2012 – 2016 All Financial Information by Hospital

Includes tables containing *all* data elements and ratios for each of Maine's nongovernmental hospitals.

Maine Health Data Organization Hospital Financial Data Release Notes - October 2, 2017

Hospital Mergers/Acquisitions:

Parkview Adventist Medical Center – On 06/16/2015 Parkview filed bankruptcy and was acquired by **Mid Coast Hospital** effective 8/21/2015. Last financial data reporting year for Parkview was FY 2014 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

St. Andrews Hospital & Miles Memorial Hospital – On 10/01/2013, St. Andrews Hospital and Miles Memorial Hospital merged to form a new entity called **LincolnHealth**. Last financial data reporting year for St. Andrews Hospital and Miles Memorial Hospital was FY 2013 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

Southern Maine Medical Center & Henrietta Goodall Hospital – On 01/01/2014, Henrietta Goodall Hospital and Southern Maine Medical Center merged to form a new entity called **Southern Maine Health Care**. Last financial reporting year for Goodall Hospital & Southern Maine Medical Center was FY 2013 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

Spring Harbor Hospital - On 04/01/2014 Spring Harbor Hospital (a nonprofit psychiatric hospital) was merged with three nonprofit community health agencies, Maine Mental Health Partners, Community Counseling Center, Counseling Services, Inc., and Mid-Coast Mental Health Center. This merger of the five organizations formed to a single, unified corporate entity known as **Maine Behavioral Healthcare**. Maine Behavioral Healthcare was created to provide an integrated continuum of comprehensive, coordinated behavioral healthcare for Maine residents of all ages and serves in multiple locations throughout southern, western, and mid-coast Maine. Maine Behavioral is a member of the MaineHealth system and allied with Maine Medical Center's Department of Psychiatry, Southern Maine Health Care's Behavioral Health Services, and Pen Bay Medical Center's Department of Psychiatry. Last financial data reporting year for Spring Harbor Hospital was FY 2013 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

Fiscal Year End Date Changes:

Maine Coast Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2015

Franklin Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2014

York Hospital changed its FYE from 6/30 to 12/31 on 07/01/2014.

Mercy Hospital changed its FYE from 12/31 to 9/30 on 10/1/2013

Penobscot Bay Medical Center changed its FYE from 3/31 to 9/30 on 10/1/2011

Hospital Peer Group Changes:

Effective April 2017:

- Inland Hospital and Northern Maine Medical Center changed from Peer Group "D" to "C".
- Peer Group "E" (Critical Access Hospitals) changed to "D".
- Peer Group "F" (Private Psychiatric Hospitals) changed to "E".

Stephens Memorial changed from Peer Group D to Peer Group E in FY 2011.

Maine Hospital Designation

April 30, 2017

Hospital Name	Peer Group
Acadia Hospital Corporation	E
Aroostook Medical Center, The (TAMC)	В
Blue Hill Memorial Hospital Bridgton Hospital	D D
Calais Regional Hospital	D
Cary Medical Center	Č
Central Maine Medical Center	Ā
Charles A. Dean Memorial Hospital	D
Down East Community Hospital	D
Eastern Maine Medical Center	A
Franklin Memorial Hospital	C
Houlton Regional Hospital	D
Inland Hospital	C D
LincolnHealth Maine Behavioral Healthcare	
Maine Coast Memorial Hospital	E C
Maine Medical Center	Ă
MaineGeneral Medical Center	Â
Mayo Regional Hospital	D
Mercy Hospital	В
Mid Coast Hospital	В
Millinocket Regional Hospital	D
Mount Desert Island Hospital	Ď
New England Rehabilitation Hospital	F C
Northern Maine Medical Center Penobscot Bay Medical Center	В
Penobscot Valley Hospital	D
Redington-Fairview General Hospital	D
Rumford Community Hospital	D
Sebasticook Valley Hospital	D
Southern Maine Health Care	В
St. Joseph Hospital	В
St. Mary's Regional Medical Center	В
Stephens Memorial Hospital	D
Waldo County General Hospital	D
York Hospital	В

Peer Group designations provided by the Maine Hospital Association (MHA) as of April 30, 2017

Acadia Hospital Corporation Bangor, Maine	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	16,896,370 13,458,683 377,234 1,797,630	20,158,972 16,435,229 377,033 2,291,383	24,410,672 18,298,204 377,377 2,944,772	28,102,770 21,261,811 344,933 3,181,978	24,839,650 20,937,756 424,244 2,931,290
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	225,547 241,461 122,776 146,188	269,231 25,358 104,393 138,513	219,634 2,168,844 72,181 154,746	337,104 2,641,922 63,561 155,730	299,988 † 48,323 142,863
Other Current Assets	526,851	517,832	174,914	115,731	55,186
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	29,940,462 26,727 12,064,296 †	23,645,859 30,646 12,104,283 †	24,110,398 25,156 12,158,641 †	23,507,249 34,776 11,813,820 †	24,389,415 19,248 11,543,285 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 7,993,657 30,932,848 21,077,066 9,855,782	† 1,619,294 31,812,297 21,920,661 9,891,636	† 1,369,384 33,442,070 22,884,853 10,557,217	† 1,126,863 34,361,410 23,829,620 10,531,790	† 2,483,488 35,325,641 24,982,247 10,343,394
Total Unrestricted Assets	46,836,832	43,804,831	48,521,070	51,610,019	49,229,065
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Animate Other Current Liabilities Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliate Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Current Liabilities	12,433,239 1,093,133 3,507,997 7,582,518 249.591 + 23,977,897 8,958,804 5,698,286 + + 9,320,807 +	6,579,691 1,087,809 3,802,618 1,503,067 186.197 21,534,539 7,803,159 5,237,097 + 8,494,283 +	13,572,988 1,125,000 4,153,323 7,851,974 442,691 + 19,527,056 6,610,323 4,569,580 + + 8,347,153 +	15,537,960 1,078,368 3,954,742 10,181,181 323.669 20,146,608 5,631,071 5,179,119 † 9,336,418 †	11,753,772 1,251,014 4,699,387 5,471,056 332.315 19,222,786 4,262,041 5,093,763 † 9,866,985
Fund Balance Unrestricted	10,425,696	15,690,601	15,421,026	15,925,451	18,252,507
Total Liabilities & Equity	46,836,832	43,804,831	48,521,070	51,610,019	49,229,065
Total Restricted Assets Cash and Investments Receivables Other Assets	346,471 346,471 †	436,839 436,839 [†] †	431,768 431,768 †	301,295 301,295 † †	435,203 435,203 435,203 †
Total Restricted Liabilities and Equity	346,471	436,839	431,768	301,295	435,203
Total Restricted Fund Balance Total Liabilities	346,471	436,839 †	431,768	301,295	435,203 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	265,889 80,582	345,507 91,332	318,766 113,002	149,093 152,202	173,201 262,002

Acadia Hospital Corporation Bangor, Maine	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue	77,280,048 50,138,034	76,606,357 50,263,405	81,776,993 54,714,160	91,170,014 57,446,196	101,468,427 61,509,222
Gross Outpatient Service Revenue Free Care (Charity Care)	27,142,014 15,943,288	26,342,952 14,992,945	27,062,833 9,121,000	33,723,818 12,933,611	39,959,205 17,909,612
Bad Debt (Provision for Bad Debt) Contractuals	2,089,682	3,945,685	2,486,371	2,988,273	3,426,608
Changes in Prior Year Estimated/Final Settlements	14,899,956 (552,604)	13,698,827 (3,489,323)	22,751,066 701,938	27,325,679 <mark>(779,881)</mark>	28,365,501 (1,326,861)
Net Patient Service Revenue Other Operating Revenue	44,899,726 2,897,657	47,458,223 2,681,941	46,716,618 2,991,136	48,702,332 2,777,441	53,093,567 3,046,431
Total Operating Revenue	47,797,383	50,140,164	49,707,754	51,479,773	56,139,998
Total Operating Expenses Depreciation and Amortization	45,731,719 1,137,349	45,390,628 1,041,768	48,563,198 986,903	49,069,606 1,033,660	52,585,560 1,176,544
Interest Advertising Expenses	434,305 21,834	391,841 30.619	351,771 38,461	312,605 9,169	279,557 22,563
Allowed Advertising Expenses	1,275	399	†	+	+
Non-Allowed Advertising Expenses Salaries and Benefits	20,559 32,522,231	30,220 32,662,360	38,461 32,928,616	9,169 34,061,447	22,563 37,062,975
Other Operating Expenses	11,616,000	11,264,040	14,257,447	13,652,725	14,043,921
Net Operating Income	2,065,664	4,749,536	1,144,556	2,410,167	3,554,438
Total Non-operating Revenue	434,621	433,762	480,736	494,773	491,309
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities	434,621 432,729 1,892	435,303 427,898 7,405	480,736 469,448 11,288	494,773 497,635 (2,862)	491,309 481,670 9,639
Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments	_,~ + +	(1,541)	+ +	(,=,=,=,=,=,=,=,=,=,=,=,=,=,=,=,=,=,=,	+ +
Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	+ +	t t	† †	† †	+
Excess of Revenue over Expenses Extraordinary Gains/Losses	2,500,285 +	5,183,298 +	1,625,292 +	2,904,940 +	4,045,747 +
Total Surplus/Deficit	2,500,285	5,183,298	1,625,292	2,904,940	4,045,747
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital	2,795,877	5,264,907	(269,576)	504,425	2,327,056
Unrealized Gains/Losses on Investments	123,633 82,857	64,047 (346,040)	30,502 (176,265)	56,475 (145,261)	+ 10,595
Minimum Pension Liability Adjustment Transfers From/To Affiliates	439,231	893,113	(40,224)	(1,285,067)	(742,939)
Mergers	(351,605) †	(530,911) †	(1,715,470)	(1,025,442) †	(990,543) †
Consolidations with Support Other Changes	+ 1,476	+ 1,400	+ 6,589	† (1,220)	+ 4,196

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Acadia Hospital Corporation Bangor, Maine	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses	2.329 1.359 14.613 1.113 113.245 211.990 28.713	4.903 3.064 17.623 2.555 138.368 237.989 31.296	2.694 1.798 23.008 1.376 143.277 236.557 31.864	2.569 1.809 23.847 1.391 164.178 253.945 30.050	3.095 2.113 20.152 1.817 151.669 233.625 33.365
Average Payment Period, Current Liabilities	101.765	54.152	104.130	118.065	83.451
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.223 .909 .100 .088 2.718 2.428	.358 .789 .221 .206 4.456 4.164	.318 .626 .079 .064 2.059 1.725	.309 .535 .110 .097 2.957 2.613	.371 .412 .169 .153 4.052 3.690
Profitablility					0.000
Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.052 .043 .174 .053 .240 1.753 .193 1.427 .894	.102 .095 .084 .118 .330 1.747 .179 1.445 .984	.032 .023 .296 .033 .105 1.746 .278 1.277 (6.029)	.056 .047 .170 .056 .182 1.915 .300 1.358 5.759	.071 .063 .121 .082 .222 1.988 .280 1.448 1.739
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue	1.030 4.850 18.532 (.041) (.041) .004	1.155 5.069 21.042 (.007) .049 .017	1.034 4.708 23.189 .070 (.009) .023	1.007 4.888 23.054 .010 .036 (.006)	1.150 5.428 21.234 .072 .091 .020
Realized Gains Divided by Net Income Long Term Debt to Equity	.001 .859	.001 .497	.007 .429	(.001) .354	.020 .002 .234

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	20,013,065 4,447,174 373,849 9,747,478 37,185 1,767,481 564,215 1,788,058 1,287,625	23,219,463 3,040,654 416,331 11,478,562 229,720 2,149,301 2,052,639 1,908,127 1,944,129	25,066,798 2,697,143 405,813 14,422,174 94,265 1,942,031 2,106,219 1,930,222 1,468,931	30,515,603 2,624,292 407,440 17,667,254 83,501 4,581,037 1,883,745 2,158,307 1,110,027	21,546,264 (1,871,709) 3,171,287 13,590,298 101,106 2,423,020 709,960 2,084,926 1,337,376
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	54,265,150 3,888,706 6,765,205 † 15,463,657 79,076,162 50,928,580 28,147,582	48,598,571 4,972,115 10,252,838 † 5,516,539 81,362,464 53,505,385 27,857,079	45,759,734 5,459,595 2,063,796 † 7,501,726 85,925,266 55,190,649 30,734,617	49,276,144 5,447,925 167,399 † 6,995,531 95,196,967 58,531,678 36,665,289	48,106,869 5,366,168 7,500 † 4,960,214 99,807,201 62,034,214 37,772,987
Total Unrestricted Assets	74,278,215	71,818,034	70,826,532	79,791,747	69,653,133
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	20,271,749 1,245,000 11,108,930 7,306,754 611,065	18,651,840 1,285,000 11,354,041 5,186,763 826,036	25,290,890 1,320,000 13,847,228 3,447,827 2,275,835 4,400,000	35,983,027 1,385,000 15,330,964 1,985,256 9,919,807 7,362,000	28,379,335 51,767 12,071,067 1,216,949 15,039,552
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	20,010,186 9,387,879 2,896,300 4,955 † 7,721,052	18,593,502 8,009,278 1,741,833 † 3,712,355 4,922,100 207,936	17,065,165 6,595,678 1,304,609 39,637 3,560,827 5,423,012 141,402	16,070,042 5,117,077 1,186,190 + 4,141,396 5,369,807 255,572	27,221,824 20,483,650 1,117,314 † 5,366,168 254,692
Fund Balance Unrestricted	33,996,280	34,572,693	28,470,477	27,738,678	14,051,974
Total Liabilities & Equity	74,278,215	71,818,035	70,826,532	79,791,747	69,653,133
Total Restricted Assets Cash and Investments Receivables Other Assets	1,899,516 1,899,516 † †	2,109,911 2,109,911 † †	4,351,856 4,351,856 † †	7,055,340 7,055,340 † †	7,024,147 7,024,147 † †
Total Restricted Liabilities and Equity	1,899,516	2,109,911	4,351,856	7,055,340	7,024,147
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,899,516 † 1,218,188 681,328	2,109,911 † 1,423,583 686,328	4,351,856 † 2,661,528 1,690,328	7,055,340 † 4,331,167 2,724,173	7,024,147 † 4,299,974 2,724,173

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	212,635,473	218,236,186	232,162,794	246,341,520	274,295,361
Gross Inpatient Service Revenue	64,006,035	64,730,118	69,985,068	72,414,754	78,640,920
Gross Outpatient Service Revenue	148,629,438	153,506,068	162,177,726	173,926,766	195,654,441
Free Care (Charity Care)	2,631,931	4,034,653	5,991,761	4,517,667	3,036,601
Bad Debt (Provision for Bad Debt)	3,328,288	3,703,812	5,316,317	7,025,504	7,857,185
Contractuals	109,798,367	113,878,617	122,825,312	125,661,478	152,910,005
Changes in Prior Year Estimated/Final Settlements	(498,087)	(4,674,003)	(2,843,809)	(2,258,011)	(218,003)
Net Patient Service Revenue	97,374,974	101,293,107	100,873,213	111,394,882	110,709,573
Other Operating Revenue	4,783,098	4,140,971	4,949,453	4,821,927	3,221,404
Total Operating Revenue	102,158,072	105,434,078	105,822,666	116,216,809	113,930,977
Total Operating Expenses	104,235,219	104,265,650	109,145,082	116,049,317	125,821,317
Depreciation and Amortization	3,504,274	3,461,811	3,636,974	4,084,478	5,753,662
Interest	398,091	282,268	253,397	264,848	431,389
Advertising Expenses	255,475	348,359	280,497	+	+
Allowed Advertising Expenses	32,677	24,498	13,013	+	†
Non-Allowed Advertising Expenses	222,798	323,861	267,484	+	†
Salaries and Benefits	66,011,876	68,564,383	69,210,141	71,641,003	74,562,559
Other Operating Expenses	34,065,503	31,608,829	35,764,073	40,058,988	45,073,707
Net Operating Income	(2,077,147)	1,168,428	(3,322,416)	167,492	(11,890,340)
Total Non-operating Revenue	267,871	103,872	(44,527)	120,922	(196,846)
Total Investment Income	21,179	16,131	19,303	1,191	31,271
Interest and Dividends	21,179	16,131	19,303	1,191	31,271
Realized Gains/Losses on Sales of Securities	†	+	+	+	+
Permanently Impaired Security Writedowns	†	+	+	+	+
Gains/Losses on Joint Ventures/Equity Investments	246,692	87,741	(63,830)	119,731	(228,117)
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	+	+	+	+	†
Excess of Revenue over Expenses	(1,809,276)	1,272,300	(3,366,943)	288,414	(12,087,186)
Extraordinary Gains/Losses	(180,397)	†	†	†	†
Total Surplus/Deficit	(1,989,673)	1,272,300	(3,366,943)	288,414	(12,087,186)
Total Change in Unrestricted Net Assets	(1,716,538)	576,413	(6,102,217)	(731,801)	(13,686,703)
Net Assets Released for Restrictions - Capital	90,341	59,387	42,004	751,685	724,049
Unrealized Gains/Losses on Investments	+	+	+	+	+
Minimum Pension Liability Adjustment	+	+	+	+	†
Transfers From/To Affiliates	182,794	(755,274)	(2,777,278)	(1,771,900)	(2,323,566)
Mergers	+	+	+	+	†
Consolidations with Support	+	+	+	+	†
Other Changes	+	+	+	+	+

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
	112012	112015	112014	11 2015	11 2010
RATIOS					
Liquidity	1 771	1 705	1 072	050	750
Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments	1.321 .987	1.795 1.245	1.073 .991	.853 .848	.759 .759
Days in Accounts Receivable	36.537	41.362	52.185	.040 57.889	44.806
Acid Test	.238	.185	.123	.084	.046
Days Cash on Hand, Current	17.469	12.517	10.735	9.883	3.951
Days Cash on Hand, Incl Board Designated & Undesignated Investments	41.983	49.642	17.874	10.429	3.973
Average Payment Period, Accounts Payable and Accrued Expenses	40.253	41.112	47.904	49.978	36.695
Average Payment Period, Current Liabilities	73.455	67.536	87.493	117.303	86.272
Capital Structure					
Equity Financing Ratio	.458	.481	.402	.348	.202
Fixed Asset Financing	.334	.288	.215	.140	.542
Cash Flow Divided by Total Debt	.042	.127	.006	.084	(.114)
Cash Flow Divided by Total Debt with Operating Income Only	.035	.124	.007	.082	(.110)
Debt Service Coverage Total	1.314	3.285	.340	2.926	(3.249)
Debt Service Coverage Total with Operating Income Only	1.146	3.217	.369	2.850	(3.141)
Profitablility					
Total Margin	(.018)	.012	(.032)	.002	(.106)
Operating Margin	(.020)	.011	(.031)	.001	(.104)
Non Operating Revenue Margin	(.148)	.082	.013	.419	.016
Return On Assets	(.024)	.018 .037	(.048)	.004 .010	(.174)
Return On Equity Markup	<mark>(.053)</mark> 2.086	2.133	<mark>(.118)</mark> 2.172	2.164	<mark>(.860)</mark> 2.206
Deductible	.516	.522	.529	.510	.557
Markup Adjustment for Deductible	1.032	1.041	1.047	1.081	.990
Reported Income Index	1.052	2.207	.552	(.394)	.883
Asset Efficiency	1001			()	1000
Total Asset Turnover	1.379	1.470	1.493	1.458	1.633
Fixed Asset Turnover	3.629	3.785	3.443	3.170	3.016
Average Age Plant Depreciation Only	14.533	15.456	15.175	14.330	10.782
Other Financial Ratios					
Total Operating Expense Growth	.075	.000	.047	.063	.084
Total Operating Revenue Growth	.021	.032	.004	.098	(.020)
Realized Gains Divided by Non-Operating Revenue	†	1052	+	+	(.020)
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	.276	.232	.232	.184	1.458

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	8,274,076 4,617,141 47,382 2,354,405 † 547,221 102,069 149,181 456,677	9,605,803 4,930,494 48,416 2,832,145 119,128 789,244 227,049 150,696 508,631	9,097,553 3,687,814 48,704 3,782,724 50,831 433,000 618,218 137,222 339,040	11,487,536 5,336,940 48,657 4,807,100 173,144 9,000 783,632 128,974 200,089	9,560,762 2,634,934 22,727 5,534,830 96,979 † 764,909 227,613 278,770
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	24,958,576 63,888 13,378,591 + + 2,824,387 26,962,643 18,270,933 8,691,710	26,526,035 60,379 16,748,565 † 1,146,892 27,846,683 19,276,484 8,570,199	27,976,126 63,884 17,801,883 + 1,573,881 28,616,654 20,080,176 8,536,478	27,369,406 74,982 18,263,411 + 1,024,993 29,247,466 21,241,446 8,006,020	27,564,256 96,285 19,620,640 † 365,525 29,858,355 22,376,549 7,481,806
Total Unrestricted Assets	33,232,652	36,131,838	37,073,679	38,856,942	37,125,018
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	8,237,263 100,000 3,487,992 4,368,189 281,082 t	8,923,857 105,000 4,171,429 4,313,426 334,002 †	8,415,573 110,000 3,447,064 4,503,307 355,202 †	9,698,288 115,214 3,828,580 5,471,461 283,033 †	7,502,692 226 3,835,377 3,125,792 541,297 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	4,979,905 2,022,458 1,745,050 † 1,212,397 †	4,702,342 1,911,456 1,422,498 † 1,368,388 †	4,919,642 1,795,453 806,351 † 2,317,838 †	4,562,043 1,675,191 760,930 † 791,111 1,334,811 †	4,595,254 1,946,427 769,720 † 1,879,107 †
Fund Balance Unrestricted	20,015,484	22,505,639	23,738,464	24,596,611	25,027,072
Total Liabilities & Equity	33,232,652	36,131,838	37,073,679	38,856,942	37,125,018
Total Restricted Assets Cash and Investments Receivables Other Assets	1,772,026 1,772,026 † †	1,975,355 1,975,355 † †	2,258,256 2,258,256 † †	2,208,430 2,208,430 † †	2,261,925 2,261,925 † †
Total Restricted Liabilities and Equity	1,772,026	1,975,355	2,258,256	2,208,430	2,261,925
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,772,026 † 375,965 1,396,061	1,975,355 † 426,683 1,548,672	2,258,256 † 484,177 1,774,079	2,208,430 † 474,150 1,734,280	2,261,925 † 488,957 1,772,968

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	52,746,814 10,086,821 42,659,993 1,531,404 1,386,349 15,358,447 (233,000) 34,703,614	54,174,150 10,210,234 43,963,916 2,076,290 1,614,588 16,855,924 (2,344,095) 35,971,443	52,020,236 9,911,680 42,108,556 1,555,649 980,830 16,007,523 (1,438,421) 34,914,655	57,050,584 11,472,940 45,577,644 1,401,828 1,606,311 20,039,388 (2,735,142) 36,738,199	58,794,908 9,422,807 49,372,101 939,061 2,146,541 19,012,144 (293,335) 36,990,497
Other Operating Revenue	1,440,755	1,506,733	2,182,259	2,849,245	2,403,915
Total Operating Revenue	36,144,369	37,478,176	37,096,914	39,587,444	39,394,412
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	35,389,368 1,410,103 97,729 56,910 <u>*</u> 56,910 20,676,474 13,148,152	35,849,980 1,308,769 91,781 80,046 † 80,046 21,264,533 13,104,851	35,140,431 1,219,843 88,569 68,701 † 68,701 20,749,946 13,013,372	37,029,533 1,282,086 84,428 54,985 + 54,985 20,821,730 14,786,304	38,324,114 1,263,418 55,723 77,149 22,000,809 14,927,015
Net Operating Income	755,001	1,628,196	1,956,483	2,557,911	1,070,298
Total Non-operating Revenue	190,912	297,546	326,080	540,479	(119,427)
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	190,912 190,912 † † † †	297,546 297,546 † † † †	326,080 340,629 (14,549) † † †	540,479 516,976 23,503 † † †	(119,427) 275,116 (394,543) + + + +
Excess of Revenue over Expenses Extraordinary Gains/Losses	945,913 †	1,925,742 †	2,282,563 †	3,098,390 †	950,871 †
Total Surplus/Deficit	945,913	1,925,742	2,282,563	3,098,390	950,871
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,638,247 3,873 908,584 † (56,975) † † (163,148)	2,490,156 24,957 971,199 † (270,675) † † (161,067)	1,232,824 10,000 220,524 (257,998) (1,022,456) † † 191	858,147 4,110 (695,043) (371,984) (1,177,326) † † †	430,461 76,177 695,551 (336,005) (956,133) † †

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Blue Hill Memorial Hospital Blue Hill, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses	2.629 1.004 24.763 .566 50.106 193.816 37.467	2.953 1.076 28.738 .558 52.613 229.596 44.080	3.196 1.081 39.545 .444 40.207 231.762 37.092	3.068 1.184 47.759 .555 54.990 241.469 39.092	3.889 1.274 54.614 .354 26.175 219.412 37.774
Average Payment Period, Current Liabilities	88.483	94.299	90.555	99.025	73.892
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.602 .233 .178 .164 10.078 9.294	.623 .223 .237 .216 17.344 15.793	.640 .210 .263 .238 18.551 16.867	.633 .209 .307 .269 22.964 20.184	.674 .260 .183 .193 13.280 13.978
Profitability Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.026 .021 .202 .028 .047 1.531 .291 1.097 .577	.051 .043 .155 .053 .086 1.553 .311 1.083 .773	.061 .053 .143 .062 .096 1.542 .308 1.087 1.851	.077 .065 .174 .080 .126 1.618 .351 1.076 3.611	.024 .027 (.126) .026 .038 1.597 .323 1.101 2.209
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	1.093 4.158 12.957 .097 .094 † † 101	1.045 4.373 14.729 .013 .037 + + .085	1.009 4.346 16.461 (.020) (.010) (.045) (.006) .076	1.033 4.945 16.568 .054 .067 .043 .008 .068	1.058 5.265 17.711 .035 (.005) 3.304 (.415) .078

Bridgton Hospital Bridgton, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	24,656,708 16,674,483 429,033 5,782,687 19,765	33,116,949 24,919,923 433,756 4,927,606 †	31,234,400 18,967,605 438,187 8,967,314 7,684	31,946,969 22,881,555 447,188 6,976,049 †	29,006,295 20,839,133 450,231 6,127,207 †
Other Accounts Receivable Inventory Other Current Assets	414,172 + 307,630 1,028,938	1,221,233 † 321,008 1,293,423	430,438 + 345,456 2,077,716	784,850 † 319,334 537,993	613,990 † 353,303 622,431
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets	20,556,009 813,259 3,682,860 + + (53,565)	20,481,412 832,860 4,052,922 † † 2,832	20,564,755 852,461 4,645,729 † † (24,525)	21,225,101 872,062 4,675,518 † † 603,608	23,281,902 883,496 4,632,553 † † 515,852
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	34,263,623 18,150,168 16,113,455 45,212,717	35,004,513 19,411,715 15,592,798 53,598,361	35,742,060 20,650,970 15,091,090 51,799,155	36,968,425 21,894,512 15,073,913 53,172,070	40,227,802 22,977,801 17,250,001 52,288,197
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	3,274,918 634,829 2,640,089 † †	7,589,011 586,739 3,007,846 † 3,994,426 †	5,014,659 530,779 3,236,640 1,247,240 †	4,794,869 524,290 3,092,876 1,177,703 †	3,886,304 600,031 2,717,091 569,182 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	9,981,587 9,452,452 † † † 529,135	12,244,606 8,813,474 2,866,531 † † † 564,601	8,915,645 8,313,451 † † † † 602,194	8,435,695 7,793,652 † † † † 642,043	8,312,606 7,648,773 † † † * 663,833
Fund Balance Unrestricted	31,956,212	33,764,744	37,868,851	39,941,506	40,089,287
Total Liabilities & Equity	45,212,717	53,598,361	51,799,155	53,172,070	52,288,197
Total Restricted Assets Cash and Investments Receivables Other Assets	3,562,686 3,388,228 61,296 113,162	3,644,303 3,483,961 110,623 49,719	3,904,263 3,743,420 90,811 70,032	4,263,881 3,903,931 † 359,950	4,296,343 4,036,368 † 259,975
Total Restricted Liabilities and Equity	3,562,686	3,644,303	3,904,263	4,263,881	4,296,343
Total Restricted Fund Balance Total Liabilities	3,562,686	3,644,303	3,904,263 †	4,263,881	4,296,343
Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,449,681 1,113,005	2,504,659 1,139,644	2,702,704 1,201,559	3,067,445 1,196,436	3,143,120 1,153,223

Bridgton Hospital Bridgton, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	80,320,796	82,042,333	88,473,274	89,679,294	93,025,765
Gross Inpatient Service Revenue	12,996,996	14,152,323	16,728,394	16,333,759	15,276,846
Gross Outpatient Service Revenue	67,323,800	67,890,010	71,744,880	73,345,535	77,748,919
Free Care (Charity Care)	3,519,523	1,127,321	1,484,824	1,216,737	1,402,980
Bad Debt (Provision for Bad Debt)	5,198,463	3,566,466	5,965,744	3,252,548	4,794,931
Contractuals	30,467,502	34,557,958	33,946,044	39,138,752	40,862,299
Changes in Prior Year Estimated/Final Settlements	+	+	+	+	†
Net Patient Service Revenue	41,135,308	42,790,588	47,076,662	46,071,257	45,965,555
Other Operating Revenue	931,874	838,421	971,445	2,240,762	2,971,369
Total Operating Revenue	42,067,182	43,629,009	48,048,107	48,312,019	48,936,924
Total Operating Expenses	40,436,717	42,238,644	44,554,951	46,355,383	49,070,650
Depreciation and Amortization	1,408,950	1,414,943	1,659,409	1,546,380	1,492,371
Interest	491,982	472,572	471,548	463,409	436,979
Advertising Expenses	202,269	243,292	164,794	170,598	177,018
Allowed Advertising Expenses	+	+	+	+	†
Non-Allowed Advertising Expenses	202,269	243,292	164,794	170,598	177,018
Salaries and Benefits	24,854,119	26,871,499	28,565,646	29,991,925	31,782,135
Other Operating Expenses	13,479,397	13,236,338	13,693,554	14,183,071	15,182,147
Net Operating Income	1,630,465	1,390,365	3,493,156	1,956,636	(133,726)
Total Non-operating Revenue	229,192	348,463	205,285	135,128	(130,550)
Total Investment Income	129,275	300,432	297,717	122,478	70,379
Interest and Dividends	83,859	78,765	124,253	144,670	147,823
Realized Gains/Losses on Sales of Securities	45,416	221,667	173,464	(22,192)	(77,444)
Permanently Impaired Security Writedowns	+	†	+	+	+
Gains/Losses on Joint Ventures/Equity Investments	+	†	+	+	+
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	99,917	48,031	(92,432)	12,650	(200,929)
Excess of Revenue over Expenses	1,859,657	1,738,828	3,698,441	2,091,764	(264,276)
Extraordinary Gains/Losses	т	T	Ť	T	Ť
Total Surplus/Deficit	1,859,657	1,738,828	3,698,441	2,091,764	(264,276)
Total Change in Unrestricted Net Assets	1,682,807	1,808,532	4,104,107	2,072,655	147,781
Net Assets Released for Restrictions - Capital	2,000	34,000	89,101	74,100	307,355
Unrealized Gains/Losses on Investments	(178,850)	2,049	316,565	(93,209)	104,702
Minimum Pension Liability Adjustment	†	+	+	+	†
Transfers From/To Affiliates	†	+	+	+	†
Mergers	†	+	+	+	†
Consolidations with Support	†	† 22.555	†	+	†
Other Changes	†	33,655	+	†	+

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Bridgton Hospital Bridgton, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	8.654	4.898	7.155	7.638	8.656
Current Ratio without Board Designated and Undesignated Investments	7.529	4.364	6.229	6.663	7.464
Days in Accounts Receivable	51.311	42.032	69.526	55.268	48.654
Acid Test	5.223	3.341	3.870	4.865	5.478
Days Cash on Hand, Current	159.957	226.684	165.125	190.029	163.323
Days Cash on Hand, Incl Board Designated & Undesignated Investments	194.401	262.921	204.655	228.114	198.862
Average Payment Period, Accounts Payable and Accrued Expenses	24.691	26.893	27.541	25.194	20.844
Average Payment Period, Current Liabilities	30.628	67.852	42.670	39.057	29.814
Capital Structure					
Equity Financing Ratio	.707	.630	.731	.751	.767
Fixed Asset Financing	.587	.565	.551	.517	.443
Cash Flow Divided by Total Debt	.247	.159	.385	.275	.101
Cash Flow Divided by Total Debt with Operating Income Only	.229	.141	.370	.265	.111
Debt Service Coverage Total	4.010	3.275	5.508	4.126	1.732
Debt Service Coverage Total with Operating Income Only	3.766	2.960	5.314	3.990	1.868
Profitablility					
Total Margin	.044	.040	.077	.043	(.005)
Operating Margin	.039	.032	.073	.040	(.003)
Non Operating Revenue Margin	.123	.200	.056	.065	.494
Return On Assets	.041	.032	.071	.039	(.005)
Return On Equity	.058	.051	.098	.052	(.007)
Markup	2.009	1.962	2.008	1.983	1.956
Deductible Markup Adjustment for Deductible	.379 1.256	.421 1.144	.384 1.246	.436 1.139	.439 1.124
Reported Income Index	1.256	.961	.901	1.139	(1.788)
•	1.105	.901	.901	1.009	(1.700)
Asset Efficiency	075	0.2.1	022	011	077
Total Asset Turnover	.935 2.611	.821 2.798	.932 3.184	.911 3.205	.933 2.837
Fixed Asset Turnover	12.882	13.719	3.184 12.445	3.205 14.159	2.837
Average Age Plant Depreciation Only	12.002	15./19	12.445	14.159	15.597
Other Financial Ratios	000	045	055	0.40	050
Total Operating Expense Growth	.060	.045	.055	.040	.059
Total Operating Revenue Growth	(.072)	.037	.101 .845	.005	.013
Realized Gains Divided by Non-Operating Revenue	.198 .024	.636 .127	.845 .047	(.164)	.593 .293
Realized Gains Divided by Net Income Long Term Debt to Equity	.024 .296	.127 .261	.047	<mark>(.011)</mark> .195	.293 .191
	.290	.201	.220	.195	.191

Calais Regional Hospital Calais, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment	5,033,721 85,951	4,886,662 27,115	6,763,772 350,137	7,418,318 825,887	7,057,744 505,439
Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	+ 3,687,471 +	+ 3,723,727 +	+ 4,430,170 +	+ 4,789,506 +	† 5,467,597 †
Third Party Settlements Receivable Other Accounts Receivable	+ 434,593	+ 427,514	+ 699,955	+ 278,336	+ +
Inventory Other Current Assets	† 825,706	+ 708,306	+ 1,283,510	† 1,524,589	+ 1,084,708
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	22,953,911 525,226 2,616,426	20,961,904 607,175 2,929,864	19,146,244 689,287 1,730,774	16,655,908 771,378 606,943 +	15,654,673 852,830 258,546
Investments in Affiliates Other Non-current Assets	+	+	†	†	, †
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	1,686,826 34,644,912 16,519,479 18,125,433	† 29,965,863 12,540,998 17,424,865	† 30,405,980 13,679,797 16,726,183	† 30,543,407 15,265,820 15,277,587	439,301 30,573,465 16,469,469 14,103,996
Total Unrestricted Assets	27,987,632	25,848,566	25,910,016	24,074,226	22,712,417
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	6,994,870 552,935 3,540,062 2,246,078 †	7,352,883 654,859 4,470,321 1,610,161 †	6,909,743 669,747 3,636,448 1,146,336 †	8,688,417 797,165 4,861,796 2,078,982 †	9,228,975 544,501 5,938,475 1,863,451 †
Other Current Liabilities	655,795	617,542	1,457,212	950,474	882,548
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	17,125,053 17,125,053 † † † † †	16,731,951 16,731,951 † † † †	19,835,752 16,122,974 3,712,778 † † †	17,789,905 15,437,382 2,352,523 † † † †	17,100,482 15,796,689 864,492 † 439,301 †
Fund Balance Unrestricted	3,867,709	1,763,732	(835,479)	(2,404,096)	(3,617,040)
Total Liabilities & Equity	27,987,632	25,848,566	25,910,016	24,074,226	22,712,417
Total Restricted Assets Cash and Investments Receivables Other Assets	1,409,166 1,406,412 2,754 †	1,576,867 1,576,867 † †	1,617,087 1,617,087 † †	1,431,672 1,431,672 † †	1,500,023 1,500,023 † +
Total Restricted Liabilities and Equity	1,409,166	1,576,867	1,617,087	1,431,672	1,500,023
Total Restricted Fund Balance Total Liabilities	1,409,166	1,576,867	1,617,087	1,431,672	1,500,023
Temporarily Restricted Net Assets Permanently Restricted Net Assets	927,460 481,706	1,064,380 512,487	1,115,463 501,624	956,478 475,194	1,021,098 478,925

Calais Regional Hospital Calais, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	51,679,698	54,558,409	55,900,161	67,874,593	73,271,493
Gross Inpatient Service Revenue	16,142,143	17,911,111	16,651,647	19,452,356	20,220,612
Gross Outpatient Service Revenue	35,537,555	36,647,298	39,248,514	48,422,237	53,050,881
Free Care (Charity Care)	929,494	1,260,232	1,440,523	1,497,412	1,858,519
Bad Debt (Provision for Bad Debt)	1,295,672	1,331,852	1,519,643	2,155,279	1,774,450
Contractuals	19,287,426	21,371,685	23,965,899	31,103,223	34,581,115
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	†	†	457,000	(90,000)	(266,000)
Other Operating Revenue	30,167,106	30,594,640	28,517,096	33,208,679	35,323,409
	1,028,442	736,639	1,352,614	1,422,308	1,026,385
Total Operating Revenue	31,195,548	31,331,279	29,869,710	34,630,987	36,349,794
Total Operating Expenses	33,952,668	33,508,053	32,562,579	36,442,710	37,618,073
Depreciation and Amortization	1,522,195	1,660,722	1,609,974	1,697,556	1,605,530
Interest	965,372	954,152	987,208	932,392	960,976
Advertising Expenses	38,859	+	65,738	108,125	+
Allowed Advertising Expenses	7,069	†	65,738	59,973	†
Non-Allowed Advertising Expenses	31,790	†	+	48,152	†
Salaries and Benefits	17,542,372	17,331,562	16,906,624	18,182,743	18,449,625
Other Operating Expenses	13,883,870	13,561,617	12,993,035	15,521,894	16,601,942
Net Operating Income	(2,757,120)	(2,176,774)	(2,692,869)	(1,811,723)	(1,268,279)
Total Non-operating Revenue	43,379	59,010	50,714	116,271	53,441
Total Investment Income	24,052	20,352	23,729	27,046	14,707
Interest and Dividends	24,052	20,352	23,729	27,046	14,707
Realized Gains/Losses on Sales of Securities	†	+	+	+	†
Permanently Impaired Security Writedowns	†	†	+	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	+	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	19,327	38,658	26,985	89,225	38,734
Excess of Revenue over Expenses	(2,713,741)	(2,117,764)	(2,642,155)	(1,695,452)	(1,214,838)
Extraordinary Gains/Losses	†	†	†	†	+
Total Surplus/Deficit	(2,713,741)	(2,117,764)	(2,642,155)	(1,695,452)	(1,214,838)
Total Change in Unrestricted Net Assets	(2,691,448)	(2,103,977)	(2,599,211)	(1,568,617)	(1,212,944)
Net Assets Released for Restrictions - Capital	19,872	8,829	41,539	136,245	†
Unrealized Gains/Losses on Investments	2,421	4,958	1,405	(9,410)	1,894
Minimum Pension Liability Adjustment	+	†	+	+	†
Transfers From/To Affiliates	+	†	+	+	†
Mergers	†	+	+	+	†
Consolidations with Support	†	†	†	†	+
Other Changes	†	+	+	+	†

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Calais Regional Hospital Calais, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.094	1.063	1.229	.924	.793
Current Ratio without Board Designated and Undesignated Investments	.720	.665	.979	.854	.765
Days in Accounts Receivable	44.616	44.425	56.703	52.642	56.497
Acid Test	.012	.004	.051	.095	.055
Days Cash on Hand, Current	.967	.311	4.129	8.676	5.123
Days Cash on Hand, Incl Board Designated & Undesignated Investments	30.415	33.890	24.539	15.052	7.743
Average Payment Period, Accounts Payable and Accrued Expenses	39.843	51.234	42.882	51.073	60.189
Average Payment Period, Current Liabilities	78.726	84.271	81.481	91.272	93.539
Capital Structure					
Equity Financing Ratio	.138	.068	(.032)	(.100)	(.159)
Fixed Asset Financing	.945	.960	.964	1.010	1.120
Cash Flow Divided by Total Debt	(.049)	(.019)	(.039)	.000	.015
Cash Flow Divided by Total Debt with Operating Income Only	(.051)	(.021)	(.040)	(.004)	.013
Debt Service Coverage Total	(.164)	.330	(.027)	.583	.769
Debt Service Coverage Total with Operating Income Only	(.196)	.291	(.058)	.511	.738
Profitablility					
Total Margin	(.087)	(.067)	(.088)	(.049)	(.033)
Operating Margin	(.088)	(.069)	(.090)	(.052)	(.035)
Non Operating Revenue Margin	(.016)	(.028)	(.019)	(.069)	(.044)
Return On Assets	(.097)	(.082)	(.102)	(.070)	(.053)
Return On Equity	(.702)	(1.201)	3.162	.705	.336
Markup	1.552	1.650	1.758	1.902	1.975
Deductible	.373	.392	.429	.458	.472
Markup Adjustment for Deductible	.984	1.012	1.022	1.048	1.056
Reported Income Index	1.008	1.007	1.017	1.081	1.002
Asset Efficiency					
Total Asset Turnover	1.116	1.214	1.155	1.443	1.603
Fixed Asset Turnover	1.721	1.798	1.786	2.267	2.577
Average Age Plant Depreciation Only	10.852	7.552	8.497	8.993	10.258
Other Financial Ratios		(a	(a		
Total Operating Expense Growth	.017	(.013)	(.028)	.119	.032
Total Operating Revenue Growth	(.045)	.004	(.047)	.159	.050
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	+	†	+	†
Long Term Debt to Equity	4.428	9.487	(19.298)	(6.421)	(4.367)

Com Madical Conton Conibau Ma	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Cary Medical Center Caribou, Me.					
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	14,651,936	11,294,846	13,154,033	13,320,710	12,474,642
Cash and Investment Current Assets Whose Use is Limited	1,596,988	1,885,261	3,831,348	3,308,194	2,397,708
Net Patient Accounts Receivable	5,339,593	6,197,706	6,324,216	7,192,536	7,549,412
Due from Affiliates	+	0,1 <i>37</i> ,700 †	0,524,210	1,152,550	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Third Party Settlements Receivable	5,830,945	1,148,316	582,211	218,000	469,000
Other Accounts Receivable	†	371,629	725,773	474,045	413,015
Inventory Other Current Assets	1 004 410	† 1,691,934	† 1,690,485	† 2,127,935	† 1,645,507
Total Non-Current Assets	1,884,410				
Trustee Held Investments	15,076,952 +	16,470,438 +	16,248,977 +	15,814,318	14,869,244
Board Designated and Undesignated Investments	5,130,506	6,144,633	6,424,553	4,241,458	3,976,793
Due From Affiliates	139,615	+	t () () () () () () () () () () () () ()	,,_ ,,_ ,,, †	+
Investments in Affiliates	+	†	†	†	†
Other Non-current Assets Gross Property, Plant and Equipment (PP&E)	371,169	+	+	1,603,599	+
Accumulated Depreciation	33,993,927 24,558,265	35,174,558 24,848,753	35,768,241 25,943,817	36,538,850 26,569,589	38,652,405 27,759,954
Net Property, Plant and Equipment (PP&E)	9,435,662	10,325,805	9,824,424	9,969,261	10,892,451
Total Unrestricted Assets	29,728,888	27,765,284	29,403,010	29,135,028	27,343,886
Total Current Liabilities	8,987,281	6,919,797	7,622,207	6,384,546	5,339,029
Current Long Term Debt (LTD)	622,320	1,161,015	1,035,503	761,881	715,118
Accounts Payable and Accrued Expenses	4,541,843	3,823,692	4,572,583	3,270,573	3,653,284
Estimated Third Party Settlements	3,495,414	1,567,173	1,619,598	2,010,993	610,714
Due to Affiliates Other Current Liabilities	+	+	+	+	17,500
Total Non-current Liabilities	327,704	367,917	394,523	341,099	342,413
Long Term Debt	2,419,220 2,092,170	4,343,733 4,035,921	3,282,514 2,993,940	2,502,090 2,232,754	1,753,113 1,503,016
Estimated Third Party Settlements	2,092,170	4,055,921	2,993,940	2,232,734	1,505,010
Due to Affiliates	†	+	†	+	+
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	†	+	†	†	†
	327,050	307,812	288,574	269,336	250,097
Fund Balance Unrestricted	18,322,387	16,501,754	18,498,289	20,248,392	20,251,744
Total Liabilities & Equity	29,728,888	27,765,284	29,403,010	29,135,028	27,343,886
Total Restricted Assets	28,163	32,304	33,604	195,085	94,878
Cash and Investments Receivables	28,163	32,304	33,604	195,085	94,878
Other Assets	1 +	+	+	+	+
Total Restricted Liabilities and Equity	28,163	32,304	33,604	195,085	94,878
Total Restricted Fund Balance	28,163	32,304	33,604	195,085	94,878
Total Liabilities	20,105	52,504	55,004	193,005 †	676,דכ †
Temporarily Restricted Net Assets	28,163	32,304	33,604	195,085	94,878
Permanently Restricted Net Assets	†	†	†	†	†

				EX 201E	
Cary Medical Center Caribou, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	101,642,753	101,981,181	113,333,294	118,438,735	114,411,169
Gross Inpatient Service Revenue	28,288,530	28,274,774	30,565,726	32,120,695	30,870,606
Gross Outpatient Service Revenue	73,354,223	73,706,407	82,767,568	86,318,040	83,540,563
Free Care (Charity Care)	991,464	1,544,095	1,600,645	1,905,472	1,983,156
Bad Debt (Provision for Bad Debt)	2,571,813	2,410,809	3,496,648	3,950,000	3,646,925
Contractuals	51,732,359	52,936,331	59,749,227	62,707,976	59,284,970
Changes in Prior Year Estimated/Final Settlements	2,103,000	127,000	(362,000)	(997,000)	82,000
Net Patient Service Revenue	44,244,117	44,962,946	48,848,774	50,872,287	49,414,118
Other Operating Revenue	5,279,729	3,846,373	3,983,003	3,662,238	4,104,959
Total Operating Revenue	49,523,846	48,809,319	52,831,777	54,534,525	53,519,077
Total Operating Expenses	50,041,494	50,719,808	50,912,506	52,807,525	54,068,844
Depreciation and Amortization	1,707,584	1,819,916	1,691,249	1,752,148	1,943,037
Interest	228,431	191,361	154,733	128,999	102,894
Advertising Expenses	312,488	341,734	321,169	257,466	325,027
Allowed Advertising Expenses	11,584	14,520	14,085	10,560	11,000
Non-Allowed Advertising Expenses	300,904	327,214	307,084	246,906	314,027
Salaries and Benefits	24,561,885	24,447,214	24,892,027	25,748,493	26,061,220
Other Operating Expenses	23,231,106	23,919,583	23,853,328	24,920,419	25,636,666
Net Operating Income	(517,648)	(1,910,489)	1,919,271	1,727,000	(549,767)
Total Non-operating Revenue	286,579	66,822	2,192	75,738	56,059
Total Investment Income	78,191	25,549	(33,295)	(8,822)	8,474
Interest and Dividends	88,253	38,631	(14,293)	21,259	43,418
Realized Gains/Losses on Sales of Securities	(10,062)	(13,082)	(19,002)	(30,081)	(34,944)
Permanently Impaired Security Writedowns	+	†	+	+	+
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	†	+	+	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	208,388	41,273	35,487	84,560	47,585
Excess of Revenue over Expenses	(231,069)	(1,843,667)	1,921,463	1,802,738	(493,708)
Extraordinary Gains/Losses	+	+	+	+	†
Total Surplus/Deficit	(231,069)	(1,843,667)	1,921,463	1,802,738	(493,708)
Total Change in Unrestricted Net Assets	38,418	(1,811,859)	2,001,908	1,915,612	(92,565)
Net Assets Released for Restrictions - Capital	263,616	99,879	90,768	130,273	395,000
Unrealized Gains/Losses on Investments	5,871	(68,071)	(10,323)	(17,399)	6,143
Minimum Pension Liability Adjustment	+	†	+	†	. †
Transfers From/To Affiliates	†	+	+	+	†
Mergers	†	+	+	+	†
Consolidations with Support	†	+	+	+	†
Other Changes	+	+	+	+	+

Cary Medical Center Caribou, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016			
RATIOS								
Liquidity								
Current Ratio with Board Designated and Undesignated Investments	2.201	2.520	2.569	2.751	3.081			
Current Ratio without Board Designated and Undesignated Investments	1.630	1.632	1.726	2.086	2.337			
Days in Accounts Receivable	44.050	50.312	47.255	51.605	55.764			
Acid Test	.178	.272	.503	.518	.449			
Days Cash on Hand, Current	12.060	14.072	28.411	23.651	16.789			
Days Cash on Hand, Incl Board Designated & Undesignated Investments	50.804	59.937	76.053	53.973	44.636			
Average Payment Period, Accounts Payable and Accrued Expenses	34.298	28.541	33.908	23.382	25.581			
Average Payment Period, Current Liabilities	67.869	51.651	56.522	45.644	37.385			
Capital Structure								
Equity Financing Ratio	.616	.594	.629	.695	.741			
Fixed Asset Financing	.222	.391	.305	.224	.138			
Cash Flow Divided by Total Debt	.129	(.002)	.331	.400	.204			
Cash Flow Divided by Total Debt with Operating Income Only	.104	(.008)	.331	.392	.196			
Debt Service Coverage Total	2.621	.206	2.863	3.163	1.795			
Debt Service Coverage Total with Operating Income Only	2.181	.124	2.862	3.098	1.730			
Profitablility								
Total Margin	(.005)	(.038)	.036	.033	(.009)			
Operating Margin	(.010)	(.039)	.036	.032	(.010)			
Non Operating Revenue Margin	(1.240)	(.036)	.001	.042	(.114)			
Return On Assets	(.008)	(.066)	.065	.062	(.018)			
Return On Equity	(.013)	(.112)	.104	.089	(.024)			
Markup Deductible	2.137 .509	2.087 .519	2.304 .527	2.312 .529	2.192 .518			
Markup Adjustment for Deductible	.509 1.103	1.043	.527 1.131	1.125	1.095			
Reported Income Index	(1.733)	1.043	.962	1.030	(147.288)			
•	(1.755)	1.015	.902	1.050	(117.200)			
Asset Efficiency Total Asset Turnover	1.675	1.760	1.797	1.874	1.959			
Fixed Asset Turnover	5.249	4.727	5.378	5.470	4.913			
Average Age Plant Depreciation Only	14.382	13.654	15.340	15.164	14.287			
	14.362	15.054	15.540	15.104	14.207			
Other Financial Ratios	124	014	004	027	024			
Total Operating Expense Growth	.124 .022	.014	.004 .082	.037 .032	.024			
Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue	.022 (.035)	(.014) (.196)	.082 (8.669)	.032 (.397)	(.019) (.623)			
Realized Gains Divided by Non-Operating Revenue	.044	.007	(.010)	(.017)	.071			
Long Term Debt to Equity	.114	.245	.162	.110	.071			
Long Term Debt to Equity	.117	.275	.102	.110	-0,-			

Central Maine Medical Center Lewiston, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	69,274,246 5,983,060 5,660,225 33,793,183 5,013,855 11,450,936 †	88,052,797 5,287,028 6,031,791 33,598,284 † 33,286,850 †	90,576,362 14,547,603 6,446,320 55,502,943 46,533 2,737,483 †	95,004,423 22,562,420 6,475,224 51,182,883 145,321 6,636,755 †	85,012,575 12,406,161 5,911,158 48,448,554 † 6,880,940 †
Other Current Assets	2,558,455 4,814,532	2,180,827 7,668,017	2,825,819 8,469,661	4,063,877 3,937,943	4,889,356 6,476,406
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	220,528,943 14,900,759 †	188,404,181 11,315,245 †	183,971,353 13,355,790 †	172,428,290 13,106,308 †	187,946,198 14,791,138 †
Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E)	+ + 49,586,521	+ + 23,473,071	+ + 25,616,033	+ + 22,958,819	+ + 24,426,888
Accumulated Depreciation Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	339,729,335 183,687,672 156,041,663	354,142,598 200,526,733 153,615,865	362,187,610 217,188,080 144,999,530	369,947,896 233,584,733 136,363,163	398,509,946 249,781,774 148,728,172
Total Current Liabilities	289,803,189	276,456,978	274,547,715	267,432,713	272,958,773
Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	85,314,250 5,660,225 26,457,341 † 53,196,684	87,770,981 5,123,296 26,092,986 † 17,855,864 38,698,835	91,648,230 6,446,320 29,817,369 † † 55,384,541	85,110,992 6,475,224 31,332,823 † + 47,302,945	99,033,679 8,081,441 27,263,367 2,993,969 8,934 60,685,968
Total Non-current Liabilities	139,726,207	135,442,889	128,779,380	120,396,857	118,319,263
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	132,335,005 + + 1,496,884 3,967,167	126,540,490 + + 1,578,267 5,350,673	120,492,896 + + 1,628,409 4,624,007	113,934,356 † † 1,264,533 3,098,192	109,376,388 + + 4,074,838 2,738,395
Other Non-Current Liabilities	1,927,151	1,973,459	2,034,068	2,099,776	2,129,642
Fund Balance Unrestricted	64,762,732	53,243,108	54,120,105	61,924,864	55,605,831
Total Liabilities & Equity	289,803,189	276,456,978	274,547,715	267,432,713	272,958,773
Total Restricted Assets Cash and Investments Receivables Other Assets	23,629,605 23,629,605 † †	24,676,097 24,676,097 † †	28,126,774 28,126,774 † †	28,258,825 28,258,825 † †	29,261,397 29,261,397 † †
Total Restricted Liabilities and Equity	23,629,605	24,676,097	28,126,774	28,258,825	29,261,397
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	23,624,770 4,835 5,870,574 17,754,196	24,671,785 4,312 5,898,492 18,773,293	28,122,782 3,992 8,979,161 19,143,621	28,255,155 3,670 8,328,679 19,926,476	29,258,072 3,325 8,481,827 20,776,245

Central Maine Medical Center Lewiston, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	639,016,982	651,308,553	729,396,764	761,776,048	827,203,148
Gross Inpatient Service Revenue	265,934,915	278,022,402	319,684,860	345,313,451	371,924,687
Gross Outpatient Service Revenue	373,082,067	373,286,151	409,711,904	416,462,597	455,278,461
Free Care (Charity Care)	22,180,834	12,845,102	13,337,912	10,948,452	14,896,001
Bad Debt (Provision for Bad Debt)	26,517,986	26,634,344	35,478,477	17,702,120	27,197,719
Contractuals	303,132,283	333,891,525	373,889,612	405,050,527	440,027,593
Changes in Prior Year Estimated/Final Settlements	†	+	+	+	+
Net Patient Service Revenue	287,185,879	277,937,582	306,690,763	328,074,949	345,081,835
Other Operating Revenue	15,924,416	18,077,075	22,938,150	36,665,384	35,017,644
Total Operating Revenue	303,110,295	296,014,657	329,628,913	364,740,333	380,099,479
Total Operating Expenses	306,660,365	308,918,799	323,834,898	354,068,607	387,126,544
Depreciation and Amortization	21,163,163	21,162,525	20,056,517	18,794,477	17,889,087
Interest	3,483,594	6,225,423	5,559,506	5,419,556	5,245,299
Advertising Expenses	459,938	501,732	479,613	749,558	1,181,213
Allowed Advertising Expenses	†	+	+	+	+
Non-Allowed Advertising Expenses	459,938	501,732	479,613	749,558	1,181,213
Salaries and Benefits	182,852,236	182,605,636	194,561,947	211,618,393	222,489,915
Other Operating Expenses	98,701,434	98,423,483	103,177,315	117,486,623	140,321,030
Net Operating Income	(3,550,070)	(12,904,142)	5,794,015	10,671,726	(7,027,065)
Total Non-operating Revenue	486,815	628,938	195,434	968,138	402,855
Total Investment Income	396,037	334,817	193,829	244,131	221,093
Interest and Dividends	125,459	169,671	188,050	342,997	289,215
Realized Gains/Losses on Sales of Securities	270,578	165,146	5,779	(98,866)	(68,122)
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	18,820	286,176	165,320	20,892	168,046
Permanently Impaired Writedowns of Other Assets	†	+	+	+	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	71,958	7,945	(163,715)	703,115	13,716
Excess of Revenue over Expenses	(3,063,255)	(12,275,204)	5,989,449	11,639,864	(6,624,210)
Extraordinary Gains/Losses	+	(587,465)	(3,600,000)	(4,214,140)	†
Total Surplus/Deficit	(3,063,255)	(12,862,669)	2,389,449	7,425,724	(6,624,210)
Total Change in Unrestricted Net Assets	(3,240,679)	(11,519,624)	876,997	7,804,759	(6,319,033)
Net Assets Released for Restrictions - Capital	35,500	1,455,345	288,187	366,881	129,432
Unrealized Gains/Losses on Investments	(212,924)	(112,300)	(99,037)	12,154	175,745
Minimum Pension Liability Adjustment	· /·/	+	+	+	+
Transfers From/To Affiliates	+	+	(1,701,602)	+	+
Mergers	+	+	t	+	+
Consolidations with Support	+	+	+	+	+
Other Changes	+	+	+	+	+

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Central Maine Medical Center Lewiston, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	.812	1.003	.988	1.116	.858
Current Ratio without Board Designated and Undesignated Investments	.812	1.003	.988	1.116	.858
Days in Accounts Receivable	42.950	44.123	66.055	56.944	51.245
Acid Test	.136	.129	.229	.341	.185
Days Cash on Hand, Current	14.886	14.357	25.225	31.612	18.107
Days Cash on Hand, Incl Board Designated & Undesignated Investments	14.886	14.357	25.225	31.612	18.107
Average Payment Period, Accounts Payable and Accrued Expenses	33.825	33.097	35.827	34.111	26.950
Average Payment Period, Current Liabilities	109.072	111.332	110.118	92.657	97.897
Capital Structure	222	107	107	222	204
Equity Financing Ratio	.223	.193	.197	.232	.204
Fixed Asset Financing	.848 .080	.824 .040	.831	.836	.735 .052
Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only	.080 .078	.040	.118 .117	.148 .143	.052
Debt Service Coverage Total	2.778	1.272	2.959	3.022	1.409
Debt Service Coverage Total with Operating Income Only	2.775	1.219	2.939	2.940	1.374
Profitability	2.715	1.219	2.5 10	2.510	1.57 1
Total Margin	(.010)	(.041)	.018	.032	(.017)
Operating Margin	(.010)	(.041)	.018	.029	(.017)
Non Operating Revenue Margin	(.159)	(.051)	.033	.083	(.061)
Return On Assets	(.011)	(.044)	.022	.044	(.024)
Return On Equity	(.047)	(.231)	.111	.188	(.119)
Markup	2.136	2.167	2.323	2.255	2.227
Deductible	.474	.513	.513	.532	.532
Markup Adjustment for Deductible	1.147	1.086	1.169	1.111	1.091
Reported Income Index	.945	1.066	6.829	1.491	1.048
Asset Efficiency					
Total Asset Turnover	1.048	1.073	1.201	1.367	1.394
Fixed Asset Turnover	1.942	1.927	2.273	2.675	2.556
Average Age Plant Depreciation Only	8.680	9.476	10.829	12.428	13.963
Other Financial Ratios					
Total Operating Expense Growth	.025	.007	.048	.093	.093
Total Operating Revenue Growth	.043	(.023)	.114	.107	.042
Realized Gains Divided by Non-Operating Revenue	.556	.263	.030	(.102)	(.169)
Realized Gains Divided by Net Income	(.088)	(.013)	.001	(.008)	.010
Long Term Debt to Equity	2.043	2.377	2.226	1.840	1.967

Charles A. Dean Memorial Hospital Greenville, Me	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	4,628,997 1,138,166 †	4,189,481 485,378 †	4,624,658 168,912 †	3,697,076 365,677 †	3,649,687 237,076 549,421
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	1,806,078 4,749 1,048,236	2,714,927 10,955 59,000	2,837,232 6,311 628,000	1,895,993 23,208 572,000	1,992,848 7,818 451,000
Other Accounts Receivable Inventory Other Current Assets	179,101 236,304	414,073 272,783	518,343 271,104	532,774 262,167	115,539 242,724
Total Non-Current Assets	216,363 5,256,288	232,365 6,009,621	194,756 5,083,713	45,257 4,854,561	53,261 7,003,269
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	5,641 791,305	12,337 2,215,826	4,151 1,052,281	12,465 1,172,832	2,605,947 750,455
Investments in Affiliates Other Non-current Assets	+ 822,684	+ 42,768	+ 277,611	; ; ; ; ; ; ; ; ; ; ; ;;;;;;;;;;;;;;;;	+ 19,932
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	9,388,697 5,752,039 3,636,658	10,006,285 6,267,595 3,738,690	10,589,948 6,840,278 3,749,670	10,701,713 7,356,542 3,345,171	11,571,151 7,944,216 3,626,935
Total Unrestricted Assets	9,885,285	10,199,102	9,708,371	8,551,637	10,652,955
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	3,781,223 57,586 1,173,398 2,468,794 81,445	3,033,776 60,801 1,290,665 1,602,641 79,669 †	3,692,622 40,663 1,434,458 2,081,697 135,804 †	3,434,605 47,049 1,280,717 1,438,788 218,051 450,000	3,305,695 53,237 1,522,267 1,085,320 644,871
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	2,867,943 343,580 1,044,996	3,108,360 282,754 1,518,221 +	2,700,305 244,970 768,803	2,659,611 251,596 441,521 +	6,896,190 3,822,390 1,275,559
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	+ 1,479,367 +	1,307,385 †	1,686,532 †	+ 1,966,494 +	1,798,241 †
Fund Balance Unrestricted	3,236,119	4,056,966	3,315,444	2,457,421	451,071
Total Liabilities & Equity	9,885,285	10,199,102	9,708,371	8,551,637	10,652,956
Total Restricted Assets Cash and Investments Receivables Other Assets	840,604 700,732 139,872 †	706,505 621,720 84,785 †	749,258 711,878 37,380 †	740,531 731,157 9,374 †	755,199 744,006 11,193 +
Total Restricted Liabilities and Equity	840,604	706,505	749,258	740,531	755,199
Total Restricted Fund Balance Total Liabilities	840,604	706,505	749,258	740,531	755,199 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	487,252 353,352	346,652 359,853	389,055 360,203	380,048 360,483	394,716 360,483

Charles A. Dean Memorial Hospital Greenville, Me	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	18,252,659	18,295,981	18,845,102	18,871,508	18,108,391
Gross Inpatient Service Revenue	4,840,274	4,971,133	4,208,792	4,400,798	4,435,902
Gross Outpatient Service Revenue	13,412,385	13,324,848	14,636,310	14,470,710	13,672,489
Free Care (Charity Care)	427,580	524,468	552,497	283,761	341,100
Bad Debt (Provision for Bad Debt)	363,558	488,729	680,908	417,982	857,560
Contractuals	3,921,736	3,585,372	3,549,926	3,667,945	3,094,057
Changes in Prior Year Estimated/Final Settlements	(8,465)	(643,212)	(981,344)	(380,821)	8,665
Net Patient Service Revenue	13,548,250	14,340,624	15,043,115	14,882,641	13,807,009
Other Operating Revenue	462,840	506,599	731,951	1,224,940	1,171,001
Total Operating Revenue	14,011,090	14,847,223	15,775,066	16,107,581	14,978,010
Total Operating Expenses	13,735,821	14,299,968	16,026,405	16,301,048	16,614,605
Depreciation and Amortization	503,245	515,556	572,789	597,116	598,550
Interest	23,389	14,332	11,283	18,509	19,974
Advertising Expenses	46,254	77,937	71,562	46,817	41,965
Allowed Advertising Expenses	945	136	†	+	+
Non-Allowed Advertising Expenses	45,309	77,801	71,562	46,817	41,965
Salaries and Benefits	9,075,270	9,512,136	10,525,330	10,323,584	10,397,183
Other Operating Expenses	4,087,663	4,180,007	4,845,441	5,315,022	5,556,933
Net Operating Income	275,269	547,255	(251,339)	(193,467)	(1,636,595)
Total Non-operating Revenue	38,854	18,520	27,046	15,702	18,345
Total Investment Income	40,474	18,520	27,046	15,702	18,345
Interest and Dividends	43,963	18,520	27,046	15,702	18,345
Realized Gains/Losses on Sales of Securities	†	†	†	†	†
Permanently Impaired Security Writedowns	(3,489)	†	†	†	+
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	+
Permanently Impaired Writedowns of Other Assets	†	+	+	+	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(1,620)	†	+	†	†
Excess of Revenue over Expenses Extraordinary Gains/Losses	314,123	565,775 †	(224,293) †	(177,765) †	(1,618,250) †
Total Surplus/Deficit	314,123	565,775	(224,293)	(177,765)	(1,618,250)
Total Change in Unrestricted Net Assets	463,910	820,847	(741,522)	(858,023)	(2,006,350)
Net Assets Released for Restrictions - Capital	233,208	225,429	†	†	†
Unrealized Gains/Losses on Investments	(2,689)	320	7,437	(19,879)	89,883
Minimum Pension Liability Adjustment	(59,854)	132,073	(157,966)	(247,734)	(82,195)
Transfers From/To Affiliates	(21,860)	<mark>(104,339)</mark>	(367,919)	(412,659)	(401,924)
Mergers	+	†	†	†	+
Consolidations with Support	+	†	†	†	+
Other Changes	982	1,589	1,219	14	6,136

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Charles A. Dean Memorial Hospital Greenville, Me	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.433	2.111	1.537	1.418	1.331
Current Ratio without Board Designated and Undesignated Investments	1.224	1.381	1.252	1.076	1.104
Days in Accounts Receivable	48.657	69.101	68.841	46.500	52.683
Acid Test	.301	.160	.046	.106	.238
Days Cash on Hand, Current	31.395	12.852	3.990	8.499	17.924
Days Cash on Hand, Incl Board Designated & Undesignated Investments	53.221	71.526	28.843	35.759	35.027
Average Payment Period, Accounts Payable and Accrued Expenses	32.366	34.176	33.881	29.767	34.692
Average Payment Period, Current Liabilities	104.299	80.332	87.216	79.829	75.336
Capital Structure					
Equity Financing Ratio	.327	.398	.342	.287	.042
Fixed Asset Financing	.094	.076	.065	.075	1.054
Cash Flow Divided by Total Debt	.123	.176	.055	.069	(.100)
Cash Flow Divided by Total Debt with Operating Income Only	.117	.173	.050	.066	(.102)
Debt Service Coverage Total	11.650	15.235	4.991	7.400	(14.916)
Debt Service Coverage Total with Operating Income Only	11.112	14.977	4.616	7.134	(15.190)
Profitablility					
Total Margin	.022	.038	(.014)	(.011)	(.108)
Operating Margin	.020	.037	(.016)	(.012)	(.109)
Non Operating Revenue Margin	.124	.033	(.121)	(.088)	(.011)
Return On Assets	.032	.055	(.023)	(.021)	(.152)
Return On Equity	.097	.139	(.068)	(.072)	(3.588)
Markup	1.363	1.315	1.222	1.233	1.160
Deductible	.215	.196	.188	.194	.171
Markup Adjustment for Deductible	1.077 .677	1.064	1.000	1.008	.974 .807
Reported Income Index	.077	.689	.302	.207	.807
Asset Efficiency					
Total Asset Turnover	1.421	1.458	1.628	1.885	1.408
Fixed Asset Turnover	3.853	3.971	4.207	4.815	4.130
Average Age Plant Depreciation Only	11.430	12.157	11.942	12.320	13.272
Other Financial Ratios					
Total Operating Expense Growth	.106	.041	.121	.017	.019
Total Operating Revenue Growth	.010	.060	.062	.021	(.070)
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	Ť
Realized Gains Divided by Net Income	†	T 070	T 074	† 102	Ť
Long Term Debt to Equity	.106	.070	.074	.102	8.474

Down East Community Hospital Machias, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	10,102,406 3,899,871 412,597 4,368,661	9,323,027 4,026,350 409,986 3,124,911	6,627,995 2,032,597 410,366 3,371,538	8,023,676 2,040,832 413,342 3,573,055	10,156,636 1,351,479 423,954 3,819,696
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	† + 670,457 451,425 200,205	† † 1,010,381 433,019 318,380	† 19,603 468,621 325,270	† 1,137,057 522,969 336,421	+ + 3,528,747 499,746 533,014
Total Non-Current Assets	299,395 14,145,237	13,711,812	13,563,521	12,433,797	10,763,480
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	+ 1,587,708 104,974 + 72,587 28,467,660 16,087,692 12,379,968	+ 2,029,449 69,983 + 64,167 29,096,822 17,548,609 11,548,213	+ 2,284,630 34,991 + 55,748 29,518,591 18,330,439 11,188,152	+ 2,042,913 + 120,485 30,078,690 19,808,291 10,270,399	+ 705,767 + 384,245 30,242,861 20,569,393 9,673,468
Total Unrestricted Assets	24,247,643	23,034,839	20,191,516	20,457,473	20,920,116
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,520,244 751,377 3,234,522 3,534,345 +	8,114,117 640,167 3,512,504 3,961,446 +	7,264,047 669,323 2,122,680 4,472,044 +	6,049,013 697,266 2,949,747 2,402,000 †	7,055,647 693,346 6,146,301 216,000 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	7,154,543 4,322,459 + + 2,832,084 +	4,927,521 3,643,326 † † † 1,284,195 †	6,309,092 3,120,228 + + 3,188,864 +	7,485,876 2,384,020 2,391,121 + 2,710,735 +	5,709,213 1,612,591 1,548,411 + 2,548,211
Fund Balance Unrestricted	9,572,856	9,993,201	6,618,377	6,922,584	8,155,256
Total Liabilities & Equity	24,247,643	23,034,839	20,191,516	20,457,473	20,920,116
Total Restricted Assets Cash and Investments Receivables Other Assets	1,381,247 1,381,247 † †	1,382,720 1,382,720 † †	1,449,327 1,449,327 † †	1,757,096 † 1,757,096 †	2,640,813 2,640,813 + +
Total Restricted Liabilities and Equity	1,381,247	1,382,720	1,449,327	1,757,096	2,640,813
Total Restricted Fund Balance Total Liabilities	1,381,247	1,382,720	1,449,327	1,757,096	2,640,813
Temporarily Restricted Net Assets Permanently Restricted Net Assets	38,012 1,343,235	39,485 1,343,235	55,731 1,393,596	363,500 1,393,596	1,247,217 1,393,596

Down East Community Hospital Machias, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	61,333,114	59,956,628	65,112,818	73,261,912	77,520,878
Gross Inpatient Service Revenue	12,494,020	12,538,771	12,410,035	13,339,003	13,191,696
Gross Outpatient Service Revenue	48,839,094	47,417,857	52,702,783	59,922,909	64,329,182
Free Care (Charity Care)	1,804,065	1,887,811	1,776,310	1,880,930	2,064,620
Bad Debt (Provision for Bad Debt)	2,021,713	1,998,937	2,822,935	2,990,480	2,923,477
Contractuals	23,609,340	23,915,918	27,268,429	33,438,173	35,500,915
Changes in Prior Year Estimated/Final Settlements	(199,400)	72,539	100,751	(42,000)	(1,092,000)
Net Patient Service Revenue	34,097,396	32,081,423	33,144,393	34,994,329	38,123,866
Other Operating Revenue	1,109,555	904,929	387,478	1,043,648	608,628
Total Operating Revenue	35,206,951	32,986,352	33,531,871	36,037,977	38,732,494
Total Operating Expenses	36,081,551	34,480,274	35,325,588	36,241,900	38,120,004
Depreciation and Amortization	1,527,524	1,514,904	1,577,502	1,495,762	1,278,690
Interest	212,626	182,258	157,626	135,303	114,621
Advertising Expenses	98,979	71,613	69,630	64,732	54,209
Allowed Advertising Expenses	41,571	27,999	32,548	32,583	27,717
Non-Allowed Advertising Expenses	57,408	43,614	37,082	32,149	26,492
Salaries and Benefits	20,465,022	19,557,410	20,748,470	21,561,106	20,506,229
Other Operating Expenses	13,777,400	13,154,089	12,772,360	12,984,997	16,166,255
Net Operating Income	(874,600)	(1,493,922)	(1,793,717)	(203,923)	612,490
Total Non-operating Revenue	250,959	607,022	186,844	99,031	178,746
Total Investment Income	194,824	600,827	186,844	99,031	178,746
Interest and Dividends	194,824	127,203	174,085	99,031	178,746
Realized Gains/Losses on Sales of Securities	+	473,624	12,759	+	†
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	†	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	56,135	6,195	+	+	†
Excess of Revenue over Expenses	(623,641)	(886,900)	(1,606,873)	(104,892)	791,236
Extraordinary Gains/Losses	†	†	†	†	+
Total Surplus/Deficit	(623,641)	(886,900)	(1,606,873)	(104,892)	791,236
Total Change in Unrestricted Net Assets	(1,099,712)	420,346	(3,374,827)	304,206	1,232,682
Net Assets Released for Restrictions - Capital	†	+	+	†	70,674
Unrealized Gains/Losses on Investments	227,609	(80,674)	133,508	(159,970)	26,926
Minimum Pension Liability Adjustment	(643,820)	1,573,225	(1,938,414)	604,059	243,846
Transfers From/To Affiliates	(59,860)	(185,305)	36,952	(34,991)	100,000
Mergers	†	†	+	+	†
Consolidations with Support	†	†	† .	+	+
Other Changes	Ť	Ť	+	Ť	t

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Down East Community Hospital Machias, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.554	1.399	1.227	1.664	1.540
Current Ratio without Board Designated and Undesignated Investments	1.343	1.149	.912	1.326	1.440
Days in Accounts Receivable	46.765	35.553	37.129	37.268	36.570
Acid Test	.573	.547	.336	.406	.252
Days Cash on Hand, Current	45.553	49.120	26.422	25.781	17.590
Days Cash on Hand, Incl Board Designated & Undesignated Investments	62.325	71.591	51.131	47.241	24.582
Average Payment Period, Accounts Payable and Accrued Expenses	34.167	38.891	22.958	30.986	60.894
Average Payment Period, Current Liabilities	79.438	89.841	78.564	63.543	69.903
Capital Structure					
Equity Financing Ratio	.395	.434	.328	.338	.390
Fixed Asset Financing	.349	.315	.279	.232	.167
Cash Flow Divided by Total Debt	.062	.048	(.002)	.103	.162
Cash Flow Divided by Total Debt with Operating Income Only	.044	.002	(.016)	.095	.148
Debt Service Coverage Total	1.196	.868	.161	1.897	2.691
Debt Service Coverage Total with Operating Income Only	.927	.218	(.073)	1.774	2.471
Profitablility					
Total Margin	(.018)	(.026)	(.048)	(.003)	.020
Operating Margin	(.025)	(.045)	(.053)	(.006)	.016
Non Operating Revenue Margin	(.402)	(.684)	(.116)	(.944)	.226
Return On Assets	(.026)	(.039)	(.080)	(.005)	.038
Return On Equity	(.065)	(.089)	(.243)	(.015)	.097
Markup	1.731	1.765	1.854	2.050	2.050
Deductible	.385	.399	.419	.456	.458
Markup Adjustment for Deductible	1.076	1.072	1.082	1.128	1.118
Reported Income Index	.567	(2.110)	.476	(.345)	.642
Asset Efficiency					
Total Asset Turnover	1.462	1.458	1.670	1.766	1.860
Fixed Asset Turnover	2.844	2.856	2.997	3.509	4.004
Average Age Plant Depreciation Only	10.532	11.584	11.620	13.243	16.086
Other Financial Ratios					
Total Operating Expense Growth	(.003)	(.044)	.025	.026	.052
Total Operating Revenue Growth	(.006)	(.063)	.017	.075	.075
Realized Gains Divided by Non-Operating Revenue	+	.780	.068	+	†
Realized Gains Divided by Net Income	+	(.534)	(.008)	+	†
Long Term Debt to Equity	.452	.365	.471	.344	.198

Eastern Maine Medical Center Bangor, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	121,699,118 37,860,701 1,326,249 53,197,370 4,873,386 4,811,332 2,603,666 2,324,446 14,701,968	141,656,633 24,192,002 12,627,077 65,958,844 6,818,782 5,737,170 5,681,768 2,508,884 18,132,106	146,572,948 34,522,884 13,897,156 69,709,076 5,757,406 2,204,938 5,102,707 2,672,803 12,705,978	169,521,523 47,762,234 11,986,674 81,937,734 2,776,697 11,989,099 4,887,477 2,699,182 5,482,426	192,131,234 65,576,104 16,663,619 84,186,557 2,244,338 9,208,938 4,565,448 3,430,338 6,255,892
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	420,620,611 9,665,396 127,708,664 † 101,060,366 462,226,307 280,040,122 182,186,185	610,648,240 150,170,267 214,415,264 † 38,919,137 493,818,175 286,674,603 207,143,572	605,890,197 106,988,457 211,145,028 † 33,712,608 562,347,934 308,303,830 254,044,104	610,226,028 41,474,869 206,846,016 † 33,440,894 657,583,428 329,119,179 328,464,249	743,220,862 144,090,612 192,417,920 + 14,734,826 743,637,514 351,660,010 391,977,504
Total Unrestricted Assets	542,319,729	752,304,873	752,463,145	779,747,551	935,352,096
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	67,963,067 2,856,615 54,506,946 6,526,790 2,749,096 1,323,620	85,845,311 2,772,997 67,141,909 11,377,430 3,065,876 1,487,099	90,712,471 2,791,922 70,158,448 9,814,562 6,625,088 1,322,451	93,848,524 3,191,672 75,353,702 8,433,361 5,561,921 1,307,868	88,522,871 3,286,324 76,226,192 2,405,515 5,238,899 1,365,941
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	193,619,221 61,705,341 30,624,042 † 99,433,716 1,856,122	328,469,738 214,285,987 23,231,044 † 89,294,429 1,658,278	313,787,316 210,933,391 9,313,516 † 90,719,583 2,820,826	330,519,150 208,079,450 9,345,516 † 110,440,483 2,653,701	467,981,891 355,955,176 9,379,516 † 100,234,232 2,412,967
Fund Balance Unrestricted	280,737,441	337,989,824	347,963,358	355,379,877	378,847,334
Total Liabilities & Equity	542,319,729	752,304,873	752,463,145	779,747,551	935,352,096
Total Restricted Assets Cash and Investments Receivables Other Assets	31,021,257 31,021,257 † †	34,173,103 34,173,103 † †	39,037,936 39,037,936 † †	44,470,938 44,470,938 † †	43,705,836 43,705,836 † †
Total Restricted Liabilities and Equity	31,021,257	34,173,103	39,037,936	44,470,938	43,705,836
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	31,021,257 † 20,348,188 10,673,069	34,173,103 † 23,279,271 10,893,832	39,037,936 † 27,224,227 11,813,709	44,470,938 † 32,827,338 11,643,600	43,705,836 † 31,867,125 11,838,711

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Eastern Maine Medical Center Bangor, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	1,220,000,221	1,249,578,962	1,370,595,051	1,505,053,654	1,631,943,865
Gross Inpatient Service Revenue	647,723,072	689,854,426	731,854,628	768,350,376	807,210,409
Gross Outpatient Service Revenue	572,277,149	559,724,536	638,740,423	736,703,278	824,733,456
Free Care (Charity Care)	23,648,543	29,223,699	27,542,258	20,465,047	24,911,411
Bad Debt (Provision for Bad Debt)	25,274,044	26,463,601	40,643,964	32,553,501	25,489,594
Contractuals	580,647,234	590,949,990	674,747,141	763,767,641	842,711,697
Changes in Prior Year Estimated/Final Settlements	(32,211,837)	(17,349,653)	(11,250,555)	(2,352,200)	(3,672,071)
Net Patient Service Revenue	622,642,237	620,291,325	638,912,243	690,619,665	742,503,234
Other Operating Revenue	32,368,032	27,888,923	30,060,344	29,766,277	33,686,210
Total Operating Revenue	655,010,269	648,180,248	668,972,587	720,385,942	776,189,444
Total Operating Expenses	594,902,936	618,520,632	652,244,681	680,823,269	746,442,259
Depreciation and Amortization	22,170,949	24,804,514	23,168,166	23,769,952	28,514,737
Interest	3,229,884	2,893,339	3,246,120	2,930,842	5,329,982
Advertising Expenses	1,142,814	1,518,140	1,495,926	1,621,983	1,594,176
Allowed Advertising Expenses	†	+	+	†	†
Non-Allowed Advertising Expenses	1,142,814	1,518,140	1,495,926	1,621,983	1,594,176
Salaries and Benefits	307,217,148	329,259,525	346,353,455	355,113,126	380,058,227
Other Operating Expenses	261,142,141	260,045,114	277,981,014	297,387,366	330,945,137
Net Operating Income	60,107,333	29,659,616	16,727,906	39,562,673	29,747,185
Total Non-operating Revenue	1,710,701	19,361,534	1,534,118	2,283,319	1,777,733
Total Investment Income	1,710,701	19,361,534	1,534,118	2,283,319	1,777,733
Interest and Dividends	1,445,563	1,766,625	1,473,221	1,705,837	1,580,657
Realized Gains/Losses on Sales of Securities	265,138	17,594,909	60,897	577,482	197,076
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	+	+	+	†
Excess of Revenue over Expenses	61,818,034	49,021,150	18,262,024	41,845,992	31,524,918
Extraordinary Gains/Losses	†	†	†	†	+
Total Surplus/Deficit	61,818,034	49,021,150	18,262,024	41,845,992	31,524,918
Total Change in Unrestricted Net Assets	68,620,868	57,252,383	9,973,534	7,416,519	23,467,456
Net Assets Released for Restrictions - Capital	769,736	2,264,230	1,055,599	1,870,484	3,132,109
Unrealized Gains/Losses on Investments	1,156,236	(2,097,955)	6,014,014	(3,055)	9,366,374
Minimum Pension Liability Adjustment	3,701,868	12,785,482	(360,456)	(15,750,733)	(6,971,610)
Transfers From/To Affiliates	600,855	(4,774,612)	(15,049,686)	(20,597,537)	(13,641,508)
Mergers	†	†	+	+	†
Consolidations with Support		+	+	+	
Other Changes	574,139	54,088	52,039	51,368	57,173

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Eastern Maine Medical Center Bangor, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.670	4.148	3.943	4.010	4.344
Current Ratio without Board Designated and Undesignated Investments	1.791	1.650	1.616	1.806	2.170
Days in Accounts Receivable	31.185	38.812	39.824	43.305	41.384
Acid Test	.577	.429	.534	.637	.929
Days Cash on Hand, Current	24.974	22.635	28.094	33.191	41.811
Days Cash on Hand, Incl Board Designated & Undesignated Investments	106.362	154.452	150.604	148.096	139.638
Average Payment Period, Accounts Payable and Accrued Expenses	34.737	41.277	40.707	41.860	38.754
Average Payment Period, Current Liabilities	43.313	52.775	52.633	52.134	45.006
Capital Structure					
Equity Financing Ratio	.518	.449	.462	.456	.405
Fixed Asset Financing	.339	1.034	.830	.633	.908
Cash Flow Divided by Total Debt	.321	.178	.102	.155	.108
Cash Flow Divided by Total Debt with Operating Income Only	.315	.131	.099	.149	.105
Debt Service Coverage Total	14.445	13.343	7.422	11.978	7.671
Debt Service Coverage Total with Operating Income Only	14.162	9.975	7.168	11.579	7.462
Profitablility					
Total Margin	.094	.073	.027	.058	.041
Operating Margin	.092	.046	.025	.055	.038
Non Operating Revenue Margin	.028	.395	.084	.055	.056
Return On Assets	.114	.065	.024	.054	.034
Return On Equity	.220	.145	.052	.118	.083
Markup	2.105	2.065	2.147	2.254	2.231
Deductible	.476	.473	.492	.507	.516
Markup Adjustment for Deductible	1.129	1.110	1.113	1.133	1.102
Reported Income Index	.901	.856	1.831	5.642	1.343
Asset Efficiency					
Total Asset Turnover	1.211	.887	.891	.927	.832
Fixed Asset Turnover	3.595	3.129	2.633	2.193	1.980
Average Age Plant Depreciation Only	12.631	11.557	13.307	13.846	12.333
Other Financial Ratios					
Total Operating Expense Growth	.069	.040	.055	.044	.096
Total Operating Revenue Growth	.147	(.010)	.032	.077	.077
Realized Gains Divided by Non-Operating Revenue	.155	.909	.040	.253	.111
Realized Gains Divided by Net Income	.004	.359	.003	.014	.006
Long Term Debt to Equity	.220	.634	.606	.586	.940

Franklin Memorial Hospital Farmington, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	19,692,412 4,193,626 1,326,380 10,470,970 23,186 † † 1,219,194	28,943,615 2,612,381 1,132,652 10,333,479 111,399 12,608,331 † 1,212,571	15,079,757 2,718,765 1,131,163 8,137,315 113,128 612,810 † 1,273,667	16,367,409 1,414,900 404,076 8,387,622 268,925 1,631,015 † †	12,134,787 13,278 361,998 7,901,603 424,036 684,951 †
Other Current Assets	2,459,056	932,802	1,092,909	4,260,871	2,748,921
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	53,966,933 † † †	36,795,883 † † †	34,357,203 (107,604) † †	31,667,225 (350,765) † †	30,968,057 (376,304) †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 15,493,307 85,018,148 46,544,522 38,473,626	† 1,693,990 85,640,384 50,538,491 35,101,893	† 2,026,264 86,934,002 54,495,459 32,438,543	† 2,239,386 88,239,511 58,460,907 29,778,604	† 2,579,455 90,241,451 61,476,545 28,764,906
Total Unrestricted Assets	73,659,345	65,739,498	49,436,960	48,034,634	43,102,844
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	9,299,724 891,387 6,293,976 2,114,361 † †	7,939,700 762,668 7,120,921 † † 56,111	6,743,047 670,000 6,016,990 † † 56,057	10,985,942 725,000 8,986,920 † 502,628 771,394	9,345,703 775,000 4,641,164 † 3,658,602 270,937
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	25,636,466 24,777,994 † † † * * * *	25,237,719 24,003,228 † † † † 1,234,491	21,806,956 19,776,019 † † † † 2,030,937	20,172,300 18,080,455 † † † † 2,091,845	20,148,593 17,215,654 † † † 2,932,939
Fund Balance Unrestricted	38,723,155	32,562,079	20,886,957	16,876,392	13,608,548
Total Liabilities & Equity	73,659,345	65,739,498	49,436,960	48,034,634	43,102,844
Total Restricted Assets Cash and Investments Receivables Other Assets	2,509,659 2,362,160 † 147,499	2,837,639 2,690,140 † 147,499	2,982,078 2,982,078 † †	2,762,510 2,762,510 † †	2,919,384 2,919,384 † †
Total Restricted Liabilities and Equity	2,509,659	2,837,639	2,982,078	2,762,510	2,919,384
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,509,659 † 1,077,560 1,432,099	2,837,639 † 1,387,990 1,449,649	2,982,078 † 1,705,323 1,276,755	2,762,510 † 1,525,940 1,236,570	2,919,384 † 1,679,687 1,239,697

Franklin Memorial Hospital Farmington, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	175,789,248	166,927,198	159,246,278	162,078,200	164,675,383
Gross Inpatient Service Revenue	55,105,860	49,705,499	43,380,159	44,337,408	42,203,555
Gross Outpatient Service Revenue	120,683,388	117,221,699	115,866,119	117,740,792	122,471,828
Free Care (Charity Care)	6,705,032	6,604,596	4,181,271	2,942,965	2,948,375
Bad Debt (Provision for Bad Debt)	3,725,281	5,311,053	3,427,410	3,603,718	4,732,302
Contractuals	81,463,941	82,441,727	82,809,113	82,053,016	86,767,094
Changes in Prior Year Estimated/Final Settlements	661,000	(1,674,000)	(1,693,240)	(730,000)	(2,275,000)
Net Patient Service Revenue	83,233,994	74,243,822	70,521,724	74,208,501	72,502,612
Other Operating Revenue	6,235,108	2,241,888	3,610,129	3,946,766	3,402,938
Total Operating Revenue	89,469,102	76,485,710	74,131,853	78,155,267	75,905,550
Total Operating Expenses	89,726,136	84,015,968	77,500,827	78,859,215	81,042,764
Depreciation and Amortization	4,684,361	4,512,293	4,050,233	3,742,913	3,711,734
Interest	1,150,299	1,180,951	983,664	909,838	828,673
Advertising Expenses	165,589	147,871	110,213	118,296	106,763
Allowed Advertising Expenses	165,589	147,871	110,213	118,296	106,763
Non-Allowed Advertising Expenses	†	+	+	+	†
Salaries and Benefits	56,160,492	52,808,057	48,458,138	47,164,361	46,386,411
Other Operating Expenses	27,565,395	25,366,796	23,898,579	26,923,807	30,009,183
Net Operating Income	(257,034)	(7,530,258)	(3,368,974)	(703,948)	(5,137,214)
Total Non-operating Revenue	(28,228)	(156,829)	516,801	19,899	141,986
Total Investment Income	(1,030)	(10,106)	(16,148)	(21,925)	83,266
Interest and Dividends	(1,030)	(10,106)	(16,148)	(21,925)	(2,300)
Realized Gains/Losses on Sales of Securities	†	+	+	+	85,566
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	(251,219)	(187,058)	(143,179)	1,605	39,206
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	224,021	40,335	676,128	40,219	19,514
Excess of Revenue over Expenses	(285,262)	(7,687,087)	(2,852,173)	(684,049)	(4,995,228)
Extraordinary Gains/Losses	Ť	Ť	Ť	Ť	Ť
Total Surplus/Deficit	(285,262)	(7,687,087)	(2,852,173)	(684,049)	(4,995,228)
Total Change in Unrestricted Net Assets	(12,992)	(6,161,076)	(11,675,126)	(2,080,227)	(3,267,872)
Net Assets Released for Restrictions - Capital	†	+	147,500	76,185	30,311
Unrealized Gains/Losses on Investments	+	+	+	+	†
Minimum Pension Liability Adjustment	+	+	+	+	†
Transfers From/To Affiliates	272,270	1,526,011	(8,970,453)	(1,472,363)	1,697,045
Mergers	†	+	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	+	+	+	†

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Franklin Memorial Hospital Farmington, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.118	3.645	2.236	1.490	1.298
Current Ratio without Board Designated and Undesignated Investments	2.118	3.645	2.236	1.490	1.298
Days in Accounts Receivable	45.918	50.802	42.116	41.255	39.779
Acid Test	.594	.472	.571	.166	.040
Days Cash on Hand, Current	23.692	17.193	19.132	8.839	1.771
Days Cash on Hand, Incl Board Designated & Undesignated Investments	23.692	17.193	19.132	8.839	1.771
Average Payment Period, Accounts Payable and Accrued Expenses	27.014	32.692	29.900	43.669	21.906
Average Payment Period, Current Liabilities	39.914	36.451	33.508	53.382	44.111
Capital Structure					
Equity Financing Ratio	.526	.495	.422	.351	.316
Fixed Asset Financing	.644	.684	.610	.607	.598
Cash Flow Divided by Total Debt	.126	(.096)	.042	.098	(.044)
Cash Flow Divided by Total Debt with Operating Income Only	.127	(.091)	.024	.098	(.048)
Debt Service Coverage Total	3.226	(.962)	1.249	2.512	(.293)
Debt Service Coverage Total with Operating Income Only	3.242	(.886)	.953	2.499	(.384)
Profitablility					
Total Margin	(.003)	(.101)	(.038)	(.009)	(.066)
Operating Margin	(.003)	(.098)	(.045)	(.009)	(.068)
Non Operating Revenue Margin	.099	.020	(.181)	(.029)	(.028)
Return On Assets	(.004)	(.117)	(.058)	(.014)	(.116)
Return On Equity	(.007)	(.236)	(.137)	(.041)	(.367)
Markup	2.029	2.014	2.101	2.105	2.074
Deductible	.463	.494	.520	.506	.527
Markup Adjustment for Deductible	1.121	1.032	1.033	1.065	1.003
Reported Income Index	21.957	1.248	.244	.171	1.529
Asset Efficiency					
Total Asset Turnover	1.214	1.161	1.510	1.627	1.764
Fixed Asset Turnover	2.325	2.179	2.285	2.625	2.639
Average Age Plant Depreciation Only	9.936	11.200	13.455	15.619	16.563
Other Financial Ratios					
Total Operating Expense Growth	.071	(.064)	(.078)	.018	.028
Total Operating Revenue Growth	.049	(.145)	(.031)	.054	(.029)
Realized Gains Divided by Non-Operating Revenue	†	Ť	Ť	†	.603
Realized Gains Divided by Net Income	†	+	+	+	(.017)
Long Term Debt to Equity	.640	.737	.947	1.071	1.265

Houlton Regional Hospital Houlton, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	11,011,141 742,531 306,752 8,379,146	8,489,715 121,080 302,696 6,576,482	9,530,917 309,910 308,787 7,600,541	9,882,256 776,889 287,572 7,020,340	7,982,545 23,261 297,456 6,017,490
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	т 55,498 280,911 785,159 461,144	† 255,593 768,382 465,482	† 171,802 772,018 367,859	† 568,974 837,749 390,732	† 352,659 836,048 455,631
Total Non-Current Assets	19,685,621	17,543,556	16,915,070	15,799,705	15,161,819
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	+ 3,322,885 +	† 3,766,885 †	† 4,270,809 †	† 4,141,212 †	† 4,474,278 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 2,703,273 40,393,840 26,734,377 13,659,463	† 760,161 40,912,065 27,895,555 13,016,510	† 722,632 41,160,778 29,239,149 11,921,629	† 494,360 41,653,185 30,489,052 11,164,133	† 570,989 41,738,187 31,621,635 10,116,552
Total Unrestricted Assets	30,696,762	26,033,271	26,445,987	25,681,961	23,144,364
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	11,883,701 892,000 4,523,872 4,852,012 †	10,503,188 883,000 4,751,231 4,868,957 †	12,099,202 980,000 5,521,372 4,438,271 †	9,051,639 986,000 5,420,363 972,816 †	8,837,633 856,000 5,746,114 1,221,679 †
Other Current Liabilities Total Non-current Liabilities	1,615,817	†	1,159,559	1,672,460	1,013,840
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund	11,674,138 11,031,107 † †	11,322,752 10,177,638 + +	10,305,808 9,283,486 + +	13,184,419 8,071,323 4,207,837 †	11,282,032 7,197,038 3,098,560
Accrued Pension and Post Retiree Health Benefits	365,000 +	750,000 +	625,000 †	456,000 +	456,000 +
Other Non-Current Liabilities	278,031	395,114	397,322	449,259	530,434
Fund Balance Unrestricted	7,138,923	4,207,331	4,040,977	3,445,903	3,024,699
Total Liabilities & Equity	30,696,762	26,033,271	26,445,987	25,681,961	23,144,364
Total Restricted Assets Cash and Investments Receivables Other Assets	284,139 51,664 232,475 †	66,297 51,664 14,633 †	136,031 51,664 84,367 †	66,051 51,664 14,387 †	66,837 51,664 15,173 †
Total Restricted Liabilities and Equity	284,139	66,297	136,031	66,051	66,837
Total Restricted Fund Balance Total Liabilities	284,139	66,297 †	136,031	66,051 †	66,837 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	232,475 51,664	14,633 51,664	84,367 51,664	14,387 51,664	15,173 51,664

Houlton Regional Hospital Houlton, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	73,439,422	76,679,949	79,679,662	79,878,764	84,679,351
Gross Inpatient Service Revenue	18,637,903	18,492,039	20,635,206	21,706,982	22,024,280
Gross Outpatient Service Revenue	54,801,519	58,187,910	59,044,456	58,171,782	62,655,071
Free Care (Charity Care)	1,713,780	1,312,896	1,321,904	1,191,968	1,463,486
Bad Debt (Provision for Bad Debt)	1,962,000	2,300,000	2,755,000	3,000,000	3,350,000
Contractuals	28,514,707	32,578,509	31,767,468	33,248,786	35,788,223
Changes in Prior Year Estimated/Final Settlements	68,000	339,000	(355,000)	(549,000)	364,000
Net Patient Service Revenue	41,180,935	40,149,544	44,190,290	42,987,010	43,713,642
Other Operating Revenue	962,834	1,373,156	393,218	2,174,375	2,154,726
Total Operating Revenue	42,143,769	41,522,700	44,583,508	45,161,385	45,868,368
Total Operating Expenses	44,012,843	45,218,727	45,354,339	45,820,005	46,940,919
Depreciation and Amortization	1,446,103	1,594,985	1,585,608	1,564,681	1,488,200
Interest	751,968	725,136	653,766	652,750	591,114
Advertising Expenses	16,574	30,349	17,921	19,621	27,541
Allowed Advertising Expenses	2,849	16,058	6,167	11,313	15,372
Non-Allowed Advertising Expenses	13,725	14,291	11,754	8,308	12,169
Salaries and Benefits	31,260,713	32,297,216	33,024,273	33,194,534	33,565,377
Other Operating Expenses	10,537,485	10,571,041	10,072,771	10,388,419	11,268,687
Net Operating Income	(1,869,074)	(3,696,027)	(770,831)	(658,620)	(1,072,551)
Total Non-operating Revenue	349,299	386,473	357,043	243,838	129,486
Total Investment Income	349,299	386,473	357,043	243,838	129,486
Interest and Dividends	124,058	125,279	164,176	93,253	216,767
Realized Gains/Losses on Sales of Securities	225,241	261,194	192,867	150,585	(87,281)
Permanently Impaired Security Writedowns	. †	, t	, t	, t	t i i i
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	+
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	+	†	†	†	†
Excess of Revenue over Expenses	(1,519,775)	(3,309,554)	(413,788)	(414,782)	(943,065)
Extraordinary Gains/Losses	+	†	†	†	+
Total Surplus/Deficit	(1,519,775)	(3,309,554)	(413,788)	(414,782)	(943,065)
Total Change in Unrestricted Net Assets	(777,745)	(2,931,592)	(166,354)	(595,074)	(421,204)
Net Assets Released for Restrictions - Capital	371,833	273,857	55,444	154,237	173,728
Unrealized Gains/Losses on Investments	370,197	104,105	191,990	(334,529)	348,133
Minimum Pension Liability Adjustment	+	10 1,105	+	(33,1,22))	+
Transfers From/To Affiliates	+	†	†	†	+
Mergers	+	†	†	†	+
Consolidations with Support	+	†	†	†	+
Other Changes	1	1		1	

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Houlton Regional Hospital Houlton, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses	1.206 .927 74.267 .088 8.997 37.490 38.791	1.167 .808 59.787 .040 3.546 35.063 39.754	1.141 .788 62.778 .051 5.159 40.775 46.044	1.549 1.092 59.609 .118 8.779 42.934 44.705	1.410 .903 50.245 .036 2.575 38.505 46.143
Average Payment Period, Accounts Payable and Accided Expenses Average Payment Period, Current Liabilities	101.900	87.880	100.899	74.654	70.969
Capital StructureEquity Financing RatioFixed Asset FinancingCash Flow Divided by Total DebtCash Flow Divided by Total Debt with Operating Income OnlyDebt Service Coverage TotalDebt Service Coverage Total with Operating Income Only	.233 .808 (.003) (.018) .453 .220	.162 .782 (.079) (.096) (.612) (.851)	.153 .779 .052 .036 1.188 .956	.134 .723 .052 .041 1.104 .955	.131 .711 .027 .021 .720 .638
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.036) (.044) (.230) (.050) (.213) 1.690 .388 1.043 1.954	(.079) (.089) (.117) (.127) (.787) 1.726 .425 1.006 1.129	(.009) (.017) (.863) (.016) (.102) 1.765 .399 1.065 2.487	(.009) (.015) (.588) (.016) (.120) 1.791 .416 1.065 .697	(.021) (.023) (.137) (.041) (.312) 1.850 .423 1.087 2.239
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	1.384 3.085 18.487 (.029) (.066) .645 (.148) 1.545	1.610 3.190 17.490 .027 (.015) .676 (.079) 2.419	1.699 3.740 18.440 .003 .074 .540 (.466) 2.297	1.768 4.045 19.486 .010 .013 .618 (.363) 2.342	1.987 4.534 21.248 .024 .016 (.674) .093 2.379

Inland Hospital Waterville, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	11,854,680 1,453,853 287,464 6,657,455 45,121 1,760,520 322,844 601,581 725,842	17,601,126 5,108,976 89,688 8,126,348 161,167 540,228 1,531,093 554,602 1,489,024	12,442,576 239,013 75,364 8,243,608 48,724 1,020,178 986,584 635,780 1,193,325	12,538,052 276,979 69,043 7,369,034 181,688 2,618,806 906,517 678,186 437,799	10,385,465 (2,064,986) 102,306 7,853,960 79,734 3,008,863 200,987 671,246 533,355
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	39,831,910 1,766,516 7,090,037 + 13,832,394 37,292,772 20,149,809 17,142,963	37,562,895 2,046,983 7,138,817 † 7,556,806 42,992,878 22,172,589 20,820,289	37,469,035 2,533,897 8,410,597 † 6,355,899 44,878,190 24,709,548 20,168,642	38,043,518 2,570,795 8,595,495 + * 8,178,930 45,846,859 27,148,561 18,698,298	34,977,138 2,873,260 9,046,379 † 4,709,375 47,689,552 29,341,428 18,348,124
Total Unrestricted Assets	51,686,590	55,164,021	49,911,611	50,581,570	45,362,603
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	15,763,228 935,123 5,468,132 3,505,074 701,710 5,153,189	17,503,823 719,776 7,012,303 2,454,229 761,171 6,556,344	15,900,288 540,848 6,598,029 909,807 1,607,021 6,244,583	16,972,826 557,889 6,010,428 1,057,787 1,384,639 7,962,083	9,600,985 407,408 6,820,011 1,027,805 1,345,761
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	12,217,082 5,014,674 3,309,867 † 3,789,905 102,636	12,971,977 4,264,559 2,849,511 † 5,742,907 115,000	12,547,578 5,306,875 2,827,305 † 4,196,673 216,725	13,308,359 4,973,737 2,549,284 † 5,560,811 224,527	17,315,180 11,627,658 2,587,714 + 2,873,260 226,548
Fund Balance Unrestricted	23,706,280	24,688,221	21,463,745	20,300,385	18,446,438
Total Liabilities & Equity	51,686,590	55,164,021	49,911,611	50,581,570	45,362,603
Total Restricted Assets Cash and Investments Receivables Other Assets	2,051,691 2,051,691 † †	1,939,303 1,939,303 † †	1,824,367 1,824,367 † †	2,785,451 2,785,451 † †	2,733,986 2,733,986 † †
Total Restricted Liabilities and Equity	2,051,691	1,939,303	1,824,367	2,785,450	2,733,986
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,051,691 † 1,384,495 667,196	1,939,303 + 1,225,808 713,495	1,824,367 † 1,077,940 746,427	2,785,450 † 694,587 2,090,863	2,733,986 + 505,376 2,228,610

Inland Hospital Waterville, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	118,074,490	116,565,585	121,011,300	127,144,903	140,236,728
Gross Inpatient Service Revenue	21,953,891	21,694,733	23,627,510	25,254,680	28,536,558
Gross Outpatient Service Revenue	96,120,599	94,870,852	97,383,790	101,890,223	111,700,170
Free Care (Charity Care)	2,938,858	2,758,589	2,973,445	2,979,255	2,215,897
Bad Debt (Provision for Bad Debt)	3,708,046	4,063,525	5,376,318	5,561,575	5,096,764
Contractuals	46,287,250	46,722,513	47,773,996	51,780,958	61,996,716
Changes in Prior Year Estimated/Final Settlements	(1,060,217)	(1,716,993)	(580,404)	(1,014,442)	347,955
Net Patient Service Revenue	66,200,553	64,737,951	65,467,945	67,837,557	70,579,396
Other Operating Revenue	3,484,148	2,467,055	2,188,565	3,585,723	3,018,182
Total Operating Revenue	69,684,701	67,205,006	67,656,510	71,423,280	73,597,578
Total Operating Expenses	68,955,834	66,415,711	69,218,631	71,201,481	74,186,676
Depreciation and Amortization	2,373,884	2,391,012	2,608,928	2,642,302	2,782,317
Interest	474,564	479,412	390,600	461,152	514,029
Advertising Expenses	306,629	243,507	303,565	323,317	245,596
Allowed Advertising Expenses	+	+	+	+	†
Non-Allowed Advertising Expenses	306,629	243,507	303,565	323,317	245,596
Salaries and Benefits	39,282,538	36,160,212	36,313,468	37,089,356	38,357,225
Other Operating Expenses	26,518,219	27,141,568	29,602,070	30,685,354	32,287,509
Net Operating Income	728,867	789,295	(1,562,121)	221,799	(589,098)
Total Non-operating Revenue	214,871	441,334	144,679	160,382	191,471
Total Investment Income	214,871	441,334	144,679	160,382	191,471
Interest and Dividends	245,957	211,360	203,418	183,957	177,175
Realized Gains/Losses on Sales of Securities	(31,086)	229,974	(58,739)	(23,575)	14,296
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	†	†	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	†	+	+	+
Excess of Revenue over Expenses	943,738	1,230,629	(1,417,442)	382,181	(397,627)
Extraordinary Gains/Losses	Ť	Ť	†	†	t
Total Surplus/Deficit	943,738	1,230,629	(1,417,442)	382,181	(397,627)
Total Change in Unrestricted Net Assets	1,000,982	981,942	(3,224,476)	(1,163,359)	(1,853,947)
Net Assets Released for Restrictions - Capital	136,322	626,991	275,422	274,447	235,845
Unrealized Gains/Losses on Investments	183,645	(351,364)	167,495	75,432	312,120
Minimum Pension Liability Adjustment	†	+	+	+	†
Transfers From/To Affiliates	(262,723)	(524,314)	(2,249,951)	(1,895,419)	(2,004,285)
Mergers Consolidations with Support	†	+	+	+	+
Consolidations with Support	†	†	+	+	+
Other Changes	†	†	Ť	Ť	t

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Inland Hospital Waterville, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.202	1.413	1.311	1.245	2.024
Current Ratio without Board Designated and Undesignated Investments	.752	1.006	.783	.739	1.082
Days in Accounts Receivable	36.706	45.817	45.960	39.649	40.617
Acid Test	.110	.297	.020	.020	(.204)
Days Cash on Hand, Current	9.546	29.637	1.723	1.842	(10.033)
Days Cash on Hand, Incl Board Designated & Undesignated Investments	48.413	70.335	47.810	47.603	36.210
Average Payment Period, Accounts Payable and Accrued Expenses	29.976	39.977	36.155	31.999	34.862
Average Payment Period, Current Liabilities	86.413	99.788	87.129	90.361	49.078
Capital Structure					
Equity Financing Ratio	.459	.448	.430	.401	.407
Fixed Asset Financing	.293	.205	.263	.266	.634
Cash Flow Divided by Total Debt	.119	.119	.042	.100	.089
Cash Flow Divided by Total Debt with Operating Income Only	.111	.104	.037	.095	.081
Debt Service Coverage Total	2.764	2.899	1.425	3.479	2.704
Debt Service Coverage Total with Operating Income Only	2.607	2.587	1.295	3.319	2.526
Profitablility					
Total Margin	.014	.018	(.021)	.005	(.005)
Operating Margin	.010	.012	(.023)	.003	(.008)
Non Operating Revenue Margin	.228	.359	(.102)	.420	(.482)
Return On Assets	.018	.022	(.028)	.008	(.009)
Return On Equity	.040	.050	(.066)	.019	(.022)
Markup	1.763	1.792	1.780	1.836	1.931
Deductible	.392	.401	.395	.407	.442
Markup Adjustment for Deductible	1.092	1.089	1.090	1.109	1.095
Reported Income Index	.943	1.253	.440	(.329)	.214
Asset Efficiency					
Total Asset Turnover	1.352	1.226	1.358	1.415	1.627
Fixed Asset Turnover	4.065	3.228	3.355	3.820	4.011
Average Age Plant Depreciation Only	8.488	9.273	9.471	10.275	10.546
Other Financial Ratios					
Total Operating Expense Growth	.063	(.037)	.042	.029	.042
Total Operating Revenue Growth	.033	(.036)	.007	.056	.030
Realized Gains Divided by Non-Operating Revenue	(.145)	.521	(.406)	(.147)	.075
Realized Gains Divided by Net Income	(.033)	.187	.041	(.062)	(.036)
Long Term Debt to Equity	.212	.173	.247	.245	.630

Cash and Investment 1 1,12,786 5,403,789 3.8 Net Patern Accounts Cevable 1 395,758 394,442 4 Net Patern Accounts Cevable 1 4,907,184 9,434,425 9,9 Inter Accounts Receivable 1 4,957,768 5,468,024 1 Unter Accounts Receivable 1 4,257,768 5,468,024 1 Unter Accounts Receivable 1 1,276,455 1,802,025 1,5 Unter Accounts Receivable 1 1,44,456,218 43,806,022 44,85 Total Non-Current Assets 1 1,44,456,218 43,806,022 44,85 Total Non-Current Assets 1 1,44,456,218 43,806,022 44,85 Due From Affiliates 1 1,872,000 1,6 65,00,065 67,048,955 63,44 Conse Properby, Plant and Equipment (PRE) 1 <td< th=""><th>LincolnHealth Damariscotta, Me.</th><th>FY 2012</th><th>FY 2013</th><th>FY 2014</th><th>FY 2015</th><th>FY 2016</th></td<>	LincolnHealth Damariscotta, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Cash and Investment 1	DATA ELEMENTS	\$	\$	\$	\$	\$
Current Assets Whose Use is Limited Current Assets Whose Use is Limited Per Tablet Accounts Receivable Per Tablet Per Ta		+	†			18,625,673
Net Patent Accounts Receivable + 9,501,644 9,434,425 9.9 Due from Affiliates + 4,457,7768 5,488,024 1 Third Party Settements Receivable + + 2,716,260 + 2,31 Other Accounts Receivable + + 1,787,455 1,850,2275 1,52 Other Current Assets + + 9,576,443 8,947,0031 7,62 Total Non-Current Assets + + 9,576,443 8,947,0031 7,62 Due from Affiliates + + 1,872,000 1,8		†	†			3,808,523
Due from Affiliates + 4,557,768 5,448,024 - Other Accounts Receivable + 2,716,260 + 2,31 Unert Accounts Receivable + 1,776,250 1,800,275		+	+			418,071
Third Party Settlements Receivable - 2,716,260 - - 2,11 Inventory + 1,787,455 1,850,275 1,6 Other Accounts Assets + 1,917,67,855 1,850,275 1,6 Total Non-Current Assets + 44,456,218 43,808,022 44,80 Total Non-Current Assets + 44,456,218 43,808,022 44,80 Investments + 1,872,000 1,87,000		+	+			9,522,684
Other Accounts Receivable + - <td></td> <td>+</td> <td>+</td> <td></td> <td>5,488,024</td> <td>102,123</td>		+	+		5,488,024	102,123
inventory i 1,787,455 1,590,275 1,500,		†	+	2,716,260	+	2,103,916
Other Current Assets + + 151,976 175,933 174,933 175,933 174,933 175,933 174,933 174,933 174,933 174,933 174,933 174,933 174,933 174,933 174,933 174,933 174,933 175,915,9143<		†	+	+	+	+
Total Non-Current Assets 1 44,456,218 43,808,022 44,815 Instee Hell Investments 1 1 9,576,43 8,947,031 7,6 Due From Affiliates 1 1 9,576,43 8,947,031 7,6 Investments Investments 1 1 1,872,000 1,872,000 1,872,000 One From Affiliates 1 1 66,1,841 571,571 5 Oras Property, Plant and Equipment (PP&E) 1 7,64,611,617 79,709,094 83,2 Otal Current Labilities 1 1 44,456,283 47,291,674 49,1 Ver Property, Plant and Equipment (PP&E) 1 7,23,245,934 32,417,420 34,3 Total Unrest Liabilities 1 1 9,800,169 9,981,166 51,1 Current Liabilities 1 1,275,004 1,071,042 1,4 Current Liabilities 1 1,210,033 9,151,747 6 Other Current Liabilities 1 1,2,450,291 1,24 4 Long Term Debt 1 1,44,7228 1,2750,046 1,47 Long Term Debt	,	+	+			1,966,127
Instee ideal Investments Investmen	Other Current Assets	†	+	591,976	715,933	704,229
Board Designated and Undesignated Investments + + 9,576,443 8,947,031 7,6 Investments in Affiliates + + 1,872,000 1,872,000 1,8 Oner Non-Current Assets + 66,1941 571,571 5 Gross Property, Plant and Equipment (PP&E) + 4,4465,683 47,291,674 49,3 Next Property, Plant and Equipment (PP&E) + + 44,465,683 47,291,674 49,3 Next Property, Plant and Equipment (PP&E) + + 44,465,683 47,291,674 49,3 Next Property, Plant and Equipment (PP&E) + + 9,800,186 5,131 5,121 2,8,5 63,44 Current Liabilities + + + 5,07,078		+	†	44,456,218	43,808,022	44,818,289
Due From Artiliates + + -		†	+	+	+	+
Investments in Affiliates + + 1,872,000 1,872,010		†	+	9,576,443	8,947,031	7,626,999
Other Non-current Assets + + -66.1941 571.571 -5 Gross Property, Plant and Equipment (PP&E) + + 76.811.617 79,709.094 83,3 Accumulated Depreciation + + 44,465,683 47,291.674 49,1 Net Property, Plant and Equipment (PP&E) + + 44,465,683 47,291.674 49,1 Net Property, Plant and Equipment (PP&E) + + 32,345,934 32,417,420 34,3 Total Unrestricted Assets + + 66,100.65 67,084,955 63,44 Current Long Term Debt (LTD) + + 9,800,189 9,981,166 5,11 2,85 Current Long Term Debt (LTD) + + + 5,07,078 2,85 6,44 4,52,97,083 3,150,121 2,85 Due to Affiliates + + + 5,217,069 5,161,747 6 6,07,078 14,47,228 12,750,046 14,77 14,447,228 12,750,046 14,77 12,452,173 14,252,70,046 14,77 12,452,173 14,454,297 12,452,173 14,454,297 12,452,173 14,454,297		†	+	+	+	†
Gross Properby, Plant and Equipment (PP&E) + + 7,6811,617 79,709,104 833, Accumulated Depreciation + + 44,465,683 47,291,674 49,1 Net Property, Plant and Equipment (PP&E) + + 32,345,934 32,417,420 34,47 Total Urrent Liabilities + + 46,6510,065 67,084,955 63,44 Current Labilities + + 9,800,189 9,981,166 511 Current Long Term Debt (LTD) + + 9,15004 1,071,042 1,4 Accounts Payable and Accured Expenses + + 2,957,083 3,150,121 2,6 Estimated Third Party Settlements + + 5,217,069 5,161,747 6 Other Current Labilities + + + 5,217,069 5,161,747 6 Cotal Non-current Liabilities + + 13,130,394 12,454,297 12,47 6 Cotal Non-current Liabilities + + + + + + + - - - - - - - -		†	+			1,872,000
Accumulated Depreciation 44465 683 47/291/674 490 Net Property, Plant and Equipment (PP&E) 7 1 44465 683 47/291/674 490 Net Property, Plant and Equipment (PP&E) 7 1 32,345,934 32,417,420 34,7 Total Unrestricted Assets 7 7 7 66,510,065 67,084,955 63,44 Total Current Liabilities 7 7 19,065 67,084,955 63,44 Accounts Payable and Accrued Expenses 7 7 9,065 31,50,121 2,2,6 Estimated Third Party Settlements 7 7 1,033 9,11,78 10 Due to Affiliates 7 7 11,033 9,11,78 10 Other Current Liabilities 7 7 11,033 9,11,78 10 Total Voncurrent Liabilities 7 7 11,033 9,11,78 10 Due to Affiliates 7 7 1 13,130,394 12,2750,046 14,77 Estimated Third Party Settlements 7 7 1 13,130,394 12,454,297 12,454 Due to Affiliates 7 7 7 1 7 7 10 Due to Affiliates 7 7 7 1 7 7 10 Due to Affiliates 7 7 7 1 7 7 10 Due to Affiliates 7 7 7 1 7 7 10 Due to Affiliates 7 7 7 1 7 7 10 Due to Affiliates 7 7 7 1 7 7 1 7 7 10 Due to Affiliates 7 7 7 1 7 7 1 7 7 10 Due to Affiliates 7 7 7 1 7 7 1 7 7 10 Due to Affiliates 7 7 7 1 7 7 1 7 7 1 7 7 1 7 7 1 7 7 1 7		†	+			594,455
Net Property, Piant and Equipment (PP&E) + + 1,2,345,034 32,417,420 34,7 Total Unrestricted Assets + + 66,510,065 67,084,955 63,44 Current Liabilities + + 9,800,189 9,981,166 5,11 Current Liabilities + + 9,150,044 1,071,042 1,4 Accounts Payable and Accrued Expenses + + 2,957,083 31,510,12 2,6 Estimated Third Party Settlements + + 2,957,083 31,178 12 Due to Affiliates + + 5,217,069 5,161,747 6 Other Current Liabilities + + 1,11,033 91,178 12 Total Non-current Liabilities + + 1,2454,297 12,4 Cong Term Debt + + + + + Set Insurance Fund + + + + + + Other Non-Current Liabilities + + + + + + + + + + + + + <td< td=""><td></td><td>†</td><td>+</td><td></td><td></td><td>83,878,873</td></td<>		†	+			83,878,873
Total Unrestricted Assets i<		+	+	44,465,683	47,291,674	49,154,038
Total Current Liabilities Corrent Circulaties Corrent Corrent Cor	Net Property, Plant and Equipment (PP&E)	†	+	32,345,934	32,417,420	34,724,835
Current Long Term Debt (LTD) + + 915,004 1,071,042 1,4 Accounts Payable and Accrued Expenses + + 2,957,083 3,150,121 2,6 Stimated Third Party Settlements + + 5,07,083 3,150,121 2,6 Due to Affiliates + + 5,217,069 5,161,747 6 Other Current Liabilities + + 711,033 91,178 112 Total Non-current Liabilities + + 13,30,394 12,454,297 12,45 Conder Third Party Settlements + + + + + 12,454,297 12,45 Due to Affiliates + + + + + + + - <	Total Unrestricted Assets	+	+	66,510,065	67,084,955	63,443,962
Accounts Payable and Accrued Expenses + 2,957,083 3,150,721 2,65 Estimated Third Party Settlements + + + 507,078 Due to Affiliates + + + 5,027,069 5,161,747 6 Other Current Liabilities + + 711,033 91,178 11 12 Long Term Debt + + 711,033 91,178 12 2,6 Long Term Debt + + 711,033 91,178 12 2,6 3,150,121 2,6 3,150,121 2,6 2,6 3,150,121 2,6 2,6 3,150,121 2,6 2,6 3,150,121 2,6 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,150,121 2,6 3,160,121 3,150,121 2,6	Total Current Liabilities	+	†	9,800,189	9,981,166	5,131,314
Estimated Third Party Settlements + + 507,078 000 Due to Affiliates + + 5,217,069 5,161,747 60 Other Current Liabilities + + 711,033 91,178 12 Total Non-current Liabilities + + 13,130,394 12,454,297 12,454 Long Term Debt + + + + + + Setimated Third Party Settlements + + + + + + Due to Affiliates + <		†	+	915,004	1,071,042	1,405,784
Due to Affiliates + + 5,217,069 5,161,747 C Other Current Liabilities + + 711,033 91,178 12 Total Non-current Liabilities + + 711,033 91,178 12 Long Term Debt + + 13,447,228 12,750,046 14,74 Estimated Third Party Settlements + + + + + Due to Affiliates + + + + + + + Due to Affiliates +		+	†	2,957,083	3,150,121	2,861,432
Due to Affiliates + + 5,217,069 5,161,747 6 Other Current Liabilities + + 711,033 911,178 12 Long Term Debt + + 13,447,228 12,750,046 14,74 Long Term Debt + + 13,130,394 12,454,297 12,454,297 Long Term Debt + + + + + + Estimated Third Party Settlements + <	Estimated Third Party Settlements	†	+	+	507,078	+
Total Non-current Liabilities 1 1 11,105 51,110 12,750 14,72 Long Term Debt 1 13,130,394 12,454,297 12,4 Estimated Third Party Settlements 1 1 1,14,728 12,750,046 14,72 Due to Affiliates 1 1 13,130,394 12,454,297 12,4 Due to Affiliates 1 1 1 1 1 Self Insurance Fund 1 1 1 1 1 Accrued Pension and Post Retiree Health Benefits 1 1 1316,834 295,749 2,33 Fund Balance Unrestricted 1 1 316,834 295,749 2,33 Fund Balance Unrestricted Assets 1 1 316,834 295,749 2,33 Total Restricted Assets 1 1 43,262,648 44,353,743 43,55 Cash and Investments 1 1 5,693,732 6,477,389 6,68 Cash and Investments 1 1 5,693,731 6,477,389 6,88 Other Assets 1 1 5,693,731 6,47		+	†	5,217,069	5,161,747	672,869
Long Term Debt + + 13,130,394 12,454,297 12,454 Estimated Third Party Settlements +	Other Current Liabilities	†	+	711,033	91,178	191,229
Estimated Third Party Settlements +		+	+	13,447,228	12,750,046	14,743,906
Due to Affiliates +		+	†	13,130,394	12,454,297	12,439,516
Self Insurance Fund +	1	+	+	+	+	+
Accrued Pension and Post Retiree Health Benefits +		+	†	+	†	+
Other Non-Current Liabilities + 316,834 295,749 2,3 Fund Balance Unrestricted + + 43,262,648 44,353,743 43,56 Total Liabilities & Equity + + 66,510,065 67,084,955 63,44 Total Restricted Assets + + 5,693,732 6,477,389 6,60 Cash and Investments + + 5,033,229 5,677,389 6,60 Receivables + + 503 800,000 88 Other Assets + + + + + Total Restricted Liabilities and Equity + + + + + Total Restricted Liabilities and Equity + + 5,662,049 6,477,389 6,88 Total Restricted Fund Balance + + 5,662,049 6,477,389 6,88 Total Liabilities + + 5,662,049 6,477,389 6,88 Total Liabilities + + - + - + Total Restricted Net Assets + + 5,662,049 6,477,389 <td< td=""><td></td><td>+</td><td>+</td><td>+</td><td>+</td><td>+</td></td<>		+	+	+	+	+
Fund Balance Unrestricted + + + 43,262,648 44,353,743 43,56 Total Liabilities & Equity + + + 43,262,648 44,353,743 43,56 Total Liabilities & Equity + + + 66,510,065 67,084,955 63,44 Total Restricted Assets + + + 5,693,732 6,477,389 6,86 Cash and Investments + + + 5,693,229 5,677,389 6,68 Receivables + + 5,03 800,000 68 Other Assets + + + + + Total Restricted Liabilities and Equity + + + + Total Restricted Fund Balance + + 5,662,049 6,477,389 6,86 Total Liabilities + + 5,662,049 6,477,389 6,86 Total Liabilities + + 31,682 + + Temporarily Restricted Net Assets + + 413,611 1,408,755 1,68		+	+	+	+	+
Total Liabilities & Equity 1 1 15,262,646 141,353,745 15,364 Total Liabilities & Equity 1 1 66,510,065 67,084,955 63,44 Total Restricted Assets 1 1 5,693,732 6,477,389 6,60 Cash and Investments 1 1 5,693,732 6,477,389 6,60 Receivables 1 1 5,03 800,000 88 Other Assets 1 1 1 1 1 Total Restricted Liabilities and Equity 1 1 1 6,477,389 6,88 Total Restricted Fund Balance 1 1 6,477,389 6,88 Total Liabilities 1 1 5,662,049 6,477,389 6,88 Total Liabilities 1 1 1,408,755 1,68 Total Liabilities 1 1 1,408,755 1,68		+	+	316,834	295,749	2,304,390
Total Restricted Assets + + 5,693,732 6,477,389 6,80 Cash and Investments + + 5,693,732 5,677,389 6,60 Receivables + + 5,693,229 5,677,389 6,60 Other Assets + + 503 800,000 80 Other Assets + + + + + Total Restricted Liabilities and Equity + + + + + Total Restricted Fund Balance + + 5,662,049 6,477,389 6,86 Total Liabilities + + 5,662,049 6,477,389 6,86 Total Liabilities + + 31,682 + + Temporarily Restricted Net Assets + + 413,611 1,408,755 1,66		+	†	43,262,648	44,353,743	43,568,742
Cash and Investments + + 5,693,229 5,677,389 6,00 Receivables + + 503 800,000 8 Other Assets + + 5,693,731 6,477,389 6,86 Total Restricted Liabilities and Equity + + + + + Total Restricted Fund Balance + + 5,662,049 6,477,389 6,86 Total Liabilities + + 31,682 + + Temporarily Restricted Net Assets + + 413,611 1,408,755 1,6	Total Liabilities & Equity	+	+	66,510,065	67,084,955	63,443,962
Cash and Investments + + 5,693,229 5,677,389 6,0 Receivables + + 503 800,000 6 Other Assets + + 5,693,731 6,477,389 6,86 Total Restricted Liabilities and Equity + + + + + Total Restricted Fund Balance + + 5,662,049 6,477,389 6,86 Total Liabilities + + 31,682 + + Temporarily Restricted Net Assets + + 413,611 1,408,755 1,6	Total Restricted Assets	+	+	5.693.732	6.477.389	6,868,460
Receivables + + 503 800,000 80 Other Assets +	Cash and Investments	+	+			6,066,018
Other Assets + <t< td=""><td>Receivables</td><td>+</td><td>+</td><td></td><td></td><td>802,442</td></t<>	Receivables	+	+			802,442
Total Restricted Fund Balance t f 5,662,049 6,477,889 6,867 Total Liabilities t t 31,682 t Temporarily Restricted Net Assets t t 413,611 1,408,755 1,6	Other Assets	+	+	+	†	+
Total Liabilities + + 31,682 + Temporarily Restricted Net Assets + + 413,611 1,408,755 1,6	Total Restricted Liabilities and Equity	+	†	5,693,731	6,477,389	6,868,460
Total Liabilities + + 31,682 + Temporarily Restricted Net Assets + + + 413,611 1,408,755 1,6	Total Restricted Fund Balance	+	+	5.662.049	6.477.389	6,868,460
Temporarily Restricted Net Assets + + + 413,611 1,408,755 1,6	Total Liabilities	†	+		+	+ c,cc5,+00
		+	+		1 408 755	1,609,291
Permanently Restricted Net Assets + + 5,248,438 5,068,634 5,2		+	+			5,259,169

LincolnHealth Damariscotta, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	?	ə	•	•	•
Gross Inpatient Service Revenue (GPSR)	Ť	Ť	114,576,670	113,193,499	121,327,052
Gross Outpatient Service Revenue	1		39,286,182	38,170,528	37,872,843
Free Care (Charity Care)	 +	 +	75,290,488	75,022,971	83,454,209
Bad Debt (Provision for Bad Debt)	+	+	3,716,815	3,246,981 3,361,191	4,261,969 4,580,128
Contractuals	+	+	4,591,259 39,996,957	39,051,386	40,652,275
Changes in Prior Year Estimated/Final Settlements	, +	+	(1,669,000)	(5,627,000)	(973,000)
Net Patient Service Revenue	, +	+	67,940,639	73,160,941	72,805,680
Other Operating Revenue	+	+	2,244,588	1,466,475	4,279,485
Total Operating Revenue	+	+	70,185,227	74,627,416	77,085,165
Total Operating Expenses	. +	+	71,174,000	71,637,500	75,085,823
Depreciation and Amortization	†	†	2,916,078	2,977,759	3,432,331
Interest	+	+	709,968	683,045	689,520
Advertising Expenses	+	+	72,063	87,046	68,137
Allowed Advertising Expenses	+	+	63,887	73,292	58,364
Non-Allowed Advertising Expenses	+	+	8,176	13,754	9,773
Salaries and Benefits	†	+	27,941,794	28,770,775	30,494,914
Other Operating Expenses	+	+	39,534,097	39,118,875	40,400,921
Net Operating Income	†	†	(988,773)	2,989,916	1,999,342
Total Non-operating Revenue	†	†	643,779	1,447,935	815,874
Total Investment Income	+	+	533,222	1,142,691	489,838
Interest and Dividends	+	+	285,777	202,594	188,488
Realized Gains/Losses on Sales of Securities	+	†	247,445	940,097	301,350
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	+	110,557	305,244	326,036
Excess of Revenue over Expenses	+	+	(344,994)	4,437,851	2,815,216
Extraordinary Gains/Losses	†	†	+	+	†
Total Surplus/Deficit	†	†	(344,994)	4,437,851	2,815,216
Total Change in Unrestricted Net Assets	+	+	(3,126)	1,091,095	(785,001)
Net Assets Released for Restrictions - Capital	†	+	511,831	241,313	183,537
Unrealized Gains/Losses on Investments	†	+	426,006	(1,132,666)	72,198
Minimum Pension Liability Adjustment	†	†	+	+	†
Transfers From/To Affiliates	+	+	(595,969)	(2,455,403)	(3,855,952)
Mergers	+	+	+	+	†
Consolidations with Support	†	†	+	+	†
Other Changes	+	†	+	†	†

Maine Health Data Organization

Hospital Financial Report Part III

LincolnHealth Damariscotta, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	+	+	+	3.228	5.116
Current Ratio without Board Designated and Undesignated Investments	+	+	+	2.332	3.630
Days in Accounts Receivable	+	+	+	47.068	47.741
Acid Test	+	+	+	.580	.824
Days Cash on Hand, Current	†	+	†	30.771	21.530
Days Cash on Hand, Incl Board Designated & Undesignated Investments	†	+	+	78.334	60.382
Average Payment Period, Accounts Payable and Accrued Expenses	†	+	†	16.746	14.576
Average Payment Period, Current Liabilities	†	†	†	53.061	26.139
Capital Structure					
Equity Financing Ratio	+	+	+	.661	.687
Fixed Asset Financing	†	+	+	.384	.358
Cash Flow Divided by Total Debt	†	+	+	.326	.314
Cash Flow Divided by Total Debt with Operating Income Only	†	+	+	.263	.273
Debt Service Coverage Total	†	+	+	5.068	3.940
Debt Service Coverage Total with Operating Income Only	†	+	†	4.162	3.477
Profitablility					
Total Margin	+	+	+	.058	.036
Operating Margin	+	+	+	.040	.026
Non Operating Revenue Margin	+	+	+	.326	.290
Return On Assets	+	+	+	.066	.044
Return On Equity	+	+	+	.100	.065
Markup	+	+	+	1.601	1.673
Deductible	+	+	+	.345	.335
Markup Adjustment for Deductible	+	+	+	1.055	1.131
Reported Income Index	+	+	+	4.067	(3.586)
Asset Efficiency					
Total Asset Turnover	+	+	+	1.134	1.228
Fixed Asset Turnover	+	+	+	2.302	2.220
Average Age Plant Depreciation Only	+	+	+	15.882	14.321
Other Financial Ratios				15.002	14.521
Total Operating Expense Growth				007	0.40
Total Operating Revenue Growth	T	T .	T	.007	.048
Realized Gains Divided by Non-Operating Revenue	T	T .	T	.063	.033
Realized Gains Divided by Noti-Operating Revenue	T	T	T	.649	.369
Long Term Debt to Equity	T	T .	T	.212 .281	.107
Long Term Debt to Equity	Т	Т	Т	.281	.286

Maine Behavioral Healthcare South Portland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	+	+	24,181,214	23,749,882	23,861,807
Cash and Investment	+	+	17,052,428	16,375,736	15,321,421
Current Assets Whose Use is Limited	+	+	407,264	406,965	406,840
Net Patient Accounts Receivable	+	+	5,656,950	5,683,738	6,261,621
Due from Affiliates	+	+	+	591,669	411,232
Third Party Settlements Receivable	+	+	+	+	+
Other Accounts Receivable	+	+	791,301	402,673	1,188,816
Inventory	+	+	128,987	132,279	138,507
Other Current Assets	+	+	144,284	156,822	133,370
Total Non-Current Assets	+	+	30,549,190	28,514,455	28,284,742
Trustee Held Investments	1	1			
Board Designated and Undesignated Investments	 		97,893	106,229	113,823
Due From Affiliates	 		601,021	454,395	225,927
Investments in Affiliates	Ť	Ţ	Ţ	Т	Ţ
Other Non-current Assets	Ť	Ţ	T		
	Ť	Ť	1,247,612	1,472,848	1,825,255
Gross Property, Plant and Equipment (PP&E)	Ť	Ť	46,845,104	46,398,548	47,323,066
Accumulated Depreciation	Ť	Ť	18,242,440	19,917,565	21,203,329
Net Property, Plant and Equipment (PP&E)	+	+	28,602,664	26,480,983	26,119,737
Total Unrestricted Assets	†	+	54,730,404	52,264,337	52,146,549
Total Current Liabilities	+	+	7,363,330	6,147,242	7,983,118
Current Long Term Debt (LTD)	+	†	1,328,459	1,363,792	1,393,476
Accounts Payable and Accrued Expenses	+	†	5,670,084	4,783,450	4,592,969
Estimated Third Party Settlements	+	+	+	+	+
Due to Affiliates	+	+	364,787	+	+
Other Current Liabilities	+	+	+	+	1,996,673
Total Non-current Liabilities	+	+	30,391,211	31,243,984	30,202,672
Long Term Debt	+	+	22,313,453	20,607,263	19,236,362
Estimated Third Party Settlements	+	+	7,576,123	10.199.533	10,522,974
Due to Affiliates	+	+	+	10,199,555	10,022,00,1
Self Insurance Fund	+	+	+	+	+
Accrued Pension and Post Retiree Health Benefits	+	+	+	+	+
Other Non-Current Liabilities		, t	501,635	437,188	443,336
Fund Balance Unrestricted	+	+	16,975,863	14,873,111	13,960,759
Total Liabilities & Equity	+	+	54,730,404	52,264,337	52,146,549
Total Restricted Assets	+	+	1,438,255	1,816,445	1,931,695
Cash and Investments	+	+			
Receivables	1	1	1,438,255	1,816,445	1,803,797
Other Assets	1 +	 +	1	1	127,898
Total Restricted Liabilities and Equity	+	+	1,438,255	1,816,445	1,931,695
Total Restricted Fund Balance	1	1 ±			
Total Liabilities	Ť	Ť	1,427,079	1,805,269	1,920,519
Temporarily Restricted Net Assets	Ť	Ť	11,176	11,176	11,176
	Ť	Ť	758,834	1,145,640	1,255,140
Permanently Restricted Net Assets	†	Ť	668,245	659,629	665,379

Maine Behavioral Healthcare South Portland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	+	+	96,117,904	98,933,210	100,244,282
Gross Inpatient Service Revenue	+	+	52,533,547	53,754,025	55,396,098
Gross Outpatient Service Revenue	+	+	43,584,357	45,179,185	44,848,184
Free Care (Charity Care)	+	+	8,063,278	9,183,980	9,387,758
Bad Debt (Provision for Bad Debt)	+	+	1,239,091	1,712,458	1,807,168
Contractuals	†	+	22,697,459	20,256,908	19,359,107
Changes in Prior Year Estimated/Final Settlements	†	+	+	+	†
Net Patient Service Revenue	†	+	64,118,076	67,779,864	69,690,249
Other Operating Revenue	+	+	10,030,567	10,852,893	13,681,592
Total Operating Revenue	†	+	74,148,643	78,632,757	83,371,841
Total Operating Expenses	+	+	73,844,430	78,295,885	84,726,919
Depreciation and Amortization	+	†	1,877,847	1,908,626	2,119,050
Interest	†	+	955,457	930,228	904,779
Advertising Expenses	†	+	24,333	24,638	30,182
Allowed Advertising Expenses	†	+	+	†	†
Non-Allowed Advertising Expenses	†	+	24,333	24,638	30,182
Salaries and Benefits	†	+	56,318,941	60,244,347	64,928,464
Other Operating Expenses	+	+	14,667,852	15,188,046	16,744,444
Net Operating Income	†	†	304,213	336,872	(1,355,078)
Total Non-operating Revenue	†	+	94,212	(2,377,624)	506,726
Total Investment Income	+	+	94,212	625,182	506,726
Interest and Dividends	+	+	94,212	625,182	506,726
Realized Gains/Losses on Sales of Securities	+	†	+	+	+
Permanently Impaired Security Writedowns	†	+	+	+	+
Gains/Losses on Joint Ventures/Equity Investments	†	+	+	+	+
Permanently Impaired Writedowns of Other Assets	†	+	+	(3,002,806)	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	+	+	+	+
Excess of Revenue over Expenses	+	+	398,425	(2,040,752)	(848,352)
Extraordinary Gains/Losses	+	†	+	†	t t
Total Surplus/Deficit	†	+	398,425	(2,040,752)	(848,352)
Total Change in Unrestricted Net Assets	+	+	305,425	(2,102,752)	(912,352)
Net Assets Released for Restrictions - Capital	+	†	+	t i i i i	t t
Unrealized Gains/Losses on Investments	+	†	+	+	†
Minimum Pension Liability Adjustment	†	+	+	+	+
Transfers From/To Affiliates	†	+	(93,000)	(62,000)	(64,000)
Mergers	†	+	+	+	+
Consolidations with Support	†	+	+	+	+
Other Changes	†	+	+	†	+

Maine Health Data Organization

Н	lospital	Financia	al Rep	oort F	Part	III

Maine Behavioral Healthcare South Portland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	+	+	†	3.937	3.017
Current Ratio without Board Designated and Undesignated Investments	Ť	+	ŧ	3.864	2.989
Days in Accounts Receivable Acid Test	Ť	+	Ť	30.607	32.795
Days Cash on Hand, Current	Ť	Ť	Ť	2.730 80.193	1.970
Days Cash on Hand, Incl Board Designated & Undesignated Investments	 +	 +	+	80.193 82.364	69.495 70.493
Average Payment Period, Accounts Payable and Accrued Expenses	1 +	1	+	22.857	20.294
Average Payment Period, Current Liabilities	+	+	+	29.373	35.273
Capital Structure	'	1		29.575	55.275
Equity Financing Ratio	+	+	+	.285	260
Fixed Asset Financing	+	1	+	.205 .778	.268 .736
Cash Flow Divided by Total Debt	+	+	+	(.004)	.033
Cash Flow Divided by Total Debt with Operating Income Only	+	+	+	.060	.020
Debt Service Coverage Total	†	+	+	.353	.959
Debt Service Coverage Total with Operating Income Only	+	+	+	1.406	.736
Profitablility					
Total Margin	+	+	+	(.027)	(.010)
Operating Margin	+	+	+	.004	(.016)
Non Operating Revenue Margin	+	+	+	1.165	(.597)
Return On Assets	+	+	†	(.039)	(.016)
Return On Equity	+	+	+	(.137)	(.061)
Markup	+	+	+	1.402	1.345
Deductible	+	+	†	.205	.193
Markup Adjustment for Deductible	+	+	+	1.143	1.116
Reported Income Index	Ť	Ť	Ť	.971	.930
Asset Efficiency					
Total Asset Turnover	+	+	+	1.459	1.609
Fixed Asset Turnover	Ť	+	†	2.969	3.192
Average Age Plant Depreciation Only	Ť	Ť	Ť	10.436	10.006
Other Financial Ratios					
Total Operating Expense Growth	+	+	+	.060	.082
Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue	Ť	+	ŧ	.060	.060
Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	† +	† +	† +	1 290	1 220
Long Term Debt to Equity	I	I	I	1.386	1.378

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	19,843,234 7,940,040 774,388 9,122,240 46,497 † + 685,665	29,039,012 5,574,101 489,278 8,868,070 51,855 12,402,188 † 594,493	15,578,088 2,158,158 718,255 9,982,229 107,949 1,056,027 † 503,588	15,451,735 934,010 747,009 9,974,102 331,432 1,170,281 † 679,830	21,779,671 3,048,744 22,895 10,634,580 539,934 5,223,207 399,262 755,534
Other Current Assets	1,274,404	1,059,027	1,051,882	1,615,071	1,155,515
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets	53,782,148 † 9,985,147 † † 10,641,993	47,169,836 † 11,260,995 † 2,234,589	54,279,696 † 19,738,310 † ; 2,625,237	47,626,344 † 16,868,511 † 1,306,512	46,017,042 1,127,274 18,005,720 † † 436,313
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	61,605,138 28,450,130 33,155,008 73,625,382	65,010,496 31,336,244 33,674,252 76,208,848	65,794,525 33,878,376 31,916,149 69,857,784	66,674,587 37,223,266 29,451,321 63,078,079	430,313 29,844,670 3,396,935 26,447,735 67,796,713
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	14,495,685 1,245,947 8,748,621 4,501,117 †	16,184,919 691,080 8,611,806 6,882,033 †	12,963,994 594,616 8,584,652 3,784,726 †	13,664,082 641,479 9,426,228 3,596,375 †	21,517,603 207,415 9,775,464 5,339,638 6,195,086
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	14,468,836 13,639,621 † † † * * * * * *	13,830,268 12,910,818 † † † † 919,450	13,363,939 12,287,655 † † † † 1,076,284	12,603,785 11,617,135 † † † † * 986,650	14,072,719 12,124,767 806,000 + 1,127,274 14,678
Fund Balance Unrestricted	44,660,861	46,193,661	43,529,851	36,810,212	32,206,391
Total Liabilities & Equity	73,625,382	76,208,848	69,857,784	63,078,079	67,796,713
Total Restricted Assets Cash and Investments Receivables Other Assets	1,476,554 1,476,554 † †	1,077,365 1,077,365 † †	1,192,973 1,192,973 † †	1,646,650 1,646,650 † †	3,715,340 3,715,340 † †
Total Restricted Liabilities and Equity	1,476,554	1,077,365	1,192,973	1,646,650	3,715,340
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,476,554 † 789,423 687,131	1,077,365 † 387,488 689,877	1,192,973 † 491,325 701,648	1,646,650 † 945,390 701,260	3,715,340 † 1,094,082 2,621,258

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	173,013,129	169,565,275	164,281,145	160,333,325	169,647,096
Gross Inpatient Service Revenue	46,935,220	46,143,227	38,454,820	37,937,000	45,267,382
Gross Outpatient Service Revenue	126,077,909	123,422,048	125,826,325	122,396,325	124,379,714
Free Care (Charity Care)	4,587,246	5,895,307	4,963,038	3,531,704	2,869,919
Bad Debt (Provision for Bad Debt)	5,246,401	4,723,934	5,266,803	6,282,515	9,650,811
Contractuals	84,254,481	84,969,211	82,194,081	79,456,568	79,809,745
Changes in Prior Year Estimated/Final Settlements	792,000	(3,900,000)	(24,000)	+	†
Net Patient Service Revenue	78,133,001	77,876,823	71,881,223	71,062,538	77,316,621
Other Operating Revenue	1,794,348	2,295,682	3,612,655	2,796,128	3,932,037
Total Operating Revenue	79,927,349	80,172,505	75,493,878	73,858,666	81,248,658
Total Operating Expenses	80,951,669	80,547,975	80,417,782	81,010,567	87,285,741
Depreciation and Amortization	3,512,311	3,363,197	3,376,713	3,355,301	3,401,273
Interest	835,955	756,010	695,184	648,484	397,718
Advertising Expenses	282,824	259,721	267,579	236,194	122,678
Allowed Advertising Expenses	31,805	36,687	32,951	29,052	†
Non-Allowed Advertising Expenses	251,019	223,034	234,628	207,142	122,678
Salaries and Benefits	52,576,833	50,031,165	48,390,518	48,249,562	48,641,575
Other Operating Expenses	23,743,746	26,137,882	27,687,788	28,521,026	34,722,497
Net Operating Income	(1,024,320)	(375,470)	(4,923,904)	(7,151,901)	(6,037,083)
Total Non-operating Revenue	506,805	668,192	1,176,743	115,456	(807,726)
Total Investment Income	259,006	483,756	904,989	(132,396)	(807,726)
Interest and Dividends	350,955	394,877	322,026	391,879	(837,210)
Realized Gains/Losses on Sales of Securities	(91,949)	88,879	582,963	(524,275)	29,484
Permanently Impaired Security Writedowns	†	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	†	+	+	+	†
Permanently Impaired Writedowns of Other Assets	†	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	247,799	184,436	271,754	247,852	†
Excess of Revenue over Expenses	(517,515)	292,722	(3,747,161)	(7,036,445)	(6,844,809)
Extraordinary Gains/Losses	(45,391)	(116,945)	†	†	32,794,434
Total Surplus/Deficit	(562,906)	175,777	(3,747,161)	(7,036,445)	25,949,625
Total Change in Unrestricted Net Assets	404,960	1,532,800	(2,663,811)	(6,719,638)	32,206,391
Net Assets Released for Restrictions - Capital	602,713	892,110	360,962	316,807	189,352
Unrealized Gains/Losses on Investments	365,153	464,913	945,294	+	1,630,827
Minimum Pension Liability Adjustment	+	+	+	+	†
Transfers From/To Affiliates	+	+	(222,906)	+	(13,735)
Mergers	+	+	+	+	†
Consolidations with Support	†	+	+	+	†
Other Changes	†	+	+	†	4,450,322

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016				
RATIOS									
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	2.058 1.369 42.615 .601 41.074 88.138 41.235 68.323	2.490 1.794 41.564 .375 28.673 81.925 40.724 76.537	2.724 1.202 50.688 .222 13.628 107.143 40.672 61.420	2.365 1.131 51.230 .123 7.901 87.188 44.306 64.225	1.849 1.012 50.204 .143 13.365 91.712 42.535 93.628				
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.607 .411 .103 .086 1.920 1.666	.606 .383 .122 .100 2.204 1.870	.623 .385 (.014) (.059) .234 (.615)	.584 .394 (.140) (.145) (2.440) (2.532)	.475 .458 (.097) (.074) (2.931) (2.154)				
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.006) (.013) (.979) (.007) (.012) 2.159 .487 1.119 (1.278)	.004 (.005) 2.283 .004 .006 2.134 .501 1.079 .191	(.049) (.065) (.314) (.054) (.086) 2.088 .500 1.066 1.407	(.095) (.097) (.016) (.112) (.191) 2.014 .496 1.033 1.047	(.085) (.074) .118 (.101) (.213) 1.989 .470 1.074 1.487				
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth	1.092 2.411 8.100 (.001) (.067)	1.061 2.381 9.317 (.005) .003	1.098 2.365 10.033 (.002) (.052)	1.173 2.508 11.094 .007 (.022)	1.187 3.072 .999 .077 .100				
Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	<mark>(.181)</mark> .178 .305	.133 .304 .279	.495 (.156) .282	<mark>(4.541)</mark> .075 .316	(.037) (.004) .376				

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MaineGeneral Medical Center Augusta, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	65,890,424	124,189,532	143,287,437	129,985,754	133,452,346
Cash and Investment	15,802,951	11,626,319	24,042,759	26,706,884	15,378,900
Current Assets Whose Use is Limited	†	†	†	†	†
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	37,884,779 628,842 †	56,876,151 240,471 38,000,000	102,008,755 745,108 +	90,166,543 371,024 †	85,648,180 565,181 14,581,000
Inventory	4,005,167	4,573,785	6,401,351	5,460,540	5,645,395
Other Current Assets	7,568,685	12,872,806	10,089,464	7,280,763	11,633,690
Total Non-Current Assets	552,156,260	512,972,857	518,659,419	498,140,863	483,116,450
Trustee Held Investments	211,933,426	47,248,572	33,593,442	24,516,455	24,263,341
Board Designated and Undesignated Investments	81,678,372	84,984,886	50,399,562	52,953,883	60,257,746
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	†	†	†	†	+
Other Non-current Assets	49,293,447	9,506,594	8,159,916	7,866,673	2,987,511
Gross Property, Plant and Equipment (PP&E)	363,716,627	535,142,761	598,189,903	598,210,080	602,342,532
Accumulated Depreciation	154,465,612	163,909,956	171,683,404	185,406,228	206,734,680
Net Property, Plant and Equipment (PP&E)	209,251,015	371,232,805	426,506,499	412,803,852	395,607,852
Total Unrestricted Assets	618,046,684	637,162,389	661,946,856	628,126,617	616,568,796
Total Current Liabilities	81,526,301	77,096,164	87,677,821	77,124,913	70,038,836
Current Long Term Debt (LTD)	5,028,990	2,840,693	2,900,504	3,078,152	3,493,049
Accounts Payable and Accrued Expenses	45,076,992	42,368,502	43,344,722	32,833,776	32,451,810
Estimated Third Party Settlements	9,863,021	9,044,570	13,785,620	12,975,063	8,070,640
Due to Affiliates	5,174,219	4,704,694	8,888,859	10,186,359	7,626,062
Other Current Liabilities	16,383,079	18,137,705	18,758,116	18,051,563	18,397,275
Total Non-current Liabilities	355,614,487	338,882,968	332,581,140	334,873,936	346,432,198
Long Term Debt	313,576,305	312,201,318	309,300,815	306,222,664	299,822,644
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates	†	†	+	+	+
Self Insurance Fund	†	†	+	+	+
Accrued Pension and Post Retiree Health Benefits	39,805,545	24,599,527	21,059,871	26,193,544	44,126,843
Other Non-Current Liabilities	2,232,637	2,082,123	2,220,454	2,457,728	2,482,711
Fund Balance Unrestricted	180,905,896	221,183,257	241,687,895	216,127,768	200,097,762
Total Liabilities & Equity	618,046,684	637,162,389	661,946,856	628,126,617	616,568,796
Total Restricted Assets	50,465,668	44,044,501	23,775,318	22,487,126	21,807,438
Cash and Investments	29,501,134	38,619,227	20,137,337	20,463,350	20,522,582
Receivables	20,964,534	5,425,274	3,637,981	2,023,776	1,284,856
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	50,465,668	44,044,501	23,775,318	22,487,126	21,807,438
Total Restricted Fund Balance Total Liabilities	50,465,668 †	44,044,501	23,775,318 †	22,487,126	21,807,438 †
Temporarily Restricted Net Assets	36,309,123	29,352,466	7,440,626	5,707,308	4,454,112
Permanently Restricted Net Assets	14,156,545	14,692,035	16,334,692	16,779,818	17,353,326

MaineGeneral Medical Center Augusta, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	725,165,929	788,529,710	790,401,643	843,043,211	910,123,283
Gross Inpatient Service Revenue	260,812,705	279,832,874	255,747,004	275,100,531	299,327,291
Gross Outpatient Service Revenue	464,353,224	508,696,836	534,654,639	567,942,680	610,795,992
Free Care (Charity Care)	10,831,099	15,673,704	11,321,984	12,586,822	12,262,918
Bad Debt (Provision for Bad Debt)	23,225,217	22,824,134	24,048,918	34,619,280	32,880,356
Contractuals	347,756,189	397,892,186	382,354,173	422,388,836	457,775,592
Changes in Prior Year Estimated/Final Settlements	(9,966,000)	(3,000,000)	(1,200,000)	(4,300,000)	(14,700,000)
Net Patient Service Revenue	353,319,424	355,139,686	373,876,568	377,748,273	421,904,417
Other Operating Revenue	18,494,515	23,562,071	24,954,721	29,867,507	31,085,867
Total Operating Revenue	371,813,939	378,701,757	398,831,289	407,615,780	452,990,284
Total Operating Expenses	358,253,409	367,962,686	413,143,820	431,924,624	451,708,135
Depreciation and Amortization	17,894,222	14,801,180	24,073,980	28,934,935	28,700,414
Interest	1,285,472	1,124,746	12,482,704	20,111,518	20,125,907
Advertising Expenses	723,100	825,257	907,030	781,314	649,802
Allowed Advertising Expenses	723,100	825,257	907,030	781,314	649,802
Non-Allowed Advertising Expenses	+	+	+	+	†
Salaries and Benefits	196,730,209	204,146,725	212,450,458	218,559,348	228,505,372
Other Operating Expenses	141,620,406	147,064,778	163,229,648	163,537,509	173,726,640
Net Operating Income	13,560,530	10,739,071	(14,312,531)	(24,308,844)	1,282,149
Total Non-operating Revenue	(17,846,640)	4,439,816	6,299,665	3,371,349	1,637,575
Total Investment Income	5,656,522	3,424,841	6,233,201	3,097,434	1,032,331
Interest and Dividends	1,094,658	1,266,622	1,039,870	744,102	1,038,487
Realized Gains/Losses on Sales of Securities	4,561,864	2,158,219	5,193,331	2,353,332	(6,156)
Permanently Impaired Security Writedowns	+	+	+	+	+
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	+
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(23,503,162)	1,014,975	66,464	273,915	605,244
Excess of Revenue over Expenses	(4,286,110)	15,178,887	(8,012,866)	(20,937,495)	2,919,724
Extraordinary Gains/Losses	+	†	2,488,295	†	†
Total Surplus/Deficit	(4,286,110)	15,178,887	(5,524,571)	(20,937,495)	2,919,724
Total Change in Unrestricted Net Assets	(35,330,695)	40,277,361	20,504,638	(25,560,126)	(16,030,006)
Net Assets Released for Restrictions - Capital	35,535	12,774,871	25,563,493	6,952,800	822,486
Unrealized Gains/Losses on Investments	(6,624,594)	1,178,890	655,117	(2,688,993)	(1,321,773)
Minimum Pension Liability Adjustment	(18,144,406)	11,144,713	455,599	(8,186,438)	(17,950,443)
Transfers From/To Affiliates	(6,311,120)	+	(645,000)	(700,000)	(500,000)
Mergers	†	+	+	+	†
Consolidations with Support	†	+	+	+	†
Other Changes	+	+	+	+	+

MaineGeneral Medical Center Augusta, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016				
RATIOS									
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses	1.810 .808 39.137 .194 16.947 104.539 48.340	2.713 1.611 58.455 .151 12.016 99.850 43.789	2.209 1.634 99.587 .274 22.555 69.837 40.663	2.372 1.685 87.124 .346 24.189 72.151 29.739	2.766 1.905 74.096 .220 13.270 65.264 28.002				
Average Payment Period, Current Liabilities	87.429	79.681	82.254	69.854	60.434				
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.293 1.499 .031 .072 2.554 5.615	.347 .841 .072 .061 5.055 4.333	.365 .725 .038 .023 1.863 1.452	.344 .742 .019 .011 1.221 1.075	.325 .758 .076 .072 2.230 2.159				
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.012) .036 4.164 (.007) (.024) 2.076 .480 1.105 .121	.040 .028 .292 .024 .069 2.207 .505 1.126 .377	(.020) (.036) (.786) (.012) (.033) 1.974 .484 1.048 (.391)	(.051) (.060) (.161) (.033) (.097) 2.021 .501 1.043 .819	.006 .003 .561 .005 2.084 .503 1.070 (.182)				
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios	.573 1.777 8.632	.601 1.020 11.074	.612 .935 7.131	.654 .987 6.408	.737 1.145 7.203				
Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.054 .040 (.256) (1.064) 1.733	.027 .019 .486 .142 1.412	.123 .053 .824 (.648) 1.280	.045 .022 .698 (.112) 1.417	.046 .111 (.004) (.002) 1.498				

Maine Medical Center Portland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	330,358,000 224,256,000 5,743,000 74,423,000 6,308,000 2,898,000 † 6,696,000	385,661,000 248,286,000 5,746,000 77,134,000 7,586,000 24,452,000 † 7,748,000	305,855,000 176,899,000 4,454,000 76,099,000 10,382,000 19,706,000 † 9,556,000	498,202,000 337,509,000 19,799,000 78,866,000 11,320,000 21,850,000 † 14,640,000	578,912,000 403,628,000 4,688,000 102,332,000 12,933,000 20,234,000 + 18,786,000
Other Current Assets	10,034,000	14,709,000	8,759,000	14,218,000	16,311,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	687,811,000 19,844,000 129,571,000 5,568,000 + 99,795,000 883,862,000 450,829,000 433,033,000	661,120,000 23,128,000 141,259,000 5,564,000 + 58,062,000 940,461,000 507,354,000 433,107,000	803,784,000 21,153,000 265,801,000 5,564,000 + 78,106,000 946,270,000 513,110,000 433,160,000	786,284,000 21,393,000 236,789,000 6,490,000 † 82,006,000 1,007,319,000 567,713,000 439,606,000	826,874,000 21,920,000 250,883,000 6,490,000 † 102,384,000 1,067,903,000 622,706,000 445,197,000
Total Unrestricted Assets	1,018,169,000	1,046,781,000	1,109,639,000	1,284,486,000	1,405,786,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	143,912,000 10,190,000 74,293,000 37,585,000 20,243,000 1,601,000	172,271,000 8,100,000 75,292,000 51,860,000 20,324,000 16,695,000	149,272,000 5,191,000 73,870,000 52,880,000 15,699,000 1,632,000	243,574,000 2,277,000 89,470,000 61,190,000 20,654,000 69,983,000	259,086,000 1,663,000 89,491,000 75,983,000 15,238,000 76,711,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	386,719,000 103,543,000 + + 16,766,000 232,708,000 33,702,000	273,804,000 98,667,000 † 12,107,000 15,483,000 118,185,000 29,362,000	353,303,000 93,628,000 † 28,885,000 16,049,000 170,271,000 44,470,000	470,007,000 135,978,000 † 42,738,000 16,321,000 239,995,000 34,975,000	578,506,000 135,489,000 + 60,026,000 18,344,000 321,901,000 42,746,000
Fund Balance Unrestricted	487,538,000	600,706,000	607,064,000	570,905,000	568,194,000
Total Liabilities & Equity	1,018,169,000	1,046,781,000	1,109,639,000	1,284,486,000	1,405,786,000
Total Restricted Assets Cash and Investments Receivables Other Assets	103,112,000 103,112,000 † †	109,377,000 109,377,000 † †	117,038,000 117,038,000 † †	103,411,000 103,411,000 † †	102,128,000 102,128,000 † †
Total Restricted Liabilities and Equity	103,112,000	109,377,000	117,038,000	103,411,000	102,128,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	103,112,000 † 78,093,000	109,377,000 † 82,892,000	117,038,000 † 90,066,000	103,411,000 † 75,246,000	102,128,000 † 73,753,000
Permanently Restricted Net Assets	25,019,000	26,485,000	26,972,000	28,165,000	28,375,000

Maine Medical Center Portland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	1,477,877,000	1,575,221,000	1,717,205,000	1,884,986,000	2,048,650,000
Gross Inpatient Service Revenue	927,478,000	955,811,000	1,059,373,000	1,179,660,000	1,274,374,000
Gross Outpatient Service Revenue	550,399,000	619,410,000	657,832,000	705,326,000	774,276,000
Free Care (Charity Care)	42,790,000	46,277,000	47,552,000	40,064,000	43,294,000
Bad Debt (Provision for Bad Debt)	36,389,000	45,414,000	45,872,000	43,047,000	36,773,000
Contractuals	629,967,000	653,897,000	756,158,300	865,645,000	947,842,000
Changes in Prior Year Estimated/Final Settlements	(13,000,000)	9,899,000	12,998,700	10,541,000	1,447,000
Net Patient Service Revenue	781,731,000	819,734,000	854,624,000	925,689,000	1,019,294,000
Other Operating Revenue	101,156,000	138,324,000	134,714,000	160,701,000	206,348,000
Total Operating Revenue	882,887,000	958,058,000	989,338,000	1,086,390,000	1,225,642,000
Total Operating Expenses	825,823,000	911,047,000	912,352,000	1,002,981,000	1,114,310,000
Depreciation and Amortization	52,610,000	57,057,000	56,562,000	56,901,000	60,162,000
Interest	3,502,000	3,367,000	3,072,000	3,967,000	6,458,000
Advertising Expenses	1,479,000	1,888,000	1,988,000	2,008,000	1,185,059
Allowed Advertising Expenses	168,000	30,000	216,000	43,473	6,580
Non-Allowed Advertising Expenses	1,311,000	1,858,000	1,772,000	1,964,527	1,178,479
Salaries and Benefits	458,639,000	511,350,000	499,693,000	552,736,000	600,762,000
Other Operating Expenses	309,593,000	337,385,000	351,037,000	387,369,000	445,742,941
Net Operating Income	57,064,000	47,011,000	76,986,000	83,409,000	111,332,000
Total Non-operating Revenue	14,094,000	16,151,000	5,466,000	4,746,000	7,786,000
Total Investment Income	10,844,000	12,843,000	5,661,000	5,987,000	7,162,000
Interest and Dividends	9,965,000	7,786,000	6,249,000	8,880,000	10,085,000
Realized Gains/Losses on Sales of Securities	879,000	5,057,000	(588,000)	(2,893,000)	(2,923,000)
Permanently Impaired Security Writedowns	†	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	498,000	709,000	(781,000)	(354,000)	1,174,000
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,752,000	2,599,000	586,000	(887,000)	(550,000)
Excess of Revenue over Expenses Extraordinary Gains/Losses	71,158,000	63,162,000	82,452,000	88,155,000	119,118,000
Total Surplus/Deficit	71 450 000	CD 1 CD 000		00 455 000	110.000
• •	71,158,000	63,162,000	82,452,000	88,155,000	119,118,000
Total Change in Unrestricted Net Assets	3,511,000	113,169,000	6,358,000	(36,159,000)	(2,709,000)
Net Assets Released for Restrictions - Capital	2,029,000	215,000	285,000	375,000	24,000
Unrealized Gains/Losses on Investments	(416,000)	1,641,000	(358,000)	(348,000)	†
Minimum Pension Liability Adjustment	(53,504,000)	91,196,000	(57,602,000)	(70,671,000)	(86,642,000)
Transfers From/To Affiliates	(29,739,000)	(40,478,000)	(24,766,000)	(39,127,000)	(55,794,000)
Mergers Consolidations with Support	†	†	†	†	t
Other Changes	†		†	†	20 505 000
	13,983,000	(2,567,000)	6,347,000	(14,543,000)	20,585,000

Maine Medical Center Portland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016				
RATIOS									
Liquidity									
Current Ratio with Board Designated and Undesignated Investments	3.196	3.059	3.830	3.018	3.203				
Current Ratio without Board Designated and Undesignated Investments	2.296	2.239	2.049	2.045	2.234				
Days in Accounts Receivable	34.749	34.345	32.501	31.097	36.644				
Acid Test	1.598	1.475	1.215	1.467	1.576				
Days Cash on Hand, Current	108.572	108.575	77.348	137.850	141.380				
Days Cash on Hand, Incl Board Designated & Undesignated Investments	169.737	168.950	190.714	229.204	228.248				
Average Payment Period, Accounts Payable and Accrued Expenses	35.070	32.180	31.506	34.518	30.986				
Average Payment Period, Current Liabilities	67.935	73.630	63.665	93.971	89.709				
Capital Structure									
Equity Financing Ratio	.479	.574	.547	.444	.404				
Fixed Asset Financing	.239	.228	.216	.309	.304				
Cash Flow Divided by Total Debt	.233	.270	.277	.203	.214				
Cash Flow Divided by Total Debt with Operating Income Only	.207	.233	.266	.197	.205				
Debt Service Coverage Total	8.511	9.116	12.718	16.272	21.264				
Debt Service Coverage Total with Operating Income Only	7.569	7.925	12.229	15.754	20.372				
Profitablility									
Total Margin	.079	.065	.083	.081	.097				
Operating Margin	.065	.049	.078	.077	.091				
Non Operating Revenue Margin	.198	.256	.066	.054	.065				
Return On Assets	.070	.060	.074	.069	.085				
Return On Equity	.146	.105	.136	.154	.210				
Markup	1.912	1.881	2.030	2.040	2.024				
Deductible	.426	.415	.440	.459	.463				
Markup Adjustment for Deductible	1.149	1.163	1.201	1.177	1.173				
Reported Income Index	20.267	.558	12.968	(2.438)	(43.939)				
Asset Efficiency									
Total Asset Turnover	.881	.931	.897	.849	.877				
Fixed Asset Turnover	2.039	2.212	2.284	2.471	2.753				
Average Age Plant Depreciation Only	8.569	8.892	9.072	9.977	10.350				
Other Financial Ratios									
Total Operating Expense Growth	.058	.103	.001	.099	.111				
Total Operating Revenue Growth	.063	.085	.033	.098	.128				
Realized Gains Divided by Non-Operating Revenue	.062	.313	(.108)	(.610)	(.375)				
Realized Gains Divided by Net Income	.012	.080	(.007)	(.033)	(.025)				
Long Term Debt to Equity	.212	.164	.154	.238	.238				

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment	9,790,734 2,945,100	14,005,140 6,469,098	12,792,158 4,887,847	13,857,983 5,455,837	10,939,928 2,830,057
Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	+ 4,968,509 +	+ 5,570,997 +	+ 5,944,677 +	+ 5,928,824 +	† 5,494,438 +
Third Party Settlements Receivable Other Accounts Receivable	; † †	; † †	; + +	; + +	; † †
Inventory Other Current Assets	908,137 968,988	960,132 1,004,913	744,769 1,214,865	767,823 1,705,499	722,215 1,893,218
Total Non-Current Assets Trustee Held Investments	30,230,282	25,417,265	24,765,330	23,575,284	24,406,622
Board Designated and Undesignated Investments Due From Affiliates	11,639,469 †	11,689,862 †	12,383,075 †	11,585,367 †	12,660,431
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 5,243,851 35,748,773 22,401,811 13,346,962	† 104,373 38,022,267 24,399,237 13,623,030	† 197,803 38,521,553 26,337,101 12,184,452	† 178,307 39,953,541 28,141,931 11,811,610	+ 208,583 41,297,358 29,759,750 11,537,608
Total Unrestricted Assets	40,021,016	39,422,405	37,557,488	37,433,267	35,346,550
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,454,958 405,000 4,607,688 2,442,270 †	8,054,547 405,000 4,187,042 3,462,505 †	6,066,276 442,666 4,265,807 1,357,803 †	6,590,462 444,093 3,989,297 2,157,072 †	5,640,118 445,584 4,622,481 572,053 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	4,140,000 4,140,000 † † † † † †	3,735,000 3,735,000 + + + + + + +	3,440,832 3,440,832 † † † † †	2,996,739 2,996,739 † † † † †	2,551,155 2,551,155 + + + + + +
Fund Balance Unrestricted	28,426,058	27,632,858	28,050,380	27,846,066	27,155,277
Total Liabilities & Equity	40,021,016	39,422,405	37,557,488	37,433,267	35,346,550
Total Restricted Assets Cash and Investments Receivables Other Assets	974,820 974,820 † †	983,400 983,400 † †	1,019,363 1,019,363 † †	965,555 965,555 † †	1,239,413 1,239,413 † +
Total Restricted Liabilities and Equity	974,820	983,400	1,019,363	965,555	1,239,413
Total Restricted Fund Balance Total Liabilities	974,820	983,400 †	1,019,363	965,555 †	1,239,413 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	548,388 426,432	555,227 428,173	582,907 436,456	540,872 424,683	811,101 428,312

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	72,780,182	78,146,952	81,357,828	80,185,539	84,504,336
Gross Inpatient Service Revenue	13,389,150	15,237,807	13,737,610	12,745,980	13,712,271
Gross Outpatient Service Revenue	59,391,032	62,909,145	67,620,218	67,439,559	70,792,065
Free Care (Charity Care)	2,899,063	3,070,146	3,585,410	2,967,891	2,967,289
Bad Debt (Provision for Bad Debt)	2,235,136	3,031,345	2,914,181	2,844,420	2,980,153
Contractuals	26,108,050	29,543,423	28,318,538	31,324,731	32,179,516
Changes in Prior Year Estimated/Final Settlements	545,000	197,000	1,775,000	(1,655,000)	471,000
Net Patient Service Revenue	40,992,933	42,305,038	44,764,699	44,703,497	45,906,378
Other Operating Revenue	3,047,492	1,554,447	1,935,318	3,318,910	3,149,295
Total Operating Revenue	44,040,425	43,859,485	46,700,017	48,022,407	49,055,673
Total Operating Expenses	45,095,779	45,776,062	47,576,672	48,033,540	50,661,240
Depreciation and Amortization	2,254,760	2,192,123	1,959,117	1,849,936	1,725,471
Interest	202,171	180,047	164,776	164,235	145,751
Advertising Expenses	128,352	147,193	+	+	†
Allowed Advertising Expenses	†	+	+	+	†
Non-Allowed Advertising Expenses	128,352	147,193	+	+	†
Salaries and Benefits	30,197,206	30,044,718	31,162,810	30,468,498	31,513,876
Other Operating Expenses	12,313,290	13,211,981	14,289,969	15,550,871	17,276,142
Net Operating Income	(1,055,354)	(1,916,577)	(876,655)	(11,133)	(1,605,567)
Total Non-operating Revenue	1,471,074	1,087,049	1,296,688	(226,347)	906,308
Total Investment Income	1,426,303	1,050,202	1,230,675	(266,962)	889,208
Interest and Dividends	282,545	298,568	284,116	215,144	301,214
Realized Gains/Losses on Sales of Securities	1,143,758	751,634	946,559	(482,106)	587,994
Permanently Impaired Security Writedowns	†	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	†	+	+	+	†
Permanently Impaired Writedowns of Other Assets	†	†	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	44,771	36,847	66,013	40,615	17,100
Excess of Revenue over Expenses	415,720	(829,528)	420,033	(237,480)	(699,259)
Extraordinary Gains/Losses	Ť	Ť	Ť	†	251,120
Total Surplus/Deficit	415,720	(829,528)	420,033	(237,480)	(448,139)
Total Change in Unrestricted Net Assets	450,235	(784,620)	453,485	(258,122)	(416,931)
Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	34,515	44,908	33,452	(20,642)	31,208
Transfers From/To Affiliates	T .	Ť	Ť	Ť	Ť
Mergers	Ť	Ť	Ť	Ť +	Ť
Consolidations with Support	T	T .	T .	T	T
Other Changes	Ť	Т	T	Т	т

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Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.875	3.190	4.150	3.861	4.184
Current Ratio without Board Designated and Undesignated Investments	1.313	1.739	2.109	2.103	1.940
Days in Accounts Receivable	44.239	48.066	48.471	48.408	43.686
Acid Test	.395	.803	.806	.828	.502
Days Cash on Hand, Current	25.092	54.176	39.109	43.119	21.109
Days Cash on Hand, Incl Board Designated & Undesignated Investments	124.259	152.075	138.190	134.681	115.540
Average Payment Period, Accounts Payable and Accrued Expenses	39.257	35.065	34.132	31.528	34.478
Average Payment Period, Current Liabilities	63.515	67.454	48.538	52.086	42.068
Capital Structure					
Equity Financing Ratio	.710	.701	.747	.744	.768
Fixed Asset Financing	.310	.274	.282	.254	.221
Cash Flow Divided by Total Debt	.230	.116	.250	.168	.125
Cash Flow Divided by Total Debt with Operating Income Only	.103	.023	.114	.192	.015
Debt Service Coverage Total	4.731	2.637	4.465	2.927	1.987
Debt Service Coverage Total with Operating Income Only	2.308	.779	2.189	3.300	.450
Profitablility					
Total Margin	.009	(.018)	.009	(.005)	(.014)
Operating Margin	(.024)	(.044)	(.019)	(.000)	(.033)
Non Operating Revenue Margin	3.539	(1.310)	3.087	.953	(1.296)
Return On Assets	.010	(.021)	.011	(.006)	(.020)
Return On Equity	.015	(.030)	.015	(.009)	(.026)
Markup	1.681	1.741	1.751	1.738	1.730
Deductible Markun Adjustment for Deductible	.359	.378 1.096	.348	.391	.381 1.095
Markup Adjustment for Deductible Reported Income Index	1.103 .924	1.096	1.155 1.006	1.086 1.162	1.095
•	.924	1.040	1.000	1.162	1.012
Asset Efficiency	4 4 7 7	1.140	1 270	4 222	1 413
Total Asset Turnover	1.137	1.140	1.278	1.277	1.413
Fixed Asset Turnover	3.300	3.220	3.833	4.066	4.252
Average Age Plant Depreciation Only	9.935	11.130	13.443	15.212	17.247
Other Financial Ratios	0.24	215			055
Total Operating Expense Growth	.021	.015	.039	.010	.055
Total Operating Revenue Growth	(.014)	(.004)	.065	.028	.022
Realized Gains Divided by Non-Operating Revenue	.777	.691	.730	2.130	.649
Realized Gains Divided by Net Income	2.751 .146	<mark>(.906)</mark> .135	2.254 .123	2.030 .108	<mark>(.841)</mark> .094
Long Term Debt to Equity	.140	.135	.123	.108	.094

Mercy Hospital Portland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	63,781,000 (2,840,000) 1,383,000 29,890,000 † 25,207,000 4,122,000 4,995,000	52,556,000 4,548,000 810,000 33,459,000 † 2,661,000 4,385,000 5,166,000	55,362,539 10,742,480 21,728 34,920,923 43,756 88,867 2,202,777 4,416,925	52,929,961 10,461,867 19,917 30,547,749 1,518,758 473,299 4,454,770 4,496,776	40,524,207 4,328,335 155,328 26,876,917 3,149,783 102,000 1,054,883 4,059,505
Other Current Assets	1,024,000	1,527,000	2,925,083	956,825	797,456
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	124,383,000 656,000 13,529,000 † 9,618,000 194,161,000 93,581,000 100,580,000	122,449,000 715,000 15,475,000 † 10,678,000 195,232,000 99,651,000 95,581,000	132,847,927 3,095,845 + 7,412,407 131,884,953 9,545,278 122,339,675	130,237,715 5,050,184 + 9,778,515 138,698,214 23,289,198 115,409,016	114,964,923 4,108,072 16,867 † 6,639,686 140,670,635 36,470,337 104,200,298
Total Unrestricted Assets	188,164,000	175,005,000	188,210,466	113,409,010 183,167,676	155,489,130
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	49,734,000 13,477,000 25,607,000 3,296,000 † 7,354,000	42,129,000 8,424,000 19,283,000 4,749,000 † 9,673,000	46,881,396 2,677,835 29,782,335 3,992,554 10,428,672 †	58,833,947 2,804,458 32,220,913 1,756,873 19,051,703 3,000,000	56,209,109 2,974,169 24,036,848 2,223,163 26,974,929
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	81,676,000 63,777,000 + + + + 17,899,000	82,756,000 66,500,000 + + + + 16,256,000	83,429,852 66,291,060 351,000 † 5,188,247 2,957,279 8,642,266	82,443,999 63,720,444 351,000 + 6,971,471 3,078,732 8,322,352	78,921,407 66,231,144 375,000 + 2,198,324 3,141,211 6,975,728
Fund Balance Unrestricted	56,754,000	50,120,000	57,899,218	41,889,730	20,358,614
Total Liabilities & Equity	188,164,000	175,005,000	188,210,466	183,167,676	155,489,130
Total Restricted Assets Cash and Investments Receivables Other Assets	4,303,000 4,080,000 † 223,000	3,493,000 3,284,000 † 209,000	3,883,361 3,883,361 † †	3,506,724 3,506,724 † †	8,703,054 8,703,054 † †
Total Restricted Liabilities and Equity Total Restricted Fund Balance	4,303,000	3,493,000	3,883,361	3,506,724	8,703,054
Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	4,303,000 + 2,525,000 1,778,000	3,493,000 † 1,657,000 1,836,000	3,883,361 † 1,993,819 1,889,542	3,506,724 † 1,649,546 1,857,178	8,703,054 † 6,776,487 1,926,567

Mercy Hospital Portland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	393,690,000	429,298,000	496,471,288	529,496,481	534,217,130
Gross Inpatient Service Revenue	122,039,000	136,994,000	149,860,872	176,508,621	176,481,309
Gross Outpatient Service Revenue	271,651,000	292,304,000	346,610,416	352,987,860	357,735,821
Free Care (Charity Care)	12,796,000	14,818,000	16,762,384	13,808,471	10,682,028
Bad Debt (Provision for Bad Debt)	12,413,000	14,332,000	13,974,702	19,083,611	11,804,106
Contractuals	175,176,000	201,925,000	247,906,900	283,413,323	296,999,880
Changes in Prior Year Estimated/Final Settlements	(3,067,000)	(2,553,000)	+	(502,704)	(509,229)
Net Patient Service Revenue	196,372,000	200,776,000	217,827,302	213,693,780	215,240,345
Other Operating Revenue	5,659,000	5,948,000	5,829,166	3,855,111	4,898,145
Total Operating Revenue	202,031,000	206,724,000	223,656,468	217,548,891	220,138,490
Total Operating Expenses	216,661,000	216,213,000	221,074,575	239,788,262	237,582,512
Depreciation and Amortization	10,603,000	11,007,000	9,588,694	13,837,221	13,264,858
Interest	2,326,000	2,205,000	1,476,232	2,294,689	2,355,183
Advertising Expenses	544,000	310,000	434,602	524,603	421,122
Allowed Advertising Expenses	10,000	4,000	17,513	2,206	44,041
Non-Allowed Advertising Expenses	534,000	306,000	417,089	522,397	377,081
Salaries and Benefits	118,086,000	118,917,000	124,925,043	126,575,306	121,725,248
Other Operating Expenses	85,102,000	83,774,000	84,650,004	96,556,443	99,816,101
Net Operating Income	(14,630,000)	(9,489,000)	2,581,893	(22,239,371)	(17,444,022)
Total Non-operating Revenue	2,928,000	206,000	57,982,548	(128,240)	42,039
Total Investment Income	126,000	822,000	+	25,004	42,939
Interest and Dividends	(153,000)	(246,000)	+	25,004	42,939
Realized Gains/Losses on Sales of Securities	279,000	1,068,000	+	+	†
Permanently Impaired Security Writedowns	†	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	(146,000)	463,000	(1,350,682)	+	†
Permanently Impaired Writedowns of Other Assets	+	†	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,948,000	(1,079,000)	59,333,230	(153,244)	(900)
Excess of Revenue over Expenses	(11,702,000)	(9,283,000)	60,564,441	(22,367,611)	(17,401,983)
Extraordinary Gains/Losses	(75,000)	+	†	†	†
Total Surplus/Deficit	(11,777,000)	(9,283,000)	60,564,441	(22,367,611)	(17,401,983)
Total Change in Unrestricted Net Assets	(10,121,000)	(7,002,000)	57,899,218	(16,009,488)	(21,531,116)
Net Assets Released for Restrictions - Capital	1,523,000	2,281,000	26,731	678,417	239,369
Unrealized Gains/Losses on Investments	†	+	+	+	†
Minimum Pension Liability Adjustment	†	+	†	†	†
Transfers From/To Affiliates	133,000	+	(2,691,954)	5,679,706	(4,368,502)
Mergers	†	+	†	†	†
Consolidations with Support	†	+	†	†	†
Other Changes	+	+	+	+	+

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Mercy Hospital Portland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.554	1.615	1.181	.900	.721
Current Ratio without Board Designated and Undesignated Investments	1.282	1.248	1.181	.900	.721
Days in Accounts Receivable	55.557	60.827	58.515	52.177	45.577
Acid Test	(.029)	.127	.230	.178	.080
Days Cash on Hand, Current	(2.581)	9.530	18.578	16.932	7,296
Days Cash on Hand, Incl Board Designated & Undesignated Investments	21.384	37.056	18.578	16.932	7.323
Average Payment Period, Accounts Payable and Accrued Expenses	45.359	34.299	51.401	52.049	39.112
Average Payment Period, Current Liabilities	88.096	74.935	80.912	95.040	91.461
Capital Structure					
Equity Financing Ratio	.302	.286	.308	.229	.131
Fixed Asset Financing	.634	.696	.542	.552	.636
Cash Flow Divided by Total Debt	(.008)	.014	.538	(.060)	(.031)
Cash Flow Divided by Total Debt with Operating Income Only	(.031)	.012	.093	(.059)	(.031)
Debt Service Coverage Total	.077	.251	7.235	(1.254)	(.345)
Debt Service Coverage Total with Operating Income Only	(.107)	.237	1.378	(1.228)	(.354)
Profitablility					
Total Margin	(.057)	(.045)	.215	(.103)	(.079)
Operating Margin	(.072)	(.046)	.012	(.102)	(.079)
Non Operating Revenue Margin	(.250)	(.022)	.957	.006	(.002)
Return On Assets	(.062)	(.053)	.322	(.122)	(.112)
Return On Equity	(.206)	(.185)	1.046	(.534)	(.855)
Markup	1.843	2.013	2.272	2.224	2.269
Deductible	.445	.470	.499	.535	.556
Markup Adjustment for Deductible	1.035	1.079	1.151	1.042	1.019
Reported Income Index	1.156	1.399	7.785	1.397	.808
Asset Efficiency					
Total Asset Turnover	1.089	1.182	1.496	1.187	1.416
Fixed Asset Turnover	2.009	2.163	1.828	1.885	2.113
Average Age Plant Depreciation Only	8.826	9.053	.995	1.683	2.749
Other Financial Ratios					
Total Operating Expense Growth	.047	(.002)	.022	.085	(.009)
Total Operating Revenue Growth	.064	.023	.082	(.027)	.012
Realized Gains Divided by Non-Operating Revenue	.095	5.184	+	+	+
Realized Gains Divided by Net Income	(.024)	(.115)	+	+	†
Long Term Debt to Equity	1.124	1.327	1.145	1.521	3.253

Mid Coast Hospital Brunswick, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	22,644,768 4,379,841 709,297 11,940,926 1,131,165	29,104,358 6,434,167 710,072 16,023,706 1,197,119	32,865,535 6,036,991 711,479 19,358,376 1,366,229	38,221,984 5,236,629 711,121 25,030,337 1,424,724	38,774,419 5,691,528 711,123 24,605,411 1,399,704
Third Party Settlements Receivable Other Accounts Receivable Inventory	† † 2,026,841	† † 2,149,927	† † 2,275,489	† † 2,974,822	† † 2,990,867
Other Current Assets	2,456,698	2,589,367	3,116,971	2,844,351	3,375,786
Total Non-Current Assets Trustee Held Investments	108,972,458 +	113,892,379 +	118,109,881 +	121,228,577 +	126,419,171 +
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets	33,348,647 2,541,312 † 16,821,748	49,198,567 2,094,711 † 8,225,853	51,763,753 2,213,490 † 9,771,551	49,641,007 1,198,895 † 11,427,603	52,808,487 1,064,419 † 13,310,392
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	106,335,873 50,075,122 56,260,751	108,395,671 54,022,423 54,373,248	112,969,035 58,607,948 54,361,087	122,418,210 63,457,138 58,961,072	128,350,918 69,115,045 59,235,873
Total Unrestricted Assets	131,617,226	142,996,737	150,975,416	159,450,561	165,193,590
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	12,343,124 1,120,000 11,223,124 † †	17,314,716 1,342,986 10,564,579 5,407,151 †	17,597,864 1,403,119 11,654,523 4,540,222 †	20,129,824 1,458,405 14,930,286 3,741,133 †	20,308,880 1,518,848 15,657,105 3,132,927 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	38,303,517 30,669,380 † † † † 7,634,137	39,105,954 30,117,214 † † † † *	39,302,637 28,701,227 † † † † † 10,601,410	39,289,443 27,229,954 † † † † † 12,059,489	39,794,757 25,698,238 + + + + 14,096,519
Fund Balance Unrestricted	80,970,585	86,576,067	94,074,915	100,031,294	105,089,953
Total Liabilities & Equity	131,617,226	142,996,737	150,975,416	159,450,561	165,193,590
Total Restricted Assets Cash and Investments Receivables Other Assets	16,171,635 16,171,635 † †	17,739,375 17,739,375 † †	18,948,589 18,948,589 † †	18,128,679 18,128,679 † †	19,231,175 19,231,175 † †
Total Restricted Liabilities and Equity	16,171,635	17,739,375	18,948,589	18,128,679	19,231,175
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	16,171,635 † 8,569,246	17,739,375 † 9,960,251	18,948,589 † 10,910,349	18,128,679 † 10,036,160	19,231,175 † 11,076,041
Permanently Restricted Net Assets	7,602,389	7,779,124	8,038,240	8,092,519	8,155,134

Mid Coast Hospital Brunswick, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	223,641,932	239,103,885	266,052,795	299,702,726	352,852,401
Gross Inpatient Service Revenue	70,684,550	71,974,220	74,722,406	80,427,856	88,057,518
Gross Outpatient Service Revenue	152,957,382	167,129,665	191,330,389	219,274,870	264,794,883
Free Care (Charity Care)	3,793,009	5,500,466	5,645,785	5,032,555	5,779,733
Bad Debt (Provision for Bad Debt)	5,235,369	6,431,743	7,789,208	10,087,708	12,592,376
Contractuals	101,174,800	106,166,951	122,003,101	137,977,144	165,031,672
Changes in Prior Year Estimated/Final Settlements	(1,630,000)	(18,000)	(500,000)	(768,000)	1
Net Patient Service Revenue	115,068,754	121,022,725	131,114,701	147,373,319	169,448,620
Other Operating Revenue	3,845,313	4,924,322	5,117,415	5,161,139	5,894,137
Total Operating Revenue	118,914,067	125,947,047	136,232,116	152,534,458	175,342,757
Total Operating Expenses	117,860,539	124,209,345	132,768,542	149,627,287	174,192,175
Depreciation and Amortization	5,605,267	5,359,816	5,552,628	5,658,751	5,907,252
Interest	1,737,924	1,706,926	1,665,919	1,611,095	1,553,364
Advertising Expenses	362,011	451,651	301,526	341,218	274,463
Allowed Advertising Expenses	+	+	+	+	1
Non-Allowed Advertising Expenses	362,011	451,651	301,526	341,218	274,463
Salaries and Benefits	66,643,916	70,398,524	78,182,007	85,017,633	99,012,275
Other Operating Expenses	43,511,421	46,292,428	47,066,462	56,998,590	67,444,821
Net Operating Income	1,053,528	1,737,702	3,463,574	2,907,171	1,150,582
Total Non-operating Revenue	975,311	1,828,559	1,831,235	2,888,273	2,163,445
Total Investment Income	926,242	1,661,224	1,694,972	2,713,675	1,903,248
Interest and Dividends	941,599	1,087,475	1,689,156	2,281,984	1,922,158
Realized Gains/Losses on Sales of Securities	(15,357)	573,749	5,816	431,691	(18,910)
Permanently Impaired Security Writedowns	+	+	+	+	1
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	1
Permanently Impaired Writedowns of Other Assets	†	+	+	+	1
Other Non-Operating Revenues (Gifts, Bequests, etc.)	49,069	167,335	136,263	174,598	260,197
Excess of Revenue over Expenses	2,028,839	3,566,261	5,294,809	5,795,444	3,314,027
Extraordinary Gains/Losses	922,199	1,880,781	1,053,985	593,865	242,890
Total Surplus/Deficit	2,951,038	5,447,042	6,348,794	6,389,309	3,556,917
Total Change in Unrestricted Net Assets	4,075,107	5,605,482	7,498,848	5,956,379	5,058,659
Net Assets Released for Restrictions - Capital	50,000	30,000	62,784	261,770	40,000
Unrealized Gains/Losses on Investments	1,891,671	139,295	1,087,270	(694,700)	1,461,742
Minimum Pension Liability Adjustment	+	+	+	+	1
Transfers From/To Affiliates	(835,000)	(10,855)	+	+	1
Mergers	+	+	+	+	1
Consolidations with Support	+	+	+	+	1
Other Changes	17,398	+	+	+	1

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Mid Coast Hospital Brunswick, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.536	4.522	4.809	4.365	4.510
Current Ratio without Board Designated and Undesignated Investments	1.835	1.681	1.868	1.899	1.909
Days in Accounts Receivable	37.877	48.327	53.890	61.993	53.001
Acid Test	.412	.413	.383	.295	.315
Days Cash on Hand, Current	16.547	21.941	19.362	15.079	13.887
Days Cash on Hand, Incl Board Designated & Undesignated Investments	124.981	173.035	167.880	140.933	128.425
Average Payment Period, Accounts Payable and Accrued Expenses	36.492	32.445	33.438	37.852	33.959
Average Payment Period, Current Liabilities	40.134	53.175	50.491	51.035	44.049
Capital Structure					
Equity Financing Ratio	.615	.605	.623	.627	.636
Fixed Asset Financing	.545	.554	.528	.462	.434
Cash Flow Divided by Total Debt	.151	.158	.191	.193	.153
Cash Flow Divided by Total Debt with Operating Income Only	.131	.126	.158	.144	.117
Debt Service Coverage Total	3.332	3.761	4.159	4.335	3.578
Debt Service Coverage Total with Operating Income Only	2.985	3.114	3.550	3.376	2.859
Profitablility					
Total Margin	.017	.028	.038	.037	.019
Operating Margin	.009	.014	.025	.019	.007
Non Operating Revenue Margin	.481	.513	.346	.498	.653
Return On Assets	.015	.025	.035	.036	.020
Return On Equity	.025	.041	.056	.058	.032
Markup	1.930	1.965	2.042	2.037	2.059
Deductible	.452	.444	.459	.460	.468
Markup Adjustment for Deductible	1.072	1.110	1.124	1.115	1.112
Reported Income Index	.498	.636	.706	.973	.655
Asset Efficiency					
Total Asset Turnover	.911	.894	.914	.975	1.075
Fixed Asset Turnover	2.114	2.316	2.506	2.587	2.960
Average Age Plant Depreciation Only	8.934	10.079	10.555	11.214	11.700
Other Financial Ratios					
Total Operating Expense Growth	.078	.054	.069	.127	.164
Total Operating Revenue Growth	.040	.059	.082	.120	.150
Realized Gains Divided by Non-Operating Revenue	(.016)	.314	.003	.149	(.009)
Realized Gains Divided by Net Income	(.008)	.161	.001	.074	(.006)
Long Term Debt to Equity	.379	.348	.305	.272	.245

Millinocket Regional Hospital Millinocket, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	5,335,686 947,279	5,376,561 702,598	5,792,493 858,385	5,469,493 303,888 +	8,186,772 480,312
Net Patient Accounts Receivable Due from Affiliates	2,335,680 †	2,929,957 †	2,707,764 †	2,799,361 †	3,629,306 †
Third Party Settlements Receivable Other Accounts Receivable Inventory	146,804 232,598 404,073	29,421 162,914 421,206	70,204 143,480 502,768	154,574 166,241 518,715	76,623 185,924 577,617
Other Current Assets	1,269,252	1,130,465	1,509,892	1,526,714	3,236,990
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	17,748,099 369,496 9,036,371	17,918,297 369,496 9,492,579	18,770,484 369,496 11,005,739	18,538,230 369,496 11,110,283	15,467,954 220,122 8,072,483
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	1,600,469 28,820 18,405,912 11,692,969	1,464,160 15,439 19,085,714 12,509,091	1,397,244 14,036 19,242,275 13,258,306	1,329,274 12,632 19,725,516 14,008,971	1,420,169 11,229 20,540,284 14,796,333
Net Property, Plant and Equipment (PP&E)	6,712,943	6,576,623	5,983,969	5,716,545	5,743,951
Total Unrestricted Assets Total Current Liabilities	23,083,785	23,294,858	24,562,977	24,007,723	23,654,726
Current Labitutes Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	3,094,588 360,351 1,959,193 (178,802) †	3,218,077 374,709 2,053,080 (180,607) †	5,376,979 238,282 1,999,827 1,900,751 †	5,407,725 204,773 2,303,927 1,490,371 †	6,383,080 205,734 4,018,865 740,000
Other Current Liabilities	953,846	970,895	1,238,119	1,408,654	1,418,481
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	5,623,901 5,623,901 † † †	5,148,153 5,148,153 † + + +	4,797,556 4,797,556 † † †	4,347,416 4,347,416 † † +	4,014,361 4,014,361 + + + +
Other Non-Current Liabilities	+	, †	+	, †	+
Fund Balance Unrestricted	14,365,296	14,928,628	14,388,442	14,252,582	13,257,285
Total Liabilities & Equity	23,083,785	23,294,858	24,562,977	24,007,723	23,654,726
Total Restricted Assets Cash and Investments Receivables	112,583 107,583 †	118,338 113,338 †	121,972 116,972 †	129,052 124,052 †	5,000 † †
Other Assets	5,000	5,000	5,000	5,000	5,000
Total Restricted Liabilities and Equity	112,583	118,338	121,972	129,052	5,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	108,033 4,550 103,033	113,458 4,880 108,458	116,180 5,792 111,180	113,899 15,153 108,899	5,000 † †
Permanently Restricted Net Assets	5,000	5,000	5,000	5,000	5,000

Millinocket Regional Hospital Millinocket, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	44,773,325	44,531,709	42,142,128	42,466,562	45,220,271
Gross Inpatient Service Revenue	11,950,338	11,704,561	10,628,052	11,221,843	10,876,196
Gross Outpatient Service Revenue	32,822,987	32,827,148	31,514,076	31,244,719	34,344,075
Free Care (Charity Care)	1,289,639	1,026,140	1,233,118	1,111,288	1,153,713
Bad Debt (Provision for Bad Debt)	1,113,522	1,489,878	1,336,500	1,374,495	1,435,843
Contractuals	15,345,287	15,321,292	15,206,632	15,607,496	16,976,661
Changes in Prior Year Estimated/Final Settlements	(10,000)	+	+	(750,000)	(86,000)
Net Patient Service Revenue	27,034,877	26,694,399	24,365,878	25,123,283	25,740,054
Other Operating Revenue	158,439	463,334	615,963	190,190	431,160
Total Operating Revenue	27,193,316	27,157,733	24,981,841	25,313,473	26,171,214
Total Operating Expenses	27,674,012	27,599,099	27,239,580	26,103,114	27,044,172
Depreciation and Amortization	738,368	870,933	874,351	823,843	788,765
Interest	243,008	258,396	223,915	197,817	181,658
Advertising Expenses	60,266	41,036	73,149	32,508	15,541
Allowed Advertising Expenses	39,217	34,279	20,811	17,260	10,007
Non-Allowed Advertising Expenses	21,049	6,757	52,338	15,248	5,534
Salaries and Benefits	17,109,375	17,191,903	16,919,774	16,381,287	17,224,434
Other Operating Expenses	9,522,995	9,236,831	9,148,391	8,667,659	8,833,774
Net Operating Income	(480,696)	(441,366)	(2,257,739)	(789,641)	(872,958)
Total Non-operating Revenue	197,719	597,455	995,375	634,354	439,313
Total Investment Income	247,733	514,082	970,587	648,231	430,185
Interest and Dividends	164,421	177,056	170,708	175,374	163,990
Realized Gains/Losses on Sales of Securities	83,312	337,026	799,879	472,857	266,195
Permanently Impaired Security Writedowns	†	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	(38,591)	63,008	2,207	(33,467)	(27,406)
Permanently Impaired Writedowns of Other Assets	†	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(11,423)	20,365	22,581	19,590	36,534
Excess of Revenue over Expenses	(282,977)	156,089	(1,262,364)	(155,287)	(433,645)
Extraordinary Gains/Losses	+	†	+	+	†
Total Surplus/Deficit	(282,977)	156,089	(1,262,364)	(155,287)	(433,645)
Total Change in Unrestricted Net Assets	(119,514)	563,331	(540,188)	(135,859)	(995,301)
Net Assets Released for Restrictions - Capital	103,591	155,387	Ť	ť	†
Unrealized Gains/Losses on Investments	59,872	251,855	722,176	19,428	(651,974)
Minimum Pension Liability Adjustment	+	+	+	+	· · · · · · · · · · · · · · · · · · ·
Transfers From/To Affiliates	+	+	+	+	†
Mergers	+	+	+	+	†
Consolidations with Support	+	+	+	+	90,318
Other Changes	+	+	+	+	+

FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
4.644 1.724 31.534 .306 12.836 135.287 26.549 41.934	4.621 1.671 40.062 .218 9.595 139.225 28.037 43.946	3.124 1.077 40.562 .160 11.883 164.247 27.686 74.439	3.066 1.011 40.670 .056 4.388 164.806 33.266 78.081	2.547 1.283 51.464 .075 6.677 118.900 55.870 88.737
.622 .838 .052 .030 1.731 1.241	.641 .783 .123 .051 2.077 1.112	.586 .802 (.038) (.136) (.274) (1.937)	.594 .760 .069 .004 1.987 .532	.560 .699 .034 (.008) 1.389 .252
(.010) (.018) (.699) (.012) (.020) 1.624 .343 1.069 2.368	.006 (.016) 3.828 .007 .010 1.630 .344 1.075 .277	(.049) (.090) (.789) (.051) (.088) 1.570 .361 1.011 2.337	(.006) (.031) (4.085) (.006) (.011) 1.634 .368 1.036 1.143	(.016) (.033) (1.013) (.018) (.033) 1.688 .375 1.060 .436
1.187 4.051 15.836 .051 .015 .421	1.191 4.129 14.363 (.003) (.001) .564	1.058 4.175 15.164 (.013) (.080) .804	1.081 4.428 17.004 (.042) .013 .745	1.125 4.556 18.759 .036 .034 .606 (.614)
	FY 2012 4.644 1.724 31.534 .306 12.836 135.287 26.549 41.934 .622 .838 .052 .030 1.731 1.241 (.010) (.018) (.699) (.012) (.020) 1.624 .343 1.069 2.368 1.187 4.051 15.836 .051 .015 .421 (.294)	FY 2012FY 2013 4.644 4.621 1.724 1.671 31.534 40.062 $.306$.218 12.836 9.595 135.287 139.225 26.549 28.037 41.934 43.946 .622.641.838.783.052.123.030.051 1.731 2.077 1.241 1.112(.010).006(.018)(.016)(.699) 3.828 (.012).007(.020).010 1.624 1.630 .343.344 1.069 1.075 2.368 .277 1.187 1.191 4.051 4.129 15.836 14.363 .051(.003).015(.001).421.564	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	FY 2012FY 2013FY 2014FY 2015 4.644 4.621 3.124 3.066 1.724 1.671 1.077 1.011 31.534 40.662 40.562 40.670 306 2.18 1.60 $.056$ 12.836 9.595 11.883 4.388 135.287 139.225 164.247 164.806 26.549 28.037 27.686 33.266 26.549 28.037 27.686 33.266 622 .641.586.594.838.783.802.760.052.123(.136).004.030.051(.136).004.17312.077(.274)1.987.1.241.1.112(1.937).532(.010).006(.049)(.006)(.011).006(.049)(.006)(.012).007(.051)(.006)(.020).010(.088)(.011).1.634.334.344.361.368.1.069.1.075.1.011.1.036.2.368.2.77.2.337.1.143.1.187.1.191.1.058.1.081.4.051.4.129.4.175.4.428.5.866.14.363.15.164.17.004.051(.003)(.013)(.042).015(.001)(.080).0.13.421.564.804.745.429.2.159(.634)(.3.045)

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	10,201,374	10,446,765	8,399,783	8,765,722	9,678,751
Cash and Investment	45,798	41,553	76,474	86,417	281,522
Current Assets Whose Use is Limited	537,860	493,887	499,805	509,432	532,152
Net Patient Accounts Receivable	5,020,765	6,056,753	6,139,447	6,791,636	7,700,678
Due from Affiliates	†	+	(22,168)	+	†
Third Party Settlements Receivable	3,040,009	2,161,435	+	+	+
Other Accounts Receivable	851,095	954,978	843,858	521,977	†
Inventory	533,456	523,227	590,932	609,760	711,591
Other Current Assets	172,391	214,932	271,435	246,500	452,808
Total Non-Current Assets Trustee Held Investments	35,236,457	34,921,059	35,421,603	36,041,895	34,560,640
Board Designated and Undesignated Investments	6,383,727	5,487,802	7,367,584	6,200,608	4,648,144
Due From Affiliates		4,801,787	4,703,985	4,688,321	
Investments in Affiliates	4,568,187	4,001,787	+,703,983	4,000,321	4,811,698
Other Non-current Assets	942,426	1,910,787	180,194	2,491,873	3,531,165
Gross Property, Plant and Equipment (PP&E)	44,796,979	46,192,585	48,507,798	49,725,703	49,779,184
Accumulated Depreciation	21,454,862	23,471,902	25,337,958	27,064,610	28,209,551
Net Property, Plant and Equipment (PP&E)	23,342,117	22,720,683	23,169,840	22,661,093	21,569,633
Total Unrestricted Assets	45,437,831	45,367,824	43,821,386	44,807,617	44,239,391
Total Current Liabilities	17,765,993	18,088,673	16,882,437	16,841,584	17,313,891
Current Long Term Debt (LTD)	2,270,648	2,404,282	2,012,473	1,451,794	1,516,025
Accounts Payable and Accrued Expenses	9,907,798	10,484,631	8,580,365	7,327,256	9,158,634
Estimated Third Party Settlements	2,220,007	3,127,209	3,622,845	5,066,878	4,438,340
Due to Affiliates	_, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	+	5,5 <u>2</u> 2,5 .5	5,000,070 †	1, 150,510
Other Current Liabilities	3,367,540	2,072,551	2,666,754	2,995,656	2,200,892
Total Non-current Liabilities	14,049,387	13,013,348	12,073,361	11,492,789	10,223,009
Long Term Debt	12,319,569	10,970,640	9,609,072	8,656,521	7,227,499
Estimated Third Party Settlements	†	+	+	+	+
Due to Affiliates	309,807	309,807	309,807	399,807	400,146
Self Insurance Fund	+	+	+	+	†
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	†	+	†	†	†
	1,420,011	1,732,901	2,154,482	2,436,461	2,595,364
Fund Balance Unrestricted	13,622,451	14,265,803	14,865,588	16,473,244	16,702,491
Total Liabilities & Equity	45,437,831	45,367,824	43,821,386	44,807,617	44,239,391
Total Restricted Assets	7,122,730	7,075,710	5,715,734	4,516,428	3,835,859
Cash and Investments	4,447,782	4,542,085	2,439,974	2,067,498	2,052,929
Receivables	1,917,876	1,424,206	942,196	545,819	154,775
Other Assets	757,072	1,109,419	2,333,564	1,903,111	1,628,155
Total Restricted Liabilities and Equity	7,122,730	7,075,710	5,715,734	4,516,428	3,835,859
Total Restricted Fund Balance	7,122,730	7,075,710	5,715,734	4,516,428	3,835,859
Total Liabilities	+	+	+	+	†
Temporarily Restricted Net Assets	5,222,565	5,141,021	3,674,156	2,450,152	1,831,059
Permanently Restricted Net Assets	1,900,165	1,934,689	2,041,578	2,066,276	2,004,800

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	69,665,033	70,392,951	70,829,984	74,473,100	75,749,794
Gross Inpatient Service Revenue	17,956,134	17,111,176	14,816,206	17,040,326	16,784,426
Gross Outpatient Service Revenue	51,708,899	53,281,775	56,013,778	57,432,774	58,965,368
Free Care (Charity Care)	863,130	1,152,435	762,058	774,175	997,395
Bad Debt (Provision for Bad Debt)	3,091,286	3,156,954	2,592,434	3,369,535	3,702,221
Contractuals	18,379,254	19,408,619	22,439,693	23,871,962	24,373,693
Changes in Prior Year Estimated/Final Settlements	(60,000)	(846,000)	(92,000)	(347,000)	(30,000)
Net Patient Service Revenue	47,391,363	47,520,943	45,127,799	46,804,428	46,706,485
Other Operating Revenue	1,331,085	2,687,775	3,779,171	3,184,758	4,971,069
Total Operating Revenue	48,722,448	50,208,718	48,906,970	49,989,186	51,677,554
Total Operating Expenses	51,650,172	51,354,604	50,393,478	49,742,281	51,413,982
Depreciation and Amortization	2,170,997	2,064,239	1,876,839	1,737,456	1,610,958
Interest	806,852	668,632	709,336	655,348	751,700
Advertising Expenses	67,367	46,047	23,606	62,948	182,886
Allowed Advertising Expenses	+	+	+	+	†
Non-Allowed Advertising Expenses	67,367	46,047	23,606	62,948	182,886
Salaries and Benefits	32,177,253	31,783,143	31,365,713	30,897,252	31,732,044
Other Operating Expenses	16,427,703	16,792,543	16,417,984	16,389,277	17,136,394
Net Operating Income	(2,927,724)	(1,145,886)	(1,486,508)	246,905	263,572
Total Non-operating Revenue	852,036	314,746	202,403	353,965	(141,495)
Total Investment Income	309,546	81,642	3,194	155,981	71,654
Interest and Dividends	309,546	81,642	3,194	155,981	81,322
Realized Gains/Losses on Sales of Securities	†	+	+	+	(9,668)
Permanently Impaired Security Writedowns	†	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	†	+	+	+	†
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	542,490	233,104	199,209	197,984	(213,149)
Excess of Revenue over Expenses	(2,075,688)	(831,140)	(1,284,105)	600,870	122,077
Extraordinary Gains/Losses	†	+	†	†	+
Total Surplus/Deficit	(2,075,688)	(831,140)	(1,284,105)	600,870	122,077
Total Change in Unrestricted Net Assets	(2,206,716)	643,352	599,785	1,607,656	229,247
Net Assets Released for Restrictions - Capital	549,962	1,074,311	1,531,848	1,320,033	624,015
Unrealized Gains/Losses on Investments	(680,990)	400,181	352,042	(313,247)	(516,845)
Minimum Pension Liability Adjustment	+	+	+	+	+
Transfers From/To Affiliates	+	+	+	+	+
Mergers	+	+	+	+	+
Consolidations with Support	+	+	+	+	+
Other Changes	+	+	+	+	+

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Mount Desert Island Hospital Mount Desert Island, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments	.934 .574 38.669 .033 4.306 51.397	.881 .578 46.521 .030 3.965 44.603	.934 .498 49.657 .034 4.335 59.763	.889 .520 52.964 .035 4.530 51.676	.827 .559 60.179 .047 5.963 40.029
Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	73.088 131.057	77.640 133.948	64.552 127.010	55.712 128.053	67.122 126.891
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.300 .528 .003 (.024) .351 .020	.314 .483 .040 .030 .647 .540	.339 .415 .020 .013 .418 .353	.368 .382 .083 .070 1.122 .989	.378 .335 .063 .068 1.128 1.192
Profitability Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.042) (.060) (.410) (.046) (.152) 1.375 .264 1.019 .941	(.016) (.023) (.379) (.018) (.058) 1.423 .276 1.045 (1.292)	(.026) (.030) (.158) (.029) (.086) 1.481 .317 1.035 (2.141)	.012 .005 .589 .013 .036 1.561 .321 1.081 .374	.002 .005 (1.159) .003 .007 1.570 .322 1.096 .533
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.091 2.087 9.882	1.114 2.210 11.371	1.121 2.111 13.500	1.124 2.206 15.577	1.165 2.396 17.511
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.068 .023 † + .904	(.006) .031 † † .769	(.019) (.026) † † .646	(.013) .022 † † 525	.034 .034 .068 (.079) .433

New England Rehabilitation Hospital Portland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	12,101,164 6,745,689 +	12,319,537 6,335,796	13,120,185 6,696,523	13,428,229 5,757,111	11,706,870 4,240,947
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	5,057,930 †	4,445,196 1,145,644	5,140,946 879,399	6,135,729 1,143,645	5,893,007 1,052,850
Other Accounts Receivable	т †	т †	т †	т †	t †
Inventory Other Current Assets	95,138 202,407	128,333 264,568	160,994 242,323	140,414 251,330	151,452 368,614
Total Non-Current Assets Trustee Held Investments	9,358,160	9,568,921	8,588,251	7,479,941	6,663,347
Board Designated and Undesignated Investments Due From Affiliates	т † †	† † †	† † †	† † †	† †
Investments in Affiliates Other Non-current Assets	† +	† +	† +	† +	† +
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	17,611,033 8,252,873 9,358,160	18,893,577 9,324,656 9,568,921	18,994,121 10,405,870 8,588,251	18,979,845 11,499,904 7,479,941	19,179,428 12,516,081 6,663,347
Total Unrestricted Assets	21,459,324	21,888,458	21,708,436	20,908,170	18,370,217
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,710,128 808,783 1,122,755 † 1,908,562	3,179,719 587,947 1,378,354 † †	4,866,427 634,221 1,694,635 † †	3,769,366 681,675 1,439,583 † †	3,677,553 735,325 1,519,529 † †
Total Non-current Liabilities	1,870,028 9,205,894	1,213,418 8,566,495	2,537,571 7.876,771	1,648,108 7,107,094	1,422,699 6,375,516
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	9,205,894 9,205,894 † † †	8,566,495 8,566,495 † † †	7,876,771 7,876,771 † † †	7,107,094 7,107,094 † † †	6,307,419 + + + +
Other Non-Current Liabilities	÷ †	+	, t	†	68,097
Fund Balance Unrestricted	6,543,302	10,142,244	8,965,238	10,031,710	8,317,148
Total Liabilities & Equity	21,459,324	21,888,458	21,708,436	20,908,170	18,370,217
Total Restricted Assets Cash and Investments Receivables Chase Assets Cash and Investments Chase Assets Chase	+ † †	† † †	† † †	† † †	† † †
Other Assets Total Restricted Liabilities and Equity	† •	+	†	†	+
Total Restricted Fund Balance	+	т +	т +	т +	† +
Total Liabilities	т †	1 †	י ל	י ל	т †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	†	†	†	†	†
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New England Rehabilitation Hospital Portland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	47,832,890 45,537,559 2,295,331 † 362,623 13,519,661 † 33,950,606 421,840	50,271,637 48,221,425 2,050,212 204,893 116,417 15,545,681 † 34,404,646 584,457	56,131,187 53,369,477 2,761,710 256,767 470,123 19,654,486 † 35,749,811 686,690	53,518,873 50,404,021 3,114,852 218,593 637,979 18,000,583 † 34,661,718 689,402	52,446,432 49,392,962 3,053,470 469,418 620,287 14,656,148 † 36,700,579 703,842
Total Operating Revenue	34,372,446	34,989,103	36,436,501	35,351,120	37,404,421
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	25,393,938 994,456 760,452 + + 15,684,962 7,954,068	26,491,192 1,065,840 756,403 + + 16,175,576 8,493,373	27,254,572 1,184,634 695,788 † † 16,434,503 8,939,647	27,358,545 1,185,854 626,955 + + 16,297,890 9,247,846	27,337,347 1,166,921 569,116 + + 16,731,441 8,869,869
Net Operating Income	8,978,508	8,497,911	9,181,929	7,992,575	10,067,074
Total Non-operating Revenue	3,482	3,031	7,066	5,897	13,438
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	3,482 3,482 † † † † †	3,031 3,031 + + + + +	7,066 7,066 † † † † †	5,897 5,897 † † † † †	13,438 13,438 † † † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	8,981,990 †	8,500,942 †	9,188,995 †	7,998,472 †	10,080,512 †
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	8,981,990 8,981,990 † † † † † † † † ;	8,500,942 8,500,942 † † † † † † † † ;	9,188,995 9,188,995 † † † † † † † ;	7,998,472 7,998,472 † † † † † † † ;	10,080,512 10,080,512 † † † † † † †

New England Rehabilitation Hospital Portland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.119	3.874	2.696	3.562	3.183
Current Ratio without Board Designated and Undesignated Investments	2.119	3.874	2.696	3.562	3.183
Days in Accounts Receivable	54.377	47.159	52.488	64.611	58.608
Acid Test	1.181	1.993	1.376	1.527	1.153
Days Cash on Hand, Current	100.911	90.955	93.757	80.288	59.149
Days Cash on Hand, Incl Board Designated & Undesignated Investments	100.911	90.955	93.757	80.288	59.149
Average Payment Period, Accounts Payable and Accrued Expenses	16.796	19.787	23.726	20.076	21.193
Average Payment Period, Current Liabilities	85.420	45.647	68.134	52.567	51.291
Capital Structure					
Equity Financing Ratio	.305	.463	.413	.480	.453
Fixed Asset Financing	.984	.895	.917	.950	.947
Cash Flow Divided by Total Debt	.669	.814	.814	.844	1.119
Cash Flow Divided by Total Debt with Operating Income Only	.669	.814	.813	.844	1.117
Debt Service Coverage Total	6.543	6.596	8.623	7.779	9.447
Debt Service Coverage Total with Operating Income Only	6.541	6.594	8.617	7.775	9.437
Profitablility					
Total Margin	.261	.243	.252	.226	.269
Operating Margin	.261	.243	.252	.226	.269
Non Operating Revenue Margin	.000	.000	.001	.001	.001
Return On Assets	.419	.388	.423	.383	.549
Return On Equity	1.373	.838	1.025	.797	1.212
Markup	1.900	1.920	2.085	1.981	1.944
Deductible	.283	.309	.350	.336	.279
Markup Adjustment for Deductible	1.368	1.333	1.364	1.323	1.408
Reported Income Index	109.550	2.362	(7.807)	7.500	(5.879)
Asset Efficiency					
Total Asset Turnover	1.602	1.599	1.679	1.691	2.037
Fixed Asset Turnover	3.673	3.657	4.243	4.726	5.613
Average Age Plant Depreciation Only	8.299	8.749	8.784	9.698	10.726
Other Financial Ratios					
Total Operating Expense Growth	.019	.043	.029	.004	(.001)
Total Operating Revenue Growth	.065	.043	.029	(.030)	.058
Realized Gains Divided by Non-Operating Revenue	.005	010. †	.041 †	(000)	,050. +
Realized Gains Divided by Noti-Operating Revenue	1 +	+	+	+	+
Long Term Debt to Equity	1.407	.845	.879	.708	.758
Long Term Debt to Equity	1.407	.045	.079	.706	.756

Northern Maine Medical Center Fort Kent, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	19,198,110 5,218,569 +	22,474,103 10,736,559	19,175,008 8,034,453	20,166,883 6,432,770	19,339,667 7,962,082 +
Net Patient Accounts Receivable Due from Affiliates	5,928,098 15,967	5,684,117 23,819	5,707,418 14,369	6,347,046 490,163	5,520,442 490,926
Third Party Settlements Receivable Other Accounts Receivable Inventory	5,796,337 1,160,430	2,615,084 636,607	3,311,682 451,860 742,033	2,511,219 157,037	3,401,987 846,023
Other Current Assets	785,292 293,417	716,381 2,061,536	742,033 913,193	831,013 3,397,635	751,903 366,304
Total Non-Current Assets Trustee Held Investments	21,920,264 336,917	23,766,146 357,169	23,280,814 377,422	26,021,465 97,674	25,313,586 135,349
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	680,256 51,618	699,890 69,133	700,684 52,487 +	2,939,743 22,959 +	3,141,055
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	4,169,691 40,392,863 23,711,081	3,398,931 43,727,619 24,486,596	2,454,904 44,235,168 24,539,851	2,055,139 45,860,827 24,954,877	2,239,946 47,424,973 27,627,737
Net Property, Plant and Equipment (PP&E)	16,681,782	19,241,023	19,695,317	20,905,950	19,797,236
Total Unrestricted Assets	41,118,374	46,240,249	42,455,822	46,188,348	44,653,253
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	9,534,083 689,827 5,326,368 2,873,702 644,186 †	13,001,935 685,141 6,770,172 5,471,429 75,193 †	9,233,260 596,025 4,756,508 3,818,262 62,465 †	11,574,932 727,141 7,330,411 3,517,380 † †	9,120,132 644,758 4,155,168 4,320,206 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	8,453,287 7,835,454 †	8,563,709 7,880,805 †	8,165,869 7,299,713 †	8,310,713 7,512,453 †	8,808,686 7,909,344 †
Due to Affiliates Self Insurance Fund	† †	+ +	+ +	† †	+ +
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	617,833 †	682,904 †	866,156 †	798,260 †	899,342 †
Fund Balance Unrestricted	23,131,004	24,674,605	25,056,693	26,302,703	26,724,435
Total Liabilities & Equity	41,118,374	46,240,249	42,455,822	46,188,348	44,653,253
Total Restricted Assets Cash and Investments Receivables	388,007 388,007 +	375,432 375,432 +	358,058 358,058 +	346,407 346,407	453,573 453,573 +
Other Assets	t t	†	†	t	+
Total Restricted Liabilities and Equity	388,007	375,432	358,058	346,407	453,573
Total Restricted Fund Balance Total Liabilities	388,007	375,432	358,058 †	346,407	453,573
Temporarily Restricted Net Assets Permanently Restricted Net Assets	388,007 †	375,432 †	358,058 †	346,407 †	453,573 †

Northern Maine Medical Center Fort Kent, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	72,463,495	71,911,300	74,971,806	77,578,327	78,556,870
Gross Inpatient Service Revenue	23,128,708	23,319,028	22,835,929	26,603,555	26,122,021
Gross Outpatient Service Revenue	49,334,787	48,592,272	52,135,877	50,974,772	52,434,849
Free Care (Charity Care)	738,697	927,844	845,098	700,171	766,200
Bad Debt (Provision for Bad Debt)	1,068,745	1,354,273	1,879,489	1,571,529	1,375,063
Contractuals	26,402,735	27,472,871	29,782,952	30,374,814	30,447,313
Changes in Prior Year Estimated/Final Settlements	(5,000,000)	(989,000)	(981,000)	67,000	(1,258,000)
Net Patient Service Revenue	49,253,318	43,145,312	43,445,267	44,864,813	47,226,294
Other Operating Revenue	2,201,640	1,327,771	1,871,729	2,599,697	2,258,699
Total Operating Revenue	51,454,958	44,473,083	45,316,996	47,464,510	49,484,993
Total Operating Expenses	36,219,479	42,442,949	43,880,084	46,351,625	49,046,018
Depreciation and Amortization	2,181,452	2,134,192	2,812,765	2,630,836	2,862,897
Interest	424,862	314,021	368,723	370,316	344,837
Advertising Expenses	+	+	+	67,023	48,797
Allowed Advertising Expenses	†	+	+	18,394	16,152
Non-Allowed Advertising Expenses	†	+	+	48,629	32,645
Salaries and Benefits	20,657,130	26,436,658	27,944,177	28,772,544	30,353,639
Other Operating Expenses	12,956,035	13,558,078	12,754,419	14,510,906	15,435,848
Net Operating Income	15,235,479	2,030,134	1,436,912	1,112,885	438,975
Total Non-operating Revenue	899,839	1,442,115	161,382	540,102	180,939
Total Investment Income	13,679	14,207	35,337	64,021	43,801
Interest and Dividends	13,679	14,207	35,337	8,017	38,442
Realized Gains/Losses on Sales of Securities	†	+	+	56,004	5,359
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	536,501	759,038	(1,242,207)	234,770	37,607
Permanently Impaired Writedowns of Other Assets	†	+	†	+	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	349,659	668,870	1,368,252	241,311	99,531
Excess of Revenue over Expenses	16,135,318	3,472,249	1,598,294	1,652,987	619,914
Extraordinary Gains/Losses	†	†	†	†	+
Total Surplus/Deficit	16,135,318	3,472,249	1,598,294	1,652,987	619,914
Total Change in Unrestricted Net Assets	8,560,190	1,543,601	382,088	1,246,010	421,732
Net Assets Released for Restrictions - Capital	†	+	+	+	+
Unrealized Gains/Losses on Investments	34,052	27,408	8,894	(19,514)	42,587
Minimum Pension Liability Adjustment	†	+	+	+	†
Transfers From/To Affiliates	(7,609,180)	(1,956,056)	(1,225,100)	(387,463)	(240,769)
Mergers	†	+	+	+	†
Consolidations with Support	†	+	+	+	†
Other Changes	†	†	†	†	Ť

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Northern Maine Medical Center Fort Kent, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.085	1.782	2.153	1.996	2.465
Current Ratio without Board Designated and Undesignated Investments	2.014	1.729	2.077	1.742	2.121
Days in Accounts Receivable	43.931	48.086	47.950	51.637	42.666
Acid Test	.547	.826	.870	.556	.873
Days Cash on Hand, Current	55.960	97.221	71.409	53.704	62.927
Days Cash on Hand, Incl Board Designated & Undesignated Investments	63.255	103.558	77.637	78.246	87.752
Average Payment Period, Accounts Payable and Accrued Expenses	57.116	61.305	42.275	61.197	32.840
Average Payment Period, Current Liabilities	102.237	117.734	82.064	96.633	72.079
Capital Structure					
Equity Financing Ratio	.563	.534	.590	.569	.598
Fixed Asset Financing	.470	.410	.371	.359	.400
Cash Flow Divided by Total Debt	1.018	.260	.254	.215	.194
Cash Flow Divided by Total Debt with Operating Income Only	.968	.193	.244	.188	.184
Debt Service Coverage Total	12.222	5.898	4.535	4.816	3.571
Debt Service Coverage Total with Operating Income Only	11.635	4.461	4.382	4.257	3.402
Profitablility					
Total Margin	.308	.076	.035	.034	.012
Operating Margin	.296	.046	.032	.023	.009
Non Operating Revenue Margin	.056	.415	.101	.327	.292
Return On Assets	.392	.075	.038	.036	.014
Return On Equity	.698	.141	.064	.063	.023
Markup	2.061	1.726	1.751	1.730	1.648
Deductible Markur Adjustment for Deductible	.364	.382	.397	.392	.388
Markup Adjustment for Deductible	1.332 1.885	1.078	1.072 4.183	1.074 1.327	1.027 1.470
Reported Income Index	1.885	2.249	4.183	1.327	1.470
Asset Efficiency	4.878	202	4.074	1 979	
Total Asset Turnover	1.273	.993	1.071	1.039	1.112
Fixed Asset Turnover	3.085	2.311	2.301	2.270	2.500
Average Age Plant Depreciation Only	10.869	11.473	8.724	9.486	9.650
Other Financial Ratios				•	
Total Operating Expense Growth	(.194)	.172	.034	.056	.058
Total Operating Revenue Growth	.150	(.136)	.019	.047	.043
Realized Gains Divided by Non-Operating Revenue	†	†	†	.104	.030
Realized Gains Divided by Net Income	1	1	+	.034	.009
Long Term Debt to Equity	.339	.319	.291	.286	.296

Penobscot Bay Medical Center Rockland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	37,340,137 15,740,064 809,059 15,590,086 541,077 1,389,049 †	45,804,190 19,136,042 773,965 18,135,618 630,834 3,639,978 †	49,503,090 11,657,921 3,232,172 20,139,455 1,033,199 8,392,233 †	41,364,598 12,147,267 639,818 16,280,591 1,335,795 6,217,345 †	32,968,178 11,142,372 652,437 18,403,934 (537,152) †
Inventory Other Current Assets	1,722,468 1,548,334	1,438,200 2,049,553	1,659,414 3,388,696	1,717,792 3,025,990	1,661,169 1,645,418
Total Non-Current Assets	63,759,992	55,367,868	71,477,214	73,985,271	75,757,428
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† † 22,856,171 119,947,825 79,044,004 40,903,821	† † 15,880,465 123,410,337 83,922,934 39,487,403	† † 17,713,062 142,897,845 89,133,693 53,764,152	† † 17,842,138 150,799,449 94,656,316 56,143,133	+ + 20,965,127 151,304,643 96,512,342 54,792,301
Total Unrestricted Assets	101,100,129	101,172,058	120,980,304	115,349,869	108,725,606
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	26,951,468 2,568,362 11,454,431 1,299,656 11,629,019 †	25,337,330 2,404,288 11,395,139 1,835,442 9,202,414 500,047	16,996,856 3,132,123 10,415,398 1,648,247 1,801,088	21,809,183 2,999,282 10,643,468 546,092 7,620,341	45,441,486 2,808,934 9,525,860 (2,818,207) 35,044,899 880,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	28,618,760 22,452,856	29,600,787 20,071,534	53,082,572 25,930,186	47,253,113 23,109,160	27,627,927 20,269,775
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	6,165,904 † †	9,529,253 † †	+ 27,152,386 + +	+ 24,143,953 + +	6,230,652 + +
Fund Balance Unrestricted	45,529,901	46,233,941	50,900,876	46,287,573	1,127,500 35,656,193
Total Liabilities & Equity	101,100,129	101,172,058	120,980,304	115,349,869	108,725,606
Total Restricted Assets Cash and Investments Receivables Other Assets	8,417,223 8,249,623 167,600	8,789,124 8,621,204 † 167,920	9,063,628 8,884,471 11,237 167,920	8,566,682 8,385,279 8,327 173,076	8,834,098 5,656,360 11,107 3,166,631
Total Restricted Liabilities and Equity	8,417,223	8,789,124	9,063,628	8,566,682	8,834,098
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	8,400,499 16,724 3,182,704 5,217,795	8,777,969 11,155 3,377,428 5,400,541	9,052,391 11,237 3,029,435 6,022,956	8,558,355 8,327 2,574,754 5,983,601	8,822,991 11,107 2,681,902 6,141,089

Penobscot Bay Medical Center Rockland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	199,709,632 73,012,000 126,697,632 4,312,958 4,344,969	205,357,796 75,803,488 129,554,308 5,662,384 5,316,637	215,318,937 76,911,130 138,407,807 6,077,345 5,709,720	226,923,377 83,805,940 143,117,437 4,717,075 9,998,513	238,740,430 83,971,425 154,769,005 6,628,249 9,027,460
Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	86,625,392 (663,000) 105,089,313 9,565,882	82,703,270 † 111,675,505 9,745,732	90,736,204 † 112,795,668 14,119,837	99,713,625 724,000 111,770,164 10,669,792	108,515,948 † 114,568,773 9,300,738
Total Operating Revenue	114,655,195	121,421,237	126,915,505	122,439,956	123,869,511
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	120,163,557 5,637,443 1,402,684 199 † 199 70,370,066 42,753,165	121,933,362 5,268,245 1,236,771 788 † 788 67,988,308 47,439,250	126,471,028 5,311,034 1,242,682 834 † 834 72,707,718 47,208,760	126,771,046 5,614,363 1,283,406 + + 75,711,879 44,161,398	131,968,744 6,082,736 1,180,802 + + 79,996,054 44,709,152
Net Operating Income	(5,508,362)	(512,125)	444,477	(4,331,090)	(8,099,233)
Total Non-operating Revenue	2,466,723	2,347,546	(936,020)	(504,519)	750,165
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	855,256 421,894 + 433,362 + + 1,611,467	575,462 346,129 + 229,333 + + 1,772,084	615,790 361,229 254,561 † † (1,551,810)	(463,215) 790,095 (1,253,310) + + + (41,304)	761,040 188,609 572,431 + + (10,875)
Excess of Revenue over Expenses Extraordinary Gains/Losses	(3,041,639)	1,835,421	(491,543)	(4,835,609)	(7,349,068)
Total Surplus/Deficit	(3,041,639)	1,835,421	(491,543)	(4.835.609)	(7,349,068)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	(2,888,048) 155,291 +	704,041 70,631 +	4,666,939 525,841 †	(3,536,303) 853,201 +	(7,354,458) 323,610 + +
Transfers From/To Affiliates Mergers Consolidations with Support	(1,700)	(1,202,011)	4,632,641 †	983,603 † †	(329,000) † †
Other Changes	+	+	†	(537,498)	†

Penobscot Bay Medical Center Rockland, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses	1.385 1.385 54.148 .614 52.743 52.743 36.506	1.808 1.808 59.274 .786 62.291 62.291 35.651	2.912 2.912 65.170 .876 44.857 44.857 31.377	1.897 1.897 53.166 .586 38.523 38.523 32.065	.726 .726 58.632 .260 34.198 34.198 27.620
Average Payment Period, Current Liabilities	85.896	79.271	51.204	65.703	131.755
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.450 .549 .047 .002 1.227 .470	.457 .508 .129 .087 2.192 1.575	.421 .482 .069 .082 1.662 1.919	.401 .412 .011 .019 .467 .581	.328 .370 (.017) (.028) (.020) (.200)
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.026) (.048) (.811) (.030) (.067) 1.742 .434 1.021 1.481	.015 (.004) 1.279 .018 .040 1.764 .403 1.086 2.607	(.004) .004 1.904 (.004) (.010) 1.814 .421 1.097 (.105)	(.040) (.035) .104 (.042) (.104) 1.874 .439 1.088 1.048	(.059) (.065) (.102) (.068) (.206) 1.880 .455 1.057 .691
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	1.158 2.803 14.021 .048 (.003) + + .493	1.223 3.075 15.930 .015 .059 † † .434	1.041 2.361 16.783 .037 .045 (.272) (.518) .509	1.057 2.181 16.860 .002 (.035) 2.484 .259 .499	1.146 2.261 15.867 .041 .012 .763 (.078) .568

Penobscot Valley Hospital Lincoln, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	7,005,890 1,490,705 64,028 3,240,899	6,943,133 3,233,896 63,975 2,634,038	5,571,423 1,791,125 61,424 2,684,404	5,163,836 1,484,094 62,023 2,637,986	4,475,938 1,147,317 62,023 2,553,474
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	† 1,181,971 † 607,544	† † † 675.089	† † † 746.891	† † † 708,900	† † † 484,182
Other Current Assets	420,743	336,135	287,579	270,833	228,942
Total Non-Current Assets Trustee Held Investments	8,752,506	7,718,691	7,565,197	7,140,061	6,093,281
Board Designated and Undesignated Investments Due From Affiliates	949,750 †	1,088,788 †	1,197,824 †	1,124,609 †	670,323 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	23,579 1,054,740 17,661,042 10,936,605 6,724,437	20,844 100,159 18,183,782 11,674,882 6,508,900	36,423 137,702 18,728,346 12,535,098 6,193,248	68,332 88,330 19,002,008 13,143,218 5,858,790	78,712 161,019 19,121,815 13,938,588 5,183,227
Total Unrestricted Assets	15,758,396	14,661,824	13,136,620	12,303,897	10,569,219
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,586,680 383,027 2,821,343 2,382,310 +	5,091,189 617,993 2,755,851 906,342 + 811,003	4,562,058 458,357 2,516,841 1,283,657 † 303,203	5,389,835 509,400 1,984,531 2,895,904 †	4,762,804 451,131 2,810,790 1,229,550 † 271,333
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,819,414 5,781,843 † † † † 37,571	5,503,348 5,524,239 † † † † † 79,109	5,317,020 † † † † 119,129	4,877,422 4,805,189 † † † † † 72,233	5,765,768 4,344,528 1,273,841 † † 147,399
Fund Balance Unrestricted	4,352,302	3,967,287	3,138,413	2,036,640	40,647
Total Liabilities & Equity	15,758,396	14,661,824	13,136,620	12,303,897	10,569,219
Total Restricted Assets Cash and Investments Receivables Other Assets	212,211 212,211 † †	246,584 246,584 † †	241,910 241,910 † †	241,136 241,136 † †	238,996 238,996 † †
Total Restricted Liabilities and Equity	212,211	246,584	241,910	241,136	238,996
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	212,211 † 135,662 76,549	246,584 † 170,035 76,549	241,910 † 165,361 76,549	241,136 † 164,587 76,549	238,996 † 162,447 76,549

Penobscot Valley Hospital Lincoln, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	37,597,006	37,579,347	36,695,215	36,313,289	35,453,703
Gross Inpatient Service Revenue	10,176,260	9,954,950	7,661,032	7,404,192	5,665,846
Gross Outpatient Service Revenue	27,420,746	27,624,397	29,034,183	28,909,097	29,787,857
Free Care (Charity Care)	1,527,029	1,069,556	1,423,903	1,377,290	1,345,461
Bad Debt (Provision for Bad Debt)	1,641,335	1,584,329	1,766,554	1,559,983	1,686,079
Contractuals	8,134,234	8,796,019	9,016,356	10,691,218	11,009,964
Changes in Prior Year Estimated/Final Settlements	481,000	496,000	(281,000)	249,000	287,000
Net Patient Service Revenue	25,813,408	25,633,443	24,769,402	22,435,798	21,125,199
Other Operating Revenue	646,865	538,791	246,059	386,530	275,178
Total Operating Revenue	26,460,273	26,172,234	25,015,461	22,822,328	21,400,377
Total Operating Expenses	26,569,269	26,685,607	25,993,929	23,995,958	23,462,637
Depreciation and Amortization	1,061,163	1,018,700	864,609	830,793	831,408
Interest	302,029	302,073	274,603	258,367	246,075
Advertising Expenses	23,720	24,481	25,056	16,692	13,990
Allowed Advertising Expenses	2,472	+	+	+	. †
Non-Allowed Advertising Expenses	21,248	24,481	25,056	16,692	13,990
Salaries and Benefits	13,560,402	14,180,573	15,043,829	13,364,990	12,961,102
Other Operating Expenses	11,621,955	11,159,780	9,785,832	9,525,116	9,410,062
Net Operating Income	(108,996)	(513,373)	(978,468)	(1,173,630)	(2,062,260)
Total Non-operating Revenue	50,720	69,176	64,677	77,193	69,783
Total Investment Income	55,252	71,232	61,879	59,669	76,030
Interest and Dividends	18,103	29,757	17,402	25,609	16,137
Realized Gains/Losses on Sales of Securities	37,149	41,475	44,477	34,060	59,893
Permanently Impaired Security Writedowns	+	+	+	+	. †
Gains/Losses on Joint Ventures/Equity Investments	(4,532)	(2,056)	2,798	17,524	(6,247)
Permanently Impaired Writedowns of Other Assets	+	+	+	+	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	+	+	+	†
Excess of Revenue over Expenses	(58,276)	(444,197)	(913,791)	(1,096,437)	(1,992,477)
Extraordinary Gains/Losses	(26,546)	†	†	†	t
Total Surplus/Deficit	(84,822)	(444,197)	(913,791)	(1,096,437)	(1,992,477)
Total Change in Unrestricted Net Assets	(9,303)	(385,016)	(828,874)	(1,101,777)	(1,995,989)
Net Assets Released for Restrictions - Capital	55,340	+	57,154	31,202	46,956
Unrealized Gains/Losses on Investments	8,591	59,860	14,982	(50,927)	(67,095)
Minimum Pension Liability Adjustment	-, +	+	- ,,, +	+	+
Transfers From/To Affiliates	11,588	(679)	12,781	14,385	16,627
Mergers	-,	+	,	,+	+
Consolidations with Support	+	+	+	+	+
Other Changes	+	+	+	+	+

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Penobscot Valley Hospital Lincoln, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	1.424 1.254 45.826 .278 22.247 35.837 40.371 79.941	$1.578 \\ 1.364 \\ 37.507 \\ .648 \\ 46.898 \\ 62.381 \\ 39.190 \\ 72.400$	$\begin{array}{c} 1.484\\ 1.221\\ 39.557\\ .406\\ 26.908\\ 44.306\\ 36.557\\ 66.263\end{array}$	1.167 .958 42.916 .287 24.361 42.081 31.269 84.924	1.081 .940 44.119 .254 19.504 30.315 45.333 76.815
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.276 .860 .088 .083 2.212 2.126	.271 .849 .054 .047 1.279 1.179	.239 .859 (.005) (.011) .253 .180	.166 .820 (.026) (.033) (.010) (.118)	.004 .838 (.110) (.117) (1.211) (1.304)
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.002) (.004) (.870) (.004) (.013) 1.439 .216 1.133 6.264	(.017) (.020) (.156) (.030) (.112) 1.428 .234 1.099 1.154	(.036) (.039) (.071) (.070) (.291) 1.421 .246 1.074 1.102	(.048) (.051) (.070) (.089) (.538) 1.529 .294 1.084 .995	(.093) (.096) (.035) (.189) (49.019) 1.523 .311 1.054 .998
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	1.682 3.935 10.306 .077 .055 .732 (.637) 1.328	1.790 4.021 11.461 .004 (.011) .600 (.093) 1.392	1.909 4.039 14.498 (.026) (.044) .688 (.049) 1.694	1.861 3.895 15.820 (.077) (.088) .441 (.031) 2.359	2.031 4.129 16.765 (.022) (.062) .858 (.030) 106.884

Redington-Fairview General Hospital Skowhegan, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	51,767,746 30,369,051 +	49,917,947 29,232,237 +	52,534,647 39,920,209 +	54,360,856 40,506,832	53,294,254 36,957,338 +
Net Patient Accounts Receivable Due from Affiliates	10,639,364 †	10,512,091 †	10,717,370 †	11,813,893 †	14,235,574 †
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	9,063,649 286,362 1,309,026 100,294	8,431,284 253,238 1,392,696 96,401	† 257,636 1,508,274 131,158	† 326,821 1,545,444 167,866	† 400,488 1,504,264 196,590
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	45,807,977 142,287 16,421,623	45,248,924 140,823 17,753,455 †	48,378,337 158,891 20,167,166	48,864,656 141,062 21,075,117	55,970,092 2,246,311 22,256,034
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 1,005,772 65,595,906 37,357,611 28,238,295	† 1,047,713 67,597,746 41,290,813 26,306,933	† 964,802 71,818,972 44,731,494 27,087,478	† 848,453 75,096,612 48,296,588 26,800,024	+ 679,107 82,907,231 52,118,591 30,788,640
Total Unrestricted Assets	97,575,723	95,166,871	100,912,984	103,225,512	109,264,346
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	10,847,676 720,000 9,107,676 + + 1,020,000	9,065,738 750,000 7,083,808 + + 1,231,930	13,509,521 775,000 8,165,135 3,184,853 + 1,384,533	19,391,313 810,000 8,622,521 8,282,992 † 1,675,800	20,166,094 1,335,000 8,587,846 8,419,361 + 1,823,887
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	28,230,689 23,171,500 + +	26,413,715 22,385,190 † †	23,286,769 21,575,718 † †	27,268,154 20,726,246 + +	31,438,541 26,851,775 † †
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† 5,059,189 †	+ 4,028,525 +	+ 1,711,051 +	+ 6,541,908 +	† 4,586,766 †
Fund Balance Unrestricted	58,497,358	59,687,418	64,116,694	56,566,045	57,659,711
Total Liabilities & Equity	97,575,723	95,166,871	100,912,984	103,225,512	109,264,346
Total Restricted Assets Cash and Investments Receivables Other Assets	878,482 878,482 † †	812,435 812,435 † †	1,079,545 1,079,545 † †	1,077,667 1,077,667 † †	862,928 862,928 † †
Total Restricted Liabilities and Equity	878,482	812,435	1,079,545	1,077,667	862,928
Total Restricted Fund Balance Total Liabilities	878,482	812,435 †	1,079,545	1,077,667	862,928
Temporarily Restricted Net Assets Permanently Restricted Net Assets	878,482 †	812,435 †	1,079,545 †	1,077,667 †	862,928 †

Redington-Fairview General Hospital Skowhegan, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	99,345,732	107,480,916	112,484,591	120,180,687	131,710,753
Gross Inpatient Service Revenue	24,617,548	26,625,846	27,023,783	26,263,128	27,349,091
Gross Outpatient Service Revenue	74,728,184	80,855,070	85,460,808	93,917,559	104,361,662
Free Care (Charity Care)	2,549,768	2,695,744	2,684,279	2,285,208	3,364,712
Bad Debt (Provision for Bad Debt)	4,290,901	6,554,465	7,322,462	8,321,678	9,526,662
Contractuals	26,203,909	29,200,357	31,965,085	35,477,474	37,333,630
Changes in Prior Year Estimated/Final Settlements	†	+	+	+	†
Net Patient Service Revenue	66,301,154	69,030,350	70,512,765	74,096,327	81,485,749
Other Operating Revenue	1,187,898	2,133,146	1,826,039	2,290,302	3,893,520
Total Operating Revenue	67,489,052	71,163,496	72,338,804	76,386,629	85,379,269
Total Operating Expenses	68,114,386	73,194,552	74,981,705	79,175,026	85,369,744
Depreciation and Amortization	4,002,691	3,933,202	3,440,679	3,565,095	3,822,002
Interest	1,146,362	1,116,536	1,089,617	1,060,844	1,028,052
Advertising Expenses	301,913	274,392	214,237	424,156	385,577
Allowed Advertising Expenses	155,565	165,724	121,278	355,897	308,237
Non-Allowed Advertising Expenses	146,348	108,668	92,959	68,259	77,340
Salaries and Benefits	37,382,045	38,240,273	38,924,199	40,644,558	45,016,475
Other Operating Expenses	25,281,375	29,630,149	31,312,973	33,480,373	35,117,638
Net Operating Income	(625,334)	(2,031,056)	(2,642,901)	(2,788,397)	9,525
Total Non-operating Revenue	1,822,597	1,245,397	1,427,739	4,055,937	2,597,238
Total Investment Income	1,099,236	1,101,456	1,337,768	3,413,735	1,614,730
Interest and Dividends	1,099,236	1,101,456	1,337,768	3,413,735	1,614,730
Realized Gains/Losses on Sales of Securities	+	+	+	+	†
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	(36,199)	(46,573)	(65,702)	(69,029)	(85,935)
Permanently Impaired Writedowns of Other Assets	†	+	+	ŧ	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	759,560	190,514	155,673	711,231	1,068,443
Excess of Revenue over Expenses Extraordinary Gains/Losses	1,197,263	(785,659)	(1,215,162)	1,267,540	2,606,763
	Ť	Ť	Ť	Τ	Т
Total Surplus/Deficit	1,197,263	(785,659)	(1,215,162)	1,267,540	2,606,763
Total Change in Unrestricted Net Assets	507,719	1,190,060	4,429,276	(7,550,649)	1,093,666
Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments	Ť	†	Ť	Ť	Ť
Minimum Pension Liability Adjustment	173,650	2,072,384	4,141,369	(2,852,910)	(2,494,979)
Transfers From/To Affiliates	(863,194)	(96,665)	1,503,069	(5,965,279)	981,882
Mergers	T	† _	Ť	Ť +	Ť
Consolidations with Support	T -	T	T .	T -	T
Other Changes	T +	T +	T +	T +	T +
	Ι	I	1	I	I

Redington-Fairview General Hospital Skowhegan, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
	11 2012	11 2015	112014	11 2015	11 2010
RATIOS					
Liquidity	6,286	7.465	5.382	3.890	3,746
Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments	4.772	5.506	5.382 3.889	2.803	2.643
Days in Accounts Receivable	58.572	55.583	55.477	58.195	63.766
Acid Test	2.800	3.224	2.955	2.089	1.833
Days Cash on Hand, Current	172.897	154.051	203.672	195.543	165.418
Days Cash on Hand, Incl Board Designated & Undesignated Investments	266.388	247.610	306.564	297.281	265.033
Average Payment Period, Accounts Payable and Accrued Expenses	51.852	37.331	41.658	41.624	38.438
Average Payment Period, Current Liabilities	61.758	47.775	68.925	93.610	90.262
Capital Structure					
Equity Financing Ratio	.600	.627	.635	.548	.528
Fixed Asset Financing	.821	.851	.797	.773	.872
Cash Flow Divided by Total Debt	.133	.089	.060	.104	.125
Cash Flow Divided by Total Debt with Operating Income Only	.086	.054	.022	.017	.074
Debt Service Coverage Total	3.475 2.477	2.322 1.644	1.802 1.026	3.210 1.001	4.057 2.644
Debt Service Coverage Total with Operating Income Only	2.477	1.044	1.026	1.001	2.044
Profitability	.017	(011)	(016)	.016	.030
Total Margin Operating Margin	(.009)	(.011) (.029)	(.016) (.037)	(.037)	.000
Non Operating Revenue Margin	1.522	(1.585)	(1.175)	3.200	.996
Return On Assets	.012	(.008)	(.012)	.012	.024
Return On Equity	.020	(.013)	(.019)	.022	.045
Markup	1.476	1.498	1.525	1.547	1.588
Deductible	.264	.272	.284	.295	.283
Markup Adjustment for Deductible	1.091	1.099	1.098	1.099	1.151
Reported Income Index	2.358	(.660)	(.274)	(.168)	2.384
Asset Efficiency					
Total Asset Turnover	.710	.761	.731	.779	.805
Fixed Asset Turnover	2.390	2.705	2.671	2.850	2.773
Average Age Plant Depreciation Only	9.333	10.498	13.001	13.547	13.636
Other Financial Ratios					
Total Operating Expense Growth	.013	.075	.024	.056	.078
Total Operating Revenue Growth	.013	.054	.017	.056	.118
Realized Gains Divided by Non-Operating Revenue	† +	† †	† +	† +	т +
Realized Gains Divided by Net Income Long Term Debt to Equity	.396	.375	.337	.366	.466
	.590	.575		.300	.400

Rumford Community Hospital Rumford, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	9,382,391	12,446,964	9,709,646	9,600,573	9,197,479
Cash and Investment	185,205	6,065,943	3,273,619	4,425,790	3,719,539
Current Assets Whose Use is Limited	48,492	48,502	48,512	48,522	48,531
Net Patient Accounts Receivable	4,216,652	4,052,750	6,742,502	5,877,789	4,915,770
Due from Affiliates	2,089,682	+	+	650	+
Third Party Settlements Receivable	2,330,828	1,757,687	(1,691,049)	(1,398,932)	(253,038)
Other Accounts Receivable	16,131	23,033	903,374	161,886	15,409
Inventory	226,045	246,917	269,166	339,970	442,980
Other Current Assets	269,356	252,132	163,522	144,898	308,288
Total Non-Current Assets	15,562,038	15,786,197	15,828,799	15,172,825	16,645,362
Trustee Held Investments Board Designated and Undesignated Investments	+	+	+	+	1
Due From Affiliates	2,067,720	2,247,860	2,635,830	2,470,201	2,501,604
Investments in Affiliates	Ť	Ť	Ť	Ť	Ť
Other Non-current Assets	†	†	†	† 	Ť
Gross Property, Plant and Equipment (PP&E)	619,461	623,439	526,423	530,597	540,469
	30,390,973	31,429,817	32,272,163	32,972,504	35,562,989
Accumulated Depreciation	17,516,116	18,514,919	19,605,617	20,800,477	21,959,700
Net Property, Plant and Equipment (PP&E)	12,874,857	12,914,898	12,666,546	12,172,027	13,603,289
Total Unrestricted Assets	24,944,429	28,233,161	25,538,445	24,773,398	25,842,841
Total Current Liabilities	2,238,501	5,867,418	2,689,314	2,773,848	4,633,853
Current Long Term Debt (LTD)	159,723	202,204	205,682	209,238	261,820
Accounts Payable and Accrued Expenses	2,045,670	2,632,732	2,402,050	2,534,328	2,152,444
Estimated Third Party Settlements	+	<i></i> †	, , , _†	· · · +	+
Due to Affiliates	+	2,971,521	54,217	+	+
Other Current Liabilities	33,108	60,961	27,365	30,282	2,219,589
Total Non-current Liabilities	4,509,441	4,473,681	4,111,859	3,682,971	3,686,914
Long Term Debt	1,675,340	1,427,590	1,221,905	1,012,666	1,110,931
Estimated Third Party Settlements	,,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	+	, ,, , , , , , , , , , , , , , , , , , ,
Due to Affiliates	+	+	+	+	+
Self Insurance Fund	+	+	+	+	+
Accrued Pension and Post Retiree Health Benefits	2,975,375	3,200,597	3,103,127	2,855,643	2,797,413
Other Non-Current Liabilities	(141,274)	(154,506)	(213,173)	(185,338)	(221,430)
Fund Balance Unrestricted	18,196,487	17,892,062	18,737,272	18,316,579	17,522,074
Total Liabilities & Equity	24,944,429	28,233,161	25,538,445	24,773,398	25,842,841
Total Restricted Assets	1,017,068	1,047,404	1,147,913	1,154,930	1,178,913
Cash and Investments	1,017,068	1,047,404	1,147,913	1,154,930	1,178,913
Receivables	, · · , · · · †	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	, ,, ,
Other Assets	+	+	+	+	+
Total Restricted Liabilities and Equity	1,017,068	1,047,404	1,147,913	1,154,930	1,178,913
Total Restricted Fund Balance	502,201	491,674	504,227	508,032	504,309
Total Liabilities	514,867	555,730	643,686	646,898	674,604
Temporarily Restricted Net Assets	247,626	237,935	246,970	251,404	251,434
Permanently Restricted Net Assets	254,575	253,739	257,257	256,628	252,875
•	20 .,070	200,700	207,207	200,020	,0,0

Rumford Community Hospital Rumford, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	68,149,048	66,073,107	70,314,362	72,578,268	76,813,223
Gross Inpatient Service Revenue	13,809,899	14,655,817	17,594,032	17,048,550	17,055,368
Gross Outpatient Service Revenue	54,339,149	51,417,290	52,720,330	55,529,718	59,757,855
Free Care (Charity Care)	1,432,640	1,052,605	881,476	919,539	1,158,279
Bad Debt (Provision for Bad Debt)	3,331,079	2,807,963	4,808,547	2,709,819	4,091,135
Contractuals Changes in Prior Year Estimated/Final Settlements	30,157,741	29,947,821	29,709,799	32,959,264	33,883,271
Net Patient Service Revenue	1	1			1
Other Operating Revenue	33,227,588	32,264,718	34,914,540	35,989,646	37,680,538
	940,670	1,171,531	1,014,226	1,499,329	2,157,937
Total Operating Revenue	34,168,258	33,436,249	35,928,766	37,488,975	39,838,475
Total Operating Expenses	34,611,948	33,965,061	35,591,218	37,950,768	40,809,406
Depreciation and Amortization	1,198,726	1,115,156	1,449,606	1,411,307	1,361,016
Interest	56,001	55,195	63,205	68,756	58,233
Advertising Expenses	60,132	51,378	51,794	119,966	118,844
Allowed Advertising Expenses Non-Allowed Advertising Expenses	†	+	†	†	†
Salaries and Benefits	60,132	51,378	51,794	119,966	118,844
Other Operating Expenses	22,483,546	22,455,589	23,835,713	25,342,417	27,300,710
	10,813,543	10,287,743	10,190,900	11,008,322	11,970,603
Net Operating Income	(443,690)	(528,812)	337,548	(461,793)	(970,931)
Total Non-operating Revenue	76,409	228,544	250,915	(77,198)	(9,129)
Total Investment Income	95,423	180,219	196,311	85,552	49,063
Interest and Dividends	62,406	54,666	76,085	101,184	100,780
Realized Gains/Losses on Sales of Securities	33,017	125,553	120,226	(15,632)	(51,717)
Permanently Impaired Security Writedowns	+	+	Ť	Ť	t
Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets	†	10 225	†		t (C2 402)
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(19,014)	48,325	54,604	(162,750)	(62,192)
	I	I	I	I	4,000
Excess of Revenue over Expenses Extraordinary Gains/Losses	(367,281)	(300,268)	588,463	(538,991)	(980,060)
	Ť	Ť	Ť	Ť	Ť
Total Surplus/Deficit	(367,281)	(300,268)	588,463	(538,991)	(980,060)
Total Change in Unrestricted Net Assets	(493,914)	(304,428)	814,291	(620,329)	(1,059,198)
Net Assets Released for Restrictions - Capital	+	+	+	†	†
Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	(126,633)	(4,160)	225,828	(81,338)	(79,138)
Transfers From/To Affiliates	† 	† 	† _	†	†
Mergers	† +	† -	Ť +	Ť	Ť
Consolidations with Support	T +	T +	T +	T +	T +
Other Changes	 +	+	 +	+	+
	I	I	I	I	1

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Rumford Community Hospital Rumford, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	5.115	2.504	4.591	4.352	2.525
Current Ratio without Board Designated and Undesignated Investments	4.191	2.121	3.610	3.461	1.985
Days in Accounts Receivable	46.319	45.847	70.487	59.611	47.618
Acid Test	.104	1.042	1.235	1.613	.813
Days Cash on Hand, Current	2.553	67.938	35.516	44.695	34.864
Days Cash on Hand, Incl Board Designated & Undesignated Investments	25.140	92.915	63.695	69.370	58.011
Average Payment Period, Accounts Payable and Accrued Expenses	22.347	29.253	25.680	25.316	19.916
Average Payment Period, Current Liabilities	24.453	65.194	28.751	27.709	42.875
Capital Structure					
Equity Financing Ratio	.729	.634	.734	.739	.678
Fixed Asset Financing	.130	.111	.096	.083	.082
Cash Flow Divided by Total Debt	.123	.079	.300	.135	.046
Cash Flow Divided by Total Debt with Operating Income Only	.112	.057	.263	.147	.047
Debt Service Coverage Total	10.915	4.048	7.917	3.429	1.642
Debt Service Coverage Total with Operating Income Only	9.975	2.985	6.972	3.710	1.676
Profitablility					
Total Margin	(.011)	(.009)	.016	(.014)	(.025)
Operating Margin	(.013)	(.016)	.009	(.012)	(.024)
Non Operating Revenue Margin	(.208)	(.761)	.426	.143	.009
Return On Assets	(.015)	(.011)	.023	(.022)	(.038)
Return On Equity	(.020)	(.017)	.031	(.029)	(.056)
Markup	1.996	1.980	2.004	1.952	1.935
Deductible	.443	.453	.423	.454	.441
Markup Adjustment for Deductible	1.125	1.098	1.169	1.083	1.105
Reported Income Index	.912	.986	.696	1.281	1.234
Asset Efficiency					
Total Asset Turnover	1.373	1.192	1.417	1.510	1.541
Fixed Asset Turnover	2.654	2.589	2.837	3.080	2.929
Average Age Plant Depreciation Only	14.612	16.603	13.525	14.738	16.135
Other Financial Ratios					
Total Operating Expense Growth	.055	(.019)	.048	.066	.075
Total Operating Revenue Growth	(.083)	(.021)	.075	.043	.063
Realized Gains Divided by Non-Operating Revenue	.432	.549	.479	.202	5.665
Realized Gains Divided by Net Income	(.090)	(.418)	.204	.029	.053
Long Term Debt to Equity	.092	.080	.065	.055	.063

Sebasticook Valley Hospital Pittsfield, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	6,375,790 1,344,213 128,561	10,150,750 4,395,076 1,292,574	10,471,808 6,332,243 421	11,599,514 6,057,496 †	12,415,031 6,372,169 18,774
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	3,278,646 359,194 723,349	2,229,256 95,046 1,306,909	3,084,775 2,778 318,338	3,226,547 141,073 1,632,276	3,157,225 43,009 2,110,713
Other Accounts Receivable Inventory	48,055 269,381	261,836 221,869	117,515 260,168	127,798 249,683	224,185 289,404
Other Current Assets	224,391	348,184	355,570	164,641	199,552
Total Non-Current Assets Trustee Held Investments	26,172,691	32,624,268 +	32,811,034	32,057,654 390,579	30,517,823 494,569
Board Designated and Undesignated Investments Due From Affiliates	10,407,642 †	7,475,858 †	8,188,902 †	8,145,997 †	8,939,111 †
Investments in Affiliates Other Non-current Assets	+	†	†	+	†
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	3,149,381 29,727,048 17,111,380	3,227,044 40,241,914 18,320,548	2,514,774 42,202,635 20,095,277	2,147,219 43,114,403 21,740,544	802,918 43,648,307 23,367,082
Net Property, Plant and Equipment (PP&E)	12,615,668	21,921,366	22,107,358	21,373,859	20,281,225
Total Unrestricted Assets	32,548,481	42,775,018	43,282,842	43,657,168	42,932,854
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,769,964 464,953 4,157,398 2,861,669 285,944 †	7,506,223 587,906 3,396,846 3,343,090 178,381 †	7,308,871 687,128 3,432,953 2,913,057 275,733 †	7,223,233 673,472 3,261,078 2,805,221 483,462 †	5,937,263 700,524 2,937,118 1,913,371 386,250
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	6,145,315 2,473,485 2,199,339 †	14,773,488 9,752,604 2,947,192 †	12,600,499 9,065,156 1,881,342 †	12,065,277 8,391,374 1,997,961 †	10,799,431 7,614,428 2,690,434 †
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	† +	+	† +	† +	† +
Other Non-Current Liabilities	1,472,491	2,073,692	1,654,001	1,675,942	494,569
Fund Balance Unrestricted	18,633,202	20,495,307	23,373,472	24,368,658	26,196,160
Total Liabilities & Equity	32,548,481	42,775,018	43,282,842	43,657,168	42,932,854
Total Restricted Assets Cash and Investments Receivables Other Assets	829,116 829,116 †	1,221,043 1,221,043 †	1,062,296 1,062,296 +	885,867 885,867 †	780,917 780,917 †
Total Restricted Liabilities and Equity	829,116	1,221,043	1,062,296	⊤ 885,867	780,917
Total Restricted Fund Balance Total Liabilities	829,116 829,116 †	1,221,043 1,221,043 †	1,062,296 1,062,296 †	885,867 885,867 †	780,917 780,917 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	465,877 363,239	851,186 369,857	688,598 373,698	527,320 358,547	409,871 371,046

Sebasticook Valley Hospital Pittsfield, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	55,091,038	53,566,747	58,775,933	61,849,523	65,361,672
Gross Inpatient Service Revenue	10,047,465	7,918,984	10,051,690	9,795,209	10,893,034
Gross Outpatient Service Revenue	45,043,573	45,647,763	48,724,243	52,054,314	54,468,638
Free Care (Charity Care)	1,860,037	1,655,396	1,865,324	1,965,577	1,551,711
Bad Debt (Provision for Bad Debt)	2,368,603	2,959,256	2,905,024	3,202,919	2,941,270
Contractuals	19,100,190	18,373,713	20,706,304	21,434,667	22,720,696
Changes in Prior Year Estimated/Final Settlements	(602,893)	(1,771,789)	(1,790,347)	(407,633)	482,949
Net Patient Service Revenue	32,365,101	32,350,171	35,089,628	35,653,993	37,665,046
Other Operating Revenue	1,576,742	1,302,601	1,242,523	1,952,452	2,207,658
Total Operating Revenue	33,941,843	33,652,772	36,332,151	37,606,445	39,872,704
Total Operating Expenses	33,667,622	32,078,500	33,979,724	36,360,618	38,296,244
Depreciation and Amortization	1,462,269	1,668,218	1,818,727	1,869,714	1,928,559
Interest	160,720	96,244	311,353	306,207	294,360
Advertising Expenses	165,258	159,373	125,788	169,304	189,219
Allowed Advertising Expenses	25,195	25,414	5,927	1,506	1,195
Non-Allowed Advertising Expenses	140,063	133,959	119,861	167,798	188,024
Salaries and Benefits	19,559,724	19,875,601	20,534,011	20,836,694	21,785,207
Other Operating Expenses	12,319,651	10,279,064	11,189,845	13,178,699	14,098,899
Net Operating Income	274,221	1,574,272	2,352,427	1,245,827	1,576,460
Total Non-operating Revenue	309,367	357,762	621,031	684,367	440,137
Total Investment Income	383,600	330,268	625,522	468,755	517,079
Interest and Dividends	288,536	255,966	216,145	246,045	250,085
Realized Gains/Losses on Sales of Securities	95,064	74,302	409,377	222,710	266,994
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	(69,613)	24,623	(555)	(59,922)	(67,089)
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(4,620)	2,871	(3,936)	275,534	(9,853)
Excess of Revenue over Expenses	583,588	1,932,034	2,973,458	1,930,194	2,016,597
Extraordinary Gains/Losses	+	(48,123)	†	†	†
Total Surplus/Deficit	583,588	1,883,911	2,973,458	1,930,194	2,016,597
Total Change in Unrestricted Net Assets	1,284,866	1,862,074	2,869,002	995,186	1,827,502
Net Assets Released for Restrictions - Capital	101,415	206,372	344,165	221,389	184,579
Unrealized Gains/Losses on Investments	653,243	252,397	195,604	(445,391)	400,839
Minimum Pension Liability Adjustment	†	+	+	+	†
Transfers From/To Affiliates	(53,380)	(480,606)	(644,225)	(711,006)	(774,513)
Mergers	†	+	+	+	†
Consolidations with Support	†	+	+	+	†
Other Changes	+	+	+	+	+

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Sebasticook Valley Hospital Pittsfield, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.160	2.348	2.553	2.734	3.597
Current Ratio without Board Designated and Undesignated Investments	.821	1.352	1.433	1.606	2.091
Days in Accounts Receivable	36,975	25.152	32.088	33.031	30,596
Acid Test	.190	.758	.866	.839	1.076
Days Cash on Hand, Current	16.692	68.266	71.870	64.103	64.142
Days Cash on Hand, Incl Board Designated & Undesignated Investments	134.647	157.995	164.807	150.308	153.858
Average Payment Period, Accounts Payable and Accrued Expenses	47.118	40.771	38.961	34.510	29.478
Average Payment Period, Current Liabilities	88.061	90.094	82.949	76.440	59.589
Capital Structure					
Equity Financing Ratio	.572	.479	.540	.558	.610
Fixed Asset Financing	.196	.445	.410	.393	.375
Cash Flow Divided by Total Debt	.147	.162	.241	.197	.236
Cash Flow Divided by Total Debt with Operating Income Only	.125	.146	.210	.162	.209
Debt Service Coverage Total	3.168	6.587	5.675	4.134	4.380
Debt Service Coverage Total with Operating Income Only	2.724	5.949	4.985	3.445	3.926
Profitablility					
Total Margin	.017	.057	.080	.050	.050
Operating Margin	.008	.047	.065	.033	.040
Non Operating Revenue Margin	.530	.185	.209	.355	.218
Return On Assets	.018	.045	.069	.044	.047
Return On Equity	.031	.094	.127	.079	.077
Markup	1.683	1.710	1.766	1.755	1.764
Deductible	.347	.343	.352	.347	.348
Markup Adjustment for Deductible	1.116	1.138	1.157	1.165	1.171
Reported Income Index	.460	1.038	1.033	1.940	1.103
Asset Efficiency					
Total Asset Turnover	1.052	.795	.854	.877	.939
Fixed Asset Turnover	2.690	1.535	1.643	1.759	1.966
Average Age Plant Depreciation Only	11.702	10.982	11.049	11.628	12.116
Other Financial Ratios					
Total Operating Expense Growth	.055	(.047)	.059	.070	.053
Total Operating Revenue Growth	.027	(.009)	.080	.035	.060
Realized Gains Divided by Non-Operating Revenue	.307	.208	.659	.325	.607
Realized Gains Divided by Net Income	.163	.038	.138	.115	.132
Long Term Debt to Equity	.133	.476	.388	.344	.291

Southern Maine Health Care Biddeford, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	†	†	57,925,484	49,951,011	50,363,373
Cash and Investment	+	+	5,015,580	2,200,871	5,004,707
Current Assets Whose Use is Limited	†	+	678,731	757,200	755,638
Net Patient Accounts Receivable	†	†	45,145,626	39,502,187	36,582,509
Due from Affiliates	+	+	258,495	190,966	852,342
Third Party Settlements Receivable	+	+	230,155	+	002,012
Other Accounts Receivable	+	+	1,532,921	1,312,139	1,009,309
Inventory	+	+	3,735,933	4,069,680	3,969,761
Other Current Assets	+	+	1,558,198	1,917,968	2,189,107
Total Non-Current Assets	+	-	204,057,083	200,338,355	199,520,127
Trustee Held Investments	1	1	204,057,083	200,338,355	199,520,127
Board Designated and Undesignated Investments	1	1	70 222 115	75 220 476	70.076.400
Due From Affiliates	T	T	78,322,115	75,228,476	70,876,400
Investments in Affiliates	Ť	Ť	Ť	Ť	
	Ť	Ť		Ť	T
Other Non-current Assets	Ť	Ť	25,359,517	26,085,033	33,254,958
Gross Property, Plant and Equipment (PP&E)	Ť	Ť	263,596,651	273,621,745	281,204,501
Accumulated Depreciation	Ť	†	163,221,200	174,596,899	185,815,732
Net Property, Plant and Equipment (PP&E)	†	†	100,375,451	99,024,846	95,388,769
Total Unrestricted Assets	†	+	261,982,567	250,289,366	249,883,500
Total Current Liabilities	+	+	63,210,600	65,280,777	65,448,394
Current Long Term Debt (LTD)	†	†	4,413,176	4,002,627	4,899,001
Accounts Payable and Accrued Expenses	+	+	18,814,819	21,127,162	16,965,701
Estimated Third Party Settlements	+	†	13,485,389	6,208,632	2,690,831
Due to Affiliates	†	+	23,442,475	27,733,616	30,726,809
Other Current Liabilities	+	+	3,054,741	6,208,740	10,166,052
Total Non-current Liabilities	+	+	63,625,770	61,724,554	61,887,422
Long Term Debt	+	+	51,084,693	48,663,273	43,699,053
Estimated Third Party Settlements	+	+	51,001,055	+	+
Due to Affiliates	+	+	8,752,495	12,949,911	18,188,369
Self Insurance Fund	+	+	(,, 52, 455	12,515,511	10,100,505
Accrued Pension and Post Retiree Health Benefits	+	+	+	+	+
Other Non-Current Liabilities		+	3,788,582	111,370	+
Fund Balance Unrestricted	+	+	135,146,197	123,284,035	122,547,684
Total Liabilities & Equity	+	+	261,982,567	250,289,366	249,883,500
Total Restricted Assets	+	+	15,104,057	14,254,162	14,791,466
Cash and Investments	+	+	15,104,057	14,254,162	14,791,466
Receivables	+	+	15,104,057	+	14,751,400
Other Assets	+	+	+	+	+
Total Restricted Liabilities and Equity	+	+	15,104,057	14,254,162	14,791,466
Total Restricted Fund Balance	+	+	15,100,126	14,254,162	14,791,466
Total Liabilities	 +	1 +	15,100,126 3,931	14,234,102	14,/91,400
Temporarily Restricted Net Assets	 +	 +			1
Permanently Restricted Net Assets			2,101,816	2,075,869	2,284,471
remanenuy nesululeu nel Assels	Ť	Ť	12,998,310	12,178,293	12,506,995

Southorn Maine Health Care Biddeford Me	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Southern Maine Health Care Biddeford, Me.					
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	+	+	532,264,602	555,310,345	580,059,913
Gross Inpatient Service Revenue	+	+	158,025,909	151,771,830	156,484,325
Gross Outpatient Service Revenue	†	†	374,238,693	403,538,515	423,575,588
Free Care (Charity Care)	†	+	13,640,187	17,470,944	16,129,634
Bad Debt (Provision for Bad Debt)	†	+	22,848,624	11,171,535	19,266,253
Contractuals	†	+	263,746,474	286,872,285	293,085,204
Changes in Prior Year Estimated/Final Settlements	†	+	(3,300,000)	(5,500,000)	(3,775,000)
Net Patient Service Revenue	+	+	235,329,317	245,295,581	255,353,822
Other Operating Revenue	†	+	10,877,429	8,891,384	7,470,041
Total Operating Revenue	+	†	246,206,746	254,186,965	262,823,863
Total Operating Expenses	+	+	252,259,288	262,854,168	270,257,583
Depreciation and Amortization	+	+	11,518,767	11,857,216	11,802,301
Interest	+	+	2,175,413	2,650,493	2,584,059
Advertising Expenses	+	+	831,945	657,791	597,727
Allowed Advertising Expenses	+	+	190,583	68,738	55,579
Non-Allowed Advertising Expenses	+	+	641,362	589,053	542,148
Salaries and Benefits	+	+	114,642,033	113,614,630	114,757,018
Other Operating Expenses	†	†	123,091,130	134,074,038	140,516,478
Net Operating Income	+	+	(6,052,542)	(8,667,203)	(7,433,720)
Total Non-operating Revenue	+	+	3,466,210	2,717,378	3,039,063
Total Investment Income	+	+	5,161,822	2,498,325	2,099,588
Interest and Dividends	+	+	1,826,169	1,407,949	1,271,176
Realized Gains/Losses on Sales of Securities	+	+	3,335,653	1,090,376	828,412
Permanently Impaired Security Writedowns	+	+	+	_,,	+
Gains/Losses on Joint Ventures/Equity Investments	+	+	(1,639,348)	209,013	606,975
Permanently Impaired Writedowns of Other Assets	+	+	(1)000000	1	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	+	+	(56,264)	10,040	332,500
Excess of Revenue over Expenses	+	+	(2,586,332)	(5,949,825)	(4,394,657)
Extraordinary Gains/Losses	†	+	†	†	213,367
Total Surplus/Deficit	†	†	(2,586,332)	(5,949,825)	(4,181,290)
Total Change in Unrestricted Net Assets	+	+	(2,568,127)	(11,862,161)	(736,323)
Net Assets Released for Restrictions - Capital	†	+	176,940	219,907	191,163
Unrealized Gains/Losses on Investments	+	+	617,265	(5,356,243)	4,016,804
Minimum Pension Liability Adjustment	+	†	+	+	+
Transfers From/To Affiliates	+	+	(776,000)	(776,000)	(763,000)
Mergers	+	+	+	+	†
Consolidations with Support	+	+	+	+	+
Other Changes	+	+	+	+	+

Maine Health Data Organization

Hospital Financial Report Part III

Southern Maine Health Care Biddeford, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	+	+	+	1.918	1.852
Current Ratio without Board Designated and Undesignated Investments	+	+	+	.765	.770
Days in Accounts Receivable	+	+	+	58.779	52.291
Acid Test	+	+	+	.045	.088
Days Cash on Hand, Current	†	+	+	4.302	8.135
Days Cash on Hand, Incl Board Designated & Undesignated Investments	†	+	+	113.699	108.229
Average Payment Period, Accounts Payable and Accrued Expenses	†	+	+	30.723	23.960
Average Payment Period, Current Liabilities	†	†	+	94.931	92.429
Capital Structure					
Equity Financing Ratio	+	+	+	.493	.490
Fixed Asset Financing	+	+	+	.491	.458
Cash Flow Divided by Total Debt	+	+	+	.047	.058
Cash Flow Divided by Total Debt with Operating Income Only	+	+	+	.025	.034
Debt Service Coverage Total	+	+	+	1.212	1.517
Debt Service Coverage Total with Operating Income Only	+	+	+	.827	1.056
Profitablility					
Total Margin	+	+	+	(.023)	(.017)
Operating Margin	+	+	+	(.034)	(.028)
Non Operating Revenue Margin	+	+	+	(.457)	(.692)
Return On Assets	+	+	+	(.024)	(.018)
Return On Equity	+	+	+	(.048)	(.036)
Markup	+	+	+	2.146	2.174
Deductible	+	+	+	.517	.505
Markup Adjustment for Deductible	+	+	+	1.055	1.089
Reported Income Index	+	+	+	.502	5.968
Asset Efficiency					
Total Asset Turnover	+	+	+	1.026	1.064
Fixed Asset Turnover	+	+	+	2.567	2.755
Average Age Plant Depreciation Only	†	+	+	14.725	15.744
Other Financial Ratios	·			110/25	1507 11
Total Operating Expense Growth	+	+	+	.042	020
Total Operating Revenue Growth	+	+	+	.042	.028 .034
Realized Gains Divided by Non-Operating Revenue	+	+	+	.032	.034
Realized Gains Divided by Net Income	+	+	+	(.183)	(.189)
Long Term Debt to Equity	+	+	+	.395	.357
	I	I	I	.395	.557

St. Joseph Hospital Bangor, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	35,577,431 18,420,561 728,545 9,136,040	31,276,000 19,037,000 726,000 9,179,000	30,878,000 15,942,000 695,000 11,738,000	29,653,000 10,932,000 693,000 15,754,000	35,454,000 12,336,000 687,000 19,517,000
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	4,820,278 117,627 1,075,819 1,278,561	+ 226,000 864,000 1,244,000	+ 110,000 593,000 1,800,000	+ 110,000 720,000 1,444,000	+ + 1,094,000 1,820,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	35,923,730 13,303,145 17,497 +	42,887,000 10,728,000 7,544,000 †	41,520,000 422,000 7,872,000 †	39,107,000 † 7,802,000 †	37,261,000 + 8,199,000 +
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	1,603,616 435,249 63,983,213 43,418,990 20,564,223	339,000 855,000 69,620,000 46,199,000 23,421,000	321,000 1,303,000 80,721,000 49,119,000 31,602,000	301,000 1,062,000 81,082,000 51,140,000 29,942,000	301,000 1,482,000 82,523,000 55,244,000 27,279,000
Total Unrestricted Assets	71,501,161	74,163,000	72,398,000	68,760,000	72,715,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	15,060,729 1,574,238 6,656,072 6,830,419 †	16,110,000 1,785,000 7,244,000 7,681,000 (600,000)	15,286,000 1,528,000 9,305,000 4,453,000 †	17,287,000 1,571,000 9,745,000 5,971,000 †	18,280,000 1,571,000 11,090,000 5,619,000 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	33,380,137 25,404,348 + + 7,975,789 +	28,270,000 23,581,000 + + + 4,689,000 +	29,937,000 22,054,000 + + 7,883,000 +	27,531,000 20,264,000 + + + 7,267,000 +	25,214,000 18,726,000 + + 6,488,000 +
Fund Balance Unrestricted	23,060,295	29,783,000	27,175,000	23,942,000	29,221,000
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables	71,501,161 2,277,355 2,277,355 †	74,163,000 2,428,000 2,428,000 †	72,398,000 2,383,000 2,383,000 †	68,760,000 2,235,000 2,235,000 †	72,715,000 2,247,000 2,247,000 †
Other Assets	†	+	+	†	+
Total Restricted Liabilities and Equity Total Restricted Fund Balance	2,277,355	2,428,000	2,383,000	2,235,000	2,247,000
Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,277,355 † ; 2,277,355	2,428,000 † + 2,428,000	2,383,000 † + 2,383,000	2,235,000 † + 2,235,000	2,247,000 + 2,247,000

St. Joseph Hospital Bangor, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	186,877,585	220,110,000	245,592,000	278,683,000	300,091,000
Gross Inpatient Service Revenue	68,601,812	77,329,000	85,122,000	93,464,000	93,453,000
Gross Outpatient Service Revenue	118,275,773	142,781,000	160,470,000	185,219,000	206,638,000
Free Care (Charity Care)	2,837,793	3,587,000	3,963,000	4,173,000	4,751,000
Bad Debt (Provision for Bad Debt)	5,558,328	8,826,000	10,964,000	11,198,000	13,125,000
Contractuals	87,111,348	108,011,000	121,689,000	143,195,000	148,396,000
Changes in Prior Year Estimated/Final Settlements	†	†	†	†	†
Net Patient Service Revenue Other Operating Revenue	91,370,116	99,686,000	108,976,000	120,117,000	133,819,000
	4,090,892	3,127,000	2,770,000	3,243,000	1,837,000
Total Operating Revenue	95,461,008	102,813,000	111,746,000	123,360,000	135,656,000
Total Operating Expenses	90,329,236	94,549,000	101,726,000	121,714,000	131,802,000
Depreciation and Amortization	3,586,790	3,845,000	4,115,000	4,052,000	4,109,000
Interest	587,234	613,000	791,000	948,000	908,000
Advertising Expenses	174,823	287,000	348,000	43,000	190,000
Allowed Advertising Expenses	174,823	287,000	348,000	43,000	190,000
Non-Allowed Advertising Expenses	+	+	+	†	†
Salaries and Benefits	46,166,243	48,448,000	49,305,000	63,332,000	69,287,000
Other Operating Expenses	39,814,146	41,356,000	47,167,000	53,339,000	57,308,000
Net Operating Income	5,131,772	8,264,000	10,020,000	1,646,000	3,854,000
Total Non-operating Revenue	1,266,477	816,000	1,696,000	915,000	427,000
Total Investment Income	1,163,763	604,000	1,602,000	867,000	342,000
Interest and Dividends	427,089	484,000	527,000	533,000	407,000
Realized Gains/Losses on Sales of Securities	736,674	120,000	1,075,000	334,000	(65,000)
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	1,478	11,000	(10,000)	35,000	†
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	101,236	201,000	104,000	13,000	85,000
Excess of Revenue over Expenses	6,398,249	9,080,000	11,716,000	2,561,000	4,281,000
Extraordinary Gains/Losses	Ť	Ť	†	t	†
Total Surplus/Deficit	6,398,249	9,080,000	11,716,000	2,561,000	4,281,000
Total Change in Unrestricted Net Assets	4,231,018	6,723,000	(2,609,000)	(3,232,000)	5,279,000
Net Assets Released for Restrictions - Capital	1,065	+	+	†	†
Unrealized Gains/Losses on Investments	652,568	1,166,000	(611,000)	(716,000)	508,000
Minimum Pension Liability Adjustment	1,545,793	3,659,000	(3,304,000)	(112,000)	372,000
Transfers From/To Affiliates	(4,366,657)	(7,182,000)	(10,410,000)	(4,965,000)	118,000
Mergers	†	†	+	†	†
Consolidations with Support	†	†	+	† .	†
Other Changes	Ť	Ť	Ŧ	Ť	Ŧ

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St. Joseph Hospital Bangor, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.363	2.410	2.535	2.167	2.388
Current Ratio without Board Designated and Undesignated Investments	2.362	1.941	2.020	1.715	1.939
Days in Accounts Receivable	36.496	33.609	39.315	47.872	53.234
Acid Test	1.271	1.227	1.088	.672	.712
Days Cash on Hand, Current	80.577	79.528	62.211	36.062	37.225
Days Cash on Hand, Incl Board Designated & Undesignated Investments	80.650	109.886	91.647	60.265	60.661
Average Payment Period, Accounts Payable and Accrued Expenses	28.008	29.150	34.794	30.230	31.700
Average Payment Period, Current Liabilities	63.373	64.828	57.159	53.626	52.252
Capital Structure					
Equity Financing Ratio	.323	.402	.375	.348	.402
Fixed Asset Financing	1.235	1.007	.698	.677	.686
Cash Flow Divided by Total Debt	.206	.291	.350	.148	.193
Cash Flow Divided by Total Debt with Operating Income Only	.180	.273	.313	.127	.183
Debt Service Coverage Total	5.630	6.190	6.453	3.054	3.751
Debt Service Coverage Total with Operating Income Only	4.956	5.816	5.794	2.684	3.578
Profitablility					
Total Margin	.066	.088	.103	.021	.031
Operating Margin	.054	.080	.090	.013	.028
Non Operating Revenue Margin	.198	.090	.145	.357	.100
Return On Assets	.089	.122	.162	.037	.059
Return On Equity	.277	.305	.431	.107	.147
Markup	2.114	2.361	2.441	2.316	2.291
Deductible	.466	.491	.495	.514	.495
Markup Adjustment for Deductible	1.150	1.219	1.245	1.140	1.165
Reported Income Index	1.512	1.351	(4.492)	(.792)	.811
Asset Efficiency					
Total Asset Turnover	1.353	1.397	1.567	1.807	1.871
Fixed Asset Turnover	4.642	4.390	3.536	4.120	4.973
Average Age Plant Depreciation Only	12.105	12.015	11.937	12.621	13.445
Other Financial Ratios					
Total Operating Expense Growth	.097	.047	.076	.196	.083
Total Operating Revenue Growth	.054	.077	.087	.104	.100
Realized Gains Divided by Non-Operating Revenue	.582	.147	.634	.365	(.152)
Realized Gains Divided by Net Income	.115	.013	.092	.130	(.015)
Long Term Debt to Equity	1.102	.792	.812	.846	.641

St. Mary's Regional Medical Center Lewiston, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	50,572,000 2,831,000 +	50,046,000 9,213,000 +	45,271,000 4,262,000 +	44,492,000 3,541,000 +	52,681,000 6,605,000 +
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	12,955,000 13,749,000 17,698,000	13,807,000 21,843,000 †	13,858,000 21,881,000 369,000	17,893,000 18,678,000 †	18,805,000 21,109,000 †
Other Accounts Receivable Inventory Other Current Assets	† 1,257,000 2,082,000	† 1,243,000 3,940,000	+ 1,287,000 3,614,000	+ 1,501,000 2,879,000	† 1,446,000 4,716,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	91,459,000 1,736,000 27,626,000	94,585,000 1,861,000 31,377,000	94,512,000 1,775,000 32,950,000	103,491,000 2,099,000 36,490,000	98,379,000 † 33,151,000
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	2,433,000 1,596,000 109,659,000 51,591,000 58,068,000	2,466,000 3,052,000 109,588,000 53,759,000 55,829,000	2,463,000 2,826,000 113,027,000 58,529,000 54,498,000	2,463,000 2,591,000 137,545,000 77,697,000 59,848,000	2,544,000 5,037,000 140,633,000 82,986,000 57,647,000
Total Unrestricted Assets	142,031,000	144,631,000	139,783,000	147,983,000	151,060,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	15,387,000 1,953,000 13,434,000 †	15,675,000 2,071,000 12,083,000 1,521,000 †	14,591,000 2,117,000 12,474,000 † †	20,925,000 2,643,000 17,140,000 342,000 + 800,000	21,339,000 2,770,000 17,875,000 694,000 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	46,779,000 45,479,000 + + + + + 1,300,000	43,931,000 43,343,000 + + + + 588,000	43,520,000 41,048,000 † † † † 2,472,000	42,025,000 39,350,000 + + + + 2,675,000	42,702,000 36,470,000 + + + 6,232,000
Fund Balance Unrestricted	79,865,000	85,025,000	81,672,000	85,033,000	87,019,000
Total Liabilities & Equity	142,031,000	144,631,000	139,783,000	147,983,000	151,060,000
Total Restricted Assets Cash and Investments Receivables Other Assets	2,239,000 2,239,000 † †	1,689,000 1,689,000 † †	2,006,000 2,006,000 † †	2,036,000 2,036,000 † †	5,847,000 5,847,000 † †
Total Restricted Liabilities and Equity	2,239,000	1,689,000	2,006,000	2,036,000	5,847,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,239,000 † 1,542,000	1,689,000 † 992,000	2,006,000 † 1,309,000	2,036,000 † 1,329,000	5,847,000 † 5,140,000
r childhendy Resultied Net Assets	697,000	697,000	697,000	707,000	707,000

St. Mary's Regional Medical Center Lewiston, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	364,399,000	387,305,000	395,000,000	419,311,000	455,790,000
Gross Inpatient Service Revenue	129,094,000	134,122,000	135,366,000	157,510,000	164,460,000
Gross Outpatient Service Revenue	235,305,000	253,183,000	259,634,000	261,801,000	291,330,000
Free Care (Charity Care)	15,882,000	12,719,000	12,465,000	10,237,000	10,295,000
Bad Debt (Provision for Bad Debt)	6,313,000	10,957,000	12,016,000	8,606,000	10,150,000
Contractuals	207,016,000	227,740,000	234,168,000	243,225,000	267,690,000
Changes in Prior Year Estimated/Final Settlements	(1,089,000)	(2,964,000)	(2,500,000)	(1,350,000)	(3,200,000
Net Patient Service Revenue	136,277,000	138,853,000	138,851,000	158,593,000	170,855,000
Other Operating Revenue	8,656,000	8,757,000	8,272,000	17,275,000	11,716,000
Total Operating Revenue	144,933,000	147,610,000	147,123,000	175,868,000	182,571,000
Total Operating Expenses	148,698,000	147,509,000	149,574,000	177,990,000	180,722,000
Depreciation and Amortization	5,289,000	4,964,000	4,851,000	5,455,000	5,361,000
Interest	2,389,000	2,122,000	1,964,000	1,906,000	1,870,000
Advertising Expenses	479,000	438,000	431,000	507,000	350,000
Allowed Advertising Expenses	132,000	100,000	22,000	55,000	41,000
Non-Allowed Advertising Expenses	347,000	338,000	409,000	452,000	309,000
Salaries and Benefits	87,081,000	85,709,000	85,926,000	94,696,000	98,126,000
Other Operating Expenses	53,460,000	54,276,000	56,402,000	75,426,000	75,015,000
Net Operating Income	(3,765,000)	101,000	(2,451,000)	(2,122,000)	1,849,000
Total Non-operating Revenue	2,504,000	2,784,000	1,136,000	(460,000)	1,849,000
Total Investment Income	1,685,000	2,248,000	1,105,000	(481,000)	1,247,000
Interest and Dividends	1,685,000	2,248,000	1,105,000	(481,000)	1,247,000
Realized Gains/Losses on Sales of Securities	†	+	+	+	1
Permanently Impaired Security Writedowns	†	+	+	+	1
Gains/Losses on Joint Ventures/Equity Investments	†	+	+	+	1
Permanently Impaired Writedowns of Other Assets	†	+	+	+	1
Other Non-Operating Revenues (Gifts, Bequests, etc.)	819,000	536,000	31,000	21,000	602,000
Excess of Revenue over Expenses	(1,261,000)	2,885,000	(1,315,000)	(2,582,000)	3,698,000
Extraordinary Gains/Losses	+	t	Ť	Ť	1
Total Surplus/Deficit	(1,261,000)	2,885,000	(1,315,000)	(2,582,000)	3,698,000
Total Change in Unrestricted Net Assets	(10,752,000)	5,160,000	(3,353,000)	(4,319,000)	1,986,000
Net Assets Released for Restrictions - Capital	360,000	+	+	168,000	191,000
Unrealized Gains/Losses on Investments	†	+	+	+	1
Minimum Pension Liability Adjustment	†	+	+	†	1
Transfers From/To Affiliates	(9,851,000)	2,275,000	(2,160,000)	(1,905,000)	(1,903,000)
Mergers	†	+	+	†	1
Consolidations with Support	†	+	+	†	1
Other Changes	+	+	122,000	+	1

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St. Mary's Regional Medical Center Lewiston, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses	5.082 3.287 34.698 .184 7.205 77.518 34.192 29.162	5.194 3.193 36.294 .588 23.591 103.935 30.940	5.361 3.103 36.429 .292 10.749 93.851 31.460	3.870 2.126 41.181 .169 7.491 84.686 36.260	4.022 2.469 40.173 .310 13.748 82.749 37.205
Average Payment Period, Current Liabilities	39.163	40.137	36.799	44.267	44.415
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.562 .783 .065 .025 1.494 .911	.588 .776 .132 .085 2.447 1.764	.584 .753 .061 .041 1.363 1.082	.575 .657 .046 .053 1.188 1.302	.576 .633 .141 .113 2.422 2.012
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.009) (.026) (1.986) (.009) (.016) 2.509 .568 1.117 .117	$\begin{array}{c} .019\\ .001\\ .965\\ .020\\ .034\\ 2.685\\ .588\\ 1.141\\ .559\end{array}$	(.009) (.017) (.864) (.009) (.016) 2.696 .593 1.131 .392	(.015) (.012) .178 (.017) (.030) 2.453 .580 1.086 (.768)	.020 .010 .500 .024 2.587 .587 1.106 1.862
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	1.038 2.496 9.754 .018 (.035) + + + .569	1.040 2.644 10.830 (.008) .018 + + .510	1.061 2.700 12.065 .014 (.003) + + .503	1.185 2.939 14.243 .190 .195 + + + .463	1.221 3.167 15.480 .015 .038 † + + .419

Stephens Memorial Hospital Norway, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	15,451,252 6,341,059 989,716 6,595,626	22,182,824 14,231,199 1,022,963 5,292,592	23,267,932 14,698,307 979,959 5,618,001	24,983,793 15,333,609 1,871,561 6,038,657	22,821,601 13,579,927 1,020,383 6,417,310
Third Party Settlements Receivable Other Accounts Receivable Inventory	† †	+ +	+ +	+ +	+ + +
Other Current Assets	1,064,314 460,537	1,168,208 467,862	1,297,342 674,323	1,189,093 550,873	1,253,915 550,066
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	29,016,723 406,695 3,874,840 + 4,306,123	26,628,281 407,302 4,097,710 + 4,732,324	28,130,813 + 4,887,307 + 5,157,332	40,387,882 3,472,631 7,550,976 + 4,792,689	39,418,756 15,411 7,171,507 + 5,116,221
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	6,973,237 43,094,283 29,638,455 13,455,828	4,247,270 44,164,477 31,020,802 13,143,675	5,763,988 44,976,091 32,653,905 12,322,186	9,286,223 47,828,684 32,543,321 15,285,363	6,909,505 54,459,392 34,253,280 20,206,112
Total Unrestricted Assets	44,467,975	48,811,105	51,398,745	65,371,675	62,240,357
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,322,137 351,794 4,486,912 1,336,843 1,146,588	12,757,453 310,803 4,803,950 6,552,389 1,090,311 †	12,528,614 111,859 4,252,247 7,069,781 1,094,727 †	14,009,472 361,547 4,970,708 7,258,294 1,266,264 152,659	11,772,173 322,785 4,914,965 5,511,455 919,186 103,782
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund	4,317,729 3,153,685 † †	3,988,356 2,874,042 † †	2,525,487 59,185 † 1,312,402	11,736,927 5,562,324 † 1,940,377	9,005,491 5,239,182 t 2,725,293
Accrued Pension and Post Retiree Health Benefits	1 +	1 †	1 †	1 †	1 †
Other Non-Current Liabilities	1,164,044	1,114,314	1,153,900	4,234,226	1,041,016
Fund Balance Unrestricted	32,828,109	32,065,296	36,344,644	39,625,276	41,462,693
Total Liabilities & Equity Total Restricted Assets	44,467,975	48,811,105	51,398,745	65,371,675	62,240,357
Cash and Investments Receivables Other Assets	1,145,448 1,145,448 † †	1,219,437 1,219,437 † †	1,582,900 1,582,900 † †	1,304,827 1,304,827 † †	1,332,567 1,332,567 † †
Total Restricted Liabilities and Equity	1,145,448	1,219,437	1,582,900	1,304,827	1,332,567
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	1,145,448 † 593,294	1,219,437 † 667,283	1,582,900 † 1,024,489	1,304,827 † 746,416	1,332,567 † 774,156
Permanently Restricted Net Assets	552,154	552,154	558,411	558,411	558,411

Stephens Memorial Hospital Norway, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue	93,610,932 19119244,000	96,228,351 19758648.000	95,345,120 18,568,934	99,220,072 20,634,088	105,653,334 22,316,422
Gross Outpatient Service Revenue	74491688.000	76469703.000	76,776,186	78,585,984	83,336,912
Free Care (Charity Care)	2104946.000	2743657.000	2,766,583	2,423,300	2,258,915
Bad Debt (Provision for Bad Debt) Contractuals	2956751.000	4011284.000	4,424,397	4,371,650	5,114,879
Changes in Prior Year Estimated/Final Settlements	36104720.000 (1975000.000)	36163568.000 (890000.000)	33,057,895 (1,295,000)	34,833,815 (1,729,000)	36,219,944 (242,000)
Net Patient Service Revenue	54419515.000	54199842.000	56,391,245	59,320,307	62,301,596
Other Operating Revenue	1238060.000	701126.000	1,077,627	1,178,664	1,397,718
Total Operating Revenue	55657575.000	54900968.000	57,468,872	60,498,971	63,699,314
Total Operating Expenses	51072041.000	52330558.000	53,218,576	56,650,928	60,599,381
Depreciation and Amortization	2090838.000	2092239.000	1,961,693	2,015,631	2,441,293
Interest	64937.000	56778.000	39,446	178,046	205,112
Advertising Expenses	90082.000	122124.000	80,202	59,770	61,985
Allowed Advertising Expenses Non-Allowed Advertising Expenses	†	†	†	†	†
Salaries and Benefits	90082.000	122124.000	80,202	59,770	61,985
Other Operating Expenses	30218965.000 18607219.000	30995676.000 19063741.000	31,416,736 19,720,499	31,029,476 23,368,005	32,382,594 25,508,397
Net Operating Income	4585534.000	2570410.000	4,250,296	3,848,043	3,099,933
Total Non-operating Revenue	576310.000	464045.000	383,614	(244,357)	346,493
Total Investment Income	26913.000	18278.000	33,631	47,243	67,010
Interest and Dividends	26913.000	18278.000	33,631	47,243	67,010
Realized Gains/Losses on Sales of Securities	+	+	+	+	+
Permanently Impaired Security Writedowns	+	+	+	+	+
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	549397.000	445767.000	349,983	(291,600)	279,483
Excess of Revenue over Expenses	5161844.000	3034455.000	4,633,910	3,603,686	3,446,426
Extraordinary Gains/Losses	†	+	†	+	+
Total Surplus/Deficit	5161844.000	3034455.000	4,633,910	3,603,686	3,446,426
Total Change in Unrestricted Net Assets	4409588.000	(762813.000)	4,279,348	3,280,632	1,837,417
Net Assets Released for Restrictions - Capital	†	+	+	+	†
Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	189,066	179,164	165,582	(370,853)	243,036
Transfers From/To Affiliates	(1.058.222)	(2.070.522)	т (520,144)	† 005 50	T (1 060 710)
Mergers	(1,058,322)	(3,978,532)	(JZU,144) +	27,799	(1,868,718)
Consolidations with Support	+	+	+	20,000	16,673
Other Changes	117,000	2,100	+	20,000	10,075

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Stephens Memorial Hospital Norway, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.639	2.060	2.247	2.322	2.548
Current Ratio without Board Designated and Undesignated Investments	2.110	1.739	1.857	1.783	1.939
Days in Accounts Receivable	44.238	35.642	36.363	37.156	37.596
Acid Test	1.001	1.196	1.251	1.228	1.240
Days Cash on Hand, Current	54.628	110.827	111.645	114.942	91.632
Days Cash on Hand, Incl Board Designated & Undesignated Investments	83.502	140.599	146.447	165.387	136.640
Average Payment Period, Accounts Payable and Accrued Expenses	33.436	34.902	30.280	33.208	30.846
Average Payment Period, Current Liabilities	54.563	92.688	89.216	93.593	73.882
Capital Structure					
Equity Financing Ratio	.738	.657	.707	.606	.666
Fixed Asset Financing	.234	.219	.005	.364	.259
Cash Flow Divided by Total Debt	.623	.306	.438	.218	.283
Cash Flow Divided by Total Debt with Operating Income Only	.574	.278	.413	.228	.267
Debt Service Coverage Total	18.598	12.687	18.944	19.997	10.752
Debt Service Coverage Total with Operating Income Only	17.133	11.551	17.849	20.840	10.141
Profitablility					
Total Margin	.092	.055	.080	.060	.054
Operating Margin	.082	.047	.074	.064	.049
Non Operating Revenue Margin	.112	.153	.083	(.068)	.101
Return On Assets	.116	.062	.090	.055	.055
Return On Equity	.157	.095	.127	.091	.083
Markup	1.857	1.852	1.812	1.772	1.767
Deductible	.386	.376	.347	.351	.343
Markup Adjustment for Deductible	1.150	1.161	1.191	1.157	1.169
Reported Income Index	1.171	(3.978)	1.083	1.098	1.876
Asset Efficiency					
Total Asset Turnover	1.265	1.134	1.126	.922	1.029
Fixed Asset Turnover	4.136	4.177	4.664	3.958	3.152
Average Age Plant Depreciation Only	14.175	14.827	16.646	16.145	14.031
Other Financial Ratios					
Total Operating Expense Growth	.159	.025	.017	.064	.070
Total Operating Revenue Growth	.128	(.014)	.047	.053	.053
Realized Gains Divided by Non-Operating Revenue	†	Ť	+	†	†
Realized Gains Divided by Net Income	+	+	+	+	†
Long Term Debt to Equity	.096	.090	.002	.140	.126

Waldo County General Hospital Belfast, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	13,058,125 3,940,965 152,947 5,639,738 †	15,012,109 5,368,040 153,486 6,489,783 †	14,531,402 3,340,388 92,751 7,749,753 291,053	19,040,734 7,735,031 150,005 7,696,777 †	19,236,283 7,053,727 146,791 8,932,377 †
Other Accounts Receivable Inventory Other Current Assets	+ 2,380,723 943,752	2,578,577 422,223	' 2,594,674 462,783	' + 2,982,447 476,474	+ 2,910,375 193,013
Total Non-Current Assets	75,733,703	84,952,183	86,140,902	92,820,602	105,634,415
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	+ 43,254,462 +	49,336,807 †	49,894,030 †	+ 56,153,459 +	60,292,845 †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 7,741,335 61,779,328 37,041,422 24,737,906	† 9,741,206 65,298,741 39,424,571 25,874,170	† 10,310,984 68,365,054 42,429,166 25,935,888	† 11,573,294 70,636,717 45,542,868 25,093,849	† 15,419,861 77,651,099 47,729,390 29,921,709
Total Unrestricted Assets	88,791,828	99,964,292	100,672,304	111,861,336	124,870,698
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	14,564,695 406,098 6,884,089 6,567,121 707,387 †	19,660,152 424,095 8,016,934 9,435,717 1,783,406 †	16,543,265 436,868 7,657,167 6,268,245 2,076,514 104,471	19,790,724 457,183 6,952,461 9,893,090 2,393,954 94,036	17,727,761 432,314 7,901,096 7,730,617 1,663,734
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	9,580,416 6,501,723	9,888,693 6,178,134	10,731,705 6,052,013	11,995,735 5,583,378	15,863,303 5,037,783
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	+ + +	; ; ; ;	2,247,519 † †	3,325,357 † †	4,670,520 †
Other Non-Current Liabilities	3,078,693	3,710,559	2,432,173	3,087,000	6,155,000
Fund Balance Unrestricted	64,646,717	70,415,447	73,397,334	80,074,877	91,279,634
Total Liabilities & Equity	88,791,828	99,964,292	100,672,304	111,861,336	124,870,698
Total Restricted Assets Cash and Investments Receivables Other Assets	16,186,429 16,186,429 † †	18,416,093 18,416,093 † †	20,912,375 20,912,375 † †	19,521,498 19,521,498 † †	20,286,269 20,286,269 † †
Total Restricted Liabilities and Equity	16,186,429	18,416,093	20,912,375	19,521,498	20,286,269
Total Restricted Fund Balance Total Liabilities	16,186,429	18,416,093 †	20,912,375 †	19,521,498 †	20,286,269 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,599,224 14,587,205	1,654,134 16,761,959	1,730,569 19,181,806	1,702,855 17,818,643	1,829,229 18,457,040

Waldo County General Hospital Belfast, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	112,910,211	118,984,918	120,536,536	134,257,478	145,865,101
Gross Inpatient Service Revenue	25,618,253	27,160,285	24,771,141	29,180,381	32,301,588
Gross Outpatient Service Revenue	87,291,958	91,824,633	95,765,395	105,077,097	113,563,513
Free Care (Charity Care)	3,944,129	5,095,397	5,758,415	5,095,049	5,201,743
Bad Debt (Provision for Bad Debt)	4,341,000	5,377,294	5,474,729	5,630,152	5,235,162
Contractuals	37,289,859	40,196,725	38,927,490	44,391,672	48,273,104
Changes in Prior Year Estimated/Final Settlements	(600,000)	(2,400,000)	(1,500,000)	(2,200,000)	†
Net Patient Service Revenue	67,935,223	70,715,502	71,875,902	81,340,605	87,155,092
Other Operating Revenue	2,338,191	1,692,752	2,662,261	3,091,711	4,249,725
Total Operating Revenue	70,273,414	72,408,254	74,538,163	84,432,316	91,404,817
Total Operating Expenses	66,139,205	69,877,391	74,730,977	77,647,540	85,192,030
Depreciation and Amortization	3,096,520	3,081,428	3,302,765	4,181,834	4,262,905
Interest	331,866	333,494	414,240	199,865	114,518
Advertising Expenses	61,178	(228)	14,270	29,802	13,743
Allowed Advertising Expenses	61,178	(228)	14,270	29,802	13,743
Non-Allowed Advertising Expenses	+	+	+	+	†
Salaries and Benefits	41,660,166	42,547,345	44,975,971	46,809,542	50,561,744
Other Operating Expenses	20,989,475	23,915,352	26,023,731	26,426,497	30,239,120
Net Operating Income	4,134,209	2,530,863	(192,814)	6,784,776	6,212,787
Total Non-operating Revenue	5,227,390	4,687,711	4,529,428	537,822	5,981,577
Total Investment Income	5,279,973	4,437,150	4,431,969	438,489	5,925,117
Interest and Dividends	1,253,487	1,317,102	1,261,934	1,536,675	1,897,546
Realized Gains/Losses on Sales of Securities	4,026,486	3,120,048	3,170,035	(1,098,186)	4,027,571
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	(157,879)	(38,871)	(135,509)	(19,207)	(22,645)
Permanently Impaired Writedowns of Other Assets	†	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	105,296	289,432	232,968	118,540	79,105
Excess of Revenue over Expenses	9,361,599	7,218,574	4,336,614	7,322,598	12,194,364
Extraordinary Gains/Losses	+	†	†	†	†
Total Surplus/Deficit	9,361,599	7,218,574	4,336,614	7,322,598	12,194,364
Total Change in Unrestricted Net Assets	8,474,025	5,768,730	2,981,887	6,677,543	11,204,757
Net Assets Released for Restrictions - Capital	†	+	+	+	†
Unrealized Gains/Losses on Investments	+	+	+	+	+
Minimum Pension Liability Adjustment	†	+	+	+	†
Transfers From/To Affiliates	(887,574)	(1,449,844)	(1,354,727)	(645,055)	(989,607)
Mergers	†	+	+	+	†
Consolidations with Support	†	+	+	+	†
Other Changes	+	+	+	+	+

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Waldo County General Hospital Belfast, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.866	3.273	3.894	3.799	4.486
Current Ratio without Board Designated and Undesignated Investments	.897	.764	.878	.962	1.085
Days in Accounts Receivable	30.301	33.497	39.355	34.538	37.408
Acid Test	.281	.281	.208	.398	.406
Days Cash on Hand, Current	23.703	30.172	17.543	39.175	32.475
Days Cash on Hand, Incl Board Designated & Undesignated Investments	274.134	299.768	272.503	318.163	304.403
Average Payment Period, Accounts Payable and Accrued Expenses	39.857	43.808	39.128	34.542	35.635
Average Payment Period, Current Liabilities	84.326	107.431	84.537	98.326	79.954
Capital Structure					
Equity Financing Ratio	.728	.704	.729	.716	.731
Fixed Asset Financing	.263	.239	.233	.222	.168
Cash Flow Divided by Total Debt	.516	.349	.280	.362	.490
Cash Flow Divided by Total Debt with Operating Income Only	.299	.190	.114	.345	.312
Debt Service Coverage Total	14.407	14.378	9.607	18.382	28.987
Debt Service Coverage Total with Operating Income Only	8.519	8.039	4.204	17.537	18.524
Profitablility					
Total Margin	.124	.094	.055	.086	.125
Operating Margin	.059	.035	(.003)	.080	.068
Non Operating Revenue Margin	.558	.649	1.044	.073	.491
Return On Assets	.105	.072	.043	.065	.098
Return On Equity	.145	.103	.059	.091	.134
Markup	1.743	1.727	1.649	1.769	1.762
Deductible	.330	.338	.323	.331	.331
Markup Adjustment for Deductible	1.179	1.152	1.128	1.197	1.195
Reported Income Index	1.105	1.251	1.454	1.097	1.088
Asset Efficiency					
Total Asset Turnover	.850	.771	.785	.760	.780
Fixed Asset Turnover	2.841	2.798	2.874	3.365	3.055
Average Age Plant Depreciation Only	11.962	12.794	12.847	10.891	11.196
Other Financial Ratios					
Total Operating Expense Growth	.018	.057	.069	.039	.097
Total Operating Revenue Growth	(.031)	.030	.029	.133	.083
Realized Gains Divided by Non-Operating Revenue	.770	.666	.700	(2.042)	.673
Realized Gains Divided by Net Income	.430	.432	.731	(.150)	.330
Long Term Debt to Equity	.101	.088	.082	.070	.055
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York Hospital York, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment	27,665,409 871,178	31,575,179 238,890	29,886,175 1,218,578	28,809,236 841,340	32,092,026 4,209,245
Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	1,733,219 20,018,973	1,784,753 22,816,269	1,685,735 22,254,601	823,036 22,268,214	816,189 21,866,724
Third Party Settlements Receivable Other Accounts Receivable	+ 260,513	1,610,865 564,839	108,072	267,721	† 512,010
Inventory Other Current Assets	3,748,911 1,032,615	3,408,904 1,150,659	3,434,214 1,184,975	3,622,457 986,468	3,700,051 987,807
Total Non-Current Assets Trustee Held Investments	80,851,580	74,784,897	78,982,371	80,029,724	96,338,203
Board Designated and Undesignated Investments Due From Affiliates	+ 24,706,146 +	25,174,008 †	۲ 29,387,005 †	⊤ 32,523,790 †	33,830,257 †
Investments in Affiliates Other Non-current Assets	+ 5,303,201	† 1,373,049	† 1,637,714	+ 1,387,742	† 12,344,984
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	112,630,275 61,788,042	114,090,843 65,853,003	117,138,250 69,180,598	119,663,102 73,544,910	126,900,057 76,737,095
Total Unrestricted Assets	50,842,233 108,516,989	48,237,840 106,360,076	47,957,652 108,868,546	46,118,192 108,838,960	50,162,962 128,430,229
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	21,342,314 1,460,000 15,782,849 4,099,465 †	15,844,763 1,602,301 14,242,462 † †	17,343,671 1,542,382 15,801,289 † †	13,290,938 1,431,702 11,859,236 † †	14,557,602 1,530,941 13,026,661 †
Other Current Liabilities	+	†	†	†	†
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	28,976,269 17,877,565 † †	27,171,522 18,708,628 † †	23,948,279 17,125,493 72,122 †	25,186,604 14,541,202 897,258 †	44,542,680 15,920,567 5,664,735 †
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† 10,211,032 887,672	† 7,536,793 926,101	† 5,673,108 1,077,556	+ 8,768,536 979,608	† 10,442,828 12,514,550
Fund Balance Unrestricted	58,198,406	63,343,791	67,576,596	70,361,418	69,329,947
Total Liabilities & Equity	108,516,989	106,360,076	108,868,546	108,838,960	128,430,229
Total Restricted Assets Cash and Investments Receivables Other Assets	8,569,801 8,569,801 † †	9,387,385 9,387,385 † †	10,896,475 10,896,475 † †	11,395,935 11,395,935 † †	11,703,343 11,703,343 † †
Total Restricted Liabilities and Equity	8,569,801	9,387,385	10,896,475	11,395,935	11,703,343
Total Restricted Fund Balance Total Liabilities	8,569,801	9,387,385	10,896,475	11,395,935 †	11,703,343
Temporarily Restricted Net Assets Permanently Restricted Net Assets	5,951,564 2,618,237	6,507,861 2,879,524	7,621,004 3,275,471	8,193,544 3,202,391	8,354,947 3,348,396

DATA ELEMENTS \$ \$ Total Gross Patient Service Revenue (GPSR) 328,015,064 330,800,519 333,743,87 Gross Inpatient Service Revenue 240,183,167 242,924,572 246,363 Free Care (Charly Care) 6,124,347 8,271,040 8,428,77 Bad Debt (Provision for Bad Debt) 7,171,710 7,730,859 7,509,17 Contractuals 163,062,256 169,127,252 173,025,15 Changes in Prior Year Estimated/Final Settlements 1 1 1 Total Operating Revenue 154,120,824 151,907,868 144,780,82 Other Operating Revenue 154,120,824 151,907,868 148,751,90 Depreciation and Amortization 5,534,301 4,905,160 4,638,10 Interest 859,231 956,842 890,931 Advertising Expenses 658,000 582,000 446,000 Allowed Advertising Expenses 659,221 96,633,1,072 87,033,374,379 Net Operating Expenses 658,000 3,024,207 3,939,108 Allowed Advertising Expenses 659,54,21 <t< th=""><th>FY 2015</th><th>FY 2016</th></t<>	FY 2015	FY 2016
Gross Inpatient Service Revenue 87,831,997 87,875,947 87,377.4 Gross Outpatient Service Revenue 240,183,167 242,924,572 246,366,46 Free Care (Charity Care) 6,124,347 8,271,040 8,428,77 Bad Debt) 7,171,710 7,730,859 7,509,17 Contractuals 163,602,256 169,127,252 173,025,15 Changes in Prior Year Estimated/Final Settlements t 1,300,000 Net Patient Service Revenue 151,116,751 146,971,368 144,780,82 Chard Operating Revenue 3,004,073 4,936,500 3,971,14 151,566,184 153,607,164 151,5186,718 Total Operating Expenses 155,761,918 153,607,164 151,586,184 163,802,000 446,031 Depreciation and Amortization 5,534,301 4,905,160 4,638,10 164,638,10 153,607,164 153,807,164 153,807,164 153,807,164 153,807,164 153,807,164 153,807,164 153,807,164 153,807,164 163,802,000 446,031,00 146,533,00 30,91,072 87,063,75 11,950,336,81,072 87,063,75 146,65	\$	\$
Gross Outpatient Service Revenue 240,185,167 242,24,572 246,366,46 Free Care (Charity Care) 6,124,347 8,271,040 8,428,77 Bad Debt (Provision for Bad Debt) 7,171,110 7,730,859 7,509,17 Contractuals 163,602,256 169,127,252 173,025,15 Changes in Prior Year Estimated/Final Settlements + (1,300,000) Net Patient Service Revenue 3,004,073 4,936,500 3,971,14 Otcal Operating Revenue 151,116,751 146,971,368 144,780,82 Other Operating Revenue 151,116,751 146,971,368 148,751,97 Total Operating Revenue 155,761,918 153,607,184 151,566,18 Depreciation and Amortization 5,534,301 4,905,160 4,638,01 Interest 859,231 956,842 880,923 Allowed Advertising Expenses 62,453 70,050 59,267 Other Operating Revenue 12,84,4185 90,831,072 87,033,75 Other Operating Revenue 278,816 3,522,774 4,093,061 Allowed Advertising Expenses		363,395,355
Free Care (Charly Care) 6,122,437 8,72,1040 8,428,72 Bad Debt (Provision for Bad Debt) 7,171,710 7,730,859 7,509,17 Contractuals 163,602,256 169,127,252 173,025,15 Changes in Prior Year Estimated/Final Settlements + (1,300,000) Net Patient Service Revenue 151,116,751 146,971,368 144,780,82 Other Operating Revenue 3,004,073 4,936,500 3,971,14 Total Operating Expenses 155,761,918 153,607,184 151,586,18 Depreciation and Amortization 5,534,301 4,905,160 4,638,10 Advertising Expenses 658,000 582,000 446,00 Advertising Expenses 595,547 511,950 386,73 Salaries and Benefits 89,164,185 90,831,072 87,063,75 Salaries and Benefits 89,164,185 90,831,072 87,063,75 Salaries and Benefits 89,164,185 90,831,072 87,063,75 Salaries and Benefits 89,164,185 90,831,072 3,89,138 Interest and Dividends 82,170		81,871,618 281,523,737
Bad Debt (Provision for Bad Debt) 7,171,710 7,730,859 7,509,17 Contractuals 163,602,256 169,127,252 173,025,15 Changes in Prior Year Estimated/Final Settlements + (1,300,000) Net Patient Service Revenue 3,004,073 4,936,500 3,971,14 Other Operating Revenue 3,004,073 4,936,500 3,971,14 Total Operating Expenses 154,120,824 151,907,868 148,751,97 Total Operating Expenses 155,761,918 153,607,184 151,586,18 Depreciation and Amortization 5,534,301 4,905,160 4,638,10 Interest 859,231 956,842 890,92 Advertising Expenses 628,800 582,200 446,00 Allowed Advertising Expenses 624,53 70,050 59,246 Non-Allowed Advertising Expenses 62,453 70,050 59,247,363 Other Operating Revenue 278,816 3,523,714 4,093,01 Total Non-operating Revenue 228,630 3,024,207 3,893,172 Charl Operating Revenue 228,616 3,23,717 4,093,01 Total Investment Income (6,330,293
Contractuals 163,602,256 169,127,252 173,025,15 Changes in Prior Year Estimated/Final Settlements + (1,300,000) Net Patient Service Revenue 151,116,751 146,971,366 144,780,82 Other Operating Revenue 151,116,751 146,971,366 148,751,97 Total Operating Revenue 154,120,824 151,907,868 148,751,97 Total Operating Expenses 155,761,918 153,607,184 151,586,181 Depreciation and Amortization 5,534,301 4,905,160 4,638,10 Interest 859,231 956,842 899,933 Advertising Expenses 62,453 70,050 59,264 Alowed Advertising Expenses 595,547 511,950 386,72 Salaries and Benefits 89,164,185 90,831,072 87,063,75 Other Operating Revenue (1,64,094) (1,699,316) (2,834,210 Total Investment Income (228,630) 3,024,207 3,88,77 Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,83,77 Gains/Losses on Joitt Ventures/Equity Investme		10,462,890
Changes in Prior Year Estimated/Final Settlements + (1,300,000) Net Patient Service Revenue 151,116,751 146,971,368 144,780,82 Other Operating Revenue 3,004,073 4,935,500 3,971,14 Total Operating Revenue 154,120,824 151,907,868 148,751,97 Total Operating Expenses 155,761,918 153,607,184 151,586,18 Depreciation and Amortization 5,534,301 4,905,150 4,638,10 Interest 859,231 956,842 890,93 Alowed Advertising Expenses 658,000 582,000 446,00 Allowed Advertising Expenses 658,200 59,547 511,950 336,73 Salaries and Benefits 90,811,072 87,063,75 30,012,742 87,063,75 Other Operating Expenses 59,546,201 56,332,110 58,547,311 58,547,311 58,547,321 58,547,321 58,547,321 58,163,352,774 4,093,001 Total Non-operating Revenue (1,641,094) (1,699,316) (2,834,210 14,550,332,774 4,093,01 Total Ionestince and Dividends 82,170 11,465 37,33,374 4,093,01 1,465		185,936,794
Other Operating Revenue 13,004,073 4,032,500 3,971,14 Total Operating Revenue 154,120,824 151,907,868 148,751,97 Total Operating Expenses 155,761,918 153,607,184 151,586,18 Depreciation and Amortization 5,534,301 4,905,160 4,638,10 Interest 859,231 956,842 890,93 Advertising Expenses 62,453 70,050 59,264 Non-Allowed Advertising Expenses 62,453 70,050 59,264 Salaries and Benefits 89,164,185 90,831,072 87,063,75 Other Operating Expenses 59,546,201 56,332,110 58,547,33 Net Operating Income (1,641,094) (1,699,316) (2,834,210 Total Non-operating Revenue 278,816 3,523,774 4,093,01 Interest and Dividends 82,170 11,465 37,333,372 Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,853,775 Permanently Impaired Security Wirtedowns of Other Assets (67,968) (3,397) 3,225 Other Non-Operating	t t	+
Total Operating Revenue 154,120,824 151,907,868 148,751,97 Total Operating Expenses 155,761,918 153,607,184 151,586,18 Depreciation and Amortization 5,534,301 4,905,160 4,638,10 Interest 859,231 956,842 890,93 Advertising Expenses 658,000 582,000 446,00 Allowed Advertising Expenses 658,000 582,000 446,00 Allowed Advertising Expenses 658,000 582,000 446,00 Allowed Advertising Expenses 658,000 582,000 446,00 Non-Allowed Advertising Expenses 595,547 511,950 386,72 Salaries and Benefits 89,164,185 90,831,072 87,063,75 Other Operating Income (1,641,094) (1,699,316) (2,834,210 Total Investment Income (228,630) 3,024,207 3,891,18 Interest and Dividends 82,170 11,465 37,38 Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,853,79 Permanently Impaired Miredowns of Other Assets	5 159,170,053	160,665,378
Total Operating Expenses 151,761,918 153,607,184 151,586,181 Depreciation and Amortization 5,534,301 4,905,160 4,638,10 Interest 859,231 956,842 890,933 Advertising Expenses 658,000 582,000 446,00 Allowed Advertising Expenses 62,453 70,050 59,26 Salaries and Benefits 89,164,185 90,831,072 87,063,713 Salaries and Benefits 89,164,185 90,831,072 87,063,713 Otter Operating Expenses 59,546,201 56,332,110 58,547,33 Net Operating Income (1,641,094) (1,699,316) (2,834,210 Total Non-operating Revenue 278,816 3,523,774 4,093,01 Interest and Dividends 82,170 11,465 37,38 Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,853,75 Permanently Impaired Writedowns of Other Assets (67,968) (3,397) 3,25 Other Non-Operating Revenue over Expenses (1,362,278) 1,824,458 1,258,80 Other Non-Operating R	7 3,307,804	3,342,019
Depreciation and Amortization 5,534,301 4,905,160 4,638,10 Interest 859,231 956,842 890,93 Advertising Expenses 658,000 582,000 446,00 Allowed Advertising Expenses 658,000 582,000 446,00 Non-Allowed Advertising Expenses 62,453 70,050 59,26 Non-Allowed Advertising Expenses 595,547 511,950 386,73 Salaries and Benefits 89,164,185 90,831,072 87,063,75 Other Operating Expenses 595,546,201 55,532,110 58,547,33 Net Operating Income (1,641,094) (1,699,316) (2,834,210 Total Non-operating Revenue 278,816 3,523,774 4,093,01 Interest and Dividends 82,170 11,465 37,35 Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,853,72 Permanently Impaired Security Writedowns of Other Assets (67,968) (3,397) 3,22 Other Non-Operating Revenues (Gifts, Bequests, etc.) 575,414 502,964 198,54 Extraordinary	162,477,857	164,007,397
Interest 859,231 956,842 890,93 Advertising Expenses 658,000 582,000 446,00 Allowed Advertising Expenses 62,453 70,050 59,264 Salaries and Benefits 90,831,072 87,063,75 0ther Operating Expenses 59,547 511,950 386,77 Salaries and Benefits 90,831,072 87,063,75 0ther Operating Expenses 59,546,201 56,332,110 58,547,33 Net Operating Income (1,641,094) (1,699,316) (2,2834,210 58,547,33 Total Non-operating Revenue 278,816 3,522,774 4,093,001 Total Investment Income (228,630) 3,024,207 3,853,75 Permanently Impaired Security Writedowns 4 4,093,001 3,012,742 3,853,75 Permanently Impaired Security Writedowns of Other Assets (310,800) 3,012,742 3,853,75 Other Non-Operating Revenues (Gifts, Bequests, etc.) 575,414 502,964 198,54 Excess of Revenue over Expenses (1,362,278) 1,824,458 1,258,80 Total Surplus/Deficit (1,362,278) <td>163,300,129</td> <td>166,383,741</td>	163,300,129	166,383,741
Advertising Expenses 538,000 582,000 446,00 Allowed Advertising Expenses 62,453 70,050 59,26 Non-Allowed Advertising Expenses 595,547 511,950 386,73 Salaries and Benefits 89,164,185 90,831,072 87,063,75 Other Operating Expenses 59,546,201 56,332,110 58,547,38 Net Operating Income (1,641,094) (1,699,316) (2,834,210 Total Non-operating Revenue 278,816 3,522,774 4,093,01 Total Investment Income (228,630) 3,012,4207 3,891,18 Interest and Dividends 82,170 11,465 37,33 Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,853,79 Permanently Impaired Security Writedowns + + + Permanently Impaired Security Writedowns of Other Assets (67,968) (3,397) 3,22 Other Non-Operating Revenues (Gifts, Bequests, etc.) 575,414 502,964 198,54 Extraordinary Gains/Losses + + + + Total Cha	5 4,446,750	4,439,822
Allowed Advertising Expenses 62,453 70,050 159,26 Non-Allowed Advertising Expenses 595,547 511,950 386,73 Salaries and Benefits 90,831,072 87,63,75 Other Operating Expenses 59,546,201 56,332,110 58,547,36 Net Operating Expenses 59,546,201 56,332,110 58,547,36 Net Operating Revenue (1,641,094) (1,699,316) (2,834,210 Total Non-operating Revenue 278,816 3,523,774 4,093,01 Total Investment Income (228,630) 3,024,207 3,891,18 Interest and Dividends 82,170 11,465 37,35 Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,853,79 Permanently Impaired Security Writedowns + + + Gains/Losses on Joint Ventures/Equity Investments + + + Permanently Impaired Writedowns of Other Assets (67,968) (3,397) 3,22 Other Non-Operating Revenues (Gifts, Bequests, etc.) 575,414 502,964 198,54 Extraordinary Gains/Losses (1,362,278) 1,824,458 1,258,80		696,182
Non-Allowed Advertising Expenses 595,547 511,950 38,673 Salaries and Benefits 99,164,185 90,831,072 87,063,75 Other Operating Expenses 595,547 511,950 38,673 Net Operating Expenses 59,546,201 56,332,110 58,547,38 Net Operating Income (1,641,094) (1,699,316) (2,834,210 Total Non-operating Revenue 278,816 3,523,774 4,093,011 Total Investment Income (228,630) 3,024,207 3,891,18 Interest and Dividends 82,170 11,465 37,36 Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,853,75 Permanently Impaired Security Writedowns + + + Gains/Losses on Joint Ventures/Equity Investments + + + Permanently Impaired Revenues (Gifts, Bequests, etc.) 575,414 502,964 198,54 Excess of Revenue over Expenses (1,362,278) 1,824,458 1,258,800 Extraordinary Gains/Losses on Investments + + + Total Surplus/Defi		907,930
Salaries and Benefits 89,164,185 90,831,072 87,063,75 Other Operating Expenses 59,546,201 56,332,110 58,547,36 Net Operating Income (1,641,094) (1,699,316) (2,834,210 Total Non-operating Revenue 278,816 3,523,774 4,093,01 Total Investment Income (228,630) 3,024,207 3,891,18 Interest and Dividends 82,170 11,465 37,36 Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,853,75 Permanently Impaired Security Writedowns + + + gains/Losses on Joint Ventures/Equity Investments + + + Permanently Impaired Writedowns of Other Assets (67,968) (3,397) 3,229 Other Non-Operating Revenues (Gifts, Bequests, etc.) 575,414 502,964 198,54 Excess of Revenue over Expenses (1,362,278) 1,824,458 1,258,80 Extraordinary Gains/Losses on Investments + + + Total Surplus/Deficit (1,362,278) 1,824,458 1,258,80 Total Surplus/Deficit (3,988,047) 5,145,385 4,232,80		84,200
Other Operating Expenses 59,546,201 56,532,101 58,547,32 Net Operating Income (1,641,094) (1,699,316) (2,834,210 Total Non-operating Revenue 278,816 3,523,774 4,093,01 Total Investment Income (228,630) 3,024,207 3,891,18 Interest and Dividends 82,170 11,465 37,36 Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,853,79 Permanently Impaired Security Writedowns t t t Permanently Impaired Security Unvestments t t t Permanently Impaired Writedowns of Other Assets (67,968) (3,397) 3,22 Other Non-Operating Revenues (Gifts, Bequests, etc.) 575,414 502,964 198,54 Excess of Revenue over Expenses (1,362,278) 1,824,458 1,258,800 Extraordinary Gains/Losses t t t t Total Surplus/Deficit (1,362,278) 1,824,458 1,258,800 Total Surplus/Deficit (1,362,278) 1,824,458 1,258,800 Ne		823,730
Net Operating Income (1,641,094) (1,699,316) (2,834,210) Total Non-operating Revenue 278,816 3,523,774 4,093,01 Total Investment Income (228,630) 3,024,207 3,891,18 Interest and Dividends 82,170 11,465 37,32 Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,853,79 Permanently Impaired Security Writedowns + + + Gains/Losses on Joint Ventures/Equity Investments + + + Permanently Impaired Writedowns of Other Assets (67,968) (3,397) 3,22 Other Non-Operating Revenues (Gifts, Bequests, etc.) 575,414 502,964 198,54 Excess of Revenue over Expenses (1,362,278) 1,824,458 1,258,800 Extraordinary Gains/Losses + + + + Total Surplus/Deficit (1,362,278) 1,824,458 1,258,800 Total Surplus/Deficit (1,362,278) 1,824,458 1,258,800 Total Surplus/Deficit (1,362,278) 1,824,458 1,258,800		95,930,928
Total Non-operating Revenue 278,816 3,523,774 4,093,01 Total Investment Income (228,630) 3,024,207 3,891,18 Interest and Dividends 82,170 11,465 37,36 Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,853,75 Permanently Impaired Security Writedowns t t t Gains/Losses on Joint Ventures/Equity Investments t t t Permanently Impaired Writedowns of Other Assets (67,968) (3,397) 3,225 Other Non-Operating Revenues (Gifts, Bequests, etc.) 575,414 502,964 198,54 Excess of Revenue over Expenses (1,362,278) 1,824,458 1,258,80 Extraordinary Gains/Losses t t t t Total Surplus/Deficit (1,362,278) 1,824,458 1,258,80 Net		64,408,879
Total Investment Income		(2,376,344)
Interest and Dividends (21,00) (1,465) (37,36) Realized Gains/Losses on Sales of Securities (310,800) 3,012,742 3,853,79 Permanently Impaired Security Writedowns + + + Gains/Losses on Joint Ventures/Equity Investments + + + Permanently Impaired Writedowns of Other Assets (67,968) (3,397) 3,29 Other Non-Operating Revenues (Gifts, Bequests, etc.) 575,414 502,964 198,54 Excess of Revenue over Expenses (1,362,278) 1,824,458 1,258,80 Extraordinary Gains/Losses + + + Total Surplus/Deficit (1,362,278) 1,824,458 1,258,80 Total Change in Unrestricted Net Assets (3,988,047) 5,145,385 4,232,80 Net Assets Released for Restrictions - Capital 821,062 659,348 82,57 Unrealized Gains/Losses on Investments + + + Minimum Pension Liability Adjustment (3,446,831) 2,661,579 2,891,43	990,386	1,891,864
Realized Gains/Losses on Sales of Securities02/11011,10337,30Permanently Impaired Security Writedowns++Gains/Losses on Joint Ventures/Equity Investments++Permanently Impaired Writedowns of Other Assets(67,968)(3,397)3,22Other Non-Operating Revenues (Gifts, Bequests, etc.)575,414502,964198,54Excess of Revenue over Expenses(1,362,278)1,824,4581,258,80Extraordinary Gains/Losses+++Total Surplus/Deficit(1,362,278)1,824,4581,258,80Net Assets Released for Restrictions - Capital821,062659,34882,57Minimum Pension Liability Adjustment(3,446,831)2,661,5792,891,43	(786,291)	1,785,540
Permanently Impaired Security WritedownsttGains/Losses on Joint Ventures/Equity Investments++Permanently Impaired Writedowns of Other Assets(67,968)(3,397)Other Non-Operating Revenues (Gifts, Bequests, etc.)575,414502,964Excess of Revenue over Expenses(1,362,278)1,824,458Extraordinary Gains/Losses++Total Surplus/Deficit(1,362,278)1,824,458Total Change in Unrestricted Net Assets(3,988,047)5,145,385Net Assets Released for Restrictions - Capital821,062659,348Winimum Pension Liability Adjustment(3,446,831)2,661,5792,891,433(3,446,831)2,661,5792,891,433		137,471
Gains/Losses on Joint Ventures/Equity Investments++Permanently Impaired Writedowns of Other Assets(67,968)(3,397)Other Non-Operating Revenues (Gifts, Bequests, etc.)575,414502,964Excess of Revenue over Expenses(1,362,278)1,824,458Extraordinary Gains/Losses++Total Surplus/Deficit(1,362,278)1,824,458Total Surplus/Deficit(1,362,278)5,145,385Vet Assets Released for Restrictions - Capital821,062659,348Unrealized Gains/Losses on Investments++Minimum Pension Liability Adjustment(3,446,831)2,661,5792,891,433	3 (950,271)	1,648,069
Permanently Impaired Writedowns of Other Assets (67,968) (3,397) 3,29 Other Non-Operating Revenues (Gifts, Bequests, etc.) 575,414 502,964 198,54 Excess of Revenue over Expenses (1,362,278) 1,824,458 1,258,80 Extraordinary Gains/Losses + + + Total Surplus/Deficit (1,362,278) 1,824,458 1,258,80 Total Change in Unrestricted Net Assets (3,988,047) 5,145,385 4,232,80 Net Assets Released for Restrictions - Capital 821,062 659,348 82,57 Unrealized Gains/Losses on Investments + + + Minimum Pension Liability Adjustment (3,446,831) 2,661,579 2,891,433	† †	†
Other Non-Operating Revenues (Gifts, Bequests, etc.) 575,414 502,964 198,54 Excess of Revenue over Expenses (1,362,278) 1,824,458 1,258,80 Extraordinary Gains/Losses + + + Total Surplus/Deficit (1,362,278) 1,824,458 1,258,80 Total Surplus/Deficit (1,362,278) 1,824,458 1,258,80 Net Assets Released for Restrictions - Capital (3,988,047) 5,145,385 4,232,80 Unrealized Gains/Losses on Investments + + + + Minimum Pension Liability Adjustment (3,446,831) 2,661,579 2,891,433	† †	†
Excess of Revenue over Expenses (1,362,278) 1,824,458 1,258,80 Extraordinary Gains/Losses + + + + Total Surplus/Deficit (1,362,278) 1,824,458 1,258,80 Total Surplus/Deficit (1,362,278) 1,824,458 1,258,80 Total Surplus/Deficit (1,362,278) 1,824,458 1,258,80 Total Change in Unrestricted Net Assets (3,988,047) 5,145,385 4,232,80 Net Assets Released for Restrictions - Capital 821,062 659,348 82,57 Unrealized Gains/Losses on Investments + + + Minimum Pension Liability Adjustment (3,446,831) 2,661,579 2,891,43		75,085
Extraordinary Gains/Losses + + + + Total Surplus/Deficit (1,362,278) 1,824,458 1,258,80 Total Change in Unrestricted Net Assets (3,988,047) 5,145,385 4,232,80 Net Assets Released for Restrictions - Capital 821,062 659,348 82,57 Unrealized Gains/Losses on Investments + + + Minimum Pension Liability Adjustment (3,446,831) 2,661,579 2,891,43		31,239
Total Surply/Deficit (1,362,278) 1,824,458 1,258,80 Total Change in Unrestricted Net Assets (3,988,047) 5,145,385 4,232,80 Net Assets Released for Restrictions - Capital 821,062 659,348 82,57 Unrealized Gains/Losses on Investments + + Minimum Pension Liability Adjustment (3,446,831) 2,661,579 2,891,43	168,114	(484,480)
Total Change in Unrestricted Net Assets (3,988,047) 5,145,385 4,232,80 Net Assets Released for Restrictions - Capital 821,062 659,348 82,57 Unrealized Gains/Losses on Investments + + + Minimum Pension Liability Adjustment (3,446,831) 2,661,579 2,891,43	t t	†
Net Assets Released for Restrictions - Capital821,062659,34882,57Unrealized Gains/Losses on Investments++Minimum Pension Liability Adjustment(3,446,831)2,661,5792,891,43	168,114	(484,480)
Unrealized Gains/Losses on Investments + + + Minimum Pension Liability Adjustment (3,446,831) 2,661,579 2,891,43		(1,031,471)
Minimum Pension Liability Adjustment (3,446,831) 2,661,579 2,891,43	488,023	348,946
	† †	+
	1,479,000	(895,937)
Mergers to Annuales to the second sec	T T	Ť
Consolidations with Support + +		†
Other Changes + + +	⊢ T	† +

York Hospital York, Me.	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.454	3.582	3.418	4.615	4,528
Current Ratio without Board Designated and Undesignated Investments	1.296	1.993	1.723	2.168	2,204
Days in Accounts Receivable	48.353	56.664	56.105	51.064	49.677
Acid Test	.122	.128	.167	.125	.345
Days Cash on Hand, Current	6.328	4.967	7.214	3.824	11.327
Days Cash on Hand, Incl Board Designated & Undesignated Investments	66.355	66.759	80.207	78.555	87.576
Average Payment Period, Accounts Payable and Accrued Expenses	38.347	34.959	39.248	27.249	29.360
Average Payment Period, Current Liabilities	51.854	38.892	43.079	30.539	32.811
Capital Structure					
Equity Financing Ratio	.536	.596	.621	.646	.540
Fixed Asset Financing	.352	.388	.357	.315	.317
Cash Flow Divided by Total Debt	.083	.156	.143	.120	.067
Cash Flow Divided by Total Debt with Operating Income Only	.077	.075	.044	.094	.035
Debt Service Coverage Total	2.144	3.180	2.723	2.308	2.186
Debt Service Coverage Total with Operating Income Only	2.026	1.722	1.081	1.886	1.297
Profitablility					
Total Margin	(.009)	.012	.008	.001	(.003)
Operating Margin	(.011)	(.011)	(.019)	(.005)	(.014)
Non Operating Revenue Margin	(.205)	1.931	3.252	5.891	(3.905)
Return On Assets	(.013)	.017	.012	.002	(.004)
Return On Equity	(.023)	.029	.019	.002	(.007)
Markup	2.125	2.186	2.228	2.210	2.204
Deductible Markun Adjustment for Deductible	.499	.511	.518	.512	.512
Markup Adjustment for Deductible Reported Income Index	1.075	1.085	1.086	1.089	1.087
•	.342	.355	.297	.060	.470
Asset Efficiency					
Total Asset Turnover	1.423	1.461	1.404	1.502	1.292
Fixed Asset Turnover	3.031	3.149	3.102	3.523	3.269
Average Age Plant Depreciation Only	11.165	13.425	14.916	16.539	17.284
Other Financial Ratios					
Total Operating Expense Growth	.061	(.014)	(.013)	.077	.019
Total Operating Revenue Growth	.030	(.014)	(.021)	.092	.009
Realized Gains Divided by Non-Operating Revenue	(1.115)	.855	.942	(.959)	.871
Realized Gains Divided by Net Income	.228	1.651	3.061	(5.653)	(3.402)
Long Term Debt to Equity	.307	.295	.253	.207	.230