60.51%	41.65%	36.40%	34.72%
Maine Medical Center	30.51%	53.41%	40.85%	33.64%	30.14%
<b>Peer Group B Median -- 8 Hospitals</b>	<b>58.32%</b>	<b>57.07%</b>	<b>56.94%</b>	<b>53.90%</b>	<b>58.05%</b>
Aroostook Medical Center, The (TAMC)	58.84%	55.68%	52.37%	48.68%	44.39%
Mercy Hospital	28.33%	143.74%	88.51%	57.10%	59.34%
Mid Coast Hospital	60.15%	58.47%	56.14%	50.70%	56.76%
Penobscot Bay Medical Center	57.79%	53.15%	47.41%	58.62%	63.95%
Southern Maine Medical Center	32.15%	26.68%	59.95%	48.56%	54.22%
St Joseph Hospital	68.84%	61.16%	57.74%	61.90%	62.68%
St Mary's Regional Medical Center	75.45%	76.61%	97.93%	85.20%	130.04%
York Hospital	46.69%	47.76%	46.98%	48.66%	50.87%
<b>Peer Group C Median -- 4 Hospitals</b>	<b>46.81%</b>	<b>45.20%</b>	<b>53.26%</b>	<b>52.68%</b>	<b>58.61%</b>
Cary Medical Center	48.69%	46.60%	41.31%	41.88%	38.92%
Franklin Memorial Hospital	43.89%	41.47%	85.03%	63.11%	62.35%
Henrietta D. Goodall Hospital	52.95%	50.87%	64.51%	63.47%	64.35%
Maine Coast Memorial Hospital	44.93%	43.80%	42.02%	42.25%	54.86%
<b>Peer Group D Median -- 5 Hospitals</b>	<b>35.76%</b>	<b>38.72%</b>	<b>37.27%</b>	<b>38.20%</b>	<b>31.24%</b>
Inland Hospital	35.76%	48.88%	37.27%	52.37%	49.05%
Miles Memorial Hospital	39.29%	38.72%	38.17%	37.15%	29.93%
Northern Maine Medical Center	46.56%	43.69%	41.14%	45.52%	47.46%
Parkview Adventist Medical Center	31.28%	29.80%	24.23%	38.20%	31.24%
Stephens Memorial Hospital	35.36%	24.85%	23.71%	22.92%	25.01%
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>54.53%</b>	<b>53.45%</b>	<b>49.49%</b>	<b>58.24%</b>	<b>52.67%</b>
Blue Hill Memorial Hospital	34.13%	32.96%	29.07%	37.80%	25.93%
Bridgton Hospital	70.41%	68.17%	62.50%	58.24%	57.31%
Calais Regional Hospital	63.61%	79.74%	82.97%	86.22%	88.83%
Charles A. Dean Memorial Hospital	41.16%	5.69%	22.27%	21.47%	14.36%
Down East Community Hospital	66.88%	58.31%	62.18%	59.28%	52.67%
Houlton Regional Hospital	90.67%	92.69%	94.69%	87.32%	99.79%
Mayo Regional Hospital	56.58%	53.45%	49.49%	41.50%	37.58%
Millinocket Regional Hospital	87.71%	88.35%	66.56%	92.96%	130.91%
Mount Desert Island Hospital	29.93%	24.40%	29.18%	56.07%	46.62%
Penobscot Valley Hospital	47.94%	78.19%	87.72%	84.04%	82.17%
Redington-Fairview General Hospital	46.60%	47.18%	43.82%	121.47%	80.04%
Rumford Community Hospital	25.81%	12.11%	8.99%	6.59%	5.18%
St Andrews Hospital	54.53%	53.05%	47.04%	58.29%	58.26%
Sebasticook Valley Hospital	63.75%	59.71%	52.90%	48.79%	42.80%
Waldo County General Hospital	48.11%	41.55%	35.81%	33.47%	34.49%
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>112.64%</b>	<b>111.90%</b>	<b>116.26%</b>	<b>118.14%</b>	<b>106.44%</b>
Acadia Hospital Corporation	132.75%	129.30%	135.43%	136.69%	111.13%
Spring Harbor Hospital	92.53%	94.50%	97.08%	99.59%	101.74%
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>103.22%</b>	<b>97.11%</b>	<b>98.75%</b>	<b>99.42%</b>	<b>98.85%</b>
New England Rehabilitation Hospital	103.22%	97.11%	98.75%	99.42%	98.85%
<b>All Maine Hospitals Median</b>	<b>48.11%</b>	<b>53.15%</b>	<b>49.49%</b>	<b>52.37%</b>	<b>54.22%</b>
<b>* Northeast Median</b>	<b>62.10%</b>	<b>66.90%</b>	<b>65.90%</b>	<b>60.90%</b>	<b>61.30%</b>
<b>* U.S. Median</b>	<b>59.40%</b>	<b>61.70%</b>	<b>62.40%</b>	<b>60.70%</b>	<b>58.20%</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

## Asset Efficiency Ratios

**Measures the relationship between revenue and assets. The numerator is always revenue that may be thought of as a surrogate measure for output. The denominator is investment in some category of assets that may be thought of as a measure of output. Two asset efficiency ratios are included:**

Total Asset Turnover  
Fixed Asset Turnover

# Maine Health Data Organization

## Hospital Financial Report Part I

### Total Asset Turnover

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>1.07</b>	<b>1.03</b>	<b>1.05</b>	<b>1.09</b>	<b>1.14</b>
Central Maine Medical Center	1.16	1.10	1.16	1.18	1.23
Eastern Maine Medical Center	1.47	1.52	1.52	1.60	1.44
MaineGeneral Medical Center	0.98	0.95	0.94	1.01	1.05
Maine Medical Center	0.86	0.71	0.68	0.74	0.77
<b>Peer Group B Median -- 8 Hospitals</b>	<b>1.19</b>	<b>1.21</b>	<b>1.23</b>	<b>1.21</b>	<b>1.15</b>
Aroostook Medical Center, The (TAMC)	1.49	1.45	1.33	1.32	1.52
Mercy Hospital	1.13	0.78	0.80	0.79	0.98
Mid Coast Hospital	0.87	0.88	0.89	0.96	0.87
Penobscot Bay Medical Center	1.16	1.19	1.29	1.26	1.30
Southern Maine Medical Center	1.22	1.23	1.01	0.92	0.99
St Joseph Hospital	1.37	1.42	1.45	1.55	1.56
St Mary's Regional Medical Center	1.38	1.27	1.23	1.16	0.95
York Hospital	1.11	1.19	1.23	1.39	1.47
<b>Peer Group C Median -- 4 Hospitals</b>	<b>1.23</b>	<b>1.32</b>	<b>1.24</b>	<b>1.36</b>	<b>1.26</b>
Cary Medical Center	1.75	1.78	1.90	1.81	1.82
Franklin Memorial Hospital	1.05	1.06	0.95	1.20	1.19
Henrietta D. Goodall Hospital	0.67	0.80	0.76	0.72	0.86
Maine Coast Memorial Hospital	1.40	1.58	1.52	1.52	1.34
<b>Peer Group D Median -- 5 Hospitals</b>	<b>1.51</b>	<b>1.41</b>	<b>1.52</b>	<b>1.52</b>	<b>1.37</b>
Inland Hospital	1.51	1.36	1.52	1.52	1.53
Miles Memorial Hospital	1.50	1.41	0.99	1.60	1.37
Northern Maine Medical Center	1.74	1.64	1.54	1.41	1.34
Parkview Adventist Medical Center	1.81	1.89	1.82	2.63	2.53
Stephens Memorial Hospital	1.17	1.13	1.12	1.19	1.12
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>1.22</b>	<b>1.14</b>	<b>1.19</b>	<b>1.19</b>	<b>1.19</b>
Blue Hill Memorial Hospital	1.17	0.95	0.94	0.96	1.02
Bridgton Hospital	1.00	1.05	1.16	1.19	1.15
Calais Regional Hospital	1.25	0.80	0.85	0.92	0.95
Charles A. Dean Memorial Hospital	1.90	1.09	1.78	1.96	1.89
Down East Community Hospital	1.28	1.38	1.34	1.32	1.31
Houlton Regional Hospital	1.32	1.32	1.42	1.51	1.32
Mayo Regional Hospital	1.19	1.14	1.17	1.15	1.16
Millinocket Regional Hospital	1.38	1.54	1.60	1.51	1.41
Mount Desert Island Hospital	1.22	1.43	1.52	1.06	1.19
Penobscot Valley Hospital	1.82	1.25	1.37	1.43	1.51
Redington-Fairview General Hospital	0.89	0.89	0.84	0.64	0.68
Rumford Community Hospital	1.57	1.40	1.51	1.41	1.40
St Andrews Hospital	0.62	0.73	0.76	0.66	0.71
Sebasticook Valley Hospital	1.06	1.18	1.19	1.30	1.25
Waldo County General Hospital	0.84	0.82	0.85	1.03	1.05
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>0.98</b>	<b>1.00</b>	<b>1.00</b>	<b>0.99</b>	<b>1.04</b>
Acadia Hospital Corporation	1.16	1.14	1.15	1.00	1.11
Spring Harbor Hospital	0.80	0.85	0.86	0.97	0.96
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>1.49</b>	<b>1.41</b>	<b>1.04</b>	<b>1.36</b>	<b>1.44</b>
New England Rehabilitation Hospital	1.49	1.41	1.04	1.36	1.44
<b>All Maine Hospitals Median</b>	<b>1.22</b>	<b>1.19</b>	<b>1.17</b>	<b>1.20</b>	<b>1.23</b>
<b>* Northeast Median</b>	<b>1.07</b>	<b>1.13</b>	<b>1.14</b>	<b>1.07</b>	<b>1.15</b>
<b>* U.S. Median</b>	<b>1.08</b>	<b>1.06</b>	<b>1.08</b>	<b>1.08</b>	<b>1.09</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization

## Hospital Financial Report Part I

### Fixed Asset Turnover

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>2.52</b>	<b>2.26</b>	<b>2.07</b>	<b>2.06</b>	<b>2.21</b>
Central Maine Medical Center	1.96	2.06	2.15	2.15	2.27
Eastern Maine Medical Center	4.26	4.27	4.55	4.78	3.73
MaineGeneral Medical Center	2.74	2.46	1.99	1.97	2.15
Maine Medical Center	2.30	1.99	1.67	1.57	1.62
<b>Peer Group B Median -- 8 Hospitals</b>	<b>2.78</b>	<b>2.80</b>	<b>2.53</b>	<b>2.87</b>	<b>2.96</b>
Aroostook Medical Center, The (TAMC)	2.97	3.10	3.23	3.25	3.31
Mercy Hospital	2.74	2.76	1.86	1.45	1.64
Mid Coast Hospital	1.69	1.93	2.05	2.06	1.72
Penobscot Bay Medical Center	2.44	2.54	2.41	2.59	2.63
Southern Maine Medical Center	2.98	2.84	2.38	1.90	1.92
St Joseph Hospital	2.81	3.03	2.94	3.14	3.40
St Mary's Regional Medical Center	3.83	3.80	4.38	3.82	3.33
York Hospital	2.35	2.49	2.65	3.15	3.30
<b>Peer Group C Median -- 4 Hospitals</b>	<b>2.33</b>	<b>2.47</b>	<b>2.75</b>	<b>2.63</b>	<b>2.45</b>
Cary Medical Center	4.27	4.70	4.91	4.54	4.66
Franklin Memorial Hospital	2.31	2.21	2.40	1.98	2.12
Henrietta D. Goodall Hospital	1.94	2.06	1.63	1.72	1.85
Maine Coast Memorial Hospital	2.34	2.74	3.11	3.28	2.78
<b>Peer Group D Median -- 5 Hospitals</b>	<b>3.56</b>	<b>3.35</b>	<b>2.96</b>	<b>3.10</b>	<b>2.86</b>
Inland Hospital	4.10	3.38	3.23	3.48	3.78
Miles Memorial Hospital	2.24	2.62	2.90	3.10	2.59
Northern Maine Medical Center	3.56	3.35	2.96	2.64	2.31
Parkview Adventist Medical Center	3.61	4.01	3.76	4.34	5.11
Stephens Memorial Hospital	2.31	2.34	2.70	2.80	2.86
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>2.64</b>	<b>2.66</b>	<b>3.00</b>	<b>2.78</b>	<b>2.74</b>
Blue Hill Memorial Hospital	2.40	2.66	2.82	2.88	2.93
Bridgton Hospital	1.64	1.77	1.99	2.16	2.22
Calais Regional Hospital	1.92	1.09	1.17	1.32	1.37
Charles A. Dean Memorial Hospital	3.36	1.52	3.56	4.33	3.94
Down East Community Hospital	2.50	2.78	3.00	3.02	2.74
Houlton Regional Hospital	2.64	2.96	3.38	3.80	3.40
Mayo Regional Hospital	2.66	2.53	2.84	2.78	3.04
Millinocket Regional Hospital	5.64	6.76	5.95	6.34	10.04
Mount Desert Island Hospital	3.20	3.38	3.68	2.31	2.41
Penobscot Valley Hospital	4.91	2.73	3.17	3.24	2.90
Redington-Fairview General Hospital	4.45	5.33	5.55	2.58	1.90
Rumford Community Hospital	3.81	2.93	3.36	2.63	2.32
St Andrews Hospital	0.90	1.07	1.10	0.96	0.99
Sebastacook Valley Hospital	2.04	2.45	2.94	3.30	3.28
Waldo County General Hospital	2.04	2.11	2.15	2.45	2.72
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>2.28</b>	<b>2.51</b>	<b>2.99</b>	<b>3.14</b>	<b>3.01</b>
Acadia Hospital Corporation	3.49	3.82	4.72	4.81	4.57
Spring Harbor Hospital	1.07	1.20	1.27	1.47	1.46
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>1.94</b>	<b>2.21</b>	<b>2.43</b>	<b>2.61</b>	<b>2.55</b>
New England Rehabilitation Hospital	1.94	2.21	2.43	2.61	2.55
<b>All Maine Hospitals Median</b>	<b>2.64</b>	<b>2.66</b>	<b>2.90</b>	<b>2.78</b>	<b>2.72</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

## Other

**These are other select ratios/data elements of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:**

- Average Age of Plant (Depreciation Only)
- Net Plant, Property, Equipment
- Cash & Investments (Current Assets)
- Current Assets Whose Use is Limited
- Trustee-held Investments
- Board-Designated & Undesignated Investments
- Fund Balance-Unrestricted
- Temporarily Restricted Net Assets
- Permanently Restricted Net Assets
- Total Gross Patient Service Revenue
- Net Patient Service Revenue
- Total Non-operating Revenues
- Bad Debt (Provision for Bad Debt)
- Free Care (Charity Care)
- Total Operating Expenses



# Maine Health Data Organization

## Hospital Financial Report Part I

### Average Age of Plant (Depreciation Only)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>8.5</b>	<b>8.5</b>	<b>8.8</b>	<b>8.6</b>	<b>8.4</b>
Central Maine Medical Center	8.6	8.6	8.9	9.4	9.5
Eastern Maine Medical Center	8.5	8.3	9.6	11.6	12.6
MaineGeneral Medical Center	8.5	8.6	8.4	7.6	7.3
Maine Medical Center	8.5	8.0	8.7	7.9	6.8
<b>Peer Group B Median -- 8 Hospitals</b>	<b>9.0</b>	<b>8.4</b>	<b>9.0</b>	<b>9.0</b>	<b>9.5</b>
Aroostook Medical Center, The (TAMC)	10.8	10.5	10.8	10.8	12.2
Mercy Hospital	7.3	7.9	8.9	7.9	6.5
Mid Coast Hospital	4.8	5.6	7.0	7.3	7.5
Penobscot Bay Medical Center	11.0	11.8	13.0	12.3	12.8
Southern Maine Medical Center	11.0	11.8	12.4	11.9	9.3
St Joseph Hospital	8.5	8.9	9.1	9.3	10.0
St Mary's Regional Medical Center	9.3	7.3	7.6	8.6	9.7
York Hospital	8.6	7.7	7.8	7.9	9.1
<b>Peer Group C Median -- 4 Hospitals</b>	<b>10.0</b>	<b>9.2</b>	<b>8.9</b>	<b>8.9</b>	<b>9.0</b>
Cary Medical Center	10.7	12.3	14.9	13.7	12.4
Franklin Memorial Hospital	9.3	9.6	8.9	8.9	8.8
Henrietta D. Goodall Hospital	8.2	8.8	8.6	8.8	9.1
Maine Coast Memorial Hospital	13.3	8.4	9.0	8.4	7.7
<b>Peer Group D Median -- 5 Hospitals</b>	<b>9.7</b>	<b>8.5</b>	<b>9.1</b>	<b>9.1</b>	<b>10.2</b>
Inland Hospital	12.2	7.8	8.2	8.6	8.8
Miles Memorial Hospital	13.4	12.5	12.7	12.7	13.1
Northern Maine Medical Center	7.9	8.5	10.1	10.3	9.9
Parkview Adventist Medical Center	7.0	7.4	8.0	8.7	10.2
Stephens Memorial Hospital	9.7	11.3	9.1	9.1	11.0
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>11.5</b>	<b>10.6</b>	<b>11.9</b>	<b>11.3</b>	<b>11.2</b>
Blue Hill Memorial Hospital	9.7	9.6	9.7	9.8	10.5
Bridgton Hospital	11.5	12.1	13.4	15.5	13.7
Calais Regional Hospital	14.7	9.7	8.0	9.8	10.9
Charles A. Dean Memorial Hospital	11.9	0.0	11.3	11.3	11.4
Down East Community Hospital	10.2	10.6	10.5	10.8	11.2
Houlton Regional Hospital	15.2	16.0	21.2	25.6	25.9
Mayo Regional Hospital	12.8	12.1	11.9	11.3	11.2
Millinocket Regional Hospital	18.6	20.7	21.1	20.3	19.3
Mount Desert Island Hospital	9.3	10.3	12.0	11.6	11.3
Penobscot Valley Hospital	17.1	16.8	12.5	11.7	11.2
Redington-Fairview General Hospital	11.1	11.4	12.1	12.8	11.1
Rumford Community Hospital	15.9	14.7	12.3	11.9	12.1
St Andrews Hospital	8.5	9.8	11.1	10.6	10.4
Sebastiack Valley Hospital	9.6	10.0	10.5	10.4	9.9
Waldo County General Hospital	8.9	9.3	11.0	10.0	9.6
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>6.8</b>	<b>7.3</b>	<b>8.4</b>	<b>10.7</b>	<b>11.4</b>
Acadia Hospital Corporation	11.6	11.8	13.0	16.3	17.5
Spring Harbor Hospital	1.9	2.8	3.9	5.2	5.3
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>3.0</b>	<b>4.0</b>	<b>4.3</b>	<b>5.2</b>	<b>6.1</b>
New England Rehabilitation Hospital	3.0	4.0	4.3	5.2	6.1
<b>All Maine Hospitals Median</b>	<b>9.7</b>	<b>9.6</b>	<b>10.1</b>	<b>10.3</b>	<b>10.4</b>
<b>* Northeast Median</b>	<b>10.8</b>	<b>11.0</b>	<b>11.0</b>	<b>10.8</b>	<b>11.1</b>
<b>* U.S. Median</b>	<b>9.9</b>	<b>9.8</b>	<b>9.9</b>	<b>9.7</b>	<b>9.8</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Net Plant Property and Equipment (PP&E)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 100,789,924</b>	<b>\$ 107,924,244</b>	<b>\$ 125,052,907</b>	<b>\$ 132,656,329</b>	<b>\$ 142,723,788</b>
Central Maine Medical Center	\$ 99,332,444	\$ 101,130,539	\$ 109,893,102	\$ 117,742,718	\$ 123,638,948
Eastern Maine Medical Center	\$ 102,247,404	\$ 111,473,518	\$ 105,070,584	\$ 108,523,719	\$ 145,596,691
MaineGeneral Medical Center	\$ 85,550,119	\$ 104,374,969	\$ 140,212,712	\$ 147,569,940	\$ 139,850,884
Maine Medical Center	\$ 245,283,000	\$ 280,400,000	\$ 350,967,000	\$ 400,610,000	\$ 427,735,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 31,928,544</b>	<b>\$ 33,501,555</b>	<b>\$ 39,938,147</b>	<b>\$ 40,108,696</b>	<b>\$ 42,215,391</b>
Aroostook Medical Center, The (TAMC)	\$ 29,143,620	\$ 29,009,643	\$ 28,872,030	\$ 28,848,301	\$ 29,238,357
Mercy Hospital	\$ 48,224,161	\$ 53,053,545	\$ 85,286,524	\$ 118,793,000	\$ 112,879,000
Mid Coast Hospital	\$ 43,975,311	\$ 42,202,856	\$ 43,092,913	\$ 45,821,906	\$ 59,781,074
Penobscot Bay Medical Center	\$ 32,718,767	\$ 33,566,320	\$ 39,402,198	\$ 39,558,518	\$ 43,606,299
Southern Maine Medical Center	\$ 30,320,203	\$ 33,436,790	\$ 41,242,623	\$ 54,321,818	\$ 69,451,793
St Joseph Hospital	\$ 26,812,682	\$ 27,780,246	\$ 27,480,410	\$ 26,814,971	\$ 25,924,662
St Mary's Regional Medical Center	\$ 31,138,320	\$ 29,275,599	\$ 28,345,709	\$ 32,231,000	\$ 37,560,000
York Hospital	\$ 37,190,004	\$ 38,470,737	\$ 40,474,095	\$ 40,658,873	\$ 40,824,482
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 23,984,415</b>	<b>\$ 24,699,502</b>	<b>\$ 25,899,722</b>	<b>\$ 30,930,614</b>	<b>\$ 33,572,905</b>
Cary Medical Center	\$ 9,208,596	\$ 8,546,729	\$ 8,509,603	\$ 10,204,353	\$ 9,281,550
Franklin Memorial Hospital	\$ 24,143,768	\$ 26,292,359	\$ 29,009,742	\$ 38,713,471	\$ 37,384,373
Henrietta D. Goodall Hospital	\$ 24,514,061	\$ 28,925,346	\$ 38,716,303	\$ 38,006,663	\$ 36,683,335
Maine Coast Memorial Hospital	\$ 23,825,061	\$ 23,106,644	\$ 22,789,701	\$ 23,854,565	\$ 30,462,475
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 11,505,985</b>	<b>\$ 13,298,551</b>	<b>\$ 15,773,580</b>	<b>\$ 15,633,171</b>	<b>\$ 14,807,628</b>
Inland Hospital	\$ 9,535,549	\$ 10,804,656	\$ 12,625,024	\$ 13,658,993	\$ 14,646,424
Miles Memorial Hospital	\$ 17,832,353	\$ 17,227,436	\$ 16,622,927	\$ 16,490,763	\$ 18,916,794
Northern Maine Medical Center	\$ 11,505,985	\$ 13,298,551	\$ 15,982,704	\$ 17,283,297	\$ 18,319,849
Parkview Adventist Medical Center	\$ 9,823,885	\$ 9,656,795	\$ 8,970,714	\$ 7,402,188	\$ 6,970,546
Stephens Memorial Hospital	\$ 14,979,344	\$ 15,787,522	\$ 15,773,580	\$ 15,633,171	\$ 14,807,628
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 9,438,929</b>	<b>\$ 9,240,113</b>	<b>\$ 9,647,958</b>	<b>\$ 11,126,951</b>	<b>\$ 13,857,808</b>
Blue Hill Memorial Hospital	\$ 9,438,929	\$ 9,240,113	\$ 8,945,083	\$ 9,613,002	\$ 9,481,903
Bridgton Hospital	\$ 14,970,579	\$ 15,147,344	\$ 15,246,206	\$ 15,751,480	\$ 16,323,756
Calais Regional Hospital	\$ 10,896,766	\$ 22,925,579	\$ 21,646,160	\$ 20,433,372	\$ 19,432,306
Charles A. Dean Memorial Hospital	\$ 2,151,861	\$ 5,860,116	\$ 2,936,134	\$ 2,823,013	\$ 3,216,563
Down East Community Hospital	\$ 10,155,106	\$ 10,850,943	\$ 10,854,235	\$ 11,032,029	\$ 12,087,553
Houlton Regional Hospital	\$ 11,279,517	\$ 11,269,624	\$ 10,634,488	\$ 10,929,576	\$ 12,411,510
Mayo Regional Hospital	\$ 12,416,532	\$ 13,247,108	\$ 13,174,632	\$ 14,325,485	\$ 14,248,908
Millinocket Regional Hospital	\$ 3,566,025	\$ 3,308,878	\$ 4,084,109	\$ 3,898,553	\$ 2,607,740
Mount Desert Island Hospital	\$ 8,972,020	\$ 9,102,936	\$ 9,647,958	\$ 15,558,964	\$ 16,860,918
Penobscot Valley Hospital	\$ 3,324,461	\$ 6,996,552	\$ 6,672,589	\$ 6,659,963	\$ 7,735,269
Redington-Fairview General Hospital	\$ 8,984,649	\$ 8,779,324	\$ 9,030,422	\$ 21,170,147	\$ 31,335,956
Rumford Community Hospital	\$ 5,781,638	\$ 8,002,707	\$ 8,322,459	\$ 11,126,951	\$ 13,857,808
St Andrews Hospital	\$ 17,201,289	\$ 16,512,656	\$ 17,942,957	\$ 20,914,210	\$ 20,112,076
Sebasticook Valley Hospital	\$ 8,612,564	\$ 8,402,555	\$ 8,543,115	\$ 9,271,548	\$ 9,629,901
Waldo County General Hospital	\$ 18,126,582	\$ 19,820,736	\$ 21,589,373	\$ 22,389,103	\$ 22,104,062
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 18,678,710</b>	<b>\$ 17,981,186</b>	<b>\$ 16,835,698</b>	<b>\$ 15,886,788</b>	<b>\$ 16,014,725</b>
Acadia Hospital Corporation	\$ 10,894,533	\$ 10,622,761	\$ 9,586,611	\$ 8,884,956	\$ 10,221,418
Spring Harbor Hospital	\$ 26,462,887	\$ 25,339,611	\$ 24,084,785	\$ 22,888,620	\$ 21,808,031
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 13,732,152</b>	<b>\$ 12,522,809</b>	<b>\$ 11,916,058</b>	<b>\$ 11,396,176</b>	<b>\$ 10,983,506</b>
New England Rehabilitation Hospital	\$ 13,732,152	\$ 12,522,809	\$ 11,916,058	\$ 11,396,176	\$ 10,983,506
<b>All Maine Hospitals Median</b>	<b>\$ 14,979,344</b>	<b>\$ 16,512,656</b>	<b>\$ 16,622,927</b>	<b>\$ 20,433,372</b>	<b>\$ 19,432,306</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Cash & Investments (Current Assets)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 10,858,117</b>	<b>\$ 11,855,689</b>	<b>\$ 8,534,319</b>	<b>\$ 7,759,717</b>	<b>\$ 19,393,705</b>
Central Maine Medical Center	\$ 9,929,794	\$ 14,576,550	\$ 11,338,019	\$ 3,176,255	\$ 2,969,278
Eastern Maine Medical Center	\$ 11,786,439	\$ 4,664,811	\$ 5,730,619	\$ 6,644,664	\$ 11,306,723
MaineGeneral Medical Center	\$ 7,261,808	\$ 9,134,827	\$ 4,412,164	\$ 8,874,769	\$ 27,480,687
Maine Medical Center	\$ 226,931,000	\$ 260,223,000	\$ 288,962,000	\$ 239,311,000	\$ 259,188,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 6,024,683</b>	<b>\$ 6,241,360</b>	<b>\$ 8,489,817</b>	<b>\$ 3,462,457</b>	<b>\$ 7,727,896</b>
Aroostook Medical Center, The (TAMC)	\$ 4,156,365	\$ 925,337	\$ 2,609,078	\$ 3,641,368	\$ 4,119,590
Mercy Hospital	\$ 1,796,017	\$ 6,639,975	\$ 14,310,750	\$ (1,193,000)	\$ 10,354,000
Mid Coast Hospital	\$ 8,282,477	\$ 7,591,499	\$ 7,570,212	\$ 3,283,545	\$ 7,391,801
Penobscot Bay Medical Center	\$ 19,361,314	\$ 20,443,299	\$ 8,193,940	\$ 14,125,768	\$ 9,644,949
Southern Maine Medical Center	\$ 5,468,974	\$ 5,334,468	\$ 8,785,693	\$ 9,064,222	\$ 8,063,990
St Joseph Hospital	\$ 13,865,264	\$ 14,577,028	\$ 15,142,093	\$ 11,960,060	\$ 16,827,139
St Mary's Regional Medical Center	\$ 6,580,392	\$ 5,842,744	\$ 13,605,113	\$ 2,678,000	\$ 5,678,000
York Hospital	\$ 781,699	\$ 486,162	\$ 550,253	\$ 258,465	\$ 2,023,381
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 5,135,217</b>	<b>\$ 3,983,741</b>	<b>\$ 6,376,005</b>	<b>\$ 2,326,531</b>	<b>\$ 4,951,797</b>
Cary Medical Center	\$ 477,049	\$ 162,665	\$ 233,345	\$ 1,390,623	\$ 1,834,652
Franklin Memorial Hospital	\$ 12,543,054	\$ 9,036,376	\$ 11,238,138	\$ 3,262,438	\$ 6,631,699
Henrietta D. Goodall Hospital	\$ 3,178,510	\$ 750,858	\$ 1,513,872	\$ 76,897	\$ 3,271,895
Maine Coast Memorial Hospital	\$ 7,091,923	\$ 7,216,624	\$ 15,257,122	\$ 11,172,884	\$ 14,524,635
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 1,534,232</b>	<b>\$ 2,394,493</b>	<b>\$ 1,575,174</b>	<b>\$ 3,090,524</b>	<b>\$ 3,839,780</b>
Inland Hospital	\$ 1,534,232	\$ 1,536,333	\$ 762,848	\$ 645,454	\$ 1,369,421
Miles Memorial Hospital	\$ 253,150	\$ 2,394,493	\$ 1,575,174	\$ 3,090,524	\$ 4,537,726
Northern Maine Medical Center	\$ 3,338,883	\$ 3,732,616	\$ 5,985,917	\$ 4,530,516	\$ 3,839,780
Parkview Adventist Medical Center	\$ 75,471	\$ 116,473	\$ 220,107	\$ 77,363	\$ 1,438,500
Stephens Memorial Hospital	\$ 2,854,744	\$ 5,255,934	\$ 9,862,006	\$ 6,526,888	\$ 7,690,840
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 660,277</b>	<b>\$ 465,905</b>	<b>\$ 1,103,146</b>	<b>\$ 865,566</b>	<b>\$ 2,004,383</b>
Blue Hill Memorial Hospital	\$ 251,843	\$ 193,543	\$ 125,555	\$ 865,566	\$ 302,594
Bridgton Hospital	†	†	\$ 84,098	\$ 436,855	\$ 3,205,678
Calais Regional Hospital	\$ 96,103	\$ 38,209	\$ 262,510	\$ 700,671	\$ 2,004,383
Charles A. Dean Memorial Hospital	\$ 508,539	\$ 523,918	\$ 280,760	\$ 479,239	\$ 783,582
Down East Community Hospital	\$ 2,547,410	\$ 2,153,405	\$ 2,771,081	\$ 2,526,956	\$ 6,553,741
Houlton Regional Hospital	\$ 368,378	\$ 210,380	\$ 2,159,696	\$ 289,803	\$ 1,459,128
Mayo Regional Hospital	\$ 3,773,559	\$ 3,722,984	\$ 5,062,583	\$ 4,605,588	\$ 7,588,136
Millinocket Regional Hospital	\$ 142,932	\$ 125,635	\$ 605,863	\$ 1,035,138	\$ 3,610,946
Mount Desert Island Hospital	\$ 23,558	\$ 47,817	\$ 74,951	\$ 90,253	\$ 98,632
Penobscot Valley Hospital	\$ 352,138	\$ 76,868	\$ 78,761	\$ 79,872	\$ 1,825,926
Redington-Fairview General Hospital	\$ 15,763,630	\$ 17,956,980	\$ 27,145,853	\$ 22,498,768	\$ 25,584,037
Rumford Community Hospital	\$ 812,014	\$ 407,891	\$ 1,628,543	\$ 623,705	\$ 174,130
St Andrews Hospital	\$ 1,092,113	\$ 918,898	\$ 1,103,146	\$ 2,261,956	\$ 1,416,137
Sebasticook Valley Hospital	\$ 2,255,535	\$ 1,116,608	\$ 1,385,595	\$ 1,915,305	\$ 4,169,526
Waldo County General Hospital	\$ 1,959,132	\$ 1,817,180	\$ 3,762,284	\$ 1,581,014	\$ 6,189,161
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 3,892,549</b>	<b>\$ 1,604,710</b>	<b>\$ 3,905,679</b>	<b>\$ 3,732,681</b>	<b>\$ 5,172,390</b>
Acadia Hospital Corporation	\$ 4,050,720	\$ 1,368,641	\$ 3,300,070	\$ 3,587,774	\$ 2,854,449
Spring Harbor Hospital	\$ 3,734,377	\$ 1,840,779	\$ 4,511,287	\$ 3,877,588	\$ 7,490,331
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ (441,526)</b>	<b>\$ 1,834,891</b>	<b>\$ 12,247,682</b>	<b>\$ 6,164,955</b>	<b>\$ 5,464,573</b>
New England Rehabilitation Hospital	\$ (441,526)	\$ 1,834,891	\$ 12,247,682	\$ 6,164,955	\$ 5,464,573
<b>All Maine Hospitals Median</b>	<b>\$ 2,701,077</b>	<b>\$ 1,837,835</b>	<b>\$ 3,300,070</b>	<b>\$ 2,678,000</b>	<b>\$ 4,169,526</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Current Assets Whose Use is Limited

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 3,141,733</b>	<b>\$ 3,451,815</b>	<b>\$ 3,966,730</b>	<b>\$ 3,951,227</b>	<b>\$ 3,952,008</b>
Central Maine Medical Center	\$ 3,141,733	\$ 3,451,815	\$ 3,966,730	\$ 3,951,227	\$ 3,952,008
Eastern Maine Medical Center	\$ 750,300	\$ 793,347	\$ 789,250	\$ 762,758	\$ 740,873
MaineGeneral Medical Center	†	†	†	†	†
Maine Medical Center	\$ 21,830,000	\$ 39,368,000	\$ 23,339,000	\$ 4,856,000	\$ 6,658,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 846,119</b>	<b>\$ 988,575</b>	<b>\$ 1,579,693</b>	<b>\$ 1,092,024</b>	<b>\$ 1,623,358</b>
Aroostook Medical Center, The (TAMC)	\$ 464,607	\$ 476,172	\$ 469,845	\$ 462,254	\$ 452,569
Mercy Hospital	\$ 789,116	\$ 2,390,397	\$ 3,499,740	\$ 984,000	\$ 751,000
Mid Coast Hospital	\$ 544,361	\$ 550,372	\$ 376,031	\$ 543,017	\$ 5,422,393
Penobscot Bay Medical Center	\$ 1,037,536	\$ 1,050,342	\$ 1,151,173	\$ 1,346,089	\$ 1,458,469
Southern Maine Medical Center	\$ 903,122	\$ 926,807	\$ 3,440,978	\$ 1,200,048	\$ 1,788,246
St Joseph Hospital	†	†	†	†	†
St Mary's Regional Medical Center	†	†	†	†	†
York Hospital	\$ 1,980,060	\$ 1,463,703	\$ 2,008,212	\$ 2,203,987	\$ 3,046,139
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 1,266,539</b>	<b>\$ 1,243,400</b>	<b>\$ 2,342,526</b>	<b>\$ 1,683,735</b>	<b>\$ 1,583,959</b>
Cary Medical Center	\$ 2,506,768	\$ 3,655,884	\$ 3,633,647	†	†
Franklin Memorial Hospital	\$ 1,072,950	\$ 1,234,305	\$ 1,830,968	\$ 1,683,735	\$ 1,389,858
Henrietta D. Goodall Hospital	\$ 1,460,128	\$ 1,252,494	\$ 2,854,083	\$ 1,688,191	\$ 1,583,959
Maine Coast Memorial Hospital	\$ 341,187	\$ 413,745	\$ 405,500	\$ 417,150	\$ 3,692,413
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 150,768</b>	<b>\$ 413,856</b>	<b>\$ 184,241</b>	<b>\$ 256,036</b>	<b>\$ 188,559</b>
Inland Hospital	\$ 152,733	\$ 902,627	\$ 215,336	\$ 362,949	\$ 231,316
Miles Memorial Hospital	\$ 148,802	\$ 152,212	\$ 153,146	\$ 149,123	\$ 145,802
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	\$ 134,738	\$ 129,603	\$ 128,051	\$ 39,602	\$ 128,269
Stephens Memorial Hospital	\$ 547,152	\$ 675,500	\$ 670,835	\$ 750,041	\$ 478,779
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 165,923</b>	<b>\$ 191,343</b>	<b>\$ 199,331</b>	<b>\$ 197,616</b>	<b>\$ 171,364</b>
Blue Hill Memorial Hospital	\$ 85,687	\$ 88,722	\$ 91,684	\$ 90,831	\$ 94,207
Bridgton Hospital	\$ 389,181	\$ 394,397	\$ 397,422	\$ 399,813	\$ 397,082
Calais Regional Hospital	†	†	†	†	†
Charles A. Dean Memorial Hospital	†	†	†	†	†
Down East Community Hospital	\$ 377,313	\$ 376,603	\$ 1,308,418	\$ 1,377,697	\$ 1,425,620
Houlton Regional Hospital	\$ 233,074	\$ 282,587	\$ 242,656	\$ 285,308	\$ 2,507,353
Mayo Regional Hospital	†	†	\$ 199,331	\$ 197,616	\$ 194,481
Millinocket Regional Hospital	†	†	†	†	†
Mount Desert Island Hospital	\$ 77,265	\$ 204,152	\$ 594,184	\$ 2,954,787	\$ 1,371,767
Penobscot Valley Hospital	\$ 66,791	\$ 68,692	\$ 67,483	\$ 67,712	\$ 68,186
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Community Hospital	\$ 48,206	\$ 48,297	\$ 48,324	\$ 48,372	\$ 48,421
St Andrews Hospital	\$ 174,692	\$ 178,534	\$ 179,820	\$ 175,014	\$ 171,364
Sebasticook Valley Hospital	\$ 157,154	\$ 160,813	\$ 162,635	\$ 155,531	\$ 153,054
Waldo County General Hospital	\$ 935,552	\$ 1,373,736	\$ 1,197,486	\$ 434,806	\$ 155,634
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 555,060</b>	<b>\$ 455,915</b>	<b>\$ 456,870</b>	<b>\$ 420,965</b>	<b>\$ 437,367</b>
Acadia Hospital Corporation	†	\$ 448,412	\$ 449,700	\$ 440,296	\$ 429,489
Spring Harbor Hospital	\$ 555,060	\$ 463,417	\$ 464,039	\$ 401,633	\$ 445,244
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
<b>All Maine Hospitals Median</b>	<b>\$ 504,484</b>	<b>\$ 476,172</b>	<b>\$ 466,942</b>	<b>\$ 440,296</b>	<b>\$ 478,779</b>
<b>* Northeast Median</b>	†	†	†	†	†
<b>* U.S. Median</b>	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Trustee Held Investments

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 5,319,768</b>	<b>\$ 19,611,715</b>	<b>\$ 10,688,745</b>	<b>\$ 7,937,007</b>	<b>\$ 7,745,308</b>
Central Maine Medical Center	\$ 5,214,535	\$ 14,921,008	\$ 13,772,656	\$ 9,562,221	\$ 9,704,066
Eastern Maine Medical Center	\$ 2,962,940	\$ 2,185,339	\$ 3,364,078	\$ 3,600,748	\$ 4,815,944
MaineGeneral Medical Center	\$ 8,914,816	\$ 24,302,421	\$ 7,604,833	\$ 6,311,793	\$ 5,786,549
Maine Medical Center	\$ 5,425,000	\$ 62,575,000	\$ 43,230,000	\$ 18,807,000	\$ 17,695,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 1,012,855</b>	<b>\$ 1,051,658</b>	<b>\$ 3,198,912</b>	<b>\$ 1,714,953</b>	<b>\$ 2,135,568</b>
Aroostook Medical Center, The (TAMC)	†	†	\$ 2,531,127	\$ 2,676,506	\$ 3,319,902
Mercy Hospital	†	†	†	†	†
Mid Coast Hospital	\$ 2,917,694	\$ 3,220,682	\$ 3,866,697	\$ 3,390,787	\$ 3,750,070
Penobscot Bay Medical Center	†	†	\$ 525,316	\$ 610,782	\$ 951,233
Southern Maine Medical Center	\$ 272,150	\$ 274,103	\$ 9,152,071	\$ 242,073	\$ 186,905
St Joseph Hospital	\$ 1,007,482	\$ 1,012,412	\$ 780,864	\$ 753,400	\$ 759,137
St Mary's Regional Medical Center	\$ 1,018,227	\$ 1,090,903	\$ 7,384,013	\$ 4,921,000	\$ 23,642,000
York Hospital	†	†	†	†	†
<b>Peer Group C Median -- 4 Hospitals</b>	<b>†</b>	<b>†</b>	<b>\$ 9,380,179</b>	<b>†</b>	<b>†</b>
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	†	†	\$ 9,380,179	†	†
Henrietta D. Goodall Hospital	†	†	†	†	†
Maine Coast Memorial Hospital	†	†	†	†	†
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 326,988</b>	<b>\$ 150,058</b>	<b>\$ 318,044</b>	<b>\$ 374,482</b>	<b>\$ 390,042</b>
Inland Hospital	\$ 400,259	\$ 133,160	\$ 318,044	\$ 520,540	\$ 787,542
Miles Memorial Hospital	†	†	†	†	†
Northern Maine Medical Center	\$ 108,348	\$ 150,058	\$ 200,255	\$ 215,105	\$ 255,105
Parkview Adventist Medical Center	†	†	†	†	†
Stephens Memorial Hospital	\$ 326,988	\$ 338,086	\$ 356,148	\$ 374,482	\$ 390,042
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 175,193</b>	<b>\$ 249,950</b>	<b>\$ 112,613</b>	<b>\$ 208,616</b>	<b>\$ 249,871</b>
Blue Hill Memorial Hospital	†	†	†	†	†
Bridgton Hospital	\$ 45,543	\$ 695,656	\$ 715,256	\$ 734,857	\$ 754,457
Calais Regional Hospital	\$ 196,386	\$ 286,533	\$ 112,613	\$ 195,336	\$ 277,845
Charles A. Dean Memorial Hospital	†	†	\$ 3,825	\$ 9,098	\$ 1,381
Down East Community Hospital	†	†	†	†	†
Houlton Regional Hospital	†	†	†	†	†
Mayo Regional Hospital	\$ 214,906	\$ 213,367	\$ 20,675	\$ 28,834	\$ 32,623
Millinocket Regional Hospital	\$ 154,000	\$ 154,000	\$ 154,000	\$ 221,896	\$ 221,896
Mount Desert Island Hospital	†	†	†	†	†
Penobscot Valley Hospital	†	†	†	†	†
Redington-Fairview General Hospital	†	†	†	\$ 14,212,605	\$ 4,419,892
Rumford Community Hospital	†	†	†	†	†
St Andrews Hospital	†	†	†	†	†
Sebastiack Valley Hospital	†	†	†	†	†
Waldo County General Hospital	†	†	†	†	†
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>†</b>	<b>\$ 13,900</b>	<b>\$ 21,950</b>	<b>\$ 26,626</b>	<b>\$ 24,633</b>
Acadia Hospital Corporation	†	\$ 13,900	\$ 21,950	\$ 26,626	\$ 24,633
Spring Harbor Hospital	†	†	†	†	†
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>
New England Rehabilitation Hospital	†	†	†	†	†
<b>All Maine Hospitals Median</b>	<b>\$ 400,259</b>	<b>\$ 516,871</b>	<b>\$ 748,060</b>	<b>\$ 672,820</b>	<b>\$ 773,340</b>
<b>* Northeast Median</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>
<b>* U.S. Median</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization

## Hospital Financial Report Part I

### Board Designated and Undesignated Investments

	FY 2005		FY 2006		FY 2007		FY 2008		FY 2009	
<b>Peer Group A Median -- 4 Hospitals</b>	\$	<b>81,896,000</b>	\$	<b>91,719,000</b>	\$	<b>85,461,000</b>	\$	<b>74,912,476</b>	\$	<b>91,689,000</b>
Central Maine Medical Center		†		†		†		†		†
Eastern Maine Medical Center	\$	58,091,941	\$	60,457,809	\$	71,639,775	\$	74,912,476	\$	97,815,520
MaineGeneral Medical Center	\$	88,167,932	\$	104,365,916	\$	106,986,597	\$	74,468,504	\$	54,932,450
Maine Medical Center	\$	81,896,000	\$	91,719,000	\$	85,461,000	\$	85,113,000	\$	91,689,000
<b>Peer Group B Median -- 8 Hospitals</b>	\$	<b>19,454,470</b>	\$	<b>22,313,281</b>	\$	<b>21,710,091</b>	\$	<b>21,396,000</b>	\$	<b>19,470,021</b>
Aroostook Medical Center, The (TAMC)	\$	2,877,847	\$	2,737,913	\$	2,299,977	\$	2,595,403	\$	2,685,206
Mercy Hospital	\$	24,266,155	\$	82,263,581	\$	53,836,178	\$	21,396,000	\$	24,978,000
Mid Coast Hospital	\$	19,454,470	\$	28,841,803	\$	33,264,957	\$	31,685,579	\$	26,583,027
Penobscot Bay Medical Center		†		†		†		†		†
Southern Maine Medical Center	\$	19,093,231	\$	18,999,373	\$	21,016,055	\$	25,290,608	\$	15,713,428
St Joseph Hospital	\$	1,496,651	\$	1,700,158	\$	2,372,712	\$	1,248,420	\$	1,539,639
St Mary's Regional Medical Center	\$	20,550,259	\$	22,313,281	\$	21,710,091	\$	16,359,000	\$	23,510,000
York Hospital	\$	22,104,928	\$	22,590,759	\$	25,903,957	\$	21,663,924	\$	19,470,021
<b>Peer Group C Median -- 4 Hospitals</b>	\$	<b>4,442,192</b>	\$	<b>4,599,778</b>	\$	<b>4,376,517</b>	\$	<b>5,200,086</b>	\$	<b>6,137,590</b>
Cary Medical Center	\$	4,965,725	\$	5,343,290	\$	2,962,959	\$	5,200,086	\$	6,137,590
Franklin Memorial Hospital	\$	3,918,659	\$	3,856,266	\$	4,665,339		†		†
Henrietta D. Goodall Hospital	\$	32,114,422	\$	26,945,180	\$	26,578,988	\$	24,083,823	\$	10,782,539
Maine Coast Memorial Hospital	\$	2,555,101	\$	2,423,620	\$	4,087,694	\$	4,968,969	\$	3,346,820
<b>Peer Group D Median -- 5 Hospitals</b>	\$	<b>3,054,724</b>	\$	<b>3,176,221</b>	\$	<b>3,020,175</b>	\$	<b>3,638,952</b>	\$	<b>4,326,465</b>
Inland Hospital	\$	3,362,106	\$	3,781,505	\$	3,020,175	\$	3,638,952	\$	6,329,388
Miles Memorial Hospital	\$	1,242,885	\$	1,293,667	\$	1,498,490	\$	980,606	\$	2,323,542
Northern Maine Medical Center		†		†		†		†		†
Parkview Adventist Medical Center		†		†		†		†		†
Stephens Memorial Hospital	\$	3,054,724	\$	3,176,221	\$	4,489,136	\$	5,368,872	\$	6,827,096
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	\$	<b>3,130,136</b>	\$	<b>3,075,463</b>	\$	<b>3,524,637</b>	\$	<b>3,046,589</b>	\$	<b>3,163,775</b>
Blue Hill Memorial Hospital	\$	5,677,829	\$	12,649,099	\$	12,939,945	\$	10,502,788	\$	6,697,532
Bridgton Hospital	\$	2,118,832	\$	2,617,984	\$	2,406,779	\$	3,046,589	\$	2,508,031
Calais Regional Hospital	\$	761,427	\$	69,881	\$	601,667	\$	1,634,413	\$	1,675,835
Charles A. Dean Memorial Hospital	\$	49,406	\$	71,431	\$	110,204	\$	127,801	\$	153,059
Down East Community Hospital	\$	1,193,366	\$	1,162,883	\$	1,295,862	\$	812,150	\$	1,122,975
Houlton Regional Hospital	\$	3,130,136	\$	3,075,463	\$	3,524,637	\$	3,016,514	\$	2,925,598
Mayo Regional Hospital	\$	4,704,057	\$	5,111,770	\$	6,475,406	\$	6,134,026	\$	8,432,159
Millinocket Regional Hospital	\$	7,181,220	\$	7,006,116	\$	6,353,793	\$	6,380,751	\$	5,678,557
Mount Desert Island Hospital	\$	5,051,994	\$	5,569,054	\$	6,210,448	\$	5,487,827	\$	5,049,580
Penobscot Valley Hospital	\$	1,070,636	\$	1,017,945	\$	1,514,500	\$	1,180,938	\$	921,966
Redington-Fairview General Hospital	\$	11,560,521	\$	12,178,148	\$	13,611,610	\$	13,143,161	\$	12,556,031
Rumford Community Hospital	\$	1,456,366	\$	1,664,407	\$	1,921,478	\$	1,951,470	\$	1,459,874
St Andrews Hospital	\$	3,448,116	\$	3,670,232	\$	4,044,611	\$	3,054,110	\$	3,163,775
Sebastiacook Valley Hospital	\$	1,654,580	\$	1,822,583	\$	1,886,845	\$	2,092,766	\$	4,338,647
Waldo County General Hospital	\$	16,408,376	\$	16,613,411	\$	18,057,387	\$	15,950,027	\$	20,291,589
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	\$	<b>7,589,579</b>	\$	<b>6,840,451</b>	\$	<b>6,139,145</b>	\$	<b>8,980,993</b>	\$	<b>18,625,278</b>
Acadia Hospital Corporation	\$	7,589,579	\$	6,840,451	\$	6,139,145	\$	8,980,993	\$	18,625,278
Spring Harbor Hospital		†		†		†		†		†
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>		†		†		†		†		†
New England Rehabilitation Hospital		†		†		†		†		†
<b>All Maine Hospitals Median</b>	\$	<b>4,704,057</b>	\$	<b>5,111,770</b>	\$	<b>4,665,339</b>	\$	<b>5,428,350</b>	\$	<b>6,137,590</b>
<b>* Northeast Median</b>		†		†		†		†		†
<b>* U.S. Median</b>		†		†		†		†		†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Fund Balance-Unrestricted

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 169,072,919</b>	<b>\$ 188,026,870</b>	<b>\$ 207,468,720</b>	<b>\$ 192,488,822</b>	<b>\$ 180,026,900</b>
Central Maine Medical Center	\$ 71,034,544	\$ 75,545,819	\$ 80,592,398	\$ 82,987,897	\$ 87,150,046
Eastern Maine Medical Center	\$ 180,495,588	\$ 197,353,844	\$ 205,081,851	\$ 191,334,169	\$ 194,258,477
MaineGeneral Medical Center	\$ 157,650,249	\$ 178,699,896	\$ 209,855,589	\$ 193,643,474	\$ 165,795,323
Maine Medical Center	\$ 485,686,000	\$ 502,687,000	\$ 536,917,000	\$ 525,489,000	\$ 467,089,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 47,268,233</b>	<b>\$ 53,829,440</b>	<b>\$ 56,100,257</b>	<b>\$ 54,962,917</b>	<b>\$ 57,261,402</b>
Aroostook Medical Center, The (TAMC)	\$ 28,491,230	\$ 29,964,335	\$ 30,642,368	\$ 30,899,487	\$ 32,611,580
Mercy Hospital	\$ 80,629,370	\$ 88,092,015	\$ 93,251,465	\$ 87,897,000	\$ 99,684,000
Mid Coast Hospital	\$ 48,196,988	\$ 57,031,111	\$ 62,228,331	\$ 62,361,635	\$ 66,449,555
Penobscot Bay Medical Center	\$ 42,973,061	\$ 46,074,208	\$ 45,356,498	\$ 47,564,199	\$ 48,073,249
Southern Maine Medical Center	\$ 55,307,748	\$ 58,640,656	\$ 62,858,741	\$ 69,934,796	\$ 68,488,971
St Joseph Hospital	\$ 26,679,550	\$ 31,316,170	\$ 30,612,580	\$ 17,614,374	\$ 20,331,700
St Mary's Regional Medical Center	\$ 56,110,837	\$ 58,843,867	\$ 64,522,339	\$ 64,561,000	\$ 77,146,000
York Hospital	\$ 46,339,477	\$ 50,627,768	\$ 49,972,183	\$ 45,344,973	\$ 44,260,679
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 28,821,493</b>	<b>\$ 30,679,168</b>	<b>\$ 35,725,291</b>	<b>\$ 31,829,543</b>	<b>\$ 34,549,593</b>
Cary Medical Center	\$ 13,301,767	\$ 13,530,216	\$ 13,540,272	\$ 14,969,103	\$ 14,117,980
Franklin Memorial Hospital	\$ 36,505,458	\$ 38,504,882	\$ 43,478,979	\$ 31,808,034	\$ 34,839,051
Henrietta D. Goodall Hospital	\$ 45,250,034	\$ 46,693,315	\$ 49,162,587	\$ 46,455,266	\$ 35,243,475
Maine Coast Memorial Hospital	\$ 21,137,528	\$ 22,853,454	\$ 27,971,603	\$ 31,851,051	\$ 34,260,135
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 13,487,440</b>	<b>\$ 16,199,971</b>	<b>\$ 16,830,421</b>	<b>\$ 17,470,583</b>	<b>\$ 17,440,996</b>
Inland Hospital	\$ 13,233,172	\$ 13,115,823	\$ 14,278,482	\$ 15,302,934	\$ 18,088,039
Miles Memorial Hospital	\$ 13,792,520	\$ 16,389,615	\$ 16,830,421	\$ 17,470,583	\$ 16,587,111
Northern Maine Medical Center	\$ 13,487,440	\$ 16,199,971	\$ 18,209,478	\$ 18,019,598	\$ 17,440,996
Parkview Adventist Medical Center	\$ 7,574,828	\$ 8,394,015	\$ 883,370	\$ (2,816,014)	\$ (4,762,243)
Stephens Memorial Hospital	\$ 19,613,046	\$ 23,443,769	\$ 27,091,199	\$ 26,168,276	\$ 26,126,336
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 9,632,054</b>	<b>\$ 11,823,508</b>	<b>\$ 13,253,393</b>	<b>\$ 13,294,276</b>	<b>\$ 14,000,105</b>
Blue Hill Memorial Hospital	\$ 12,979,737	\$ 19,978,397	\$ 19,474,270	\$ 17,604,379	\$ 13,773,175
Bridgton Hospital	\$ 11,002,829	\$ 12,398,805	\$ 14,216,297	\$ 16,617,049	\$ 18,955,373
Calais Regional Hospital	\$ 7,140,998	\$ 9,169,087	\$ 8,645,166	\$ 8,898,772	\$ 8,648,762
Charles A. Dean Memorial Hospital	\$ (209,597)	\$ 252,377	\$ 927,101	\$ 800,972	\$ 875,996
Down East Community Hospital	\$ 9,632,054	\$ 11,878,362	\$ 14,418,895	\$ 14,577,477	\$ 14,000,105
Houlton Regional Hospital	\$ 5,271,886	\$ 5,190,881	\$ 6,349,183	\$ 8,129,971	\$ 8,106,048
Mayo Regional Hospital	\$ 18,025,793	\$ 19,547,954	\$ 22,429,841	\$ 24,098,588	\$ 26,956,517
Millinocket Regional Hospital	\$ 9,528,219	\$ 10,064,445	\$ 11,714,448	\$ 11,878,157	\$ 11,620,360
Mount Desert Island Hospital	\$ 15,305,625	\$ 11,845,210	\$ 13,515,272	\$ 14,691,027	\$ 15,282,327
Penobscot Valley Hospital	\$ 2,631,876	\$ 3,197,457	\$ 4,010,210	\$ 3,669,781	\$ 3,816,818
Redington-Fairview General Hospital	\$ 37,957,344	\$ 46,232,110	\$ 48,511,459	\$ 48,942,453	\$ 47,501,010
Rumford Community Hospital	\$ 8,815,480	\$ 10,076,426	\$ 12,705,454	\$ 13,294,276	\$ 14,549,407
St Andrews Hospital	\$ 11,691,733	\$ 11,823,508	\$ 13,253,393	\$ 12,761,864	\$ 12,801,544
Sebastiack Valley Hospital	\$ 7,925,757	\$ 9,045,433	\$ 9,946,850	\$ 12,494,671	\$ 14,512,785
Waldo County General Hospital	\$ 31,619,454	\$ 38,772,101	\$ 43,780,658	\$ 41,748,596	\$ 43,186,589
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 3,544,084</b>	<b>\$ 4,292,984</b>	<b>\$ 7,361,611</b>	<b>\$ 7,195,708</b>	<b>\$ 6,080,930</b>
Acadia Hospital Corporation	\$ 916,138	\$ 1,643,226	\$ 7,309,716	\$ 6,177,018	\$ 3,915,471
Spring Harbor Hospital	\$ 6,172,029	\$ 6,942,741	\$ 7,413,506	\$ 8,214,398	\$ 8,246,388
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 2,587,917</b>	<b>\$ 5,097,339</b>	<b>\$ 10,219,580</b>	<b>\$ 6,645,557</b>	<b>\$ 3,904,763</b>
New England Rehabilitation Hospital	\$ 2,587,917	\$ 5,097,339	\$ 10,219,580	\$ 6,645,557	\$ 3,904,763
<b>All Maine Hospitals Median</b>	<b>\$ 15,305,625</b>	<b>\$ 19,547,954</b>	<b>\$ 19,474,270</b>	<b>\$ 17,614,374</b>	<b>\$ 18,955,373</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Temporarily Restricted Net Assets

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 7,085,085</b>	<b>\$ 14,220,945</b>	<b>\$ 17,753,072</b>	<b>\$ 11,868,022</b>	<b>\$ 12,397,920</b>
Central Maine Medical Center	\$ 2,406,677	\$ 2,749,381	\$ 3,007,425	\$ 1,678,602	\$ 520,499
Eastern Maine Medical Center	\$ 11,763,493	\$ 18,124,637	\$ 22,250,013	\$ 19,384,814	\$ 20,513,713
MaineGeneral Medical Center	\$ 1,885,800	\$ 10,317,252	\$ 13,256,131	\$ 4,351,229	\$ 4,282,126
Maine Medical Center	\$ 82,157,000	\$ 81,539,000	\$ 92,365,000	\$ 69,529,000	\$ 69,624,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 4,720,730</b>	<b>\$ 5,046,739</b>	<b>\$ 5,674,361</b>	<b>\$ 5,189,899</b>	<b>\$ 1,534,000</b>
Aroostook Medical Center, The (TAMC)	\$ 1,369,669	\$ 1,237,972	\$ 1,395,680	\$ 1,027,196	\$ 846,254
Mercy Hospital	\$ 11,544,215	\$ 14,411,779	\$ 15,862,541	\$ 5,545,000	\$ 1,213,000
Mid Coast Hospital	\$ 6,236,694	\$ 6,926,070	\$ 8,297,950	\$ 5,877,062	\$ 6,101,568
Penobscot Bay Medical Center	\$ 1,585,715	\$ 1,938,215	\$ 2,304,586	\$ 2,312,832	\$ 793,258
Southern Maine Medical Center	\$ 5,961,149	\$ 7,782,316	\$ 10,615,738	\$ 6,798,525	\$ 4,270,671
St Joseph Hospital	†	†	†	†	†
St Mary's Regional Medical Center	\$ 744,572	\$ 589,630	\$ 2,667,960	\$ 2,384,000	\$ 1,534,000
York Hospital	\$ 4,720,730	\$ 5,046,739	\$ 5,674,361	\$ 5,189,899	\$ 5,726,621
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 1,131,257</b>	<b>\$ 1,197,667</b>	<b>\$ 1,361,105</b>	<b>\$ 894,861</b>	<b>\$ 983,327</b>
Cary Medical Center	\$ 611,814	\$ 10,532	\$ 22,237	\$ 16,050	\$ 19,756
Franklin Memorial Hospital	\$ 2,146,735	\$ 1,970,089	\$ 2,347,654	\$ 585,402	\$ 627,795
Henrietta D. Goodall Hospital	\$ 1,650,700	\$ 1,614,438	\$ 1,671,158	\$ 1,540,527	\$ 1,338,859
Maine Coast Memorial Hospital	\$ 270,468	\$ 780,895	\$ 1,051,052	\$ 1,204,319	\$ 2,781,475
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 345,732</b>	<b>\$ 332,182</b>	<b>\$ 217,973</b>	<b>\$ 233,011</b>	<b>\$ 346,747</b>
Inland Hospital	\$ 228,296	\$ 251,785	\$ 324,055	\$ 434,402	\$ 490,462
Miles Memorial Hospital	\$ 588,547	\$ 332,182	\$ 139,871	\$ 108,857	\$ 39,231
Northern Maine Medical Center	\$ 345,732	\$ 455,894	\$ 567,465	\$ 719,671	\$ 402,401
Parkview Adventist Medical Center	\$ 111,660	\$ 31,247	\$ 31,247	\$ 90,469	\$ 45,430
Stephens Memorial Hospital	\$ 1,814,033	\$ 459,360	\$ 217,973	\$ 233,011	\$ 346,747
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 618,683</b>	<b>\$ 410,198</b>	<b>\$ 297,542</b>	<b>\$ 343,698</b>	<b>\$ 213,781</b>
Blue Hill Memorial Hospital	\$ 857,871	\$ 775,019	\$ 756,754	\$ 584,685	\$ 88,039
Bridgton Hospital	\$ 1,631,263	\$ 1,986,502	\$ 2,024,947	\$ 2,012,858	\$ 2,223,069
Calais Regional Hospital	\$ 1,251,031	\$ 299,952	\$ 169,731	\$ 161,667	\$ 163,783
Charles A. Dean Memorial Hospital	\$ 1,196,605	\$ 1,066,081	\$ 611,687	\$ 534,983	\$ 498,384
Down East Community Hospital	\$ 20,100	\$ 8,780	\$ 100,695	\$ 120,896	\$ 61,825
Houlton Regional Hospital	\$ 371,532	\$ 410,198	\$ 92,920	\$ 276,300	\$ 211,188
Mayo Regional Hospital	\$ 219,950	\$ 283,325	\$ 297,542	\$ 343,698	\$ 363,722
Millinocket Regional Hospital	\$ 78,662	\$ 80,739	\$ 96,938	\$ 90,010	\$ 99,862
Mount Desert Island Hospital	\$ 2,458,958	\$ 3,323,140	\$ 2,959,929	\$ 1,169,075	\$ 1,693,522
Penobscot Valley Hospital	\$ 321,672	\$ 340,071	\$ 92,106	\$ 85,029	\$ 101,917
Redington-Fairview General Hospital	\$ 618,683	\$ 624,223	\$ 639,730	\$ 722,362	\$ 772,513
Rumford Community Hospital	\$ 233,810	\$ 242,120	\$ 230,217	\$ 274,439	\$ 213,781
St Andrews Hospital	\$ 1,171,223	\$ 853,723	\$ 751,879	\$ 521,474	\$ 482,920
Sebasticook Valley Hospital	\$ 88,789	\$ 150,215	\$ 141,375	\$ 64,961	\$ 98,839
Waldo County General Hospital	\$ 1,606,836	\$ 2,810,330	\$ 1,978,356	\$ 1,663,290	\$ 1,418,917
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 199,010</b>	<b>\$ 324,603</b>	<b>\$ 373,770</b>	<b>\$ 399,682</b>	<b>\$ 303,973</b>
Acadia Hospital Corporation	\$ 145,033	\$ 242,702	\$ 557,409	\$ 675,463	\$ 530,890
Spring Harbor Hospital	\$ 252,987	\$ 406,504	\$ 190,130	\$ 123,901	\$ 77,056
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
<b>All Maine Hospitals Median</b>	<b>\$ 1,171,223</b>	<b>\$ 775,019</b>	<b>\$ 751,879</b>	<b>\$ 675,463</b>	<b>\$ 520,499</b>
<b>* Northeast Median</b>	†	†	†	†	†
<b>* U.S. Median</b>	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable



# Maine Health Data Organization Hospital Financial Report Part I

## Permanently Restricted Net Assets

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 12,583,501</b>	<b>\$ 10,984,707</b>	<b>\$ 13,211,695</b>	<b>\$ 13,901,992</b>	<b>\$ 12,728,541</b>
Central Maine Medical Center	\$ 12,215,780	\$ 1,111,388	\$ 12,140,164	\$ 13,128,003	\$ 12,802,618.00
Eastern Maine Medical Center	\$ 6,263,969	\$ 8,828,028	\$ 10,263,488	\$ 10,319,149	\$ 10,228,387.00
MaineGeneral Medical Center	\$ 12,951,222	\$ 13,141,386	\$ 14,283,225	\$ 14,675,980	\$ 12,654,464.00
Maine Medical Center	\$ 18,075,000	\$ 19,603,000	\$ 20,716,000	\$ 21,035,000	\$ 21,589,000.00
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 1,745,210</b>	<b>\$ 2,021,427</b>	<b>\$ 2,029,037</b>	<b>\$ 1,730,240</b>	<b>\$ 1,757,496</b>
Aroostook Medical Center, The (TAMC)	\$ 676,715	\$ 676,715	\$ 676,715	\$ 676,715	\$ 676,715
Mercy Hospital	\$ 490,285	\$ 1,019,493	\$ 1,086,370	\$ 873,000	\$ 983,000
Mid Coast Hospital	\$ 4,765,766	\$ 4,849,201	\$ 7,120,042	\$ 7,289,874	\$ 7,353,514
Penobscot Bay Medical Center	\$ 5,653,420	\$ 5,751,817	\$ 5,920,640	\$ 5,637,758	\$ 4,475,855
Southern Maine Medical Center	\$ 1,614,749	\$ 1,649,766	\$ 1,579,235	\$ 1,590,625	\$ 1,442,743
St Joseph Hospital	\$ 1,875,671	\$ 2,393,087	\$ 2,478,838	\$ 1,869,854	\$ 2,072,249
St Mary's Regional Medical Center	\$ 620,696	\$ 664,062	\$ 685,062	\$ 686,000	\$ 689,000
York Hospital	\$ 2,373,035	\$ 2,416,178	\$ 2,638,993	\$ 2,433,615	\$ 2,119,506
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 1,211,724</b>	<b>\$ 1,213,032</b>	<b>\$ 1,484,714</b>	<b>\$ 1,457,637</b>	<b>\$ 1,385,671</b>
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	\$ 1,211,724	\$ 1,213,032	\$ 1,484,714	\$ 1,457,637	\$ 1,385,671
Henrietta D. Goodall Hospital	\$ 9,828,926	\$ 10,614,574	\$ 11,891,518	\$ 11,307,572	\$ 8,176,852
Maine Coast Memorial Hospital	\$ 600,000	\$ 600,000	\$ 600,000	\$ 691,999	\$ 668,718
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 432,094</b>	<b>\$ 452,438</b>	<b>\$ 503,623</b>	<b>\$ 552,154</b>	<b>\$ 552,154</b>
Inland Hospital	\$ 432,094	\$ 452,438	\$ 503,623	\$ 440,145	\$ 417,062
Miles Memorial Hospital	\$ 4,210,376	\$ 4,400,945	\$ 4,816,655	\$ 4,153,638	\$ 3,866,654
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	†	†	†	†	†
Stephens Memorial Hospital	\$ 428,242	\$ 436,825	\$ 441,825	\$ 552,154	\$ 552,154
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 341,517</b>	<b>\$ 341,517</b>	<b>\$ 341,517</b>	<b>\$ 344,094</b>	<b>\$ 344,970</b>
Blue Hill Memorial Hospital	\$ 262,141	\$ 252,141	\$ 252,141	\$ 252,141	\$ 252,141
Bridgton Hospital	\$ 942,500	\$ 960,573	\$ 1,156,520	\$ 1,138,295	\$ 1,013,099
Calais Regional Hospital	\$ 589,770	\$ 681,108	\$ 749,945	\$ 559,344	\$ 684,853
Charles A. Dean Memorial Hospital	\$ 340,698	\$ 340,698	\$ 340,698	\$ 345,852	\$ 348,352
Down East Community Hospital	\$ 342,335	\$ 342,335	\$ 342,335	\$ 342,335	\$ 342,335
Houlton Regional Hospital	\$ 51,664	\$ 51,664	\$ 51,664	\$ 51,664	\$ 51,664
Mayo Regional Hospital	\$ 278,128	\$ 291,848	\$ 305,569	\$ 272,741	\$ 269,317
Millinocket Regional Hospital	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Mount Desert Island Hospital	\$ 1,931,718	\$ 2,085,531	\$ 2,152,036	\$ 2,101,097	\$ 1,657,474
Penobscot Valley Hospital	\$ 76,549	\$ 76,549	\$ 76,549	\$ 76,549	\$ 76,549
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Community Hospital	\$ 262,955	\$ 262,905	\$ 330,446	\$ 262,292	\$ 250,111
St Andrews Hospital	\$ 625,396	\$ 696,759	\$ 745,979	\$ 654,618	\$ 634,103
Sebasticook Valley Hospital	\$ 379,268	\$ 389,115	\$ 416,613	\$ 355,852	\$ 347,605
Waldo County General Hospital	\$ 12,035,547	\$ 13,579,744	\$ 15,846,328	\$ 13,690,968	\$ 11,408,822
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 35,205</b>	<b>\$ 39,119</b>	<b>\$ 202,423</b>	<b>\$ 206,231</b>	<b>\$ 210,071</b>
Acadia Hospital Corporation	\$ 35,205	\$ 39,119	\$ 54,846	\$ 62,462	\$ 70,142
Spring Harbor Hospital	†	†	\$ 350,000	\$ 350,000	\$ 350,000
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>
New England Rehabilitation Hospital	†	†	†	†	†
<b>All Maine Hospitals Median</b>	<b>\$ 625,396</b>	<b>\$ 696,759</b>	<b>\$ 747,962</b>	<b>\$ 689,000</b>	<b>\$ 686,927</b>
<b>* Northeast Median</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>
<b>* U.S. Median</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>	<b>†</b>

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Total Gross Patient Service Revenue

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 526,556,751</b>	<b>\$ 597,480,437</b>	<b>\$ 647,317,197</b>	<b>\$ 712,587,522</b>	<b>\$ 770,199,115</b>
Central Maine Medical Center	\$ 353,675,486	\$ 391,254,167	\$ 434,315,385	\$ 482,248,949	\$ 551,343,474
Eastern Maine Medical Center	\$ 645,503,501	\$ 751,617,456	\$ 808,627,564	\$ 891,545,566	\$ 978,642,035
MaineGeneral Medical Center	\$ 407,610,000	\$ 443,343,417	\$ 486,006,829	\$ 533,629,477	\$ 561,756,194
Maine Medical Center	\$ 841,489,000	\$ 864,046,000	\$ 906,086,000	\$ 1,001,892,000	\$ 1,147,415,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 156,506,051</b>	<b>\$ 174,958,957</b>	<b>\$ 191,007,128</b>	<b>\$ 201,180,713</b>	<b>\$ 234,667,971</b>
Aroostook Medical Center, The (TAMC)	\$ 161,104,332	\$ 179,428,241	\$ 184,795,464	\$ 187,005,213	\$ 199,474,883
Mercy Hospital	\$ 225,088,552	\$ 247,274,959	\$ 279,240,830	\$ 308,298,000	\$ 334,405,000
Mid Coast Hospital	\$ 133,725,650	\$ 143,749,268	\$ 150,905,832	\$ 167,032,601	\$ 186,356,548
Penobscot Bay Medical Center	\$ 135,943,020	\$ 145,324,002	\$ 168,193,492	\$ 190,581,047	\$ 206,326,092
Southern Maine Medical Center	\$ 173,343,872	\$ 187,851,556	\$ 203,489,975	\$ 211,780,378	\$ 264,792,647
St Joseph Hospital	\$ 131,633,443	\$ 145,080,806	\$ 145,394,683	\$ 155,717,327	\$ 164,126,043
St Mary's Regional Medical Center	\$ 245,070,827	\$ 262,163,211	\$ 281,379,756	\$ 296,369,000	\$ 298,076,000
York Hospital	\$ 151,907,770	\$ 170,489,672	\$ 197,218,791	\$ 240,425,574	\$ 263,009,850
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 91,294,731</b>	<b>\$ 106,384,043</b>	<b>\$ 120,567,567</b>	<b>\$ 138,247,005</b>	<b>\$ 154,749,846</b>
Cary Medical Center	\$ 79,806,352	\$ 82,185,692	\$ 86,469,363	\$ 90,183,359	\$ 85,955,035
Franklin Memorial Hospital	\$ 99,093,227	\$ 108,325,378	\$ 130,753,960	\$ 148,651,803	\$ 160,764,290
Henrietta D. Goodall Hospital	\$ 83,496,235	\$ 104,442,707	\$ 111,869,320	\$ 127,842,206	\$ 148,735,401
Maine Coast Memorial Hospital	\$ 99,485,614	\$ 119,206,732	\$ 129,265,814	\$ 149,255,830	\$ 164,681,807
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 66,951,619</b>	<b>\$ 72,745,529</b>	<b>\$ 80,064,192</b>	<b>\$ 85,601,485</b>	<b>\$ 89,295,960</b>
Inland Hospital	\$ 62,533,084	\$ 65,937,363	\$ 71,105,740	\$ 85,601,485	\$ 96,441,890
Miles Memorial Hospital	\$ 76,218,834	\$ 86,884,742	\$ 93,201,572	\$ 95,904,047	\$ 96,391,835
Northern Maine Medical Center	\$ 62,179,374	\$ 66,040,780	\$ 69,768,489	\$ 67,957,750	\$ 65,551,359
Parkview Adventist Medical Center	\$ 74,212,532	\$ 81,278,218	\$ 80,064,192	\$ 76,824,965	\$ 82,144,443
Stephens Memorial Hospital	\$ 66,951,619	\$ 72,745,529	\$ 84,481,621	\$ 87,963,437	\$ 89,295,960
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 37,057,682</b>	<b>\$ 38,959,123</b>	<b>\$ 45,809,561</b>	<b>\$ 48,748,002</b>	<b>\$ 53,280,370</b>
Blue Hill Memorial Hospital	\$ 32,247,089	\$ 36,923,796	\$ 38,402,139	\$ 44,643,905	\$ 44,330,709
Bridgton Hospital	\$ 45,763,654	\$ 48,759,293	\$ 54,746,099	\$ 59,550,523	\$ 62,240,150
Calais Regional Hospital	\$ 32,171,611	\$ 35,770,335	\$ 36,954,152	\$ 42,302,465	\$ 41,884,943
Charles A. Dean Memorial Hospital	\$ 10,016,874	\$ 11,418,044	\$ 13,191,027	\$ 15,905,898	\$ 17,537,064
Down East Community Hospital	\$ 45,604,648	\$ 49,263,482	\$ 51,098,930	\$ 48,976,930	\$ 49,102,639
Houlton Regional Hospital	\$ 49,467,781	\$ 51,849,493	\$ 56,069,208	\$ 62,292,325	\$ 65,296,388
Mayo Regional Hospital	\$ 48,556,195	\$ 50,964,908	\$ 54,889,355	\$ 56,426,532	\$ 63,800,591
Millinocket Regional Hospital	\$ 31,174,293	\$ 34,905,416	\$ 37,889,779	\$ 38,897,488	\$ 41,438,870
Mount Desert Island Hospital	\$ 39,273,340	\$ 41,868,465	\$ 45,809,561	\$ 46,700,157	\$ 54,428,683
Penobscot Valley Hospital	\$ 24,719,568	\$ 26,187,508	\$ 28,342,249	\$ 28,455,630	\$ 32,688,681
Redington-Fairview General Hospital	\$ 91,328,992	\$ 94,367,464	\$ 86,664,815	\$ 88,048,194	\$ 86,798,235
Rumford Community Hospital	\$ 37,057,682	\$ 38,959,123	\$ 46,110,482	\$ 48,748,002	\$ 54,505,241
St Andrews Hospital	\$ 18,886,899	\$ 20,943,665	\$ 23,355,619	\$ 22,853,589	\$ 23,739,778
Sebasticook Valley Hospital	\$ 34,256,614	\$ 37,963,436	\$ 43,973,468	\$ 51,362,044	\$ 53,280,370
Waldo County General Hospital	\$ 64,162,308	\$ 64,331,933	\$ 68,510,564	\$ 80,975,987	\$ 87,524,086
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 46,904,129</b>	<b>\$ 50,187,651</b>	<b>\$ 52,097,357</b>	<b>\$ 54,836,619</b>	<b>\$ 62,186,472</b>
Acadia Hospital Corporation	\$ 52,587,750	\$ 57,618,593	\$ 60,055,491	\$ 61,198,680	\$ 78,282,068
Spring Harbor Hospital	\$ 41,220,507	\$ 42,756,709	\$ 44,139,222	\$ 48,474,557	\$ 46,090,875
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 43,890,260</b>	<b>\$ 41,150,273</b>	<b>\$ 39,951,606</b>	<b>\$ 41,455,939</b>	<b>\$ 42,950,963</b>
New England Rehabilitation Hospital	\$ 43,890,260	\$ 41,150,273	\$ 39,951,606	\$ 41,455,939	\$ 42,950,963
<b>All Maine Hospitals Median</b>	<b>\$ 66,951,619</b>	<b>\$ 72,745,529</b>	<b>\$ 80,064,192</b>	<b>\$ 85,601,485</b>	<b>\$ 86,798,235</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Net Patient Service Revenue

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 324,825,327</b>	<b>\$ 353,655,229</b>	<b>\$ 365,345,339</b>	<b>\$ 391,712,866</b>	<b>\$ 406,855,143</b>
Central Maine Medical Center	\$ 189,223,397	\$ 202,752,123	\$ 228,376,995	\$ 244,437,425	\$ 270,827,099
Eastern Maine Medical Center	\$ 423,195,515	\$ 460,115,934	\$ 462,697,137	\$ 503,710,230	\$ 526,197,664
MaineGeneral Medical Center	\$ 226,455,139	\$ 247,194,524	\$ 267,993,540	\$ 279,715,501	\$ 287,512,622
Maine Medical Center	\$ 555,203,000	\$ 549,069,000	\$ 578,504,000	\$ 620,308,000	\$ 683,108,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 84,390,830</b>	<b>\$ 89,660,459</b>	<b>\$ 92,890,728</b>	<b>\$ 98,030,692</b>	<b>\$ 116,139,082</b>
Aroostook Medical Center, The (TAMC)	\$ 84,666,735	\$ 87,619,010	\$ 90,834,717	\$ 91,538,753	\$ 94,733,466
Mercy Hospital	\$ 128,980,119	\$ 143,426,692	\$ 154,957,663	\$ 168,378,000	\$ 181,694,000
Mid Coast Hospital	\$ 72,166,212	\$ 79,414,507	\$ 85,943,784	\$ 91,558,877	\$ 99,835,233
Penobscot Bay Medical Center	\$ 74,703,154	\$ 78,924,753	\$ 88,290,321	\$ 96,389,369	\$ 109,167,164
Southern Maine Medical Center	\$ 86,875,728	\$ 91,701,908	\$ 94,946,738	\$ 99,672,015	\$ 129,548,173
St Joseph Hospital	\$ 73,149,907	\$ 82,032,454	\$ 79,443,367	\$ 82,193,221	\$ 86,090,562
St Mary's Regional Medical Center	\$ 118,029,504	\$ 109,694,854	\$ 122,689,031	\$ 121,591,000	\$ 123,111,000
York Hospital	\$ 84,114,925	\$ 93,091,746	\$ 104,941,767	\$ 125,463,162	\$ 131,921,073
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 49,391,431</b>	<b>\$ 56,449,497</b>	<b>\$ 63,654,901</b>	<b>\$ 67,888,115</b>	<b>\$ 71,117,146</b>
Cary Medical Center	\$ 35,850,705	\$ 37,000,698	\$ 38,623,803	\$ 43,304,504	\$ 40,307,037
Franklin Memorial Hospital	\$ 54,039,754	\$ 55,480,681	\$ 66,898,786	\$ 73,402,385	\$ 76,989,100
Henrietta D. Goodall Hospital	\$ 45,327,121	\$ 57,418,312	\$ 60,411,015	\$ 62,373,844	\$ 65,245,192
Maine Coast Memorial Hospital	\$ 53,455,740	\$ 60,438,219	\$ 67,673,583	\$ 75,024,452	\$ 82,685,267
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 38,052,430</b>	<b>\$ 38,366,191</b>	<b>\$ 41,848,856</b>	<b>\$ 44,698,882</b>	<b>\$ 41,739,135</b>
Inland Hospital	\$ 38,052,430	\$ 35,359,509	\$ 39,898,708	\$ 46,843,413	\$ 54,648,130
Miles Memorial Hospital	\$ 39,122,876	\$ 43,556,576	\$ 47,045,207	\$ 50,478,106	\$ 48,224,007
Northern Maine Medical Center	\$ 39,898,243	\$ 43,417,472	\$ 46,074,747	\$ 44,698,882	\$ 41,587,230
Parkview Adventist Medical Center	\$ 35,146,121	\$ 38,366,191	\$ 33,439,297	\$ 31,815,926	\$ 35,226,971
Stevens Memorial Hospital	\$ 34,164,012	\$ 36,473,277	\$ 41,848,856	\$ 43,174,697	\$ 41,739,135
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 21,698,486</b>	<b>\$ 24,418,591</b>	<b>\$ 27,769,431</b>	<b>\$ 29,636,075</b>	<b>\$ 32,104,702</b>
Blue Hill Memorial Hospital	\$ 21,698,486	\$ 23,383,396	\$ 24,336,845	\$ 26,789,172	\$ 26,995,092
Bridgton Hospital	\$ 24,132,541	\$ 26,331,561	\$ 29,842,423	\$ 33,534,138	\$ 35,866,713
Calais Regional Hospital	\$ 20,497,941	\$ 24,418,591	\$ 24,786,217	\$ 26,654,287	\$ 26,303,379
Charles A. Dean Memorial Hospital	\$ 7,037,746	\$ 8,746,062	\$ 10,242,608	\$ 11,882,652	\$ 12,451,076
Down East Community Hospital	\$ 24,656,289	\$ 29,726,805	\$ 32,090,343	\$ 32,815,776	\$ 32,777,157
Houlton Regional Hospital	\$ 28,608,258	\$ 32,589,591	\$ 35,193,311	\$ 40,993,036	\$ 41,684,734
Mayo Regional Hospital	\$ 31,717,892	\$ 32,450,538	\$ 36,260,749	\$ 38,628,929	\$ 41,848,926
Millinocket Regional Hospital	\$ 19,447,406	\$ 21,707,545	\$ 23,827,254	\$ 24,361,293	\$ 25,905,584
Mount Desert Island Hospital	\$ 27,852,264	\$ 30,134,374	\$ 34,558,049	\$ 35,241,275	\$ 40,287,025
Penobscot Valley Hospital	\$ 15,744,148	\$ 18,430,008	\$ 20,709,760	\$ 21,236,496	\$ 22,140,214
Redington-Fairview General Hospital	\$ 39,534,300	\$ 46,309,385	\$ 49,551,259	\$ 54,266,065	\$ 58,697,284
Rumford Community Hospital	\$ 21,599,308	\$ 23,099,013	\$ 27,769,431	\$ 29,125,766	\$ 32,104,702
St Andrews Hospital	\$ 12,884,432	\$ 14,161,427	\$ 16,261,375	\$ 16,834,236	\$ 16,516,123
Sebastiacook Valley Hospital	\$ 16,829,433	\$ 19,732,352	\$ 24,031,978	\$ 29,636,075	\$ 30,785,890
Waldo County General Hospital	\$ 35,682,868	\$ 40,591,201	\$ 44,848,805	\$ 53,040,151	\$ 58,681,415
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 31,955,920</b>	<b>\$ 34,107,018</b>	<b>\$ 36,386,581</b>	<b>\$ 36,791,060</b>	<b>\$ 37,694,251</b>
Acadia Hospital Corporation	\$ 35,927,224	\$ 38,659,971	\$ 43,244,348	\$ 40,893,500	\$ 44,658,302
Spring Harbor Hospital	\$ 27,984,615	\$ 29,554,064	\$ 29,528,813	\$ 32,688,620	\$ 30,730,200
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 26,297,072</b>	<b>\$ 27,225,247</b>	<b>\$ 28,879,722</b>	<b>\$ 29,696,770</b>	<b>\$ 27,535,247</b>
New England Rehabilitation Hospital	\$ 26,297,072	\$ 27,225,247	\$ 28,879,722	\$ 29,696,770	\$ 27,535,247
<b>All Maine Hospitals Median</b>	<b>\$ 35,927,224</b>	<b>\$ 38,659,971</b>	<b>\$ 43,244,348</b>	<b>\$ 44,698,882</b>	<b>\$ 44,658,302</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Total Non-Operating Revenues

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 2,784,076</b>	<b>\$ 7,103,232</b>	<b>\$ 5,885,780</b>	<b>\$ 3,116,158</b>	<b>\$ (1,236,035)</b>
Central Maine Medical Center	\$ 384,713	\$ 139,989	\$ 1,007,338	\$ 906,411	\$ 483,032
Eastern Maine Medical Center	\$ 2,202,409	\$ 3,162,820	\$ 2,890,567	\$ 3,257,151	\$ (2,955,101)
MaineGeneral Medical Center	\$ 3,365,742	\$ 11,043,643	\$ 8,880,993	\$ 2,975,164	\$ (10,821,704)
Maine Medical Center	\$ 20,745,000	\$ 19,133,000	\$ 21,817,000	\$ 12,751,000	\$ 14,149,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 1,305,223</b>	<b>\$ 1,967,914</b>	<b>\$ 1,844,102</b>	<b>\$ 632,590</b>	<b>\$ 661,459</b>
Aroostook Medical Center, The (TAMC)	\$ 663,223	\$ 773,744	\$ 457,414	\$ 508,182	\$ 206,586
Mercy Hospital	\$ 1,998,156	\$ 2,610,406	\$ 3,683,621	\$ (12,324,000)	\$ 12,472,000
Mid Coast Hospital	\$ 1,192,090	\$ 2,525,516	\$ 2,685,057	\$ 2,181,840	\$ 1,087,272
Penobscot Bay Medical Center	\$ 1,159,883	\$ 2,391,097	\$ 1,745,132	\$ 1,762,713	\$ 1,130,122
Southern Maine Medical Center	\$ 820,044	\$ 742,956	\$ 4,979,361	\$ 756,998	\$ (5,658,047)
St Joseph Hospital	\$ 1,446,266	\$ 278,966	\$ 1,785,360	\$ 806,731	\$ 235,645
St Mary's Regional Medical Center	\$ 1,615,793	\$ 2,643,741	\$ 1,279,438	\$ (5,137,000)	\$ 4,295,000
York Hospital	\$ 1,418,355	\$ 1,544,730	\$ 1,902,844	\$ (1,347,727)	\$ (3,608,329)
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 720,674</b>	<b>\$ 818,394</b>	<b>\$ 3,488,286</b>	<b>\$ 479,667</b>	<b>\$ (39,294)</b>
Cary Medical Center	\$ 186,756	\$ 381,158	\$ 452,503	\$ 131,428	\$ 67,233
Franklin Memorial Hospital	\$ 942,041	\$ 1,056,390	\$ 1,260,226	\$ 1,087,646	\$ 126,425
Henrietta D. Goodall Hospital	\$ 1,484,242	\$ 1,831,349	\$ 6,130,762	\$ (402,455)	\$ (3,171,016)
Maine Coast Memorial Hospital	\$ 499,307	\$ 580,398	\$ 5,716,346	\$ 827,905	\$ (145,821)
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 151,798</b>	<b>\$ 137,379</b>	<b>\$ 306,411</b>	<b>\$ 341,400</b>	<b>\$ 172,701</b>
Inland Hospital	\$ 151,798	\$ 37,858	\$ 232,898	\$ 196,108	\$ (263,709)
Miles Memorial Hospital	\$ 199,205	\$ 137,379	\$ 533,146	\$ 685,742	\$ (641,034)
Northern Maine Medical Center	\$ 87,151	\$ 661,609	\$ 306,411	\$ 210,702	\$ 759,693
Parkview Adventist Medical Center	\$ 226,064	\$ 275,543	\$ 143,275	\$ 658,206	\$ 406,280
Stephens Memorial Hospital	\$ (107,210)	\$ (132,651)	\$ 1,435,070	\$ 341,400	\$ 172,701
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 172,013</b>	<b>\$ 407,359</b>	<b>\$ 546,590</b>	<b>\$ 172,344</b>	<b>\$ 25,636</b>
Blue Hill Memorial Hospital	\$ 314,198	\$ 769,214	\$ 395,519	\$ 334,082	\$ (368,825)
Bridgton Hospital	\$ 172,013	\$ 407,359	\$ 740,701	\$ 213,667	\$ (89,551)
Calais Regional Hospital	\$ 51,437	\$ 23,028	\$ 52,966	\$ 75,406	\$ 116,073
Charles A. Dean Memorial Hospital	\$ 34,095	\$ 61,026	\$ 57,152	\$ 31,257	\$ (14,064)
Down East Community Hospital	\$ 2,433	\$ 289,206	\$ 376,927	\$ 131,645	\$ 25,636
Houlton Regional Hospital	\$ 139,829	\$ (1,093,318)	\$ (1,077,403)	\$ (895,571)	\$ (1,126,962)
Mayo Regional Hospital	\$ 327,152	\$ 469,922	\$ 706,892	\$ 23,262	\$ 462,384
Millinocket Regional Hospital	\$ 254,048	\$ 568,669	\$ 558,002	\$ 513,840	\$ (310,165)
Mount Desert Island Hospital	\$ 422,364	\$ 1,130,713	\$ 1,153,554	\$ 1,764,625	\$ 386,909
Penobscot Valley Hospital	\$ 76,699	\$ 55,800	\$ 55,037	\$ (26,794)	\$ (26,460)
Redington-Fairview General Hospital	\$ 1,498,139	\$ 1,850,576	\$ 2,260,113	\$ 2,052,471	\$ 1,871,583
Rumford Community Hospital	\$ 112,864	\$ 271,340	\$ 546,590	\$ 117,088	\$ (61,112)
St Andrews Hospital	\$ 57,975	\$ 122,969	\$ 789,462	\$ 201,337	\$ 308,256
Sebastcook Valley Hospital	\$ 538,924	\$ 614,641	\$ 167,876	\$ 172,344	\$ 73,424
Waldo County General Hospital	\$ 1,437,574	\$ 1,418,632	\$ 2,093,905	\$ 1,979,266	\$ 911,237
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 163,107</b>	<b>\$ 259,421</b>	<b>\$ 568,933</b>	<b>\$ 115,855</b>	<b>\$ 241,959</b>
Acadia Hospital Corporation	\$ 245,724	\$ 419,434	\$ 355,371	\$ 208,442	\$ 458,207
Spring Harbor Hospital	\$ 80,489	\$ 99,407	\$ 782,495	\$ 23,267	\$ 25,711
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 167,546</b>	<b>\$ 258,071</b>	<b>\$ 295,004</b>	<b>\$ 156,582</b>	<b>\$ 11,379</b>
New England Rehabilitation Hospital	\$ 167,546	\$ 258,071	\$ 295,004	\$ 156,582	\$ 11,379
<b>All Maine Hospitals Median</b>	<b>\$ 327,152</b>	<b>\$ 568,669</b>	<b>\$ 782,495</b>	<b>\$ 213,667</b>	<b>\$ 73,424</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization

## Hospital Financial Report Part I

### Bad Debt (Provision for Bad Debt)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 13,590,475</b>	<b>\$ 13,679,413</b>	<b>\$ 18,061,671</b>	<b>\$ 16,110,352</b>	<b>\$ 15,394,146</b>
Central Maine Medical Center	\$ 6,741,564	\$ 8,100,422	\$ 9,335,647	\$ 11,001,563	\$ 12,318,875
Eastern Maine Medical Center	\$ 15,054,514	\$ 12,269,658	\$ 16,902,684	\$ 15,869,584	\$ 15,546,020
MaineGeneral Medical Center	\$ 12,126,435	\$ 15,089,167	\$ 19,220,658	\$ 16,351,120	\$ 15,242,271
Maine Medical Center	\$ 27,218,000	\$ 21,255,000	\$ 22,965,000	\$ 23,817,000	\$ 31,185,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 3,390,530</b>	<b>\$ 3,473,800</b>	<b>\$ 4,195,036</b>	<b>\$ 5,161,856</b>	<b>\$ 5,089,651</b>
Aroostook Medical Center, The (TAMC)	\$ 3,448,893	\$ 3,127,807	\$ 3,718,854	\$ 2,970,533	\$ 2,773,415
Mercy Hospital	\$ 4,777,600	\$ 6,784,286	\$ 8,233,522	\$ 10,534,000	\$ 10,269,000
Mid Coast Hospital	\$ 1,952,709	\$ 2,681,897	\$ 2,541,687	\$ 3,934,972	\$ 4,350,798
Penobscot Bay Medical Center	\$ 2,939,251	\$ 3,726,461	\$ 4,373,276	\$ 6,316,091	\$ 2,727,002
Southern Maine Medical Center	\$ 3,332,167	\$ 4,081,120	\$ 5,428,915	\$ 6,692,633	\$ 10,588,223
St Joseph Hospital	\$ 4,034,685	\$ 3,221,138	\$ 3,223,453	\$ 5,488,961	\$ 6,686,005
St Mary's Regional Medical Center	\$ 4,666,258	\$ 4,333,357	\$ 4,989,653	\$ 4,774,000	\$ 4,252,000
York Hospital	\$ 3,036,991	\$ 2,749,735	\$ 4,016,796	\$ 4,834,751	\$ 5,828,504
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 2,779,483</b>	<b>\$ 2,916,069</b>	<b>\$ 3,264,240</b>	<b>\$ 3,543,102</b>	<b>\$ 4,636,658</b>
Cary Medical Center	\$ 1,505,274	\$ 760,652	\$ 892,435	\$ 1,522,564	\$ 933,916
Franklin Memorial Hospital	\$ 3,058,880	\$ 2,899,056	\$ 3,012,279	\$ 3,180,913	\$ 4,091,963
Henrietta D. Goodall Hospital	\$ 3,422,942	\$ 3,600,985	\$ 3,985,599	\$ 4,341,883	\$ 5,860,662
Maine Coast Memorial Hospital	\$ 2,500,086	\$ 2,933,082	\$ 3,516,201	\$ 3,905,291	\$ 5,181,352
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 1,625,576</b>	<b>\$ 2,134,588</b>	<b>\$ 2,266,453</b>	<b>\$ 2,710,254</b>	<b>\$ 3,181,042</b>
Inland Hospital	\$ 1,634,013	\$ 2,022,642	\$ 1,940,128	\$ 2,710,254	\$ 3,805,329
Miles Memorial Hospital	\$ 2,314,277	\$ 3,441,420	\$ 2,455,834	\$ 3,312,035	\$ 3,436,861
Northern Maine Medical Center	\$ 382,987	\$ 582,506	\$ 850,368	\$ 951,596	\$ 920,522
Parkview Adventist Medical Center	\$ 1,438,465	\$ 2,404,086	\$ 2,883,963	\$ 3,319,849	\$ 3,181,042
Stephens Memorial Hospital	\$ 1,625,576	\$ 2,134,588	\$ 2,266,453	\$ 2,347,139	\$ 2,437,300
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 919,442</b>	<b>\$ 831,759</b>	<b>\$ 1,007,491</b>	<b>\$ 1,542,509</b>	<b>\$ 1,537,418</b>
Blue Hill Memorial Hospital	\$ 1,094,109	\$ 1,544,731	\$ 1,303,751	\$ 1,558,288	\$ 2,374,729
Bridgton Hospital	\$ 1,713,112	\$ 1,875,125	\$ 2,300,034	\$ 2,322,652	\$ 2,323,196
Calais Regional Hospital	\$ 619,437	\$ 774,657	\$ 753,066	\$ 1,164,268	\$ 1,173,224
Charles A. Dean Memorial Hospital	\$ 391,888	\$ 233,551	\$ 312,206	\$ 444,746	\$ 542,986
Down East Community Hospital	\$ 1,129,418	\$ 773,069	\$ 973,710	\$ 797,196	\$ 847,893
Houlton Regional Hospital	\$ 909,978	\$ 209,366	\$ 700,001	\$ 1,587,490	\$ 1,237,223
Mayo Regional Hospital	\$ 1,041,932	\$ 1,123,249	\$ 1,007,491	\$ 1,288,173	\$ 1,537,418
Millinocket Regional Hospital	\$ 346,556	\$ 373,537	\$ 686,784	\$ 882,334	\$ 993,806
Mount Desert Island Hospital	\$ 1,063,875	\$ 1,537,202	\$ 1,531,883	\$ 2,190,104	\$ 2,679,237
Penobscot Valley Hospital	\$ 728,015	\$ 658,100	\$ 884,230	\$ 810,014	\$ 1,218,671
Redington-Fairview General Hospital	\$ 3,319,492	\$ 3,183,776	\$ 1,833,549	\$ 3,723,610	\$ 4,212,178
Rumford Community Hospital	\$ 919,442	\$ 1,248,029	\$ 1,561,303	\$ 1,542,509	\$ 1,794,612
St Andrews Hospital	\$ 194,619	\$ 586,984	\$ 639,272	\$ 277,213	\$ 639,562
Sebastiackook Valley Hospital	\$ 833,121	\$ 831,759	\$ 1,661,649	\$ 1,841,200	\$ 1,628,972
Waldo County General Hospital	\$ 1,450,798	\$ 1,463,015	\$ 1,599,841	\$ 2,081,830	\$ 3,040,861
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 1,047,486</b>	<b>\$ 1,439,762</b>	<b>\$ 1,191,419</b>	<b>\$ 1,298,273</b>	<b>\$ 1,591,783</b>
Acadia Hospital Corporation	\$ 1,539,236	\$ 2,357,178	\$ 2,059,814	\$ 2,073,516	\$ 2,654,322
Spring Harbor Hospital	\$ 555,735	\$ 522,345	\$ 323,023	\$ 523,029	\$ 529,243
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 1,372,695</b>	<b>\$ 415,530</b>	<b>\$ 167,282</b>	<b>\$ 146,029</b>	<b>\$ 445,057</b>
New England Rehabilitation Hospital	\$ 1,372,695	\$ 415,530	\$ 167,282	\$ 146,029	\$ 445,057
<b>All Maine Hospitals Median</b>	<b>\$ 1,625,576</b>	<b>\$ 2,134,588</b>	<b>\$ 2,059,814</b>	<b>\$ 2,347,139</b>	<b>\$ 2,727,002</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Free Care (Charity Care)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 7,618,418</b>	<b>\$ 10,832,535</b>	<b>\$ 11,586,694</b>	<b>\$ 12,565,069</b>	<b>\$ 14,889,105</b>
Central Maine Medical Center	\$ 3,911,129	\$ 7,078,574	\$ 7,838,054	\$ 8,725,668	\$ 11,164,718
Eastern Maine Medical Center	\$ 10,325,692	\$ 14,586,496	\$ 15,335,333	\$ 16,404,469	\$ 18,613,491
MaineGeneral Medical Center	\$ 4,911,143	\$ 5,928,924	\$ 6,403,906	\$ 7,696,496	\$ 8,296,375
Maine Medical Center	\$ 10,986,000	\$ 16,703,000	\$ 17,423,000	\$ 17,416,000	\$ 23,516,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 1,782,525</b>	<b>\$ 2,540,260</b>	<b>\$ 2,487,527</b>	<b>\$ 2,505,079</b>	<b>\$ 3,260,631</b>
Aroostook Medical Center, The (TAMC)	\$ 1,051,681	\$ 2,205,938	\$ 1,797,211	\$ 2,005,061	\$ 2,645,546
Mercy Hospital	\$ 3,850,030	\$ 5,371,124	\$ 5,008,636	\$ 7,349,000	\$ 8,045,000
Mid Coast Hospital	\$ 1,110,032	\$ 2,097,890	\$ 1,803,287	\$ 1,997,445	\$ 2,046,686
Penobscot Bay Medical Center	\$ 287,048	\$ 970,168	\$ 1,163,075	\$ 1,618,905	\$ 2,168,624
Southern Maine Medical Center	\$ 2,673,799	\$ 4,092,231	\$ 3,171,766	\$ 3,005,096	\$ 3,875,715
St Joseph Hospital	\$ 534,232	\$ 1,309,931	\$ 1,198,225	\$ 1,174,282	\$ 1,226,737
St Mary's Regional Medical Center	\$ 3,284,139	\$ 2,874,582	\$ 5,962,010	\$ 6,989,000	\$ 9,312,000
York Hospital	\$ 2,455,017	\$ 3,124,806	\$ 4,234,899	\$ 4,944,245	\$ 5,384,387
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 975,927</b>	<b>\$ 1,209,025</b>	<b>\$ 1,348,566</b>	<b>\$ 1,646,684</b>	<b>\$ 2,416,739</b>
Cary Medical Center	\$ 855,290	\$ 1,034,739	\$ 1,122,783	\$ 703,062	\$ 1,115,624
Franklin Memorial Hospital	\$ 1,096,563	\$ 1,383,311	\$ 1,574,349	\$ 2,268,120	\$ 3,626,663
Henrietta D. Goodall Hospital	\$ 328,564	\$ 450,459	\$ 636,476	\$ 1,282,778	\$ 1,503,701
Maine Coast Memorial Hospital	\$ 2,282,684	\$ 1,738,447	\$ 1,969,190	\$ 2,010,589	\$ 3,329,776
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 753,395</b>	<b>\$ 1,130,609</b>	<b>\$ 1,411,867</b>	<b>\$ 1,457,693</b>	<b>\$ 1,786,975</b>
Inland Hospital	\$ 671,231	\$ 1,254,543	\$ 1,411,867	\$ 1,896,318	\$ 1,786,975
Miles Memorial Hospital	\$ 753,395	\$ 1,130,609	\$ 1,421,209	\$ 1,836,785	\$ 2,038,203
Northern Maine Medical Center	\$ 539,399	\$ 689,526	\$ 396,911	\$ 636,686	\$ 567,327
Parkview Adventist Medical Center	\$ 753,789	\$ 929,690	\$ 633,777	\$ 737,448	\$ 593,913
Stephens Memorial Hospital	\$ 1,045,072	\$ 1,582,452	\$ 1,567,412	\$ 1,457,693	\$ 2,098,069
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 419,876</b>	<b>\$ 721,576</b>	<b>\$ 951,063</b>	<b>\$ 963,271</b>	<b>\$ 1,116,919</b>
Blue Hill Memorial Hospital	\$ 225,914	\$ 359,681	\$ 1,007,332	\$ 1,219,810	\$ 1,355,162
Bridgton Hospital	\$ 688,095	\$ 721,576	\$ 1,047,970	\$ 826,777	\$ 1,116,919
Calais Regional Hospital	\$ 189,305	\$ 318,103	\$ 317,937	\$ 272,167	\$ 565,993
Charles A. Dean Memorial Hospital	\$ 100,144	\$ 293,120	\$ 437,874	\$ 398,321	\$ 395,616
Down East Community Hospital	\$ 510,991	\$ 945,118	\$ 1,173,094	\$ 1,209,626	\$ 1,657,540
Houlton Regional Hospital	\$ 419,876	\$ 996,435	\$ 1,034,199	\$ 991,321	\$ 1,175,558
Mayo Regional Hospital	\$ 751,203	\$ 820,598	\$ 1,255,776	\$ 1,521,580	\$ 2,608,580
Millinocket Regional Hospital	\$ 879,054	\$ 835,735	\$ 951,063	\$ 893,651	\$ 916,308
Mount Desert Island Hospital	\$ 733,205	\$ 400,286	\$ 302,421	\$ 197,613	\$ 498,421
Penobscot Valley Hospital	\$ 414,328	\$ 600,042	\$ 865,339	\$ 963,271	\$ 1,089,569
Redington-Fairview General Hospital	\$ 584,323	\$ 1,288,195	\$ 1,446,806	\$ 1,068,676	\$ 1,152,549
Rumford Community Hospital	\$ 225,346	\$ 582,767	\$ 812,007	\$ 500,876	\$ 579,976
St Andrews Hospital	\$ 205,271	\$ 226,320	\$ 212,925	\$ 312,107	\$ 452,980
Sebacook Valley Hospital	\$ 705,260	\$ 1,527,353	\$ 1,378,085	\$ 1,693,932	\$ 2,066,860
Waldo County General Hospital	\$ 280,335	\$ 733,407	\$ 769,192	\$ 1,011,170	\$ 1,741,337
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 7,711,661</b>	<b>\$ 7,477,243</b>	<b>\$ 6,818,244</b>	<b>\$ 7,228,589</b>	<b>\$ 9,974,789</b>
Acadia Hospital Corporation	\$ 10,000,533	\$ 10,604,435	\$ 9,501,747	\$ 8,700,637	\$ 14,315,704
Spring Harbor Hospital	\$ 5,422,789	\$ 4,350,050	\$ 4,134,741	\$ 5,756,541	\$ 5,633,874
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 228,686</b>	<b>\$ 229,478</b>	<b>\$ 360,975</b>	<b>\$ 285,670</b>	<b>\$ 211,046</b>
New England Rehabilitation Hospital	\$ 228,686	\$ 229,478	\$ 360,975	\$ 285,670	\$ 211,046
<b>All Maine Hospitals Median</b>	<b>\$ 751,203</b>	<b>\$ 1,130,609</b>	<b>\$ 1,255,776</b>	<b>\$ 1,457,693</b>	<b>\$ 1,786,975</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable

# Maine Health Data Organization Hospital Financial Report Part I Total Operating Expenses

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>Peer Group A Median -- 4 Hospitals</b>	<b>\$ 311,831,337</b>	<b>\$ 355,070,197</b>	<b>\$ 372,394,374</b>	<b>\$ 399,181,880</b>	<b>\$ 411,775,484</b>
Central Maine Medical Center	\$ 180,231,553	\$ 202,788,433	\$ 233,293,950	\$ 252,928,177	\$ 276,176,439
Eastern Maine Medical Center	\$ 397,612,726	\$ 462,632,150	\$ 473,287,427	\$ 501,280,403	\$ 530,550,467
MaineGeneral Medical Center	\$ 226,049,948	\$ 247,508,243	\$ 271,501,320	\$ 297,083,357	\$ 293,000,501
Maine Medical Center	\$ 499,432,000	\$ 523,649,000	\$ 539,763,000	\$ 587,572,000	\$ 641,032,000
<b>Peer Group B Median -- 8 Hospitals</b>	<b>\$ 81,463,430</b>	<b>\$ 91,420,926</b>	<b>\$ 96,345,698</b>	<b>\$ 102,525,654</b>	<b>\$ 116,684,799</b>
Aroostook Medical Center, The (TAMC)	\$ 79,255,361	\$ 89,728,148	\$ 92,965,447	\$ 94,743,693	\$ 95,858,769
Mercy Hospital	\$ 128,293,328	\$ 141,944,599	\$ 154,847,307	\$ 173,229,000	\$ 190,847,000
Mid Coast Hospital	\$ 70,148,970	\$ 75,234,871	\$ 84,555,302	\$ 93,448,995	\$ 99,751,716
Penobscot Bay Medical Center	\$ 75,631,144	\$ 84,806,658	\$ 95,170,938	\$ 102,186,122	\$ 114,643,598
Southern Maine Medical Center	\$ 90,114,262	\$ 94,930,554	\$ 97,520,457	\$ 102,865,185	\$ 131,421,727
St Joseph Hospital	\$ 73,021,444	\$ 80,808,517	\$ 81,649,774	\$ 85,155,878	\$ 83,658,942
St Mary's Regional Medical Center	\$ 100,227,996	\$ 107,371,259	\$ 115,467,926	\$ 118,326,000	\$ 118,726,000
York Hospital	\$ 83,671,499	\$ 93,113,704	\$ 105,699,304	\$ 128,502,138	\$ 132,319,279
<b>Peer Group C Median -- 4 Hospitals</b>	<b>\$ 52,644,820</b>	<b>\$ 58,971,632</b>	<b>\$ 64,984,478</b>	<b>\$ 69,997,777</b>	<b>\$ 76,184,834</b>
Cary Medical Center	\$ 38,161,557	\$ 40,356,687	\$ 42,180,875	\$ 45,155,845	\$ 44,017,422
Franklin Memorial Hospital	\$ 53,315,096	\$ 57,654,641	\$ 66,905,929	\$ 72,869,855	\$ 77,650,499
Henrietta D. Goodall Hospital	\$ 51,974,543	\$ 60,288,623	\$ 63,063,026	\$ 67,125,699	\$ 74,719,168
Maine Coast Memorial Hospital	\$ 54,238,221	\$ 61,961,925	\$ 68,088,208	\$ 75,250,793	\$ 81,615,691
<b>Peer Group D Median -- 5 Hospitals</b>	<b>\$ 35,459,888</b>	<b>\$ 38,227,893</b>	<b>\$ 41,365,787</b>	<b>\$ 46,057,385</b>	<b>\$ 44,022,837</b>
Inland Hospital	\$ 35,459,888	\$ 37,440,094	\$ 39,867,120	\$ 46,084,905	\$ 53,333,313
Miles Memorial Hospital	\$ 39,106,471	\$ 43,015,440	\$ 48,718,718	\$ 50,308,384	\$ 49,103,521
Northern Maine Medical Center	\$ 39,686,577	\$ 42,493,214	\$ 45,625,019	\$ 46,057,385	\$ 44,022,837
Parkview Adventist Medical Center	\$ 35,052,474	\$ 38,227,893	\$ 41,365,787	\$ 36,475,338	\$ 37,952,299
Stephens Memorial Hospital	\$ 31,668,755	\$ 33,716,180	\$ 37,842,244	\$ 40,636,083	\$ 39,762,828
<b>Peer Group E Median -- 15 Critical Access Hospitals</b>	<b>\$ 23,024,022</b>	<b>\$ 24,742,808</b>	<b>\$ 27,107,667</b>	<b>\$ 29,110,065</b>	<b>\$ 31,936,003</b>
Blue Hill Memorial Hospital	\$ 23,895,645	\$ 24,742,808	\$ 27,107,667	\$ 29,110,065	\$ 31,936,003
Bridgton Hospital	\$ 23,024,022	\$ 25,207,651	\$ 28,961,577	\$ 31,732,258	\$ 33,668,460
Calais Regional Hospital	\$ 20,564,436	\$ 23,992,610	\$ 25,977,636	\$ 26,858,195	\$ 27,055,797
Charles A. Dean Memorial Hospital	\$ 7,909,581	\$ 8,839,435	\$ 10,508,896	\$ 12,219,749	\$ 13,176,995
Down East Community Hospital	\$ 23,816,373	\$ 27,798,932	\$ 29,890,237	\$ 30,863,768	\$ 33,776,861
Houlton Regional Hospital	\$ 28,858,356	\$ 32,658,303	\$ 34,611,148	\$ 38,412,100	\$ 41,287,298
Mayo Regional Hospital	\$ 29,597,262	\$ 32,454,479	\$ 35,262,588	\$ 38,157,550	\$ 40,970,648
Millinocket Regional Hospital	\$ 20,170,013	\$ 22,177,479	\$ 23,456,879	\$ 24,340,426	\$ 25,495,189
Mount Desert Island Hospital	\$ 29,426,063	\$ 31,951,415	\$ 35,310,178	\$ 38,145,019	\$ 41,085,324
Penobscot Valley Hospital	\$ 16,050,570	\$ 18,724,555	\$ 20,669,745	\$ 21,758,238	\$ 22,380,773
Redington-Fairview General Hospital	\$ 39,444,256	\$ 40,247,055	\$ 46,520,776	\$ 51,796,346	\$ 56,484,502
Rumford Community Hospital	\$ 20,217,854	\$ 22,396,573	\$ 25,747,364	\$ 28,662,917	\$ 30,871,168
St Andrews Hospital	\$ 16,329,351	\$ 18,188,748	\$ 19,508,080	\$ 20,813,166	\$ 21,162,608
Sebasticook Valley Hospital	\$ 17,236,209	\$ 19,628,027	\$ 24,338,157	\$ 27,988,023	\$ 29,944,818
Waldo County General Hospital	\$ 35,855,591	\$ 39,579,226	\$ 44,474,229	\$ 53,472,054	\$ 57,925,822
<b>Peer Group F Median -- 2 Private Psychiatric Hospitals</b>	<b>\$ 32,323,303</b>	<b>\$ 34,902,863</b>	<b>\$ 34,701,786</b>	<b>\$ 37,266,266</b>	<b>\$ 38,335,366</b>
Acadia Hospital Corporation	\$ 37,002,531	\$ 40,197,721	\$ 39,518,094	\$ 41,536,087	\$ 45,316,176
Spring Harbor Hospital	\$ 27,644,074	\$ 29,608,005	\$ 29,885,477	\$ 32,996,445	\$ 31,354,555
<b>Peer Group G Median -- 1 Rehabilitation Hospital</b>	<b>\$ 22,325,717</b>	<b>\$ 22,721,835</b>	<b>\$ 23,942,768</b>	<b>\$ 24,511,797</b>	<b>\$ 24,713,480</b>
New England Rehabilitation Hospital	\$ 22,325,717	\$ 22,721,835	\$ 23,942,768	\$ 24,511,797	\$ 24,713,480
<b>All Maine Hospitals Median</b>	<b>\$ 37,002,531</b>	<b>\$ 40,197,721</b>	<b>\$ 42,180,875</b>	<b>\$ 46,057,385</b>	<b>\$ 45,316,176</b>
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

\* Almanac of Hospital Financial and Operating Indicators 2011 (INGENIX)

† Data not available or not applicable