2011 – 2015 All Financial Information by Hospital

Includes tables containing *all* data elements and ratios for each of Maine's nongovernmental hospitals.

Maine Health Data Organization Hospital Financial Data Release Notes - June 19, 2017

Hospital Mergers/Acquisitions:

Parkview Adventist Medical Center – On 06/16/2015 Parkview filed bankruptcy and was acquired by **Mid Coast Hospital** effective 8/21/2015. Last financial data reporting year for Parkview was FY 2014 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

St. Andrews Hospital & Miles Memorial Hospital – On 10/01/2013, St. Andrews Hospital and Miles Memorial Hospital merged to form a new entity called **LincolnHealth**. Last financial data reporting year for St. Andrews Hospital and Miles Memorial Hospital was FY 2013 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

Southern Maine Medical Center & Henrietta Goodall Hospital – On 01/01/2014, Henrietta Goodall Hospital and Southern Maine Medical Center merged to form a new entity called **Southern Maine Health Care**. Last financial reporting year for Goodall Hospital & Southern Maine Medical Center was FY 2013 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

Spring Harbor Hospital - On 04/01/2014 Spring Harbor Hospital (a nonprofit psychiatric hospital) was merged with three nonprofit community health agencies, Maine Mental Health Partners, Community Counseling Center, Counseling Services, Inc., and Mid-Coast Mental Health Center. This merger of the five organizations formed to a single, unified corporate entity known as **Maine Behavioral Healthcare**. Maine Behavioral Healthcare was created to provide an integrated continuum of comprehensive, coordinated behavioral healthcare for Maine residents of all ages and serves in multiple locations throughout southern, western, and mid-coast Maine. Maine Behavioral is a member of the MaineHealth system and allied with Maine Medical Center's Department of Psychiatry, Southern Maine Health Care's Behavioral Health Services, and Pen Bay Medical Center's Department of Psychiatry. Last financial data reporting year for Spring Harbor Hospital was FY 2013 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

Fiscal Year End Date Changes:

Franklin Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2014

York Hospital changed its FYE from 6/30 to 12/31 on 07/01/2014.

Mercy Hospital changed its FYE from 12/31 to 9/30 on 10/1/2013

Penobscot Bay Medical Center changed its FYE from 3/31 to 9/30 on 10/1/2011

Blue Hill Memorial Hospital changed its FYE from 3/31 to 9/30 on 10/1/2010

Hospital Peer Group Changes:

Stephens Memorial changed from Peer Group D to Peer Group E in FY 2011.

August 31, 2016	
Hospital Name	Peer Group
Acadia Hospital Corporation Aroostook Medical Center, The (TAMC) Blue Hill Memorial Hospital Galais Regional Hospital Cary Medical Center Central Maine Medical Center Charles A. Dean Memorial Hospital Down East Community Hospital Eastern Maine Medical Center Franklin Memorial Hospital Houlton Regional Hospital Inland Hospital LincolnHealth Maine Behavioral Healthcare Maine Coast Memorial Hospital Maine Medical Center Maine General Medical Center Mayo Regional Hospital Maine Medical Center Mayo Regional Hospital Millinocket Regional Hospital Nount Desert Island Hospital Nount Desert Island Hospital Nothern Maine Medical Center Penobscot Valley Hospital Redington-Fairview General Hospital Rumford Community Hospital Southern Maine Health Care St. Joseph Hospital St. Mary's Regional Hospital Waldo County General Hospital Waldo County General Hospital York Hospital	F BEEECAEEACEDEFCAAEBBEEEGDBEEEEBBBEEEB

Maine Hospital Designation

Acadia Hospital Corporation Bangor, Maine	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	15,731,485 11,483,440	16,896,370 13,458,683	20,158,972 16,435,229	24,410,672 18,298,204	28,102,770 21,261,811
Net Patient Accounts Receivable Due from Affiliates	377,250 1,785,791 294,439	377,234 1,797,630 225,547	377,033 2,291,383 269,231	377,377 2,944,772 219.634	344,933 3,181,978 337,104
Third Party Settlements Receivable Other Accounts Receivable	268,433 295,540	241,461 122,776	25,358 104,393	2,168,844 72,181	2,641,922 63,561
Inventory Other Current Assets	210,772 1,015,820	146,188 526,851	138,513 517,832	154,746 174,914	155,730 115,731
Total Non-Current Assets Trustee Held Investments	25,340,886 10,519	29,940,462 26,727	23,645,859 30,646	24,110,398 25,156	23,507,249 34,776
Board Designated and Undesignated Investments Due From Affiliates	10,519 12,223,170 +	12,064,296	12,104,283	12,158,641	11,813,820
Investments in Affiliates Other Non-current Assets	, + 3.079.417	7,993,657	+ 1,619,294	+ 1,369,384	1,126,863
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	29,981,939 19,954,159	30,932,848 21,077,066	31,812,297 21,920,661	33,442,070 22,884,853	34,361,410 23,829,620
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	10,027,780 41,072,371	9,855,782 46,836,832	9,891,636 43,804,831	10,557,217 48,521,070	10,531,790 51,610,019
Total Current Liabilities	9,226,759	12,433,239	6,579,691	13,572,988	15,537,960
Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements	1,063,681 3,563,391 4,394,821	1,093,133 3,507,997 7,582,518	1,087,809 3,802,618 1,503,067	1,125,000 4,153,323 7,851,974	1,078,368 3,954,742 10,181,181
Other Current Liabilities	204.866	249.591	186.197 †	442,691	323 <i>.</i> 669 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	24,215,793 10,119,774 5,128,067	23,977,897 8,958,804 5,698,286	21,534,539 7,803,159 5,237,097	19,527,056 6,610,323 4,569,580	20,146,608 5,631,071 5,179,119
Due to Affiliate Self Insurance Fund	-,, †	t	t	†	+
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	* 8,967,952 †	⊤ 9,320,807 †	* 8,494,283 †	* 8,347,153 †	9,336,418 †
Fund Balance Unrestricted	7,629,818	10,425,696	15,690,601	15,421,026	15,925,451
Total Liabilities & Equity	41,072,370	46,836,832	43,804,831	48,521,070	51,610,019
Total Restricted Assets Cash and Investments Receivables	442,524 442,524 +	346,471 346,471	436,839 436,839	431,768 431,768	301,295 301,295
Other Assets	+	, t	+	, †	+
Total Restricted Liabilities and Equity	442,524	346,471	436,839	431,768	301,295
Total Restricted Fund Balance Total Liabilities	442,524 †	346,471 †	436,839 †	431,768 †	301,295 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	369,362 73,162	265,889 80,582	345,507 91,332	318,766 113,002	149,093 152,202

Acadia Hospital Corporation Bangor, Maine	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	85,704,944	77,280,048	76,606,357	81,776,993	91,170,014
Gross Inpatient Service Revenue	57,309,366	50,138,034	50,263,405	54,714,160	57,446,196
Gross Outpatient Service Revenue	28,395,578	27,142,014	26,342,952	27,062,833	33,723,818
Free Care (Charity Care)	17,893,240	15,943,288	14,992,945	9,121,000	12,933,611
Bad Debt (Provision for Bad Debt)	2,303,202	2,089,682	3,945,685	2,486,371	2,988,273
Contractuals	19,358,101	14,899,956	13,698,827	22,751,066	27,325,679
Changes in Prior Year Estimated/Final Settlements	(1,418,523)	(552,604)	(3,489,323)	701,938	(779,881)
Net Patient Service Revenue	47,568,924	44,899,726	47,458,223	46,716,618	48,702,332
Other Operating Revenue	2,249,659	2,897,657	2,681,941	2,991,136	2,777,441
Total Operating Revenue	49,818,583	47,797,383	50,140,164	49,707,754	51,479,773
Total Operating Expenses	47,663,626	45,731,719	45,390,628	48,563,198	49,069,606
Depreciation and Amortization	1,175,452	1,137,349	1,041,768	986,903	1,033,660
Interest	447,848	434,305	391,841	351,771	312,605
Advertising Expenses	19,929	21,834	30,619	38,461	9,169
Allowed Advertising Expenses	11,549	1,275	399	+	†
Non-Allowed Advertising Expenses	8,380	20,559	30,220	38,461	9,169
Salaries and Benefits	31,388,634	32,522,231	32,662,360	32,928,616	34,061,447
Other Operating Expenses	14,631,763	11,616,000	11,264,040	14,257,447	13,652,725
Net Operating Income	2,154,957	2,065,664	4,749,536	1,144,556	2,410,167
Total Non-operating Revenue	392,756	434,621	433,762	480,736	494,773
Total Investment Income	392,756	434,621	435,303	480,736	494,773
Interest and Dividends	396,835	432,729	427,898	469,448	497,635
Realized Gains/Losses on Sales of Securities	(4,079)	1,892	7,405	11,288	(2,862)
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	(1,541)	+	†
Permanently Impaired Writedowns of Other Assets	†	+	†	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	Ť	+	ŧ	+	†
Excess of Revenue over Expenses Extraordinary Gains/Losses	2,547,713	2,500,285	5,183,298	1,625,292	2,904,940
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Total Surplus/Deficit	2,547,713	2,500,285	5,183,298	1,625,292	2,904,940
Total Change in Unrestricted Net Assets	1,684,816	2,795,877	5,264,907	(269,576)	504,425
Net Assets Released for Restrictions - Capital	173,357	123,633	64,047	30,502	56,475
Unrealized Gains/Losses on Investments	(146,033)	82,857	(346,040)	(176,265)	(145,261)
Minimum Pension Liability Adjustment	(849,109)	439,231	893,113	(40,224)	(1,285,067)
Transfers From/To Affiliates	(41,060)	(351,605)	(530,911)	(1,715,470)	(1,025,442)
Mergers Consolidations with Support	†	+	†	†	†
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Other Changes	(52)	1,476	1,400	6,589	(1,220)

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Acadia Hospital Corporation Bangor, Maine	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.030	2.329	4.903	2.694	2.569
Current Ratio without Board Designated and Undesignated Investments	1.705	1.359	3.064	1.798	1.809
Days in Accounts Receivable	13.703	14.613	17.623	23.008	23.847
Acid Test	1.285	1.113	2.555	1.376	1.391
Days Cash on Hand, Current	93.124	113.245	138.368	143.277	164.178
Days Cash on Hand, Incl Board Designated & Undesignated Investments	189.093	211.990	237.989	236.557	253.945
Average Payment Period, Accounts Payable and Accrued Expenses	27.978	28.713	31.296	31.864	30.050
Average Payment Period, Current Liabilities	72.444	101.765	54.152	104.130	118.065
Capital Structure					
Equity Financing Ratio	.186	.223	.358	.318	.309
Fixed Asset Financing	1.009	.909	.789	.626	.535
Cash Flow Divided by Total Debt	.111	.100	.221	.079	.110
Cash Flow Divided by Total Debt with Operating Income Only	.100	.088	.206	.064	.097
Debt Service Coverage Total	3.030	2.718	4.456	2.059	2.957
Debt Service Coverage Total with Operating Income Only	2.745	2.428	4.164	1.725	2.613
Profitablility					
Total Margin	.051	.052	.102	.032	.056
Operating Margin	.043	.043	.095	.023	.047
Non Operating Revenue Margin	.154	.174	.084	.296	.170
Return On Assets	.062	.053	.118	.033	.056
Return On Equity	.334	.240	.330	.105	.182
Markup	1.845	1.753	1.747	1.746	1.915
Deductible	.226	.193	.179	.278	.300
Markup Adjustment for Deductible	1.439	1.427	1.445	1.277	1.358
Reported Income Index	1.512	.894	.984	(6.029)	5.759
Asset Efficiency					
Total Asset Turnover	1.223	1.030	1.155	1.034	1.007
Fixed Asset Turnover	4.968	4.850	5.069	4.708	4.888
Average Age Plant Depreciation Only	16.976	18.532	21.042	23.189	23.054
Other Financial Ratios					
Total Operating Expense Growth	(.033)	(.041)	(.007)	.070	.010
Total Operating Revenue Growth	(.019)	(.041)	.049	(.009)	.036
Realized Gains Divided by Non-Operating Revenue	(.010)	.004	.017	.023	(.006)
Realized Gains Divided by Net Income	(.002)	.001	.001	.007	(.001)
Long Term Debt to Equity	1.326	.859	.497	.429	.354

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	22,691,626 6,271,544 423,931 8,057,257 10,953 3,596,180 433,665 1,922,720 1,975,376	20,013,065 4,447,174 373,849 9,747,478 37,185 1,767,481 564,215 1,788,058 1,287,625	23,219,463 3,040,654 416,331 11,478,562 229,720 2,149,301 2,052,639 1,908,127 1,944,129	25,066,798 2,697,143 405,813 14,422,174 94,265 1,942,031 2,106,219 1,930,222 1,468,931	30,515,603 2,624,292 407,440 17,667,254 83,501 4,581,037 1,883,745 2,158,307 1,110,027
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	47,707,515 3,641,618 5,886,332 + 10,388,430 76,413,490 48,622,355 27,791,135	54,265,150 3,888,706 6,765,205 † 15,463,652 79,076,162 50,928,580 28,147,582	48,598,571 4,972,115 10,252,838 † 5,516,539 81,362,464 53,505,385 27,857,079	45,759,734 5,459,595 2,063,796 † 7,501,726 85,925,266 55,190,649 30,734,617	49,276,144 5,447,925 167,399 † 6,995,531 95,196,967 58,531,678 36,665,289
Total Unrestricted Assets	70,399,141	74,278,215	71,818,034	70,826,532	79,791,747
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	17,817,594 1,195,000 8,885,347 7,418,007 319,240 +	20,271,749 1,245,000 11,108,930 7,306,754 611,065	18,651,840 1,285,000 11,354,041 5,186,763 826,036 †	25,290,890 1,320,000 13,847,228 3,447,827 2,275,835 4,400,000	35,983,027 1,385,000 15,330,964 1,985,256 9,919,807 7,362,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	16,868,729 10,493,981 2,554,520 4,955 + + 3,815,273	20,010,186 9,387,879 2,896,300 4,955 + + 7,721,052	18,593,502 8,009,278 1,741,833 † 3,712,355 4,922,100 207,936	17,065,165 6,595,678 1,304,609 39,637 3,560,827 5,423,012 141,402	16,070,042 5,117,077 1,186,190 + 4,141,396 5,369,807 255,572
Fund Balance Unrestricted	35,712,818	33,996,280	34,572,693	28,470,477	27,738,678
Total Liabilities & Equity	70,399,141	74,278,215	71,818,035	70,826,532	79,791,747
Total Restricted Assets Cash and Investments Receivables Other Assets	1,609,234 1,609,234 † †	1,899,516 1,899,516 † †	2,109,911 2,109,911 † †	4,351,856 4,351,856 † †	7,055,340 7,055,340 † †
Total Restricted Liabilities and Equity	1,609,234	1,899,516	2,109,911	4,351,856	7,055,340
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	1,609,234 † 932,519	1,899,516 † 1,218,188	2,109,911 † 1,423,583	4,351,856 + 2,661,528	7,055,340 + 4,331,167
Permanently Restricted Net Assets	676,715	681,328	686,328	1,690,328	2,724,173

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	213,963,829	212,635,473	218,236,186	232,162,794	246,341,520
Gross Inpatient Service Revenue	70,138,498	64,006,035	64,730,118	69,985,068	72,414,754
Gross Outpatient Service Revenue	143,825,331	148,629,438	153,506,068	162,177,726	173,926,766
Free Care (Charity Care)	2,807,318	2,631,931	4,034,653	5,991,761	4,517,667
Bad Debt (Provision for Bad Debt)	3,128,993	3,328,288	3,703,812	5,316,317	7,025,504
Contractuals	110,191,970	109,798,367	113,878,617	122,825,312	125,661,478
Changes in Prior Year Estimated/Final Settlements	(160,000)	(498,087)	(4,674,003)	(2,843,809)	(2,258,011)
Net Patient Service Revenue	97,995,548	97,374,974	101,293,107	100,873,213	111,394,882
Other Operating Revenue	2,063,174	4,783,098	4,140,971	4,949,453	4,821,927
Total Operating Revenue	100,058,722	102,158,072	105,434,078	105,822,666	116,216,809
Total Operating Expenses	96,943,396	104,235,219	104,265,650	109,145,082	116,049,317
Depreciation and Amortization	3,565,334	3,504,274	3,461,811	3,636,974	4,084,478
Interest	458,613	398,091	282,268	253,397	264,848
Advertising Expenses	256,304	255,475	348,359	280,497	†
Allowed Advertising Expenses	15,043	32,677	24,498	13,013	†
Non-Allowed Advertising Expenses	241,261	222,798	323,861	267,484	†
Salaries and Benefits	61,167,013	66,011,876	68,564,383	69,210,141	71,641,003
Other Operating Expenses	31,496,132	34,065,503	31,608,829	35,764,073	40,058,988
Net Operating Income	3,115,326	(2,077,147)	1,168,428	(3,322,416)	167,492
Total Non-operating Revenue	434,738	267,871	103,872	(44,527)	120,922
Total Investment Income	26,060	21,179	16,131	19,303	1,191
Interest and Dividends	26,060	21,179	16,131	19,303	1,191
Realized Gains/Losses on Sales of Securities	+	+	+	+	†
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	408,678	246,692	87,741	(63,830)	119,731
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	†	†	+	†
Excess of Revenue over Expenses	3,550,064	(1,809,276)	1,272,300	(3,366,943)	288,414
Extraordinary Gains/Losses	+	(180,397)	†	†	†
Total Surplus/Deficit	3,550,064	(1,989,673)	1,272,300	(3,366,943)	288,414
Total Change in Unrestricted Net Assets	3,450,839	(1,716,538)	576,413	(6,102,217)	(731,801)
Net Assets Released for Restrictions - Capital	178,511	90,341	59,387	42,004	751,685
Unrealized Gains/Losses on Investments	+	+	+	+	†
Minimum Pension Liability Adjustment	†	+	+	+	†
Transfers From/To Affiliates	(277,736)	182,794	(755,274)	(2,777,278)	(1,771,900)
Mergers	†	+	+	+	†
Consolidations with Support	†	+	+	+	†
Other Changes	+	+	+	+	+

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS		112012	11 2015		11 2015
Liquidity Current Ratio with Board Designated and Undesignated Investments	1.604	1.321	1.795	1.073	.853
Current Ratio with board Designated and Undesignated Investments	1.004	.987	1.245	.991	.848
Days in Accounts Receivable	30.011	36.537	41.362	52.185	57.889
Acid Test	.376	.238	.185	.123	.084
Days Cash on Hand, Current	26.172	17.469	12.517	10.735	9.883
Days Cash on Hand, Incl Board Designated & Undesignated Investments	49.180	41.983	49.642	17.874	10.429
Average Payment Period, Accounts Payable and Accrued Expenses	34.731	40.253	41.112	47.904	49.978
Average Payment Period, Current Liabilities	69.646	73.455	67.536	87.493	117.303
Capital Structure					
Equity Financing Ratio	.507	.458	.481	.402	.348
Fixed Asset Financing	.378	.334	.288	.215	.140
Cash Flow Divided by Total Debt	.205	.042	.127	.006	.084
Cash Flow Divided by Total Debt with Operating Income Only	.193	.035	.124	.007	.082
Debt Service Coverage Total	4.708	1.314	3.285	.340	2.926
Debt Service Coverage Total with Operating Income Only	4.438	1.146	3.217	.369	2.850
Profitablility					
Total Margin	.035	(.018)	.012	(.032)	.002
Operating Margin	.031	(.020)	.011	(.031)	.001
Non Operating Revenue Margin	.122	(.148)	.082	.013	.419
Return On Assets Return On Equity	.050 .099	(.024)	.018 .037	(.048) (.118)	.004 .010
Markup	2.228	<mark>(.053)</mark> 2.086	2.133	2.172	2.164
Deductible	.515	.516	.522	.529	.510
Markup Adjustment for Deductible	1.092	1.032	1.041	1.047	1.081
Reported Income Index	1.029	1.054	2.207	.552	(.394)
Asset Efficiency	1.025	1.00 1			(1001)
Total Asset Turnover	1.427	1.379	1.470	1.493	1.458
Fixed Asset Turnover	3.600	3.629	3.785	3.443	3.170
Average Age Plant Depreciation Only	13.638	14.533	15.456	15.175	14.330
Other Financial Ratios	101000	1.000	201.00		1.000
Total Operating Expense Growth	.000	.075	.000	.047	.063
Total Operating Revenue Growth	.033	.021	.032	.004	.005
Realized Gains Divided by Non-Operating Revenue	:035	1	.052	:001	.050 †
Realized Gains Divided by Net Income	+	+	+	+	†
Long Term Debt to Equity	.294	.276	.232	.232	.184
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Blue Hill Memorial Hospital Blue Hill, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	6,474,441 3,176,921 48,666 1,813,044 † 279,367 257,393 141,313 757,737	8,274,076 4,617,141 47,382 2,354,405 † 547,221 102,069 149,181 456,677	9,605,803 4,930,494 48,416 2,832,145 119,128 789,244 227,049 150,696 508,631	9,097,553 3,687,814 48,704 3,782,724 50,831 433,000 618,218 137,222 339,040	11,487,536 5,336,940 48,657 4,807,100 173,144 9,000 783,632 128,974 200,089
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	22,945,716 20,810 12,378,197 + 2,075,889 25,746,842 17,276,022 8,470,820	24,958,576 63,888 13,378,591 † 2,824,387 26,962,643 18,270,933 8,691,710	26,526,035 60,379 16,748,565 † 1,146,892 27,846,683 19,276,484 8,570,199	27,976,126 63,884 17,801,883 † 1,573,881 28,616,654 20,080,176 8,536,478	27,369,406 74,982 18,263,411 + 1,024,993 29,247,466 21,241,446 8,006,020
Total Unrestricted Assets	29,420,157	33,232,652	36,131,838	37,073,679	38,856,942
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,787,856 145,739 2,538,957 4,898,443 204,717	8,237,263 100,000 3,487,992 4,368,189 281,082 †	8,923,857 105,000 4,171,429 4,313,426 334,002	8,415,573 110,000 3,447,064 4,503,307 355,202 t	9,698,288 115,214 3,828,580 5,471,461 283,033
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	3,255,065 2,128,461 1,103,272 + + 23,332 +	4,979,905 2,022,458 1,745,050 † 1,212,397 †	4,702,342 1,911,456 1,422,498 † 1,368,388 †	4,919,642 1,795,453 806,351 † 2,317,838 †	4,562,043 1,675,191 760,930 † 791,111 1,334,811 †
Fund Balance Unrestricted	18,377,236	20,015,484	22,505,639	23,738,464	24,596,611
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	29,420,157 891,915 891,915 †	33,232,652 1,772,026 1,772,026 †	36,131,838 1,975,355 1,975,355 † †	37,073,679 2,258,256 2,258,256 † †	38,856,942 2,208,430 2,208,430 †
Total Restricted Liabilities and Equity	891,915	1,772,026	1,975,355	2,258,256	2,208,430
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	891,915 † 201,888 690,027	1,772,026 † 375,965 1,396,061	1,975,355 † 426,683 1,548,672	2,258,256 † 484,177 1,774,079	2,208,430 + 474,150 1,734,280

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	49,175,637	52,746,814	54,174,150	52,020,236	57,050,584
Gross Inpatient Service Revenue	10,050,445	10,086,821	10,210,234	9,911,680	11,472,940
Gross Outpatient Service Revenue	39,125,192	42,659,993	43,963,916	42,108,556	45,577,644
Free Care (Charity Care)	1,415,316	1,531,404	2,076,290	1,555,649	1,401,828
Bad Debt (Provision for Bad Debt)	1,307,527	1,386,349	1,614,588	980,830	1,606,311
Contractuals	14,174,763	15,358,447	16,855,924	16,007,523	20,039,388
Changes in Prior Year Estimated/Final Settlements	207,000	(233,000)	(2,344,095)	(1,438,421)	(2,735,142)
Net Patient Service Revenue	32,071,031	34,703,614	35,971,443	34,914,655	36,738,199
Other Operating Revenue	955,543	1,440,755	1,506,733	2,182,259	2,849,245
Total Operating Revenue	33,026,574	36,144,369	37,478,176	37,096,914	39,587,444
Total Operating Expenses	32,252,308	35,389,368	35,849,980	35,140,431	37,029,533
Depreciation and Amortization	1,362,319	1,410,103	1,308,769	1,219,843	1,282,086
Interest	109,014	97,729	91,781	88,569	84,428
Advertising Expenses	43,620	56,910	80,046	68,701	54,985
Allowed Advertising Expenses	21,173	+	+	+	†
Non-Allowed Advertising Expenses	22,447	56,910	80,046	68,701	54,985
Salaries and Benefits	18,487,326	20,676,474	21,264,533	20,749,946	20,821,730
Other Operating Expenses	12,250,029	13,148,152	13,104,851	13,013,372	14,786,304
Net Operating Income	774,266	755,001	1,628,196	1,956,483	2,557,911
Total Non-operating Revenue	262,077	190,912	297,546	326,080	540,479
Total Investment Income	262,077	190,912	297,546	326,080	540,479
Interest and Dividends	262,077	190,912	297,546	340,629	516,976
Realized Gains/Losses on Sales of Securities	†	+	+	(14,549)	23,503
Permanently Impaired Security Writedowns	†	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	†	+	+	+	†
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	+	+	+	†	†
Excess of Revenue over Expenses	1,036,343	945,913	1,925,742	2,282,563	3,098,390
Extraordinary Gains/Losses	Ť	†	†	†	†
Total Surplus/Deficit	1,036,343	945,913	1,925,742	2,282,563	3,098,390
Total Change in Unrestricted Net Assets	432,387	1,638,247	2,490,156	1,232,824	858,147
Net Assets Released for Restrictions - Capital	†	3,873	24,957	10,000	4,110
Unrealized Gains/Losses on Investments	(576,572)	908,584	971,199	220,524	(695,043)
Minimum Pension Liability Adjustment	†	+	+	(257,998)	(371,984)
Transfers From/To Affiliates	(27,384)	(56,975)	(270,675)	(1,022,456)	(1,177,326)
Mergers	†	+	+	†	†
Consolidations with Support	†	+	+	+	†
Other Changes	†	(163,148)	(161,067)	191	ŧ

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Blue Hill Memorial Hospital Blue Hill, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.421	2.629	2.953	3.196	3.068
Current Ratio without Board Designated and Undesignated Investments	.831	1.004	1.076	1.081	1.184
Days in Accounts Receivable	20.634	24.763	28.738	39.545	47.759
Acid Test	.414	.566	.558	.444	.555
Days Cash on Hand, Current	38.114	50.106	52.613	40.207	54.990
Days Cash on Hand, Incl Board Designated & Undesignated Investments	184.376	193.816	229.596	231.762	241.469
Average Payment Period, Accounts Payable and Accrued Expenses	30.001	37.467	44.080	37.092	39.092
Average Payment Period, Current Liabilities	92.022	88.483	94.299	90.555	99.025
Capital Structure					
Equity Financing Ratio	.625	.602	.623	.640	.633
Fixed Asset Financing	.251	.233	.223	.210	.209
Cash Flow Divided by Total Debt	.217	.178	.237	.263	.307
Cash Flow Divided by Total Debt with Operating Income Only	.193	.164	.216	.238	.269
Debt Service Coverage Total	7.815	10.078	17.344	18.551	22.964
Debt Service Coverage Total with Operating Income Only	6.998	9.294	15.793	16.867	20.184
Profitablility					
Total Margin	.031	.026	.051	.061	.077
Operating Margin	.023	.021	.043	.053	.065
Non Operating Revenue Margin	.253	.202	.155	.143	.174
Return On Assets	.035	.028	.053	.062	.080
Return On Equity	.056	.047	.086	.096	.126
Markup	1.554	1.531	1.553	1.542	1.618
Deductible	.288	.291	.311	.308	.351
Markup Adjustment for Deductible	1.115	1.097	1.083	1.087	1.076
Reported Income Index	.588	.577	.773	1.851	3.611
Asset Efficiency					
Total Asset Turnover	1.131	1.093	1.045	1.009	1.033
Fixed Asset Turnover	3.899	4.158	4.373	4.346	4.945
Average Age Plant Depreciation Only	12.681	12.957	14.729	16.461	16.568
Other Financial Ratios					
Total Operating Expense Growth	.064	.097	.013	(.020)	.054
Total Operating Revenue Growth	(.005)	.094	.037	(.010)	.067
Realized Gains Divided by Non-Operating Revenue	†	†	†	(.045)	.043
Realized Gains Divided by Net Income	†	†	†	(.006)	.008
Long Term Debt to Equity	.116	.101	.085	.076	.068

Bridgton Hospital Bridgton, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	22,479,123 15,761,269 423,910 5,727,278 23,254 139,930 † 296,908	24,656,708 16,674,483 429,033 5,782,687 19,765 414,172 † 307,630	33,116,949 24,919,923 433,756 4,927,606 † 1,221,233 † 321,008	31,234,400 18,967,605 438,187 8,967,314 7,684 430,438 † 345,456	31,946,969 22,881,555 447,188 6,976,049 † 784,850 † 319,334
Other Current Assets Total Non-Current Assets Trustee Held Investments	106,574 20,177,241 793,659	1,028,938 20,556,009 813,259	1,293,423 20,481,412 832,860	2,077,716 20,564,755 852,461	537,993 21,225,101 872,062
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	3,640,877 † †	3,682,860 † +	4,052,922 † +	4,645,729 † +	4,675,518 †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	(34,032) 32,899,784 17,123,047 15,776,737	(53,565) 34,263,623 18,150,168 16,113,455	2,832 35,004,513 19,411,715 15,592,798	(24,525) 35,742,060 20,650,970 15,091,090	603,608 36,968,425 21,894,512 15,073,913
Total Unrestricted Assets	42,656,364	45,212,717	53,598,361	51,799,155	53,172,070
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	3,233,917 445,752 2,788,165 † † †	3,274,918 634,829 2,640,089 † †	7,589,011 586,739 3,007,846 † 3,994,426 †	5,014,659 530,779 3,236,640 1,247,240 † †	4,794,869 524,290 3,092,876 1,177,703 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	9,149,042 8,653,365 † † † †	9,981,587 9,452,452 † † † †	12,244,606 8,813,474 2,866,531 † † †	8,915,645 8,313,451 † † † †	8,435,695 7,793,652 † † †
Other Non-Current Liabilities Fund Balance Unrestricted	495,677	529,135	564,601	602,194	642,043
Total Liabilities & Equity	30,273,405	31,956,212	33,764,744	37,868,851	39,941,506
Total Restricted Assets Cash and Investments Receivables Other Assets	42,656,364 3,564,980 3,398,341 65,968 100,671	45,212,717 3,562,686 3,388,228 61,296 113,162	53,598,361 3,644,303 3,483,961 110,623 49,719	51,799,155 3,904,263 3,743,420 90,811 70,032	53,172,070 4,263,881 3,903,931 + 359,950
Total Restricted Liabilities and Equity	3,564,980	3,562,686	3,644,303	3,904,263	4,263,881
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	3,564,980 † 2,443,485 1,121,495	3,562,686 † 2,449,681 1,113,005	3,644,303 † 2,504,659 1,139,644	3,904,263 † 2,702,704 1,201,559	4,263,881 † 3,067,445 1,196,436

Bridgton Hospital Bridgton, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	75,036,173	80,320,796	82,042,333	88,473,274	89,679,294
Gross Inpatient Service Revenue	13,653,165	12,996,996	14,152,323	16,728,394	16,333,759
Gross Outpatient Service Revenue	61,383,008	67,323,800	67,890,010	71,744,880	73,345,535
Free Care (Charity Care)	1,116,462	3,519,523	1,127,321	1,484,824	1,216,737
Bad Debt (Provision for Bad Debt)	3,064,028	5,198,463	3,566,466	5,965,744	3,252,548
Contractuals	25,899,583	30,467,502	34,557,958	33,946,044	39,138,752
Changes in Prior Year Estimated/Final Settlements	+	+	+	+	†
Net Patient Service Revenue	44,956,100	41,135,308	42,790,588	47,076,662	46,071,257
Other Operating Revenue	371,040	931,874	838,421	971,445	2,240,762
Total Operating Revenue	45,327,140	42,067,182	43,629,009	48,048,107	48,312,019
Total Operating Expenses	38,157,081	40,436,717	42,238,644	44,554,951	46,355,383
Depreciation and Amortization	1,304,201	1,408,950	1,414,943	1,659,409	1,546,380
Interest	494,011	491,982	472,572	471,548	463,409
Advertising Expenses	200,102	202,269	243,292	164,794	170,598
Allowed Advertising Expenses	+	+	+	+	+
Non-Allowed Advertising Expenses	200,102	202,269	243,292	164,794	170,598
Salaries and Benefits	24,064,166	24,854,119	26,871,499	28,565,646	29,991,925
Other Operating Expenses	12,094,601	13,479,397	13,236,338	13,693,554	14,183,071
Net Operating Income	7,170,059	1,630,465	1,390,365	3,493,156	1,956,636
Total Non-operating Revenue	315,181	229,192	348,463	205,285	135,128
Total Investment Income	205,248	129,275	300,432	297,717	122,478
Interest and Dividends	79,317	83,859	78,765	124,253	144,670
Realized Gains/Losses on Sales of Securities	125,931	45,416	221,667	173,464	(22,192)
Permanently Impaired Security Writedowns	· †	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	†	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	109,933	99,917	48,031	(92,432)	12,650
Excess of Revenue over Expenses	7,485,240	1,859,657	1,738,828	3,698,441	2,091,764
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	7,485,240	1,859,657	1,738,828	3,698,441	2,091,764
Total Change in Unrestricted Net Assets	7,884,229	1,682,807	1,808,532	4,104,107	2,072,655
Net Assets Released for Restrictions - Capital	+	2,000	34,000	89,101	74,100
Unrealized Gains/Losses on Investments	398,989	(178,850)	2,049	316,565	(93,209)
Minimum Pension Liability Adjustment	+	+	+	+	+
Transfers From/To Affiliates	†	+	†	+	+
Mergers	†	+	†	+	+
Consolidations with Support	†	+	†	+	+
Other Changes	+	+	33,655	+	+

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Bridgton Hospital Bridgton, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	8.077	8.654	4,898	7.155	7.638
Current Ratio without Board Designated and Undesignated Investments	6.951	7.529	4.364	6.229	6.663
Days in Accounts Receivable	46.500	51.311	42.032	69.526	55.268
Acid Test	5.005	5.223	3.341	3.870	4.865
Days Cash on Hand, Current	160.302	159.957	226.684	165.125	190.029
Days Cash on Hand, Incl Board Designated & Undesignated Investments	196.362	194.401	262.921	204.655	228.114
Average Payment Period, Accounts Payable and Accrued Expenses	27.615	24.691	26.893	27.541	25.194
Average Payment Period, Current Liabilities	32.030	30.628	67.852	42.670	39.057
Capital Structure					
Equity Financing Ratio	.710	.707	.630	.731	.751
Fixed Asset Financing	.548	.587	.565	.551	.517
Cash Flow Divided by Total Debt	.710	.247	.159	.385	.275
Cash Flow Divided by Total Debt with Operating Income Only	.684	.229	.141	.370	.265
Debt Service Coverage Total	8.994	4.010	3.275	5.508	4.126
Debt Service Coverage Total with Operating Income Only	8.689	3.766	2.960	5.314	3.990
Profitablility					
Total Margin	.164	.044	.040	.077	.043
Operating Margin	.158	.039	.032	.073	.040
Non Operating Revenue Margin	.042	.123	.200	.056	.065
Return On Assets	.175	.041	.032	.071	.039
Return On Equity	.247	.058	.051	.098	.052
Markup	1.976	2.009	1.962	2.008	1.983
Deductible Madam Adjustment for Deductible	.345	.379	.421	.384	.436
Markup Adjustment for Deductible	1.297 .949	1.256	1.144 .961	1.246	1.139
Reported Income Index	.949	1.105	.901	.901	1.009
Asset Efficiency					
Total Asset Turnover	1.070	.935	.821	.932	.911
Fixed Asset Turnover	2.873	2.611	2.798	3.184	3.205
Average Age Plant Depreciation Only	13.129	12.882	13.719	12.445	14.159
Other Financial Ratios		_	_	_	
Total Operating Expense Growth	.038	.060	.045	.055	.040
Total Operating Revenue Growth	.142	(.072)	.037	.101	.005
Realized Gains Divided by Non-Operating Revenue	.400	.198	.636	.845	(.164)
Realized Gains Divided by Net Income	.017	.024	.127	.047	(.011)
Long Term Debt to Equity	.286	.296	.261	.220	.195

Calais Regional Hospital Calais, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	5,637,031 521,702	5,033,721 85,951	4,886,662 27,115	6,763,772 350,137	7,418,318 825,887
Net Patient Accounts Receivable Due from Affiliates	4,326,394 †	3,687,471	3,723,727	4,430,170 †	4,789,506 †
Third Party Settlements Receivable Other Accounts Receivable Inventory	† † +	† 434,593 †	+ 427,514 +	+ 699,955 +	+ 278,336 +
Other Current Assets	788,935	825,706	708,306	1,283,510	1,524,589
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	23,105,614 443,399 2,629,418 †	22,953,911 525,226 2,616,426 †	20,961,904 607,175 2,929,864 †	19,146,244 689,287 1,730,774 †	16,655,908 771,378 606,943 †
Investments in Affiliates	+	†	+	+	†
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	1,485,379 34,479,435 15,932,017 18,547,418	1,686,826 34,644,912 16,519,479 18,125,433	† 29,965,863 12,540,998 17,424,865	+ 30,405,980 13,679,797 16,726,183	+ 30,543,407 15,265,820 15,277,587
Total Unrestricted Assets	28,742,645	27,987,632	25,848,566	25,910,016	24,074,226
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,123,745 411,000 3,517,341 1,125,397 †	6,994,870 552,935 3,540,062 2,246,078 †	7,352,883 654,859 4,470,321 1,610,161 †	6,909,743 669,747 3,636,448 1,146,336 †	8,688,417 797,165 4,861,796 2,078,982 †
Total Non-current Liabilities	70,007 17,059,743	655,795 17,125,053	617,542	1,457,212 19,835,752	950,474 17,789,905
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	17,059,743 17,059,743 + + + + + + +	17,125,053 17,125,053 + + + + + +	16,731,951 16,731,951 † † † †	16,122,974 3,712,778 † † † †	15,437,382 2,352,523 + + + +
Fund Balance Unrestricted	6,559,157	3,867,709	1,763,732	(835,479)	(2,404,096)
Total Liabilities & Equity	28,742,645	27,987,632	25,848,566	25,910,016	24,074,226
Total Restricted Assets Cash and Investments Receivables Other Assets	920,887 918,133 2,754 †	1,409,166 1,406,412 2,754 †	1,576,867 1,576,867 † †	1,617,087 1,617,087 † †	1,431,672 1,431,672 † †
Total Restricted Liabilities and Equity	1,250,510	1,409,166	1,576,867	1,617,087	1,431,672
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	1,250,510	1,409,166	1,576,867	1,617,087	1,431,672
Permanently Restricted Net Assets	792,626 457,884	927,460 481,706	1,064,380 512,487	1,115,463 501,624	956,478 475,194

Calais Regional Hospital Calais, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue	56,443,678 16,261,553	51,679,698 16,142,143	54,558,409 17,911,111	55,900,161 16,651,647	67,874,593 19,452,356
Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	40,182,125 1,066,131	35,537,555 929,494	36,647,298 1,260,232	39,248,514 1,440,523	48,422,237 1,497,412
Contractuals Changes in Prior Year Estimated/Final Settlements	1,061,262 22,495,956 64,000	1,295,672 19,287,426 +	1,331,852 21,371,685 +	1,519,643 23,965,899 457,000	2,155,279 31,103,223 (90,000)
Net Patient Service Revenue Other Operating Revenue	31,756,329 894,600	30,167,106 1,028,442	30,594,640 736,639	28,517,096 1,352,614	33,208,679 1,422,308
Total Operating Revenue	32,650,929	31,195,548	31,331,279	29,869,710	34,630,987
Total Operating Expenses Depreciation and Amortization Interest	33,374,028 1,357,897 914,518	33,952,668 1,522,195 965,372	33,508,053 1,660,722 954,152	32,562,579 1,609,974 987,208	36,442,710 1,697,556 932,392
Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses	44,135 18,351 25,784	38,859 7,069 31,790	+ + +	65,738 65,738 †	108,125 59,973 48,152
Salaries and Benefits Other Operating Expenses	16,611,727 14,445,751	17,542,372 13,883,870	17,331,562 13,561,617	16,906,624 12,993,035	18,182,743 15,521,894
Net Operating Income	(723,099)	(2,757,120)	(2,176,774)	(2,692,869)	(1,811,723)
Total Non-operating Revenue	60,995	43,379	59,010	50,714	116,271
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	38,222 38,222 † † † †	24,052 24,052 † † †	20,352 20,352 † † † †	23,729 23,729 † † †	27,046 27,046 † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	22,773 (662,104) †	19,327 (2,713,741) †	38,658 (2,117,764) †	26,985 (2,642,155) †	89,225 (1,695,452) †
Total Surplus/Deficit	(662,104)	(2,713,741)	(2,117,764)	(2,642,155)	(1,695,452)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments	(662,928) (824)	(2,691,448) 19,872 2,421	(2,103,977) 8,829 4,958	(2,599,211) 41,539 1,405	(1,568,617) 136,245 (9,410)
Minimum Pension Liability Adjustment Transfers From/To Affiliates	t t	+	+	† †	† †
Mergers Consolidations with Support Other Changes	† † †	+ + +	+ + +	+ + +	† † †

	pital i mancial	i itepore i ure	***		
Calais Regional Hospital Calais, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.613	1.094	1.063	1.229	.924
Current Ratio without Board Designated and Undesignated Investments	1.100	.720	.665	.979	.854
Days in Accounts Receivable	49.727	44.616	44.425	56.703	52.642
Acid Test	.102	.012	.004	.051	.095
Days Cash on Hand, Current	5.948	.967	.311	4.129	8.676
Days Cash on Hand, Incl Board Designated & Undesignated Investments	35.924	30.415	33.890	24.539	15.052
Average Payment Period, Accounts Payable and Accrued Expenses	40.099	39.843	51.234	42.882	51.073
Average Payment Period, Current Liabilities	58.413	78.726	84.271	81.481	91.272
Capital Structure					
Equity Financing Ratio	.228	.138	.068	(.032)	(.100)
Fixed Asset Financing	.920	.945	.960	.964	1.010
Cash Flow Divided by Total Debt	.031	(.049)	(.019)	(.039)	.000
Cash Flow Divided by Total Debt with Operating Income Only	.029	(.051)	(.021)	(.040)	(.004)
Debt Service Coverage Total	1.248	(.164)	.330	(.027)	.583
Debt Service Coverage Total with Operating Income Only	1.201	(.196)	.291	(.058)	.511
Profitablility					
Total Margin	(.020)	(.087)	(.067)	(.088)	(.049)
Operating Margin	(.022)	(.088)	(.069)	(.090)	(.052)
Non Operating Revenue Margin	(.092)	(.016)	(.028)	(.019)	(.069)
Return On Assets	(.023)	(.097)	(.082)	(.102)	(.070)
Return On Equity	(.101)	(.702)	(1.201)	3.162	.705
Markup	1.718	1.552	1.650	1.758	1.902
Deductible	.399	.373	.392	.429	.458
Markup Adjustment for Deductible	1.044	.984	1.012	1.022	1.048
Reported Income Index	.999	1.008	1.007	1.017	1.081
Asset Efficiency					
Total Asset Turnover	1.138	1.116	1.214	1.155	1.443
Fixed Asset Turnover	1.760	1.721	1.798	1.786	2.267
Average Age Plant Depreciation Only	11.733	10.852	7.552	8.497	8.993
Other Financial Ratios					
Total Operating Expense Growth	.169	.017	(.013)	(.028)	.119
Total Operating Revenue Growth	.203	(.045)	.004	(.047)	.159
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	+	+	+	+	†
Long Term Debt to Equity	2.601	4.428	9.487	(19.298)	(6.421)

Cary Medical Center Caribou, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment	14,288,706	14,651,936	11,294,846	13,154,033	13,320,710
Current Assets Whose Use is Limited	2,958,459	1,596,988	1,885,261	3,831,348	3,308,194
Net Patient Accounts Receivable	4,385,235	5,339,593	6,197,706	6,324,216	7,192,536
Due from Affiliates	1,505,255	5,555,555 †	0,1 <i>57</i> ,700 †	0,521,210	,152,550 †
Third Party Settlements Receivable	5,279,591	5,830,945	1,148,316	582,211	218,000
Other Accounts Receivable	†	+	371,629	725,773	474,045
Inventory Other Current Accests	†	+	+	+	+
Other Current Assets	1,665,421	1,884,410	1,691,934	1,690,485	2,127,935
Total Non-Current Assets Trustee Held Investments	15,375,708	15,076,952	16,470,438	16,248,977	15,814,318
Board Designated and Undesignated Investments	7,420,869	5,130,506	6,144,633	6,424,553	4,241,458
Due From Affiliates	144,689	139,615	1	1	1,211,150
Investments in Affiliates	+	+	+	+	†
Other Non-current Assets	380,280	371,169	+	†	1,603,599
Gross Property, Plant and Equipment (PP&E)	30,630,450	33,993,927	35,174,558	35,768,241	36,538,850
Accumulated Depreciation	23,200,580	24,558,265	24,848,753	25,943,817	26,569,589
Net Property, Plant and Equipment (PP&E)	7,429,870	9,435,662	10,325,805	9,824,424	9,969,261
Total Unrestricted Assets	29,664,414	29,728,888	27,765,284	29,403,010	29,135,028
Total Current Liabilities	8,733,941	8,987,281	6,919,797	7,622,207	6,384,546
Current Long Term Debt (LTD)	422,003	622,320	1,161,015	1,035,503	761,881
Accounts Payable and Accrued Expenses Estimated Third Party Settlements	4,150,240	4,541,843	3,823,692	4,572,583	3,270,573
Due to Affiliates	3,600,578	3,495,414	1,567,173	1,619,598	2,010,993
Other Current Liabilities	561,120	327,704	367,917	394,523	341,099
Total Non-current Liabilities	2,741,441	2,419,220	4,343,733	3,282,514	2,502,090
Long Term Debt	2,395,152	2,092,170	4,035,921	2,993,940	2,232,754
Estimated Third Party Settlements Due to Affiliates	Ť	ŧ	+	ŧ	†
Self Insurance Fund	† +	† +	T +	Ť	Ť +
Accrued Pension and Post Retiree Health Benefits	1	+	+	+	+
Other Non-Current Liabilities	346,289	327,050	307,812	288,574	269,336
Fund Balance Unrestricted	18,189,032	18,322,387	16,501,754	18,498,289	20,248,392
Total Liabilities & Equity	29,664,414	29,728,888	27,765,284	29,403,010	29,135,028
Total Restricted Assets	128,280	28,163	32,304	33,604	195,085
Cash and Investments	128,280	28,163	32,304	33,604	195,085
Receivables	+	+	+	+	†
Other Assets	†	+	+	†	†
Total Restricted Liabilities and Equity	128,280	28,163	32,304	33,604	195,085
Total Restricted Fund Balance	128,280	28,163	32,304	33,604	195,085
Total Liabilities	†	†	+	†	+
Temporarily Restricted Net Assets	128,280	28,163	32,304	33,604	195,085
Permanently Restricted Net Assets	Ť	†	+	†	†

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Cary Medical Center Caribou, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	91,772,077	101,642,753	101,981,181	113,333,294	118,438,735
Gross Inpatient Service Revenue	24,384,931	28,288,530	28,274,774	30,565,726	32,120,695
Gross Outpatient Service Revenue	67,387,146	73,354,223	73,706,407	82,767,568	86,318,040
Free Care (Charity Care)	1,096,668	991,464	1,544,095	1,600,645	1,905,472
Bad Debt (Provision for Bad Debt)	1,964,678	2,571,813	2,410,809	3,496,648	3,950,000
Contractuals	45,607,743	51,732,359	52,936,331	59,749,227	62,707,976
Changes in Prior Year Estimated/Final Settlements	(166,000)	2,103,000	127,000	(362,000)	(997,000)
Net Patient Service Revenue	43,268,988	44,244,117	44,962,946	48,848,774	50,872,287
Other Operating Revenue	5,199,924	5,279,729	3,846,373	3,983,003	3,662,238
Total Operating Revenue	48,468,912	49,523,846	48,809,319	52,831,777	54,534,525
Total Operating Expenses	44,512,849	50,041,494	50,719,808	50,912,506	52,807,525
Depreciation and Amortization	1,688,157	1,707,584	1,819,916	1,691,249	1,752,148
Interest	126,461	228,431	191,361	154,733	128,999
Advertising Expenses	271,290	312,488	341,734	321,169	257,466
Allowed Advertising Expenses	12,297	11,584	14,520	14,085	10,560
Non-Allowed Advertising Expenses	258,993	300,904	327,214	307,084	246,906
Salaries and Benefits	22,505,783	24,561,885	24,447,214	24,892,027	25,748,493
Other Operating Expenses	19,921,158	23,231,106	23,919,583	23,853,328	24,920,419
Net Operating Income	3,956,063	(517,648)	(1,910,489)	1,919,271	1,727,000
Total Non-operating Revenue	216,071	286,579	66,822	2,192	75,738
Total Investment Income	40,028	78,191	25,549	(33,295)	(8,822)
Interest and Dividends	(18,227)	88,253	38,631	(14,293)	21,259
Realized Gains/Losses on Sales of Securities	58,255	(10,062)	(13,082)	(19,002)	(30,081)
Permanently Impaired Security Writedowns	+	+	+	+	+
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	176,043	208,388	41,273	35,487	84,560
Excess of Revenue over Expenses	4,172,134	(231,069)	(1,843,667)	1,921,463	1,802,738
Extraordinary Gains/Losses	+	†	t t	+	+
Total Surplus/Deficit	4,172,134	(231,069)	(1,843,667)	1,921,463	1,802,738
Total Change in Unrestricted Net Assets	4,085,336	38,418	(1,811,859)	2,001,908	1,915,612
Net Assets Released for Restrictions - Capital	10,026	263,616	99,879	90,768	130,273
Unrealized Gains/Losses on Investments	(96,824)	5,871	(68,071)	(10,323)	(17,399)
Minimum Pension Liability Adjustment	+	+	+	+	t t
Transfers From/To Affiliates	+	+	+	+	†
Mergers	+	+	+	+	†
Consolidations with Support	+	+	+	+	†
Other Changes	+	+	+	+	+

	pital i mancial	repore r are			
Cary Medical Center Caribou, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.486	2.201	2.520	2.569	2.751
Current Ratio without Board Designated and Undesignated Investments	1.636	1.630	1.632	1.726	2.086
Days in Accounts Receivable	36.992	44.050	50.312	47.255	51.605
Acid Test	.339	.178	.272	.503	.518
Days Cash on Hand, Current	25.215	12.060	14.072	28.411	23.651
Days Cash on Hand, Incl Board Designated & Undesignated Investments	88.464	50.804	59.937	76.053	53.973
Average Payment Period, Accounts Payable and Accrued Expenses	35.373	34.298	28.541	33.908	23.382
Average Payment Period, Current Liabilities	74.440	67.869	51.651	56.522	45.644
Capital Structure					
Equity Financing Ratio	.613	.616	.594	.629	.695
Fixed Asset Financing	.322	.222	.391	.305	.224
Cash Flow Divided by Total Debt	.511	.129	(.002)	.331	.400
Cash Flow Divided by Total Debt with Operating Income Only	.492	.104	(.008)	.331	.392
Debt Service Coverage Total	6.497	2.621	.206	2.863	3.163
Debt Service Coverage Total with Operating Income Only	6.263	2.181	.124	2.862	3.098
Profitablility					
Total Margin	.086	(.005)	(.038)	.036	.033
Operating Margin	.082	(.010)	(.039)	.036	.032
Non Operating Revenue Margin	.052	(1.240)	(.036)	.001	.042
Return On Assets	.141	(.008)	(.066)	.065	.062
Return On Equity	.229	(.013)	(.112)	.104	.089
Markup	2.179	2.137	2.087	2.304	2.312
Deductible	.497	.509	.519	.527	.529
Markup Adjustment for Deductible	1.154	1.103	1.043	1.131	1.125
Reported Income Index	1.049	(1.733)	1.013	.962	1.030
Asset Efficiency					
Total Asset Turnover	1.641	1.675	1.760	1.797	1.874
Fixed Asset Turnover	6.524	5.249	4.727	5.378	5.470
Average Age Plant Depreciation Only	13.743	14.382	13.654	15.340	15.164
Other Financial Ratios					
Total Operating Expense Growth	.058	.124	.014	.004	.037
Total Operating Revenue Growth	.151	.022	(.014)	.082	.032
Realized Gains Divided by Non-Operating Revenue	.270	(.035)	(.196)	(8.669)	(.397)
Realized Gains Divided by Net Income	.014	.044	.007	(.010)	(.017)
Long Term Debt to Equity	.132	.114	.245	.162	.110

Central Maine Medical Center Lewiston, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	75,903,602 3,727,858 10,679,988 36,113,312 107,934 19,127,215 † 2,853,171	69,274,246 5,983,060 5,660,225 33,793,183 5,013,855 11,450,936 + 2,558,455	88,052,797 5,287,028 6,031,791 33,598,284 † 33,286,850 † 2,180,827	90,576,362 14,547,603 6,446,320 55,502,943 46,533 2,737,483 + 2,825,819	95,004,423 22,562,420 6,475,224 51,182,883 145,321 6,636,755 + 4,063,877
Other Current Assets	3,294,124	4,814,532	7,668,017	8,469,661	3,937,943
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	188,300,207 12,731,116 †	220,528,943 14,900,759 †	188,404,181 11,315,245 †	183,971,353 13,355,790 †	172,428,290 13,106,308 †
Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 26,986,747 315,645,911 167,063,567 148,582,344	† 49,586,521 339,729,335 183,687,672 156,041,663	† 23,473,071 354,142,598 200,526,733 153,615,865	† 25,616,033 362,187,610 217,188,080 144,999,530	† 22,958,819 369,947,896 233,584,733 136,363,163
Total Unrestricted Assets	264,203,809	289,803,189	276,456,978	274,547,715	267,432,713
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	63,843,026 4,286,862 31,569,834 † †	85,314,250 5,660,225 26,457,341 † †	87,770,981 5,123,296 26,092,986 † 17,855,864	91,648,230 6,446,320 29,817,369 † †	85,110,992 6,475,224 31,332,823 † †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	27,986,330 132,357,372 126,276,774 †	53,196,684 139,726,207 132,335,005 +	38,698,835 135,442,889 126,540,490 +	55,384,541 128,779,380 120,492,896 +	47,302,945 120,396,857 113,934,356 +
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	+ 2,344,956 1,797,473 1,938,169	† 1,496,884 3,967,167 1,927,151	† 1,578,267 5,350,673 1,973,459	† 1,628,409 4,624,007 2,034,068	+ 1,264,533 3,098,192 2,099,776
Fund Balance Unrestricted	68,003,411	64,762,732	53,243,108	54,120,105	61,924,864
Total Liabilities & Equity	264,203,809	289,803,189	276,456,978	274,547,715	267,432,713
Total Restricted Assets Cash and Investments Receivables Other Assets	22,830,939 22,829,556 † 1,383	23,629,605 23,629,605 † †	24,676,097 24,676,097 † †	28,126,774 28,126,774 † †	28,258,825 28,258,825 † †
Total Restricted Liabilities and Equity	22,830,939	23,629,605	24,676,097	28,126,774	28,258,825
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	22,830,939 † 5,247,378 17,583,561	23,624,770 4,835 5,870,574 17,754,196	24,671,785 4,312 5,898,492 18,773,293	28,122,782 3,992 8,979,161 19,143,621	28,255,155 3,670 8,328,679 19,926,476

Central Maine Medical Center Lewiston, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	610,832,010	639,016,982	651,308,553	729,396,764	761,776,048
Gross Inpatient Service Revenue	258,482,485	265,934,915	278,022,402	319,684,860	345,313,451
Gross Outpatient Service Revenue	352,349,525	373,082,067	373,286,151	409,711,904	416,462,597
Free Care (Charity Care)	13,310,592	22,180,834	12,845,102	13,337,912	10,948,452
Bad Debt (Provision for Bad Debt)	21,602,393	26,517,986	26,634,344	35,478,477	17,702,120
Contractuals	297,807,255	303,132,283	333,891,525	373,889,612	405,050,527
Changes in Prior Year Estimated/Final Settlements	+	†	+	†	†
Net Patient Service Revenue	278,111,770	287,185,879	277,937,582	306,690,763	328,074,949
Other Operating Revenue	12,524,010	15,924,416	18,077,075	22,938,150	36,665,384
Total Operating Revenue	290,635,780	303,110,295	296,014,657	329,628,913	364,740,333
Total Operating Expenses	299,268,308	306,660,365	308,918,799	323,834,898	354,068,607
Depreciation and Amortization	20,328,230	21,163,163	21,162,525	20,056,517	18,794,477
Interest	3,031,532	3,483,594	6,225,423	5,559,506	5,419,556
Advertising Expenses	1,338,354	459,938	501,732	479,613	749,558
Allowed Advertising Expenses	130,368	†	+	+	+
Non-Allowed Advertising Expenses	1,207,986	459,938	501,732	479,613	749,558
Salaries and Benefits	180,987,851	182,852,236	182,605,636	194,561,947	211,618,393
Other Operating Expenses	93,582,341	98,701,434	98,423,483	103,177,315	117,486,623
Net Operating Income	(8,632,528)	(3,550,070)	(12,904,142)	5,794,015	10,671,726
Total Non-operating Revenue	(589,246)	486,815	628,938	195,434	968,138
Total Investment Income	435,824	396,037	334,817	193,829	244,131
Interest and Dividends	225,156	125,459	169,671	188,050	342,997
Realized Gains/Losses on Sales of Securities	210,668	270,578	165,146	5,779	(98,866)
Permanently Impaired Security Writedowns	†	+	+	+	+
Gains/Losses on Joint Ventures/Equity Investments	(14,506)	18,820	286,176	165,320	20,892
Permanently Impaired Writedowns of Other Assets	+	†	+	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(1,010,564)	71,958	7,945	(163,715)	703,115
Excess of Revenue over Expenses	(9,221,774)	(3,063,255)	(12,275,204)	5,989,449	11,639,864
Extraordinary Gains/Losses	†	+	(587,465)	(3,600,000)	(4,214,140)
Total Surplus/Deficit	(9,221,774)	(3,063,255)	(12,862,669)	2,389,449	7,425,724
Total Change in Unrestricted Net Assets	(9,036,029)	(3,240,679)	(11,519,624)	876,997	7,804,759
Net Assets Released for Restrictions - Capital	34,323	35,500	1,455,345	288,187	366,881
Unrealized Gains/Losses on Investments	(30,578)	(212,924)	(112,300)	(99,037)	12,154
Minimum Pension Liability Adjustment	†	†	+	+	+
Transfers From/To Affiliates	+	+	+	(1,701,602)	†
Mergers	+	+	+	+	†
Consolidations with Support	+	+	+	+	†
Other Changes	182,000	†	+	+	+

Central Maine Medical Center Lewiston, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015				
RATIOS									
Liquidity									
Current Ratio with Board Designated and Undesignated Investments	1.189	.812	1.003	.988	1.116				
Current Ratio without Board Designated and Undesignated Investments	1.189	.812	1.003	.988	1.116				
Days in Accounts Receivable	47.396	42.950	44.123	66.055	56.944				
Acid Test	.226	.136	.129	.229	.341				
Days Cash on Hand, Current	18.853	14.886	14.357	25.225	31.612				
Days Cash on Hand, Incl Board Designated & Undesignated Investments	18.853	14.886	14.357	25.225	31.612				
Average Payment Period, Accounts Payable and Accrued Expenses	41.310	33.825	33.097	35.827	34.111				
Average Payment Period, Current Liabilities	83.540	109.072	111.332	110.118	92.657				
Capital Structure	257	222	107	107	222				
Equity Financing Ratio	.257 .850	.223	.193	.197	.232				
Fixed Asset Financing Cash Flow Divided by Total Debt	.850 .057	.848 .080	.824 .040	.831 .118	.836 .148				
Cash Flow Divided by Total Debt with Operating Income Only	.060	.080	.040	.118	.140				
Debt Service Coverage Total	2.017	2.778	1.272	2.959	3.022				
Debt Service Coverage Total with Operating Income Only	2.101	2.715	1.219	2.939	2.940				
Profitability	2.101	21715	11213	215 10	215 10				
Total Margin	(.032)	(.010)	(.041)	.018	.032				
Operating Margin	(.030)	(.010)	(.044)	.018	.029				
Non Operating Revenue Margin	.064	(.159)	(.051)	.033	.083				
Return On Assets	(.035)	(.011)	(.044)	.022	.044				
Return On Equity	(.136)	(.047)	(.231)	.111	.188				
Markup	2.083	2.136	2.167	2.323	2.255				
Deductible	.488	.474	.513	.513	.532				
Markup Adjustment for Deductible	1.088	1.147	1.086	1.169	1.111				
Reported Income Index	1.021	.945	1.066	6.829	1.491				
Asset Efficiency									
Total Asset Turnover	1.098	1.048	1.073	1.201	1.367				
Fixed Asset Turnover	1.956	1.942	1.927	2.273	2.675				
Average Age Plant Depreciation Only	8.218	8.680	9.476	10.829	12.428				
Other Financial Ratios									
Total Operating Expense Growth	(.028)	.025	.007	.048	.093				
Total Operating Revenue Growth	(.041)	.043	(.023)	.114	.107				
Realized Gains Divided by Non-Operating Revenue	(.358)	.556	.263	.030	(.102)				
Realized Gains Divided by Net Income	(.023)	(.088)	(.013)	.001	(.008)				
Long Term Debt to Equity	1.857	2.043	2.377	2.226	1.840				

Charles A. Dean Memorial Hospital Greenville, Me	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	3,761,548 924,739 +	4,628,997 1,138,166 +	4,189,481 485,378 +	4,624,658 168,912	3,697,076 365,677 +
Net Patient Accounts Receivable Due from Affiliates	1,349,221 85	1,806,078 4,749	2,714,927 10,955	2,837,232 6,311	1,895,993 23,208
Third Party Settlements Receivable Other Accounts Receivable Inventory	838,511 146,696 242.111	1,048,236 179,101 236,304	59,000 414,073 272,783	628,000 518,343 271,104	572,000 532,774 262,167
Other Current Assets	260,185	216,363	232,365	194,756	45,257
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	4,583,265 11,590 577,515	5,256,288 5,641 791,305	6,009,621 12,337 2,215,826	5,083,713 4,151 1,052,281	4,854,561 12,465 1,172,832
Due From Affiliates Investments in Affiliates	;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;	/91,305 + +	2,213,820 † †	1,032,201 † †	1,172,052
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	661,032 8,680,132 5,347,004	822,684 9,388,697 5,752,039	42,768 10,006,285 6,267,595	277,611 10,589,948 6,840,278	324,093 10,701,713 7,356,542
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	3,333,128	3,636,658 9,885,285	3,738,690	3,749,670	3,345,171
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	8,344,813 2,847,314 48,776 1,052,984 1,669,169 76,385 †	3,783,285 3,781,223 57,586 1,173,398 2,468,794 81,445 †	10,199,102 3,033,776 60,801 1,290,665 1,602,641 79,669 †	9,708,371 3,692,622 40,663 1,434,458 2,081,697 135,804 †	8,551,637 3,434,605 47,049 1,280,717 1,438,788 218,051 450,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund	2,725,290 350,432 1,064,281 †	2,867,943 343,580 1,044,996 †	3,108,360 282,754 1,518,221 †	2,700,305 244,970 768,803 †	2,659,611 251,596 441,521 +
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	1,310,577 †	1,479,367 †	1,307,385 †	1,686,532 †	1,966,494 †
Fund Balance Unrestricted	2,772,209	3,236,119	4,056,966	3,315,444	2,457,421
Total Liabilities & Equity	8,344,813	9,885,285	10,199,102	9,708,371	8,551,637
Total Restricted Assets Cash and Investments Receivables Other Assets	819,440 653,257 166,183 †	840,604 700,732 139,872 †	706,505 621,720 84,785 †	749,258 711,878 37,380 †	740,531 731,157 9,374 †
Total Restricted Liabilities and Equity	819,440	840,604	706,505	749,258	740,531
Total Restricted Fund Balance Total Liabilities	819,440	840,604	706,505	749,258	740,531
Temporarily Restricted Net Assets Permanently Restricted Net Assets	471,088 348,352	487,252 353,352	346,652 359,853	389,055 360,203	380,048 360,483

Charles A. Dean Memorial Hospital Greenville, Me	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	16,381,663	18,252,659	18,295,981	18,845,102	18,871,508
Gross Inpatient Service Revenue	4,037,871	4,840,274	4,971,133	4,208,792	4,400,798
Gross Outpatient Service Revenue	12,343,792	13,412,385	13,324,848	14,636,310	14,470,710
Free Care (Charity Care)	504,693	427,580	524,468	552,497	283,761
Bad Debt (Provision for Bad Debt)	(65,302)	363,558	488,729	680,908	417,982
Contractuals	3,526,734	3,921,736	3,585,372	3,549,926	3,667,945
Changes in Prior Year Estimated/Final Settlements	(1,163,603)	(8,465)	(643,212)	(981,344)	(380,821)
Net Patient Service Revenue	13,579,141	13,548,250	14,340,624	15,043,115	14,882,641
Other Operating Revenue	289,724	462,840	506,599	731,951	1,224,940
Total Operating Revenue	13,868,865	14,011,090	14,847,223	15,775,066	16,107,581
Total Operating Expenses	12,421,144	13,735,821	14,299,968	16,026,405	16,301,048
Depreciation and Amortization	445,745	503,245	515,556	572,789	597,116
Interest	35,121	23,389	14,332	11,283	18,509
Advertising Expenses	37,025	46,254	77,937	71,562	46,817
Allowed Advertising Expenses	14,268	945	136	+	†
Non-Allowed Advertising Expenses	22,757	45,309	77,801	71,562	46,817
Salaries and Benefits	8,270,097	9,075,270	9,512,136	10,525,330	10,323,584
Other Operating Expenses	3,633,156	4,087,663	4,180,007	4,845,441	5,315,022
Net Operating Income	1,447,721	275,269	547,255	(251,339)	(193,467)
Total Non-operating Revenue	320,921	38,854	18,520	27,046	15,702
Total Investment Income	24,094	40,474	18,520	27,046	15,702
Interest and Dividends	31,704	43,963	18,520	27,046	15,702
Realized Gains/Losses on Sales of Securities	†	+	+	+	†
Permanently Impaired Security Writedowns	(7,610)	(3,489)	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	†	+	†	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	296,827	(1,620)	ŧ	+	†
Excess of Revenue over Expenses	1,768,642	314,123	565,775	(224,293)	(177,765)
Extraordinary Gains/Losses	Ť	Ť	Ť	Ť	Ť
Total Surplus/Deficit	1,768,642	314,123	565,775	(224,293)	(177,765)
Total Change in Unrestricted Net Assets	1,938,510	463,910	820,847	(741,522)	(858,023)
Net Assets Released for Restrictions - Capital	392,102	233,208	225,429	+	†
Unrealized Gains/Losses on Investments	(7,562)	(2,689)	320	7,437	(19,879)
Minimum Pension Liability Adjustment	(203,243)	(59,854)	132,073	(157,966)	(247,734)
Transfers From/To Affiliates	(11,420)	(21,860)	(104,339)	(367,919)	(412,659)
Mergers	†	+	†	+	†
Consolidations with Support	†	+	†	+	
Other Changes	(9)	982	1,589	1,219	14

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Charles A. Dean Memorial Hospital Greenville, Me	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.524	1.433	2.111	1.537	1.418
Current Ratio without Board Designated and Undesignated Investments	1.321	1.224	1.381	1.252	1.076
Days in Accounts Receivable	36.266	48.657	69.101	68.841	46.500
Acid Test	.325	.301	.160	.046	.106
Days Cash on Hand, Current	28.185	31.395	12.852	3.990	8.499
Days Cash on Hand, Incl Board Designated & Undesignated Investments	45.787	53.221	71.526	28.843	35.759
Average Payment Period, Accounts Payable and Accrued Expenses	32.094	32.366	34.176	33.881	29.767
Average Payment Period, Current Liabilities	86.784	104.299	80.332	87.216	79.829
Capital Structure					
Equity Financing Ratio	.332	.327	.398	.342	.287
Fixed Asset Financing	.105	.094	.076	.065	.075
Cash Flow Divided by Total Debt	.397	.123	.176	.055	.069
Cash Flow Divided by Total Debt with Operating Income Only	.340	.117	.173	.050	.066
Debt Service Coverage Total	21.196	11.650	15.235	4.991	7.400
Debt Service Coverage Total with Operating Income Only	18.172	11.112	14.977	4.616	7.134
Profitablility					
Total Margin	.125	.022	.038	(.014)	(.011)
Operating Margin	.104	.020	.037	(.016)	(.012)
Non Operating Revenue Margin	.181	.124	.033	(.121)	(.088)
Return On Assets	.212	.032	.055	(.023)	(.021)
Return On Equity	.638	.097	.139	(.068)	(.072)
Markup	1.342	1.363	1.315	1.222	1.233
Deductible	.215	.215	.196	.188	.194
Markup Adjustment for Deductible	1.058	1.077	1.064	1.000	1.008
Reported Income Index	.912	.677	.689	.302	.207
Asset Efficiency					
Total Asset Turnover	1.700	1.421	1.458	1.628	1.885
Fixed Asset Turnover	4.161	3.853	3.971	4.207	4.815
Average Age Plant Depreciation Only	11.996	11.430	12.157	11.942	12.320
Other Financial Ratios					
Total Operating Expense Growth	(.047)	.106	.041	.121	.017
Total Operating Revenue Growth	.094	.010	.060	.062	.021
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	†	†	+	+
Long Term Debt to Equity	.126	.106	.070	.074	.102

Down East Community Hospital Machias, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	9,579,759 3,995,976 408,204 4,208,615	10,102,406 3,899,871 412,597 4,368,661	9,323,027 4,026,350 409,986 3,124,911	6,627,995 2,032,597 410,366 3,371,538	8,023,676 2,040,832 413,342 3,573,055
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	+ 234,801 436,757 295,406	+ 670,457 451,425 299,395	+ 1,010,381 433,019 318,380	+ 19,603 468,621 325,270	+ 1,137,057 522,969 336,421
Total Non-Current Assets	14,550,448	14,145,237	13,711,812	13,563,521	12,433,797
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	+ 1,251,974 139,966 + 85,226 27,767,109 14,693,827 12,072,202	+ 1,587,708 104,974 + 72,587 28,467,660 16,087,692	+ 2,029,449 69,983 + 64,167 29,096,822 17,548,609	+ 2,284,630 34,991 + 55,748 29,518,591 18,330,439	+ 2,042,913 + 120,485 30,078,690 19,808,291
Total Unrestricted Assets	13,073,282 24,130,207	12,379,968 24,247,643	11,548,213 23,034,839	11,188,152 20,191,516	10,270,399 20,457,473
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,963,540 720,603 2,793,010 2,449,927 †	7,520,244 751,377 3,234,522 3,534,345 †	8,114,117 640,167 3,512,504 3,961,446 †	7,264,047 669,323 2,122,680 4,472,044	6,049,013 697,266 2,949,747 2,402,000 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	7,494,100 5,127,065 + + + 2,367,035 +	7,154,543 4,322,459 † † † 2,832,084 †	4,927,521 3,643,326 † † † 1,284,195 †	6,309,092 3,120,228 † † † 3,188,864 †	7,485,876 2,384,020 2,391,121 + 2,710,735 +
Fund Balance Unrestricted	10,672,567	9,572,856	9,993,201	6,618,377	6,922,584
Total Liabilities & Equity	24,130,207	24,247,643	23,034,839	20,191,516	20,457,473
Total Restricted Assets Cash and Investments Receivables	1,402,154 1,402,154	1,381,247 1,381,247 +	1,382,720 1,382,720 +	1,449,327 1,449,327 +	1,757,096 † 1,757,096
Other Assets	+	+	+	+ †	1,757,090
Total Restricted Liabilities and Equity	1,402,154	1,381,247	1,382,720	1,449,327	1,757,096
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	1,402,154	1,381,247	1,382,720	1,449,327	1,757,096
Permanently Restricted Net Assets	58,919 1,343,235	38,012 1,343,235	39,485 1,343,235	55,731 1,393,596	363,500 1,393,596

Down East Community Hospital Machias, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	58,954,959	61,333,114	59,956,628	65,112,818	73,261,912
Gross Inpatient Service Revenue	10,840,378	12,494,020	12,538,771	12,410,035	13,339,003
Gross Outpatient Service Revenue	48,114,581	48,839,094	47,417,857	52,702,783	59,922,909
Free Care (Charity Care)	2,306,820	1,804,065	1,887,811	1,776,310	1,880,930
Bad Debt (Provision for Bad Debt)	1,939,992	2,021,713	1,998,937	2,822,935	2,990,480
Contractuals	19,470,292	23,609,340	23,915,918	27,268,429	33,438,173
Changes in Prior Year Estimated/Final Settlements	680,900	(199,400)	72,539	100,751	(42,000)
Net Patient Service Revenue	34,556,955	34,097,396	32,081,423	33,144,393	34,994,329
Other Operating Revenue	862,025	1,109,555	904,929	387,478	1,043,648
Total Operating Revenue	35,418,980	35,206,951	32,986,352	33,531,871	36,037,977
Total Operating Expenses	36,207,132	36,081,551	34,480,274	35,325,588	36,241,900
Depreciation and Amortization	1,563,986	1,527,524	1,514,904	1,577,502	1,495,762
Interest	233,499	212,626	182,258	157,626	135,303
Advertising Expenses	141,387	98,979	71,613	69,630	64,732
Allowed Advertising Expenses	43,732	41,571	27,999	32,548	32,583
Non-Allowed Advertising Expenses	97,655	57,408	43,614	37,082	32,149
Salaries and Benefits	19,889,297	20,465,022	19,557,410	20,748,470	21,561,106
Other Operating Expenses	14,378,963	13,777,400	13,154,089	12,772,360	12,984,997
Net Operating Income	(788,152)	(874,600)	(1,493,922)	(1,793,717)	(203,923)
Total Non-operating Revenue	186,705	250,959	607,022	186,844	99,031
Total Investment Income	179,326	194,824	600,827	186,844	99,031
Interest and Dividends	179,326	194,824	127,203	174,085	99,031
Realized Gains/Losses on Sales of Securities	+	+	473,624	12,759	†
Permanently Impaired Security Writedowns	+	+	+	, †	†
Gains/Losses on Joint Ventures/Equity Investments	†	+	+	+	+
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	7,379	56,135	6,195	†	†
Excess of Revenue over Expenses	(601,447)	(623,641)	(886,900)	(1,606,873)	(104,892)
Extraordinary Gains/Losses	†	†	+	†	†
Total Surplus/Deficit	(601,447)	(623,641)	(886,900)	(1,606,873)	(104,892)
Total Change in Unrestricted Net Assets	(2,310,175)	(1,099,712)	420,346	(3,374,827)	304,206
Net Assets Released for Restrictions - Capital	+	+	+	+	†
Unrealized Gains/Losses on Investments	(132,257)	227,609	(80,674)	133,508	(159,970)
Minimum Pension Liability Adjustment	(1,424,834)	(643,820)	1,573,225	(1,938,414)	604,059
Transfers From/To Affiliates	(151,637)	(59,860)	(185,305)	36,952	(34,991)
Mergers	+	+	+	+	†
Consolidations with Support	+	+	+	+	†
Other Changes	†	+	+	+	+

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Down East Community Hospital Machias, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.816	1.554	1.399	1.227	1.664
Current Ratio without Board Designated and Undesignated Investments	1.606	1.343	1.149	.912	1.326
Days in Accounts Receivable	44.453	46.765	35.553	37.129	37.268
Acid Test	.739	.573	.547	.336	.406
Days Cash on Hand, Current	46.402	45.553	49.120	26.422	25.781
Days Cash on Hand, Incl Board Designated & Undesignated Investments	59.593	62.325	71.591	51.131	47.241
Average Payment Period, Accounts Payable and Accrued Expenses	29.427	34.167	38.891	22.958	30.986
Average Payment Period, Current Liabilities	62.832	79.438	89.841	78.564	63.543
Capital Structure					
Equity Financing Ratio	.442	.395	.434	.328	.338
Fixed Asset Financing	.392	.349	.315	.279	.232
Cash Flow Divided by Total Debt	.072	.062	.048	(.002)	.103
Cash Flow Divided by Total Debt with Operating Income Only	.058	.044	.002	(.016)	.095
Debt Service Coverage Total	1.287	1.196	.868	.161	1.897
Debt Service Coverage Total with Operating Income Only	1.086	.927	.218	(.073)	1.774
Profitablility					
Total Margin	(.017)	(.018)	(.026)	(.048)	(.003)
Operating Margin	(.022)	(.025)	(.045)	(.053)	(.006)
Non Operating Revenue Margin	(.310)	(.402)	(.684)	(.116)	(.944)
Return On Assets	(.025)	(.026)	(.039)	(.080)	(.005)
Return On Equity	(.056)	(.065)	(.089)	(.243)	(.015)
Markup	1.652	1.731	1.765	1.854	2.050
Deductible	.330	.385	.399	.419	.456
Markup Adjustment for Deductible	1.114	1.076	1.072	1.082	1.128
Reported Income Index	.260	.567	(2.110)	.476	(.345)
Asset Efficiency					
Total Asset Turnover	1.476	1.462	1.458	1.670	1.766
Fixed Asset Turnover	2.709	2.844	2.856	2.997	3.509
Average Age Plant Depreciation Only	9.395	10.532	11.584	11.620	13.243
Other Financial Ratios					
Total Operating Expense Growth	.043	(.003)	(.044)	.025	.026
Total Operating Revenue Growth	.039	(.006)	(.063)	.017	.075
Realized Gains Divided by Non-Operating Revenue	†	†	.780	.068	†
Realized Gains Divided by Net Income	†	†	(.534)	(.008)	+
Long Term Debt to Equity	.480	.452	.365	.471	.344

Eastern Maine Medical Center Bangor, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	93,462,524 21,487,958 1,328,176 47,223,529 4,795,518 2,505,839 2,701,523 2,339,963 11,080,018	121,699,118 37,860,701 1,326,249 53,197,370 4,873,386 4,811,332 2,603,666 2,324,446 14,701,968	141,656,633 24,192,002 12,627,077 65,958,844 6,818,782 5,737,170 5,681,768 2,508,884 18,132,106	146,572,948 34,522,884 13,897,156 69,709,076 5,757,406 2,204,938 5,102,707 2,672,803 12,705,978	169,521,523 47,762,234 11,986,674 81,937,734 2,776,697 11,989,099 4,887,477 2,699,182 5,482,426
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	338,879,963 7,351,198 114,977,578 † 48,642,669 429,730,620 261,822,102 167,908,518	420,620,611 9,665,396 127,708,664 † 101,060,366 462,226,307 280,040,122 182,186,185	610,648,240 150,170,267 214,415,264 † 38,919,137 493,818,175 286,674,603 207,143,572	605,890,197 106,988,457 211,145,028 † 33,712,608 562,347,934 308,303,830 254,044,104	610,226,028 41,474,869 206,846,016 † 33,440,894 657,583,428 329,119,179 328,464,249
Total Unrestricted Assets	432,342,487	542,319,729	752,304,873	752,463,145	779,747,551
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	58,316,114 2,808,066 40,286,515 12,072,189 1,756,836 1,392,508	67,963,067 2,856,615 54,506,946 6,526,790 2,749,096 1,323,620	85,845,311 2,772,997 67,141,909 11,377,430 3,065,876 1,487,099	90,712,471 2,791,922 70,158,448 9,814,562 6,625,088 1,322,451	93,848,524 3,191,672 75,353,702 8,433,361 5,561,921 1,307,868
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	161,909,800 64,512,343 16,387,529 † 78,955,350 2,054,578	193,619,221 61,705,341 30,624,042 † 99,433,716 1,856,122	328,469,738 214,285,987 23,231,044 † 89,294,429 1,658,278	313,787,316 210,933,391 9,313,516 † 90,719,583 2,820,826	330,519,150 208,079,450 9,345,516 + 110,440,483 2,653,701
Fund Balance Unrestricted	212,116,573	280,737,441	337,989,824	347,963,358	355,379,877
Total Liabilities & Equity	432,342,487	542,319,729	752,304,873	752,463,145	779,747,551
Total Restricted Assets Cash and Investments Receivables Other Assets	27,130,294 27,130,294 † †	31,021,257 31,021,257 † †	34,173,103 34,173,103 † †	39,037,936 39,037,936 † †	44,470,938 44,470,938 † †
Total Restricted Liabilities and Equity	27,130,293	31,021,257	34,173,103	39,037,936	44,470,938
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	27,130,293 † 16,791,222	31,021,257 † 20,348,188	34,173,103 † 23,279,271	39,037,936 † 27,224,227	44,470,938 † 32,827,338
Permanently Restricted Net Assets	10,339,071	10,673,069	10,893,832	11,813,709	11,643,600

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Eastern Maine Medical Center Bangor, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	1,112,990,620	1,220,000,221	1,249,578,962	1,370,595,051	1,505,053,654
Gross Inpatient Service Revenue	594,111,857	647,723,072	689,854,426	731,854,628	768,350,376
Gross Outpatient Service Revenue	518,878,763	572,277,149	559,724,536	638,740,423	736,703,278
Free Care (Charity Care)	25,395,442	23,648,543	29,223,699	27,542,258	20,465,047
Bad Debt (Provision for Bad Debt)	20,046,392	25,274,044	26,463,601	40,643,964	32,553,501
Contractuals	520,558,288	580,647,234	590,949,990	674,747,141	763,767,641
Changes in Prior Year Estimated/Final Settlements	(3,465,571)	(32,211,837)	(17,349,653)	(11,250,555)	(2,352,200)
Net Patient Service Revenue	550,456,069	622,642,237	620,291,325	638,912,243	690,619,665
Other Operating Revenue	20,554,535	32,368,032	27,888,923	30,060,344	29,766,277
Total Operating Revenue	571,010,604	655,010,269	648,180,248	668,972,587	720,385,942
Total Operating Expenses	556,299,430	594,902,936	618,520,632	652,244,681	680,823,269
Depreciation and Amortization	22,065,835	22,170,949	24,804,514	23,168,166	23,769,952
Interest	3,253,634	3,229,884	2,893,339	3,246,120	2,930,842
Advertising Expenses	629,866	1,142,814	1,518,140	1,495,926	1,621,983
Allowed Advertising Expenses	+	+	+	+	†
Non-Allowed Advertising Expenses	629,866	1,142,814	1,518,140	1,495,926	1,621,983
Salaries and Benefits	283,513,398	307,217,148	329,259,525	346,353,455	355,113,126
Other Operating Expenses	246,836,697	261,142,141	260,045,114	277,981,014	297,387,366
Net Operating Income	14,711,174	60,107,333	29,659,616	16,727,906	39,562,673
Total Non-operating Revenue	1,941,011	1,710,701	19,361,534	1,534,118	2,283,319
Total Investment Income	1,941,011	1,710,701	19,361,534	1,534,118	2,283,319
Interest and Dividends	1,472,309	1,445,563	1,766,625	1,473,221	1,705,837
Realized Gains/Losses on Sales of Securities	468,702	265,138	17,594,909	60,897	577,482
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	+	+	+	+	†
Excess of Revenue over Expenses	16,652,185	61,818,034	49,021,150	18,262,024	41,845,992
Extraordinary Gains/Losses	†	†	†	†	+
Total Surplus/Deficit	16,652,185	61,818,034	49,021,150	18,262,024	41,845,992
Total Change in Unrestricted Net Assets	2,005,515	68,620,868	57,252,383	9,973,534	7,416,519
Net Assets Released for Restrictions - Capital	1,968,396	769,736	2,264,230	1,055,599	1,870,484
Unrealized Gains/Losses on Investments	(417,780)	1,156,236	(2,097,955)	6,014,014	(3,055)
Minimum Pension Liability Adjustment	(16,539,653)	3,701,868	12,785,482	(360,456)	(15,750,733)
Transfers From/To Affiliates	439,232	600,855	(4,774,612)	(15,049,686)	(20,597,537)
Mergers	†	+	†	+	†
Consolidations with Support	†	+	+	+	tt
Other Changes	(96,865)	574,139	54,088	52,039	51,368

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Eastern Maine Medical Center Bangor, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.574	3.670	4.148	3.943	4.010
Current Ratio without Board Designated and Undesignated Investments	1.603	1.791	1.650	1.616	1.806
Days in Accounts Receivable	31.313	31.185	38.812	39.824	43.305
Acid Test	.391	.577	.429	.534	.637
Days Cash on Hand, Current	15.588	24.974	22.635	28.094	33.191
Days Cash on Hand, Incl Board Designated & Undesignated Investments	94.144	106.362	154.452	150.604	148.096
Average Payment Period, Accounts Payable and Accrued Expenses	27.525	34.737	41.277	40.707	41.860
Average Payment Period, Current Liabilities	39.843	43.313	52.775	52.633	52.134
Capital Structure					
Equity Financing Ratio	.491	.518	.449	.462	.456
Fixed Asset Financing	.384	.339	1.034	.830	.633
Cash Flow Divided by Total Debt	.176	.321	.178	.102	.155
Cash Flow Divided by Total Debt with Operating Income Only	.167	.315	.131	.099	.149
Debt Service Coverage Total	7.320	14.445	13.343	7.422	11.978
Debt Service Coverage Total with Operating Income Only	6.981	14.162	9.975	7.168	11.579
Profitablility					
Total Margin	.029	.094	.073	.027	.058
Operating Margin	.026	.092	.046	.025	.055
Non Operating Revenue Margin	.117	.028	.395	.084	.055
Return On Assets	.039	.114	.065	.024	.054
Return On Equity	.079	.220	.145	.052	.118
Markup	2.038	2.105	2.065	2.147	2.254
Deductible Maduum Adjustment for Deductible	.468 1.102	.476	.473 1.110	.492 1.113	.507
Markup Adjustment for Deductible Reported Income Index	8.303	1.129 .901	.856	1.113	1.133 5.642
•	8.303	.901	.850	1.651	J.042
Asset Efficiency	4 225		007	001	027
Total Asset Turnover	1.325	1.211	.887	.891	.927
Fixed Asset Turnover	3.401	3.595	3.129 11.557	2.633 13.307	2.193
Average Age Plant Depreciation Only	11.865	12.631	11.557	13.307	13.846
Other Financial Ratios		0.55	0.40	0	~ · · ·
Total Operating Expense Growth	.007	.069	.040	.055	.044
Total Operating Revenue Growth	.016	.147	(.010)	.032	.077
Realized Gains Divided by Non-Operating Revenue	.241	.155	.909	.040	.253
Realized Gains Divided by Net Income Long Term Debt to Equity	.028 .304	.004 .220	.359 .634	.003 .606	.014 .586
Long Term Debt to Equity	.304	.220	.034	.000	.000

Franklin Memorial Hospital Farmington, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	22,504,018 8,631,096 1,131,951 10,001,878 159,405 † † 1,270,140	19,692,412 4,193,626 1,326,380 10,470,970 23,186 † 1,219,194	28,943,615 2,612,381 1,132,652 10,333,479 111,399 12,608,331 † 1,212,571	15,079,757 2,718,765 1,131,163 8,137,315 113,128 612,810 + 1,273,667	16,367,409 1,414,900 404,076 8,387,622 268,925 1,631,015
Other Current Assets	1,270,140	2,459,056	932,802	1,092,909	4,260,871
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	46,457,328 † †	53,966,933 † †	36,795,883 † †	34,357,203 (107,604) †	31,667,225 (350,765) †
Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E)	+ + 10,858,291 79,145,770	+ + 15,493,307 85,018,148	† † 1,693,990 85,640,384	† † 2,026,264 86,934,002	+ + 2,239,386 88,239,511
Accumulated Depreciation Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	43,546,733 35,599,037 68,961,346	46,544,522 38,473,626 73,659,345	50,538,491 35,101,893 65,739,498	66,934,002 54,495,459 32,438,543 49,436,960	88,239,511 58,460,907 29,778,604 48,034,634
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	7,721,725 570,000 5,861,337 1,290,388	9,299,724 891,387 6,293,976 2,114,361	7,939,700 762,668 7,120,921 † †	6,743,047 670,000 6,016,990 † †	10,985,942 725,000 8,986,920 † 502,628
Other Current Liabilities Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	† 22,503,474 21,874,495 † † †	+ 25,636,466 24,777,994 + + + +	56,111 25,237,719 24,003,228 + + + +	56,057 21,806,956 19,776,019 † † †	771,394 20,172,300 18,080,455 † †
Other Non-Current Liabilities	628,979	858,472	1,234,491	2,030,937	2,091,845
Fund Balance Unrestricted Total Liabilities & Equity	38,736,147 68,961,346	38,723,155 73,659,345	32,562,079 65,739,498	20,886,957 49,436,960	16,876,392 48,034,634
Total Restricted Assets Cash and Investments Receivables Other Assets	2,509,381 2,361,882 † 147,499	2,509,659 2,362,160 † 147,499	2,837,639 2,690,140 † 147,499	2,982,078 2,982,078 † †	2,762,510 2,762,510 † +
Total Restricted Liabilities and Equity	2,509,381	2,509,659	2,837,639	2,982,078	2,762,510
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,509,381 † 1,063,840 1,445,541	2,509,659 † 1,077,560 1,432,099	2,837,639 † 1,387,990 1,449,649	2,982,078 † 1,705,323 1,276,755	2,762,510 + 1,525,940 1,236,570

Franklin Memorial Hospital Farmington, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	168,401,934	175,789,248	166,927,198	159,246,278	162,078,200
Gross Inpatient Service Revenue	54,300,450	55,105,860	49,705,499	43,380,159	44,337,408
Gross Outpatient Service Revenue	114,101,484	120,683,388	117,221,699	115,866,119	117,740,792
Free Care (Charity Care)	6,831,140	6,705,032	6,604,596	4,181,271	2,942,965
Bad Debt (Provision for Bad Debt)	3,206,173	3,725,281	5,311,053	3,427,410	3,603,718
Contractuals Changes in Prior Year Estimated/Final Settlements	77,036,439	81,463,941	82,441,727	82,809,113	82,053,016
Net Patient Service Revenue	(1,800,000)	661,000	(1,674,000)	(1,693,240)	(730,000)
Other Operating Revenue	83,128,182	83,233,994	74,243,822	70,521,724	74,208,501
	2,191,861	6,235,108	2,241,888	3,610,129	3,946,766
Total Operating Revenue	85,320,043	89,469,102	76,485,710	74,131,853	78,155,267
Total Operating Expenses	83,770,932	89,726,136	84,015,968	77,500,827	78,859,215
Depreciation and Amortization	4,887,968	4,684,361	4,512,293	4,050,233	3,742,913
Interest	1,096,903	1,150,299	1,180,951	983,664	909,838
Advertising Expenses	10,338	165,589	147,871	110,213	118,296
Allowed Advertising Expenses	10,338	165,589	147,871	110,213	118,296
Non-Allowed Advertising Expenses	+	†	†	†	†
Salaries and Benefits	50,828,420	56,160,492	52,808,057	48,458,138	47,164,361
Other Operating Expenses	26,947,303	27,565,395	25,366,796	23,898,579	26,923,807
Net Operating Income	1,549,111	(257,034)	(7,530,258)	(3,368,974)	(703,948)
Total Non-operating Revenue	(365,750)	(28,228)	(156,829)	516,801	19,899
Total Investment Income	7,883	(1,030)	(10,106)	(16,148)	(21,925)
Interest and Dividends	7,883	(1,030)	(10,106)	(16,148)	(21,925)
Realized Gains/Losses on Sales of Securities	+	+	†	+	†
Permanently Impaired Security Writedowns	+	+	†	+	†
Gains/Losses on Joint Ventures/Equity Investments	(48,794)	(251,219)	(187,058)	(143,179)	1,605
Permanently Impaired Writedowns of Other Assets	†	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(324,839)	224,021	40,335	676,128	40,219
Excess of Revenue over Expenses	1,183,361	(285,262)	(7,687,087)	(2,852,173)	(684,049)
Extraordinary Gains/Losses	†	+	+	+	†
Total Surplus/Deficit	1,183,361	(285,262)	(7,687,087)	(2,852,173)	(684,049)
Total Change in Unrestricted Net Assets	1,171,798	(12,992)	(6,161,076)	(11,675,126)	(2,080,227)
Net Assets Released for Restrictions - Capital	, , , , , , , , , , , , , , , , , , , ,	+	+	147,500	76,185
Unrealized Gains/Losses on Investments	+	+	+	+	+
Minimum Pension Liability Adjustment	†	+	+	+	†
Transfers From/To Affiliates	(11,563)	272,270	1,526,011	(8,970,453)	(1,472,363)
Mergers	t t	. †	†	t t	†
Consolidations with Support	†	+	+	+	†
Other Changes	†	†	+	†	†

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Franklin Memorial Hospital Farmington, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.914	2.118	3.645	2.236	1.490
Current Ratio without Board Designated and Undesignated Investments	2.914	2.118	3.645	2.236	1.490
Days in Accounts Receivable	43.916	45.918	50.802	42.116	41.255
Acid Test	1.264	.594	.472	.571	.166
Days Cash on Hand, Current	45.175	23.692	17.193	19.132	8.839
Days Cash on Hand, Incl Board Designated & Undesignated Investments	45.175	23.692	17.193	19.132	8.839
Average Payment Period, Accounts Payable and Accrued Expenses	27.121	27.014	32.692	29.900	43.669
Average Payment Period, Current Liabilities	35.729	39.914	36.451	33.508	53.382
Capital Structure					
Equity Financing Ratio	.562	.526	.495	.422	.351
Fixed Asset Financing	.614	.644	.684	.610	.607
Cash Flow Divided by Total Debt	.201	.126	(.096)	.042	.098
Cash Flow Divided by Total Debt with Operating Income Only	.213	.127	(.091)	.024	.098
Debt Service Coverage Total	3.708	3.226	(.962)	1.249	2.512
Debt Service Coverage Total with Operating Income Only	3.897	3.242	(.886)	.953	2.499
Profitablility					
Total Margin	.014	(.003)	(.101)	(.038)	(.009)
Operating Margin	.018	(.003)	(.098)	(.045)	(.009)
Non Operating Revenue Margin	(.309)	.099	.020	(.181)	(.029)
Return On Assets	.017	(.004)	(.117)	(.058)	(.014)
Return On Equity	.031	(.007)	(.236)	(.137)	(.041)
Markup	2.036	2.029	2.014	2.101	2.105
Deductible	.457	.463	.494	.520	.506
Markup Adjustment for Deductible	1.117	1.121	1.032	1.033	1.065
Reported Income Index	1.010	21.957	1.248	.244	.171
Asset Efficiency					
Total Asset Turnover	1.232	1.214	1.161	1.510	1.627
Fixed Asset Turnover	2.397	2.325	2.179	2.285	2.625
Average Age Plant Depreciation Only	8.909	9.936	11.200	13.455	15.619
Other Financial Ratios					
Total Operating Expense Growth	.054	.071	(.064)	(.078)	.018
Total Operating Revenue Growth	.042	.049	(.145)	(.031)	.054
Realized Gains Divided by Non-Operating Revenue	†	†	Ť.	Ť	†
Realized Gains Divided by Net Income	+	+	+	+	†
Long Term Debt to Equity	.565	.640	.737	.947	1.071

Houlton Regional Hospital Houlton, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	10,298,308 1,252,206 305,047 6,878,103	11,011,141 742,531 306,752 8,379,146	8,489,715 121,080 302,696 6,576,482	9,530,917 309,910 308,787 7,600,541	9,882,256 776,889 287,572 7,020,340
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	176,221 321,850 874,335 490,546	55,498 280,911 785,159 461,144	+ 255,593 768,382 465,482	+ 171,802 772,018 367,859	+ 568,974 837,749 390,732
Total Non-Current Assets	18,463,386	19,685,621	17,543,556	16,915,070	15,799,705
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	† 2,971,486 †	† 3,322,885 †	† 3,766,885 †	† 4,270,809 †	† 4,141,212 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 2,387,819 39,669,783 26,565,702 13,104,081	† 2,703,273 40,393,840 26,734,377 13,659,463	† 760,161 40,912,065 27,895,555 13,016,510	† 722,632 41,160,778 29,239,149 11,921,629	+ 494,360 41,653,185 30,489,052 11,164,133
Total Unrestricted Assets	28,761,694	30,696,762	26,033,271	26,445,987	25,681,961
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	8,704,885 744,260 4,177,321 2,322,028 †	11,883,701 892,000 4,523,872 4,852,012 †	10,503,188 883,000 4,751,231 4,868,957 †	12,099,202 980,000 5,521,372 4,438,271 †	9,051,639 986,000 5,420,363 972,816 †
Total Non-current Liabilities	1,461,276	1,615,817	11 222 752	1,159,559	1,672,460
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	12,140,141 11,427,811 + 555,000	11,674,138 11,031,107 + + 365,000	11,322,752 10,177,638 † † 750,000	10,305,808 9,283,486 † † 625,000	13,184,419 8,071,323 4,207,837 † 456,000
Other Non-Current Liabilities	157,330	278,031	т 395,114	т 397,322	449,259
Fund Balance Unrestricted	7,916,668	7,138,923	4,207,331	4,040,977	3,445,903
Total Liabilities & Equity	28,761,694	30,696,762	26,033,271	26,445,987	25,681,961
Total Restricted Assets Cash and Investments Receivables Other Assets	561,747 51,664 510,083 †	284,139 51,664 232,475 †	66,297 51,664 14,633 †	136,031 51,664 84,367 †	66,051 51,664 14,387 †
Total Restricted Liabilities and Equity	561,750	284,139	66,297	136,031	66,051
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	561,750	284,139 †	66,297	136,031	66,051 †
Permanently Restricted Net Assets	510,086 51,664	232,475 51,664	14,633 51,664	84,367 51,664	14,387 51,664

Houlton Regional Hospital Houlton, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	72,174,919	73,439,422	76,679,949	79,679,662	79,878,764
Gross Inpatient Service Revenue	19,049,186	18,637,903	18,492,039	20,635,206	21,706,982
Gross Outpatient Service Revenue	53,125,733	54,801,519	58,187,910	59,044,456	58,171,782
Free Care (Charity Care)	1,610,524	1,713,780	1,312,896	1,321,904	1,191,968
Bad Debt (Provision for Bad Debt)	1,410,000	1,962,000	2,300,000	2,755,000	3,000,000
Contractuals	25,086,745	28,514,707	32,578,509	31,767,468	33,248,786
Changes in Prior Year Estimated/Final Settlements	(521,000)	68,000	339,000	(355,000)	(549,000)
Net Patient Service Revenue	44,588,650	41,180,935	40,149,544	44,190,290	42,987,010
Other Operating Revenue	544,345	962,834	1,373,156	393,218	2,174,375
Total Operating Revenue	45,132,995	42,143,769	41,522,700	44,583,508	45,161,385
Total Operating Expenses	45,320,845	44,012,843	45,218,727	45,354,339	45,820,005
Depreciation and Amortization	1,293,906	1,446,103	1,594,985	1,585,608	1,564,681
Interest	710,948	751,968	725,136	653,766	652,750
Advertising Expenses	15,277	16,574	30,349	17,921	19,621
Allowed Advertising Expenses	4,133	2,849	16,058	6,167	11,313
Non-Allowed Advertising Expenses	11,144	13,725	14,291	11,754	8,308
Salaries and Benefits	32,565,815	31,260,713	32,297,216	33,024,273	33,194,534
Other Operating Expenses	10,734,899	10,537,485	10,571,041	10,072,771	10,388,419
Net Operating Income	(187,850)	(1,869,074)	(3,696,027)	(770,831)	(658,620)
Total Non-operating Revenue	404,568	349,299	386,473	357,043	243,838
Total Investment Income	404,568	349,299	386,473	357,043	243,838
Interest and Dividends	136,201	124,058	125,279	164,176	93,253
Realized Gains/Losses on Sales of Securities	268,367	225,241	261,194	192,867	150,585
Permanently Impaired Security Writedowns	†	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	†	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	+	+	+	†
Excess of Revenue over Expenses	216,718	(1,519,775)	(3,309,554)	(413,788)	(414,782)
Extraordinary Gains/Losses	+	†	†	†	†
Total Surplus/Deficit	216,718	(1,519,775)	(3,309,554)	(413,788)	(414,782)
Total Change in Unrestricted Net Assets	(14,280)	(777,745)	(2,931,592)	(166,354)	(595,074)
Net Assets Released for Restrictions - Capital	35,842	371,833	273,857	55,444	154,237
Unrealized Gains/Losses on Investments	(266,840)	370,197	104,105	191,990	(334,529)
Minimum Pension Liability Adjustment	†	+	+	+	†
Transfers From/To Affiliates	+	+	+	+	†
Mergers	†	+	+	+	†
Consolidations with Support	†	+	+	+	†
Other Changes	+	+	+	+	†

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Houlton Regional Hospital Houlton, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.524	1.206	1.167	1.141	1.549
Current Ratio without Board Designated and Undesignated Investments	1.183	.927	.808	.788	1.092
Days in Accounts Receivable	56.304	74.267	59.787	62.778	59.609
Acid Test	.179	.088	.040	.051	.118
Days Cash on Hand, Current	12.910	8.997	3.546	5.159	8.779
Days Cash on Hand, Incl Board Designated & Undesignated Investments	37.545	37.490	35.063	40.775	42.934
Average Payment Period, Accounts Payable and Accrued Expenses	34.632	38.791	39.754	46.044	44.705
Average Payment Period, Current Liabilities	72.167	101.900	87.880	100.899	74.654
Capital Structure					
Equity Financing Ratio	.275	.233	.162	.153	.134
Fixed Asset Financing	.872	.808	.782	.779	.723
Cash Flow Divided by Total Debt	.072	(.003)	(.079)	.052	.052
Cash Flow Divided by Total Debt with Operating Income Only	.053	(.018)	(.096)	.036	.041
Debt Service Coverage Total	1.612	.453	(.612)	1.188	1.104
Debt Service Coverage Total with Operating Income Only	1.319	.220	(.851)	.956	.955
Profitablility					
Total Margin	.005	(.036)	(.079)	(.009)	(.009)
Operating Margin	(.004)	(.044)	(.089)	(.017)	(.015)
Non Operating Revenue Margin	1.867	(.230)	(.117)	(.863)	(.588)
Return On Assets	.008	(.050)	(.127)	(.016)	(.016)
Return On Equity	.027	(.213)	(.787)	(.102)	(.120)
Markup	1.605	1.690	1.726	1.765	1.791
Deductible	.348	.388	.425	.399	.416
Markup Adjustment for Deductible	1.051	1.043	1.006	1.065	1.065
Reported Income Index	(15.176)	1.954	1.129	2.487	.697
Asset Efficiency					
Total Asset Turnover	1.583	1.384	1.610	1.699	1.768
Fixed Asset Turnover	3,444	3.085	3.190	3.740	4.045
Average Age Plant Depreciation Only	20.531	18.487	17.490	18.440	19.486
Other Financial Ratios					
Total Operating Expense Growth	.067	(.029)	.027	.003	.010
Total Operating Revenue Growth	.066	(.066)	(.015)	.005	.010
Realized Gains Divided by Non-Operating Revenue	.663	.645	.676	.540	.618
Realized Gains Divided by Net Income	1.238	(.148)	(.079)	(.466)	(.363)
Long Term Debt to Equity	1.444	1.545	2.419	2.297	2,342
	1	1.5 15	2.115	2.297	2.512

Inland Hospital Waterville, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	11,511,815 1,659,400 232,370 5,911,639 114,102 1,416,501 286,101 702,084 1,189,618	11,854,680 1,453,853 287,464 6,657,455 45,121 1,760,520 322,844 601,581 725,842	17,601,126 5,108,976 89,688 8,126,348 161,167 540,228 1,531,093 554,602 1,489,024	12,442,576 239,013 75,364 8,243,608 48,724 1,020,178 986,584 635,780 1,193,325	12,538,052 276,979 69,043 7,369,034 181,688 2,618,806 906,517 678,186 437,799
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	35,026,396 1,475,845 6,754,420 + + 9,372,047 35,991,900 18,567,816 17,424,084	39,831,910 1,766,516 7,090,037 + + 13,832,394 37,292,772 20,149,809 17,142,963	37,562,895 2,046,983 7,138,817 † 7,556,806 42,992,878 22,172,589 20,820,289	37,469,035 2,533,897 8,410,597 † 6,355,899 44,878,190 24,709,548 20,168,642	38,043,518 2,570,795 8,595,495 + 8,178,930 45,846,859 27,148,561 18,698,298
Total Unrestricted Assets	46,538,211	51,686,590	55,164,021	49,911,611	50,581,570
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	14,334,782 897,586 6,340,259 1,922,985 545,775 4,628,177	15,763,228 935,123 5,468,132 3,505,074 701,710 5,153,189	17,503,823 719,776 7,012,303 2,454,229 761,171 6,556,344	15,900,288 540,848 6,598,029 909,807 1,607,021 6,244,583	16,972,826 557,889 6,010,428 1,057,787 1,384,639 7,962,083
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	9,498,131 6,003,808 1,803,882 † 1,591,980 98,461	12,217,082 5,014,674 3,309,867 † 3,789,905 102,636	12,971,977 4,264,559 2,849,511 † 5,742,907 115,000	12,547,578 5,306,875 2,827,305 + 4,196,673 216,725	13,308,359 4,973,737 2,549,284 + 5,560,811 224,527
Fund Balance Unrestricted	22,705,298	23,706,280	24,688,221	21,463,745	20,300,385
Total Liabilities & Equity	46,538,211	51,686,590	55,164,021	49,911,611	50,581,570
Total Restricted Assets Cash and Investments Receivables Other Assets	959,856 959,856 † †	2,051,691 2,051,691 † †	1,939,303 1,939,303 † †	1,824,367 1,824,367 † †	2,785,451 2,785,451 † †
Total Restricted Liabilities and Equity	959,856	2,051,691	1,939,303	1,824,367	2,785,450
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	959,856 † 356,500 603,356	2,051,691 † 1,384,495 667,196	1,939,303 † 1,225,808 713,495	1,824,367 † 1,077,940 746,427	2,785,450 † 694,587 2,090,863

Inland Hospital Waterville, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	118,316,252	118,074,490	116,565,585	121,011,300	127,144,903
Gross Inpatient Service Revenue	24,922,372	21,953,891	21,694,733	23,627,510	25,254,680
Gross Outpatient Service Revenue	93,393,880	96,120,599	94,870,852	97,383,790	101,890,223
Free Care (Charity Care)	1,956,443	2,938,858	2,758,589	2,973,445	2,979,255
Bad Debt (Provision for Bad Debt)	4,174,385	3,708,046	4,063,525	5,376,318	5,561,575
Contractuals	46,340,192	46,287,250	46,722,513	47,773,996	51,780,958
Changes in Prior Year Estimated/Final Settlements	(321,766)	(1,060,217)	(1,716,993)	(580,404)	(1,014,442)
Net Patient Service Revenue	66,166,998	66,200,553	64,737,951	65,467,945	67,837,557
Other Operating Revenue	1,300,550	3,484,148	2,467,055	2,188,565	3,585,723
Total Operating Revenue	67,467,548	69,684,701	67,205,006	67,656,510	71,423,280
Total Operating Expenses	64,847,407	68,955,834	66,415,711	69,218,631	71,201,481
Depreciation and Amortization	2,296,747	2,373,884	2,391,012	2,608,928	2,642,302
Interest	474,787	474,564	479,412	390,600	461,152
Advertising Expenses	249,779	306,629	243,507	303,565	323,317
Allowed Advertising Expenses	†	†	+	+	†
Non-Allowed Advertising Expenses	249,779	306,629	243,507	303,565	323,317
Salaries and Benefits	37,471,894	39,282,538	36,160,212	36,313,468	37,089,356
Other Operating Expenses	24,354,200	26,518,219	27,141,568	29,602,070	30,685,354
Net Operating Income	2,620,141	728,867	789,295	(1,562,121)	221,799
Total Non-operating Revenue	505,120	214,871	441,334	144,679	160,382
Total Investment Income	505,120	214,871	441,334	144,679	160,382
Interest and Dividends	243,630	245,957	211,360	203,418	183,957
Realized Gains/Losses on Sales of Securities	261,490	(31,086)	229,974	(58,739)	(23,575)
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	†	+	+	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	†	†	+	†
Excess of Revenue over Expenses	3,125,261	943,738	1,230,629	(1,417,442)	382,181
Extraordinary Gains/Losses	Ť	Ť	t	†	†
Total Surplus/Deficit	3,125,261	943,738	1,230,629	(1,417,442)	382,181
Total Change in Unrestricted Net Assets	2,431,857	1,000,982	981,942	(3,224,476)	(1,163,359)
Net Assets Released for Restrictions - Capital	57,615	136,322	626,991	275,422	274,447
Unrealized Gains/Losses on Investments	(252,494)	183,645	(351,364)	167,495	75,432
Minimum Pension Liability Adjustment	†	+	+	+	†
Transfers From/To Affiliates	(498,525)	(262,723)	(524,314)	(2,249,951)	(1,895,419)
Mergers	+	ŧ	+	+	†
Consolidations with Support	+	†	†	+	†
Other Changes	Ť	Ť	Ť	Ť	Ť

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Inland Hospital Waterville, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.274	1.202	1.413	1.311	1.245
Current Ratio without Board Designated and Undesignated Investments	.803	.752	1.006	.783	.739
Days in Accounts Receivable	32.611	36.706	45.817	45.960	39.649
Acid Test	.132	.110	.297	.020	.020
Days Cash on Hand, Current	11.039	9.546	29.637	1.723	1.842
Days Cash on Hand, Incl Board Designated & Undesignated Investments	50.453	48.413	70.335	47.810	47.603
Average Payment Period, Accounts Payable and Accrued Expenses	36.997	29.976	39.977	36.155	31.999
Average Payment Period, Current Liabilities	83.647	86.413	99.788	87.129	90.361
Capital Structure					
Equity Financing Ratio	.488	.459	.448	.430	.401
Fixed Asset Financing	.345	.293	.205	.263	.266
Cash Flow Divided by Total Debt	.228	.119	.119	.042	.100
Cash Flow Divided by Total Debt with Operating Income Only	.206	.111	.104	.037	.095
Debt Service Coverage Total	4.105	2.764	2.899	1.425	3.479
Debt Service Coverage Total with Operating Income Only	3.754	2.607	2.587	1.295	3.319
Profitablility					
Total Margin	.046	.014	.018	(.021)	.005
Operating Margin	.039	.010	.012	(.023)	.003
Non Operating Revenue Margin	.162	.228	.359	(.102)	.420
Return On Assets	.067	.018	.022	(.028)	.008
Return On Equity	.138	.040	.050	(.066)	.019
Markup	1.845	1.763	1.792	1.780	1.836
Deductible Markup Adjustment for Deductible	.392	.392	.401 1.089	.395	.407
Markup Adjustment for Deductible	1.130 1.285	1.092 .943	1.089	1.090 .440	1.109
Reported Income Index	1.205	.945	1.255	.440	(.329)
Asset Efficiency		1 252	4.886	1 359	
Total Asset Turnover	1.461	1.352	1.226	1.358	1.415
Fixed Asset Turnover	3.872	4.065	3.228	3.355	3.820
Average Age Plant Depreciation Only	8.084	8.488	9.273	9.471	10.275
Other Financial Ratios					
Total Operating Expense Growth	.089	.063	(.037)	.042	.029
Total Operating Revenue Growth	.119	.033	(.036)	.007	.056
Realized Gains Divided by Non-Operating Revenue	.518	(.145)	.521	(.406)	(.147)
Realized Gains Divided by Net Income	.084 .264	(.033) .212	.187 .173	.041 .247	<mark>(.062)</mark> .245
Long Term Debt to Equity	.264	.212	.1/3	.247	.245

LincolnHealth Damariscotta, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	+	†	†	22,053,847	23,276,933
Cash and Investment	+	+	+	1,712,786	5,403,789
Current Assets Whose Use is Limited	+	+	+	395,758	384,487
Net Patient Accounts Receivable	+	+	+	9,991,844	9,434,425
Due from Affiliates	+	+	+	4,857,768	5,488,024
Third Party Settlements Receivable	+	+	+	2,716,260	†
Other Accounts Receivable	†	+	+	+	†
nventory	†	+	+	1,787,455	1,850,275
Other Current Assets	+	†	†	591,976	715,933
Total Non-Current Assets	+	+	+	44,456,218	43,808,022
Trustee Held Investments	+	+	+	+	+
Board Designated and Undesignated Investments	+	+	+	9,576,443	8,947,031
Due From Affiliates	+	+	+	+	+
investments in Affiliates	+	+	+	1,872,000	1,872,000
Other Non-current Assets	+	+	+	661,841	571,571
Gross Property, Plant and Equipment (PP&E)	+	+	+	76,811,617	79,709,094
Accumulated Depreciation	+	+	+	44,465,683	47,291,674
Net Property, Plant and Equipment (PP&E)	+	+	+	32,345,934	32,417,420
Total Unrestricted Assets	+	†	+	66,510,065	67,084,955
Fotal Current Liabilities	+	†	+	9,800,189	9,981,166
Current Long Term Debt (LTD)	+	+	+	915,004	1,071,042
Accounts Payable and Accrued Expenses	+	+	+	2,957,083	3,150,121
stimated Third Party Settlements	+	+	+	_,,+	507,078
Due to Affiliates	+	+	+	5,217,069	5,161,747
Other Current Liabilities	+	+	+	711,033	91,178
otal Non-current Liabilities	+	+	+	13,447,228	12,750,046
ong Term Debt	+	+	+	13,130,394	12,454,297
Estimated Third Party Settlements	†	+	+	+	12,131,257
Due to Affiliates	+	+	†	+	†
Self Insurance Fund	†	+	+	+	†
Accrued Pension and Post Retiree Health Benefits	+	+	†	+	†
Other Non-Current Liabilities	+	+	t	316,834	295,749
Fund Balance Unrestricted	+	+	+	43,262,648	44,353,743
Total Liabilities & Equity	+	+	+	66,510,065	67,084,955
Fotal Restricted Assets	+	+	+	5,693,732	6,477,389
Cash and Investments	+	+	+	5,693,229	5,677,389
Receivables	+	+	+	503	800,000
Other Assets	+	+	+	+	+
Total Restricted Liabilities and Equity	+	+	+	5,693,731	6,477,389
Total Restricted Fund Balance	+	+	+	5,662,049	6,477,389
Fotal Liabilities	+	+	+	31,682	t, ., , , , , , , , , , , , , , , , , ,
Temporarily Restricted Net Assets	+	+	+	413,611	1,408,755
Permanently Restricted Net Assets	I	1		5,248,438	5,068,634

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LincolnHealth Damariscotta, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	+	†	+	114,576,670	113,193,499
Gross Inpatient Service Revenue	+	+	+	39,286,182	38,170,528
Gross Outpatient Service Revenue	+	+	+	75,290,488	75,022,971
Free Care (Charity Care)	+	+	+	3,716,815	3,246,981
Bad Debt (Provision for Bad Debt)	+	+	+	4,591,259	3,361,191
Contractuals	+	+	†	39,996,957	39,051,386
Changes in Prior Year Estimated/Final Settlements	+	+	+	(1,669,000)	(5,627,000)
Net Patient Service Revenue	+	+	+	67,940,639	73,160,941
Other Operating Revenue	+	+	+	2,244,588	1,466,475
Total Operating Revenue	†	†	+	70,185,227	74,627,416
Total Operating Expenses	+	+	+	71,174,000	71,637,500
Depreciation and Amortization	+	+	+	2,916,078	2,977,759
Interest	+	+	+	709,968	683,045
Advertising Expenses	+	+	+	72,063	87,046
Allowed Advertising Expenses	+	+	†	63,887	73,292
Non-Allowed Advertising Expenses	+	+	†	8,176	13,754
Salaries and Benefits	+	+	+	27,941,794	28,770,775
Other Operating Expenses	+	+	+	39,534,097	39,118,875
Net Operating Income	†	†	+	(988,773)	2,989,916
Total Non-operating Revenue	†	†	+	643,779	1,447,935
Total Investment Income	+	+	+	533,222	1,142,691
Interest and Dividends	+	+	+	285,777	202,594
Realized Gains/Losses on Sales of Securities	+	+	†	247,445	940,097
Permanently Impaired Security Writedowns	+	+	†	+	+
Gains/Losses on Joint Ventures/Equity Investments	+	+	†	+	+
Permanently Impaired Writedowns of Other Assets	+	+	+	+	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	+	+	110,557	305,244
Excess of Revenue over Expenses	+	+	+	(344,994)	4,437,851
Extraordinary Gains/Losses	†	+	†	+	+
Total Surplus/Deficit	†	†	+	(344,994)	4,437,851
Total Change in Unrestricted Net Assets	+	+	+	(3,126)	1,091,095
Net Assets Released for Restrictions - Capital	+	+	+	511,831	241,313
Unrealized Gains/Losses on Investments	+	+	+	426,006	(1,132,666)
Minimum Pension Liability Adjustment	+	+	+	+	†
Transfers From/To Affiliates	+	+	+	(595,969)	(2,455,403)
Mergers	+	+	+	t t	†
Consolidations with Support	+	+	+	+	†
Other Changes	+	+	†	†	+

Maine Health Data Organization

Hospital Financial Report Part III

LincolnHealth Damariscotta, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	+	+	+	+	3.228
Current Ratio without Board Designated and Undesignated Investments	+	+	†	+	2.332
Days in Accounts Receivable	+	+	+	+	47.068
Acid Test	+	+	+	+	.580
Days Cash on Hand, Current	+	+	+	+	30.771
Days Cash on Hand, Incl Board Designated & Undesignated Investments	†	+	†	+	78.334
Average Payment Period, Accounts Payable and Accrued Expenses	+	+	+	+	16.746
Average Payment Period, Current Liabilities	Ť	Ť	Ť	†	53.061
Capital Structure					
Equity Financing Ratio	+	+	†	+	.661
Fixed Asset Financing	+	+	+	+	.384
Cash Flow Divided by Total Debt	+	+	+	+	.326
Cash Flow Divided by Total Debt with Operating Income Only	+	+	+	+	.263
Debt Service Coverage Total	+	+	+	+	5.068
Debt Service Coverage Total with Operating Income Only	†	+	†	+	4.162
Profitablility					
Total Margin	+	+	+	+	.058
Operating Margin	+	+	†	+	.040
Non Operating Revenue Margin	+	+	†	+	.326
Return On Assets	+	+	+	+	.066
Return On Equity	+	+	+	+	.100
Markup	+	+	+	+	1.601
Deductible	+	+	+	+	.345
Markup Adjustment for Deductible	+	+	+	+	1.055
Reported Income Index	+	+	+	+	4.067
Asset Efficiency					
Total Asset Turnover	+	+	†	+	1.134
Fixed Asset Turnover	+	+	+	+	2.302
Average Age Plant Depreciation Only	+	+	+	+	15.882
Other Financial Ratios					
Total Operating Expense Growth	+	+	+	+	.007
Total Operating Revenue Growth	†	†	+	+	.063
Realized Gains Divided by Non-Operating Revenue	†	†	+	+	.649
Realized Gains Divided by Net Income	†	+	+	+	.212
Long Term Debt to Equity	+	+	+	+	.281

Maine Behavioral Healthcare South Portland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	+	†	†	24,181,214	23,749,882
Cash and Investment	+	+	+	17,052,428	16,375,736
Current Assets Whose Use is Limited	+	+	+	407,264	406,965
Net Patient Accounts Receivable	+	+	+	5,656,950	5,683,738
Due from Affiliates	+	+	+	+	591,669
Third Party Settlements Receivable	+	+	+	+	+
Other Accounts Receivable	+	+	+	791,301	402,673
Inventory	+	†	†	128,987	132,279
Other Current Assets	+	+	+	144,284	156,822
Total Non-Current Assets	+	+	+	30,549,190	28,514,455
Trustee Held Investments	+	†	+	97,893	106,229
Board Designated and Undesignated Investments	+	†	+	601,021	454,395
Due From Affiliates	+	†	+	+	+
Investments in Affiliates	†	+	†	+	+
Other Non-current Assets	†	+	†	1,247,612	1,472,848
Gross Property, Plant and Equipment (PP&E)	†	+	†	46,845,104	46,398,548
Accumulated Depreciation	†	+	†	18,242,440	19,917,565
Net Property, Plant and Equipment (PP&E)	+	+	†	28,602,664	26,480,983
Total Unrestricted Assets	+	+	+	54,730,404	52,264,337
Total Current Liabilities	+	+	+	7,363,330	6,147,242
Current Long Term Debt (LTD)	1	 +	+	1,328,459	
Accounts Payable and Accrued Expenses	1	 +	+		1,363,792
Estimated Third Party Settlements	 +	 +	+	5,670,084	4,783,450
Due to Affiliates	1 +	1 +	+	364,787	+
Other Current Liabilities	+	+	+	504,787	+
Total Non-current Liabilities	+	+	+	20 201 211	21 242 084
Long Term Debt	1		1	30,391,211	31,243,984
Estimated Third Party Settlements	1			22,313,453	20,607,263
Due to Affiliates	1		 +	7,576,123	10,199,533
Self Insurance Fund	1	+	+	+	1
Accrued Pension and Post Retiree Health Benefits	 +	 +	+	 +	+
Other Non-Current Liabilities	1 +	1 +	+	501,635	437,188
Fund Balance Unrestricted	'	'	1		-
Total Liabilities & Equity	1		1	16,975,863	14,873,111
	Ť	Ť	Ť	54,730,404	52,264,337
Total Restricted Assets Cash and Investments	†	†	Ť	1,438,255	1,816,445
Receivables	Т	Ť	Ť	1,438,255	1,816,445
Other Assets	T +	T +	T +	T +	T +
Total Restricted Liabilities and Equity	+	+	+	1,438,255	1 916 445
	1	1	1		1,816,445
Total Restricted Fund Balance	Ť	Ť	† .	1,427,079	1,805,269
Total Liabilities	Ť	Ť	† .	11,176	11,176
Temporarily Restricted Net Assets	Ť	Ť	† .	758,834	1,145,640
Permanently Restricted Net Assets	Ť	Ť	Ť	668,245	659,629

Maine Behavioral Healthcare South Portland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	+	+	†	96,117,904	98,933,210
Gross Inpatient Service Revenue	+	+	+	52,533,547	53,754,025
Gross Outpatient Service Revenue	+	+	+	43,584,357	45,179,185
Free Care (Charity Care)	+	+	+	8,063,278	9,183,980
Bad Debt (Provision for Bad Debt)	+	†	+	1,239,091	1,712,458
Contractuals	+	+	+	22,697,459	20,256,908
Changes in Prior Year Estimated/Final Settlements	+	+	+	†	†
Net Patient Service Revenue	+	+	+	64,118,076	67,779,864
Other Operating Revenue	+	+	+	10,030,567	10,852,893
Total Operating Revenue	+	+	+	74,148,643	78,632,757
Total Operating Expenses	+	+	+	73,844,430	78,295,885
Depreciation and Amortization	+	+	+	1,877,847	1,908,626
Interest	+	+	+	955,457	930,228
Advertising Expenses	+	+	+	24,333	24,638
Allowed Advertising Expenses	+	+	+	+	. †
Non-Allowed Advertising Expenses	+	+	+	24,333	24,638
Salaries and Benefits	+	+	+	56,318,941	60,244,347
Other Operating Expenses	+	+	+	14,667,852	15,188,046
Net Operating Income	+	+	†	304,213	336,872
Total Non-operating Revenue	+	+	+	94,212	(2,377,624)
Total Investment Income	+	+	+	94,212	625,182
Interest and Dividends	+	+	+	94,212	625,182
Realized Gains/Losses on Sales of Securities	+	+	+	+	+
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	+	+	+	+	(3,002,806)
Other Non-Operating Revenues (Gifts, Bequests, etc.)	+	+	+	+	†
Excess of Revenue over Expenses	+	+	+	398,425	(2,040,752)
Extraordinary Gains/Losses	+	+	+	+	†
Total Surplus/Deficit	+	+	+	398,425	(2,040,752)
Total Change in Unrestricted Net Assets	+	+	+	305,425	(2,102,752)
Net Assets Released for Restrictions - Capital	+	+	+	+	(=,= 0 =,; 0 =) †
Unrealized Gains/Losses on Investments	+	+	+	+	+
Minimum Pension Liability Adjustment	+	+	+	+	†
Transfers From/To Affiliates	+	+	+	(93,000)	(62,000)
Mergers	+	+	+	+	+
Consolidations with Support	+	+	+	+	+
Other Changes	+	+	+	+	†

Hospital Financial Report Part II

Maine Behavioral Healthcare South Portland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current	† † † † †	† † † †	† † † †	† † † †	3.937 3.864 30.607 2.730 80.193
Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	† † †	† † †	+ + +	† † †	82.364 22.857 29.373
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	† † † † †	† † † † †	+ + + + + +	† † † † †	.285 .778 (.004) .060 .353 1.406
Profitablility Total Margin Operating Margin Non Operating Revenue Margin	† †	† †	† †	† †	(. <mark>027)</mark> .004
Return On Equity Markup	† † † †	† † † †	† † † †	† † † †	1.165 (.039) (.137) 1.402
Deductible Markup Adjustment for Deductible Reported Income Index	† † †	† † †	† † †	† † †	.205 1.143 .971
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	+ + +	† † †	† † †	† † †	1.459 2.969 10.436
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income	† † † †	† † † †	† † † †	† † † †	.060 .060 + +
Long Term Debt to Equity	†	+	, †	†	1.386

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	21,245,926 11,405,838 746,658 7,111,606 44,238 † †	19,843,234 7,940,040 774,388 9,122,240 46,497 †	29,039,012 5,574,101 489,278 8,868,070 51,855 12,402,188 †	15,578,088 2,158,158 718,255 9,982,229 107,949 1,056,027 †	15,451,735 934,010 747,009 9,974,102 331,432 1,170,281
Inventory Other Current Assets	713,309 1,224,277	685,665 1,274,404	594,493 1,059,027	503,588 1,051,882	679,830 1,615,071
Total Non-Current Assets Trustee Held Investments	51,867,861	53,782,148	47,169,836	54,279,696	47,626,344
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets	9,588,485 † † 8.514.564	9,985,147 † † 10.641,993	11,260,995 † † 2,234,589	19,738,310 † † 2.625,237	16,868,511 + 1,306,512
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	58,959,840 25,195,028 33,764,812	61,605,138 28,450,130 33,155,008	65,010,496 31,336,244 33,674,252	65,794,525 33,878,376 31,916,149	66,674,587 37,223,266 29,451,321
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	73,113,787 13,277,979 1,159,395 9,307,744 2,810,840 † †	73,625,382 14,495,685 1,245,947 8,748,621 4,501,117 †	76,208,848 16,184,919 691,080 8,611,806 6,882,033 † †	69,857,784 12,963,994 594,616 8,584,652 3,784,726 † †	63,078,079 13,664,082 641,479 9,426,228 3,596,375 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	15,579,907 14,880,937 † † † † 698,970	14,468,836 13,639,621 † † † * * * 829,215	13,830,268 12,910,818 † † † † 919,450	13,363,939 12,287,655 † † † † † 1,076,284	12,603,785 11,617,135 † † † * * 986,650
Fund Balance Unrestricted	44,255,901	44,660,861	46,193,661	43,529,851	36,810,212
Total Liabilities & Equity	73,113,787	73,625,382	76,208,848	69,857,784	63,078,079
Total Restricted Assets Cash and Investments Receivables Other Assets	1,188,128 1,188,128 † †	1,476,554 1,476,554 † †	1,077,365 1,077,365 † †	1,192,973 1,192,973 † †	1,646,650 1,646,650 † †
Total Restricted Liabilities and Equity	1,271,598	1,476,554	1,077,365	1,192,973	1,646,650
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,271,598 † 588,127 683,471	1,476,554 † 789,423 687,131	1,077,365 † 387,488 689,877	1,192,973 † 491,325 701,648	1,646,650 + 945,390 701,260

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue	170,543,286 51,170,837 119,372,449	173,013,129 46,935,220 126,077,909	169,565,275 46,143,227 123,422,048	164,281,145 38,454,820 125,826,325	160,333,325 37,937,000 122,396,325
Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals	4,553,317 5,255,791	4,587,246 5,246,401	5,895,307 4,723,934	4,963,038 5,266,803	3,531,704 6,282,515
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	83,301,797 (6,854,261) 84,286,642	84,254,481 792,000 78,133,001	84,969,211 (3,900,000) 77,876,823	82,194,081 (24,000) 71,881,223	79,456,568 † 71,062,538
Other Operating Revenue	1,409,718	1,794,348	2,295,682	3,612,655	2,796,128
Total Operating Revenue	85,696,360	79,927,349	80,172,505	75,493,878	73,858,666
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses	81,028,885 3,519,369 906,474 † †	80,951,669 3,512,311 835,955 282,824 31,805 251,019	80,547,975 3,363,197 756,010 259,721 36,687 223,034	80,417,782 3,376,713 695,184 267,579 32,951 234,628	81,010,567 3,355,301 648,484 236,194 29,052 207,142
Salaries and Benefits Other Operating Expenses	52,642,786 23,960,256	52,576,833 23,743,746	50,031,165 26,137,882	48,390,518 27,687,788	48,249,562 28,521,026
Net Operating Income	4,667,475	(1,024,320)	(375,470)	(4,923,904)	(7,151,901)
Total Non-operating Revenue	553,713	506,805	668,192	1,176,743	115,456
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	400,105 274,244 125,861 † † † 153,608	259,006 350,955 (91,949) † † † 247,799	483,756 394,877 88,879 † † † 184,436	904,989 322,026 582,963 † † † 271,754	(132,396) 391,879 (524,275) + + 247,852
Excess of Revenue over Expenses Extraordinary Gains/Losses	5,221,188 †	(517,515) (45,391)	292,722 (116,945)	(3,747,161)	(7,036,445) †
Total Surplus/Deficit	5,221,188	(562,906)	175,777	(3,747,161)	(7,036,445)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates	6,102,381 431,940 449,253 † †	404,960 602,713 365,153 † †	1,532,800 892,110 464,913 †	(2,663,811) 360,962 945,294 + (222,906)	(6,719,638) 316,807 † †
Mergers Consolidations with Support Other Changes	† † †	† † †	† † †	† † †	† † †

FY 2013 FY 2014	FY 2015
58 2.490 69 1.794 15 41.564 01 .375 74 28.673 38 81.925 35 40.724 23 76.537	2.724 2.365 1.202 1.131 50.688 51.230 .222 .123 13.628 7.901 107.143 87.188 40.672 44.306 61.420 64.225
07 .606 11 .383 03 .122 86 .100 20 2.204 66 1.870	.623 .584 .385 .394 (.014) (.140) (.059) (.145) .234 (2.440) (.615) (2.532)
6) .004 3) (.005) 9) 2.283 7) .004 2) .006 59 2.134 87 .501 19 1.079 '8) .191	(.049) (.095) (.065) (.097) (.314) (.016) (.054) (.112) (.086) (.191) 2.088 2.014 .500 .496 1.066 1.033 1.407 1.047
92 1.061 11 2.381 00 9.317 11 (.005) 67) .003 81) .133	1.098 1.173 2.365 2.508 10.033 11.094 (.002) .007 (.058) (.022) .495 (4.541) (.156) .075
2.4 8.1 .00 .06 .18	2.411 2.381 8.100 9.317 (.001) (.005) (.067) .003

MaineGeneral Medical Center Augusta, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	89,754,291	65,890,424	124,189,532	143,287,437	129,985,754
Cash and Investment	22,204,289	15,802,951	11,626,319	24,042,759	26,706,884
Current Assets Whose Use is Limited	†	†	†	†	†
Net Patient Accounts Receivable	33,992,752	37,884,779	56,876,151	102,008,755	90,166,543
Due from Affiliates	9,264,241	628,842	240,471	745,108	371,024
Third Party Settlements Receivable	13,869,274	†	38,000,000	†	†
Other Accounts Receivable	†	+	†	†	†
Inventory	4,694,903	4,005,167	4,573,785	6,401,351	5,460,540
Other Current Assets	5,728,832	7,568,685	12,872,806	10,089,464	7,280,763
Total Non-Current Assets	232,779,305	552,156,260	512,972,857	518,659,419	498,140,863
Trustee Held Investments	4,141,486	211,933,426	47,248,572	33,593,442	24,516,455
Board Designated and Undesignated Investments	93,416,171	81,678,372	84,984,886	50,399,562	52,953,883
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	3,041,486	49,293,447	9,506,594	8,159,916	7,866,673
Gross Property, Plant and Equipment (PP&E)	316,013,518	363,716,627	535,142,761	598,189,903	598,210,080
Accumulated Depreciation	183,833,356	154,465,612	163,909,956	171,683,404	185,406,228
Net Property, Plant and Equipment (PP&E)	132,180,162	209,251,015	371,232,805	426,506,499	412,803,852
Total Unrestricted Assets	322,533,596	618,046,684	637,162,389	661,946,856	628,126,617
Total Current Liabilities	41,156,825	81,526,301	77,096,164	87,677,821	77,124,913
Current Long Term Debt (LTD)	4,545,003	5,028,990	2,840,693	2,900,504	3,078,152
Accounts Payable and Accrued Expenses	27,645,503	45,076,992	42,368,502	43,344,722	32,833,776
Estimated Third Party Settlements	+	9,863,021	9,044,570	13,785,620	12,975,063
Due to Affiliates	4,936,470	5,174,219	4,704,694	8,888,859	10,186,359
Other Current Liabilities	4,029,849	16,383,079	18,137,705	18,758,116	18,051,563
Total Non-current Liabilities	65,140,180	355,614,487	338,882,968	332,581,140	334,873,936
Long Term Debt	37,956,467	313,576,305	312,201,318	309,300,815	306,222,664
Estimated Third Party Settlements	+	+	+	+	+
Due to Affiliates	+	+	†	†	+
Self Insurance Fund	+	+	†	†	+
Accrued Pension and Post Retiree Health Benefits	25,532,013	39,805,545	24,599,527	21,059,871	26,193,544
Other Non-Current Liabilities	1,651,700	2,232,637	2,082,123	2,220,454	2,457,728
Fund Balance Unrestricted	216,236,591	180,905,896	221,183,257	241,687,895	216,127,768
Total Liabilities & Equity	322,533,596	618,046,684	637,162,389	661,946,856	628,126,617
Total Restricted Assets Cash and Investments Receivables Other Assets	23,026,327 18,940,905 4,085,422 +	50,465,668 29,501,134 20,964,534 +	44,044,501 38,619,227 5,425,274 +	23,775,318 20,137,337 3,637,981 +	22,487,126 20,463,350 2,023,776
Total Restricted Liabilities and Equity	23,026,327	50,465,668	44,044,501	23,775,318	22,487,126
Total Restricted Fund Balance Total Liabilities	23,026,327	50,465,668	44,044,501	23,775,318	22,487,126
Temporarily Restricted Net Assets	8,354,728	36,309,123	29,352,466	7,440,626	5,707,308
Permanently Restricted Net Assets	14,671,599	14,156,545	14,692,035	16,334,692	16,779,818

MaineGeneral Medical Center Augusta, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	674,328,563	725,165,929	788,529,710	790,401,643	843,043,211
Gross Inpatient Service Revenue	248,138,207	260,812,705	279,832,874	255,747,004	275,100,531
Gross Outpatient Service Revenue	426,190,356	464,353,224	508,696,836	534,654,639	567,942,680
Free Care (Charity Care)	12,560,763	10,831,099	15,673,704	11,321,984	12,586,822
Bad Debt (Provision for Bad Debt)	15,085,214	23,225,217	22,824,134	24,048,918	34,619,280
Contractuals	318,113,117	347,756,189	397,892,186	382,354,173	422,388,836
Changes in Prior Year Estimated/Final Settlements	(10,008,000)	(9,966,000)	(3,000,000)	(1,200,000)	(4,300,000)
Net Patient Service Revenue	338,577,469	353,319,424	355,139,686	373,876,568	377,748,273
Other Operating Revenue	18,780,125	18,494,515	23,562,071	24,954,721	29,867,507
Total Operating Revenue	357,357,594	371,813,939	378,701,757	398,831,289	407,615,780
Total Operating Expenses	340,050,993	358,253,409	367,962,686	413,143,820	431,924,624
Depreciation and Amortization	20,080,141	17,894,222	14,801,180	24,073,980	28,934,935
Interest	1,816,810	1,285,472	1,124,746	12,482,704	20,111,518
Advertising Expenses	576,517	723,100	825,257	907,030	781,314
Allowed Advertising Expenses	576,517	723,100	825,257	907,030	781,314
Non-Allowed Advertising Expenses	+	+	+	+	†
Salaries and Benefits	181,982,892	196,730,209	204,146,725	212,450,458	218,559,348
Other Operating Expenses	135,594,633	141,620,406	147,064,778	163,229,648	163,537,509
Net Operating Income	17,306,601	13,560,530	10,739,071	(14,312,531)	(24,308,844)
Total Non-operating Revenue	4,103,902	(17,846,640)	4,439,816	6,299,665	3,371,349
Total Investment Income	4,202,360	5,656,522	3,424,841	6,233,201	3,097,434
Interest and Dividends	2,004,237	1,094,658	1,266,622	1,039,870	744,102
Realized Gains/Losses on Sales of Securities	2,198,123	4,561,864	2,158,219	5,193,331	2,353,332
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(98,458)	(23,503,162)	1,014,975	66,464	273,915
Excess of Revenue over Expenses	21,410,503	(4,286,110)	15,178,887	(8,012,866)	(20,937,495)
Extraordinary Gains/Losses	+	†	†	2,488,295	†
Total Surplus/Deficit	21,410,503	(4,286,110)	15,178,887	(5,524,571)	(20,937,495)
Total Change in Unrestricted Net Assets	39,882,084	(35,330,695)	40,277,361	20,504,638	(25,560,126)
Net Assets Released for Restrictions - Capital	540,126	35,535	12,774,871	25,563,493	6,952,800
Unrealized Gains/Losses on Investments	7,561,025	(6,624,594)	1,178,890	655,117	(2,688,993)
Minimum Pension Liability Adjustment	9,576,199	(18,144,406)	11,144,713	455,599	(8,186,438)
Transfers From/To Affiliates	794,231	(6,311,120)	+	(645,000)	(700,000)
Mergers	+	+	+	+	†
Consolidations with Support	+	+	+	+	†
Other Changes	†	+	+	†	+

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MaineGeneral Medical Center Augusta, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.451	1.810	2.713	2.209	2.372
Current Ratio without Board Designated and Undesignated Investments	2.181	.808	1.611	1.634	1.685
Days in Accounts Receivable	36.646	39.137	58.455	99.587	87.124
Acid Test	.540	.194	.151	.274	.346
Days Cash on Hand, Current	25.329	16.947	12.016	22.555	24.189
Days Cash on Hand, Incl Board Designated & Undesignated Investments	131.892	104.539	99.850	69.837	72.151
Average Payment Period, Accounts Payable and Accrued Expenses	31.536	48.340	43.789	40.663	29.739
Average Payment Period, Current Liabilities	46.949	87.429	79.681	82.254	69.854
Capital Structure					
Equity Financing Ratio	.670	.293	.347	.365	.344
Fixed Asset Financing	.287	1.499	.841	.725	.742
Cash Flow Divided by Total Debt	.390	.031	.072	.038	.019
Cash Flow Divided by Total Debt with Operating Income Only	.352	.072	.061	.023	.011
Debt Service Coverage Total	6.231	2.554	5.055	1.863	1.221
Debt Service Coverage Total with Operating Income Only	5.641	5.615	4.333	1.452	1.075
Profitablility					
Total Margin	.059	(.012)	.040	(.020)	(.051)
Operating Margin	.048	.036	.028	(.036)	(.060)
Non Operating Revenue Margin	.192	4.164	.292	(.786)	(.161)
Return On Assets	.066	(.007)	.024	(.012)	(.033)
Return On Equity	.099	(.024)	.069	(.033)	(.097)
Markup	2.038	2.076	2.207	1.974	2.021
Deductible	.472	.480	.505	.484	.501
Markup Adjustment for Deductible	1.103 .537	1.105	1.126 .377	1.048	1.043 .819
Reported Income Index	.537	.121	.377	(.391)	.819
Asset Efficiency	4 4 2 4	F72	601	612	654
Total Asset Turnover	1.121	.573	.601	.612	.654
Fixed Asset Turnover	2.704	1.777	1.020	.935	.987
Average Age Plant Depreciation Only	9.155	8.632	11.074	7.131	6.408
Other Financial Ratios					
Total Operating Expense Growth	.113	.054	.027	.123	.045
Total Operating Revenue Growth	.112	.040	.019	.053	.022
Realized Gains Divided by Non-Operating Revenue	.536	(.256)	.486	.824	.698
Realized Gains Divided by Net Income	.103 .176	<mark>(1.064)</mark> 1.733	.142 1.412	<mark>(.648)</mark> 1.280	<mark>(.112)</mark> 1.417
Long Term Debt to Equity	.176	1./33	1.412	1.280	1.41/

Maine Medical Center Portland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	314,115,000 220,555,000 5,716,000 59,643,000 6,957,000 3,450,000 † 6,724,000 11,070,000	330,358,000 224,256,000 5,743,000 74,423,000 6,308,000 2,898,000 † 6,696,000 10,034,000	385,661,000 248,286,000 5,746,000 77,134,000 7,586,000 24,452,000 † 7,748,000 14,709,000	305,855,000 176,899,000 4,454,000 76,099,000 10,382,000 19,706,000 † 9,556,000 8,759,000	498,202,000 337,509,000 19,799,000 78,866,000 11,320,000 21,850,000 † 14,640,000 14,218,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	684,995,000 20,076,000 105,549,000 5,587,000 † 124,212,000 830,752,000 401,181,000 429,571,000	687,811,000 19,844,000 129,571,000 5,568,000 † 99,795,000 883,862,000 450,829,000 433,033,000	661,120,000 23,128,000 141,259,000 5,564,000 † 58,062,000 940,461,000 507,354,000 433,107,000	803,784,000 21,153,000 265,801,000 5,564,000 + 78,106,000 946,270,000 513,110,000 433,160,000	786,284,000 21,393,000 236,789,000 6,490,000 + 82,006,000 1,007,319,000 567,713,000 439,606,000
Total Unrestricted Assets	999,110,000	1,018,169,000	1,046,781,000	1,109,639,000	1,284,486,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	123,680,000 11,451,000 67,340,000 32,208,000 10,886,000 1,795,000	143,912,000 10,190,000 74,293,000 37,585,000 20,243,000 1,601,000	172,271,000 8,100,000 75,292,000 51,860,000 20,324,000 16,695,000	149,272,000 5,191,000 73,870,000 52,880,000 15,699,000 1,632,000	243,574,000 2,277,000 89,470,000 61,190,000 20,654,000 69,983,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	391,403,000 111,964,000 + + 15,293,000 231,417,000 32,729,000	386,719,000 103,543,000 + + 16,766,000 232,708,000 33,702,000	273,804,000 98,667,000 † 12,107,000 15,483,000 118,185,000 29,362,000	353,303,000 93,628,000 + 28,885,000 16,049,000 170,271,000 44,470,000	470,007,000 135,978,000 + 42,738,000 16,321,000 239,995,000 34,975,000
Fund Balance Unrestricted	484,027,000	487,538,000	600,706,000	607,064,000	570,905,000
Total Liabilities & Equity	999,110,000	1,018,169,000	1,046,781,000	1,109,639,000	1,284,486,000
Total Restricted Assets Cash and Investments Receivables Other Assets	999,594,000 999,594,000 † †	103,112,000 103,112,000 † †	109,377,000 109,377,000 † †	117,038,000 117,038,000 † †	103,411,000 103,411,000 † +
Total Restricted Liabilities and Equity	99,594,000	103,112,000	109,377,000	117,038,000	103,411,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	99,594,000 † 76,034,000	103,112,000 † 78,093,000	109,377,000 † 82,892,000	117,038,000 † 90,066,000	103,411,000 † 75,246,000
Permanently Restricted Net Assets	23,560,000	25,019,000	26,485,000	26,972,000	28,165,000

Maine Medical Center Portland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	1,382,609,000	1,477,877,000	1,575,221,000	1,717,205,000	1,884,986,000
Gross Inpatient Service Revenue	902,332,000	927,478,000	955,811,000	1,059,373,000	1,179,660,000
Gross Outpatient Service Revenue	480,277,000	550,399,000	619,410,000	657,832,000	705,326,000
Free Care (Charity Care)	39,625,000	42,790,000	46,277,000	47,552,000	40,064,000
Bad Debt (Provision for Bad Debt)	35,729,000	36,389,000	45,414,000	45,872,000	43,047,000
Contractuals	564,955,000	629,967,000	653,897,000	756,158,300	865,645,000
Changes in Prior Year Estimated/Final Settlements	(11,935,185)	(13,000,000)	9,899,000	12,998,700	10,541,000
Net Patient Service Revenue	754,235,185	781,731,000	819,734,000	854,624,000	925,689,000
Other Operating Revenue	76,053,000	101,156,000	138,324,000	134,714,000	160,701,000
Total Operating Revenue	830,288,185	882,887,000	958,058,000	989,338,000	1,086,390,000
Total Operating Expenses	780,846,000	825,823,000	911,047,000	912,352,000	1,002,981,000
Depreciation and Amortization	53,735,000	52,610,000	57,057,000	56,562,000	56,901,000
Interest	4,409,000	3,502,000	3,367,000	3,072,000	3,967,000
Advertising Expenses	1,619,000	1,479,000	1,888,000	1,988,000	2,008,000
Allowed Advertising Expenses	140,000	168,000	30,000	216,000	43,473
Non-Allowed Advertising Expenses	1,479,000	1,311,000	1,858,000	1,772,000	1,964,527
Salaries and Benefits	432,689,000	458,639,000	511,350,000	499,693,000	552,736,000
Other Operating Expenses	288,394,000	309,593,000	337,385,000	351,037,000	387,369,000
Net Operating Income	49,442,185	57,064,000	47,011,000	76,986,000	83,409,000
Total Non-operating Revenue	14,909,000	14,094,000	16,151,000	5,466,000	4,746,000
Total Investment Income	10,905,000	10,844,000	12,843,000	5,661,000	5,987,000
Interest and Dividends	12,601,000	9,965,000	7,786,000	6,249,000	8,880,000
Realized Gains/Losses on Sales of Securities	(1,696,000)	879,000	5,057,000	(588,000)	(2,893,000)
Permanently Impaired Security Writedowns	+	†	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	365,000	498,000	709,000	(781,000)	(354,000)
Permanently Impaired Writedowns of Other Assets	†	+	†	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	3,639,000	2,752,000	2,599,000	586,000	(887,000)
Excess of Revenue over Expenses	64,351,185	71,158,000	63,162,000	82,452,000	88,155,000
Extraordinary Gains/Losses	Ť	Ť	Ť	Ť	Ť
Total Surplus/Deficit	64,351,185	71,158,000	63,162,000	82,452,000	88,155,000
Total Change in Unrestricted Net Assets	(12,324,815)	3,511,000	113,169,000	6,358,000	(36,159,000)
Net Assets Released for Restrictions - Capital	186,000	2,029,000	215,000	285,000	375,000
Unrealized Gains/Losses on Investments	(328,000)	(416,000)	1,641,000	(358,000)	(348,000)
Minimum Pension Liability Adjustment Transfers From/To Affiliates	(50,741,000)	(53,504,000)	91,196,000	(57,602,000)	(70,671,000)
Mergers	(25,793,000)	(29,739,000)	(40,478,000)	(24,766,000)	(39,127,000)
Consolidations with Support	†	Ť	Ť	Ť	Ť
Other Changes	† 	12,002,000		t C 247 000	(14 542 000)
	Ť	13,983,000	(2,567,000)	6,347,000	(14,543,000)

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Maine Medical Center Portland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.393	3.196	3.059	3.830	3.018
Current Ratio without Board Designated and Undesignated Investments	2.540	2.296	2.239	2.049	2.045
Days in Accounts Receivable	28.863	34.749	34.345	32.501	31.097
Acid Test	1.829	1.598	1.475	1.215	1.467
Days Cash on Hand, Current	113.585	108.572	108.575	77.348	137.850
Days Cash on Hand, Incl Board Designated & Undesignated Investments	166.569	169.737	168.950	190.714	229.204
Average Payment Period, Accounts Payable and Accrued Expenses	33.804	35.070	32.180	31.506	34.518
Average Payment Period, Current Liabilities	62.086	67.935	73.630	63.665	93.971
Capital Structure					
Equity Financing Ratio	.484	.479	.574	.547	.444
Fixed Asset Financing	.261	.239	.228	.216	.309
Cash Flow Divided by Total Debt	.229	.233	.270	.277	.203
Cash Flow Divided by Total Debt with Operating Income Only	.200	.207	.233	.266	.197
Debt Service Coverage Total	7.622	8.511	9.116	12.718	16.272
Debt Service Coverage Total with Operating Income Only	6.694	7.569	7.925	12.229	15.754
Profitablility					
Total Margin	.076	.079	.065	.083	.081
Operating Margin	.060	.065	.049	.078	.077
Non Operating Revenue Margin	.232	.198	.256	.066	.054
Return On Assets	.064	.070	.060	.074	.069
Return On Equity	.133	.146	.105	.136	.154
Markup	1.868	1.912	1.881	2.030	2.040
Deductible	.409	.426	.415	.440	.459
Markup Adjustment for Deductible	1.145	1.149	1.163	1.201	1.177
Reported Income Index	(5.221)	20.267	.558	12.968	(2.438)
Asset Efficiency					
Total Asset Turnover	.846	.881	.931	.897	.849
Fixed Asset Turnover	1.933	2.039	2.212	2.284	2.471
Average Age Plant Depreciation Only	7.466	8.569	8.892	9.072	9.977
Other Financial Ratios					
Total Operating Expense Growth	.157	.058	.103	.001	.099
Total Operating Revenue Growth	.153	.063	.085	.033	.098
Realized Gains Divided by Non-Operating Revenue	(.114)	.062	.313	(.108)	(.610)
Realized Gains Divided by Net Income	(.026)	.012	.080	(.007)	(.033)
Long Term Debt to Equity	.231	.212	.164	.154	.238
· · · · · · · · · · · · · · · · · · ·	.201				1200

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	7,153,689 1,578,072	9,790,734 2,945,100	14,005,140 6,469,098	12,792,158 4,887,847	13,857,983 5,455,837
Net Patient Accounts Receivable Due from Affiliates	4,062,486	4,968,509 †	5,570,997 †	5,944,677 †	5,928,824 †
Third Party Settlements Receivable Other Accounts Receivable	+ +	+	† †	+	† +
Inventory Other Current Assets	834,852 678,279	908,137 968,988	960,132 1,004,913	744,769 1,214,865	767,823 1,705,499
Total Non-Current Assets Trustee Held Investments	31,157,712	30,230,282	25,417,265	24,765,330	23,575,284
Board Designated and Undesignated Investments Due From Affiliates	10,844,699 †	11,639,469 †	11,689,862 †	12,383,075 †	11,585,367 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 5,699,002 35,023,067 20,409,056	† 5,243,851 35,748,773 22,401,811	† 104,373 38,022,267 24,399,237	† 197,803 38,521,553 26,337,101	† 178,307 39,953,541 28,141,931
Total Unrestricted Assets	14,614,011 38,311,401	13,346,962 40,021,016	13,623,030 39,422,405	12,184,452 37,557,488	11,811,610 37,433,267
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,790,129 405,000 3,888,341 1,496,788 †	7,454,958 405,000 4,607,688 2,442,270 † †	8,054,547 405,000 4,187,042 3,462,505 †	6,066,276 442,666 4,265,807 1,357,803 †	6,590,462 444,093 3,989,297 2,157,072 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	4,545,000 4,545,000 + + + + + + + +	4,140,000 4,140,000 + + + + + + + +	3,735,000 3,735,000 † † † † †	3,440,832 3,440,832 † † † † †	2,996,739 2,996,739 † † † †
Fund Balance Unrestricted	27,976,272	28,426,058	27,632,858	28,050,380	27,846,066
Total Liabilities & Equity	38,311,401	40,021,016	39,422,405	37,557,488	37,433,267
Total Restricted Assets Cash and Investments Receivables Other Assets	974,371 974,371 † †	974,820 974,820 † †	983,400 983,400 † †	1,019,363 1,019,363 † †	965,555 965,555 † †
Total Restricted Liabilities and Equity	974,371	974,820	983,400	1,019,363	965,555
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	974,371 † 565,963	974,820 † 548,388	983,400 † 555,227	1,019,363 † 582,907	965,555 † 540,872
Permanently Restricted Net Assets	408,408	426,432	428,173	436,456	424,683

\$ 69,284,518 13,045,853 56,238,665 2,517,365 1,819,332 23,892,072 (2,166,000) 43,221,749 1,451,975	\$ 72,780,182 13,389,150 59,391,032 2,899,063 2,235,136 26,108,050 545,000	\$ 78,146,952 15,237,807 62,909,145 3,070,146 3,031,345 29,543,423	\$ 81,357,828 13,737,610 67,620,218 3,585,410 2,914,181	\$ 80,185,539 12,745,980 67,439,559 2,967,891
13,045,853 56,238,665 2,517,365 1,819,332 23,892,072 (2,166,000) 43,221,749	13,389,150 59,391,032 2,899,063 2,235,136 26,108,050 545,000	15,237,807 62,909,145 3,070,146 3,031,345	13,737,610 67,620,218 3,585,410 2,914,181	12,745,980 67,439,559 2,967,891
13,045,853 56,238,665 2,517,365 1,819,332 23,892,072 (2,166,000) 43,221,749	59,391,032 2,899,063 2,235,136 26,108,050 545,000	62,909,145 3,070,146 3,031,345	67,620,218 3,585,410 2,914,181	67,439,559 2,967,891
2,517,365 1,819,332 23,892,072 (2,166,000) 43,221,749	2,899,063 2,235,136 26,108,050 545,000	3,070,146 3,031,345	3,585,410 2,914,181	2,967,891
1,819,332 23,892,072 (2,166,000) 43,221,749	2,235,136 26,108,050 545,000	3,031,345	2,914,181	
23,892,072 (2,166,000) 43,221,749	26,108,050 545,000			
<mark>(2,166,000)</mark> 43,221,749	545,000	29,543,423		2,844,420
43,221,749			28,318,538	31,324,731
		197,000	1,775,000	(1,655,000)
1 451 075				44,703,497
1,731,973	3,047,492	1,554,447	1,935,318	3,318,910
44,673,724	44,040,425	43,859,485	46,700,017	48,022,407
44,167,417	45,095,779	45,776,062	47,576,672	48,033,540
2,107,761	2,254,760	2,192,123	1,959,117	1,849,936
228,698	202,171	180,047	164,776	164,235
113,194	128,352	147,193	+	†
+	†	+	+	†
			+	†
				30,468,498
12,818,126	12,313,290	13,211,981	14,289,969	15,550,871
506,307	(1,055,354)	(1,916,577)	(876,655)	(11,133)
(55,490)	1,471,074	1,087,049	1,296,688	(226,347)
(130,064)	1,426,303	1,050,202	1,230,675	(266,962)
273,740	282,545	298,568	284,116	215,144
(403,804)	1,143,758	751,634	946,559	(482,106)
†	†	+	+	†
†	†	+	+	†
+	†	+	+	†
74,574	44,771	36,847	66,013	40,615
450,817	415,720	(829,528)	420,033	(237,480)
T	T	T	Τ	T
-	=		=	(237,480)
426,088	450,235	(784,620)	453,485	(258,122)
T (24,720)		11 000	7	T (20.642)
(24,/29)	34,515	44,908	33,452	(20,642)
 +	 +	 +	 +	-
 +	 +	 +	 +	-
 +	 +	 +	 +	-
 +	 +	 +	 +	-
	1,451,975 44,673,724 44,167,417 2,107,761 228,698 113,194 † 113,194 28,899,638 12,818,126 506,307 (55,490) (130,064) 273,740	43,221,749 40,992,933 1,451,975 3,047,492 44,673,724 44,040,425 44,167,417 45,095,779 2,107,761 2,254,760 228,698 202,171 113,194 128,352 28,899,638 30,197,206 12,818,126 12,313,290 506,307 (1,055,354) (55,490) 1,471,074 (130,064) 1,426,303 273,740 282,545 (403,804) 1,143,758 t t t t t t 450,817 415,720 t t 450,888 450,235 t t	43,221,749 40,992,933 42,305,038 1,451,975 3,047,492 1,554,447 44,673,724 44,040,425 43,859,485 44,167,417 45,095,779 45,776,062 2,107,761 2,254,760 2,192,123 228,698 202,171 180,047 113,194 128,352 147,193 113,194 128,352 147,193 28,899,638 30,197,206 30,044,718 12,818,126 12,313,290 13,211,981 506,307 (1,055,354) (1,916,577) (55,490) 1,471,074 1,087,049 (130,064) 1,426,303 1,050,202 273,740 282,545 298,568 (403,804) 1,143,758 751,634 t t t t t t t t 74,574 44,771 36,847 450,817 415,720 (829,528) t t t t 450,817 415,720 (829,528) 426,088 450,235 (784,620) <td< td=""><td>43,221,749 40,992,933 42,305,038 44,764,699 1,451,975 3,047,492 1,554,447 1,935,318 44,673,724 44,040,425 43,859,485 46,700,017 44,167,417 45,095,779 45,776,062 47,576,672 2,107,761 2,254,760 2,192,123 1,959,117 228,698 202,171 180,047 164,776 113,194 128,352 147,193 + + + + + + 113,194 128,352 147,193 + 12,818,126 12,313,290 13,211,981 14,289,969 506,307 (1,055,354) (1,916,577) (876,655) (55,490) 1,471,074 1,087,049 1,296,688 (130,064) 1,426,303 1,050,202 1,230,675 273,740 282,545 298,568 284,116 (403,804) 1,143,758 751,634 946,559 + + + + + 14,5720 (829,528) 420,033 450,817 415,720 (829,528) 420,033</td></td<>	43,221,749 40,992,933 42,305,038 44,764,699 1,451,975 3,047,492 1,554,447 1,935,318 44,673,724 44,040,425 43,859,485 46,700,017 44,167,417 45,095,779 45,776,062 47,576,672 2,107,761 2,254,760 2,192,123 1,959,117 228,698 202,171 180,047 164,776 113,194 128,352 147,193 + + + + + + 113,194 128,352 147,193 + 12,818,126 12,313,290 13,211,981 14,289,969 506,307 (1,055,354) (1,916,577) (876,655) (55,490) 1,471,074 1,087,049 1,296,688 (130,064) 1,426,303 1,050,202 1,230,675 273,740 282,545 298,568 284,116 (403,804) 1,143,758 751,634 946,559 + + + + + 14,5720 (829,528) 420,033 450,817 415,720 (829,528) 420,033

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.108	2.875	3.190	4.150	3.861
Current Ratio without Board Designated and Undesignated Investments	1.235	1.313	1.739	2.109	2.103
Days in Accounts Receivable	34.307	44.239	48.066	48.471	48.408
Acid Test	.273	.395	.803	.806	.828
Days Cash on Hand, Current	13.695	25.092	54.176	39.109	43.119
Days Cash on Hand, Incl Board Designated & Undesignated Investments	107.807	124.259	152.075	138.190	134.681
Average Payment Period, Accounts Payable and Accrued Expenses	33.744	39.257	35.065	34.132	31.528
Average Payment Period, Current Liabilities	50.248	63.515	67.454	48.538	52.086
Capital Structure					
Equity Financing Ratio	.730	.710	.701	.747	.744
Fixed Asset Financing	.311	.310	.274	.282	.254
Cash Flow Divided by Total Debt	.248	.230	.116	.250	.168
Cash Flow Divided by Total Debt with Operating Income Only	.253	.103	.023	.114	.192
Debt Service Coverage Total	4.398	4.731	2.637	4.465	2.927
Debt Service Coverage Total with Operating Income Only	4.486	2.308	.779	2.189	3.300
Profitablility					
Total Margin	.010	.009	(.018)	.009	(.005)
Operating Margin	.011	(.024)	(.044)	(.019)	(.000)
Non Operating Revenue Margin	(.123)	3.539	(1.310)	3.087	.953
Return On Assets	.012	.010	(.021)	.011	(.006)
Return On Equity	.016	.015	(.030)	.015	(.009)
Markup	1.602	1.681	1.741	1.751	1.738
Deductible	.345	.359	.378	.348	.391
Markup Adjustment for Deductible	1.061	1.103	1.096	1.155	1.086
Reported Income Index	1.081	.924	1.046	1.006	1.162
Asset Efficiency					
Total Asset Turnover	1.165	1.137	1.140	1.278	1.277
Fixed Asset Turnover	3.057	3.300	3.220	3.833	4.066
Average Age Plant Depreciation Only	9.683	9.935	11.130	13.443	15.212
Other Financial Ratios					
Total Operating Expense Growth	.074	.021	.015	.039	.010
Total Operating Revenue Growth	.083	(.014)	(.004)	.065	.028
Realized Gains Divided by Non-Operating Revenue	7.277	.777	.691	.730	2.130
Realized Gains Divided by Net Income	(.896)	2.751	(.906)	2.254	2.030
Long Term Debt to Equity	.162	.146	.135	.123	.108

DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	61,085,000	63,781,000	52,556,000	55,362,539	52,929,961
Cash and Investment	(2,237,000)	(2,840,000)	4,548,000	10,742,480	10,461,867
Current Assets Whose Use is Limited	1,991,000	1,383,000	810,000	21,728	19,917
Net Patient Accounts Receivable	29,730,000	29,890,000	33,459,000	34,920,923	30,547,749
Due from Affiliates	†	+	†	43,756	1,518,758
Third Party Settlements Receivable	22,162,000	25,207,000	2,661,000	88,867	473,299
Other Accounts Receivable	3,673,000	4,122,000	4,385,000	2,202,777	4,454,770
Inventory Other Current Assets	4,672,000	4,995,000	5,166,000	4,416,925	4,496,776
Total Non-Current Assets	1,094,000	1,024,000	1,527,000	2,925,083	956,825
Trustee Held Investments	131,614,000	124,383,000 656,000	122,449,000 715,000	132,847,927 3,095,845	130,237,715 5,050,184
Board Designated and Undesignated Investments	20,133,000	13,529,000	15,475,000	5,095,645	5,050,104
Due From Affiliates	20,155,000	13,329,000	13,473,000	+	+
Investments in Affiliates	†	+	+	+	, t
Other Non-current Assets	7,206,000	9,618,000	10.678.000	7,412,407	9,778,515
Gross Property, Plant and Equipment (PP&E)	193,006,000	194,161,000	195,232,000	131,884,953	138,698,214
Accumulated Depreciation	88,731,000	93,581,000	99,651,000	9,545,278	23,289,198
Net Property, Plant and Equipment (PP&E)	104,275,000	100,580,000	95,581,000	122,339,675	115,409,016
Total Unrestricted Assets	192,699,000	188,164,000	175,005,000	188,210,466	183,167,676
Total Current Liabilities	45,273,000	49,734,000	42,129,000	46,881,396	58,833,947
Current Long Term Debt (LTD)	13,610,000	13,477,000	8,424,000	2,677,835	2,804,458
Accounts Payable and Accrued Expenses	19,750,000	25,607,000	19,283,000	29,782,335	32,220,913
Estimated Third Party Settlements	4,448,000	3,296,000	4,749,000	3,992,554	1,756,873
Due to Affiliates	†	+	†	10,428,672	19,051,703
Other Current Liabilities	7,465,000	7,354,000	9,673,000	Ť	3,000,000
Total Non-current Liabilities Long Term Debt	80,551,000	81,676,000	82,756,000	83,429,852	82,443,999
Estimated Third Party Settlements	65,591,000	63,777,000	66,500,000	66,291,060	63,720,444
Due to Affiliates	+	1	+	351,000	351,000
Self Insurance Fund	+	 +	+	5,188,247	6,971,471
Accrued Pension and Post Retiree Health Benefits	+	+	+	2,957,279	3,078,732
Other Non-Current Liabilities	14,960,000	17,899,000	16,256,000	8,642,266	8,322,352
Fund Balance Unrestricted	66,875,000	56,754,000	50,120,000	57,899,218	41,889,730
Total Liabilities & Equity	192,699,000	188,164,000	175,005,000	188,210,466	183,167,676
Total Restricted Assets	2,014,000	4,303,000	3,493,000	3,883,361	3,506,724
Cash and Investments	1,778,000	4,080,000	3,284,000	3,883,361	3,506,724
Receivables	†	+	+	+	†
Other Assets	236,000	223,000	209,000	+	+
Total Restricted Liabilities and Equity	2,014,000	4,303,000	3,493,000	3,883,361	3,506,724
Total Restricted Fund Balance Total Liabilities	2,014,000	4,303,000	3,493,000	3,883,361	3,506,724
Femporarily Restricted Net Assets	+	2 525 000	1 (57,000	1 002 012	
Permanently Restricted Net Assets	972,000 1,042,000	2,525,000 1,778,000	1,657,000 1,836,000	1,993,819 1,889,542	1,649,546 1,857,178
	1,042,000	1,//8,000	1,830,000	1,009,042	1,05/,1/8

Mercy Hospital Portland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	380,437,000	393,690,000	429,298,000	496,471,288	529,496,481
Gross Inpatient Service Revenue	124,790,000	122,039,000	136,994,000	149,860,872	176,508,621
Gross Outpatient Service Revenue	255,647,000	271,651,000	292,304,000	346,610,416	352,987,860
Free Care (Charity Care)	12,715,000	12,796,000	14,818,000	16,762,384	13,808,471
Bad Debt (Provision for Bad Debt)	12,050,000	12,413,000	14,332,000	13,974,702	19,083,611
Contractuals	163,935,000	175,176,000	201,925,000	247,906,900	283,413,323
Changes in Prior Year Estimated/Final Settlements	5,548,000	(3,067,000)	(2,553,000)	+	(502,704)
Net Patient Service Revenue	186,189,000	196,372,000	200,776,000	217,827,302	213,693,780
Other Operating Revenue	3,603,000	5,659,000	5,948,000	5,829,166	3,855,111
Total Operating Revenue	189,792,000	202,031,000	206,724,000	223,656,468	217,548,891
Total Operating Expenses	207,000,000	216,661,000	216,213,000	221,074,575	239,788,262
Depreciation and Amortization	10,763,000	10,603,000	11,007,000	9,588,694	13,837,221
Interest	3,176,000	2,326,000	2,205,000	1,476,232	2,294,689
Advertising Expenses	899,000	544,000	310,000	434,602	524,603
Allowed Advertising Expenses	25,000	10,000	4,000	17,513	2,206
Non-Allowed Advertising Expenses	874,000	534,000	306,000	417,089	522,397
Salaries and Benefits	111,086,000	118,086,000	118,917,000	124,925,043	126,575,306
Other Operating Expenses	81,076,000	85,102,000	83,774,000	84,650,004	96,556,443
Net Operating Income	(17,208,000)	(14,630,000)	(9,489,000)	2,581,893	(22,239,371)
Total Non-operating Revenue	(1,094,000)	2,928,000	206,000	57,982,548	(128,240)
Total Investment Income	481,000	126,000	822,000	+	25,004
Interest and Dividends	13,000	(153,000)	(246,000)	+	25,004
Realized Gains/Losses on Sales of Securities	468,000	279,000	1,068,000	+	†
Permanently Impaired Security Writedowns	+	†	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	37,000	(146,000)	463,000	(1,350,682)	†
Permanently Impaired Writedowns of Other Assets	†	†	+	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(1,612,000)	2,948,000	(1,079,000)	59,333,230	(153,244)
Excess of Revenue over Expenses	(18,302,000)	(11,702,000)	(9,283,000)	60,564,441	(22,367,611)
Extraordinary Gains/Losses	(97,000)	(75,000)	+	+	†
Total Surplus/Deficit	(18,399,000)	(11,777,000)	(9,283,000)	60,564,441	(22,367,611)
Total Change in Unrestricted Net Assets	(17,295,000)	(10,121,000)	(7,002,000)	57,899,218	(16,009,488)
Net Assets Released for Restrictions - Capital	458,000	1,523,000	2,281,000	26,731	678,417
Unrealized Gains/Losses on Investments	+	†	+	+	†
Minimum Pension Liability Adjustment	+	+	+	†	+
Transfers From/To Affiliates	646,000	133,000	+	(2,691,954)	5,679,706
Mergers	+	+	+	†	+
Consolidations with Support	+	+	+	†	+
Other Changes	+	+	+	+	+

	pital i mancial	itepore i dite	***		
Mercy Hospital Portland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.794	1.554	1.615	1.181	.900
Current Ratio without Board Designated and Undesignated Investments	1.349	1.282	1.248	1.181	.900
Days in Accounts Receivable	58.282	55.557	60.827	58.515	52.177
Acid Test	(.005)	(.029)	.127	.230	.178
Days Cash on Hand, Current	(.458)	(2.581)	9.530	18.578	16.932
Days Cash on Hand, Incl Board Designated & Undesignated Investments	36.990	21.384	37.056	18.578	16.932
Average Payment Period, Accounts Payable and Accrued Expenses	36.735	45.359	34.299	51.401	52.049
Average Payment Period, Current Liabilities	84.208	88.096	74.935	80.912	95.040
Capital Structure					
Equity Financing Ratio	.347	.302	.286	.308	.229
Fixed Asset Financing	.629	.634	.696	.542	.552
Cash Flow Divided by Total Debt	(.060)	(800.)	.014	.538	(.060)
Cash Flow Divided by Total Debt with Operating Income Only	(.051)	(.031)	.012	.093	(.059)
Debt Service Coverage Total	(.397)	.077	.251	7.235	(1.254)
Debt Service Coverage Total with Operating Income Only	(.297)	(.107)	.237	1.378	(1.228)
Profitablility					
Total Margin	(.097)	(.057)	(.045)	.215	(.103)
Operating Margin	(.091)	(.072)	(.046)	.012	(.102)
Non Operating Revenue Margin	.060	(.250)	(.022)	.957	.006
Return On Assets	(.095)	(.062)	(.053)	.322	(.122)
Return On Equity	(.274)	(.206)	(.185)	1.046	(.534)
Markup	1.855	1.843	2.013	2.272	2.224
Deductible	.431	.445	.470	.499	.535
Markup Adjustment for Deductible	1.063 1.058	1.035 1.156	1.079	1.151	1.042
Reported Income Index	1.058	1.150	1.399	7.785	1.397
Asset Efficiency	070	1 000			
Total Asset Turnover	.979	1.089	1.182	1.496	1.187
Fixed Asset Turnover	1.820 8.244	2.009 8.826	2.163	1.828	1.885
Average Age Plant Depreciation Only	8.244	8.820	9.053	.995	1.683
Other Financial Ratios	600	0.47			
Total Operating Expense Growth	.082	.047	(.002)	.022	.085
Total Operating Revenue Growth	.084	.064 .095	.023	.082	(.027)
Realized Gains Divided by Non-Operating Revenue	(.428) (.026)	.095 (.024)	5.184	†	†
Realized Gains Divided by Net Income Long Term Debt to Equity	.981	(.024) 1.124	(.115)	Ť	1 521
	.901	1.124	1.327	1.145	1.521

Mid Coast Hospital Brunswick, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	28,978,648 6,529,640 709,282 8,689,651 1,046,083 6,006,201	22,644,768 4,379,841 709,297 11,940,926 1,131,165	29,104,358 6,434,167 710,072 16,023,706 1,197,119 +	32,865,535 6,036,991 711,479 19,358,376 1,366,229 +	38,221,984 5,236,629 711,121 25,030,337 1,424,724
Other Accounts Receivable Inventory Other Current Assets	† 2,116,406 3,881,385	+ 2,026,841 2,456,698	2,149,927 2,589,367	+ 2,275,489 3,116,971	, 2,974,822 2,844,351
Total Non-Current Assets Trustee Held Investments	96,712,969	108,972,458	113,892,379	118,109,881	121,228,577
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	30,805,234 2,102,290 † 5,701,856 103,668,562 45,564,973	33,348,647 2,541,312 + 16,821,748 106,335,873 50,075,122	49,198,567 2,094,711 + 8,225,853 108,395,671 54,022,423	51,763,753 2,213,490 + 9,771,551 112,969,035 58,607,948	49,641,007 1,198,895 + 11,427,603 122,418,210 63,457,138
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	58,103,589	56,260,751	54,373,248	54,361,087	58,961,072
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	125,691,617 12,205,536 1,075,000 11,130,536 † †	131,617,226 12,343,124 1,120,000 11,223,124 † †	142,996,737 17,314,716 1,342,986 10,564,579 5,407,151 †	150,975,416 17,597,864 1,403,119 11,654,523 4,540,222 † †	159,450,561 20,129,824 1,458,405 14,930,286 3,741,133 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	36,590,603 31,802,247 + + + + 4,788,356	38,303,517 30,669,380 † † † † 7,634,137	39,105,954 30,117,214 † † † * * *	39,302,637 28,701,227 † † † † 10,601,410	39,289,443 27,229,954 † † 12,059,489
Fund Balance Unrestricted	76,895,478	80,970,585	86,576,067	94,074,915	100,031,294
Total Liabilities & Equity	125,691,617	131,617,226	142,996,737	150,975,416	159,450,561
Total Restricted Assets Cash and Investments Receivables Other Assets	13,989,585 13,989,585 † †	16,171,635 16,171,635 † †	17,739,375 17,739,375 † †	18,948,589 18,948,589 † †	18,128,679 18,128,679 † †
Total Restricted Liabilities and Equity	13,989,585	16,171,635	17,739,375	18,948,589	18,128,679
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	13,989,585 † 6,460,695	16,171,635 + 8,569,246	17,739,375 † 9,960,251	18,948,589 † 10,910,349	18,128,679 † 10,036,160
Permanently Restricted Net Assets	7,528,890	7,602,389	7,779,124	8,038,240	8,092,519

Mid Coast Hospital Brunswick, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	207,682,820	223,641,932	239,103,885	266,052,795	299,702,726
Gross Inpatient Service Revenue	70,786,879	70,684,550	71,974,220	74,722,406	80,427,856
Gross Outpatient Service Revenue	136,895,941	152,957,382	167,129,665	191,330,389	219,274,870
Free Care (Charity Care)	3,249,897	3,793,009	5,500,466	5,645,785	5,032,555
Bad Debt (Provision for Bad Debt)	5,141,859	5,235,369	6,431,743	7,789,208	10,087,708
Contractuals	91,917,744	101,174,800	106,166,951	122,003,101	137,977,14
Changes in Prior Year Estimated/Final Settlements	(3,442,000)	(1,630,000)	(18,000)	(500,000)	(768,000
Net Patient Service Revenue	110,815,320	115,068,754	121,022,725	131,114,701	147,373,319
Other Operating Revenue	3,560,023	3,845,313	4,924,322	5,117,415	5,161,139
Total Operating Revenue	114,375,343	118,914,067	125,947,047	136,232,116	152,534,458
Total Operating Expenses	109,350,028	117,860,539	124,209,345	132,768,542	149,627,287
Depreciation and Amortization	5,837,906	5,605,267	5,359,816	5,552,628	5,658,751
Interest	1,740,332	1,737,924	1,706,926	1,665,919	1,611,095
Advertising Expenses	295,560	362,011	451,651	301,526	341,218
Allowed Advertising Expenses	+	†	†	+	-
Non-Allowed Advertising Expenses	295,560	362,011	451,651	301,526	341,218
Salaries and Benefits	59,523,676	66,643,916	70,398,524	78,182,007	85,017,633
Other Operating Expenses	41,952,554	43,511,421	46,292,428	47,066,462	56,998,590
Net Operating Income	5,025,315	1,053,528	1,737,702	3,463,574	2,907,171
Total Non-operating Revenue	1,396,810	975,311	1,828,559	1,831,235	2,888,273
Total Investment Income	1,337,123	926,242	1,661,224	1,694,972	2,713,675
Interest and Dividends	1,073,129	941,599	1,087,475	1,689,156	2,281,984
Realized Gains/Losses on Sales of Securities	263,994	(15,357)	573,749	5,816	431,693
Permanently Impaired Security Writedowns	†	+	+	+	-
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	+	-
Permanently Impaired Writedowns of Other Assets	†	+	†	+	1
Other Non-Operating Revenues (Gifts, Bequests, etc.)	59,687	49,069	167,335	136,263	174,598
Excess of Revenue over Expenses	6,422,125	2,028,839	3,566,261	5,294,809	5,795,444
Extraordinary Gains/Losses	1,308,842	922,199	1,880,781	1,053,985	593,865
Total Surplus/Deficit	7,730,967	2,951,038	5,447,042	6,348,794	6,389,309
Total Change in Unrestricted Net Assets	6,858,796	4,075,107	5,605,482	7,498,848	5,956,379
Net Assets Released for Restrictions - Capital	139,973	50,000	30,000	62,784	261,770
Unrealized Gains/Losses on Investments	(444,474)	1,891,671	139,295	1,087,270	(694,700
Minimum Pension Liability Adjustment	†	†	†	†	-
Transfers From/To Affiliates	(640,000)	(835,000)	(10,855)	† .	
Mergers Consolidations with Support	†	+	†	Ť	
Other Changes	† 222 CT	17 200	† _	†	1
	72,330	17,398	Ť	Ť	1

Mid Coast Hospital Brunswick, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015				
RATIOS									
Liquidity									
Current Ratio with Board Designated and Undesignated Investments	4.898	4.536	4.522	4.809	4.365				
Current Ratio without Board Designated and Undesignated Investments	2.374	1.835	1.681	1.868	1.899				
Days in Accounts Receivable	28.622	37.877	48.327	53.890	61.993				
Acid Test	.593	.412	.413	.383	.295				
Days Cash on Hand, Current	25.526	16.547	21.941	19.362	15.079				
Days Cash on Hand, Incl Board Designated & Undesignated Investments	134.150	124.981	173.035	167.880	140.933				
Average Payment Period, Accounts Payable and Accrued Expenses	39.248	36.492	32.445	33.438	37.852				
Average Payment Period, Current Liabilities	43.039	40.134	53.175	50.491	51.035				
Capital Structure									
Equity Financing Ratio	.612	.615	.605	.623	.627				
Fixed Asset Financing	.547	.545	.554	.528	.462				
Cash Flow Divided by Total Debt	.251	.151	.158	.191	.193				
Cash Flow Divided by Total Debt with Operating Income Only	.223	.131	.126	.158	.144				
Debt Service Coverage Total	5.054	3.332	3.761	4.159	4.335				
Debt Service Coverage Total with Operating Income Only	4.549	2.985	3.114	3.550	3.376				
Profitablility									
Total Margin	.055	.017	.028	.038	.037				
Operating Margin	.044	.009	.014	.025	.019				
Non Operating Revenue Margin	.217	.481	.513	.346	.498				
Return On Assets	.051	.015	.025	.035	.036				
Return On Equity	.084	.025	.041	.056	.058				
Markup	1.932	1.930	1.965	2.042	2.037				
Deductible	.443	.452	.444	.459	.460				
Markup Adjustment for Deductible	1.091	1.072	1.110	1.124	1.115				
Reported Income Index	.936	.498	.636	.706	.973				
Asset Efficiency									
Total Asset Turnover	.921	.911	.894	.914	.975				
Fixed Asset Turnover	1.968	2.114	2.316	2.506	2.587				
Average Age Plant Depreciation Only	7.805	8.934	10.079	10.555	11.214				
Other Financial Ratios									
Total Operating Expense Growth	.066	.078	.054	.069	.127				
Total Operating Revenue Growth	.090	.040	.059	.082	.120				
Realized Gains Divided by Non-Operating Revenue	.189	(.016)	.314	.003	.149				
Realized Gains Divided by Net Income	.041	(.008)	.161	.001	.074				
Long Term Debt to Equity	.414	.379	.348	.305	.272				

Millinocket Regional Hospital Millinocket, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	6,170,167 1,424,246	5,335,686 947,279 +	5,376,561 702,598	5,792,493 858,385 +	5,469,493 303,888
Net Patient Accounts Receivable Due from Affiliates	2,732,776 †	2,335,680 †	2,929,957 †	2,707,764 †	2,799,361 †
Third Party Settlements Receivable Other Accounts Receivable Inventory	85,317 189,940 454,836	146,804 232,598 404,073	29,421 162,914 421,206	70,204 143,480 502,768	154,574 166,241 518,715
Other Current Assets	1,283,052	1,269,252	1,130,465	1,509,892	1,526,714
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	15,480,506 222,396 8,296,970	17,748,099 369,496 9,036,371	17,918,297 369,496 9,492,579	18,770,484 369,496 11,005,739	18,538,230 369,496 11,110,283
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	1,684,496 31,326 17,903,925 12,658,607	1,600,469 28,820 18,405,912 11,692,969	1,464,160 15,439 19,085,714 12,509,091	1,397,244 14,036 19,242,275 13,258,306	1,329,274 12,632 19,725,516 14,008,971
Net Property, Plant and Equipment (PP&E)	5,245,318	6,712,943	6,576,623	5,983,969	5,716,545
Total Unrestricted Assets	21,650,673	23,083,785	23,294,858	24,562,977	24,007,723
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	4,263,021 160,441 2,177,428 931,414 †	3,094,588 360,351 1,959,193 (178,802) †	3,218,077 374,709 2,053,080 (180,607) †	5,376,979 238,282 1,999,827 1,900,751 †	5,407,725 204,773 2,303,927 1,490,371 †
Other Current Liabilities	993,738	953,846	970,895	1,238,119	1,408,654
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	2,902,342 2,902,342 † † † † †	5,623,901 5,623,901 † † † † †	5,148,153 5,148,153 † † † † †	4,797,556 4,797,556 † † † † †	4,347,416 4,347,416 + + + + + + +
Fund Balance Unrestricted	14,484,810	14,365,296	14,928,628	14,388,442	14,252,582
Total Liabilities & Equity	21,650,173	23,083,785	23,294,858	24,562,977	24,007,723
Total Restricted Assets Cash and Investments Receivables Other Assets	104,421 99,421 † 5,000	112,583 107,583 † 5,000	118,338 113,338 † 5,000	121,972 116,972 † 5,000	129,052 124,052 † 5,000
Total Restricted Liabilities and Equity	104,421	112,583	118,338	121,972	129,052
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	102,802 1,619 97,802 5,000	108,033 4,550 103,033 5,000	113,458 4,880 108,458 5,000	116,180 5,792 111,180 5,000	113,899 15,153 108,899 5,000

Millinocket Regional Hospital Millinocket, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	44,931,165	44,773,325	44,531,709	42,142,128	42,466,562
Gross Inpatient Service Revenue	12,193,015	11,950,338	11,704,561	10,628,052	11,221,843
Gross Outpatient Service Revenue	32,738,150	32,822,987	32,827,148	31,514,076	31,244,719
Free Care (Charity Care)	1,079,671	1,289,639	1,026,140	1,233,118	1,111,288
Bad Debt (Provision for Bad Debt)	1,154,101	1,113,522	1,489,878	1,336,500	1,374,495
Contractuals	16,643,991	15,345,287	15,321,292	15,206,632	15,607,496
Changes in Prior Year Estimated/Final Settlements	(550,000)	(10,000)	+	+	(750,000)
Net Patient Service Revenue	26,603,402	27,034,877	26,694,399	24,365,878	25,123,283
Other Operating Revenue	176,976	158,439	463,334	615,963	190,190
Total Operating Revenue	26,780,378	27,193,316	27,157,733	24,981,841	25,313,473
Total Operating Expenses	26,319,375	27,674,012	27,599,099	27,239,580	26,103,114
Depreciation and Amortization	625,278	738,368	870,933	874,351	823,843
Interest	118,522	243,008	258,396	223,915	197,817
Advertising Expenses	61,590	60,266	41,036	73,149	32,508
Allowed Advertising Expenses	36,443	39,217	34,279	20,811	17,260
Non-Allowed Advertising Expenses	25,147	21,049	6,757	52,338	15,248
Salaries and Benefits	16,422,135	17,109,375	17,191,903	16,919,774	16,381,287
Other Operating Expenses	9,091,850	9,522,995	9,236,831	9,148,391	8,667,659
Net Operating Income	461,003	(480,696)	(441,366)	(2,257,739)	(789,641)
Total Non-operating Revenue	203,419	197,719	597,455	995,375	634,354
Total Investment Income	191,476	247,733	514,082	970,587	648,231
Interest and Dividends	158,885	164,421	177,056	170,708	175,374
Realized Gains/Losses on Sales of Securities	32,591	83,312	337,026	799,879	472,857
Permanently Impaired Security Writedowns	+	+	+	†	+
Gains/Losses on Joint Ventures/Equity Investments	(1,380)	(38,591)	63,008	2,207	(33,467)
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	13,323	(11,423)	20,365	22,581	19,590
Excess of Revenue over Expenses	664,422	(282,977)	156,089	(1,262,364)	(155,287)
Extraordinary Gains/Losses	+	+	+	+	†
Total Surplus/Deficit	664,422	(282,977)	156,089	(1,262,364)	(155,287)
Total Change in Unrestricted Net Assets	1,659,907	(119,514)	563,331	(540,188)	(135,859)
Net Assets Released for Restrictions - Capital	8,098	103,591	155,387	+	†
Unrealized Gains/Losses on Investments	987,387	59,872	251,855	722,176	19,428
Minimum Pension Liability Adjustment	+	+	+	+	†
Transfers From/To Affiliates	†	+	+	+	†
Mergers	†	+	+	+	†
Consolidations with Support	†	+	+	+	†
Other Changes	+	+	+	+	+

Millinocket Regional Hospital Millinocket, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015			
RATIOS								
Liquidity								
Current Ratio with Board Designated and Undesignated Investments	3.394	4.644	4.621	3.124	3.066			
Current Ratio without Board Designated and Undesignated Investments	1.447	1.724	1.671	1.077	1.011			
Days in Accounts Receivable	37,494	31.534	40.062	40.562	40.670			
Acid Test	.334	.306	.218	.160	.056			
Days Cash on Hand, Current	20.232	12.836	9.595	11.883	4.388			
Days Cash on Hand, Incl Board Designated & Undesignated Investments	138.096	135.287	139.225	164.247	164.806			
Average Payment Period, Accounts Payable and Accrued Expenses	30.932	26.549	28.037	27.686	33.266			
Average Payment Period, Current Liabilities	60.559	41.934	43.946	74.439	78.081			
Capital Structure								
Equity Financing Ratio	.669	.622	.641	.586	.594			
Fixed Asset Financing	.553	.838	.783	.802	.760			
Cash Flow Divided by Total Debt	.180	.052	.123	(.038)	.069			
Cash Flow Divided by Total Debt with Operating Income Only	.152	.030	.051	(.136)	.004			
Debt Service Coverage Total	5.192	1.731	2.077	(.274)	1.987			
Debt Service Coverage Total with Operating Income Only	4.442	1.241	1.112	(1.937)	.532			
Profitablility								
Total Margin	.025	(.010)	.006	(.049)	(.006)			
Operating Margin	.017	(.018)	(.016)	(.090)	(.031)			
Non Operating Revenue Margin	.306	(.699)	3.828	(.789)	(4.085)			
Return On Assets	.031	(.012)	.007	(.051)	(.006)			
Return On Equity	.046	(.020)	.010	(.088)	(.011)			
Markup	1.714	1.624	1.630	1.570	1.634			
Deductible	.370	.343	.344	.361	.368			
Markup Adjustment for Deductible	1.081	1.069	1.075	1.011	1.036			
Reported Income Index	.400	2.368	.277	2.337	1.143			
Asset Efficiency								
Total Asset Turnover	1.246	1.187	1.191	1.058	1.081			
Fixed Asset Turnover	5.106	4.051	4.129	4.175	4.428			
Average Age Plant Depreciation Only	20.245	15.836	14.363	15.164	17.004			
Other Financial Ratios								
Total Operating Expense Growth	.022	.051	(.003)	(.013)	(.042)			
Total Operating Revenue Growth	.010	.015	(.001)	(.080)	.013			
Realized Gains Divided by Non-Operating Revenue	.160	.421	.564	.804	.745			
Realized Gains Divided by Net Income	.049	(.294)	2.159	(.634)	(3.045)			
Long Term Debt to Equity	.200	.391	.345	.333	.305			

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	8,808,977	10,201,374	10,446,765	8,399,783	8,765,722
Cash and Investment	34,647	45,798	41,553	76,474	86,417
Current Assets Whose Use is Limited	524,479	537,860	493,887	499,805	509,432
Net Patient Accounts Receivable	4,907,393	5,020,765	6,056,753	6,139,447	6,791,636
Due from Affiliates	+	+	+	(22,168)	†
Third Party Settlements Receivable	1,918,215	3,040,009	2,161,435	†	†
Other Accounts Receivable	760,743	851,095	954,978	843,858	521,977
Inventory	515,042	533,456	523,227	590,932	609,760
Other Current Assets	148,458	172,391	214,932	271,435	246,500
Total Non-Current Assets Trustee Held Investments	37,039,890	35,236,457	34,921,059	35,421,603	36,041,895
Board Designated and Undesignated Investments	8,022,485	6,383,727	5,487,802	7,367,584	6,200,608
Due From Affiliates	4,162,928	4,568,187	4,801,787	4,703,985	4,688,321
Investments in Affiliates	4,102,520	4,500,107	+,001,707	+	+,000,521
Other Non-current Assets	762.967	942,426	1,910,787	180,194	2,491,873
Gross Property, Plant and Equipment (PP&E)	43,388,199	44,796,979	46,192,585	48,507,798	49,725,703
Accumulated Depreciation	19,296,689	21,454,862	23,471,902	25,337,958	27,064,610
Net Property, Plant and Equipment (PP&E)	24,091,510	23,342,117	22,720,683	23,169,840	22,661,093
Total Unrestricted Assets	45,848,867	45,437,831	45,367,824	43,821,386	44,807,617
Total Current Liabilities	14,582,964	17,765,993	18,088,673	16,882,437	16,841,584
Current Long Term Debt (LTD)	1,762,835	2,270,648	2,404,282	2,012,473	1,451,794
Accounts Payable and Accrued Expenses	8,440,516	9,907,798	10,484,631	8,580,365	7,327,256
Estimated Third Party Settlements	874,365	2,220,007	3,127,209	3,622,845	5,066,878
Due to Affiliates	†	+	+	+	†
Other Current Liabilities	3,505,248	3,367,540	2,072,551	2,666,754	2,995,656
Total Non-current Liabilities	15,436,736	14,049,387	13,013,348	12,073,361	11,492,789
Long Term Debt	13,872,381	12,319,569	10,970,640	9,609,072	8,656,521
Estimated Third Party Settlements	†	+	†	†	+
Due to Affiliates Self Insurance Fund	309,807	309,807	309,807	309,807	399,807
Accrued Pension and Post Retiree Health Benefits	† -	† +	Ť	Ť	Ť
Other Non-Current Liabilities	1,254,548	1,420,011	1,732,901	2,154,482	2,436,461
Fund Balance Unrestricted	15,829,167	13,622,451	14,265,803	14,865,588	16,473,244
Total Liabilities & Equity	45,848,867	45,437,831	45,367,824	43,821,386	44,807,617
Total Restricted Assets	7,060,257	7,122,730	7,075,710	5,715,734	4,516,428
Cash and Investments	4,074,037	4,447,782	4,542,085	2,439,974	2,067,498
Receivables	2,215,837	1,917,876	1,424,206	942,196	545,819
Other Assets	770,383	757,072	1,109,419	2,333,564	1,903,111
Total Restricted Liabilities and Equity	7,060,257	7,122,730	7,075,710	5,715,734	4,516,428
Total Restricted Fund Balance	7,060,257	7,122,730	7,075,710	5,715,734	4,516,428
Total Liabilities	+	+	+	5,, 15,, 54 †	+,510,420
Temporarily Restricted Net Assets	5,051,084	5,222,565	5,141,021	3,674,156	2,450,152
Permanently Restricted Net Assets	2,009,173	1,900,165	1,934,689	2,041,578	2,066,276
	2,003,175	1,500,105	1,55 1,665	2,011,070	2,000,270

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue	67,743,054 16,713,717 51,029,337	69,665,033 17,956,134 51,708,899	70,392,951 17,111,176 53,281,775	70,829,984 14,816,206 56,013,778	74,473,100 17,040,326 57,432,774
Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals	855,316 2,961,081 17,191,128	863,130 3,091,286 18,379,254	1,152,435 3,156,954 19,408,619	762,058 2,592,434 22,439,693	774,175 3,369,535 23,871,962
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	200,000 46,535,529 1,084,551	(60,000) 47,391,363 1,331,085	(846,000) 47,520,943 2,687,775	(92,000) 45,127,799 3,779,171	(347,000) 46,804,428 3,184,758
Total Operating Revenue	47,620,080	48,722,448	50,208,718	48,906,970	49,989,186
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	48,341,792 2,013,870 483,062 95,922 † 95,922 29,946,650 15,802,288	51,650,172 2,170,997 806,852 67,367 + 67,367 32,177,253 16,427,703	51,354,604 2,064,239 668,632 46,047 † 46,047 31,783,143 16,792,543	50,393,478 1,876,839 709,336 23,606 † 23,606 31,365,713 16,417,984	49,742,281 1,737,456 655,348 62,948 + 62,948 30,897,252 16,389,277
Net Operating Income	(721,712)	(2,927,724)	(1,145,886)	(1,486,508)	246,905
Total Non-operating Revenue	1,037,558	852,036	314,746	202,403	353,965
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	888,584 888,584 † † † † † 148,974	309,546 309,546 + + + + + 542,490	81,642 81,642 + + + + 233,104	3,194 3,194 + + + + 199,209	155,981 155,981 + + + 197,984
Excess of Revenue over Expenses	315,846	(2,075,688)	(831,140)	(1,284,105)	600,870
Extraordinary Gains/Losses	(47,375)	+	†	†	†
Total Surplus/Deficit	268,471	(2,075,688)	(831,140)	(1,284,105)	600,870
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	830,446 186,620 375,355 † † † †	(2,206,716) 549,962 (680,990) † † † †	643,352 1,074,311 400,181 † † † †	599,785 1,531,848 352,042 † † † † †	1,607,656 1,320,033 (313,247) + + + + + + + +

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.154	.934	.881	.934	.889
Current Ratio without Board Designated and Undesignated Investments	.604	.574	.578	.498	.520
Days in Accounts Receivable	38.491	38.669	46.521	49.657	52.964
Acid Test	.038	.033	.030	.034	.035
Days Cash on Hand, Current	4.405	4.306	3.965	4.335	4.530
Days Cash on Hand, Incl Board Designated & Undesignated Investments	67.611	51.397	44.603	59.763	51.676
Average Payment Period, Accounts Payable and Accrued Expenses	66.500	73.088	77.640	64.552	55.712
Average Payment Period, Current Liabilities	114.894	131.057	133.948	127.010	128.053
Capital Structure	245	200	214	220	760
Equity Financing Ratio	.345 .576	.300 .528	.314 .483	.339 .415	.368 .382
Fixed Asset Financing Cash Flow Divided by Total Debt	.576 .078	.003	.483 .040	.020	.382 .083
Cash Flow Divided by Total Debt with Operating Income Only	.043	(.024)	.040	.020	.083
Debt Service Coverage Total	2.402	.351	.647	.418	1.122
Debt Service Coverage Total with Operating Income Only	1.516	.020	.540	.353	.989
Profitablility					
Total Margin	.006	(.042)	(.016)	(.026)	.012
Operating Margin	(.015)	(.060)	(.023)	(.030)	.005
Non Operating Revenue Margin	3.285	(.410)	(.379)	(.158)	.589
Return On Assets	.007	(.046)	(.018)	(.029)	.013
Return On Equity	.020	(.152)	(.058)	(.086)	.036
Markup	1.424	1.375	1.423	1.481	1.561
Deductible	.254	.264	.276	.317	.321
Markup Adjustment for Deductible	1.068	1.019	1.045	1.035	1.081
Reported Income Index	(.306)	.941	(1.292)	(2.141)	.374
Asset Efficiency	1.051	1.001			
Total Asset Turnover Fixed Asset Turnover	1.061	1.091 2.087	1.114 2.210	1.121	1.124 2.206
Average Age Plant Depreciation Only	1.977 9.582	9.882	11.371	2.111 13.500	15.577
	9.562	9.002	11.371	15.500	15.5//
Other Financial Ratios Total Operating Expense Growth	.063	069	(.006)	(010)	(012)
Total Operating Revenue Growth	.063	.068 .023	.031	(.019) (.026)	<mark>(.013)</mark> .022
Realized Gains Divided by Non-Operating Revenue	.072	.025	.031	(.028)	.022 +
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	.876	.904	.769	.646	.525
					1525

New England Rehabilitation Hospital Portland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment	10,296,958 4,733,535	12,101,164 6,745,689	12,319,537 6,335,796	13,120,185 6,696,523	13,428,229 5,757,111
Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	† 3,819,125	+ 5,057,930 +	† 4,445,196 1,145,644	† 5,140,946 879,399	† 6,135,729 1,143,645
Third Party Settlements Receivable Other Accounts Receivable	1,548,993 111	; + +	1,145,044 † †	+ + +	1,143,045 † †
Inventory Other Current Assets	91,992 103,202	95,138 202,407	128,333 264,568	160,994 242,323	140,414 251,330
Total Non-Current Assets	10,228,175	9,358,160	9,568,921	8,588,251	7,479,941
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	† † †	+ + +	+ + +	+ + +	† † +
Investments in Affiliates Other Non-current Assets	, † †	+ +	+ +	; † †	, † †
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	17,599,291 7,371,116 10,228,175	17,611,033 8,252,873 9,358,160	18,893,577 9,324,656 9,568,921	18,994,121 10,405,870 8,588,251	18,979,845 11,499,904 7,479,941
Total Unrestricted Assets	20,525,133	21,459,324	21,888,458	21,708,436	20,908,170
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	3,978,365 880,589 1,382,980 † 110,323	5,710,128 808,783 1,122,755 † 1,908,562	3,179,719 587,947 1,378,354 †	4,866,427 634,221 1,694,635 †	3,769,366 681,675 1,439,583 +
Other Current Liabilities	110,323	1,870,028	1,213,418	2,537,571	1,648,108
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	10,085,456 10,085,456	9,205,894 9,205,894	8,566,495 8,566,495	7,876,771 7,876,771	7,107,094 7,107,094
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † †	+ + + +	+ + + +	+ + + +	+ + + +
Fund Balance Unrestricted	6,461,312	6,543,302	10,142,244	8,965,238	10,031,710
Total Liabilities & Equity	20,525,133	21,459,324	21,888,458	21,708,436	20,908,170
Total Restricted Assets Cash and Investments	t †	†	† †	† †	† †
Receivables Other Assets	† †	† †	† †	† †	† †
Total Restricted Liabilities and Equity	+	+	+	+	+
Total Restricted Fund Balance Total Liabilities	† †	† +	† †	† †	† †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	† †	† †	† †	† †	† †

New England Rehabilitation Hospital Portland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	47,063,036 44,639,869 2,423,167 138,213 180,022 14,765,396 † 31,979,405	47,832,890 45,537,559 2,295,331 + 362,623 13,519,661 + 33,950,606	50,271,637 48,221,425 2,050,212 204,893 116,417 15,545,681 † 34,404,646	56,131,187 53,369,477 2,761,710 256,767 470,123 19,654,486 + 35,749,811	53,518,873 50,404,021 3,114,852 218,593 637,979 18,000,583 † 34,661,718
Other Operating Revenue	301,608	421,840	584,457	686,690	689,402
Total Operating Revenue Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses	32,281,013 24,920,911 1,022,858 864,779 70,597 70,597 70,597	34,372,446 25,393,938 994,456 760,452 † †	34,989,103 26,491,192 1,065,840 756,403 † †	36,436,501 27,254,572 1,184,634 695,788 † †	35,351,120 27,358,545 1,185,854 626,955 † †
Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses Net Operating Income	† 14,960,640 8,002,037 7,360,102	† 15,684,962 7,954,068 8,978,508	† 16,175,576 8,493,373 8,497,911	† 16,434,503 8,939,647 9,181,929	† 16,297,890 9,247,846 7,992,575
Total Non-operating Revenue	2,732	3,482	3,031	7,066	5,897
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,732 2,732 † † † † †	3,482 3,482 + + + + + +	3,031 3,031 + + + + + +	7,066 7,066 + + + + + +	5,897 5,897 † † † † + +
Excess of Revenue over Expenses Extraordinary Gains/Losses	7,362,834 †	8,981,990 †	8,500,942 †	9,188,995 †	7,998,472 †
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	7,362,834 7,362,834 † † † † † † † †	8,981,990 8,981,990 † † † † † † † † †	8,500,942 8,500,942 † † † † † † † † †	9,188,995 9,188,995 † † † † † † † †	7,998,472 7,998,472 † † † † † † †

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New England Rehabilitation Hospital Portland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.588	2.119	3.874	2.696	3.562
Current Ratio without Board Designated and Undesignated Investments	2.588	2.119	3.874	2.696	3.562
Days in Accounts Receivable	43.590	54.377	47.159	52.488	64.611
Acid Test	1.190	1.181	1.993	1.376	1.527
Days Cash on Hand, Current	72.296	100.911	90.955	93.757	80.288
Days Cash on Hand, Incl Board Designated & Undesignated Investments	72.296	100.911	90.955	93.757	80.288
Average Payment Period, Accounts Payable and Accrued Expenses	21.123	16.796	19.787	23.726	20.076
Average Payment Period, Current Liabilities	60.762	85.420	45.647	68.134	52.567
Capital Structure					
Equity Financing Ratio	.315	.305	.463	.413	.480
Fixed Asset Financing	.986	.984	.895	.917	.950
Cash Flow Divided by Total Debt	.596	.669	.814	.814	.844
Cash Flow Divided by Total Debt with Operating Income Only	.596	.669	.814	.813	.844
Debt Service Coverage Total	5.503	6.543	6.596	8.623	7.779
Debt Service Coverage Total with Operating Income Only	5.501	6.541	6.594	8.617	7.775
Profitablility					
Total Margin	.228	.261	.243	.252	.226
Operating Margin	.228	.261	.243	.252	.226
Non Operating Revenue Margin	.000	.000	.000	.001	.001
Return On Assets	.359	.419	.388	.423	.383
Return On Equity	1.140	1.373	.838	1.025	.797
Markup	1.901	1.900	1.920	2.085	1.981
Deductible	.314	.283	.309	.350	.336
Markup Adjustment for Deductible	1.308	1.368	1.333	1.364	1.323
Reported Income Index	6.928	109.550	2.362	(7.807)	7.500
Asset Efficiency					
Total Asset Turnover	1.573	1.602	1.599	1.679	1.691
Fixed Asset Turnover	3.156	3.673	3.657	4.243	4.726
Average Age Plant Depreciation Only	7.206	8.299	8.749	8.784	9.698
Other Financial Ratios					
Total Operating Expense Growth	(.001)	.019	.043	.029	.004
Total Operating Revenue Growth	.031	.065	.018	.041	(.030)
Realized Gains Divided by Non-Operating Revenue	†	+	t	†	†
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	1.561	1.407	.845	.879	.708

Northern Maine Medical Center Fort Kent, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	10,442,503	19,198,110	22,474,103	19,175,008	20,166,883
Cash and Investment	2,176,157	5,218,569	10,736,559	8,034,453	6,432,770
Current Assets Whose Use is Limited	+	+	+	+	†
Net Patient Accounts Receivable	5,574,399	5,928,098	5,684,117	5,707,418	6,347,046
Due from Affiliates	†	15,967	23,819	14,369	490,163
Third Party Settlements Receivable Other Accounts Receivable	Ť	5,796,337	2,615,084	3,311,682	2,511,219
Inventory	1,506,543	1,160,430	636,607	451,860	157,037
Other Current Assets	701,365	785,292	716,381	742,033	831,013
	484,039	293,417	2,061,536	913,193	3,397,635
Total Non-Current Assets Trustee Held Investments	18,344,400	21,920,264	23,766,146	23,280,814	26,021,465
Board Designated and Undesignated Investments	316,665	336,917	357,169	377,422	97,674
Due From Affiliates	653,850	680,256	699,890	700,684	2,939,743
Investments in Affiliates	25,291	51,618	69,133	52,487	22,959
Other Non-current Assets	1 (10 7(7		1 2 200 021		T 2 055 120
Gross Property, Plant and Equipment (PP&E)	1,618,767	4,169,691	3,398,931	2,454,904	2,055,139
Accumulated Depreciation	37,289,946	40,392,863	43,727,619	44,235,168	45,860,827
Net Property, Plant and Equipment (PP&E)	21,560,119 15,729,827	23,711,081 16,681,782	24,486,596 19,241,023	24,539,851 19,695,317	24,954,877 20,905,950
Total Unrestricted Assets					
Total Current Liabilities	28,786,903	41,118,374	46,240,249	42,455,822	46,188,348
Current Long Term Debt (LTD)	6,948,705	9,534,083	13,001,935	9,233,260	11,574,932
Accounts Payable and Accrued Expenses	1,108,598	689,827	685,141	596,025	727,141
Estimated Third Party Settlements	4,402,224	5,326,368	6,770,172	4,756,508	7,330,411
Due to Affiliates	1,437,883	2,873,702	5,471,429	3,818,262	3,517,380
Other Current Liabilities	† -	644,186	75,193	62,465	†
Total Non-current Liabilities Lona Term Debt	7,267,384	8,453,287	8,563,709	8,165,869	8,310,713
Estimated Third Party Settlements	6,783,901	7,835,454	7,880,805	7,299,713	7,512,453
Due to Affiliates	T	T	T	T	T
Self Insurance Fund		1	1	1	1
Accrued Pension and Post Retiree Health Benefits	402 402	617,833	682,904	866,156	709 260
Other Non-Current Liabilities	483,483	+	002,904	4	798,260
Fund Balance Unrestricted	14,570,814	23,131,004	24,674,605	25,056,693	26,302,703
Total Liabilities & Equity	28,786,903	41,118,374	46,240,249	42,455,822	46,188,348
Total Restricted Assets	384,377	388,007	375,432	358,058	346,407
Cash and Investments	384,377	388,007	375,432	358,058	346,407
Receivables	+	500,007	5,5,152	+	510,107
Other Assets	+	†	+	+	+
Total Restricted Liabilities and Equity	384,377	388,007	375,432	358,058	346,407
Total Restricted Fund Balance	384,377	388,007	375,432	358,058	346,407
Total Liabilities	t	+	+	+	5-10,407 †
Temporarily Restricted Net Assets	384,377	388,007	375,432	358,058	346,407
Permanently Restricted Net Assets	+	+	<i>,</i> +	+	+

Northern Maine Medical Center Fort Kent, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	71,336,437	72,463,495	71,911,300	74,971,806	77,578,327
Gross Inpatient Service Revenue	26,585,680	23,128,708	23,319,028	22,835,929	26,603,555
Gross Outpatient Service Revenue	44,750,757	49,334,787	48,592,272	52,135,877	50,974,772
Free Care (Charity Care)	638,349	738,697	927,844	845,098	700,171
Bad Debt (Provision for Bad Debt)	1,254,803	1,068,745	1,354,273	1,879,489	1,571,529
Contractuals Changes in Prior Year Estimated/Final Settlements	26,962,890	26,402,735	27,472,871	29,782,952	30,374,814
Net Patient Service Revenue	†	(5,000,000)	(989,000)	(981,000)	67,000
Other Operating Revenue	42,480,395	49,253,318	43,145,312	43,445,267	44,864,813
	2,269,368	2,201,640	1,327,771	1,871,729	2,599,697
Total Operating Revenue	44,749,763	51,454,958	44,473,083	45,316,996	47,464,510
Total Operating Expenses	44,913,621	36,219,479	42,442,949	43,880,084	46,351,625
Depreciation and Amortization	2,246,096	2,181,452	2,134,192	2,812,765	2,630,836
Interest	480,592	424,862	314,021	368,723	370,316
Advertising Expenses	†	+	+	+	67,023
Allowed Advertising Expenses	†	+	†	†	18,394
Non-Allowed Advertising Expenses	+	+	ŧ	+	48,629
Salaries and Benefits	28,189,969	20,657,130	26,436,658	27,944,177	28,772,544
Other Operating Expenses	13,996,964	12,956,035	13,558,078	12,754,419	14,510,906
Net Operating Income	(163,858)	15,235,479	2,030,134	1,436,912	1,112,885
Total Non-operating Revenue	230,232	899,839	1,442,115	161,382	540,102
Total Investment Income	7,452	13,679	14,207	35,337	64,021
Interest and Dividends	7,452	13,679	14,207	35,337	8,017
Realized Gains/Losses on Sales of Securities	†	+	+	+	56,004
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	65,719	536,501	759,038	(1,242,207)	234,770
Permanently Impaired Writedowns of Other Assets	†	+	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	157,061	349,659	668,870	1,368,252	241,311
Excess of Revenue over Expenses	66,374	16,135,318	3,472,249	1,598,294	1,652,987
Extraordinary Gains/Losses		+	+	†	†
Total Surplus/Deficit	66,374	16,135,318	3,472,249	1,598,294	1,652,987
Total Change in Unrestricted Net Assets	64,375	8,560,190	1,543,601	382,088	1,246,010
Net Assets Released for Restrictions - Capital	+	+	+	+	†
Unrealized Gains/Losses on Investments	(1,999)	34,052	27,408	8,894	(19,514)
Minimum Pension Liability Adjustment	+	+	+	+	†
Transfers From/To Affiliates	†	(7,609,180)	(1,956,056)	(1,225,100)	(387,463)
Mergers	†	+	+	+	†
Consolidations with Support	†	+	+	+	†
Other Changes	†	+	†	†	†

Northern Maine Medical Center Fort Kent, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015				
RATIOS									
Liquidity									
Current Ratio with Board Designated and Undesignated Investments	1.597	2.085	1.782	2.153	1.996				
Current Ratio without Board Designated and Undesignated Investments	1.503	2.014	1.729	2.077	1.742				
Days in Accounts Receivable	47.896	43.931	48.086	47.950	51.637				
Acid Test	.313	.547	.826	.870	.556				
Days Cash on Hand, Current	18.616	55.960	97.221	71.409	53.704				
Days Cash on Hand, Incl Board Designated & Undesignated Investments	24.209	63.255	103.558	77.637	78.246				
Average Payment Period, Accounts Payable and Accrued Expenses	37.659	57.116	61.305	42.275	61.197				
Average Payment Period, Current Liabilities	59.443	102.237	117.734	82.064	96.633				
Capital Structure									
Equity Financing Ratio	.506	.563	.534	.590	.569				
Fixed Asset Financing	.431	.470	.410	.371	.359				
Cash Flow Divided by Total Debt	.163	1.018	.260	.254	.215				
Cash Flow Divided by Total Debt with Operating Income Only	.146	.968	.193	.244	.188				
Debt Service Coverage Total	.435	12.222	5.898	4.535	4.816				
Debt Service Coverage Total with Operating Income Only	.399	11.635	4.461	4.382	4.257				
Profitablility									
Total Margin	.001	.308	.076	.035	.034				
Operating Margin	(.004)	.296	.046	.032	.023				
Non Operating Revenue Margin	3.469	.056	.415	.101	.327				
Return On Assets	.002	.392	.075	.038	.036				
Return On Equity	.005	.698	.141	.064	.063				
Markup	1.639	2.061	1.726	1.751	1.730				
Deductible Markup Adjustment for Deductible	.378 1.039	.364 1.332	.382 1.078	.397 1.072	.392 1.074				
Markup Adjustment for Deductible Reported Income Index	1.039	1.885	2.249	4.183	1.074				
•	1.051	1.865	2.249	4.105	1.527				
Asset Efficiency	4 563	1 272	007	4.074	1 0 2 0				
Total Asset Turnover	1.563	1.273	.993	1.071	1.039				
Fixed Asset Turnover	2.845 9.599	3.085	2.311 11.473	2.301 8.724	2.270				
Average Age Plant Depreciation Only	9.599	10.869	11.473	8.724	9.486				
Other Financial Ratios			470	22.4	050				
Total Operating Expense Growth	(.013)	(.194)	.172	.034	.056				
Total Operating Revenue Growth	.045	.150	(.136)	.019	.047				
Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income	 +	+	+	+	.104 .034				
Long Term Debt to Equity	.466	.339	.319	.291	.034				
	.400	.559	.519	.291	.200				

Penobscot Bay Medical Center Rockland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	38,817,620 19,796,172 1,431,806 13,397,738 1,149,385 † 1,606.055	37,340,137 15,740,064 809,059 15,590,086 541,077 1,389,049 † 1,722,468	45,804,190 19,136,042 773,965 18,135,618 630,834 3,639,978 † 1,438,200	49,503,090 11,657,921 3,232,172 20,139,455 1,033,199 8,392,233 † 1,659,414	41,364,598 12,147,267 639,818 16,280,591 1,335,795 6,217,345 † 1,717,792
Other Current Assets	1,436,464	1,548,334	2,049,553	3,388,696	3,025,990
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets	52,763,599 244,917 † † 11,475,299	63,759,992 † † † † 22,856,171	55,367,868 † † † † 15,880,465	71,477,214 † † † † † 17,713,062	73,985,271 † † † † 17,842,138
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	116,266,055 75,222,672 41,043,383 91,581,219	119,947,825 79,044,004 40,903,821 101,100,129	123,410,337 83,922,934 39,487,403 101,172,058	142,897,845 89,133,693 53,764,152 120,980,304	150,799,449 94,656,316 56,143,133 115,349,869
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	18,907,328 1,855,000 12,978,814 567,434 3,506,080 †	26,951,468 2,568,362 11,454,431 1,299,656 11,629,019 †	25,337,330 2,404,288 11,395,139 1,835,442 9,202,414 500,047	16,996,856 3,132,123 10,415,398 1,648,247 1,801,088 †	21,809,183 2,999,282 10,643,468 546,092 7,620,341
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	25,090,612 25,090,612 +	28,618,760 22,452,856 +	29,600,787 20,071,534 +	53,082,572 25,930,186 +	47,253,113 23,109,160
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	+ + + +	6,165,904 † † †	9,529,253 † † † †	27,152,386 † † †	24,143,953 † † †
Fund Balance Unrestricted	47,583,279	45,529,901	46,233,941	50,900,876	46,287,573
Total Liabilities & Equity	91,581,219	101,100,129	101,172,058	120,980,304	115,349,869
Total Restricted Assets Cash and Investments Receivables Other Assets	7,984,706 7,817,106 † 167,600	8,417,223 8,249,623 † 167,600	8,789,124 8,621,204 † 167,920	9,063,628 8,884,471 11,237 167,920	8,566,682 8,385,279 8,327 173,076
Total Restricted Liabilities and Equity	7,984,706	8,417,223	8,789,124	9,063,628	8,566,682
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	7,974,849 9,857 2,654,704 5,320,145	8,400,499 16,724 3,182,704 5,217,795	8,777,969 11,155 3,377,428 5,400,541	9,052,391 11,237 3,029,435 6,022,956	8,558,355 8,327 2,574,754 5,983,601

Penobscot Bay Medical Center Rockland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	199,310,572	199,709,632	205,357,796	215,318,937	226,923,377
Gross Inpatient Service Revenue	76,959,721	73,012,000	75,803,488	76,911,130	83,805,940
Gross Outpatient Service Revenue	122,350,851	126,697,632	129,554,308	138,407,807	143,117,437
Free Care (Charity Care)	3,191,732	4,312,958	5,662,384	6,077,345	4,717,075
Bad Debt (Provision for Bad Debt)	5,046,521	4,344,969	5,316,637	5,709,720	9,998,513
Contractuals Changes in Prior Year Estimated/Final Settlements	82,577,382	86,625,392	82,703,270	90,736,204	99,713,625
Net Patient Service Revenue	100 404 027	(663,000)			724,000
Other Operating Revenue	108,494,937	105,089,313	111,675,505	112,795,668	111,770,164
	6,522,638	9,565,882	9,745,732	14,119,837	10,669,792
Total Operating Revenue	115,017,575	114,655,195	121,421,237	126,915,505	122,439,956
Total Operating Expenses	114,634,982	120,163,557	121,933,362	126,471,028	126,771,046
Depreciation and Amortization	5,740,151	5,637,443	5,268,245	5,311,034	5,614,363
Interest Advertising Expenses	1,462,681	1,402,684	1,236,771	1,242,682	1,283,406
Advertising Expenses Allowed Advertising Expenses	2,960	199	788	834	t
Non-Allowed Advertising Expenses	1	T 100	1	T 024	Ť
Salaries and Benefits	2,960 67,860,837	199 70,370,066	788	834 72,707,718	75,711,879
Other Operating Expenses	39,568,353	42,753,165	67,988,308 47,439,250	47,208,760	44,161,398
Net Operating Income	39,308,333 382,593	(5,508,362)	(512,125)	47,208,700 444,477	(4,331,090)
Total Non-operating Revenue	582,595 1,589,042	2,466,723	2,347,546	(936,020)	
Total Investment Income			• • • •		(504,519)
Interest and Dividends	832,380	855,256	575,462	615,790	(463,215)
Realized Gains/Losses on Sales of Securities	363,024	421,894	346,129	361,229	790,095
Permanently Impaired Security Writedowns	15,985	422.262	229,333	254,561	(1,253,310)
Gains/Losses on Joint Ventures/Equity Investments	453,371 (8,336)	433,362	229,333	+	+
Permanently Impaired Writedowns of Other Assets	(0,550)	+	+	+	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	764,998	1,611,467	1,772,084	(1,551,810)	(41,304)
Excess of Revenue over Expenses	1,971,635	(3,041,639)	1,835,421	(491,543)	(4,835,609)
Extraordinary Gains/Losses	_,,,,_ ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(b , b , 1 , b , b , f	_,,	(10 <u>1</u> ,0 10)	+
Total Surplus/Deficit	1,971,635	(3,041,639)	1,835,421	(491,543)	(4,835,609)
Total Change in Unrestricted Net Assets	2,234,772	(2,888,048)	704,041	4,666,939	(3,536,303)
Net Assets Released for Restrictions - Capital	263,137	155,291	70,631	525,841	853,201
Unrealized Gains/Losses on Investments	+	,- +	+	,- · - †	+
Minimum Pension Liability Adjustment	+	+	+	+	+
Transfers From/To Affiliates	+	(1,700)	(1,202,011)	4,632,641	983,603
Mergers	+	Ť	t t t t	· · · +	+
Consolidations with Support	+	+	+	+	+
Other Changes	+	+	+	+	(537,498)

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Penobscot Bay Medical Center Rockland, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.053	1.385	1.808	2.912	1.897
Current Ratio without Board Designated and Undesignated Investments	2.053	1.385	1.808	2.912	1.897
Days in Accounts Receivable	45.073	54.148	59.274	65.170	53.166
Acid Test	1.123	.614	.786	.876	.586
Days Cash on Hand, Current	71.153	52.743	62.291	44.857	38.523
Days Cash on Hand, Incl Board Designated & Undesignated Investments	71.153	52.743	62.291	44.857	38.523
Average Payment Period, Accounts Payable and Accrued Expenses	43.503	36.506	35.651	31.377	32.065
Average Payment Period, Current Liabilities	63.375	85.896	79.271	51.204	65.703
Capital Structure					
Equity Financing Ratio	.520	.450	.457	.421	.401
Fixed Asset Financing	.611	.549	.508	.482	.412
Cash Flow Divided by Total Debt	.175	.047	.129	.069	.011
Cash Flow Divided by Total Debt with Operating Income Only	.139	.002	.087	.082	.019
Debt Service Coverage Total	3.105	1.227	2.192	1.662	.467
Debt Service Coverage Total with Operating Income Only	2.567	.470	1.575	1.919	.581
Profitablility					
Total Margin	.017	(.026)	.015	(.004)	(.040)
Operating Margin	.003	(.048)	(.004)	.004	(.035)
Non Operating Revenue Margin	.806	(.811)	1.279	1.904	.104
Return On Assets	.022	(.030)	.018	(.004)	(.042)
Return On Equity	.041	(.067)	.040	(.010)	(.104)
Markup	1.796	1.742	1.764	1.814	1.874
Deductible	.414	.434	.403	.421	.439
Markup Adjustment for Deductible	1.075	1.021	1.086	1.097	1.088
Reported Income Index	.882	1.481	2.607	(.105)	1.048
Asset Efficiency					
Total Asset Turnover	1.273	1.158	1.223	1.041	1.057
Fixed Asset Turnover	2.802	2.803	3.075	2.361	2.181
Average Age Plant Depreciation Only	13.105	14.021	15.930	16.783	16.860
Other Financial Ratios					
Total Operating Expense Growth	(.019)	.048	.015	.037	.002
Total Operating Revenue Growth	.016	(.003)	.059	.045	(.035)
Realized Gains Divided by Non-Operating Revenue	.010	Ť	Ť	(.272)	2.484
Realized Gains Divided by Net Income	.008	†	†	(.518)	.259
Long Term Debt to Equity	.527	.493	.434	.509	.499

Penobscot Valley Hospital Lincoln, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	7,242,735 3,237,895 67,486 2,683,062	7,005,890 1,490,705 64,028 3,240,899	6,943,133 3,233,896 63,975 2,634,038	5,571,423 1,791,125 61,424 2,684,404	5,163,836 1,484,094 62,023 2,637,986
Third Party Settlements Receivable Other Accounts Receivable Inventory	422,971 † 479.893	1,181,971 † 607,544	+ + 675.089	+ + 746,891	+ + 708,900
Other Current Assets	351,428	420,743	336,135	287,579	270,833
Total Non-Current Assets Trustee Held Investments	9,251,743	8,752,506	7,718,691	7,565,197	7,140,061
Board Designated and Undesignated Investments Due From Affiliates	948,230 †	949,750 †	1,088,788 †	1,197,824 †	1,124,609 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	6,588 1,478,766 16,828,153 10,009,994 6,818,159	23,579 1,054,740 17,661,042 10,936,605 6,724,437	20,844 100,159 18,183,782 11,674,882 6,508,900	36,423 137,702 18,728,346 12,535,098 6,193,248	68,332 88,330 19,002,008 13,143,218 5,858,790
Total Unrestricted Assets	16,494,478	15,758,396	14,661,824	13,136,620	12,303,897
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	6,319,289 287,899 2,838,986 3,192,404 † †	5,586,680 383,027 2,821,343 2,382,310 †	5,091,189 617,993 2,755,851 906,342 † 811,003	4,562,058 458,357 2,516,841 1,283,657 † 303,203	5,389,835 509,400 1,984,531 2,895,904 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,813,584 5,797,084 † † † † † 16,500	5,819,414 5,781,843 † † † † * 37,571	5,603,348 5,524,239 † † † † † 79,109	5,317,020 + + + 119,129	4,877,422 4,805,189 † † † † 72,233
Fund Balance Unrestricted	4,361,605	4,352,302	3,967,287	3,138,413	2,036,640
Total Liabilities & Equity	16,494,478	15,758,396	14,661,824	13,136,620	12,303,897
Total Restricted Assets Cash and Investments Receivables Other Assets	229,490 229,490 † †	212,211 212,211 † †	246,584 246,584 † †	241,910 241,910 † †	241,136 241,136 † †
Total Restricted Liabilities and Equity	229,490	212,211	246,584	241,910	241,136
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	229,490	212,211 [†]	246,584 †	241,910 †	241,136 †
Permanently Restricted Net Assets	152,941 76,549	135,662 76,549	170,035 76,549	165,361 76,549	164,587 76,549

Penobscot Valley Hospital Lincoln, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	35,479,280	37,597,006	37,579,347	36,695,215	36,313,289
Gross Inpatient Service Revenue	10,712,863	10,176,260	9,954,950	7,661,032	7,404,192
Gross Outpatient Service Revenue	24,766,417	27,420,746	27,624,397	29,034,183	28,909,097
Free Care (Charity Care)	1,360,647	1,527,029	1,069,556	1,423,903	1,377,290
Bad Debt (Provision for Bad Debt)	1,166,803	1,641,335	1,584,329	1,766,554	1,559,983
Contractuals	8,800,483	8,134,234	8,796,019	9,016,356	10,691,218
Changes in Prior Year Estimated/Final Settlements	(267,000)	481,000	496,000	(281,000)	249,000
Net Patient Service Revenue	24,418,347	25,813,408	25,633,443	24,769,402	22,435,798
Other Operating Revenue	652,730	646,865	538,791	246,059	386,530
Total Operating Revenue	25,071,077	26,460,273	26,172,234	25,015,461	22,822,328
Total Operating Expenses	24,673,225	26,569,269	26,685,607	25,993,929	23,995,958
Depreciation and Amortization	995,155	1,061,163	1,018,700	864,609	830,793
Interest	322,711	302,029	302,073	274,603	258,367
Advertising Expenses	26,475	23,720	24,481	25,056	16,692
Allowed Advertising Expenses	+	2,472	+	+	. †
Non-Allowed Advertising Expenses	26,475	21,248	24,481	25,056	16,692
Salaries and Benefits	12,423,998	13,560,402	14,180,573	15,043,829	13,364,990
Other Operating Expenses	10,904,886	11,621,955	11,159,780	9,785,832	9,525,116
Net Operating Income	397,852	(108,996)	(513,373)	(978,468)	(1,173,630)
Total Non-operating Revenue	75,986	50,720	69,176	64,677	77,193
Total Investment Income	70,180	55,252	71,232	61,879	59,669
Interest and Dividends	17,695	18,103	29,757	17,402	25,609
Realized Gains/Losses on Sales of Securities	52,485	37,149	41,475	44,477	34,060
Permanently Impaired Security Writedowns	†	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	5,731	(4,532)	(2,056)	2,798	17,524
Permanently Impaired Writedowns of Other Assets	†	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	75	†	+	†	†
Excess of Revenue over Expenses	473,838	(58,276)	(444,197)	(913,791)	(1,096,437)
Extraordinary Gains/Losses	†	(26,546)	+	+	†
Total Surplus/Deficit	473,838	(84,822)	(444,197)	(913,791)	(1,096,437)
Total Change in Unrestricted Net Assets	468,673	(9,303)	(385,016)	(828,874)	(1,101,777)
Net Assets Released for Restrictions - Capital	45,584	55,340	+	57,154	31,202
Unrealized Gains/Losses on Investments	(49,226)	8,591	59,860	14,982	(50,927)
Minimum Pension Liability Adjustment	+	+	+	+	†
Transfers From/To Affiliates	(1,523)	11,588	(679)	12,781	14,385
Mergers	+	†	+	+	+
Consolidations with Support	†	†	†	†	†
Other Changes	t	+	+	+	†

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Penobscot Valley Hospital Lincoln, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	1.296 1.146 40.106 .523 50.953 65.570 43.763 97.413	1.424 1.254 45.826 .278 22.247 35.837 40.371 79.941	$1.578 \\ 1.364 \\ 37.507 \\ .648 \\ 46.898 \\ 62.381 \\ 39.190 \\ 72.400$	$\begin{array}{c} 1.484\\ 1.221\\ 39.557\\ .406\\ 26.908\\ 44.306\\ 36.557\\ 66.263\end{array}$	1.167 .958 42.916 .287 24.361 42.081 31.269 84.924
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.264 .850 .121 .115 3.011 2.883	.276 .860 .088 .083 2.212 2.126	.271 .849 .054 .047 1.279 1.179	.239 .859 (.005) (.011) .253 .180	.166 .820 (.026) (.033) (.010) (.118)
Profitability Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.019 .016 .160 .029 .109 1.464 .248 1.108 1.011	(.002) (.004) (.870) (.004) (.013) 1.439 .216 1.133 6.264	(.017) (.020) (.156) (.030) (.112) 1.428 .234 1.099 1.154	(.036) (.039) (.071) (.070) (.291) 1.421 .246 1.074 1.102	(.048) (.051) (.070) (.089) (.538) 1.529 .294 1.084 .995
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	1.525 3.677 10.059 .055 .071 .691 .111 1.329	1.682 3.935 10.306 .077 .055 .732 (.637) 1.328	1.790 4.021 11.461 .004 (.011) .600 (.093) 1.392	1.909 4.039 14.498 (.026) (.044) .688 (.049) 1.694	1.861 3.895 15.820 (.077) (.088) .441 (.031) 2.359

Redington-Fairview General Hospital Skowhegan, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	51,867,808 34,249,090	51,767,746 30,369,051	49,917,947 29,232,237	52,534,647 39,920,209	54,360,856 40,506,832
Net Patient Accounts Receivable Due from Affiliates	* 8,568,460 *	† 10,639,364 †	+ 10,512,091 +	10,717,370 †	† 11,813,893 †
Third Party Settlements Receivable Other Accounts Receivable Inventory	7,281,173 350,642 1,325,087	9,063,649 286,362 1,309,026	8,431,284 253,238 1,392,696	+ 257,636 1,508,274	+ 326,821 1,545,444
Other Current Assets	93,356	1,309,020	96,401	131,158	167,866
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	45,557,086 140,383 14,875,636	45,807,977 142,287 16,421,623	45,248,924 140,823 17,753,455	48,378,337 158,891 20,167,166	48,864,656 141,062 21,075,117
Due From Affiliates Investments in Affiliates Other Non-current Assets	† †	+ +	† †	† †	† †
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	1,028,993 62,866,994 33,354,920 29,512.074	1,005,772 65,595,906 37,357,611 28,238,295	1,047,713 67,597,746 41,290,813 26,306,933	964,802 71,818,972 44,731,494 27,087,478	848,453 75,096,612 48,296,588 26,800,024
Total Unrestricted Assets	97,424,894	28,238,295 97,575,723	26,306,933 95,166,871	27,087,478 100,912,984	103,225,512
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	10,284,701 680,000 8,767,701 † †	10,847,676 720,000 9,107,676 † †	9,065,738 750,000 7,083,808 † †	13,509,521 775,000 8,165,135 3,184,853 †	19,391,313 810,000 8,622,521 8,282,992 †
Other Current Liabilities	837,000	1,020,000	1,231,930	1,384,533	1,675,800
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	29,150,554 23,940,010 † +	28,230,689 23,171,500 + +	26,413,715 22,385,190 + +	23,286,769 21,575,718 + +	27,268,154 20,726,246 † +
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	; 5,210,544 †	+ 5,059,189 +	+ 4,028,525 +	1,711,051 †	+ 6,541,908 +
Fund Balance Unrestricted	57,989,639	58,497,358	59,687,418	64,116,694	56,566,045
Total Liabilities & Equity	97,424,894	97,575,723	95,166,871	100,912,984	103,225,512
Total Restricted Assets Cash and Investments Receivables Other Assets	778,611 778,611 †	878,482 878,482 +	812,435 812,435 + +	1,079,545 1,079,545 † +	1,077,667 1,077,667 †
Total Restricted Liabilities and Equity	778.611	878,482	812,435	1,079,545	1,077,667
Total Restricted Fund Balance Total Liabilities	778,611 †	878,482 †	812,435 †	1,079,545 1,079,545 †	1,077,667 1,077,667
Temporarily Restricted Net Assets Permanently Restricted Net Assets	778,611 †	878,482 †	812,435 †	1,079,545 †	1,077,667 †

Redington-Fairview General Hospital Skowhegan, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	95,619,452	99,345,732	107,480,916	112,484,591	120,180,687
Gross Inpatient Service Revenue	24,806,506	24,617,548	26,625,846	27,023,783	26,263,128
Gross Outpatient Service Revenue	70,812,946	74,728,184	80,855,070	85,460,808	93,917,559
Free Care (Charity Care)	2,078,452	2,549,768	2,695,744	2,684,279	2,285,208
Bad Debt (Provision for Bad Debt)	4,679,363	4,290,901	6,554,465	7,322,462	8,321,678
Contractuals	23,239,429	26,203,909	29,200,357	31,965,085	35,477,474
Changes in Prior Year Estimated/Final Settlements	†	+	+	+	†
Net Patient Service Revenue	65,622,208	66,301,154	69,030,350	70,512,765	74,096,327
Other Operating Revenue	984,568	1,187,898	2,133,146	1,826,039	2,290,302
Total Operating Revenue	66,606,776	67,489,052	71,163,496	72,338,804	76,386,629
Total Operating Expenses	67,258,531	68,114,386	73,194,552	74,981,705	79,175,026
Depreciation and Amortization	3,860,609	4,002,691	3,933,202	3,440,679	3,565,095
Interest	1,114,822	1,146,362	1,116,536	1,089,617	1,060,844
Advertising Expenses	187,208	301,913	274,392	214,237	424,156
Allowed Advertising Expenses	47,565	155,565	165,724	121,278	355,897
Non-Allowed Advertising Expenses	139,643	146,348	108,668	92,959	68,259
Salaries and Benefits	37,515,274	37,382,045	38,240,273	38,924,199	40,644,558
Other Operating Expenses	24,580,618	25,281,375	29,630,149	31,312,973	33,480,373
Net Operating Income	(651,755)	(625,334)	(2,031,056)	(2,642,901)	(2,788,397)
Total Non-operating Revenue	1,120,311	1,822,597	1,245,397	1,427,739	4,055,937
Total Investment Income	1,053,727	1,099,236	1,101,456	1,337,768	3,413,735
Interest and Dividends	1,053,727	1,099,236	1,101,456	1,337,768	3,413,735
Realized Gains/Losses on Sales of Securities	†	+	+	+	+
Permanently Impaired Security Writedowns	+	+	+	†	†
Gains/Losses on Joint Ventures/Equity Investments	(8,342)	(36,199)	(46,573)	(65,702)	(69,029)
Permanently Impaired Writedowns of Other Assets	Ť	+	+	+	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	74,926	759,560	190,514	155,673	711,231
Excess of Revenue over Expenses Extraordinary Gains/Losses	468,556	1,197,263	(785,659)	(1,215,162)	1,267,540
	Т	Т	Т	T	T
Total Surplus/Deficit	468,556	1,197,263	(785,659)	(1,215,162)	1,267,540
Total Change in Unrestricted Net Assets	7,054,984	507,719	1,190,060	4,429,276	(7,550,649)
Net Assets Released for Restrictions - Capital	†	+	+	+	+
Unrealized Gains/Losses on Investments	4,127,671	173,650	2,072,384	4,141,369	(2,852,910)
Minimum Pension Liability Adjustment	2,458,757	(863,194)	(96,665)	1,503,069	(5,965,279)
Transfers From/To Affiliates	†	+	†	†	†
Mergers	†	+	†	†	†
Consolidations with Support	†	+	† .	†	†
Other Changes	Ť	+	+	Ť	t

Redington-Fairview General Hospital Skowhegan, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	6.490	6.286	7.465	5.382	3.890
Current Ratio without Board Designated and Undesignated Investments	5.043	4.772	5.506	3.889	2.803
Days in Accounts Receivable	47.659	58.572	55.583	55.477	58.195
Acid Test	3.330	2.800	3.224	2.955	2.089
Days Cash on Hand, Current	197.182	172.897	154.051	203.672	195.543
Days Cash on Hand, Incl Board Designated & Undesignated Investments	282.825	266.388	247.610	306.564	297.281
Average Payment Period, Accounts Payable and Accrued Expenses	50.478	51.852	37.331	41.658	41.624
Average Payment Period, Current Liabilities	59.212	61.758	47.775	68.925	93.610
Capital Structure					
Equity Financing Ratio	.595	.600	.627	.635	.548
Fixed Asset Financing	.811	.821	.851	.797	.773
Cash Flow Divided by Total Debt	.110 .081	.133	.089	.060 .022	.104
Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total	3.076	.086 3.475	.054 2.322	1.802	.017 3.210
Debt Service Coverage Total with Operating Income Only	2.443	2.477	1.644	1.026	1.001
Profitability	2.115	2.07	1.011	1.020	1.001
Total Margin	.007	.017	(.011)	(.016)	.016
Operating Margin	(.010)	(.009)	(.029)	(.037)	(.037)
Non Operating Revenue Margin	2.391	1.522	(1.585)	(1.175)	3.200
Return On Assets	.005	.012	(.008)	(.012)	.012
Return On Equity	.008	.020	(.013)	(.019)	.022
Markup	1.436	1.476	1.498	1.525	1.547
Deductible	.243	.264	.272	.284	.295
Markup Adjustment for Deductible	1.091	1.091	1.099	1.098	1.099
Reported Income Index	.066	2.358	(.660)	(.274)	(.168)
Asset Efficiency	605	710	764	734	770
Total Asset Turnover Fixed Asset Turnover	.695	.710 2.390	.761 2.705	.731	.779 2.850
	2.257 8.640	9.333	2.705	2.671 13.001	2.850 13.547
Average Age Plant Depreciation Only	0.040	9.555	10.496	15.001	15.54/
Other Financial Ratios Total Operating Expense Growth	.045	013	.075	.024	050
Total Operating Revenue Growth	.045	.013 .013	.075	.024 .017	.056 .056
Realized Gains Divided by Non-Operating Revenue	810. †	.013	.054 †	.017 †	050. †
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	.413	.396	.375	.337	.366
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Rumford Community Hospital Rumford, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	7,809,095	9,382,391	12,446,964	9,709,646	9,600,573
Cash and Investment	1,185,634	185,205	6,065,943	3,273,619	4,425,790
Current Assets Whose Use is Limited	48,472	48,492	48,502	48,512	48,522
Net Patient Accounts Receivable	4,147,008	4,216,652	4,052,750	6,742,502	5,877,789
Due from Affiliates	13,036	2,089,682	+	+	650
Third Party Settlements Receivable	2,022,178	2,330,828	1,757,687	(1,691,049)	(1,398,932)
Other Accounts Receivable	†	16,131	23,033	903,374	161,886
Inventory	207,390	226,045	246,917	269,166	339,970
Other Current Assets	185,377	269,356	252,132	163,522	144,898
Total Non-Current Assets Trustee Held Investments	14,887,219	15,562,038	15,786,197	15,828,799	15,172,825
Board Designated and Undesignated Investments	115 222	1 0(7 720	1 2 247 900	T C2E 820	T 1 0 0 0 1
Due From Affiliates	2,115,332	2,067,720	2,247,860	2,635,830	2,470,201
Investments in Affiliates		1	1	1	1
Other Non-current Assets	169.217	C10 4C1	622,420	F2C 422	
Gross Property, Plant and Equipment (PP&E)	29,076,170	619,461 30,390,973	623,439	526,423	530,597
Accumulated Depreciation	16,473,500	17,516,116	31,429,817 18,514,919	32,272,163 19.605.617	32,972,504 20.800,477
Net Property, Plant and Equipment (PP&E)					
Total Unrestricted Assets	12,602,670	12,874,857	12,914,898	12,666,546	12,172,027
	22,696,314	24,944,429	28,233,161	25,538,445	24,773,398
Total Current Liabilities	2,210,463	2,238,501	5,867,418	2,689,314	2,773,848
Current Long Term Debt (LTD)	25,305	159,723	202,204	205,682	209,238
Accounts Payable and Accrued Expenses	2,185,158	2,045,670	2,632,732	2,402,050	2,534,328
Estimated Third Party Settlements	+	+	+	+	+
Due to Affiliates	†	+	2,971,521	54,217	†
Other Current Liabilities	†	33,108	60,961	27,365	30,282
Total Non-current Liabilities	1,886,852	4,509,441	4,473,681	4,111,859	3,682,971
Long Term Debt	696,691	1,675,340	1,427,590	1,221,905	1,012,666
Estimated Third Party Settlements	†	+	+	+	+
Due to Affiliates	†	+	+	+	+
Self Insurance Fund	†	+	+	+	+
Accrued Pension and Post Retiree Health Benefits	1,348,105	2,975,375	3,200,597	3,103,127	2,855,643
Other Non-Current Liabilities	(157,944)	(141,274)	(154,506)	(213,173)	(185,338)
Fund Balance Unrestricted	18,598,999	18,196,487	17,892,062	18,737,272	18,316,579
Total Liabilities & Equity	22,696,314	24,944,429	28,233,161	25,538,445	24,773,398
Total Restricted Assets	997,204	1,017,068	1,047,404	1,147,913	1,154,930
Cash and Investments	997,204	1,017,068	1,047,404	1,147,913	1,154,930
Receivables	+	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	, , , +	, , , , , , , , , , , , , , , , , , , ,
Other Assets	+	+	+	†	+
Total Restricted Liabilities and Equity	997,204	1,017,068	1,047,404	1,147,913	1,154,930
Total Restricted Fund Balance	491,734	502,201	491,674	504,227	508,032
Total Liabilities	505,470	514,867	555,730	643,686	646,898
Temporarily Restricted Net Assets	235,361	247,626	237,935	246,970	251,404
Permanently Restricted Net Assets	256,373	254,575	253,739	257,257	256,628
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Rumford Community Hospital Rumford, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care)	63,801,307 14,098,562 49,702,745	68,149,048 13,809,899 54,339,149	66,073,107 14,655,817 51,417,290	70,314,362 17,594,032 52,720,330	72,578,268 17,048,550 55,529,718
Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	385,386 2,074,832 24,513,014 †	1,432,640 3,331,079 30,157,741 †	1,052,605 2,807,963 29,947,821 †	881,476 4,808,547 29,709,799 †	919,539 2,709,819 32,959,264 †
Net Patient Service Revenue Other Operating Revenue	36,828,075 444,535	33,227,588 940,670	32,264,718 1,171,531	34,914,540 1,014,226	35,989,646 1,499,329
Total Operating Revenue	37,272,610	34,168,258	33,436,249	35,928,766	37,488,975
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	32,810,033 1,255,869 46,623 53,459 † 53,459 21,558,892 9,895,190	34,611,948 1,198,726 56,001 60,132 + 60,132 22,483,546 10,813,543	33,965,061 1,115,156 55,195 51,378 † 51,378 22,455,589 10,287,743	35,591,218 1,449,606 63,205 51,794 + 51,794 23,835,713 10,190,900	37,950,768 1,411,307 68,756 119,966 119,966 25,342,417 11,008,322
Net Operating Income	4,462,577	(443,690)	(528,812)	337,548	(461,793)
Total Non-operating Revenue	125,558	76,409	228,544	250,915	(77,198)
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	155,348 62,874 92,474 † † (29,790)	95,423 62,406 33,017 + (19,014) +	180,219 54,666 125,553 + 48,325 +	196,311 76,085 120,226 + 54,604 +	85,552 101,184 (15,632) † (162,750) †
Excess of Revenue over Expenses Extraordinary Gains/Losses	4,588,135 †	(367,281) †	(300,268) †	588,463 †	(538,991) †
Total Surplus/Deficit	4,588,135	(367,281)	(300,268)	588,463	(538,991)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital	4,955,810 84,572	(493,914) †	(304,428) †	814,291 †	(620,329) †
Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates	283,103 † †	(126,633) † †	<mark>(4,160)</mark> † †	225,828 † †	(81,338) † †
Mergers Consolidations with Support Other Changes	† † +	† † +	† † +	† † +	† † +

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Rumford Community Hospital Rumford, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.490	5.115	2.504	4.591	4.352
Current Ratio without Board Designated and Undesignated Investments	3.533	4.191	2.121	3.610	3.461
Days in Accounts Receivable	41.101	46.319	45.847	70.487	59.611
Acid Test	.558	.104	1.042	1.235	1.613
Days Cash on Hand, Current	14.275	2.553	67.938	35.516	44.695
Days Cash on Hand, Incl Board Designated & Undesignated Investments	38.744	25.140	92.915	63.695	69.370
Average Payment Period, Accounts Payable and Accrued Expenses	25.277	22.347	29.253	25.680	25.316
Average Payment Period, Current Liabilities	25.569	24.453	65.194	28.751	27.709
Capital Structure					
Equity Financing Ratio	.819	.729	.634	.734	.739
Fixed Asset Financing	.055	.130	.111	.096	.083
Cash Flow Divided by Total Debt	1.426	.123	.079	.300	.135
Cash Flow Divided by Total Debt with Operating Income Only	1.396	.112	.057	.263	.147
Debt Service Coverage Total	78.214	10.915	4.048	7.917	3.429
Debt Service Coverage Total with Operating Income Only	76.547	9.975	2.985	6.972	3.710
Profitablility					
Total Margin	.123	(.011)	(.009)	.016	(.014)
Operating Margin	.120	(.013)	(.016)	.009	(.012)
Non Operating Revenue Margin	.027	(.208)	(.761)	.426	.143
Return On Assets	.202	(.015)	(.011)	.023	(.022)
Return On Equity	.247	(.020)	(.017)	.031	(.029)
Markup	1.958	1.996	1.980	2.004	1.952
Deductible	.384	.443	.453	.423	.454
Markup Adjustment for Deductible	1.211	1.125	1.098	1.169	1.083
Reported Income Index	.926	.912	.986	.696	1.281
Asset Efficiency					
Total Asset Turnover	1.648	1.373	1.192	1.417	1.510
Fixed Asset Turnover	2.958	2.654	2,589	2.837	3.080
Average Age Plant Depreciation Only	13.117	14.612	16.603	13.525	14.738
Other Financial Ratios					
Total Operating Expense Growth	(.013)	.055	(.019)	.048	.066
Total Operating Revenue Growth	.163	(.083)	(.021)	.075	.043
Realized Gains Divided by Non-Operating Revenue	.737	.432	.549	.479	.202
Realized Gains Divided by Net Income	.020	(.090)	(.418)	.204	.029
Long Term Debt to Equity	.037	.092	.080	.065	.055
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Sebasticook Valley Hospital Pittsfield, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	7,709,540 4,018,132 128,728 2,359,114	6,375,790 1,344,213 128,561 3,278,646	10,150,750 4,395,076 1,292,574 2,229,256	10,471,808 6,332,243 421 3,084,775	11,599,514 6,057,496 † 3,226,547
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	90,165 297,907 68,067 292,770	359,194 723,349 48,055 269,381	95,046 1,306,909 261,836 221,869	2,778 318,338 117,515 260,168	141,073 1,632,276 127,798 249,683
Other Current Assets	454,657	209,381 224,391	348,184	355,570	249,683 164,641
Total Non-Current Assets Trustee Held Investments	22,579,619	26,172,691	32,624,268	32,811,034	32,057,654
Board Designated and Undesignated Investments Due From Affiliates	10,836,016 †	10,407,642 †	7,475,858 †	8,188,902 †	390,579 8,145,997 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	+ 1,985,176 25,560,209 15,801,782 9,758,427	† 3,149,381 29,727,048 17,111,380 12,615,668	† 3,227,044 40,241,914 18,320,548 21,921,366	† 2,514,774 42,202,635 20,095,277 22,107,358	† 2,147,219 43,114,403 21,740,544 21,373,859
Total Unrestricted Assets	30,289,159	32,548,481	42,775,018	43,282,842	43,657,168
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,695,853 535,699 3,130,837 3,828,188 201,129 t	7,769,964 464,953 4,157,398 2,861,669 285,944	7,506,223 587,906 3,396,846 3,343,090 178,381	7,308,871 687,128 3,432,953 2,913,057 275,733	7,223,233 673,472 3,261,078 2,805,221 483,462
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,229,019 2,937,900 2,120,771 + + + 170,348	6,145,315 2,473,485 2,199,339 † † 1,472,491	14,773,488 9,752,604 2,947,192 † † 2,073,692	12,600,499 9,065,156 1,881,342 † † 1,654,001	12,065,277 8,391,374 1,997,961 + + 1,675,942
Fund Balance Unrestricted	17,364,287	18,633,202	20,495,307	23,373,472	24,368,658
Total Liabilities & Equity	30,289,159	32,548,481	42,775,018	43,282,842	43,657,168
Total Restricted Assets Cash and Investments Receivables Other Assets	519,658 519,658 † †	829,116 829,116 † †	1,221,043 1,221,043 † †	1,062,296 1,062,296 † †	885,867 885,867 † †
Total Restricted Liabilities and Equity	519,658	829,116	1,221,043	1,062,296	885,867
Total Restricted Fund Balance Total Liabilities	519,658 †	829,116 †	1,221,043	1,062,296	885,867 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	180,130 339,528	465,877 363,239	851,186 369,857	688,598 373,698	527,320 358,547

Sebasticook Valley Hospital Pittsfield, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	55,495,697	55,091,038	53,566,747	58,775,933	61,849,523
Gross Inpatient Service Revenue	10,579,175	10,047,465	7,918,984	10,051,690	9,795,209
Gross Outpatient Service Revenue	44,916,522	45,043,573	45,647,763	48,724,243	52,054,314
Free Care (Charity Care)	2,067,021	1,860,037	1,655,396	1,865,324	1,965,577
Bad Debt (Provision for Bad Debt)	2,046,648	2,368,603	2,959,256	2,905,024	3,202,919
Contractuals	19,746,400	19,100,190	18,373,713	20,706,304	21,434,667
Changes in Prior Year Estimated/Final Settlements	(340,383)	(602,893)	(1,771,789)	(1,790,347)	(407,633)
Net Patient Service Revenue	31,976,011	32,365,101	32,350,171	35,089,628	35,653,993
Other Operating Revenue	1,059,904	1,576,742	1,302,601	1,242,523	1,952,452
Total Operating Revenue	33,035,915	33,941,843	33,652,772	36,332,151	37,606,445
Total Operating Expenses	31,905,596	33,667,622	32,078,500	33,979,724	36,360,618
Depreciation and Amortization	1,386,407	1,462,269	1,668,218	1,818,727	1,869,714
Interest	185,715	160,720	96,244	311,353	306,207
Advertising Expenses	129,309	165,258	159,373	125,788	169,304
Allowed Advertising Expenses	30,382	25,195	25,414	5,927	1,506
Non-Allowed Advertising Expenses	98,927	140,063	133,959	119,861	167,798
Salaries and Benefits	18,297,661	19,559,724	19,875,601	20,534,011	20,836,694
Other Operating Expenses	11,906,504	12,319,651	10,279,064	11,189,845	13,178,699
Net Operating Income	1,130,319	274,221	1,574,272	2,352,427	1,245,827
Total Non-operating Revenue	307,851	309,367	357,762	621,031	684,367
Total Investment Income	322,960	383,600	330,268	625,522	468,755
Interest and Dividends	294,171	288,536	255,966	216,145	246,045
Realized Gains/Losses on Sales of Securities	28,789	95,064	74,302	409,377	222,710
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	(6,440)	(69,613)	24,623	(555)	(59,922)
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(8,669)	(4,620)	2,871	(3,936)	275,534
Excess of Revenue over Expenses	1,438,170	583,588	1,932,034	2,973,458	1,930,194
Extraordinary Gains/Losses	+	+	(48,123)	+	†
Total Surplus/Deficit	1,438,170	583,588	1,883,911	2,973,458	1,930,194
Total Change in Unrestricted Net Assets	1,361,414	1,284,866	1,862,074	2,869,002	995,186
Net Assets Released for Restrictions - Capital	31,571	101,415	206,372	344,165	221,389
Unrealized Gains/Losses on Investments	(79,455)	653,243	252,397	195,604	(445,391)
Minimum Pension Liability Adjustment	†	+	+	+	†
Transfers From/To Affiliates	(28,872)	(53,380)	(480,606)	(644,225)	(711,006)
Mergers	†	+	+	+	†
Consolidations with Support	†	+	+	+	†
Other Changes	t	t	t	t	†

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Sebasticook Valley Hospital Pittsfield, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.410	2.160	2.348	2.553	2.734
Current Ratio without Board Designated and Undesignated Investments	1.002	.821	1.352	1.433	1.606
Days in Accounts Receivable	26.929	36.975	25.152	32.088	33.031
Acid Test	.539	.190	.758	.866	.839
Days Cash on Hand, Current	49.595	16.692	68.266	71.870	64.103
Days Cash on Hand, Incl Board Designated & Undesignated Investments	179.191	134.647	157.995	164.807	150.308
Average Payment Period, Accounts Payable and Accrued Expenses	37.444	47.118	40.771	38.961	34.510
Average Payment Period, Current Liabilities	92.040	88.061	90.094	82.949	76.440
Capital Structure					
Equity Financing Ratio	.573	.572	.479	.540	.558
Fixed Asset Financing	.301	.196	.445	.410	.393
Cash Flow Divided by Total Debt	.219	.147	.162	.241	.197
Cash Flow Divided by Total Debt with Operating Income Only	.195	.125	.146	.210	.162
Debt Service Coverage Total	3.608	3.168	6.587	5.675	4.134
Debt Service Coverage Total with Operating Income Only	3.239	2.724	5.949	4.985	3.445
Profitablility					
Total Margin	.043	.017	.057	.080	.050
Operating Margin	.034	.008	.047	.065	.033
Non Operating Revenue Margin	.214	.530	.185	.209	.355
Return On Assets	.047	.018	.045	.069	.044
Return On Equity	.083	.031	.094	.127	.079
Markup	1.773	1.683	1.710	1.766	1.755
Deductible	.356	.347	.343	.352	.347
Markup Adjustment for Deductible	1.154	1.116	1.138	1.157	1.165
Reported Income Index	1.404	.460	1.038	1.033	1.940
Asset Efficiency					
Total Asset Turnover	1.101	1.052	.795	.854	.877
Fixed Asset Turnover	3.385	2.690	1.535	1.643	1.759
Average Age Plant Depreciation Only	11.398	11.702	10.982	11.049	11.628
Other Financial Ratios		_		_	
Total Operating Expense Growth	.043	.055	(.047)	.059	.070
Total Operating Revenue Growth	.034	.027	(.009)	.080	.035
Realized Gains Divided by Non-Operating Revenue	.094	.307	.208	.659	.325
Realized Gains Divided by Net Income	.020	.163	.038	.138	.115
Long Term Debt to Equity	.169	.133	.476	.388	.344

Southern Maine Health Care Biddeford, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	+	†	†	57,925,484	49,951,011
Cash and Investment	+	+	+	5,015,580	2,200,871
Current Assets Whose Use is Limited	+	+	+	678,731	757,200
Net Patient Accounts Receivable	+	+	+	45,145,626	39,502,187
Due from Affiliates	+	+	+	258,495	190,966
Third Party Settlements Receivable	+	+	+	+	. †
Other Accounts Receivable	+	+	+	1,532,921	1,312,139
Inventory	+	+	+	3,735,933	4,069,680
Other Current Assets	+	+	+	1,558,198	1,917,968
Total Non-Current Assets	+	+	+	204,057,083	200,338,355
Trustee Held Investments	+	+	+	±==,,==,,=== +	+
Board Designated and Undesignated Investments	+	+	+	78,322,115	75,228,476
Due From Affiliates	+	†	+	+	+ +
Investments in Affiliates	+	+	+	+	+
Other Non-current Assets	+	+	+	25,359,517	26,085,033
Gross Property, Plant and Equipment (PP&E)	+	+	+	263,596,651	273,621,745
Accumulated Depreciation	+	+	+	163,221,200	174,596,899
Net Property, Plant and Equipment (PP&E)	+	+	+	100,375,451	99,024,846
Total Unrestricted Assets	†	+	†	261,982,567	250,289,366
Total Current Liabilities	+	+	+	63,210,600	65,280,777
Current Long Term Debt (LTD)	+	+	+	4,413,176	4,002,627
Accounts Payable and Accrued Expenses	+	+	+	18,814,819	21,127,162
Estimated Third Party Settlements	+	+	+	13,485,389	6,208,632
Due to Affiliates	+	+	+	23,442,475	27,733,616
Other Current Liabilities	+	†	+	3,054,741	6,208,740
Total Non-current Liabilities	+	+	+	63,625,770	61,724,554
Long Term Debt	+	+	+	51,084,693	48,663,273
Estimated Third Party Settlements	+	+	+	51,004,095	+
Due to Affiliates	+	+	+	8,752,495	12,949,911
Self Insurance Fund	+	+	+	+	12,545,511
Accrued Pension and Post Retiree Health Benefits	+	+	+	+	+
Other Non-Current Liabilities	+	†	+	3,788,582	111,370
Fund Balance Unrestricted	+	+	+	135,146,197	123,284,035
Total Liabilities & Equity	+	+	†	261,982,567	250,289,366
Total Restricted Assets	+	+	+	15,104,057	14,254,162
Cash and Investments	+	+	+	15,104,057	14,254,162
Receivables	+	+	+	15,104,057	+
Other Assets	+	+	, †	, †	+
Total Restricted Liabilities and Equity	+	+	†	15,104,057	14,254,162
Total Restricted Fund Balance	+	+	+	15,100,126	14,254,162
Total Liabilities	+	+	+	3,931	+
Temporarily Restricted Net Assets	+	+	†	2,101,816	2,075,869
Permanently Restricted Net Assets				12,998,310	12,178,293

Southern Maine Health Care Biddeford, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$				
	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	+	+	+	532,264,602	555,310,345
Gross Inpatient Service Revenue	Ť	Ť	†	158,025,909	151,771,830
Gross Outpatient Service Revenue	+	+	†	374,238,693	403,538,515
Free Care (Charity Care)	Ť	Ť	†	13,640,187	17,470,944
Bad Debt (Provision for Bad Debt)	Ť	Ť	†	22,848,624	11,171,535
Contractuals	Ť	Ť	Ť	263,746,474	286,872,285
Changes in Prior Year Estimated/Final Settlements	Ť	Ť	†	(3,300,000)	(5,500,000)
Net Patient Service Revenue	Ť	Ť	†	235,329,317	245,295,581
Other Operating Revenue	Ť	Ť	Ť	10,877,429	8,891,384
Total Operating Revenue	+	+	+	246,206,746	254,186,965
Total Operating Expenses	+	+	+	252,259,288	262,854,168
Depreciation and Amortization	†	+	+	11,518,767	11,857,216
Interest	+	+	+	2,175,413	2,650,493
Advertising Expenses	+	+	+	831,945	657,791
Allowed Advertising Expenses	†	+	+	190,583	68,738
Non-Allowed Advertising Expenses	†	+	+	641,362	589,053
Salaries and Benefits	†	+	+	114,642,033	113,614,630
Other Operating Expenses	+	+	+	123,091,130	134,074,038
Net Operating Income	+	†	+	(6,052,542)	(8,667,203)
Total Non-operating Revenue	+	†	†	3,466,210	2,717,378
Total Investment Income	+	+	+	5,161,822	2,498,325
Interest and Dividends	+	+	+	1,826,169	1,407,949
Realized Gains/Losses on Sales of Securities	+	+	+	3,335,653	1,090,376
Permanently Impaired Security Writedowns	+	+	+	+	+
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	(1,639,348)	209,013
Permanently Impaired Writedowns of Other Assets	+	+	+	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	+	+	+	(56,264)	10,040
Excess of Revenue over Expenses	+	+	+	(2,586,332)	(5,949,825)
Extraordinary Gains/Losses	+	+	+	+	(0,0 10,020)
Total Surplus/Deficit	+	†	†	(2,586,332)	(5,949,825)
Total Change in Unrestricted Net Assets	+	+	+	(2,568,127)	(11,862,161)
Net Assets Released for Restrictions - Capital	+		+	176,940	219,907
Unrealized Gains/Losses on Investments	+	+	+	617,265	(5,356,243)
Minimum Pension Liability Adjustment	+	+	+	+	(5,550,245)
Transfers From/To Affiliates	+	+	+	(776,000)	(776,000)
Mergers	+	+	+	(770,000)	(770,000)
Consolidations with Support	+	+	+	+	+
Other Changes	+	+	+	+	+

Maine Health Data Organization

Hospital Financial Report Part III

Current Ratio without Board Designated and Undesignated Investments 1	Southern Maine Health Care Biddeford, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Current Ratio with Board Designated an Undesignated Investments + + + + + + 19 Days in Accounts Receivable + + + + + 58.77 Acid Test + + + + + 58.77 Days Gash on Hand, Current + + + + 4.33 Days Gash on Hand, Current Labilities + + + + 4.33 Average Payment Period, Accounts Payable and Accrued Expenses + + + 4.33 Average Payment Period, Accounts Payable and Accrued Expenses + + + 4.33 Capita Structure - + + + 4.33 Cash Row Divided by Total Debt + + + 4.34 Cash Row Divided by Total Debt with Operating Income Only + + + 4.32 Debt Service Coverage Total with Operating Income Only + + + 4.32 Debt Service Coverage Total with Operating Income Only + + +	RATIOS					
Current Ratio without Board Designated and Undesignated Investments 1 1 1 1 1 572 Acd Test 1 1 1 1 4 30 7 4 7 4 4 4 30 7 4 7 30 7 4 4 4 30 7 4 4 4 30 7 4 4 4 30 7 4 4 4 4 30 7 4 4 4 4 4 30 7 4<						
Days in Accounts Receivable i		+	+	+	+	1.918
Acid Test + 1 13.6 30.7 30.7 30.77 40.77 40.77 40.77 40.77 40.77 40.77 40.77 40.77 40.77 40.77 40.77<		+	+	+	+	.765
Days Cash on Hand, Current + + + + + + + + 13.65 Average Payment Period, Accounts Payable and Accrued Expenses + + + + 13.65 Average Payment Period, Accruet Expenses + + + + 13.65 Average Payment Period, Accruet Payable and Accrued Expenses + + + + 30.22 Capital Structure - + + + + + 4.45 Equity Innancing Ratio + + + + + 4.46 Cash How Divided by Total Debt + + + + 4.46 Cash How Divided by Total Debt with Operating Income Only + + + + 4.00 Debt Service Coverage Total + + + + 4.00 - 8.00 Profibility - + + + + + 4.02 Non Operating Revenue Margin + + + + + 4.62 Non Operating Revenue Margin + +		+	+	+	+	58.779
Days Cash on Hand, Ind Board Designated & Undesignated Investments i		†	+	+	+	.045
Average Payment Period, Accounts Payable and Accrued Expenses i		ŧ	†	+	+	4.302
Average Payment Period, Current Liabilities † † † † † † † † 1		ŧ	†	+	+	113.699
Capital Structure + + + + + + + -		†	Ť	Ť	Ť	
Equity Financing Ratio+++++4Fixed Asset Financing++++4Cash Flow Divided by Total Debt++++4Cash Flow Divided by Total Debt++++4Debt Service Coverage Total+++++1Debt Service Coverage Total+++++-2Debt Service Coverage Total++++++22Debt Service Coverage Total++++++22Debt Service Coverage Total++++++46Dotal Service Coverage Total++++++66Non Operating Revenue Margin++++++666666666666666666666666666666666	5, , ,	Ť	Ť	Ť	Ť	94.931
Fixed Asset Financing + -						
cash Flow Divided by Total Debt + 1		+	+	+	+	.493
cash flow Divided by Total Debt with Operating Income Only + + + + + + 1 002 <t< td=""><td></td><td>†</td><td>+</td><td>+</td><td>+</td><td>.491</td></t<>		†	+	+	+	.491
Debt Service Coverage Total + + + + + 1.21 Debt Service Coverage Total with Operating Income Only + + + + 1.21 Debt Service Coverage Total with Operating Income Only + + + + + 88 Profitability - + + + + 60.22 Operating Margin + + + + 60.23 Non Operating Revenue Margin + + + + 60.23 Non Operating Revenue Margin + + + + 60.24 Non Operating Revenue Margin + + + + 60.24 Return On Assets + + + + 60.24 Markup Adjustment for Deductible + + + 60.24 Deductible + + + + 1.02 Reported Income Index + + + 1.02 1.02 Rester Efficiency + + + 1.02 1.02 Sext Efficiency		+	†	†	+	.047
Debt Service Coverage Total with Operating Income Only +		†	†	+	+	.025
Profitability I <		†	†	+	+	1.212
Total Margin † † † † † (022 Operating Margin † † † † (033 Non Operating Revenue Margin † † † † (043 Non Operating Revenue Margin † † † † (043 Non Operating Revenue Margin † † † † (044 Return On Equity † † † † (044 Markup † † † † (044 Markup Adjustment for Deductible † † † 1 (044 Markup Adjustment for Deductible † † † 1 (044 Markup Adjustment for Deductible † † † 1 (044 Reported Income Index † † † † 1 1 (044 Reported Income Index † † † † 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Ť	Ť	†	Ť	.827
Operating Margin + + + + (033) Non Operating Revenue Margin + + + + (455) Return On Assets + + + + (455) Return On Equity + + + + (464) Markup On Equity + + + + (044) Markup Adjustment for Deductible + + + + - 2.14) Deductible + + + + + - 2.14) Markup Adjustment for Deductible + + + + - 2.14) Deductible + + + + - 1.00 - - 1.00 -						
Non Operating Revenue Margin + <td< td=""><td></td><td>+</td><td>+</td><td>+</td><td>+</td><td>(.023)</td></td<>		+	+	+	+	(.023)
Return On Assets + + + + (0.42 Return On Equity + + + + (0.44 Markup + + + + (0.44 Markup + + + (0.44 Markup + + + (0.44 Markup Adjustment for Deductible + + + 2.14 Markup Adjustment for Deductible + + + 1.05 Reported Income Index + + + + 1.05 Reset Efficiency + + + + 5.00 Staset Strunover + + + + 5.00 Fixed Asset Turnover + + + + 1.02 Fixed Asset Turnover + + + + 1.02 Fixed Asset Turnover + + + 1.02 5.00 Average Age Plant Depreciation Only + + + 1.02 5.00 Other Financial Ratios - + + <td< td=""><td></td><td>+</td><td>+</td><td>+</td><td>+</td><td>(.034)</td></td<>		+	+	+	+	(.034)
Return On Equity + + + + (.044 Markup + + + + 2.14 Deductible + + + + 2.14 Deductible + + + + - 5.1 Markup Adjustment for Deductible + + + + - 5.1 Reported Income Index + + + + + - 5.0 Asset Efficiency + + + + + - 5.0 Total Asset Turnover + + + + - 5.0 Fixed Asset Turnover + + + + 1.02 5.0 Fixed Asset Turnover + + + + 1.02 5.0 Fixed Asset Turnover + + + + 1.02 5.0 Average Age Plant Depreciation Only + + + + 1.02 Total Operating Expense Growth + + + + 0.04 <tr< td=""><td></td><td>†</td><td>+</td><td>+</td><td>+</td><td>(.457)</td></tr<>		†	+	+	+	(.457)
Markup + + + + 2.14 Deductible + + + + 51 Markup Adjustment for Deductible + + + + 51 Markup Adjustment for Deductible + + + + 51 Markup Adjustment for Deductible + + + 1.05 Reported Income Index + + + - 50 Asset Efficiency + + + + - 50 Total Asset Turnover + + + + 1.02 50 Fixed Asset Turnover + + + + 1.02 50 Average Age Plant Depreciation Only + + + 1.02 50 Average Age Plant Depreciation Only + + + 1.02 50 Other Financial Ratios - + + + 1.02 Total Operating Revenue Growth + + + 1.03 6 Realized Gains Divided by Non-Operating Revenue + <		+	†	†	+	(.024)
Deductible++++-1.51Markup Adjustment for Deductible++++1.05Reported Income Index+++1.05Asset Ifficiency+++.50Total Asset Turnover+++.50Fixed Asset Turnover+++.50Fixed Asset Turnover+++1.02Fixed Asset Turnover+++1.02Fixed Asset Turnover+++1.02Fixed Asset Turnover+++1.02Fixed Asset Turnover+++1.02Fixed Asset Turnover+++1.02Cotal Operating Expense Growth+++1.04Total Operating Expense Growth+++0.04Total Operating Revenue Growth+++0.03Realized Gains Divided by Non-Operating Revenue+++4.03		ŧ	†	+	+	(.048)
Markup Adjustment for Deductible++++1.05Reported Income Index++++1.05Asset Efficiency++++.50Total Asset Turnover++++1.02Fixed Asset Turnover++++1.02Fixed Asset Turnover+++1.02Average Age Plant Depreciation Only+++1.02Other Financial Ratios+++1.02Total Operating Expense Growth+++0.04Total Operating Revenue Growth+++0.03Realized Gains Divided by Non-Operating Revenue+++4.03		†	Ť	Ť	Ť	2.146
Reported Income Index++++111150Asset EfficiencyTotal Asset Turnover++++11.02Total Asset Turnover++++1.02Fixed Asset Turnover+++12.56Average Age Plant Depreciation Only+++114.72Other Financial RatiosTotal Operating Expense Growth+++0.04Total Operating Revenue Growth+++0.03Realized Gains Divided by Non-Operating Revenue+++0.03Realized Gains Divided by Non-Operating Revenue+++0.03		Ť	Ť	Ť	Ť	.517
Asset Efficiency Total Asset Turnover + + + + + + 1.02 Fixed Asset Turnover + + + + + + 2.56 Average Age Plant Depreciation Only + + + + + + + 2.56 Average Age Plant Depreciation Only + + + + + + + 2.56 Average Age Plant Depreciation Only + + + + + + + 2.56 Other Financial Ratios Total Operating Expense Growth + + + + + + + 0.03 Realized Gains Divided by Non-Operating Revenue + + + + + + + 0.03 Realized Gains Divided by Non-Operating Revenue + + + + + + + + + + + + + + + + + + +		Ť	Ť	Ť	Ť	1.055
Total Asset Turnover+++1.02Fixed Asset Turnover+++2.56Average Age Plant Depreciation Only+++14.72Other Financial Ratios+++14.72Total Operating Expense Growth+++0.04Total Operating Revenue Growth+++0.04Realized Gains Divided by Non-Operating Revenue+++0.03Realized Gains Divided by Non-Operating Revenue+++0.03	•	Ť	Ť	Ť	Ť	.502
Fixed Asset Turnover++++1000Average Age Plant Depreciation Only++++2.56Average Age Plant Depreciation Only++++1.42Other Financial RatiosTotal Operating Expense Growth++++0.04Total Operating Revenue Growth++++0.03Realized Gains Divided by Non-Operating Revenue++++0.03						
Average Age Plant Depreciation Only++++14.72Other Financial RatiosTotal Operating Expense Growth++++0.04Total Operating Revenue Growth++++0.04Realized Gains Divided by Non-Operating Revenue++++0.03Realized Gains Divided by Non-Operating Revenue++++0.04		+	†	†	+	1.026
Other Financial RatiosTotal Operating Expense Growthttt <td></td> <td>†</td> <td>†</td> <td>+</td> <td>+</td> <td>2.567</td>		†	†	+	+	2.567
Total Operating Expense Growth++++04Total Operating Revenue Growth+++03Realized Gains Divided by Non-Operating Revenue++++04+++++04		ŧ	†	+	†	14.725
Total Operating Revenue Growth+++03Realized Gains Divided by Non-Operating Revenue++++40						
Realized Gains Divided by Non-Operating Revenue + + + + + .40		†	†	+	+	.042
		+	+	+	+	.032
		+	+	+	+	.401
	Realized Gains Divided by Net Income	+	+	+	+	(.183)
Long Term Debt to Equity + + + + .39	Long Term Debt to Equity	+	+	+	†	.395

St. Joseph Hospital Bangor, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	26,223,015 15,577,477 729,580 7,391,000	35,577,431 18,420,561 728,545 9,136,040 +	31,276,000 19,037,000 726,000 9,179,000 +	30,878,000 15,942,000 695,000 11,738,000 +	29,653,000 10,932,000 693,000 15,754,000
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	+ 156,221 758,317 1,610,420	4,820,278 117,627 1,075,819 1,278,561	+ 226,000 864,000 1,244,000	+ 110,000 593,000 1,800,000	+ 110,000 720,000 1,444,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	29,868,247 † 1,770,995 † †	35,923,730 13,303,145 17,497 † 1,603,616	42,887,000 10,728,000 7,544,000 † 339,000	41,520,000 422,000 7,872,000 † 321,000	39,107,000 + 7,802,000 + 301,000
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	6,178,524 62,809,817 40,891,089 21,918,728	435,249 63,983,213 43,418,990 20,564,223	855,000 69,620,000 46,199,000 23,421,000	1,303,000 80,721,000 49,119,000 31,602,000	1,062,000 81,082,000 51,140,000 29,942,000
Total Unrestricted Assets	56,091,262	71,501,161	74,163,000	72,398,000	68,760,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	16,471,833 1,290,453 7,802,540 7,378,840 †	15,060,729 1,574,238 6,656,072 6,830,419 †	16,110,000 1,785,000 7,244,000 7,681,000 (600,000)	15,286,000 1,528,000 9,305,000 4,453,000 †	17,287,000 1,571,000 9,745,000 5,971,000 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	20,790,154 13,456,756 + + 7,333,398 +	33,380,137 25,404,348 † † 7,975,789 †	28,270,000 23,581,000 + + + 4,689,000 +	29,937,000 22,054,000 + + 7,883,000 +	27,531,000 20,264,000 + + 7,267,000 +
Fund Balance Unrestricted	18,829,275	23,060,295	29,783,000	27,175,000	23,942,000
Total Liabilities & Equity	56,091,262	71,501,161	74,163,000	72,398,000	68,760,000
Total Restricted Assets Cash and Investments Receivables Other Assets	2,107,925 2,107,925 † †	2,277,355 2,277,355 † †	2,428,000 2,428,000 † †	2,383,000 2,383,000 † †	2,235,000 2,235,000 † †
Total Restricted Liabilities and Equity	2,107,925	2,277,355	2,428,000	2,383,000	2,235,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	2,107,925 † †	2,277,355 + + +	2,428,000 † †	2,383,000 † †	2,235,000 † †
Permanently Restricted Net Assets	2,107,925	2,277,355	2,428,000	2,383,000	2,235,000

St. Joseph Hospital Bangor, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	174,194,903	186,877,585	220,110,000	245,592,000	278,683,000
Gross Inpatient Service Revenue	70,653,519	68,601,812	77,329,000	85,122,000	93,464,000
Gross Outpatient Service Revenue	103,541,384	118,275,773	142,781,000	160,470,000	185,219,000
Free Care (Charity Care)	2,593,374	2,837,793	3,587,000	3,963,000	4,173,000
Bad Debt (Provision for Bad Debt)	5,780,363	5,558,328	8,826,000	10,964,000	11,198,000
Contractuals	78,644,027	87,111,348	108,011,000	121,689,000	143,195,000
Changes in Prior Year Estimated/Final Settlements		†	†	†	†
Net Patient Service Revenue Other Operating Revenue	87,177,139	91,370,116	99,686,000	108,976,000	120,117,000
	3,365,876	4,090,892	3,127,000	2,770,000	3,243,000
Total Operating Revenue	90,543,015	95,461,008	102,813,000	111,746,000	123,360,000
Total Operating Expenses	82,347,549	90,329,236	94,549,000	101,726,000	121,714,000
Depreciation and Amortization	3,653,816	3,586,790	3,845,000	4,115,000	4,052,000
Interest	771,105	587,234	613,000	791,000	948,000
Advertising Expenses	123,302	174,823	287,000	348,000	43,000
Allowed Advertising Expenses	123,302	174,823	287,000	348,000	43,000
Non-Allowed Advertising Expenses	†	+	+	+	†
Salaries and Benefits	41,943,198	46,166,243	48,448,000	49,305,000	63,332,000
Other Operating Expenses	35,856,128	39,814,146	41,356,000	47,167,000	53,339,000
Net Operating Income	8,195,466	5,131,772	8,264,000	10,020,000	1,646,000
Total Non-operating Revenue	677,605	1,266,477	816,000	1,696,000	915,000
Total Investment Income	503,746	1,163,763	604,000	1,602,000	867,000
Interest and Dividends	526,253	427,089	484,000	527,000	533,000
Realized Gains/Losses on Sales of Securities	(22,507)	736,674	120,000	1,075,000	334,000
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	46,283	1,478	11,000	(10,000)	35,000
Permanently Impaired Writedowns of Other Assets	†	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	127,576	101,236	201,000	104,000	13,000
Excess of Revenue over Expenses	8,873,071	6,398,249	9,080,000	11,716,000	2,561,000
Extraordinary Gains/Losses	+	+	+	+	†
Total Surplus/Deficit	8,873,071	6,398,249	9,080,000	11,716,000	2,561,000
Total Change in Unrestricted Net Assets	(2,088,909)	4,231,018	6,723,000	(2,609,000)	(3,232,000)
Net Assets Released for Restrictions - Capital	†	1,065	+	+	†
Unrealized Gains/Losses on Investments	(420,079)	652,568	1,166,000	(611,000)	(716,000)
Minimum Pension Liability Adjustment	(3,140,696)	1,545,793	3,659,000	(3,304,000)	(112,000)
Transfers From/To Affiliates	(7,401,205)	(4,366,657)	(7,182,000)	(10,410,000)	(4,965,000)
Mergers	†	+	+	†	+
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	+	†	+

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St. Joseph Hospital Bangor, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments	1.700	2.363	2.410	2.535	2.167
Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable	1.592 30.945	2.362 36.496	1.941 33.609	2.020 39.315	1.715 47.872
Acid Test	.990	1.271	1.227	1.088	.672
Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments	75.636 83.850	80.577 80.650	79.528 109.886	62.211 91.647	36.062 60.265
Average Payment Period, Accounts Payable and Accrued Expenses	36.190	28.008	29.150	34.794	30.230
Average Payment Period, Current Liabilities	76.400	63.373	64.828	57.159	53.626
Capital Structure					
Equity Financing Ratio	.336	.323	.402	.375	.348
Fixed Asset Financing Cash Flow Divided by Total Debt	.614 .336	1.235 .206	1.007 .291	.698 .350	.677 .148
Cash Flow Divided by Total Debt with Operating Income Only	.330	.206 .180	.291	.350	.148 .127
Debt Service Coverage Total	4.753	5.630	6.190	6.453	3.054
Debt Service Coverage Total with Operating Income Only	4.510	4.956	5.816	5.794	2.684
Profitablility					
Total Margin	.097	.066	.088	.103	.021
Operating Margin Non Operating Revenue Margin	.091 .076	.054 .198	.080 .090	.090 .145	.013 .357
Return On Assets	.158	.089	.122	.143	.037
Return On Equity	.471	.277	.305	.431	.107
Markup	2.156	2.114	2.361	2.441	2.316
Deductible	.451	.466	.491	.495	.514
Markup Adjustment for Deductible Reported Income Index	1.201 (4.003)	1.150 1.512	1.219 1.351	1.245 (4.492)	1.140 (.792)
Asset Efficiency	(1.005)	1.512	1.551	(1.152)	(.752)
Total Asset Turnover	1.626	1.353	1.397	1.567	1.807
Fixed Asset Turnover	4.131	4.642	4.390	3.536	4.120
Average Age Plant Depreciation Only	11.191	12.105	12.015	11.937	12.621
Other Financial Ratios	000	007	0.47	070	100
Total Operating Expense Growth Total Operating Revenue Growth	.006 .040	.097 .054	.047 .077	.076 .087	.196 .104
Realized Gains Divided by Non-Operating Revenue	(.033)	.582	.147	.634	.365
Realized Gains Divided by Net Income	(.003)	.115	.013	.092	.130
Long Term Debt to Equity	.715	1.102	.792	.812	.846

St. Mary's Regional Medical Center Lewiston, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	45,285,000 4,687,000 +	50,572,000 2,831,000 +	50,046,000 9,213,000 +	45,271,000 4,262,000 +	44,492,000 3,541,000 +
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	14,749,000 21,654,000 † †	12,955,000 13,749,000 17,698,000	13,807,000 21,843,000 † †	13,858,000 21,881,000 369,000 †	17,893,000 18,678,000 + +
Inventory Other Current Assets	1,173,000 3,022,000	1,257,000 2,082,000	1,243,000 3,940,000	1,287,000 3,614,000	1,501,000 2,879,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	111,560,000 1,272,000 26,486,000 +	91,459,000 1,736,000 27,626,000 +	94,585,000 1,861,000 31,377,000 +	94,512,000 1,775,000 32,950,000 +	103,491,000 2,099,000 36,490,000
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	2,329,000 22,137,000 106,497,000 47,161,000 59,336,000	2,433,000 1,596,000 109,659,000 51,591,000 58,068,000	2,466,000 3,052,000 109,588,000 53,759,000 55,829,000	2,463,000 2,826,000 113,027,000 58,529,000 54,498,000	2,463,000 2,591,000 137,545,000 77,697,000 59,848,000
Total Unrestricted Assets	156,845,000	142,031,000	144,631,000	139,783,000	147,983,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	17,871,000 1,906,000 11,764,000 1,701,000 †	15,387,000 1,953,000 13,434,000 †	15,675,000 2,071,000 12,083,000 1,521,000	14,591,000 2,117,000 12,474,000 †	20,925,000 2,643,000 17,140,000 342,000 †
Total Non-current Liabilities Long Term Debt	2,500,000 48,357,000 46,708,000	⊤ 46,779,000 45,479,000	⊤ 43,931,000 43,343,000	⊤ 43,520,000 41,048,000	800,000 42,025,000 39,350,000
Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	+ + + + 1,649,000	+ + + + + 1,300,000	+ + + + + 588,000	+ + + + + 2,472,000	+ + + 2,675,000
Fund Balance Unrestricted	90,617,000	79,865,000	85,025,000	81,672,000	85,033,000
Total Liabilities & Equity	156,845,000	142,031,000	144,631,000	139,783,000	147,983,000
Total Restricted Assets Cash and Investments Receivables Other Assets	2,392,000 2,392,000 + +	2,239,000 2,239,000 + +	1,689,000 1,689,000 † †	2,006,000 2,006,000 † †	2,036,000 2,036,000 + +
Total Restricted Liabilities and Equity	2,392,000	2,239,000	1,689,000	2,006,000	2,036,000
Total Restricted Fund Balance Total Liabilities	2,392,000	2,239,000	1,689,000	2,006,000	2,036,000
Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,696,000 696,000	1,542,000 697,000	992,000 697,000	1,309,000 697,000	1,329,000 707,000

St. Mary's Regional Medical Center Lewiston, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	361,276,000	364,399,000	387,305,000	395,000,000	419,311,000
Gross Inpatient Service Revenue	135,070,000	129,094,000	134,122,000	135,366,000	157,510,000
Gross Outpatient Service Revenue	226,206,000	235,305,000	253,183,000	259,634,000	261,801,000
Free Care (Charity Care)	11,371,000	15,882,000	12,719,000	12,465,000	10,237,000
Bad Debt (Provision for Bad Debt)	6,926,000	6,313,000	10,957,000	12,016,000	8,606,000
Contractuals	202,140,000	207,016,000	227,740,000	234,168,000	243,225,000
Changes in Prior Year Estimated/Final Settlements	597,000	(1,089,000)	(2,964,000)	(2,500,000)	(1,350,000)
Net Patient Service Revenue Other Operating Revenue	140,242,000	136,277,000	138,853,000	138,851,000	158,593,000
	9,901,000	8,656,000	8,757,000	8,272,000	17,275,000
Total Operating Revenue	150,143,000	144,933,000	147,610,000	147,123,000	175,868,000
Total Operating Expenses	146,076,000	148,698,000	147,509,000	149,574,000	177,990,000
Depreciation and Amortization	4,993,000	5,289,000	4,964,000	4,851,000	5,455,000
Interest	2,153,000	2,389,000	2,122,000	1,964,000	1,906,000
Advertising Expenses	+	479,000	438,000	431,000	507,000
Allowed Advertising Expenses	†	132,000	100,000	22,000	55,000
Non-Allowed Advertising Expenses	†	347,000	338,000	409,000	452,000
Salaries and Benefits	84,318,000	87,081,000	85,709,000	85,926,000	94,696,000
Other Operating Expenses	54,612,000	53,460,000	54,276,000	56,402,000	75,426,000
Net Operating Income	4,067,000	(3,765,000)	101,000	(2,451,000)	(2,122,000)
Total Non-operating Revenue	(2,077,000)	2,504,000	2,784,000	1,136,000	(460,000)
Total Investment Income	505,000	1,685,000	2,248,000	1,105,000	(481,000)
Interest and Dividends	505,000	1,685,000	2,248,000	1,105,000	(481,000)
Realized Gains/Losses on Sales of Securities	†	+	+	+	†
Permanently Impaired Security Writedowns	†	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	†	+	+	+	†
Permanently Impaired Writedowns of Other Assets	†	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(2,582,000)	819,000	536,000	31,000	21,000
Excess of Revenue over Expenses Extraordinary Gains/Losses	1,990,000	(1,261,000)	2,885,000	(1,315,000)	(2,582,000)
	Ť	Ť	Ť	Τ	Τ
Total Surplus/Deficit	1,990,000	(1,261,000)	2,885,000	(1,315,000)	(2,582,000)
Total Change in Unrestricted Net Assets	3,796,000	(10,752,000)	5,160,000	(3,353,000)	(4,319,000)
Net Assets Released for Restrictions - Capital	321,000	360,000	+	†	168,000
Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	†	+	+	†	†
Transfers From/To Affiliates	1,485,000	(9,851,000)	2,275,000	(2,160,000)	(1,905,000)
Mergers Consolidations with Support	†	†	†	†	t.
Other Changes	†	†	†	122.000	Ť
	Ť	T	Т	122,000	Ť

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St. Mary's Regional Medical Center Lewiston, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.016	5.082	5.194	5.361	3.870
Current Ratio without Board Designated and Undesignated Investments	2.534	3.287	3.193	3.103	2.126
Days in Accounts Receivable	38.386	34.698	36.294	36.429	41.181
Acid Test	.262	.184	.588	.292	.169
Days Cash on Hand, Current	12.126	7.205	23.591	10.749	7.491
Days Cash on Hand, Incl Board Designated & Undesignated Investments	80.649	77.518	103.935	93.851	84.686
Average Payment Period, Accounts Payable and Accrued Expenses	30.435	34.192	30.940	31.460	36.260
Average Payment Period, Current Liabilities	46.235	39.163	40.137	36.799	44.267
Capital Structure					
Equity Financing Ratio	.578	.562	.588	.584	.575
Fixed Asset Financing	.787	.783	.776	.753	.657
Cash Flow Divided by Total Debt	.105	.065	.132	.061	.046
Cash Flow Divided by Total Debt with Operating Income Only	.137	.025	.085	.041	.053
Debt Service Coverage Total	2.324	1.494	2.447	1.363	1.188
Debt Service Coverage Total with Operating Income Only	2.852	.911	1.764	1.082	1.302
Profitablility					
Total Margin	.013	(.009)	.019	(.009)	(.015)
Operating Margin	.027	(.026)	.001	(.017)	(.012)
Non Operating Revenue Margin	(1.044)	(1.986)	.965	(.864)	.178
Return On Assets	.013	(.009)	.020	(.009)	(.017)
Return On Equity	.022	(.016)	.034	(.016)	(.030)
Markup	2.541	2.509	2.685	2.696	2.453
Deductible Maduum Adjustment for Deductible	.560	.568	.588	.593	.580 1.086
Markup Adjustment for Deductible	1.157 .524	1.117 .117	1.141 .559	1.131 .392	(.768)
Reported Income Index	.524	.117	.559	.592	(.700)
Asset Efficiency	044	1 030	1.040	1.051	1.105
Total Asset Turnover	.944	1.038	1.040	1.061	1.185
Fixed Asset Turnover	2.530 9.445	2.496 9.754	2.644 10.830	2.700	2.939
Average Age Plant Depreciation Only	9.445	9.754	10.830	12.065	14.243
Other Financial Ratios	120	212	(000)		400
Total Operating Expense Growth	.138	.018	(.008)	.014	.190
Total Operating Revenue Growth	.116	(.035)	.018	(.003)	.195
Realized Gains Divided by Non-Operating Revenue	† +	† +	† +	T +	T +
Realized Gains Divided by Net Income Long Term Debt to Equity	.515	.569	.510	.503	.463
Long Term Debt to Equity	.515	.509	.510	.503	.403

Stephens Memorial Hospital Norway, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	15,424,898 6,153,111 889,188 6,824,645 +	15,451,252 6,341,059 989,716 6,595,626 +	22,182,824 14,231,199 1,022,963 5,292,592 +	23,267,932 14,698,307 979,959 5,618,001 +	24,983,793 15,333,609 1,871,561 6,038,657
Third Party Settlements Receivable Other Accounts Receivable Inventory	† †	† †	† †	+ + 1.297.342	+ + 1 100 000
Other Current Assets	1,093,414 464,540	1,064,314 460,537	1,168,208 467,862	674,323	1,189,093 550,873
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	25,314,650 406,013 3,499,868 †	29,016,723 406,695 3,874,840 †	26,628,281 407,302 4,097,710 †	28,130,813 † 4,887,307 †	40,387,882 3,472,631 7,550,976
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	3,699,734 3,540,613 42,062,616 27,894,194 14,168,422	4,306,123 6,973,237 43,094,283 29,638,455 13,455,828	4,732,324 4,247,270 44,164,477 31,020,802 13,143,675	5,157,332 5,763,988 44,976,091 32,653,905 12,322,186	4,792,689 9,286,223 47,828,684 32,543,321 15,285,363
Total Unrestricted Assets	40,739,548	44,467,975	48,811,105	51,398,745	65,371,675
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,915,863 328,527 4,185,264 2,327,836 1,074,236	7,322,137 351,794 4,486,912 1,336,843 1,146,588 †	12,757,453 310,803 4,803,950 6,552,389 1,090,311 †	12,528,614 111,859 4,252,247 7,069,781 1,094,727 †	14,009,472 361,547 4,970,708 7,258,294 1,266,264 152,659
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	4,405,164 3,487,968 + + + + + 917,196	4,317,729 3,153,685 † † † † 1,164,044	3,988,356 2,874,042 † † † † 1,114,314	2,525,487 59,185 † 1,312,402 † † 1,153,900	11,736,927 5,562,324 † 1,940,377 † 4,234,226
Fund Balance Unrestricted	28,418,521	32,828,109	32,065,296	36,344,644	39,625,276
Total Liabilities & Equity	40,739,548	44,467,975	48,811,105	51,398,745	65,371,675
Total Restricted Assets Cash and Investments Receivables Other Assets	1,024,882 1,024,882 † †	1,145,448 1,145,448 † †	1,219,437 1,219,437 † †	1,582,900 1,582,900 † †	1,304,827 1,304,827 † †
Total Restricted Liabilities and Equity	1,024,882	1,145,448	1,219,437	1,582,900	1,304,827
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	1,024,882 † 472,728	1,145,448 † 593,294	1,219,437 † 667,283	1,582,900 † 1,024,489	1,304,827 † 746,416
Permanently Restricted Net Assets	552,154	552,154	552,154	558,411	558,411

Stephens Memorial Hospital Norway, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	92,093,892	93,610,932	96,228,351	95,345,120	99,220,072
Gross Inpatient Service Revenue	24,328,172	19119244.000	19758648.000	18,568,934	20,634,088
Gross Outpatient Service Revenue	67,765,720	74491688.000	76469703.000	76,776,186	78,585,984
Free Care (Charity Care)	2,046,576	2104946.000	2743657.000	2,766,583	2,423,300
Bad Debt (Provision for Bad Debt)	2,942,133	2956751.000	4011284.000	4,424,397	4,371,650
Contractuals	40,076,894	36104720.000	36163568.000	33,057,895	34,833,815
Changes in Prior Year Estimated/Final Settlements	(1,891,000)	(1975000.000)	(89000.000)	(1,295,000)	(1,729,000)
Net Patient Service Revenue Other Operating Revenue	48,919,289	54419515.000	54199842.000	56,391,245	59,320,307
	444,037	1238060.000	701126.000	1,077,627	1,178,664
Total Operating Revenue	49,363,326	55657575.000	54900968.000	57,468,872	60,498,971
Total Operating Expenses	44,082,366	51072041.000	52330558.000	53,218,576	56,650,928
Depreciation and Amortization	2,190,666	2090838.000	2092239.000	1,961,693	2,015,631
Interest	71,135	64937.000	56778.000	39,446	178,046
Advertising Expenses	121,156	90082.000	122124.000	80,202	59,770
Allowed Advertising Expenses	†	†	†	†	†
Non-Allowed Advertising Expenses Salaries and Benefits	121,156	90082.000	122124.000	80,202	59,770
Other Operating Expenses	25,919,788	30218965.000	30995676.000	31,416,736	31,029,476
	15,779,621	18607219.000	19063741.000	19,720,499	23,368,005
Net Operating Income	5,280,960	4585534.000	2570410.000	4,250,296	3,848,043
Total Non-operating Revenue	39,592	576310.000	464045.000	383,614	(244,357)
Total Investment Income	56,993	26913.000	18278.000	33,631	47,243
Interest and Dividends	56,993	26913.000	18278.000	33,631	47,243
Realized Gains/Losses on Sales of Securities	†	+	ŧ	†	†
Permanently Impaired Security Writedowns	†	+	ŧ	+	†
Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets	Ť	+	Ŧ	+	Ť
Other Non-Operating Revenues (Gifts, Bequests, etc.)	T (101 T1)	T	145363.000	†	T
Excess of Revenue over Expenses	(17,401)	549397.000	445767.000	349,983	(291,600)
Extraordinary Gains/Losses	5,320,552 +	5161844.000 +	3034455.000 +	4,633,910 +	3,603,686
Total Surplus/Deficit	5,320,552	5161844.000	3034455.000	4,633,910	3,603,686
Total Change in Unrestricted Net Assets					
Net Assets Released for Restrictions - Capital	1,517,871	4409588.000 +	(762813.000)	4,279,348	3,280,632
Unrealized Gains/Losses on Investments	(34,521)	189,066	179,164	165,582	(370,853)
Minimum Pension Liability Adjustment	(54,521)	109,000	179,104	105,582	(370,033) +
Transfers From/To Affiliates	(3,699,206)	(1,058,322)	(3,978,532)	(520,144)	27,799
Mergers	(3,033,200)	(1,050,522)	(3,370,332) +	(320,144)	27,799
Consolidations with Support	י +	! +	+	+	20,000
Other Changes	(68,954)	117,000	2,100		20,000

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FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
2.391	2.639	2.060	2.247	2.322
1.949	2.110	1.739	1.857	1.783
50.921	44.238	35.642	36.363	37.156
				1.228
	54.628			114.942
				165.387
				33.208
68.970	54.563	92.688	89.216	93.593
.698	.738	.657	.707	.606
				.364
				.218
				.228
				19.997
21.299	17.133	11.551	17.849	20.840
				.060
				.064
				(.068)
				.055
				.091
				1.772
				.351
				1.157
3.505	1.1/1	(3.978)	1.083	1.098
				.922
				3.958
12.733	14.175	14.827	16.646	16.145
				.064
		(.014)		.053
+	Ť	Ť	Ť	†
†	†	†	†	†
.123	.096	.090	.002	.140
	FY 2011 2.391 1.949 50.921 .890 61.359 91.853 36.466 68.970	FY 2011FY 20122.3912.6391.9492.110 50.921 44.238.8901.001 61.359 54.62891.85383.50236.46633.43668.97054.563.698.738.246.234.610.623.606.57421.41118.59821.29917.133.108.092.107.082.007.112.131.116.187.1572.0991.857.435.3861.190.11503.5051.1711.2131.2653.4844.13612.73314.175.119.128 † † † †	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	FY 2011FY 2012FY 2013FY 2014 2.391 2.639 2.060 2.247 1.949 2.110 1.739 1.857 50.921 44.238 35.642 36.363 890 1.001 1.196 1.251 61.359 54.628 110.827 11.645 91.853 83.502 140.599 146.447 36.466 33.345 34.902 30.280 68.970 54.563 92.688 89.216 $.698$ $.738$ $.657$ $.707$ $.246$ $.234$ $.219$ $.005$ $.610$ $.623$ $.306$ $.438$ $.606$ $.574$ $.278$ $.413$ 21.411 18.598 12.687 18.944 21.299 17.133 11.551 17.849 $.108$ $.092$ $.055$ $.080$ $.107$ $.082$ $.047$ $.074$ $.007$ $.112$ $.153$ $.063$ $.131$ $.116$ $.062$ $.090$ $.187$ $.157$ $.095$ $.127$ 2.099 1.857 1.852 $.1212$ $.435$ $.386$ $.376$ $.347$ $.119$ 1.150 1.161 1.191 3.505 1.171 (3.978) 10.083 1.213 1.265 1.134 1.126 $.3.484$ 4.136 4.177 4.664 12.733 14.175 14.827 16.646 1.19 $.159$ $.025$ $.017$ <

Waldo County General Hospital Belfast, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	17,636,125 8,299,255 153,534 6,696,824 †	13,058,125 3,940,965 152,947 5,639,738 †	15,012,109 5,368,040 153,486 6,489,783 †	14,531,402 3,340,388 92,751 7,749,753 291,053	19,040,734 7,735,031 150,005 7,696,777 †
Third Party Settlements Receivable Other Accounts Receivable Inventory	† † 2,005,526	† † 2,380,723	† † 2,578,577	† † 2,594,674	† † 2,982,447
Other Current Assets	480,986	943,752	422,223	462,783	476,474
Total Non-Current Assets Trustee Held Investments	60,605,835	75,733,703	84,952,183	86,140,902	92,820,602
Board Designated and Undesignated Investments Due From Affiliates	т 35,864,555 †	⊤ 43,254,462 †	49,336,807 †	[⊤] 49,894,030 †	56,153,459 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 2,863,905 56,090,791 34,213,416 21,877,375	† 7,741,335 61,779,328 37,041,422 24,737,906	† 9,741,206 65,298,741 39,424,571 25,874,170	† 10,310,984 68,365,054 42,429,166 25,935,888	† 11,573,294 70,636,717 45,542,868 25,093,849
Total Unrestricted Assets	78,241,960	88,791,828	99,964,292	100,672,304	111,861,336
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	14,211,379 555,918 6,881,754 5,901,459 872,248 †	14,564,695 406,098 6,884,089 6,567,121 707,387 †	19,660,152 424,095 8,016,934 9,435,717 1,783,406 †	16,543,265 436,868 7,657,167 6,268,245 2,076,514 104,471	19,790,724 457,183 6,952,461 9,893,090 2,393,954 94,036
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	7,857,889 6,547,889 +	9,580,416 6,501,723	9,888,693 6,178,134	10,731,705 6,052,013	11,995,735 5,583,378
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	+ + +	' † † +	' † † +	2,247,519 † †	3,325,357
Other Non-Current Liabilities	1,310,000	3,078,693	3,710,559	2,432,173	3,087,000
Fund Balance Unrestricted	56,172,692	64,646,717	70,415,447	73,397,334	80,074,877
Total Liabilities & Equity	78,241,960	88,791,828	99,964,292	100,672,304	111,861,336
Total Restricted Assets Cash and Investments Receivables Other Assets	12,658,626 12,658,626 † +	16,186,429 16,186,429 † †	18,416,093 18,416,093 † †	20,912,375 20,912,375 † †	19,521,498 19,521,498 † +
Total Restricted Liabilities and Equity	12,658,626	16,186,429	18,416,093	20,912,375	19,521,498
Total Restricted Fund Balance Total Liabilities	12,658,626	16,186,429	18,416,093	20,912,375	19,521,498
Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,456,389 11,202,237	1,599,224 14,587,205	1,654,134 16,761,959	1,730,569 19,181,806	1,702,855 17,818,643

Waldo County General Hospital Belfast, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	111,301,961	112,910,211	118,984,918	120,536,536	134,257,478
Gross Inpatient Service Revenue	27,675,893	25,618,253	27,160,285	24,771,141	29,180,381
Gross Outpatient Service Revenue	83,626,068	87,291,958	91,824,633	95,765,395	105,077,097
Free Care (Charity Care)	3,314,381	3,944,129	5,095,397	5,758,415	5,095,049
Bad Debt (Provision for Bad Debt)	4,033,375	4,341,000	5,377,294	5,474,729	5,630,152
Contractuals	37,409,569	37,289,859	40,196,725	38,927,490	44,391,672
Changes in Prior Year Estimated/Final Settlements	(4,700,000)	(600,000)	(2,400,000)	(1,500,000)	(2,200,000)
Net Patient Service Revenue	71,244,636	67,935,223	70,715,502	71,875,902	81,340,605
Other Operating Revenue	1,268,567	2,338,191	1,692,752	2,662,261	3,091,711
Total Operating Revenue	72,513,203	70,273,414	72,408,254	74,538,163	84,432,316
Total Operating Expenses	64,963,652	66,139,205	69,877,391	74,730,977	77,647,540
Depreciation and Amortization	3,147,893	3,096,520	3,081,428	3,302,765	4,181,834
Interest	403,887	331,866	333,494	414,240	199,865
Advertising Expenses	43,248	61,178	(228)	14,270	29,802
Allowed Advertising Expenses	43,248	61,178	(228)	14,270	29,802
Non-Allowed Advertising Expenses	†	+	+	+	†
Salaries and Benefits	40,522,756	41,660,166	42,547,345	44,975,971	46,809,542
Other Operating Expenses	20,845,868	20,989,475	23,915,352	26,023,731	26,426,497
Net Operating Income	7,549,551	4,134,209	2,530,863	(192,814)	6,784,776
Total Non-operating Revenue	1,018,974	5,227,390	4,687,711	4,529,428	537,822
Total Investment Income	792,955	5,279,973	4,437,150	4,431,969	438,489
Interest and Dividends	1,283,936	1,253,487	1,317,102	1,261,934	1,536,675
Realized Gains/Losses on Sales of Securities	(490,981)	4,026,486	3,120,048	3,170,035	(1,098,186)
Permanently Impaired Security Writedowns	†	+	+	+	+
Gains/Losses on Joint Ventures/Equity Investments	93,830	(157,879)	(38,871)	(135,509)	(19,207)
Permanently Impaired Writedowns of Other Assets	†	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	132,189	105,296	289,432	232,968	118,540
Excess of Revenue over Expenses	8,568,525	9,361,599	7,218,574	4,336,614	7,322,598
Extraordinary Gains/Losses	†	+	†	†	+
Total Surplus/Deficit	8,568,525	9,361,599	7,218,574	4,336,614	7,322,598
Total Change in Unrestricted Net Assets	7,627,045	8,474,025	5,768,730	2,981,887	6,677,543
Net Assets Released for Restrictions - Capital	+	+	+	+	†
Unrealized Gains/Losses on Investments	†	+	+	+	+
Minimum Pension Liability Adjustment	+	+	+	+	†
Transfers From/To Affiliates	(941,480)	(887,574)	(1,449,844)	(1,354,727)	(645,055)
Mergers	+	+	+	+	†
Consolidations with Support	+	+	+	+	†
Other Changes	†	+	+	+	+

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Waldo County General Hospital Belfast, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.765	3.866	3.273	3.894	3,799
Current Ratio without Board Designated and Undesignated Investments	1.241	.897	.764	.878	.962
Days in Accounts Receivable	34.309	30.301	33.497	39.355	34.538
Acid Test	.595	.281	.281	.208	.398
Days Cash on Hand, Current	49.911	23.703	30.172	17.543	39.175
Days Cash on Hand, Incl Board Designated & Undesignated Investments	261.678	274.134	299.768	272.503	318.163
Average Payment Period, Accounts Payable and Accrued Expenses	40.634	39.857	43.808	39.128	34.542
Average Payment Period, Current Liabilities	83.913	84.326	107.431	84.537	98.326
Capital Structure					
Equity Financing Ratio	.718	.728	.704	.729	.716
Fixed Asset Financing	.299	.263	.239	.233	.222
Cash Flow Divided by Total Debt	.531	.516	.349	.280	.362
Cash Flow Divided by Total Debt with Operating Income Only	.485	.299	.190	.114	.345
Debt Service Coverage Total	12.969	14.407	14.378	9.607	18.382
Debt Service Coverage Total with Operating Income Only	11.879	8.519	8.039	4.204	17.537
Profitablility					
Total Margin	.117	.124	.094	.055	.086
Operating Margin	.104	.059	.035	(.003)	.080
Non Operating Revenue Margin	.119	.558	.649	1.044	.073
Return On Assets	.110	.105	.072	.043	.065
Return On Equity	.153	.145	.103	.059	.091
Markup	1.733	1.743	1.727	1.649	1.769
Deductible	.336	.330	.338	.323	.331
Markup Adjustment for Deductible	1.157	1.179	1.152	1.128	1.197
Reported Income Index	1.123	1.105	1.251	1.454	1.097
Asset Efficiency					
Total Asset Turnover	.940	.850	.771	.785	.760
Fixed Asset Turnover	3.315	2.841	2.798	2.874	3.365
Average Age Plant Depreciation Only	10.869	11.962	12.794	12.847	10.891
Other Financial Ratios					
Total Operating Expense Growth	.098	.018	.057	.069	.039
Total Operating Revenue Growth	.157	(.031)	.030	.029	.133
Realized Gains Divided by Non-Operating Revenue	(.482)	.770	.666	.700	(2.042)
Realized Gains Divided by Net Income	(.057)	.430	.432	.731	(.150)
Long Term Debt to Equity	.117	.101	.088	.082	.070

York Hospital York, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	30,529,151	27,665,409	31,575,179	29,886,175	28,809,236
Cash and Investment	5,732,030	871,178	238,890	1,218,578	841,340
Current Assets Whose Use is Limited	1,823,447	1,733,219	1,784,753	1,685,735	823,036
Net Patient Accounts Receivable	18,036,395	20,018,973	22,816,269	22,254,601	22,268,214
Due from Affiliates	+	+	+	+	+
Third Party Settlements Receivable	+	†	1,610,865	†	+
Other Accounts Receivable	276,801	260,513	564,839	108,072	267,721
nventory	3,503,742	3,748,911	3,408,904	3,434,214	3,622,457
Other Current Assets	1,156,736	1,032,615	1,150,659	1,184,975	986,468
Total Non-Current Assets	76,985,509	80,851,580	74,784,897	78,982,371	80,029,724
Trustee Held Investments	†	+	+	+	†
Board Designated and Undesignated Investments	26,837,417	24,706,146	25,174,008	29,387,005	32,523,790
Due From Affiliates	†	†	†	†	+
Investments in Affiliates	†	†	†	†	+
Other Non-current Assets	4,178,286	5,303,201	1,373,049	1,637,714	1,387,742
Gross Property, Plant and Equipment (PP&E)	102,537,548	112,630,275	114,090,843	117,138,250	119,663,102
Accumulated Depreciation	56,567,742	61,788,042	65,853,003	69,180,598	73,544,910
Net Property, Plant and Equipment (PP&E)	45,969,806	50,842,233	48,237,840	47,957,652	46,118,192
Total Unrestricted Assets	107,514,660	108,516,989	106,360,076	108,868,546	108,838,960
Total Current Liabilities	18,195,350	21,342,314	15,844,763	17,343,671	13,290,938
Current Long Term Debt (LTD)	1,487,000	1,460,000	1,602,301	1,542,382	1,431,702
Accounts Payable and Accrued Expenses	14,833,491	15,782,849	14,242,462	15,801,289	11,859,236
Estimated Third Party Settlements	1,874,859	4,099,465	, , , _†	, , , _†	+
Due to Affiliates	-, ,	+	+	+	+
Other Current Liabilities	†	+	+	+	†
Total Non-current Liabilities	27,132,857	28,976,269	27,171,522	23,948,279	25,186,604
Long Term Debt	19,365,604	17,877,565	18,708,628	17,125,493	14,541,202
Estimated Third Party Settlements	+	+	10,700,020	72,122	897,258
Due to Affiliates	+	+	+	+	±=== +
Self Insurance Fund	+	+	+	+	t
Accrued Pension and Post Retiree Health Benefits	6,841,260	10,211,032	7,536,793	5,673,108	8,768,536
Other Non-Current Liabilities	925,993	887,672	926,101	1,077,556	979,608
Fund Balance Unrestricted	62,186,453	58,198,406	63,343,791	67,576,596	70,361,418
Total Liabilities & Equity	107,514,660	108,516,989	106,360,076	108,868,546	108,838,960
Total Restricted Assets	9,160,794	8,569,801	9,387,385	10,896,475	11,395,935
Cash and Investments	9,160,794	8,569,801	9,387,385	10,896,475	11,395,935
Receivables	+	+	+	+	,,+
Other Assets	+	+	+	+	+
Total Restricted Liabilities and Equity	9,160,794	8,569,801	9,387,385	10,896,475	11,395,935
Total Restricted Fund Balance	9,160,794	8,569,801	9,387,385	10,896,475	11,395,935
Total Liabilities	+	+	+	+	+
Temporarily Restricted Net Assets	6,531,687	5,951,564	6,507,861	7,621,004	8,193,544
Permanently Restricted Net Assets					3,202,391
remanency Kestricted INEL Assets	2,629,107	2,618,237	2,879,524	3,275,471	3,202,3

York Hospital York, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	303,664,055	328,015,064	330,800,519	333,743,870	357,634,220
Gross Inpatient Service Revenue	88,234,107	87,831,897	87,875,947	87,377,408	90,337,615
Gross Outpatient Service Revenue	215,429,948	240,183,167	242,924,572	246,366,462	267,296,605
Free Care (Charity Care)	6,169,914	6,124,347	8,271,040	8,428,724	6,676,023
Bad Debt (Provision for Bad Debt)	6,288,303	7,171,710	7,730,859	7,509,170	8,743,359
Contractuals	144,397,690	163,602,256	169,127,252	173,025,151	183,044,785
Changes in Prior Year Estimated/Final Settlements	†	+	(1,300,000)	+	†
Net Patient Service Revenue	146,808,148	151,116,751	146,971,368	144,780,825	159,170,053
Other Operating Revenue	2,768,390	3,004,073	4,936,500	3,971,147	3,307,804
Total Operating Revenue	149,576,538	154,120,824	151,907,868	148,751,972	162,477,857
Total Operating Expenses	146,761,560	155,761,918	153,607,184	151,586,182	163,300,129
Depreciation and Amortization	5,485,695	5,534,301	4,905,160	4,638,105	4,446,750
Interest	896,608	859,231	956,842	890,935	806,974
Advertising Expenses	693,001	658,000	582,000	446,000	464,000
Allowed Advertising Expenses	59,816	62,453	70,050	59,263	84,968
Non-Allowed Advertising Expenses	633,185	595,547	511,950	386,737	379,032
Salaries and Benefits	84,315,411	89,164,185	90,831,072	87,063,753	93,023,329
Other Operating Expenses	55,370,845	59,546,201	56,332,110	58,547,389	64,559,076
Net Operating Income	2,814,978	(1,641,094)	(1,699,316)	(2,834,210)	(822,272)
Total Non-operating Revenue	4,452,312	278,816	3,523,774	4,093,013	990,386
Total Investment Income	4,275,847	(228,630)	3,024,207	3,891,181	(786,291)
Interest and Dividends	172,273	82,170	11,465	37,383	163,980
Realized Gains/Losses on Sales of Securities	4,103,574	(310,800)	3,012,742	3,853,798	(950,271)
Permanently Impaired Security Writedowns	+	+	+	†	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	†	†
Permanently Impaired Writedowns of Other Assets	(13,082)	(67,968)	(3,397)	3,292	11,600
Other Non-Operating Revenues (Gifts, Bequests, etc.)	189,547	575,414	502,964	198,540	1,765,077
Excess of Revenue over Expenses	7,267,290	(1,362,278)	1,824,458	1,258,803	168,114
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	7,267,290	(1,362,278)	1,824,458	1,258,803	168,114
Total Change in Unrestricted Net Assets	12,256,032	(3,988,047)	5,145,385	4,232,807	2,135,137
Net Assets Released for Restrictions - Capital	895,272	821,062	659,348	82,574	488,023
Unrealized Gains/Losses on Investments	†	+	+	+	†
Minimum Pension Liability Adjustment	4,093,470	(3,446,831)	2,661,579	2,891,430	1,479,000
Transfers From/To Affiliates	+	+	†	†	†
Mergers Consolidations with Support	+	+	ŧ	+	†
Consolidations with Support	+	+	†	†	†
Other Changes	†	Ŧ	Ť	Ť	Ť

York Hospital York, Me.	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.153	2,454	3,582	3.418	4.615
Current Ratio without Board Designated and Undesignated Investments	1.678	1.296	1.993	1.723	2.168
Days in Accounts Receivable	44.843	48.353	56.664	56.105	51.064
Acid Test	.415	.122	.128	.167	.125
Days Cash on Hand, Current	19.520	6.328	4.967	7.214	3.824
Days Cash on Hand, Incl Board Designated & Undesignated Investments	88.857	66.355	66.759	80.207	78.555
Average Payment Period, Accounts Payable and Accrued Expenses	38.324	38.347	34.959	39.248	27.249
Average Payment Period, Current Liabilities	47.009	51.854	38.892	43.079	30.539
Capital Structure					
Equity Financing Ratio	.578	.536	.596	.621	.646
Fixed Asset Financing	.421	.352	.388	.357	.315
Cash Flow Divided by Total Debt	.281	.083	.156	.143	.120
Cash Flow Divided by Total Debt with Operating Income Only	.183	.077	.075	.044	.094
Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	7.448	2.144	3.180	2.723	2.308
	5.019	2.026	1.722	1.081	1.886
Profitablility Total Margin	0.17	(010		
Operating Margin	.047	(.009)	.012	.008	.001
Non Operating Revenue Margin	.019 .613	(.011)	<mark>(.011)</mark> 1.931	<mark>(.019)</mark> 3.252	<mark>(.005)</mark> 5.891
Return On Assets	.068	(.205) (.013)	.017	.012	.002
Return On Equity	.117	(.023)	.029	.012	.002
Markup	2.088	2.125	2.186	2.228	2.210
Deductible	.476	.499	.511	.518	.512
Markup Adjustment for Deductible	1.104	1.075	1.085	1.086	1.089
Reported Income Index	.593	.342	.355	.297	.060
Asset Efficiency					
Total Asset Turnover	1.433	1.423	1.461	1.404	1.502
Fixed Asset Turnover	3.254	3.031	3.149	3.102	3.523
Average Age Plant Depreciation Only	10.312	11.165	13.425	14.916	16.539
Other Financial Ratios					
Total Operating Expense Growth	.071	.061	(.014)	(.013)	.077
Total Operating Revenue Growth	.061	.030	(.014)	(.021)	.092
Realized Gains Divided by Non-Operating Revenue	.922	(1.115)	.855	.942	(.959)
Realized Gains Divided by Net Income	.565	.228	1.651	3.061	(5.653)
Long Term Debt to Equity	.311	.307	.295	.253	.207
Long Term Debt to Equity	.311	.307	.295	.253	