

Maine Health Data Organization Hospital Financial Information Part II

2005 – 2009 Select Financial Information by Hospital

Includes tables containing *select* data elements and ratios for each of Maine's 39 non-governmental hospitals.

Ratio Categories

Profitability Ratios:

Provides information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:

- Operating Margin
- Non-operating Revenue Margin
- Total Margin
- Return on Equity
- Net Operating Income (Operating Surplus or Loss)
- Total Surplus/Deficit (Total Surplus or Loss)

Liquidity Ratios:

Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis; they are unable to pay current obligations as they become due. Five measures of liquidity are included:

- Current Ratio (Without Board Designated and Undesignated Investments)
- Days in Accounts Receivable
- Days Cash on Hand (Current)
- Days Cash on Hand (Including Board Designated and Undesignated Investments)
- Average Payment Period (Current Liabilities)

Capital Structure Ratios:

Measures how an organization's assets are financed, and its capacity to pay for new debt. Many long-term creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:

- Equity Financing
- Debt Service Coverage
- Cash Flow to Total Debt
- Fixed Asset Financing

Asset Efficiency Ratios:

Measures the relationship between revenue and assets. The numerator is always revenue that may be thought of as a surrogate measure for output. The denominator is investment in some category of assets that may be thought of as a measure of output. Two asset efficiency ratios are included:

- Total Asset Turnover
- Fixed Asset Turnover

Other:

These are other select ratios/data elements of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:

- Average Age of Plant (Depreciation Only)
- Net Plant, Property, Equipment
- Cash & Investments (Current Assets)
- Current Assets Whose Use is Limited
- Trustee-held Investments
- Board-Designated & Undesignated Investments
- Fund Balance-Unrestricted
- Temporarily Restricted Net Assets
- Permanently Restricted Net Assets
- Total Gross Patient Service Revenue
- Net Patient Service Revenue
- Total Non-operating Revenue
- Bad Debt (Provision for Bad Debt)
- Free Care (Charity Care)
- Total Operating Expenses

Maine Hospital Designation

July 1, 2009

Hospital Name	Peer Group
Acadia Hospital Corporation	F
Aroostook Medical Center, The (TAMC)	B
Blue Hill Memorial Hospital	E
Bridgton Hospital	E
Calais Regional Hospital	E
Cary Medical Center	C
Central Maine Medical Center	A
Charles A. Dean Memorial Hospital	E
Down East Community Hospital	E
Eastern Maine Medical Center	A
Franklin Memorial Hospital	C
Henrietta D. Goodall Hospital	C
Houlton Regional Hospital	E
Inland Hospital	D
Maine Coast Memorial Hospital	C
Maine Medical Center	A
MaineGeneral Medical Center	A
Mayo Regional Hospital	E
Mercy Hospital	B
Mid Coast Hospital	B
Miles Memorial Hospital	D
Millinocket Regional Hospital	E
Mount Desert Island Hospital	E
New England Rehabilitation Hospital	G
Northern Maine Medical Center	D
Parkview Adventist Medical Center	D
Penobscot Bay Medical Center	B
Penobscot Valley Hospital	E
Redington-Fairview General Hospital	E
Rumford Community Hospital	E
Sebasticook Valley Hospital	E
Southern Maine Medical Center	B
Spring Harbor Hospital	F
St. Andrews Hospital	E
St. Joseph Hospital	B
St. Mary's Regional Medical Center	B
Stephens Memorial Hospital	D
Waldo County General Hospital	E
York Hospital	B

Hospital Peer Group A

The following four hospitals are included in this peer group:

Central Maine Medical Center
Eastern Maine Medical Center
MaineGeneral Medical Center
Maine Medical Center

Maine Health Data Organization

Hospital Financial Information Part II

Central Maine Medical Center -- Lewiston, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		7.55%	2.80%	1.18%	0.17%	1.39%
Non-operating Revenue Margin		2.55%	2.34%	26.63%	67.67%	11.06%
Total Margin		7.73%	2.87%	1.60%	0.53%	1.56%
Return on Equity		21.25%	7.92%	4.69%	1.61%	5.01%
Net Operating Income (Operating Surplus/Loss)		\$ 14,711,733	\$ 5,843,161	\$ 2,775,528	\$ 432,962	\$ 3,884,580
Total Surplus/Deficit (Total Surplus/Loss)		\$ 15,096,446	\$ 5,983,150	\$ 3,782,866	\$ 1,339,373	\$ 4,367,612
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	3.399	3.184	3.097	1.441	1.908
Days in Accounts Receivable	<i>days</i>	31.5	31.9	34.6	41.0	43.2
Days Cash on Hand (Current)	<i>days</i>	28.2	34.5	25.3	10.9	9.7
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	28.2	34.5	25.3	10.9	9.7
Average Payment Period (Current Liabilities)	<i>days</i>	36.9	40.6	39.6	54.1	49.2
Capital Structure						
Equity Financing		42.35%	39.95%	39.53%	38.37%	38.26%
Debt Service Coverage	<i>rate</i>	2.732	3.400	3.073	2.518	3.127
Cash Flow to Total Debt		26.82%	15.73%	13.31%	10.97%	13.40%
Fixed Asset Financing		72.97%	83.61%	81.41%	76.26%	79.29%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.164	1.104	1.163	1.176	1.232
Fixed Asset Turnover	<i>rate</i>	1.963	2.063	2.148	2.152	2.265
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	8.6	8.6	8.9	9.4	9.5
Net Plant, Property & Equipment (PP&E)		\$ 99,332,444	\$ 101,130,539	\$ 109,893,102	\$ 117,742,718	\$ 123,638,948
Cash & Investments (Current Assets)		\$ 9,929,794	\$ 14,576,550	\$ 11,338,019	\$ 3,176,255	\$ 2,969,278
Current Assets Whose Use is Limited		\$ 3,141,733	\$ 3,451,815	\$ 3,966,730	\$ 3,951,227	\$ 3,952,008
Trustee Held Investments		\$ 5,214,535	\$ 14,921,008	\$ 13,772,656	\$ 9,562,221	\$ 9,704,066
Board-Designated & Undesignated Investments		†	†	†	†	†
Fund Balance-Unrestricted		\$ 71,034,544	\$ 75,545,819	\$ 80,592,398	\$ 82,987,897	\$ 87,150,046
Temporarily Restricted Net Assets		\$ 2,406,677	\$ 2,749,381	\$ 3,007,425	\$ 1,678,602	\$ 520,499
Permanently Restricted Net Assets		\$ 12,215,780	\$ 1,111,388	\$ 12,140,164	\$ 13,128,003	\$ 12,802,618
Total Gross Patient Service Revenue		\$ 353,675,486	\$ 391,254,167	\$ 434,315,385	\$ 482,248,949	\$ 551,343,474
Net Patient Service Revenue		\$ 189,223,397	\$ 202,752,123	\$ 228,376,995	\$ 244,437,425	\$ 270,827,099
Total Non-Operating Revenue		\$ 384,713	\$ 139,989	\$ 1,007,338	\$ 906,411	\$ 483,032
Bad Debt (Provision for Bad Debt)		\$ 6,741,564	\$ 8,100,422	\$ 9,335,647	\$ 11,001,563	\$ 12,318,875
Free Care (Charity Care)		\$ 3,911,129	\$ 7,078,574	\$ 7,838,054	\$ 8,725,668	\$ 11,164,718
Total Operating Expenses		\$ 180,231,553	\$ 202,788,433	\$ 233,293,950	\$ 252,928,177	\$ 276,176,439

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Eastern Maine Medical Center -- Bangor, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		8.65%	2.72%	0.99%	3.30%	2.33%
Non-operating Revenue Margin		5.53%	19.64%	37.84%	15.99%	(30.46%)
Total Margin		9.11%	3.36%	1.59%	3.90%	1.80%
Return on Equity		22.08%	8.16%	3.72%	10.64%	4.99%
Net Operating Income (Operating Surplus/Loss)		\$ 37,658,922	\$ 12,944,369	\$ 4,748,240	\$ 17,107,378	\$ 12,657,859
Total Surplus/Deficit (Total Surplus/Loss)		\$ 39,861,331	\$ 16,107,189	\$ 7,638,807	\$ 20,364,529	\$ 9,702,758
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.281	1.093	1.214	1.076	1.077
Days in Accounts Receivable	<i>days</i>	26.9	35.3	30.5	29.8	27.2
Days Cash on Hand (Current)	<i>days</i>	12.1	4.5	5.3	5.6	8.6
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	68.2	54.5	63.0	62.2	78.2
Average Payment Period (Current Liabilities)	<i>days</i>	60.6	50.3	43.6	45.7	59.9
Capital Structure						
Equity Financing		60.72%	62.63%	64.82%	58.74%	51.65%
Debt Service Coverage	<i>rate</i>	17.124	10.895	7.729	10.561	8.205
Cash Flow to Total Debt		50.81%	31.57%	24.97%	28.63%	15.21%
Fixed Asset Financing		30.76%	27.42%	27.51%	26.08%	18.89%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.472	1.519	1.520	1.601	1.437
Fixed Asset Turnover	<i>rate</i>	4.257	4.266	4.550	4.777	3.731
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	8.5	8.3	9.6	11.6	12.6
Net Plant, Property & Equipment (PP&E)		\$ 102,247,404	\$ 111,473,518	\$ 105,070,584	\$ 108,523,719	\$ 145,596,691
Cash & Investments (Current Assets)		\$ 11,786,439	\$ 4,664,811	\$ 5,730,619	\$ 6,644,664	\$ 11,306,723
Current Assets Whose Use is Limited		\$ 750,300	\$ 793,347	\$ 789,250	\$ 762,758	\$ 740,873
Trustee Held Investments		\$ 2,962,940	\$ 2,185,339	\$ 3,364,078	\$ 3,600,748	\$ 4,815,944
Board-Designated & Undesignated Investments		\$ 58,091,941	\$ 60,457,809	\$ 71,639,775	\$ 74,912,476	\$ 97,815,520
Fund Balance-Unrestricted		\$ 180,495,588	\$ 197,353,844	\$ 205,081,851	\$ 191,334,169	\$ 194,258,477
Temporarily Restricted Net Assets		\$ 11,763,493	\$ 18,124,637	\$ 22,250,013	\$ 19,384,814	\$ 20,513,713
Permanently Restricted Net Assets		\$ 6,263,969	\$ 8,828,028	\$ 10,263,488	\$ 10,319,149	\$ 10,228,387
Total Gross Patient Service Revenue		\$ 645,503,501	\$ 751,617,456	\$ 808,627,564	\$ 891,545,566	\$ 978,642,035
Net Patient Service Revenue		\$ 423,195,515	\$ 460,115,934	\$ 462,697,137	\$ 503,710,230	\$ 526,197,664
Total Non-Operating Revenue		\$ 2,202,409	\$ 3,162,820	\$ 2,890,567	\$ 3,257,151	\$ (2,955,101)
Bad Debt (Provision for Bad Debt)		\$ 15,054,514	\$ 12,269,658	\$ 16,902,684	\$ 15,869,584	\$ 15,546,020
Free Care (Charity Care)		\$ 10,325,692	\$ 14,586,496	\$ 15,335,333	\$ 16,404,469	\$ 18,613,491
Total Operating Expenses		\$ 397,612,726	\$ 462,632,150	\$ 473,287,427	\$ 501,280,403	\$ 530,550,467

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

MaineGeneral Medical Center-- Augusta, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		3.40%	3.41%	2.67%	(2.35%)	2.53%
Non-operating Revenue Margin		29.74%	55.82%	54.39%	(77.08%)	337.53%
Total Margin		4.77%	7.40%	5.67%	(1.32%)	(1.11%)
Return on Equity		7.18%	11.07%	7.78%	(1.99%)	(1.93%)
Net Operating Income (Operating Surplus/Loss)		\$ 7,951,914	\$ 8,739,747	\$ 7,447,852	\$ (6,835,219)	\$ 7,615,552
Total Surplus/Deficit (Total Surplus/Loss)		\$ 23,867,656	\$ 19,783,390	\$ 16,328,845	\$ (3,860,055)	\$ (3,206,152)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	2.140	1.459	1.328	1.847	2.219
Days in Accounts Receivable	<i>days</i>	34.3	32.1	34.4	32.1	30.0
Days Cash on Hand (Current)	<i>days</i>	12.5	14.3	6.3	11.7	37.0
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	163.7	177.9	159.3	109.7	110.8
Average Payment Period (Current Liabilities)	<i>days</i>	47.1	47.8	49.9	40.8	43.8
Capital Structure						
Equity Financing		64.77%	63.83%	68.63%	66.81%	59.89%
Debt Service Coverage	<i>rate</i>	4.816	6.435	5.728	2.240	2.599
Cash Flow to Total Debt		28.71%	33.97%	34.03%	16.62%	16.59%
Fixed Asset Financing		47.82%	60.51%	41.65%	36.40%	34.72%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	0.975	0.955	0.941	1.012	1.047
Fixed Asset Turnover	<i>rate</i>	2.735	2.455	1.989	1.967	2.150
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	8.5	8.6	8.4	7.6	7.3
Net Plant, Property & Equipment (PP&E)		\$ 85,550,119	\$ 104,374,969	\$ 140,212,712	\$ 147,569,940	\$ 139,850,884
Cash & Investments (Current Assets)		\$ 7,261,808	\$ 9,134,827	\$ 4,412,164	\$ 8,874,769	\$ 27,480,687
Current Assets Whose Use is Limited		†	†	†	†	†
Trustee Held Investments		\$ 8,914,816	\$ 24,302,421	\$ 7,604,833	\$ 6,311,793	\$ 5,786,549
Board-Designated & Undesignated Investments		\$ 88,167,932	\$ 104,365,916	\$ 106,986,597	\$ 74,468,504	\$ 54,932,450
Fund Balance-Unrestricted		\$ 157,650,249	\$ 178,699,896	\$ 209,855,589	\$ 193,643,474	\$ 165,795,323
Temporarily Restricted Net Assets		\$ 1,885,800	\$ 10,317,252	\$ 13,256,131	\$ 4,351,229	\$ 4,282,126
Permanently Restricted Net Assets		\$ 12,951,222	\$ 13,141,386	\$ 14,283,225	\$ 14,675,980	\$ 12,654,464
Total Gross Patient Service Revenue		\$ 407,610,000	\$ 443,343,417	\$ 486,006,829	\$ 533,629,477	\$ 561,756,194
Net Patient Service Revenue		\$ 226,455,139	\$ 247,194,524	\$ 267,993,540	\$ 279,715,501	\$ 287,512,622
Total Non-Operating Revenue		\$ 3,365,742	\$ 11,043,643	\$ 8,880,993	\$ 2,975,164	\$ (10,821,704)
Bad Debt (Provision for Bad Debt)		\$ 12,126,435	\$ 15,089,167	\$ 19,220,658	\$ 16,351,120	\$ 15,242,271
Free Care (Charity Care)		\$ 4,911,143	\$ 5,928,924	\$ 6,403,906	\$ 7,696,496	\$ 8,296,375
Total Operating Expenses		\$ 226,049,948	\$ 247,508,243	\$ 271,501,320	\$ 297,083,357	\$ 293,000,501

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Maine Medical Center -- Portland, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		11.51%	6.00%	7.94%	6.48%	7.34%
Non-operating Revenue Margin		24.21%	36.41%	31.90%	23.84%	21.80%
Total Margin		14.64%	9.12%	11.25%	8.34%	9.19%
Return on Equity		17.64%	10.45%	12.74%	10.18%	13.90%
Net Operating Income (Operating Surplus/Loss)		\$ 64,933,000	\$ 33,415,000	\$ 46,578,000	\$ 40,740,000	\$ 50,754,000
Total Surplus/Deficit (Total Surplus/Loss)		\$ 85,678,000	\$ 52,548,000	\$ 68,395,000	\$ 51,478,000	\$ 64,903,000
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	2.866	2.752	2.419	2.740	3.019
Days in Accounts Receivable	<i>days</i>	18.7	18.5	20.3	29.7	25.7
Days Cash on Hand (Current)	<i>days</i>	194.4	222.6	224.6	161.7	162.9
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	258.4	290.7	286.1	218.1	219.1
Average Payment Period (Current Liabilities)	<i>days</i>	87.7	96.8	117.0	76.9	68.1
Capital Structure						
Equity Financing		71.15%	62.21%	60.23%	60.75%	50.93%
Debt Service Coverage	<i>rate</i>	10.606	9.384	13.539	8.635	6.520
Cash Flow to Total Debt		59.99%	27.79%	28.39%	26.47%	24.51%
Fixed Asset Financing		30.51%	53.41%	40.85%	33.64%	30.14%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	0.857	0.713	0.682	0.741	0.770
Fixed Asset Turnover	<i>rate</i>	2.301	1.987	1.671	1.568	1.617
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	8.5	8.0	8.7	7.9	6.8
Net Plant, Property & Equipment (PP&E)		\$ 245,283,000	\$ 280,400,000	\$ 350,967,000	\$ 400,610,000	\$ 427,735,000
Cash & Investments (Current Assets)		\$ 226,931,000	\$ 260,223,000	\$ 288,962,000	\$ 239,311,000	\$ 259,188,000
Current Assets Whose Use is Limited		\$ 21,830,000	\$ 39,368,000	\$ 23,339,000	\$ 4,856,000	\$ 6,658,000
Trustee Held Investments		\$ 5,425,000	\$ 62,575,000	\$ 43,230,000	\$ 18,807,000	\$ 17,695,000
Board-Designated & Undesignated Investments		\$ 81,896,000	\$ 91,719,000	\$ 85,461,000	\$ 85,113,000	\$ 91,689,000
Fund Balance-Unrestricted		\$ 485,686,000	\$ 502,687,000	\$ 536,917,000	\$ 525,489,000	\$ 467,089,000
Temporarily Restricted Net Assets		\$ 82,157,000	\$ 81,539,000	\$ 92,365,000	\$ 69,529,000	\$ 69,624,000
Permanently Restricted Net Assets		\$ 18,075,000	\$ 19,603,000	\$ 20,716,000	\$ 21,035,000	\$ 21,589,000
Total Gross Patient Service Revenue		\$ 841,489,000	\$ 864,046,000	\$ 906,086,000	\$ 1,001,892,000	\$ 1,147,415,000
Net Patient Service Revenue		\$ 555,203,000	\$ 549,069,000	\$ 578,504,000	\$ 620,308,000	\$ 683,108,000
Total Non-Operating Revenue		\$ 20,745,000	\$ 19,133,000	\$ 21,817,000	\$ 12,751,000	\$ 14,149,000
Bad Debt (Provision for Bad Debt)		\$ 27,218,000	\$ 21,255,000	\$ 22,965,000	\$ 23,817,000	\$ 31,185,000
Free Care (Charity Care)		\$ 10,986,000	\$ 16,703,000	\$ 17,423,000	\$ 17,416,000	\$ 23,516,000
Total Operating Expenses		\$ 499,432,000	\$ 523,649,000	\$ 539,763,000	\$ 587,572,000	\$ 641,032,000

† Data not available or not applicable

Hospital Peer Group B

The following eight hospitals are included in this peer group:

Aroostook Medical Center (The)
Mercy Hospital
Mid Coast Hospital
Penobscot Bay Medical Center
Southern Maine Medical Center
St. Joseph Hospital
St. Mary's Regional Medical Center
York Hospital

Maine Health Data Organization

Hospital Financial Information Part II

Aroostook Medical Center, The (TAMC) -- Presque Isle, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		8.55%	0.30%	0.39%	(1.19%)	0.93%
Non-operating Revenue Margin		8.21%	74.38%	55.49%	(83.85%)	18.61%
Total Margin		9.25%	1.15%	0.88%	(0.64%)	1.14%
Return on Equity		28.34%	3.47%	2.69%	(1.96%)	3.40%
Net Operating Income (Operating Surplus/Loss)		\$ 7,411,335	\$ 266,524	\$ 366,892	\$ (1,114,265)	\$ 903,690
Total Surplus/Deficit (Total Surplus/Loss)		\$ 8,074,558	\$ 1,040,268	\$ 824,306	\$ (606,083)	\$ 1,110,276
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.417	0.987	0.838	0.787	1.512
Days in Accounts Receivable	<i>days</i>	36.1	37.9	32.8	35.5	24.4
Days Cash on Hand (Current)	<i>days</i>	22.3	6.0	12.6	16.5	18.1
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	36.2	17.6	22.0	26.9	28.7
Average Payment Period (Current Liabilities)	<i>days</i>	58.3	66.0	91.6	94.5	58.9
Capital Structure						
Equity Financing		48.51%	47.75%	43.34%	43.42%	51.12%
Debt Service Coverage	<i>rate</i>	6.648	3.127	2.740	2.158	3.018
Cash Flow to Total Debt		38.77%	14.65%	11.35%	8.28%	15.41%
Fixed Asset Financing		58.84%	55.68%	52.37%	48.68%	44.39%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.487	1.446	1.327	1.323	1.520
Fixed Asset Turnover	<i>rate</i>	2.974	3.102	3.233	3.246	3.309
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	10.8	10.5	10.8	10.8	12.2
Net Plant, Property & Equipment (PP&E)		\$ 29,143,620	\$ 29,009,643	\$ 28,872,030	\$ 28,848,301	\$ 29,238,357
Cash & Investments (Current Assets)		\$ 4,156,365	\$ 925,337	\$ 2,609,078	\$ 3,641,368	\$ 4,119,590
Current Assets Whose Use is Limited		\$ 464,607	\$ 476,172	\$ 469,845	\$ 462,254	\$ 452,569
Trustee Held Investments		†	†	\$ 2,531,127	\$ 2,676,506	\$ 3,319,902
Board-Designated & Undesignated Investments		\$ 2,877,847	\$ 2,737,913	\$ 2,299,977	\$ 2,595,403	\$ 2,685,206
Fund Balance-Unrestricted		\$ 28,491,230	\$ 29,964,335	\$ 30,642,368	\$ 30,899,487	\$ 32,611,580
Temporarily Restricted Net Assets		\$ 1,369,669	\$ 1,237,972	\$ 1,395,680	\$ 1,027,196	\$ 846,254
Permanently Restricted Net Assets		\$ 676,715	\$ 676,715	\$ 676,715	\$ 676,715	\$ 676,715
Total Gross Patient Service Revenue		\$ 161,104,332	\$ 179,428,241	\$ 184,795,464	\$ 187,005,213	\$ 199,474,883
Net Patient Service Revenue		\$ 84,666,735	\$ 87,619,010	\$ 90,834,717	\$ 91,538,753	\$ 94,733,466
Total Non-Operating Revenue		\$ 663,223	\$ 773,744	\$ 457,414	\$ 508,182	\$ 206,586
Bad Debt (Provision for Bad Debt)		\$ 3,448,893	\$ 3,127,807	\$ 3,718,854	\$ 2,970,533	\$ 2,773,415
Free Care (Charity Care)		\$ 1,051,681	\$ 2,205,938	\$ 1,797,211	\$ 2,005,061	\$ 2,645,546
Total Operating Expenses		\$ 79,255,361	\$ 89,728,148	\$ 92,965,447	\$ 94,743,693	\$ 95,858,769

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Mercy Hospital -- Portland, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		2.83%	2.97%	2.13%	(0.34%)	(2.91%)
Non-operating Revenue Margin		34.82%	37.54%	52.27%	95.45%	176.28%
Total Margin		4.28%	4.67%	4.35%	(8.05%)	3.57%
Return on Equity		7.12%	7.89%	7.56%	(14.69%)	7.10%
Net Operating Income (Operating Surplus/Loss)		\$ 3,741,147	\$ 4,344,031	\$ 3,363,322	\$ (587,000)	\$ (5,397,000)
Total Surplus/Deficit (Total Surplus/Loss)		\$ 5,739,303	\$ 6,954,437	\$ 7,046,943	\$ (12,911,000)	\$ 7,075,000
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.605	1.946	1.563	1.214	1.413
Days in Accounts Receivable	<i>days</i>	56.0	43.7	43.8	46.0	38.9
Days Cash on Hand (Current)	<i>days</i>	7.8	24.5	44.0	(0.5)	22.6
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	81.0	247.7	176.8	46.9	73.4
Average Payment Period (Current Liabilities)	<i>days</i>	61.9	59.0	67.6	73.5	60.2
Capital Structure						
Equity Financing		68.17%	46.27%	46.17%	43.45%	49.26%
Debt Service Coverage	<i>rate</i>	5.750	6.976	9.553	(1.757)	2.072
Cash Flow to Total Debt		34.56%	14.03%	12.89%	(3.86%)	17.95%
Fixed Asset Financing		28.33%	143.74%	88.51%	57.10%	59.34%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.133	0.782	0.802	0.793	0.978
Fixed Asset Turnover	<i>rate</i>	2.738	2.757	1.855	1.453	1.643
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	7.3	7.9	8.9	7.9	6.5
Net Plant, Property & Equipment (PP&E)		\$ 48,224,161	\$ 53,053,545	\$ 85,286,524	\$ 118,793,000	\$ 112,879,000
Cash & Investments (Current Assets)		\$ 1,796,017	\$ 6,639,975	\$ 14,310,750	\$ (1,193,000)	\$ 10,354,000
Current Assets Whose Use is Limited		\$ 789,116	\$ 2,390,397	\$ 3,499,740	\$ 984,000	\$ 751,000
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 24,266,155	\$ 82,263,581	\$ 53,836,178	\$ 21,396,000	\$ 24,978,000
Fund Balance-Unrestricted		\$ 80,629,370	\$ 88,092,015	\$ 93,251,465	\$ 87,897,000	\$ 99,684,000
Temporarily Restricted Net Assets		\$ 11,544,215	\$ 14,411,779	\$ 15,862,541	\$ 5,545,000	\$ 1,213,000
Permanently Restricted Net Assets		\$ 490,285	\$ 1,019,493	\$ 1,086,370	\$ 873,000	\$ 983,000
Total Gross Patient Service Revenue		\$ 225,088,552	\$ 247,274,959	\$ 279,240,830	\$ 308,298,000	\$ 334,405,000
Net Patient Service Revenue		\$ 128,980,119	\$ 143,426,692	\$ 154,957,663	\$ 168,378,000	\$ 181,694,000
Total Non-Operating Revenue		\$ 1,998,156	\$ 2,610,406	\$ 3,683,621	\$ (12,324,000)	\$ 12,472,000
Bad Debt (Provision for Bad Debt)		\$ 4,777,600	\$ 6,784,286	\$ 8,233,522	\$ 10,534,000	\$ 10,269,000
Free Care (Charity Care)		\$ 3,850,030	\$ 5,371,124	\$ 5,008,636	\$ 7,349,000	\$ 8,045,000
Total Operating Expenses		\$ 128,293,328	\$ 141,944,599	\$ 154,847,307	\$ 173,229,000	\$ 190,847,000

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Mid Coast Hospital -- Brunswick, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		5.58%	7.56%	4.07%	1.02%	3.09%
Non-operating Revenue Margin		22.32%	29.09%	42.83%	69.40%	25.50%
Total Margin		7.08%	10.35%	6.90%	3.25%	4.10%
Return on Equity		11.08%	15.22%	10.07%	5.04%	6.42%
Net Operating Income (Operating Surplus/Loss)		\$ 4,149,140	\$ 6,157,151	\$ 3,583,368	\$ 962,233	\$ 3,176,457
Total Surplus/Deficit (Total Surplus/Loss)		\$ 5,341,230	\$ 8,682,667	\$ 4,640,526	\$ 2,396,174	\$ 4,195,241
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.801	1.674	1.556	1.372	1.655
Days in Accounts Receivable	<i>days</i>	21.6	24.5	24.8	29.8	29.4
Days Cash on Hand (Current)	<i>days</i>	48.7	41.8	35.9	15.7	49.2
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	156.2	189.9	186.4	145.3	151.3
Average Payment Period (Current Liabilities)	<i>days</i>	49.9	51.4	54.2	47.5	59.5
Capital Structure						
Equity Financing		55.66%	60.07%	60.84%	61.99%	55.56%
Debt Service Coverage	<i>rate</i>	2.857	4.094	3.526	2.685	5.372
Cash Flow to Total Debt		24.45%	33.82%	25.26%	19.30%	16.93%
Fixed Asset Financing		60.15%	58.47%	56.14%	50.70%	56.76%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	0.872	0.884	0.888	0.960	0.870
Fixed Asset Turnover	<i>rate</i>	1.690	1.929	2.045	2.060	1.722
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	4.8	5.6	7.0	7.3	7.5
Net Plant, Property & Equipment (PP&E)		\$ 43,975,311	\$ 42,202,856	\$ 43,092,913	\$ 45,821,906	\$ 59,781,074
Cash & Investments (Current Assets)		\$ 8,282,477	\$ 7,591,499	\$ 7,570,212	\$ 3,283,545	\$ 7,391,801
Current Assets Whose Use is Limited		\$ 544,361	\$ 550,372	\$ 376,031	\$ 543,017	\$ 5,422,393
Trustee Held Investments		\$ 2,917,694	\$ 3,220,682	\$ 3,866,697	\$ 3,390,787	\$ 3,750,070
Board-Designated & Undesignated Investments		\$ 19,454,470	\$ 28,841,803	\$ 33,264,957	\$ 31,685,579	\$ 26,583,027
Fund Balance-Unrestricted		\$ 48,196,988	\$ 57,031,111	\$ 62,228,331	\$ 62,361,635	\$ 66,449,555
Temporarily Restricted Net Assets		\$ 6,236,694	\$ 6,926,070	\$ 8,297,950	\$ 5,877,062	\$ 6,101,568
Permanently Restricted Net Assets		\$ 4,765,766	\$ 4,849,201	\$ 7,120,042	\$ 7,289,874	\$ 7,353,514
Total Gross Patient Service Revenue		\$ 133,725,650	\$ 143,749,268	\$ 150,905,832	\$ 167,032,601	\$ 186,356,548
Net Patient Service Revenue		\$ 72,166,212	\$ 79,414,507	\$ 85,943,784	\$ 91,558,877	\$ 99,835,233
Total Non-Operating Revenue		\$ 1,192,090	\$ 2,525,516	\$ 2,685,057	\$ 2,181,840	\$ 1,087,272
Bad Debt (Provision for Bad Debt)		\$ 1,952,709	\$ 2,681,897	\$ 2,541,687	\$ 3,934,972	\$ 4,350,798
Free Care (Charity Care)		\$ 1,110,032	\$ 2,097,890	\$ 1,803,287	\$ 1,997,445	\$ 2,046,686
Total Operating Expenses		\$ 70,148,970	\$ 75,234,871	\$ 84,555,302	\$ 93,448,995	\$ 99,751,716

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Penobscot Bay Medical Center -- Rockland, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		5.43%	0.53%	(0.21%)	0.34%	(0.05%)
Non-operating Revenue Margin		21.07%	84.08%	112.71%	83.51%	105.65%
Total Margin		6.78%	3.24%	1.60%	2.02%	0.92%
Return on Equity		12.81%	6.17%	3.41%	4.44%	2.23%
Net Operating Income (Operating Surplus/Loss)		\$ 4,344,479	\$ 452,577	\$ (196,859)	\$ 348,094	\$ (60,484)
Total Surplus/Deficit (Total Surplus/Loss)		\$ 4,781,426	\$ 2,843,674	\$ 1,548,273	\$ 2,110,807	\$ 1,069,638
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	4.237	3.570	2.721	3.104	2.664
Days in Accounts Receivable	<i>days</i>	42.8	41.8	42.9	50.1	46.4
Days Cash on Hand (Current)	<i>days</i>	104.6	97.6	37.5	58.1	37.0
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	104.6	97.6	37.5	58.1	37.0
Average Payment Period (Current Liabilities)	<i>days</i>	41.1	44.7	43.5	44.1	43.3
Capital Structure						
Equity Financing		61.48%	62.47%	60.59%	57.64%	54.04%
Debt Service Coverage	<i>rate</i>	5.331	4.148	3.336	3.718	2.907
Cash Flow to Total Debt		37.03%	26.40%	19.79%	20.15%	15.00%
Fixed Asset Financing		57.79%	53.15%	47.41%	58.62%	63.95%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.161	1.188	1.292	1.264	1.301
Fixed Asset Turnover	<i>rate</i>	2.444	2.540	2.410	2.592	2.628
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	11.0	11.8	13.0	12.3	12.8
Net Plant, Property & Equipment (PP&E)		\$ 32,718,767	\$ 33,566,320	\$ 39,402,198	\$ 39,558,518	\$ 43,606,299
Cash & Investments (Current Assets)		\$ 19,361,314	\$ 20,443,299	\$ 8,193,940	\$ 14,125,768	\$ 9,644,949
Current Assets Whose Use is Limited		\$ 1,037,536	\$ 1,050,342	\$ 1,151,173	\$ 1,346,089	\$ 1,458,469
Trustee Held Investments		†	†	\$ 525,316	\$ 610,782	\$ 951,233
Board-Designated & Undesignated Investments		†	†	†	†	†
Fund Balance-Unrestricted		\$ 42,973,061	\$ 46,074,208	\$ 45,356,498	\$ 47,564,199	\$ 48,073,249
Temporarily Restricted Net Assets		\$ 1,585,715	\$ 1,938,215	\$ 2,304,586	\$ 2,312,832	\$ 793,258
Permanently Restricted Net Assets		\$ 5,653,420	\$ 5,751,817	\$ 5,920,640	\$ 5,637,758	\$ 4,475,855
Total Gross Patient Service Revenue		\$ 135,943,020	\$ 145,324,002	\$ 168,193,492	\$ 190,581,047	\$ 206,326,092
Net Patient Service Revenue		\$ 74,703,154	\$ 78,924,753	\$ 88,290,321	\$ 96,389,369	\$ 109,167,164
Total Non-Operating Revenue		\$ 1,159,883	\$ 2,391,097	\$ 1,745,132	\$ 1,762,713	\$ 1,130,122
Bad Debt (Provision for Bad Debt)		\$ 2,939,251	\$ 3,726,461	\$ 4,373,276	\$ 6,316,091	\$ 2,727,002
Free Care (Charity Care)		\$ 287,048	\$ 970,168	\$ 1,163,075	\$ 1,618,905	\$ 2,168,624
Total Operating Expenses		\$ 75,631,144	\$ 84,806,658	\$ 95,170,938	\$ 102,186,122	\$ 114,643,598

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Southern Maine Medical Center -- Biddeford, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		0.17%	0.12%	0.75%	0.11%	1.27%
Non-operating Revenue Margin		84.01%	87.13%	87.06%	87.23%	142.43%
Total Margin		1.07%	0.89%	5.54%	0.84%	(3.12%)
Return on Equity		1.76%	1.45%	9.10%	1.24%	(5.80%)
Net Operating Income (Operating Surplus/Loss)		\$ 156,130	\$ 109,777	\$ 740,010	\$ 110,794	\$ 1,685,619
Total Surplus/Deficit (Total Surplus/Loss)		\$ 976,174	\$ 852,733	\$ 5,719,371	\$ 867,792	\$ (3,972,428)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	2.627	2.464	2.184	1.487	1.719
Days in Accounts Receivable	<i>days</i>	43.3	43.4	41.3	40.2	49.0
Days Cash on Hand (Current)	<i>days</i>	27.1	25.2	48.0	38.3	29.0
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	108.4	101.8	130.5	132.8	75.2
Average Payment Period (Current Liabilities)	<i>days</i>	39.4	38.7	50.8	57.9	61.3
Capital Structure						
Equity Financing		73.90%	75.17%	61.72%	61.78%	53.38%
Debt Service Coverage	<i>rate</i>	4.421	4.342	8.382	4.534	1.712
Cash Flow to Total Debt		27.23%	27.11%	26.28%	13.84%	5.70%
Fixed Asset Financing		32.15%	26.68%	59.95%	48.56%	54.22%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.217	1.228	1.014	0.916	0.993
Fixed Asset Turnover	<i>rate</i>	2.977	2.842	2.382	1.896	1.917
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	11.0	11.8	12.4	11.9	9.3
Net Plant, Property & Equipment (PP&E)		\$ 30,320,203	\$ 33,436,790	\$ 41,242,623	\$ 54,321,818	\$ 69,451,793
Cash & Investments (Current Assets)		\$ 5,468,974	\$ 5,334,468	\$ 8,785,693	\$ 9,064,222	\$ 8,063,990
Current Assets Whose Use is Limited		\$ 903,122	\$ 926,807	\$ 3,440,978	\$ 1,200,048	\$ 1,788,246
Trustee Held Investments		\$ 272,150	\$ 274,103	\$ 9,152,071	\$ 242,073	\$ 186,905
Board-Designated & Undesignated Investments		\$ 19,093,231	\$ 18,999,373	\$ 21,016,055	\$ 25,290,608	\$ 15,713,428
Fund Balance-Unrestricted		\$ 55,307,748	\$ 58,640,656	\$ 62,858,741	\$ 69,934,796	\$ 68,488,971
Temporarily Restricted Net Assets		\$ 5,961,149	\$ 7,782,316	\$ 10,615,738	\$ 6,798,525	\$ 4,270,671
Permanently Restricted Net Assets		\$ 1,614,749	\$ 1,649,766	\$ 1,579,235	\$ 1,590,625	\$ 1,442,743
Total Gross Patient Service Revenue		\$ 173,343,872	\$ 187,851,556	\$ 203,489,975	\$ 211,780,378	\$ 264,792,647
Net Patient Service Revenue		\$ 86,875,728	\$ 91,701,908	\$ 94,946,738	\$ 99,672,015	\$ 129,548,173
Total Non-Operating Revenue		\$ 820,044	\$ 742,956	\$ 4,979,361	\$ 756,998	\$ (5,658,047)
Bad Debt (Provision for Bad Debt)		\$ 3,332,167	\$ 4,081,120	\$ 5,428,915	\$ 6,692,633	\$ 10,588,223
Free Care (Charity Care)		\$ 2,673,799	\$ 4,092,231	\$ 3,171,766	\$ 3,005,096	\$ 3,875,715
Total Operating Expenses		\$ 90,114,262	\$ 94,930,554	\$ 97,520,457	\$ 102,865,185	\$ 131,421,727

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

St Joseph Hospital -- Bangor, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		3.16%	4.12%	(0.99%)	(1.01%)	4.99%
Non-operating Revenue Margin		37.78%	7.44%	181.61%	(1687.90%)	5.09%
Total Margin		4.98%	4.44%	1.19%	(0.06%)	5.25%
Return on Equity		14.35%	11.98%	3.21%	(0.27%)	22.79%
Net Operating Income (Operating Surplus/Loss)		\$ 2,381,770	\$ 3,471,805	\$ (802,283)	\$ (854,526)	\$ 4,397,457
Total Surplus/Deficit (Total Surplus/Loss)		\$ 3,828,036	\$ 3,750,771	\$ 983,077	\$ (47,795)	\$ 4,633,102
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	2.693	2.690	2.462	1.354	1.572
Days in Accounts Receivable	<i>days</i>	34.4	31.7	34.1	32.6	24.1
Days Cash on Hand (Current)	<i>days</i>	73.0	69.1	71.3	54.0	77.4
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	80.8	77.1	82.5	59.6	84.4
Average Payment Period (Current Liabilities)	<i>days</i>	50.4	47.4	46.5	69.5	72.3
Capital Structure						
Equity Financing		47.48%	52.76%	53.63%	32.07%	36.00%
Debt Service Coverage	<i>rate</i>	2.618	2.420	2.226	2.106	3.296
Cash Flow to Total Debt		25.40%	26.79%	19.37%	11.31%	24.59%
Fixed Asset Financing		68.84%	61.16%	57.74%	61.90%	62.68%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.368	1.425	1.448	1.550	1.563
Fixed Asset Turnover	<i>rate</i>	2.812	3.034	2.942	3.144	3.397
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	8.5	8.9	9.1	9.3	10.0
Net Plant, Property & Equipment (PP&E)		\$ 26,812,682	\$ 27,780,246	\$ 27,480,410	\$ 26,814,971	\$ 25,924,662
Cash & Investments (Current Assets)		\$ 13,865,264	\$ 14,577,028	\$ 15,142,093	\$ 11,960,060	\$ 16,827,139
Current Assets Whose Use is Limited		†	†	†	†	†
Trustee Held Investments		\$ 1,007,482	\$ 1,012,412	\$ 780,864	\$ 753,400	\$ 759,137
Board-Designated & Undesignated Investments		\$ 1,496,651	\$ 1,700,158	\$ 2,372,712	\$ 1,248,420	\$ 1,539,639
Fund Balance-Unrestricted		\$ 26,679,550	\$ 31,316,170	\$ 30,612,580	\$ 17,614,374	\$ 20,331,700
Temporarily Restricted Net Assets		†	†	†	†	†
Permanently Restricted Net Assets		\$ 1,875,671	\$ 2,393,087	\$ 2,478,838	\$ 1,869,854	\$ 2,072,249
Total Gross Patient Service Revenue		\$ 131,633,443	\$ 145,080,806	\$ 145,394,683	\$ 155,717,327	\$ 164,126,043
Net Patient Service Revenue		\$ 73,149,907	\$ 82,032,454	\$ 79,443,367	\$ 82,193,221	\$ 86,090,562
Total Non-Operating Revenue		\$ 1,446,266	\$ 278,966	\$ 1,785,360	\$ 806,731	\$ 235,645
Bad Debt (Provision for Bad Debt)		\$ 4,034,685	\$ 3,221,138	\$ 3,223,453	\$ 5,488,961	\$ 6,686,005
Free Care (Charity Care)		\$ 534,232	\$ 1,309,931	\$ 1,198,225	\$ 1,174,282	\$ 1,226,737
Total Operating Expenses		\$ 73,021,444	\$ 80,808,517	\$ 81,649,774	\$ 85,155,878	\$ 83,658,942

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

St. Mary's Regional Medical Center -- Lewiston, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		15.88%	3.40%	7.04%	3.93%	5.10%
Non-operating Revenue Margin		7.87%	41.15%	12.76%	1723.83%	40.22%
Total Margin		17.01%	5.65%	7.99%	(0.25%)	8.25%
Return on Equity		36.60%	10.92%	15.54%	(0.46%)	13.84%
Net Operating Income (Operating Surplus/Loss)		\$ 18,921,154	\$ 3,781,202	\$ 8,749,581	\$ 4,839,000	\$ 6,383,000
Total Surplus/Deficit (Total Surplus/Loss)		\$ 20,536,947	\$ 6,424,943	\$ 10,029,019	\$ (298,000)	\$ 10,678,000
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	4.189	4.179	3.834	4.346	3.523
Days in Accounts Receivable	<i>days</i>	43.6	36.2	35.4	36.0	24.5
Days Cash on Hand (Current)	<i>days</i>	24.9	20.7	44.7	8.6	18.1
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	102.8	99.8	116.1	60.9	93.0
Average Payment Period (Current Liabilities)	<i>days</i>	28.3	28.5	32.6	31.0	28.8
Capital Structure						
Equity Financing		64.32%	65.76%	63.04%	63.36%	56.91%
Debt Service Coverage	<i>rate</i>	12.304	5.649	7.155	2.331	7.031
Cash Flow to Total Debt		78.47%	35.32%	38.31%	10.40%	25.38%
Fixed Asset Financing		75.45%	76.61%	97.93%	85.20%	130.04%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.384	1.272	1.226	1.158	0.955
Fixed Asset Turnover	<i>rate</i>	3.826	3.797	4.382	3.821	3.331
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	9.3	7.3	7.6	8.6	9.7
Net Plant, Property & Equipment (PP&E)		\$ 31,138,320	\$ 29,275,599	\$ 28,345,709	\$ 32,231,000	\$ 37,560,000
Cash & Investments (Current Assets)		\$ 6,580,392	\$ 5,842,744	\$ 13,605,113	\$ 2,678,000	\$ 5,678,000
Current Assets Whose Use is Limited		†	†	†	†	†
Trustee Held Investments		\$ 1,018,227	\$ 1,090,903	\$ 7,384,013	\$ 4,921,000	\$ 23,642,000
Board-Designated & Undesignated Investments		\$ 20,550,259	\$ 22,313,281	\$ 21,710,091	\$ 16,359,000	\$ 23,510,000
Fund Balance-Unrestricted		\$ 56,110,837	\$ 58,843,867	\$ 64,522,339	\$ 64,561,000	\$ 77,146,000
Temporarily Restricted Net Assets		\$ 744,572	\$ 589,630	\$ 2,667,960	\$ 2,384,000	\$ 1,534,000
Permanently Restricted Net Assets		\$ 620,696	\$ 664,062	\$ 685,062	\$ 686,000	\$ 689,000
Total Gross Patient Service Revenue		\$ 245,070,827	\$ 262,163,211	\$ 281,379,756	\$ 296,369,000	\$ 298,076,000
Net Patient Service Revenue		\$ 118,029,504	\$ 109,694,854	\$ 122,689,031	\$ 121,591,000	\$ 123,111,000
Total Non-Operating Revenue		\$ 1,615,793	\$ 2,643,741	\$ 1,279,438	\$ (5,137,000)	\$ 4,295,000
Bad Debt (Provision for Bad Debt)		\$ 4,666,258	\$ 4,333,357	\$ 4,989,653	\$ 4,774,000	\$ 4,252,000
Free Care (Charity Care)		\$ 3,284,139	\$ 2,874,582	\$ 5,962,010	\$ 6,989,000	\$ 9,312,000
Total Operating Expenses		\$ 100,227,996	\$ 107,371,259	\$ 115,467,926	\$ 118,326,000	\$ 118,726,000

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

York Hospital -- York, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		4.07%	2.80%	1.62%	(0.23%)	1.71%
Non-operating Revenue Margin		28.57%	36.54%	52.17%	81.97%	275.63%
Total Margin		5.60%	4.34%	3.34%	(1.30%)	(1.00%)
Return on Equity		10.71%	8.35%	7.30%	(3.63%)	(2.96%)
Net Operating Income (Operating Surplus/Loss)		\$ 3,546,080	\$ 2,682,782	\$ 1,744,378	\$ (296,485)	\$ 2,299,212
Total Surplus/Deficit (Total Surplus/Loss)		\$ 4,964,435	\$ 4,227,512	\$ 3,647,222	\$ (1,644,212)	\$ (1,309,117)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.250	1.666	1.587	1.380	1.636
Days in Accounts Receivable	<i>days</i>	42.6	43.6	45.8	42.3	34.9
Days Cash on Hand (Current)	<i>days</i>	12.6	8.0	9.3	7.3	14.6
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	113.7	100.9	103.1	71.7	70.6
Average Payment Period (Current Liabilities)	<i>days</i>	59.3	41.0	46.3	48.3	42.1
Capital Structure						
Equity Financing		57.94%	61.71%	55.98%	49.69%	49.57%
Debt Service Coverage	<i>rate</i>	4.907	4.996	4.360	2.141	2.099
Cash Flow to Total Debt		26.20%	27.41%	21.99%	8.63%	9.22%
Fixed Asset Financing		46.69%	47.76%	46.98%	48.66%	50.87%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.108	1.187	1.225	1.390	1.467
Fixed Asset Turnover	<i>rate</i>	2.345	2.490	2.655	3.153	3.297
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	8.6	7.7	7.8	7.9	9.1
Net Plant, Property & Equipment (PP&E)		\$ 37,190,004	\$ 38,470,737	\$ 40,474,095	\$ 40,658,873	\$ 40,824,482
Cash & Investments (Current Assets)		\$ 781,699	\$ 486,162	\$ 550,253	\$ 258,465	\$ 2,023,381
Current Assets Whose Use is Limited		\$ 1,980,060	\$ 1,463,703	\$ 2,008,212	\$ 2,203,987	\$ 3,046,139
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 22,104,928	\$ 22,590,759	\$ 25,903,957	\$ 21,663,924	\$ 19,470,021
Fund Balance-Unrestricted		\$ 46,339,477	\$ 50,627,768	\$ 49,972,183	\$ 45,344,973	\$ 44,260,679
Temporarily Restricted Net Assets		\$ 4,720,730	\$ 5,046,739	\$ 5,674,361	\$ 5,189,899	\$ 5,726,621
Permanently Restricted Net Assets		\$ 2,373,035	\$ 2,416,178	\$ 2,638,993	\$ 2,433,615	\$ 2,119,506
Total Gross Patient Service Revenue		\$ 151,907,770	\$ 170,489,672	\$ 197,218,791	\$ 240,425,574	\$ 263,009,850
Net Patient Service Revenue		\$ 84,114,925	\$ 93,091,746	\$ 104,941,767	\$ 125,463,162	\$ 131,921,073
Total Non-Operating Revenue		\$ 1,418,355	\$ 1,544,730	\$ 1,902,844	\$ (1,347,727)	\$ (3,608,329)
Bad Debt (Provision for Bad Debt)		\$ 3,036,991	\$ 2,749,735	\$ 4,016,796	\$ 4,834,751	\$ 5,828,504
Free Care (Charity Care)		\$ 2,455,017	\$ 3,124,806	\$ 4,234,899	\$ 4,944,245	\$ 5,384,387
Total Operating Expenses		\$ 83,671,499	\$ 93,113,704	\$ 105,699,304	\$ 128,502,138	\$ 132,319,279

† Data not available or not applicable

Hospital Peer Group C

The following four hospitals are included in this peer group:

Cary Medical Center
Franklin Memorial Hospital
Henrietta D. Goodall Hospital
Maine Coast Memorial Hospital

Maine Health Data Organization

Hospital Financial Information Part II

Cary Medical Center -- Caribou, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		2.97%	(0.42%)	(0.94%)	2.54%	(1.83%)
Non-operating Revenue Margin		13.79%	178.74%	775.26%	10.03%	(9.28%)
Total Margin		3.43%	0.53%	0.14%	2.82%	(1.67%)
Return on Equity		10.18%	1.58%	0.43%	8.75%	(5.13%)
Net Operating Income (Operating Surplus/Loss)		\$ 1,167,590	\$ (167,908)	\$ (394,135)	\$ 1,178,469	\$ (791,523)
Total Surplus/Deficit (Total Surplus/Loss)		\$ 1,354,346	\$ 213,250	\$ 58,368	\$ 1,309,897	\$ (724,290)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.801	1.671	2.115	1.597	1.390
Days in Accounts Receivable	<i>days</i>	18.8	18.2	29.3	28.7	28.1
Days Cash on Hand (Current)	<i>days</i>	30.0	36.1	34.6	11.6	15.8
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	79.9	86.5	61.2	55.1	68.7
Average Payment Period (Current Liabilities)	<i>days</i>	43.5	45.9	43.1	50.4	49.4
Capital Structure						
Equity Financing		58.80%	59.27%	60.75%	58.33%	59.20%
Debt Service Coverage	<i>rate</i>	6.631	3.086	2.472	4.761	1.263
Cash Flow to Total Debt		34.13%	20.62%	17.17%	26.59%	9.78%
Fixed Asset Financing		48.69%	46.60%	41.31%	41.88%	38.92%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.747	1.777	1.895	1.810	1.815
Fixed Asset Turnover	<i>rate</i>	4.271	4.702	4.911	4.541	4.657
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	10.7	12.3	14.9	13.7	12.4
Net Plant, Property & Equipment (PP&E)		\$ 9,208,596	\$ 8,546,729	\$ 8,509,603	\$ 10,204,353	\$ 9,281,550
Cash & Investments (Current Assets)		\$ 477,049	\$ 162,665	\$ 233,345	\$ 1,390,623	\$ 1,834,652
Current Assets Whose Use is Limited		\$ 2,506,768	\$ 3,655,884	\$ 3,633,647	†	†
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 4,965,725	\$ 5,343,290	\$ 2,962,959	\$ 5,200,086	\$ 6,137,590
Fund Balance-Unrestricted		\$ 13,301,767	\$ 13,530,216	\$ 13,540,272	\$ 14,969,103	\$ 14,117,980
Temporarily Restricted Net Assets		\$ 611,814	\$ 10,532	\$ 22,237	\$ 16,050	\$ 19,756
Permanently Restricted Net Assets		†	†	†	†	†
Total Gross Patient Service Revenue		\$ 79,806,352	\$ 82,185,692	\$ 86,469,363	\$ 90,183,359	\$ 85,955,035
Net Patient Service Revenue		\$ 35,850,705	\$ 37,000,698	\$ 38,623,803	\$ 43,304,504	\$ 40,307,037
Total Non-Operating Revenue		\$ 186,756	\$ 381,158	\$ 452,503	\$ 131,428	\$ 67,233
Bad Debt (Provision for Bad Debt)		\$ 1,505,274	\$ 760,652	\$ 892,435	\$ 1,522,564	\$ 933,916
Free Care (Charity Care)		\$ 855,290	\$ 1,034,739	\$ 1,122,783	\$ 703,062	\$ 1,115,624
Total Operating Expenses		\$ 38,161,557	\$ 40,356,687	\$ 42,180,875	\$ 45,155,845	\$ 44,017,422

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Franklin Memorial Hospital -- Farmington, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		4.60%	0.56%	3.87%	4.78%	2.11%
Non-operating Revenue Margin		26.80%	76.41%	31.89%	22.92%	7.01%
Total Margin		6.19%	2.34%	5.58%	6.11%	2.27%
Return on Equity		9.63%	3.59%	9.09%	14.92%	5.18%
Net Operating Income (Operating Surplus/Loss)		\$ 2,573,657	\$ 326,178	\$ 2,691,721	\$ 3,658,425	\$ 1,677,248
Total Surplus/Deficit (Total Surplus/Loss)		\$ 3,515,698	\$ 1,382,568	\$ 3,951,947	\$ 4,746,071	\$ 1,803,673
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	3.653	3.925	4.805	1.943	2.371
Days in Accounts Receivable	<i>days</i>	42.0	38.4	47.2	44.6	48.4
Days Cash on Hand (Current)	<i>days</i>	98.0	68.3	75.0	26.1	39.8
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	126.2	94.0	101.8	26.1	39.8
Average Payment Period (Current Liabilities)	<i>days</i>	50.9	43.1	37.1	43.9	42.5
Capital Structure						
Equity Financing		67.38%	68.89%	58.28%	49.17%	52.09%
Debt Service Coverage	<i>rate</i>	4.998	3.505	4.829	8.188	4.087
Cash Flow to Total Debt		34.56%	23.90%	23.41%	25.52%	18.32%
Fixed Asset Financing		43.89%	41.47%	85.03%	63.11%	62.35%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.049	1.056	0.950	1.200	1.188
Fixed Asset Turnover	<i>rate</i>	2.315	2.205	2.399	1.977	2.122
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	9.3	9.6	8.9	8.9	8.8
Net Plant, Property & Equipment (PP&E)		\$ 24,143,768	\$ 26,292,359	\$ 29,009,742	\$ 38,713,471	\$ 37,384,373
Cash & Investments (Current Assets)		\$ 12,543,054	\$ 9,036,376	\$ 11,238,138	\$ 3,262,438	\$ 6,631,699
Current Assets Whose Use is Limited		\$ 1,072,950	\$ 1,234,305	\$ 1,830,968	\$ 1,683,735	\$ 1,389,858
Trustee Held Investments		†	†	\$ 9,380,179	†	†
Board-Designated & Undesignated Investments		\$ 3,918,659	\$ 3,856,266	\$ 4,665,339	†	†
Fund Balance-Unrestricted		\$ 36,505,458	\$ 38,504,882	\$ 43,478,979	\$ 31,808,034	\$ 34,839,051
Temporarily Restricted Net Assets		\$ 2,146,735	\$ 1,970,089	\$ 2,347,654	\$ 585,402	\$ 627,795
Permanently Restricted Net Assets		\$ 1,211,724	\$ 1,213,032	\$ 1,484,714	\$ 1,457,637	\$ 1,385,671
Total Gross Patient Service Revenue		\$ 99,093,227	\$ 108,325,378	\$ 130,753,960	\$ 148,651,803	\$ 160,764,290
Net Patient Service Revenue		\$ 54,039,754	\$ 55,480,681	\$ 66,898,786	\$ 73,402,385	\$ 76,989,100
Total Non-Operating Revenue		\$ 942,041	\$ 1,056,390	\$ 1,260,226	\$ 1,087,646	\$ 126,425
Bad Debt (Provision for Bad Debt)		\$ 3,058,880	\$ 2,899,056	\$ 3,012,279	\$ 3,180,913	\$ 4,091,963
Free Care (Charity Care)		\$ 1,096,563	\$ 1,383,311	\$ 1,574,349	\$ 2,268,120	\$ 3,626,663
Total Operating Expenses		\$ 53,315,096	\$ 57,654,641	\$ 66,905,929	\$ 72,869,855	\$ 77,650,499

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Henrietta D. Goodall Hospital -- Sanford, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		(9.56%)	(1.15%)	0.02%	(2.89%)	(9.82%)
Non-operating Revenue Margin		(48.68%)	159.64%	99.82%	17.59%	32.19%
Total Margin		(6.23%)	1.87%	8.87%	(3.53%)	(15.19%)
Return on Equity		(6.74%)	2.46%	12.49%	(4.93%)	(27.95%)
Net Operating Income (Operating Surplus/Loss)		\$ (4,533,153)	\$ (684,182)	\$ 10,785	\$ (1,885,941)	\$ (6,679,649)
Total Surplus/Deficit (Total Surplus/Loss)		\$ (3,048,911)	\$ 1,147,167	\$ 6,141,547	\$ (2,288,396)	\$ (9,850,665)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	0.982	1.167	1.337	0.847	1.013
Days in Accounts Receivable	<i>days</i>	48.3	55.3	53.6	60.3	46.3
Days Cash on Hand (Current)	<i>days</i>	34.4	12.7	26.7	10.1	25.0
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	272.8	184.0	188.8	148.2	80.4
Average Payment Period (Current Liabilities)	<i>days</i>	106.2	100.8	105.7	114.5	86.7
Capital Structure						
Equity Financing		62.39%	60.44%	53.76%	51.30%	46.54%
Debt Service Coverage	<i>rate</i>	0.299	2.545	4.393	0.898	(1.564)
Cash Flow to Total Debt		(0.91%)	13.15%	22.21%	2.68%	(15.21%)
Fixed Asset Financing		52.95%	50.87%	64.51%	63.47%	64.35%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	0.675	0.795	0.757	0.716	0.857
Fixed Asset Turnover	<i>rate</i>	1.935	2.061	1.629	1.717	1.855
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	8.2	8.8	8.6	8.8	9.1
Net Plant, Property & Equipment (PP&E)		\$ 24,514,061	\$ 28,925,346	\$ 38,716,303	\$ 38,006,663	\$ 36,683,335
Cash & Investments (Current Assets)		\$ 3,178,510	\$ 750,858	\$ 1,513,872	\$ 76,897	\$ 3,271,895
Current Assets Whose Use is Limited		\$ 1,460,128	\$ 1,252,494	\$ 2,854,083	\$ 1,688,191	\$ 1,583,959
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 32,114,422	\$ 26,945,180	\$ 26,578,988	\$ 24,083,823	\$ 10,782,539
Fund Balance-Unrestricted		\$ 45,250,034	\$ 46,693,315	\$ 49,162,587	\$ 46,455,266	\$ 35,243,475
Temporarily Restricted Net Assets		\$ 1,650,700	\$ 1,614,438	\$ 1,671,158	\$ 1,540,527	\$ 1,338,859
Permanently Restricted Net Assets		\$ 9,828,926	\$ 10,614,574	\$ 11,891,518	\$ 11,307,572	\$ 8,176,852
Total Gross Patient Service Revenue		\$ 83,496,235	\$ 104,442,707	\$ 111,869,320	\$ 127,842,206	\$ 148,735,401
Net Patient Service Revenue		\$ 45,327,121	\$ 57,418,312	\$ 60,411,015	\$ 62,373,844	\$ 65,245,192
Total Non-Operating Revenue		\$ 1,484,242	\$ 1,831,349	\$ 6,130,762	\$ (402,455)	\$ (3,171,016)
Bad Debt (Provision for Bad Debt)		\$ 3,422,942	\$ 3,600,985	\$ 3,985,599	\$ 4,341,883	\$ 5,860,662
Free Care (Charity Care)		\$ 328,564	\$ 450,459	\$ 636,476	\$ 1,282,778	\$ 1,503,701
Total Operating Expenses		\$ 51,974,543	\$ 60,288,623	\$ 63,063,026	\$ 67,125,699	\$ 74,719,168

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Maine Coast Memorial Hospital -- Ellsworth, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		2.78%	2.01%	3.92%	3.76%	3.57%
Non-operating Revenue Margin		24.35%	31.33%	67.27%	21.99%	(5.07%)
Total Margin		3.64%	2.90%	11.10%	4.77%	3.40%
Return on Equity		9.70%	8.11%	30.38%	11.82%	8.40%
Net Operating Income (Operating Surplus/Loss)		\$ 1,550,902	\$ 1,272,346	\$ 2,781,020	\$ 2,937,394	\$ 3,022,216
Total Surplus/Deficit (Total Surplus/Loss)		\$ 2,050,209	\$ 1,852,744	\$ 8,497,366	\$ 3,765,299	\$ 2,876,395
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.669	1.990	2.652	2.218	2.414
Days in Accounts Receivable	<i>days</i>	36.1	26.3	34.2	34.2	31.7
Days Cash on Hand (Current)	<i>days</i>	51.4	46.5	86.5	58.0	84.3
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	69.1	61.2	109.1	82.9	99.7
Average Payment Period (Current Liabilities)	<i>days</i>	56.0	44.8	48.2	51.1	54.6
Capital Structure						
Equity Financing		52.65%	56.53%	55.64%	61.10%	54.23%
Debt Service Coverage	<i>rate</i>	3.783	3.829	9.264	5.248	4.318
Cash Flow to Total Debt		18.57%	22.13%	47.03%	30.13%	19.29%
Fixed Asset Financing		44.93%	43.80%	42.02%	42.25%	54.86%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.402	1.578	1.523	1.516	1.337
Fixed Asset Turnover	<i>rate</i>	2.342	2.737	3.110	3.278	2.778
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	13.3	8.4	9.0	8.4	7.7
Net Plant, Property & Equipment (PP&E)		\$ 23,825,061	\$ 23,106,644	\$ 22,789,701	\$ 23,854,565	\$ 30,462,475
Cash & Investments (Current Assets)		\$ 7,091,923	\$ 7,216,624	\$ 15,257,122	\$ 11,172,884	\$ 14,524,635
Current Assets Whose Use is Limited		\$ 341,187	\$ 413,745	\$ 405,500	\$ 417,150	\$ 3,692,413
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 2,555,101	\$ 2,423,620	\$ 4,087,694	\$ 4,968,969	\$ 3,346,820
Fund Balance-Unrestricted		\$ 21,137,528	\$ 22,853,454	\$ 27,971,603	\$ 31,851,051	\$ 34,260,135
Temporarily Restricted Net Assets		\$ 270,468	\$ 780,895	\$ 1,051,052	\$ 1,204,319	\$ 2,781,475
Permanently Restricted Net Assets		\$ 600,000	\$ 600,000	\$ 600,000	\$ 691,999	\$ 668,718
Total Gross Patient Service Revenue		\$ 99,485,614	\$ 119,206,732	\$ 129,265,814	\$ 149,255,830	\$ 164,681,807
Net Patient Service Revenue		\$ 53,455,740	\$ 60,438,219	\$ 67,673,583	\$ 75,024,452	\$ 82,685,267
Total Non-Operating Revenue		\$ 499,307	\$ 580,398	\$ 5,716,346	\$ 827,905	\$ (145,821)
Bad Debt (Provision for Bad Debt)		\$ 2,500,086	\$ 2,933,082	\$ 3,516,201	\$ 3,905,291	\$ 5,181,352
Free Care (Charity Care)		\$ 2,282,684	\$ 1,738,447	\$ 1,969,190	\$ 2,010,589	\$ 3,329,776
Total Operating Expenses		\$ 54,238,221	\$ 61,961,925	\$ 68,088,208	\$ 75,250,793	\$ 81,615,691

† Data not available or not applicable

Hospital Peer Group D

The following five hospitals are included in this peer group:

Inland Hospital
Miles Memorial Hospital
Northern Maine Medical Center
Parkview Adventist Medical Center
Stephens Memorial Hospital

Maine Health Data Organization

Hospital Financial Information Part II

Inland Hospital -- Waterville, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		9.25%	(2.38%)	2.37%	3.06%	3.61%
Non-operating Revenue Margin		4.03%	(4.55%)	19.39%	11.87%	(15.19%)
Total Margin		9.60%	(2.27%)	2.93%	3.46%	3.15%
Return on Equity		28.44%	(6.34%)	8.41%	10.80%	9.60%
Net Operating Income (Operating Surplus/Loss)		\$ 3,612,236	\$ (869,000)	\$ 968,367	\$ 1,456,124	\$ 1,999,409
Total Surplus/Deficit (Total Surplus/Loss)		\$ 3,764,034	\$ (831,142)	\$ 1,201,265	\$ 1,652,232	\$ 1,735,700
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.018	1.180	0.954	1.036	0.834
Days in Accounts Receivable	<i>days</i>	32.6	28.4	29.8	33.7	25.9
Days Cash on Hand (Current)	<i>days</i>	18.0	24.8	9.3	8.3	11.3
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	54.0	63.1	38.1	38.2	56.2
Average Payment Period (Current Liabilities)	<i>days</i>	95.0	83.8	72.5	68.0	69.9
Capital Structure						
Equity Financing		51.09%	48.81%	52.86%	48.82%	50.22%
Debt Service Coverage	<i>rate</i>	5.806	0.481	3.147	3.842	3.676
Cash Flow to Total Debt		40.15%	4.70%	21.65%	20.57%	19.78%
Fixed Asset Financing		35.76%	48.88%	37.27%	52.37%	49.05%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.514	1.363	1.520	1.523	1.529
Fixed Asset Turnover	<i>rate</i>	4.098	3.385	3.234	3.481	3.778
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	12.2	7.8	8.2	8.6	8.8
Net Plant, Property & Equipment (PP&E)		\$ 9,535,549	\$ 10,804,656	\$ 12,625,024	\$ 13,658,993	\$ 14,646,424
Cash & Investments (Current Assets)		\$ 1,534,232	\$ 1,536,333	\$ 762,848	\$ 645,454	\$ 1,369,421
Current Assets Whose Use is Limited		\$ 152,733	\$ 902,627	\$ 215,336	\$ 362,949	\$ 231,316
Trustee Held Investments		\$ 400,259	\$ 133,160	\$ 318,044	\$ 520,540	\$ 787,542
Board-Designated & Undesignated Investments		\$ 3,362,106	\$ 3,781,505	\$ 3,020,175	\$ 3,638,952	\$ 6,329,388
Fund Balance-Unrestricted		\$ 13,233,172	\$ 13,115,823	\$ 14,278,482	\$ 15,302,934	\$ 18,088,039
Temporarily Restricted Net Assets		\$ 228,296	\$ 251,785	\$ 324,055	\$ 434,402	\$ 490,462
Permanently Restricted Net Assets		\$ 432,094	\$ 452,438	\$ 503,623	\$ 440,145	\$ 417,062
Total Gross Patient Service Revenue		\$ 62,533,084	\$ 65,937,363	\$ 71,105,740	\$ 85,601,485	\$ 96,441,890
Net Patient Service Revenue		\$ 38,052,430	\$ 35,359,509	\$ 39,898,708	\$ 46,843,413	\$ 54,648,130
Total Non-Operating Revenue		\$ 151,798	\$ 37,858	\$ 232,898	\$ 196,108	\$ (263,709)
Bad Debt (Provision for Bad Debt)		\$ 1,634,013	\$ 2,022,642	\$ 1,940,128	\$ 2,710,254	\$ 3,805,329
Free Care (Charity Care)		\$ 671,231	\$ 1,254,543	\$ 1,411,867	\$ 1,896,318	\$ 1,786,975
Total Operating Expenses		\$ 35,459,888	\$ 37,440,094	\$ 39,867,120	\$ 46,084,905	\$ 53,333,313

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Miles Memorial Hospital -- Damariscotta, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		2.25%	4.72%	(1.13%)	1.61%	(0.37%)
Non-operating Revenue Margin		18.15%	6.05%	(4747.94%)	45.48%	77.95%
Total Margin		2.73%	5.01%	(0.02%)	2.91%	(1.70%)
Return on Equity		7.96%	13.85%	(0.07%)	8.63%	(4.96%)
Net Operating Income (Operating Surplus/Loss)		\$ 898,532	\$ 2,133,255	\$ (544,375)	\$ 822,071	\$ (181,313)
Total Surplus/Deficit (Total Surplus/Loss)		\$ 2,195,474	\$ 2,270,634	\$ (11,229)	\$ 1,507,813	\$ (822,347)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.264	1.499	1.191	1.520	0.933
Days in Accounts Receivable	<i>days</i>	52.2	55.6	56.1	60.1	43.3
Days Cash on Hand (Current)	<i>days</i>	3.9	22.4	13.4	24.3	36.3
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	15.9	33.8	25.0	31.7	54.2
Average Payment Period (Current Liabilities)	<i>days</i>	56.2	77.1	198.0	63.4	99.0
Capital Structure						
Equity Financing		51.47%	51.10%	34.35%	54.09%	46.98%
Debt Service Coverage	<i>rate</i>	4.788	6.050	2.869	5.107	1.919
Cash Flow to Total Debt		18.71%	24.37%	5.08%	21.85%	6.05%
Fixed Asset Financing		39.29%	38.72%	38.17%	37.15%	29.93%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.500	1.412	0.994	1.604	1.368
Fixed Asset Turnover	<i>rate</i>	2.243	2.621	2.898	3.101	2.586
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	13.4	12.5	12.7	12.7	13.1
Net Plant, Property & Equipment (PP&E)		\$ 17,832,353	\$ 17,227,436	\$ 16,622,927	\$ 16,490,763	\$ 18,916,794
Cash & Investments (Current Assets)		\$ 253,150	\$ 2,394,493	\$ 1,575,174	\$ 3,090,524	\$ 4,537,726
Current Assets Whose Use is Limited		\$ 148,802	\$ 152,212	\$ 153,146	\$ 149,123	\$ 145,802
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 1,242,885	\$ 1,293,667	\$ 1,498,490	\$ 980,606	\$ 2,323,542
Fund Balance-Unrestricted		\$ 13,792,520	\$ 16,389,615	\$ 16,830,421	\$ 17,470,583	\$ 16,587,111
Temporarily Restricted Net Assets		\$ 588,547	\$ 332,182	\$ 139,871	\$ 108,857	\$ 39,231
Permanently Restricted Net Assets		\$ 4,210,376	\$ 4,400,945	\$ 4,816,655	\$ 4,153,638	\$ 3,866,654
Total Gross Patient Service Revenue		\$ 76,218,834	\$ 86,884,742	\$ 93,201,572	\$ 95,904,047	\$ 96,391,835
Net Patient Service Revenue		\$ 39,122,876	\$ 43,556,576	\$ 47,045,207	\$ 50,478,106	\$ 48,224,007
Total Non-Operating Revenue		\$ 199,205	\$ 137,379	\$ 533,146	\$ 685,742	\$ (641,034)
Bad Debt (Provision for Bad Debt)		\$ 2,314,277	\$ 3,441,420	\$ 2,455,834	\$ 3,312,035	\$ 3,436,861
Free Care (Charity Care)		\$ 753,395	\$ 1,130,609	\$ 1,421,209	\$ 1,836,785	\$ 2,038,203
Total Operating Expenses		\$ 39,106,471	\$ 43,015,440	\$ 48,718,718	\$ 50,308,384	\$ 49,103,521

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Northern Maine Medical Center -- Fort Kent, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		3.12%	4.60%	3.60%	(0.88%)	(3.84%)
Non-operating Revenue Margin		6.39%	24.39%	15.25%	(110.97%)	(87.30%)
Total Margin		3.32%	6.00%	4.22%	(0.41%)	(2.02%)
Return on Equity		10.11%	16.74%	11.04%	(1.05%)	(4.99%)
Net Operating Income (Operating Surplus/Loss)		\$ 1,276,468	\$ 2,050,922	\$ 1,703,096	\$ (400,582)	\$ (1,629,927)
Total Surplus/Deficit (Total Surplus/Loss)		\$ 1,363,619	\$ 2,712,531	\$ 2,009,507	\$ (189,880)	\$ (870,234)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	2.023	2.093	1.882	1.462	1.648
Days in Accounts Receivable	<i>days</i>	33.6	39.7	29.6	30.4	35.1
Days Cash on Hand (Current)	<i>days</i>	32.0	33.4	49.6	37.3	33.3
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	32.0	33.4	49.6	37.3	37.9
Average Payment Period (Current Liabilities)	<i>days</i>	45.8	50.1	50.3	54.3	52.2
Capital Structure						
Equity Financing		57.10%	58.66%	59.02%	55.47%	54.24%
Debt Service Coverage	<i>rate</i>	3.260	4.241	3.816	1.203	1.435
Cash Flow to Total Debt		29.67%	38.59%	28.46%	10.50%	7.10%
Fixed Asset Financing		46.56%	43.69%	41.14%	45.52%	47.46%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.738	1.637	1.544	1.412	1.342
Fixed Asset Turnover	<i>rate</i>	3.560	3.350	2.961	2.642	2.314
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	7.9	8.5	10.1	10.3	9.9
Net Plant, Property & Equipment (PP&E)		\$ 11,505,985	\$ 13,298,551	\$ 15,982,704	\$ 17,283,297	\$ 18,319,849
Cash & Investments (Current Assets)		\$ 3,338,883	\$ 3,732,616	\$ 5,985,917	\$ 4,530,516	\$ 3,839,780
Current Assets Whose Use is Limited		†	†	†	†	†
Trustee Held Investments		\$ 108,348	\$ 150,058	\$ 200,255	\$ 215,105	\$ 255,105
Board-Designated & Undesignated Investments		†	†	†	†	\$ 537,389
Fund Balance-Unrestricted		\$ 13,487,440	\$ 16,199,971	\$ 18,209,478	\$ 18,019,598	\$ 17,440,996
Temporarily Restricted Net Assets		\$ 345,732	\$ 455,894	\$ 567,465	\$ 719,671	\$ 402,401
Permanently Restricted Net Assets		†	†	†	†	†
Total Gross Patient Service Revenue		\$ 62,179,374	\$ 66,040,780	\$ 69,768,489	\$ 67,957,750	\$ 65,551,359
Net Patient Service Revenue		\$ 39,898,243	\$ 43,417,472	\$ 46,074,747	\$ 44,698,882	\$ 41,587,230
Total Non-Operating Revenue		\$ 87,151	\$ 661,609	\$ 306,411	\$ 210,702	\$ 759,693
Bad Debt (Provision for Bad Debt)		\$ 382,987	\$ 582,506	\$ 850,368	\$ 951,596	\$ 920,522
Free Care (Charity Care)		\$ 539,399	\$ 689,526	\$ 396,911	\$ 636,686	\$ 567,327
Total Operating Expenses		\$ 39,686,577	\$ 42,493,214	\$ 45,625,019	\$ 46,057,385	\$ 44,022,837

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Parkview Adventist Medical Center -- Brunswick, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		1.07%	1.21%	(22.70%)	(13.57%)	(6.61%)
Non-operating Revenue Margin		37.40%	37.03%	(1.91%)	(17.79%)	(20.88%)
Total Margin		1.70%	1.91%	(22.18%)	(11.29%)	(5.41%)
Return on Equity		7.98%	8.87%	(850.23%)	131.37%	40.87%
Net Operating Income (Operating Surplus/Loss)		\$ 378,370	\$ 468,644	\$ (7,653,921)	\$ (4,357,597)	\$ (2,352,510)
Total Surplus/Deficit (Total Surplus/Loss)		\$ 604,434	\$ 744,187	\$ (7,510,646)	\$ (3,699,391)	\$ (1,946,230)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.032	1.097	0.415	0.398	0.399
Days in Accounts Receivable	<i>days</i>	52.8	38.3	44.6	38.1	37.0
Days Cash on Hand (Current)	<i>days</i>	2.3	2.5	3.2	1.2	15.8
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	2.3	2.5	3.2	1.2	15.8
Average Payment Period (Current Liabilities)	<i>days</i>	98.2	92.7	142.4	130.9	169.2
Capital Structure						
Equity Financing		38.49%	40.81%	4.76%	(22.62%)	(33.47%)
Debt Service Coverage	<i>rate</i>	2.636	3.153	(6.665)	(0.951)	0.012
Cash Flow to Total Debt		17.28%	19.39%	(32.76%)	(12.53%)	(1.42%)
Fixed Asset Financing		31.28%	29.80%	24.23%	38.20%	31.24%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.812	1.895	1.825	2.633	2.530
Fixed Asset Turnover	<i>rate</i>	3.607	4.007	3.758	4.339	5.107
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	7.0	7.4	8.0	8.7	10.2
Net Plant, Property & Equipment (PP&E)		\$ 9,823,885	\$ 9,656,795	\$ 8,970,714	\$ 7,402,188	\$ 6,970,546
Cash & Investments (Current Assets)		\$ 75,471	\$ 116,473	\$ 220,107	\$ 77,363	\$ 1,438,500
Current Assets Whose Use is Limited		\$ 134,738	\$ 129,603	\$ 128,051	\$ 39,602	\$ 128,269
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		†	†	†	†	†
Fund Balance-Unrestricted		\$ 7,574,828	\$ 8,394,015	\$ 883,370	\$ (2,816,014)	\$ (4,762,243)
Temporarily Restricted Net Assets		\$ 111,660	\$ 31,247	\$ 31,247	\$ 90,469	\$ 45,430
Permanently Restricted Net Assets		†	†	†	†	†
Total Gross Patient Service Revenue		\$ 74,212,532	\$ 81,278,218	\$ 80,064,192	\$ 76,824,965	\$ 82,144,443
Net Patient Service Revenue		\$ 35,146,121	\$ 38,366,191	\$ 33,439,297	\$ 31,815,926	\$ 35,226,971
Total Non-Operating Revenue		\$ 226,064	\$ 275,543	\$ 143,275	\$ 658,206	\$ 406,280
Bad Debt (Provision for Bad Debt)		\$ 1,438,465	\$ 2,404,086	\$ 2,883,963	\$ 3,319,849	\$ 3,181,042
Free Care (Charity Care)		\$ 753,789	\$ 929,690	\$ 633,777	\$ 737,448	\$ 593,913
Total Operating Expenses		\$ 35,052,474	\$ 38,227,893	\$ 41,365,787	\$ 36,475,338	\$ 37,952,299

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Stephens Memorial Hospital -- Norway, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		8.47%	8.71%	11.14%	7.06%	6.07%
Non-operating Revenue Margin		(3.80%)	(4.30%)	23.22%	9.96%	6.30%
Total Margin		8.18%	8.38%	14.04%	7.78%	6.45%
Return on Equity		14.39%	13.16%	22.81%	13.09%	10.49%
Net Operating Income (Operating Surplus/Loss)		\$ 2,929,171	\$ 3,217,312	\$ 4,744,941	\$ 3,084,930	\$ 2,568,637
Total Surplus/Deficit (Total Surplus/Loss)		\$ 2,821,961	\$ 3,084,661	\$ 6,180,011	\$ 3,426,330	\$ 2,741,338
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	2.150	2.182	1.897	1.701	1.622
Days in Accounts Receivable	<i>days</i>	17.2	20.3	16.4	20.3	20.6
Days Cash on Hand (Current)	<i>days</i>	41.7	67.6	108.1	69.5	79.3
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	79.1	103.8	154.2	120.7	145.6
Average Payment Period (Current Liabilities)	<i>days</i>	52.0	53.2	79.0	63.3	72.7
Capital Structure						
Equity Financing		66.25%	71.84%	69.21%	70.69%	68.83%
Debt Service Coverage	<i>rate</i>	3.616	5.264	33.799	24.590	22.659
Cash Flow to Total Debt		47.13%	51.82%	70.29%	53.76%	41.50%
Fixed Asset Financing		35.36%	24.85%	23.71%	22.92%	25.01%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.165	1.128	1.125	1.190	1.120
Fixed Asset Turnover	<i>rate</i>	2.310	2.339	2.700	2.797	2.859
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	9.7	11.3	9.1	9.1	11.0
Net Plant, Property & Equipment (PP&E)		\$ 14,979,344	\$ 15,787,522	\$ 15,773,580	\$ 15,633,171	\$ 14,807,628
Cash & Investments (Current Assets)		\$ 2,854,744	\$ 5,255,934	\$ 9,862,006	\$ 6,526,888	\$ 7,690,840
Current Assets Whose Use is Limited		\$ 547,152	\$ 675,500	\$ 670,835	\$ 750,041	\$ 478,779
Trustee Held Investments		\$ 326,988	\$ 338,086	\$ 356,148	\$ 374,482	\$ 390,042
Board-Designated & Undesignated Investments		\$ 3,054,724	\$ 3,176,221	\$ 4,489,136	\$ 5,368,872	\$ 6,827,096
Fund Balance-Unrestricted		\$ 19,613,046	\$ 23,443,769	\$ 27,091,199	\$ 26,168,276	\$ 26,126,336
Temporarily Restricted Net Assets		\$ 1,814,033	\$ 459,360	\$ 217,973	\$ 233,011	\$ 346,747
Permanently Restricted Net Assets		\$ 428,242	\$ 436,825	\$ 441,825	\$ 552,154	\$ 552,154
Total Gross Patient Service Revenue		\$ 66,951,619	\$ 72,745,529	\$ 84,481,621	\$ 87,963,437	\$ 89,295,960
Net Patient Service Revenue		\$ 34,164,012	\$ 36,473,277	\$ 41,848,856	\$ 43,174,697	\$ 41,739,135
Total Non-Operating Revenue		\$ (107,210)	\$ (132,651)	\$ 1,435,070	\$ 341,400	\$ 172,701
Bad Debt (Provision for Bad Debt)		\$ 1,625,576	\$ 2,134,588	\$ 2,266,453	\$ 2,347,139	\$ 2,437,300
Free Care (Charity Care)		\$ 1,045,072	\$ 1,582,452	\$ 1,567,412	\$ 1,457,693	\$ 2,098,069
Total Operating Expenses		\$ 31,668,755	\$ 33,716,180	\$ 37,842,244	\$ 40,636,083	\$ 39,762,828

† Data not available or not applicable

Hospital Peer Group E

The following fifteen hospitals are included in this peer group:

Blue Hill Memorial Hospital
Bridgton Hospital
Calais Regional Hospital
Charles A. Dean Memorial Hospital
Down East Community Hospital
Houlton Regional Hospital
Mayo Regional Hospital
Millinocket Regional Hospital
Mount Desert Island Hospital
Penobscot Valley Hospital
Redington-Fairview General Hospital
Rumford Community Hospital
St. Andrews Hospital
Sebasticook Valley Hospital
Waldo County General Hospital

Maine Health Data Organization

Hospital Financial Information Part II

Blue Hill Memorial Hospital -- Blue Hill, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		(5.40%)	(0.58%)	(7.40%)	(4.97%)	(14.98%)
Non-operating Revenue Margin		(34.56%)	122.93%	(26.86%)	(32.03%)	8.14%
Total Margin		(3.96%)	2.47%	(5.75%)	(3.72%)	(16.53%)
Return on Equity		(7.00%)	3.13%	(7.56%)	(5.92%)	(32.89%)
Net Operating Income (Operating Surplus/Loss)		\$ (1,223,410)	\$ (143,489)	\$ (1,868,297)	\$ (1,377,076)	\$ (4,161,543)
Total Surplus/Deficit (Total Surplus/Loss)		\$ (909,212)	\$ 625,725	\$ (1,472,778)	\$ (1,042,994)	\$ (4,530,368)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.213	1.273	1.022	1.481	0.920
Days in Accounts Receivable	<i>days</i>	46.3	60.0	52.3	54.5	51.4
Days Cash on Hand (Current)	<i>days</i>	5.5	4.4	3.1	12.6	4.8
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	97.5	201.7	186.2	151.2	85.0
Average Payment Period (Current Liabilities)	<i>days</i>	57.0	58.4	73.8	79.8	94.7
Capital Structure						
Equity Financing		65.83%	74.63%	71.36%	60.40%	51.46%
Debt Service Coverage	<i>rate</i>	0.898	3.021	0.136	0.933	(4.562)
Cash Flow to Total Debt		7.04%	29.03%	(2.04%)	3.43%	(23.50%)
Fixed Asset Financing		34.13%	32.96%	29.07%	37.80%	25.93%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.166	0.948	0.939	0.963	1.024
Fixed Asset Turnover	<i>rate</i>	2.402	2.662	2.822	2.885	2.929
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	9.7	9.6	9.7	9.8	10.5
Net Plant, Property & Equipment (PP&E)		\$ 9,438,929	\$ 9,240,113	\$ 8,945,083	\$ 9,613,002	\$ 9,481,903
Cash & Investments (Current Assets)		\$ 251,843	\$ 193,543	\$ 125,555	\$ 865,566	\$ 302,594
Current Assets Whose Use is Limited		\$ 85,687	\$ 88,722	\$ 91,684	\$ 90,831	\$ 94,207
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 5,677,829	\$ 12,649,099	\$ 12,939,945	\$ 10,502,788	\$ 6,697,532
Fund Balance-Unrestricted		\$ 12,979,737	\$ 19,978,397	\$ 19,474,270	\$ 17,604,379	\$ 13,773,175
Temporarily Restricted Net Assets		\$ 857,871	\$ 775,019	\$ 756,754	\$ 584,685	\$ 88,039
Permanently Restricted Net Assets		\$ 262,141	\$ 252,141	\$ 252,141	\$ 252,141	\$ 252,141
Total Gross Patient Service Revenue		\$ 32,247,089	\$ 36,923,796	\$ 38,402,139	\$ 44,643,905	\$ 44,330,709
Net Patient Service Revenue		\$ 21,698,486	\$ 23,383,396	\$ 24,336,845	\$ 26,789,172	\$ 26,995,092
Total Non-Operating Revenue		\$ 314,198	\$ 769,214	\$ 395,519	\$ 334,082	\$ (368,825)
Bad Debt (Provision for Bad Debt)		\$ 1,094,109	\$ 1,544,731	\$ 1,303,751	\$ 1,558,288	\$ 2,374,729
Free Care (Charity Care)		\$ 225,914	\$ 359,681	\$ 1,007,332	\$ 1,219,810	\$ 1,355,162
Total Operating Expenses		\$ 23,895,645	\$ 24,742,808	\$ 27,107,667	\$ 29,110,065	\$ 31,936,003

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Bridgton Hospital -- Bridgton, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		6.18%	5.76%	4.35%	6.60%	7.24%
Non-operating Revenue Margin		10.19%	20.90%	35.99%	8.71%	(3.53%)
Total Margin		6.83%	7.18%	6.63%	7.18%	7.01%
Return on Equity		15.34%	15.72%	14.48%	14.77%	13.39%
Net Operating Income (Operating Surplus/Loss)		\$ 1,515,342	\$ 1,541,377	\$ 1,317,406	\$ 2,240,761	\$ 2,627,046
Total Surplus/Deficit (Total Surplus/Loss)		\$ 1,687,355	\$ 1,948,736	\$ 2,058,107	\$ 2,454,428	\$ 2,537,495
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	2.333	2.877	3.013	2.314	4.140
Days in Accounts Receivable	<i>days</i>	28.9	31.3	34.5	38.9	46.2
Days Cash on Hand (Current)	<i>days</i>	6.5	6.0	6.3	9.9	40.4
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	41.7	45.6	37.8	46.1	68.5
Average Payment Period (Current Liabilities)	<i>days</i>	53.6	39.4	34.4	30.5	31.6
Capital Structure						
Equity Financing		44.42%	48.16%	53.00%	57.64%	59.95%
Debt Service Coverage	<i>rate</i>	2.277	3.521	2.593	4.404	4.546
Cash Flow to Total Debt		19.91%	22.74%	24.57%	27.91%	28.66%
Fixed Asset Financing		70.41%	68.17%	62.50%	58.24%	57.31%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	0.998	1.055	1.157	1.186	1.145
Fixed Asset Turnover	<i>rate</i>	1.639	1.766	1.986	2.157	2.223
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	11.5	12.1	13.4	15.5	13.7
Net Plant, Property & Equipment (PP&E)		\$ 14,970,579	\$ 15,147,344	\$ 15,246,206	\$ 15,751,480	\$ 16,323,756
Cash & Investments (Current Assets)		†	†	\$ 84,098	\$ 436,855	\$ 3,205,678
Current Assets Whose Use is Limited		\$ 389,181	\$ 394,397	\$ 397,422	\$ 399,813	\$ 397,082
Trustee Held Investments		\$ 45,543	\$ 695,656	\$ 715,256	\$ 734,857	\$ 754,457
Board-Designated & Undesignated Investments		\$ 2,118,832	\$ 2,617,984	\$ 2,406,779	\$ 3,046,589	\$ 2,508,031
Fund Balance-Unrestricted		\$ 11,002,829	\$ 12,398,805	\$ 14,216,297	\$ 16,617,049	\$ 18,955,373
Temporarily Restricted Net Assets		\$ 1,631,263	\$ 1,986,502	\$ 2,024,947	\$ 2,012,858	\$ 2,223,069
Permanently Restricted Net Assets		\$ 942,500	\$ 960,573	\$ 1,156,520	\$ 1,138,295	\$ 1,013,099
Total Gross Patient Service Revenue		\$ 45,763,654	\$ 48,759,293	\$ 54,746,099	\$ 59,550,523	\$ 62,240,150
Net Patient Service Revenue		\$ 24,132,541	\$ 26,331,561	\$ 29,842,423	\$ 33,534,138	\$ 35,866,713
Total Non-Operating Revenue		\$ 172,013	\$ 407,359	\$ 740,701	\$ 213,667	\$ (89,551)
Bad Debt (Provision for Bad Debt)		\$ 1,713,112	\$ 1,875,125	\$ 2,300,034	\$ 2,322,652	\$ 2,323,196
Free Care (Charity Care)		\$ 688,095	\$ 721,576	\$ 1,047,970	\$ 826,777	\$ 1,116,919
Total Operating Expenses		\$ 23,024,022	\$ 25,207,651	\$ 28,961,577	\$ 31,732,258	\$ 33,668,460

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Calais Regional Hospital -- Calais, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		1.91%	3.94%	(2.81%)	0.60%	(1.38%)
Non-operating Revenue Margin		11.37%	2.28%	(8.06%)	31.91%	(46.19%)
Total Margin		2.15%	4.03%	(2.60%)	0.87%	(0.94%)
Return on Equity		6.33%	10.99%	(7.60%)	2.66%	(2.91%)
Net Operating Income (Operating Surplus/Loss)		\$ 400,813	\$ 984,820	\$ (710,145)	\$ 160,868	\$ (367,380)
Total Surplus/Deficit (Total Surplus/Loss)		\$ 452,250	\$ 1,007,848	\$ (657,179)	\$ 236,274	\$ (251,307)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.765	2.066	2.349	2.456	2.876
Days in Accounts Receivable	<i>days</i>	36.2	53.9	43.4	41.4	51.3
Days Cash on Hand (Current)	<i>days</i>	1.8	0.6	3.9	10.0	28.4
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	15.7	1.7	12.9	33.4	52.1
Average Payment Period (Current Liabilities)	<i>days</i>	49.2	59.7	45.3	40.8	33.9
Capital Structure						
Equity Financing		42.61%	29.39%	29.16%	30.29%	30.55%
Debt Service Coverage	<i>rate</i>	2.297	2.836	1.415	1.972	1.561
Cash Flow to Total Debt		11.37%	9.48%	3.90%	7.58%	5.28%
Fixed Asset Financing		63.61%	79.74%	82.97%	86.22%	88.83%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.254	0.801	0.854	0.922	0.947
Fixed Asset Turnover	<i>rate</i>	1.924	1.090	1.167	1.322	1.373
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	14.7	9.7	8.0	9.8	10.9
Net Plant, Property & Equipment (PP&E)		\$ 10,896,766	\$ 22,925,579	\$ 21,646,160	\$ 20,433,372	\$ 19,432,306
Cash & Investments (Current Assets)		\$ 96,103	\$ 38,209	\$ 262,510	\$ 700,671	\$ 2,004,383
Current Assets Whose Use is Limited		†	†	†	†	†
Trustee Held Investments		\$ 196,386	\$ 286,533	\$ 112,613	\$ 195,336	\$ 277,845
Board-Designated & Undesignated Investments		\$ 761,427	\$ 69,881	\$ 601,667	\$ 1,634,413	\$ 1,675,835
Fund Balance-Unrestricted		\$ 7,140,998	\$ 9,169,087	\$ 8,645,166	\$ 8,898,772	\$ 8,648,762
Temporarily Restricted Net Assets		\$ 1,251,031	\$ 299,952	\$ 169,731	\$ 161,667	\$ 163,783
Permanently Restricted Net Assets		\$ 589,770	\$ 681,108	\$ 749,945	\$ 559,344	\$ 684,853
Total Gross Patient Service Revenue		\$ 32,171,611	\$ 35,770,335	\$ 36,954,152	\$ 42,302,465	\$ 41,884,943
Net Patient Service Revenue		\$ 20,497,941	\$ 24,418,591	\$ 24,786,217	\$ 26,654,287	\$ 26,303,379
Total Non-Operating Revenue		\$ 51,437	\$ 23,028	\$ 52,966	\$ 75,406	\$ 116,073
Bad Debt (Provision for Bad Debt)		\$ 619,437	\$ 774,657	\$ 753,066	\$ 1,164,268	\$ 1,173,224
Free Care (Charity Care)		\$ 189,305	\$ 318,103	\$ 317,937	\$ 272,167	\$ 565,993
Total Operating Expenses		\$ 20,564,436	\$ 23,992,610	\$ 25,977,636	\$ 26,858,195	\$ 27,055,797

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Charles A. Dean Memorial Hospital -- Greenville, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		(9.26%)	1.06%	(0.47%)	0.10%	(3.85%)
Non-operating Revenue Margin		(5.36%)	39.28%	681.68%	71.14%	2.80%
Total Margin		(8.75%)	1.73%	0.08%	0.36%	(3.96%)
Return on Equity		303.53%	61.56%	0.90%	5.49%	(57.35%)
Net Operating Income (Operating Surplus/Loss)		\$ (670,292)	\$ 94,331	\$ (48,768)	\$ 12,683	\$ (488,328)
Total Surplus/Deficit (Total Surplus/Loss)		\$ (636,197)	\$ 155,357	\$ 8,384	\$ 43,940	\$ (502,392)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	0.493	0.456	0.497	0.563	0.640
Days in Accounts Receivable	<i>days</i>	23.8	29.2	26.9	15.7	14.9
Days Cash on Hand (Current)	<i>days</i>	24.3	22.5	10.1	14.8	22.4
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	26.7	25.5	14.0	18.7	26.8
Average Payment Period (Current Liabilities)	<i>days</i>	131.1	152.7	132.2	118.9	119.8
Capital Structure						
Equity Financing		(5.46%)	3.06%	15.71%	12.80%	13.06%
Debt Service Coverage	<i>rate</i>	(3.158)	2.788	0.692	2.510	(0.147)
Cash Flow to Total Debt		(8.98%)	11.01%	7.08%	7.75%	(1.62%)
Fixed Asset Financing		41.16%	5.69%	22.27%	21.47%	14.36%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.896	1.091	1.782	1.960	1.890
Fixed Asset Turnover	<i>rate</i>	3.364	1.525	3.563	4.333	3.945
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	11.9	0.0	11.3	11.3	11.4
Net Plant, Property & Equipment (PP&E)		\$ 2,151,861	\$ 5,860,116	\$ 2,936,134	\$ 2,823,013	\$ 3,216,563
Cash & Investments (Current Assets)		\$ 508,539	\$ 523,918	\$ 280,760	\$ 479,239	\$ 783,582
Current Assets Whose Use is Limited		†	†	†	†	†
Trustee Held Investments		†	†	\$ 3,825	\$ 9,098	\$ 1,381
Board-Designated & Undesignated Investments		\$ 49,406	\$ 71,431	\$ 110,204	\$ 127,801	\$ 153,059
Fund Balance-Unrestricted		\$ (209,597)	\$ 252,377	\$ 927,101	\$ 800,972	\$ 875,996
Temporarily Restricted Net Assets		\$ 1,196,605	\$ 1,066,081	\$ 611,687	\$ 534,983	\$ 498,384
Permanently Restricted Net Assets		\$ 340,698	\$ 340,698	\$ 340,698	\$ 345,852	\$ 348,352
Total Gross Patient Service Revenue		\$ 10,016,874	\$ 11,418,044	\$ 13,191,027	\$ 15,905,898	\$ 17,537,064
Net Patient Service Revenue		\$ 7,037,746	\$ 8,746,062	\$ 10,242,608	\$ 11,882,652	\$ 12,451,076
Total Non-Operating Revenue		\$ 34,095	\$ 61,026	\$ 57,152	\$ 31,257	\$ (14,064)
Bad Debt (Provision for Bad Debt)		\$ 391,888	\$ 233,551	\$ 312,206	\$ 444,746	\$ 542,986
Free Care (Charity Care)		\$ 100,144	\$ 293,120	\$ 437,874	\$ 398,321	\$ 395,616
Total Operating Expenses		\$ 7,909,581	\$ 8,839,435	\$ 10,508,896	\$ 12,219,749	\$ 13,176,995

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Down East Community Hospital -- Machias, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		6.38%	7.89%	8.34%	7.39%	(1.94%)
Non-operating Revenue Margin		0.15%	10.84%	12.17%	5.08%	(4.15%)
Total Margin		6.38%	8.76%	9.39%	7.75%	(1.86%)
Return on Equity		16.86%	22.47%	21.48%	17.79%	(4.41%)
Net Operating Income (Operating Surplus/Loss)		\$ 1,621,905	\$ 2,379,768	\$ 2,719,543	\$ 2,461,659	\$ (642,885)
Total Surplus/Deficit (Total Surplus/Loss)		\$ 1,624,338	\$ 2,668,974	\$ 3,096,470	\$ 2,593,304	\$ (617,249)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	2.293	2.465	2.240	3.889	3.159
Days in Accounts Receivable	<i>days</i>	24.5	22.6	22.1	27.2	29.3
Days Cash on Hand (Current)	<i>days</i>	46.7	34.4	51.7	47.9	89.4
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	65.8	50.3	68.1	57.9	101.9
Average Payment Period (Current Liabilities)	<i>days</i>	54.6	52.6	44.0	35.5	41.6
Capital Structure						
Equity Financing		48.55%	53.82%	58.52%	57.40%	55.39%
Debt Service Coverage	<i>rate</i>	3.533	4.762	5.336	4.448	1.067
Cash Flow to Total Debt		25.51%	35.93%	40.90%	34.45%	5.03%
Fixed Asset Financing		66.88%	58.31%	62.18%	59.28%	52.67%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.282	1.381	1.339	1.317	1.312
Fixed Asset Turnover	<i>rate</i>	2.505	2.781	3.004	3.021	2.741
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	10.2	10.6	10.5	10.8	11.2
Net Plant, Property & Equipment (PP&E)		\$ 10,155,106	\$ 10,850,943	\$ 10,854,235	\$ 11,032,029	\$ 12,087,553
Cash & Investments (Current Assets)		\$ 2,547,410	\$ 2,153,405	\$ 2,771,081	\$ 2,526,956	\$ 6,553,741
Current Assets Whose Use is Limited		\$ 377,313	\$ 376,603	\$ 1,308,418	\$ 1,377,697	\$ 1,425,620
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 1,193,366	\$ 1,162,883	\$ 1,295,862	\$ 812,150	\$ 1,122,975
Fund Balance-Unrestricted		\$ 9,632,054	\$ 11,878,362	\$ 14,418,895	\$ 14,577,477	\$ 14,000,105
Temporarily Restricted Net Assets		\$ 20,100	\$ 8,780	\$ 100,695	\$ 120,896	\$ 61,825
Permanently Restricted Net Assets		\$ 342,335	\$ 342,335	\$ 342,335	\$ 342,335	\$ 342,335
Total Gross Patient Service Revenue		\$ 45,604,648	\$ 49,263,482	\$ 51,098,930	\$ 48,976,930	\$ 49,102,639
Net Patient Service Revenue		\$ 24,656,289	\$ 29,726,805	\$ 32,090,343	\$ 32,815,776	\$ 32,777,157
Total Non-Operating Revenue		\$ 2,433	\$ 289,206	\$ 376,927	\$ 131,645	\$ 25,636
Bad Debt (Provision for Bad Debt)		\$ 1,129,418	\$ 773,069	\$ 973,710	\$ 797,196	\$ 847,893
Free Care (Charity Care)		\$ 510,991	\$ 945,118	\$ 1,173,094	\$ 1,209,626	\$ 1,657,540
Total Operating Expenses		\$ 23,816,373	\$ 27,798,932	\$ 29,890,237	\$ 30,863,768	\$ 33,776,861

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Houlton Regional Hospital -- Houlton, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		2.93%	2.08%	3.77%	7.54%	2.08%
Non-operating Revenue Margin		13.82%	273.11%	(388.99%)	(40.04%)	450.42%
Total Margin		3.39%	(1.24%)	0.79%	5.50%	(0.61%)
Return on Equity		19.19%	(7.71%)	4.36%	27.51%	(3.09%)
Net Operating Income (Operating Surplus/Loss)		\$ 872,052	\$ 692,994	\$ 1,354,376	\$ 3,132,015	\$ 876,761
Total Surplus/Deficit (Total Surplus/Loss)		\$ 1,011,881	\$ (400,324)	\$ 276,973	\$ 2,236,444	\$ (250,201)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	0.994	1.104	1.224	1.435	1.376
Days in Accounts Receivable	<i>days</i>	59.0	51.5	49.6	47.2	41.2
Days Cash on Hand (Current)	<i>days</i>	8.0	5.8	26.2	5.6	35.9
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	49.8	41.7	64.6	35.0	62.4
Average Payment Period (Current Liabilities)	<i>days</i>	95.3	99.1	86.1	84.5	89.1
Capital Structure						
Equity Financing		23.29%	21.26%	25.85%	30.29%	26.11%
Debt Service Coverage	<i>rate</i>	2.729	1.319	1.715	3.434	1.182
Cash Flow to Total Debt		14.58%	5.27%	7.68%	17.06%	3.18%
Fixed Asset Financing		90.67%	92.69%	94.69%	87.32%	99.79%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.320	1.321	1.420	1.514	1.322
Fixed Asset Turnover	<i>rate</i>	2.636	2.959	3.382	3.801	3.397
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	15.2	16.0	21.2	25.6	25.9
Net Plant, Property & Equipment (PP&E)		\$ 11,279,517	\$ 11,269,624	\$ 10,634,488	\$ 10,929,576	\$ 12,411,510
Cash & Investments (Current Assets)		\$ 368,378	\$ 210,380	\$ 2,159,696	\$ 289,803	\$ 1,459,128
Current Assets Whose Use is Limited		\$ 233,074	\$ 282,587	\$ 242,656	\$ 285,308	\$ 2,507,353
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 3,130,136	\$ 3,075,463	\$ 3,524,637	\$ 3,016,514	\$ 2,925,598
Fund Balance-Unrestricted		\$ 5,271,886	\$ 5,190,881	\$ 6,349,183	\$ 8,129,971	\$ 8,106,048
Temporarily Restricted Net Assets		\$ 371,532	\$ 410,198	\$ 92,920	\$ 276,300	\$ 211,188
Permanently Restricted Net Assets		\$ 51,664	\$ 51,664	\$ 51,664	\$ 51,664	\$ 51,664
Total Gross Patient Service Revenue		\$ 49,467,781	\$ 51,849,493	\$ 56,069,208	\$ 62,292,325	\$ 65,296,388
Net Patient Service Revenue		\$ 28,608,258	\$ 32,589,591	\$ 35,193,311	\$ 40,993,036	\$ 41,684,734
Total Non-Operating Revenue		\$ 139,829	\$ (1,093,318)	\$ (1,077,403)	\$ (895,571)	\$ (1,126,962)
Bad Debt (Provision for Bad Debt)		\$ 909,978	\$ 209,366	\$ 700,001	\$ 1,587,490	\$ 1,237,223
Free Care (Charity Care)		\$ 419,876	\$ 996,435	\$ 1,034,199	\$ 991,321	\$ 1,175,558
Total Operating Expenses		\$ 28,858,356	\$ 32,658,303	\$ 34,611,148	\$ 38,412,100	\$ 41,287,298

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Mayo Regional Hospital -- Dover-Foxcroft, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		10.37%	3.32%	5.85%	4.25%	5.57%
Non-operating Revenue Margin		8.72%	29.64%	24.40%	1.36%	16.07%
Total Margin		11.25%	4.66%	7.59%	4.30%	6.56%
Return on Equity		20.81%	8.11%	12.91%	7.12%	10.68%
Net Operating Income (Operating Surplus/Loss)		\$ 3,423,953	\$ 1,115,317	\$ 2,189,662	\$ 1,691,944	\$ 2,415,569
Total Surplus/Deficit (Total Surplus/Loss)		\$ 3,751,105	\$ 1,585,239	\$ 2,896,554	\$ 1,715,206	\$ 2,877,953
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	3.607	3.450	3.548	2.240	2.316
Days in Accounts Receivable	<i>days</i>	40.9	37.4	30.9	26.3	29.4
Days Cash on Hand (Current)	<i>days</i>	48.4	43.6	56.8	48.0	72.5
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	108.8	103.5	126.6	109.3	151.1
Average Payment Period (Current Liabilities)	<i>days</i>	37.1	37.6	38.3	45.0	50.5
Capital Structure						
Equity Financing		64.50%	65.51%	69.01%	69.75%	71.44%
Debt Service Coverage	<i>rate</i>	6.083	3.736	5.495	4.189	5.782
Cash Flow to Total Debt		49.43%	28.05%	42.91%	31.89%	43.42%
Fixed Asset Financing		56.58%	53.45%	49.49%	41.50%	37.58%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.193	1.141	1.174	1.154	1.162
Fixed Asset Turnover	<i>rate</i>	2.659	2.534	2.843	2.782	3.045
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	12.8	12.1	11.9	11.3	11.2
Net Plant, Property & Equipment (PP&E)		\$ 12,416,532	\$ 13,247,108	\$ 13,174,632	\$ 14,325,485	\$ 14,248,908
Cash & Investments (Current Assets)		\$ 3,773,559	\$ 3,722,984	\$ 5,062,583	\$ 4,605,588	\$ 7,588,136
Current Assets Whose Use is Limited		†	†	\$ 199,331	\$ 197,616	\$ 194,481
Trustee Held Investments		\$ 214,906	\$ 213,367	\$ 20,675	\$ 28,834	\$ 32,623
Board-Designated & Undesignated Investments		\$ 4,704,057	\$ 5,111,770	\$ 6,475,406	\$ 6,134,026	\$ 8,432,159
Fund Balance-Unrestricted		\$ 18,025,793	\$ 19,547,954	\$ 22,429,841	\$ 24,098,588	\$ 26,956,517
Temporarily Restricted Net Assets		\$ 219,950	\$ 283,325	\$ 297,542	\$ 343,698	\$ 363,722
Permanently Restricted Net Assets		\$ 278,128	\$ 291,848	\$ 305,569	\$ 272,741	\$ 269,317
Total Gross Patient Service Revenue		\$ 48,556,195	\$ 50,964,908	\$ 54,889,355	\$ 56,426,532	\$ 63,800,591
Net Patient Service Revenue		\$ 31,717,892	\$ 32,450,538	\$ 36,260,749	\$ 38,628,929	\$ 41,848,926
Total Non-Operating Revenue		\$ 327,152	\$ 469,922	\$ 706,892	\$ 23,262	\$ 462,384
Bad Debt (Provision for Bad Debt)		\$ 1,041,932	\$ 1,123,249	\$ 1,007,491	\$ 1,288,173	\$ 1,537,418
Free Care (Charity Care)		\$ 751,203	\$ 820,598	\$ 1,255,776	\$ 1,521,580	\$ 2,608,580
Total Operating Expenses		\$ 29,597,262	\$ 32,454,479	\$ 35,262,588	\$ 38,157,550	\$ 40,970,648

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Millinocket Regional Hospital -- Millinocket, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		(0.25%)	0.80%	3.39%	1.49%	2.60%
Non-operating Revenue Margin		125.19%	76.04%	40.39%	58.32%	(83.53%)
Total Margin		1.00%	3.26%	5.56%	3.49%	1.44%
Return on Equity		2.13%	7.43%	11.79%	7.42%	3.20%
Net Operating Income (Operating Surplus/Loss)		\$ (51,116)	\$ 179,157	\$ 823,444	\$ 367,226	\$ 681,490
Total Surplus/Deficit (Total Surplus/Loss)		\$ 202,932	\$ 747,826	\$ 1,381,446	\$ 881,066	\$ 371,325
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.281	1.698	3.349	3.665	2.402
Days in Accounts Receivable	<i>days</i>	32.6	38.5	35.3	35.8	36.6
Days Cash on Hand (Current)	<i>days</i>	2.7	2.1	9.7	15.9	52.9
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	137.2	120.6	110.9	113.9	136.2
Average Payment Period (Current Liabilities)	<i>days</i>	39.8	32.1	18.0	18.8	49.3
Capital Structure						
Equity Financing		64.47%	67.61%	75.27%	71.03%	63.18%
Debt Service Coverage	<i>rate</i>	3.566	4.856	8.150	5.655	3.696
Cash Flow to Total Debt		16.86%	27.71%	50.44%	30.18%	14.36%
Fixed Asset Financing		87.71%	88.35%	66.56%	92.96%	130.91%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.378	1.540	1.596	1.508	1.406
Fixed Asset Turnover	<i>rate</i>	5.642	6.757	5.945	6.338	10.038
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	18.6	20.7	21.1	20.3	19.3
Net Plant, Property & Equipment (PP&E)		\$ 3,566,025	\$ 3,308,878	\$ 4,084,109	\$ 3,898,553	\$ 2,607,740
Cash & Investments (Current Assets)		\$ 142,932	\$ 125,635	\$ 605,863	\$ 1,035,138	\$ 3,610,946
Current Assets Whose Use is Limited		†	†	†	†	†
Trustee Held Investments		\$ 154,000	\$ 154,000	\$ 154,000	\$ 221,896	\$ 221,896
Board-Designated & Undesignated Investments		\$ 7,181,220	\$ 7,006,116	\$ 6,353,793	\$ 6,380,751	\$ 5,678,557
Fund Balance-Unrestricted		\$ 9,528,219	\$ 10,064,445	\$ 11,714,448	\$ 11,878,157	\$ 11,620,360
Temporarily Restricted Net Assets		\$ 78,662	\$ 80,739	\$ 96,938	\$ 90,010	\$ 99,862
Permanently Restricted Net Assets		\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Total Gross Patient Service Revenue		\$ 31,174,293	\$ 34,905,416	\$ 37,889,779	\$ 38,897,488	\$ 41,438,870
Net Patient Service Revenue		\$ 19,447,406	\$ 21,707,545	\$ 23,827,254	\$ 24,361,293	\$ 25,905,584
Total Non-Operating Revenue		\$ 254,048	\$ 568,669	\$ 558,002	\$ 513,840	\$ (310,165)
Bad Debt (Provision for Bad Debt)		\$ 346,556	\$ 373,537	\$ 686,784	\$ 882,334	\$ 993,806
Free Care (Charity Care)		\$ 879,054	\$ 835,735	\$ 951,063	\$ 893,651	\$ 916,308
Total Operating Expenses		\$ 20,170,013	\$ 22,177,479	\$ 23,456,879	\$ 24,340,426	\$ 25,495,189

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Mount Desert Island Hospital -- Mount Desert Island, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		(2.43%)	(3.97%)	0.42%	(6.23%)	(0.93%)
Non-operating Revenue Margin		(153.84%)	(1281.90%)	88.67%	(372.59%)	5236.99%
Total Margin		(0.94%)	(0.28%)	3.55%	(1.26%)	0.02%
Return on Equity		(1.79%)	(0.74%)	9.63%	(3.22%)	0.05%
Net Operating Income (Operating Surplus/Loss)		\$ (696,909)	\$ (1,218,919)	\$ 147,378	\$ (2,238,239)	\$ (379,521)
Total Surplus/Deficit (Total Surplus/Loss)		\$ (274,545)	\$ (88,206)	\$ 1,300,932	\$ (473,614)	\$ 7,388
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	0.930	0.832	0.897	0.634	0.758
Days in Accounts Receivable	<i>days</i>	31.8	28.4	30.9	31.3	39.7
Days Cash on Hand (Current)	<i>days</i>	1.3	3.0	7.2	30.4	13.6
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	67.4	69.8	74.1	85.1	60.5
Average Payment Period (Current Liabilities)	<i>days</i>	77.1	92.8	77.1	108.5	95.7
Capital Structure						
Equity Financing		64.07%	53.25%	56.02%	41.52%	44.24%
Debt Service Coverage	<i>rate</i>	1.799	1.896	2.721	1.819	1.780
Cash Flow to Total Debt		14.46%	13.65%	25.56%	5.25%	9.13%
Fixed Asset Financing		29.93%	24.40%	29.18%	56.07%	46.62%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.220	1.432	1.517	1.065	1.189
Fixed Asset Turnover	<i>rate</i>	3.202	3.376	3.675	2.308	2.414
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	9.3	10.3	12.0	11.6	11.3
Net Plant, Property & Equipment (PP&E)		\$ 8,972,020	\$ 9,102,936	\$ 9,647,958	\$ 15,558,964	\$ 16,860,918
Cash & Investments (Current Assets)		\$ 23,558	\$ 47,817	\$ 74,951	\$ 90,253	\$ 98,632
Current Assets Whose Use is Limited		\$ 77,265	\$ 204,152	\$ 594,184	\$ 2,954,787	\$ 1,371,767
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 5,051,994	\$ 5,569,054	\$ 6,210,448	\$ 5,487,827	\$ 5,049,580
Fund Balance-Unrestricted		\$ 15,305,625	\$ 11,845,210	\$ 13,515,272	\$ 14,691,027	\$ 15,282,327
Temporarily Restricted Net Assets		\$ 2,458,958	\$ 3,323,140	\$ 2,959,929	\$ 1,169,075	\$ 1,693,522
Permanently Restricted Net Assets		\$ 1,931,718	\$ 2,085,531	\$ 2,152,036	\$ 2,101,097	\$ 1,657,474
Total Gross Patient Service Revenue		\$ 39,273,340	\$ 41,868,465	\$ 45,809,561	\$ 46,700,157	\$ 54,428,683
Net Patient Service Revenue		\$ 27,852,264	\$ 30,134,374	\$ 34,558,049	\$ 35,241,275	\$ 40,287,025
Total Non-Operating Revenue		\$ 422,364	\$ 1,130,713	\$ 1,153,554	\$ 1,764,625	\$ 386,909
Bad Debt (Provision for Bad Debt)		\$ 1,063,875	\$ 1,537,202	\$ 1,531,883	\$ 2,190,104	\$ 2,679,237
Free Care (Charity Care)		\$ 733,205	\$ 400,286	\$ 302,421	\$ 197,613	\$ 498,421
Total Operating Expenses		\$ 29,426,063	\$ 31,951,415	\$ 35,310,178	\$ 38,145,019	\$ 41,085,324

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Penobscot Valley Hospital -- Lincoln, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		1.69%	2.11%	2.25%	(0.85%)	0.26%
Non-operating Revenue Margin		21.75%	12.14%	10.36%	12.69%	(83.27%)
Total Margin		2.15%	2.40%	2.51%	(0.98%)	0.14%
Return on Equity		13.40%	14.38%	13.25%	(5.75%)	0.83%
Net Operating Income (Operating Surplus/Loss)		\$ 275,894	\$ 403,899	\$ 476,149	\$ (184,311)	\$ 58,236
Total Surplus/Deficit (Total Surplus/Loss)		\$ 352,593	\$ 459,699	\$ 531,186	\$ (211,105)	\$ 31,776
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.040	1.097	0.818	1.202	1.155
Days in Accounts Receivable	<i>days</i>	41.5	34.7	36.9	35.4	35.4
Days Cash on Hand (Current)	<i>days</i>	9.8	2.9	2.7	2.6	32.0
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	34.9	23.3	30.4	23.1	47.6
Average Payment Period (Current Liabilities)	<i>days</i>	104.0	133.1	102.6	100.2	79.6
Capital Structure						
Equity Financing		29.16%	20.87%	25.91%	24.42%	25.65%
Debt Service Coverage	<i>rate</i>	2.672	1.656	2.232	1.290	2.059
Cash Flow to Total Debt		12.71%	7.74%	10.72%	4.90%	7.55%
Fixed Asset Financing		47.94%	78.19%	87.72%	84.04%	82.17%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.817	1.252	1.370	1.434	1.506
Fixed Asset Turnover	<i>rate</i>	4.911	2.734	3.169	3.239	2.901
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	17.1	16.8	12.5	11.7	11.2
Net Plant, Property & Equipment (PP&E)		\$ 3,324,461	\$ 6,996,552	\$ 6,672,589	\$ 6,659,963	\$ 7,735,269
Cash & Investments (Current Assets)		\$ 352,138	\$ 76,868	\$ 78,761	\$ 79,872	\$ 1,825,926
Current Assets Whose Use is Limited		\$ 66,791	\$ 68,692	\$ 67,483	\$ 67,712	\$ 68,186
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 1,070,636	\$ 1,017,945	\$ 1,514,500	\$ 1,180,938	\$ 921,966
Fund Balance-Unrestricted		\$ 2,631,876	\$ 3,197,457	\$ 4,010,210	\$ 3,669,781	\$ 3,816,818
Temporarily Restricted Net Assets		\$ 321,672	\$ 340,071	\$ 92,106	\$ 85,029	\$ 101,917
Permanently Restricted Net Assets		\$ 76,549	\$ 76,549	\$ 76,549	\$ 76,549	\$ 76,549
Total Gross Patient Service Revenue		\$ 24,719,568	\$ 26,187,508	\$ 28,342,249	\$ 28,455,630	\$ 32,688,681
Net Patient Service Revenue		\$ 15,744,148	\$ 18,430,008	\$ 20,709,760	\$ 21,236,496	\$ 22,140,214
Total Non-Operating Revenue		\$ 76,699	\$ 55,800	\$ 55,037	\$ (26,794)	\$ (26,460)
Bad Debt (Provision for Bad Debt)		\$ 728,015	\$ 658,100	\$ 884,230	\$ 810,014	\$ 1,218,671
Free Care (Charity Care)		\$ 414,328	\$ 600,042	\$ 865,339	\$ 963,271	\$ 1,089,569
Total Operating Expenses		\$ 16,050,570	\$ 18,724,555	\$ 20,669,745	\$ 21,758,238	\$ 22,380,773

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Redington-Fairview General Hospital -- Skowhegan, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		1.42%	13.99%	7.10%	5.31%	5.23%
Non-operating Revenue Margin		72.47%	22.04%	38.85%	41.39%	37.54%
Total Margin		4.98%	17.26%	11.12%	8.74%	8.11%
Return on Equity		5.45%	18.16%	11.99%	10.13%	10.50%
Net Operating Income (Operating Surplus/Loss)		\$ 569,255	\$ 6,546,355	\$ 3,557,610	\$ 2,905,861	\$ 3,114,604
Total Surplus/Deficit (Total Surplus/Loss)		\$ 2,067,394	\$ 8,396,931	\$ 5,817,723	\$ 4,958,332	\$ 4,986,187
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	5.363	7.996	5.483	4.207	3.819
Days in Accounts Receivable	<i>days</i>	62.2	72.5	50.0	50.4	43.8
Days Cash on Hand (Current)	<i>days</i>	152.4	170.4	221.5	164.4	172.4
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	264.2	285.9	332.6	260.4	257.0
Average Payment Period (Current Liabilities)	<i>days</i>	45.7	38.5	58.3	67.1	72.0
Capital Structure						
Equity Financing		80.97%	84.93%	77.44%	55.38%	52.41%
Debt Service Coverage	<i>rate</i>	7.148	18.629	18.321	16.286	8.929
Cash Flow to Total Debt		42.14%	123.98%	53.85%	17.22%	16.95%
Fixed Asset Financing		46.60%	47.18%	43.82%	121.47%	80.04%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	0.886	0.894	0.835	0.642	0.678
Fixed Asset Turnover	<i>rate</i>	4.454	5.330	5.546	2.584	1.902
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	11.1	11.4	12.1	12.8	11.1
Net Plant, Property & Equipment (PP&E)		\$ 8,984,649	\$ 8,779,324	\$ 9,030,422	\$ 21,170,147	\$ 31,335,956
Cash & Investments (Current Assets)		\$ 15,763,630	\$ 17,956,980	\$ 27,145,853	\$ 22,498,768	\$ 25,584,037
Current Assets Whose Use is Limited		†	†	†	†	†
Trustee Held Investments		†	†	†	\$ 14,212,605	\$ 4,419,892
Board-Designated & Undesignated Investments		\$ 11,560,521	\$ 12,178,148	\$ 13,611,610	\$ 13,143,161	\$ 12,556,031
Fund Balance-Unrestricted		\$ 37,957,344	\$ 46,232,110	\$ 48,511,459	\$ 48,942,453	\$ 47,501,010
Temporarily Restricted Net Assets		\$ 618,683	\$ 624,223	\$ 639,730	\$ 722,362	\$ 772,513
Permanently Restricted Net Assets		†	†	†	†	†
Total Gross Patient Service Revenue		\$ 91,328,992	\$ 94,367,464	\$ 86,664,815	\$ 88,048,194	\$ 86,798,235
Net Patient Service Revenue		\$ 39,534,300	\$ 46,309,385	\$ 49,551,259	\$ 54,266,065	\$ 58,697,284
Total Non-Operating Revenue		\$ 1,498,139	\$ 1,850,576	\$ 2,260,113	\$ 2,052,471	\$ 1,871,583
Bad Debt (Provision for Bad Debt)		\$ 3,319,492	\$ 3,183,776	\$ 1,833,549	\$ 3,723,610	\$ 4,212,178
Free Care (Charity Care)		\$ 584,323	\$ 1,288,195	\$ 1,446,806	\$ 1,068,676	\$ 1,152,549
Total Operating Expenses		\$ 39,444,256	\$ 40,247,055	\$ 46,520,776	\$ 51,796,346	\$ 56,484,502

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Rumford Community Hospital -- Rumford, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		8.15%	4.57%	7.95%	1.88%	4.18%
Non-operating Revenue Margin		5.92%	20.20%	19.73%	17.59%	(4.76%)
Total Margin		8.62%	5.66%	9.71%	2.27%	4.00%
Return on Equity		21.64%	13.33%	21.80%	5.01%	8.83%
Net Operating Income (Operating Surplus/Loss)		\$ 1,794,856	\$ 1,072,117	\$ 2,223,631	\$ 548,397	\$ 1,345,755
Total Surplus/Deficit (Total Surplus/Loss)		\$ 1,907,720	\$ 1,343,457	\$ 2,770,221	\$ 665,485	\$ 1,284,643
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	5.707	3.117	4.752	2.786	2.114
Days in Accounts Receivable	<i>days</i>	40.6	43.5	43.6	52.7	58.2
Days Cash on Hand (Current)	<i>days</i>	16.1	7.7	24.7	8.9	2.7
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	43.2	35.8	53.0	34.7	20.7
Average Payment Period (Current Liabilities)	<i>days</i>	22.2	37.5	26.2	32.6	42.7
Capital Structure						
Equity Financing		62.50%	59.32%	67.14%	63.98%	63.49%
Debt Service Coverage	<i>rate</i>	9.308	9.372	6.532	28.461	42.083
Cash Flow to Total Debt		48.56%	30.58%	60.41%	23.60%	29.41%
Fixed Asset Financing		25.81%	12.11%	8.99%	6.59%	5.18%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.569	1.398	1.507	1.412	1.403
Fixed Asset Turnover	<i>rate</i>	3.807	2.933	3.361	2.625	2.325
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	15.9	14.7	12.3	11.9	12.1
Net Plant, Property & Equipment (PP&E)		\$ 5,781,638	\$ 8,002,707	\$ 8,322,459	\$ 11,126,951	\$ 13,857,808
Cash & Investments (Current Assets)		\$ 812,014	\$ 407,891	\$ 1,628,543	\$ 623,705	\$ 174,130
Current Assets Whose Use is Limited		\$ 48,206	\$ 48,297	\$ 48,324	\$ 48,372	\$ 48,421
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 1,456,366	\$ 1,664,407	\$ 1,921,478	\$ 1,951,470	\$ 1,459,874
Fund Balance-Unrestricted		\$ 8,815,480	\$ 10,076,426	\$ 12,705,454	\$ 13,294,276	\$ 14,549,407
Temporarily Restricted Net Assets		\$ 233,810	\$ 242,120	\$ 230,217	\$ 274,439	\$ 213,781
Permanently Restricted Net Assets		\$ 262,955	\$ 262,905	\$ 330,446	\$ 262,292	\$ 250,111
Total Gross Patient Service Revenue		\$ 37,057,682	\$ 38,959,123	\$ 46,110,482	\$ 48,748,002	\$ 54,505,241
Net Patient Service Revenue		\$ 21,599,308	\$ 23,099,013	\$ 27,769,431	\$ 29,125,766	\$ 32,104,702
Total Non-Operating Revenue		\$ 112,864	\$ 271,340	\$ 546,590	\$ 117,088	\$ (61,112)
Bad Debt (Provision for Bad Debt)		\$ 919,442	\$ 1,248,029	\$ 1,561,303	\$ 1,542,509	\$ 1,794,612
Free Care (Charity Care)		\$ 225,346	\$ 582,767	\$ 812,007	\$ 500,876	\$ 579,976
Total Operating Expenses		\$ 20,217,854	\$ 22,396,573	\$ 25,747,364	\$ 28,662,917	\$ 30,871,168

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

St. Andrews Hospital -- Boothbay Harbor, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		(4.96%)	(3.37%)	1.33%	(3.55%)	(5.89%)
Non-operating Revenue Margin		(231.12%)	2774.40%	75.08%	(39.37%)	(35.51%)
Total Margin		(1.45%)	0.12%	5.11%	(2.52%)	(4.28%)
Return on Equity		(1.99%)	0.19%	7.93%	(4.01%)	(6.78%)
Net Operating Income (Operating Surplus/Loss)		\$ (772,107)	\$ (592,487)	\$ 261,992	\$ (712,703)	\$ (1,176,280)
Total Surplus/Deficit (Total Surplus/Loss)		\$ (233,183)	\$ 22,154	\$ 1,051,454	\$ (511,366)	\$ (868,024)
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.147	1.188	0.984	1.155	1.181
Days in Accounts Receivable	<i>days</i>	71.5	66.0	56.1	55.4	54.6
Days Cash on Hand (Current)	<i>days</i>	30.5	23.5	25.4	45.3	29.2
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	113.4	101.9	105.5	102.1	87.5
Average Payment Period (Current Liabilities)	<i>days</i>	98.2	76.9	90.6	93.6	74.0
Capital Structure						
Equity Financing		45.37%	47.45%	49.21%	41.71%	44.62%
Debt Service Coverage	<i>rate</i>	1.759	1.975	3.130	1.442	1.101
Cash Flow to Total Debt		6.51%	8.63%	15.50%	3.82%	2.99%
Fixed Asset Financing		54.53%	53.05%	47.04%	58.29%	58.26%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	0.625	0.731	0.763	0.664	0.707
Fixed Asset Turnover	<i>rate</i>	0.904	1.066	1.102	0.961	0.994
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	8.5	9.8	11.1	10.6	10.4
Net Plant, Property & Equipment (PP&E)		\$ 17,201,289	\$ 16,512,656	\$ 17,942,957	\$ 20,914,210	\$ 20,112,076
Cash & Investments (Current Assets)		\$ 1,092,113	\$ 918,898	\$ 1,103,146	\$ 2,261,956	\$ 1,416,137
Current Assets Whose Use is Limited		\$ 174,692	\$ 178,534	\$ 179,820	\$ 175,014	\$ 171,364
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 3,448,116	\$ 3,670,232	\$ 4,044,611	\$ 3,054,110	\$ 3,163,775
Fund Balance-Unrestricted		\$ 11,691,733	\$ 11,823,508	\$ 13,253,393	\$ 12,761,864	\$ 12,801,544
Temporarily Restricted Net Assets		\$ 1,171,223	\$ 853,723	\$ 751,879	\$ 521,474	\$ 482,920
Permanently Restricted Net Assets		\$ 625,396	\$ 696,759	\$ 745,979	\$ 654,618	\$ 634,103
Total Gross Patient Service Revenue		\$ 18,886,899	\$ 20,943,665	\$ 23,355,619	\$ 22,853,589	\$ 23,739,778
Net Patient Service Revenue		\$ 12,884,432	\$ 14,161,427	\$ 16,261,375	\$ 16,834,236	\$ 16,516,123
Total Non-Operating Revenue		\$ 538,924	\$ 614,641	\$ 789,462	\$ 201,337	\$ 308,256
Bad Debt (Provision for Bad Debt)		\$ 194,619	\$ 586,984	\$ 639,272	\$ 277,213	\$ 639,562
Free Care (Charity Care)		\$ 205,271	\$ 226,320	\$ 212,925	\$ 312,107	\$ 452,980
Total Operating Expenses		\$ 16,329,351	\$ 18,188,748	\$ 19,508,080	\$ 20,813,166	\$ 21,162,608

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Sebasticook Valley Hospital -- Pittsfield, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		1.73%	4.59%	2.99%	8.45%	5.14%
Non-operating Revenue Margin		16.05%	11.52%	18.31%	6.26%	4.33%
Total Margin		2.05%	5.16%	3.63%	8.96%	5.36%
Return on Equity		4.56%	11.80%	9.22%	22.05%	11.68%
Net Operating Income (Operating Surplus/Loss)		\$ 303,214	\$ 944,401	\$ 749,027	\$ 2,582,504	\$ 1,621,056
Total Surplus/Deficit (Total Surplus/Loss)		\$ 361,189	\$ 1,067,370	\$ 916,903	\$ 2,754,848	\$ 1,694,480
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.429	1.515	1.199	1.015	1.509
Days in Accounts Receivable	<i>days</i>	28.6	26.0	54.7	35.8	22.9
Days Cash on Hand (Current)	<i>days</i>	54.1	25.1	24.3	28.2	55.2
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	91.2	60.8	53.9	56.7	110.5
Average Payment Period (Current Liabilities)	<i>days</i>	70.1	64.5	100.4	88.4	82.3
Capital Structure						
Equity Financing		47.70%	51.67%	47.03%	52.65%	57.35%
Debt Service Coverage	<i>rate</i>	2.463	3.031	3.147	5.769	3.863
Cash Flow to Total Debt		15.28%	24.67%	17.73%	35.12%	28.12%
Fixed Asset Financing		63.75%	59.71%	52.90%	48.79%	42.80%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.059	1.182	1.194	1.295	1.250
Fixed Asset Turnover	<i>rate</i>	2.036	2.448	2.937	3.297	3.278
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	9.6	10.0	10.5	10.4	9.9
Net Plant, Property & Equipment (PP&E)		\$ 8,612,564	\$ 8,402,555	\$ 8,543,115	\$ 9,271,548	\$ 9,629,901
Cash & Investments (Current Assets)		\$ 2,255,535	\$ 1,116,608	\$ 1,385,595	\$ 1,915,305	\$ 4,169,526
Current Assets Whose Use is Limited		\$ 157,154	\$ 160,813	\$ 162,635	\$ 155,531	\$ 153,054
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 1,654,580	\$ 1,822,583	\$ 1,886,845	\$ 2,092,766	\$ 4,338,647
Fund Balance-Unrestricted		\$ 7,925,757	\$ 9,045,433	\$ 9,946,850	\$ 12,494,671	\$ 14,512,785
Temporarily Restricted Net Assets		\$ 88,789	\$ 150,215	\$ 141,375	\$ 64,961	\$ 98,839
Permanently Restricted Net Assets		\$ 379,268	\$ 389,115	\$ 416,613	\$ 355,852	\$ 347,605
Total Gross Patient Service Revenue		\$ 34,256,614	\$ 37,963,436	\$ 43,973,468	\$ 51,362,044	\$ 53,280,370
Net Patient Service Revenue		\$ 16,829,433	\$ 19,732,352	\$ 24,031,978	\$ 29,636,075	\$ 30,785,890
Total Non-Operating Revenue		\$ 57,975	\$ 122,969	\$ 167,876	\$ 172,344	\$ 73,424
Bad Debt (Provision for Bad Debt)		\$ 833,121	\$ 831,759	\$ 1,661,649	\$ 1,841,200	\$ 1,628,972
Free Care (Charity Care)		\$ 705,260	\$ 1,527,353	\$ 1,378,085	\$ 1,693,932	\$ 2,066,860
Total Operating Expenses		\$ 17,236,209	\$ 19,628,027	\$ 24,338,157	\$ 27,988,023	\$ 29,944,818

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Waldo County General Hospital -- Belfast, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		2.82%	5.47%	4.13%	2.48%	3.70%
Non-operating Revenue Margin		58.01%	38.24%	52.21%	59.26%	29.05%
Total Margin		6.47%	8.57%	8.27%	5.88%	5.14%
Return on Equity		7.84%	9.57%	9.16%	8.00%	7.26%
Net Operating Income (Operating Surplus/Loss)		\$ 1,040,787	\$ 2,291,037	\$ 1,916,297	\$ 1,360,823	\$ 2,225,805
Total Surplus/Deficit (Total Surplus/Loss)		\$ 2,478,361	\$ 5,772,924	\$ 4,010,202	\$ 3,340,089	\$ 3,137,042
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.575	2.289	2.212	1.974	1.997
Days in Accounts Receivable	<i>days</i>	31.3	25.2	33.3	37.1	29.5
Days Cash on Hand (Current)	<i>days</i>	31.3	31.2	42.7	14.4	42.2
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	208.7	193.3	198.0	128.6	177.0
Average Payment Period (Current Liabilities)	<i>days</i>	54.4	54.7	50.2	42.6	49.0
Capital Structure						
Equity Financing		69.69%	73.69%	76.34%	75.65%	74.22%
Debt Service Coverage	<i>rate</i>	5.356	6.820	6.919	6.687	9.470
Cash Flow to Total Debt		33.25%	42.64%	44.60%	43.23%	40.82%
Fixed Asset Financing		48.11%	41.55%	35.81%	33.47%	34.49%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	0.845	0.823	0.845	1.029	1.049
Fixed Asset Turnover	<i>rate</i>	2.035	2.112	2.149	2.449	2.721
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	8.9	9.3	11.0	10.0	9.6
Net Plant, Property & Equipment (PP&E)		\$ 18,126,582	\$ 19,820,736	\$ 21,589,373	\$ 22,389,103	\$ 22,104,062
Cash & Investments (Current Assets)		\$ 1,959,132	\$ 1,817,180	\$ 3,762,284	\$ 1,581,014	\$ 6,189,161
Current Assets Whose Use is Limited		\$ 935,552	\$ 1,373,736	\$ 1,197,486	\$ 434,806	\$ 155,634
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		\$ 16,408,376	\$ 16,613,411	\$ 18,057,387	\$ 15,950,027	\$ 20,291,589
Fund Balance-Unrestricted		\$ 31,619,454	\$ 38,772,101	\$ 43,780,658	\$ 41,748,596	\$ 43,186,589
Temporarily Restricted Net Assets		\$ 1,606,836	\$ 2,810,330	\$ 1,978,356	\$ 1,663,290	\$ 1,418,917
Permanently Restricted Net Assets		\$ 12,035,547	\$ 13,579,744	\$ 15,846,328	\$ 13,690,968	\$ 11,408,822
Total Gross Patient Service Revenue		\$ 64,162,308	\$ 64,331,933	\$ 68,510,564	\$ 80,975,987	\$ 87,524,086
Net Patient Service Revenue		\$ 35,682,868	\$ 40,591,201	\$ 44,848,805	\$ 53,040,151	\$ 58,681,415
Total Non-Operating Revenue		\$ 1,437,574	\$ 1,418,632	\$ 2,093,905	\$ 1,979,266	\$ 911,237
Bad Debt (Provision for Bad Debt)		\$ 1,450,798	\$ 1,463,015	\$ 1,599,841	\$ 2,081,830	\$ 3,040,861
Free Care (Charity Care)		\$ 280,335	\$ 733,407	\$ 769,192	\$ 1,011,170	\$ 1,741,337
Total Operating Expenses		\$ 35,855,591	\$ 39,579,226	\$ 44,474,229	\$ 53,472,054	\$ 57,925,822

† Data not available or not applicable

Hospital Peer Group F

The following two hospitals are included in this peer group:

Acadia Hospital Corporation
Spring Harbor Hospital

Maine Health Data Organization

Hospital Financial Information Part II

Acadia Hospital Corporation -- Bangor, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		2.77%	1.04%	12.68%	2.87%	3.04%
Non-operating Revenue Margin		18.90%	49.89%	5.83%	14.51%	24.40%
Total Margin		3.39%	2.05%	13.36%	3.34%	3.98%
Return on Equity		141.89%	51.16%	83.35%	23.26%	47.97%
Net Operating Income (Operating Surplus/Loss)		\$ 1,054,224	\$ 421,268	\$ 5,737,358	\$ 1,228,582	\$ 1,419,993
Total Surplus/Deficit (Total Surplus/Loss)		\$ 1,299,948	\$ 840,702	\$ 6,092,729	\$ 1,437,024	\$ 1,878,200
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	0.976	0.353	0.496	0.460	0.578
Days in Accounts Receivable	<i>days</i>	24.4	15.6	16.8	26.8	22.6
Days Cash on Hand (Current)	<i>days</i>	41.3	17.0	35.8	36.3	27.1
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	118.7	81.2	94.3	117.3	180.6
Average Payment Period (Current Liabilities)	<i>days</i>	147.3	157.4	144.5	158.2	152.4
Capital Structure						
Equity Financing		2.78%	4.58%	18.36%	14.40%	9.21%
Debt Service Coverage	<i>rate</i>	2.057	1.821	5.015	2.001	2.249
Cash Flow to Total Debt		7.83%	6.17%	22.54%	6.76%	7.53%
Fixed Asset Financing		132.75%	129.30%	135.43%	136.69%	111.13%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.162	1.144	1.146	1.002	1.111
Fixed Asset Turnover	<i>rate</i>	3.493	3.824	4.721	4.813	4.572
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	11.6	11.8	13.0	16.3	17.5
Net Plant, Property & Equipment (PP&E)		\$ 10,894,533	\$ 10,622,761	\$ 9,586,611	\$ 8,884,956	\$ 10,221,418
Cash & Investments (Current Assets)		\$ 4,050,720	\$ 1,368,641	\$ 3,300,070	\$ 3,587,774	\$ 2,854,449
Current Assets Whose Use is Limited		†	\$ 448,412	\$ 449,700	\$ 440,296	\$ 429,489
Trustee Held Investments		†	\$ 13,900	\$ 21,950	\$ 26,626	\$ 24,633
Board-Designated & Undesignated Investments		\$ 7,589,579	\$ 6,840,451	\$ 6,139,145	\$ 8,980,993	\$ 18,625,278
Fund Balance-Unrestricted		\$ 916,138	\$ 1,643,226	\$ 7,309,716	\$ 6,177,018	\$ 3,915,471
Temporarily Restricted Net Assets		\$ 145,033	\$ 242,702	\$ 557,409	\$ 675,463	\$ 530,890
Permanently Restricted Net Assets		\$ 35,205	\$ 39,119	\$ 54,846	\$ 62,462	\$ 70,142
Total Gross Patient Service Revenue		\$ 52,587,750	\$ 57,618,593	\$ 60,055,491	\$ 61,198,680	\$ 78,282,068
Net Patient Service Revenue		\$ 35,927,224	\$ 38,659,971	\$ 43,244,348	\$ 40,893,500	\$ 44,658,302
Total Non-Operating Revenue		\$ 245,724	\$ 419,434	\$ 355,371	\$ 208,442	\$ 458,207
Bad Debt (Provision for Bad Debt)		\$ 1,539,236	\$ 2,357,178	\$ 2,059,814	\$ 2,073,516	\$ 2,654,322
Free Care (Charity Care)		\$ 10,000,533	\$ 10,604,435	\$ 9,501,747	\$ 8,700,637	\$ 14,315,704
Total Operating Expenses		\$ 37,002,531	\$ 40,197,721	\$ 39,518,094	\$ 41,536,087	\$ 45,316,176

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Information Part II

Spring Harbor Hospital -- Westbrook, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		2.27%	2.23%	1.92%	2.14%	1.22%
Non-operating Revenue Margin		11.13%	12.83%	57.24%	3.13%	6.22%
Total Margin		2.55%	2.55%	4.37%	2.20%	1.30%
Return on Equity		11.71%	11.16%	18.44%	9.05%	5.01%
Net Operating Income (Operating Surplus/Loss)		\$ 642,484	\$ 675,105	\$ 584,538	\$ 720,298	\$ 387,700
Total Surplus/Deficit (Total Surplus/Loss)		\$ 722,973	\$ 774,512	\$ 1,367,033	\$ 743,565	\$ 413,411
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	1.830	2.234	1.389	2.109	4.538
Days in Accounts Receivable	<i>days</i>	17.2	36.6	25.3	25.3	15.2
Days Cash on Hand (Current)	<i>days</i>	59.7	29.9	63.9	49.3	96.0
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	59.7	29.9	63.9	49.3	96.0
Average Payment Period (Current Liabilities)	<i>days</i>	65.0	57.7	68.6	39.7	27.9
Capital Structure						
Equity Financing		17.48%	19.52%	20.38%	23.69%	25.01%
Debt Service Coverage	<i>rate</i>	1.840	1.103	2.290	1.860	1.568
Cash Flow to Total Debt		7.37%	7.85%	9.72%	7.87%	6.45%
Fixed Asset Financing		92.53%	94.50%	97.08%	99.59%	101.74%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	0.803	0.854	0.859	0.973	0.964
Fixed Asset Turnover	<i>rate</i>	1.069	1.195	1.265	1.473	1.456
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	1.9	2.8	3.9	5.2	5.3
Net Plant, Property & Equipment (PP&E)		\$ 26,462,887	\$ 25,339,611	\$ 24,084,785	\$ 22,888,620	\$ 21,808,031
Cash & Investments (Current Assets)		\$ 3,734,377	\$ 1,840,779	\$ 4,511,287	\$ 3,877,588	\$ 7,490,331
Current Assets Whose Use is Limited		\$ 555,060	\$ 463,417	\$ 464,039	\$ 401,633	\$ 445,244
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		†	†	†	†	†
Fund Balance-Unrestricted		\$ 6,172,029	\$ 6,942,741	\$ 7,413,506	\$ 8,214,398	\$ 8,246,388
Temporarily Restricted Net Assets		\$ 252,987	\$ 406,504	\$ 190,130	\$ 123,901	\$ 77,056
Permanently Restricted Net Assets		†	†	\$ 350,000	\$ 350,000	\$ 350,000
Total Gross Patient Service Revenue		\$ 41,220,507	\$ 42,756,709	\$ 44,139,222	\$ 48,474,557	\$ 46,090,875
Net Patient Service Revenue		\$ 27,984,615	\$ 29,554,064	\$ 29,528,813	\$ 32,688,620	\$ 30,730,200
Total Non-Operating Revenue		\$ 80,489	\$ 99,407	\$ 782,495	\$ 23,267	\$ 25,711
Bad Debt (Provision for Bad Debt)		\$ 555,735	\$ 522,345	\$ 323,023	\$ 523,029	\$ 529,243
Free Care (Charity Care)		\$ 5,422,789	\$ 4,350,050	\$ 4,134,741	\$ 5,756,541	\$ 5,633,874
Total Operating Expenses		\$ 27,644,074	\$ 29,608,005	\$ 29,885,477	\$ 32,996,445	\$ 31,354,555

† Data not available or not applicable

Hospital Peer Group G

The following rehabilitation hospital is included in this peer group:

New England Rehabilitation Hospital

Maine Health Data Organization

Hospital Financial Information Part II

New England Rehabilitation Hospital -- Portland, Me.		2005	2006	2007	2008	2009
Profitability						
Operating Margin		16.01%	18.01%	17.23%	17.70%	11.62%
Non-operating Revenue Margin		3.79%	4.92%	5.59%	2.88%	0.35%
Total Margin		16.54%	18.76%	18.06%	18.13%	11.65%
Return on Equity		170.96%	102.96%	51.65%	81.68%	83.47%
Net Operating Income (Operating Surplus/Loss)		\$ 4,256,827	\$ 4,990,247	\$ 4,983,150	\$ 5,271,582	\$ 3,247,852
Total Surplus/Deficit (Total Surplus/Loss)		\$ 4,424,373	\$ 5,248,318	\$ 5,278,154	\$ 5,425,978	\$ 3,259,205
Liquidity						
Current Ratio (without Board Designated/Undesignated Investments)	<i>rate</i>	2.435	3.957	7.003	3.341	1.806
Days in Accounts Receivable	<i>days</i>	45.3	54.1	39.4	44.5	33.9
Days Cash on Hand (Current)	<i>days</i>	(7.5)	30.5	193.8	95.2	83.8
Days Cash on Hand (Incl. Board Designated/Undesignated Investments)	<i>days</i>	(7.5)	30.5	193.8	95.2	83.8
Average Payment Period (Current Liabilities)	<i>days</i>	20.7	25.2	36.9	49.1	71.8
Capital Structure						
Equity Financing		14.39%	25.73%	36.21%	30.18%	20.08%
Debt Service Coverage	<i>rate</i>	5.640	7.231	5.449	5.404	3.766
Cash Flow to Total Debt		34.18%	41.05%	34.19%	41.06%	26.75%
Fixed Asset Financing		103.22%	97.11%	98.75%	99.42%	98.85%
Asset Efficiency						
Total Asset Turnover	<i>rate</i>	1.488	1.412	1.035	1.360	1.438
Fixed Asset Turnover	<i>rate</i>	1.936	2.213	2.427	2.613	2.546
Other						
Average Age of Plant (Depreciation only)	<i>years</i>	3.0	4.0	4.3	5.2	6.1
Net Plant, Property & Equipment (PP&E)		\$ 13,732,152	\$ 12,522,809	\$ 11,916,058	\$ 11,396,176	\$ 10,983,506
Cash & Investments (Current Assets)		\$ (441,526)	\$ 1,834,891	\$ 12,247,682	\$ 6,164,955	\$ 5,464,573
Current Assets Whose Use is Limited		†	†	†	†	†
Trustee Held Investments		†	†	†	†	†
Board-Designated & Undesignated Investments		†	†	†	†	†
Fund Balance-Unrestricted		\$ 2,587,917	\$ 5,097,339	\$ 10,219,580	\$ 6,645,557	\$ 3,904,763
Temporarily Restricted Net Assets		†	†	†	†	†
Permanently Restricted Net Assets		†	†	†	†	†
Total Gross Patient Service Revenue		\$ 43,890,260	\$ 41,150,273	\$ 39,951,606	\$ 41,455,939	\$ 42,950,963
Net Patient Service Revenue		\$ 26,297,072	\$ 27,225,247	\$ 28,879,722	\$ 29,696,770	\$ 27,535,247
Total Non-Operating Revenue		\$ 167,546	\$ 258,071	\$ 295,004	\$ 156,582	\$ 11,379
Bad Debt (Provision for Bad Debt)		\$ 1,372,695	\$ 415,530	\$ 167,282	\$ 146,029	\$ 445,057
Free Care (Charity Care)		\$ 228,686	\$ 229,478	\$ 360,975	\$ 285,670	\$ 211,046
Total Operating Expenses		\$ 22,325,717	\$ 22,721,835	\$ 23,942,768	\$ 24,511,797	\$ 24,713,480

† Data not available or not applicable