2015 – 2019 All Financial Information by Hospital

Includes tables containing all data elements and ratios for each of Maine's non-governmental hospitals.

Maine Health Data Organization Hospital Financial Data Release Notes - August 2021

Hospital Mergers/Acquisitions:

Mayo Regional Hospital - On 3/1/2020 Mayo Regional Hospital merged into Northern Light Health and became the 10th hospital of Northern Light Health system. Last reporting year for Mayo as a stand alone enity was FY 2019.

MaineHealth Unification - Effective 1/1/2019, the MaineHealth System is comprised of MaineHealth Services (formerly named MaineHealth), the parent organization, and its subsidiaries. The subsidiaries of MaineHealth Services include MaineHealth, NorDx, MaineHealth Care at Home, and The Memorial Hospital at N.H. The subsidiary MaineHealth, whose former legal name was Maine Medical Center, includes eight acute care hospitals that were formerly individual entities until the execution of the unification merger. These hospitals are now local health systems within the subsidiary named MaineHealth utilizing d/b/a's of Maine Medical Center, Southern Maine Health Care, LincolnHealth, Western Maine Healthcare (Stephens Memorial Hospital), Franklin Community Health Network (Franklin Memorial Hospital), Maine Behavioral Healthcare, and Coastal Healthcare Alliance (Waldo County General Hospital and Pen Bay Medical Center). The accounting changes necessitated by the MaineHealth unification process distorts the Changes in Unrestricted Net Assets and the balance sheet accounts as things shifted to MaineHealth Corporate. These changes therefore impact some of the ratio calculations (e.g.; Days Cash on Hand did not actually drop precipitously from FY18 to FY19; as cash was now accounted for at the MH level).

Aroostook Medical Center (TAMC) - d/b/a Northern Light A.R. Gould Hospital

Mid Coast Hospital – On 8/21/2015 Mid Coast Hospital acquired Parkview Adventist Medical Center due to Parkview filing bankruptcy 6/16/2015. Last financial data reporting year for Parkview was FY 2014 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

Fiscal Year End Date Changes:

Maine Coast Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2015

Franklin Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2014

York Hospital changed its FYE from 6/30 to 12/31 on 07/01/2014

Hospital Peer Group Changes:

Effective April 2017:

- Inland Hospital and Northern Maine Medical Center changed from Peer Group "D" to "C".
- Peer Group "E" (Critical Access Hospitals) changed to "D".
- Peer Group "F" (Private Psychiatric Hospitals) changed to "E".

Maine Hospital Designation*

August 1, 2019

Hospital Name	Peer Group
Acadia Hospital (Northern Light Acadia Hospital)	E
Aroostook Medical Center (Northern Light A.R. Gould Hospital)	В
Blue Hill Memorial Hospital (Northern Light Blue Hill Hospital)	D
Bridgton Hospital	D
Calais Regional Hospital	D
Cary Medical Center	С
Central Maine Medical Center	Α
Charles A. Dean Memorial Hospital (Northern Light Charles A. Dean Hospital)	D
Down East Community Hospital	D
Eastern Maine Medical Center (Northern Light Eastern Maine Medical Center)	Α
Franklin Memorial Hospital	С
Houlton Regional Hospital	D
Inland Hospital (Northern Light Inland Hospital)	С
LincolnHealth	D
Maine Behavioral Healthcare (Spring Harbor Hospital)	Е
Maine Coast Memorial Hospital (Northern Light Maine Coast	С
Maine Medical Center	Α
MaineGeneral Medical Center	Α
Mayo Regional Hospital	D
Mercy Hospital (Northern Light Mercy Hospital)	В
Mid Coast Hospital	В
Millinocket Regional Hospital	D
Mount Desert Island Hospital	D
New England Rehabilitation Hospital	F
Northern Maine Medical Center	C
Penobscot Bay Medical Center	В
Penobscot Valley Hospital	D
Redington-Fairview General Hospital	D
Rumford Community Hospital	D
Sebasticook Valley Hospital (Northern Light Sebasticook Valley Hospital)	D
Southern Maine Health Care	В
St. Joseph Hospital	В
St. Mary's Regional Medical Center	В
Stephens Memorial Hospital	D
Waldo County General Hospital	D B
York Hospital	В

^{*}Peer Group designations provided by the Maine Hospital Association (MHA)

	Acadia Hospital Corporation Bangor, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	28,102,770	24,839,650	18,654,885	21,961,231	26,997,777		
Cash and Investment	21,261,811	20,937,756	8,310,290	15,587,645	21,097,376		
Current Assets Whose Use is Limited	344,933	424,244	416,646	426,257	442,803		
Net Patient Accounts Receivable	3,181,978	2,931,290	3,222,148	3,752,113	3,881,123		
Due from Affiliates	337,104	299,988	269,802	166,074	52,079		
Third Party Settlements Receivable	2,641,922	. †	6,130,432	1,710,711	1,220,671		
Other Accounts Receivable	63,561	48,323	21,008	48,940	54,210		
Inventory	155,730	142,863	128,921	111,035	95,897		
Other Current Assets	115,731	55,186	155,638	158,456	153,618		
Total Non-Current Assets	23,507,249	24,389,415	9,761,693	8,988,469	8,695,749		
Trustee Held Investments	34,776	19,248	†	†	†		
Board Designated and Undesignated Investments	11,813,820	11,543,285	140,773	101,126	109,372		
Due from Affiliates	†	†	†	†	†		
Investment in Affiliates	†	†	†	†	†		
Other Non-Current Assets	1,126,863	2,483,488	100,062	81,704	83,702		
Gross Property, Plant and Equipment (PP&E)	34,361,410	35,325,641	32,539,789	32,735, 4 33	33,320,080		
Accumulated Depreciation	23,829,620	24,982,247	23,018,931	23,929,794	24,817,405		
Net Property, Plant and Equipment (PP&E)	10,531,790	10,343,394	9,520,858	8,805,639	8,502,675		
Total Unrestricted Assets	51,610,019	49,229,065	28,416,578	30,949,700	35,693,526		
Total Current Liabilities	15,537,960	11,753,772	9,884,844	10,912,779	7,669,440		
Current Long Term Debt (LTD)	1,078,368	1,251,014	1,313,328	1,365,772	1,307,343		
Accounts Payable and Accrued Expenses	3,954,742	4,699,387	4,754,589	3,786,845	3,667,040		
Estimated Third Party Settlements	10,181,181	5,471,056	3,454,466	4,571,114	4,659		
Due to Affiliates	323,669	332,315	362,461	1,189,048	2,690,398		
Other Current Liabilities	†	†	†	†	+		
Total Non-Current Liabilities	20,146,608	19,222,786	12,918,435	11,438,259	12,161,200		
Long Term Debt	5,631,071	4,262,041	2,891,723	1,468,961	104,628		
Estimated Third Party Settlements	5,179,119	5,093,763	+	†	†		
Due to Affiliates	†	†	†	†	†		
Self Insurance Fund	†	†	†	†	†		
Accrued Pension and Post Retiree Health Benefits	9,336,418	9,866,982	10,026,712	9,969,298	12,056,572		
Other Non-Current Liabilities	†	†	†	†	†		
Fund Balance Unrestricted	15,925,451	18,252,507	5,613,299	8,598,662	15,862,886		
Total Liabilities & Equity	51,610,019	49,229,065	28,416,578	30,949,700	35,693,526		
Total Restricted Assets	301,295	435,203	456,506	432,465	554,167		
Cash and Investments	301,295	435,203	456,506	432,465	554,167		
Receivables	†	†	†	†	†		
Other Assets	†	†	†	†	†		
Total Restricted Liabilities and Equity	301,295	435,203	456,506	432,465	554,167		
Total Restricted Fund Balance	301,295	435,203	456,506	432,465	554,167		
Total Liabilities	†	†	†	†	†		
Temporarily Restricted Net Assets	149,093	173,201	190,404	163,963	283,065		
Permanently Restricted Net Assets	152,202	262,002	266,102	268,502	271,102		

[†] Data not available or not applicable

		Acadia Hospit	tal Corporation B	angor, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$	\$ \$	\$	\$	1
Total Gross Patient Service Revenue (GPSR)	91,170,014	101,468,427	109,546,583	112,803,285	115,522,283
Gross Inpatient Service Revenue	57,446,196	61,509,222	72,636,659	74,530,064	78,345,868
Gross Outpatient Service Revenue	33,723,818	39,959,205	36,909,924	38,273,221	37,176,415
Free Care (Charity Care)	12,933,611	17,909,612	19,939,408	18,128,249	18,461,574
Bad Debt (Provision for Bad Debt)	2,988,273	3,426,608	1,383,150	4,108,382	4,247,417
Contractuals	27,325,679	28,365,501	32,814,184	36,402,667	35,355,915
Changes in Prior Year Estimated/Final Settlements	(779,881)	(1,326,861)	(9,646,965)	(1,464,182)	(4,542,032)
Net Patient Service Revenue	48,702,332	53,093,567	65,056,806	55,628,169	61,999,409
Other Operating Revenue	2,777,441	3,046,431	3,356,083	2,065,570	1,839,051
Total Operating Revenue	51,479,773	56,139,998	68,412,889	57,693,739	63,838,460
Total Operating Expenses	49,069,606	52,585,560	54,853,017	54,291,304	53,902,382
Depreciation and Amortization	1,033,660	1,176,544	947,245	912,814	882,939
Interest	312,605	279,557	233,913	176,387	119,393
Advertising Expenses	9,169	22,563	6,474	74,635	51,288
Allowed Advertising Expenses	†	†	†	†	†
Non-Allowed Advertising Expenses	9,169	22,563	6,474	74,635	51,288
Salaries and Benefits	34,061,447	37,062,975	40,374,013	40,677,185	40,350,207
Other Operating Expenses	13,652,725	14,043,921	13,291,372	12,450,283	12,498,555
Net Operating Income	2,410,167	3,554,438	13,559,872	3,402,435	9,936,078
Total Non-Operating Revenue	494,773	491,309	(105,930)	10,902	(34,617)
Total Investment Income	494,773	491,309	(105,930)	10,902	10,883
Interest and Dividends	497,635	481,670	50,989	10,902	10,883
Realized Gains/Losses on Sales of Securities	(2,862)	9,639	(156,919)	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	†	†	Ť	(45,500)
Excess of Revenue over Expenses	2,904,940	4,045,747	13,453,942	3,413,337	9,901,461
Extraordinary Gains/Losses	7	†	T	†	7
Total Surplus/Deficit	2,904,940	4,045,747	13,453,942	3,413,337	9,901,461
Total Change in Unrestricted Net Assets	504,425	2,327,056	(12,639,208)	2,985,362	7,264,223
Net Assets Released for Restrictions - Capital	56,475	10.505	21,669	31,012	12,271
Unrealized Gains/Losses on Investments	(145,261)	10,595	105,057	† cc 012	(2.404.500)
Minimum Pension Liability Adjustment	(1,285,067)	(742,939)	522,275	66,812	(2,404,598)
Transfers From/To Affiliates	(1,025,442)	(990,543)	(26,746,746)	(529,035)	(246,999)
Mergers	T	†	Ţ	Ť	T
Consolidations with Support	T (1.220)	T 4.100	T 4 F0F		7 000
Other Changes	(1,220)	4,196	4,595	3,236	2,088

[†] Data not available or not applicable

1103pital 1 lila			Corporation Ban	gor, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.569	3.095	1.901	2.022	3.534
Current Ratio without Board Designated and Undesignated Investments	1.809	2.113	1.887	2.012	3.520
Days in Accounts Receivable	23.847	20.152	18.078	24.619	22.849
Acid Test	1.391	1.817	.883	1.467	2.809
Days Cash on Hand, Current	164.178	151.669	59.091	109.502	148.288
Days Cash on Hand, Incl Board Designated & Undesignated Investments	253.945	233.625	60.044	110.194	149.041
Average Payment Period, Accounts Payable and Accrued Expenses	30.050	33.365	32.194	25.894	25.245
Average Payment Period, Current Liabilities	118.065	83.451	66.931	74.621	52.798
Capital Structure					
Equity Financing Ratio	.309	.371	.198	.278	.444
Fixed Asset Financing	.535	.412	.304	.167	.012
Cash Flow Divided by Total Debt	.110	.169	.632	.194	.544
Cash Flow Divided by Total Debt with Operating Income Only	.097	.153	.636	.193	.546
Debt Service Coverage	2.957	4.052	9.856	3.022	7.342
Debt Service Coverage with Operating Income Only	2.613	3.690	9.927	3.015	7.365
Profitability					
Total Margin	.056	.071	.197	.059	.155
Operating Margin	.047	.063	.198	.059	.156
Non Operating Revenue Margin	.170	.121	(800.)	.003	(.003)
Return on Assets	.056	.082	.473	.110	.277
Return on Equity	.182	.222	2.397	.397	.624
Markup	1.915	1.988	2.058	2.116	2.177
Deductible	.300	.280	.300	.323	.306
Markup Adjustment for Deductible	1.358	1.448	1.460	1.445	1.521
Reported Income Index	5.759	1.739	(1.064)	1.143	1.363
Asset Efficiency					
Total Asset Turnover	1.007	1.150	2.404	1.864	1.788
Fixed Asset Turnover	4.888	5.428	7.186	6.552	7.508
Average Age of Plant Depreciation Only	23.054	21.234	24.301	26.215	28.108
Other Financial Ratios					
Total Operating Expense Growth	.010	.072	.043	(.010)	(.007)
Total Operating Revenue Growth	.036	.091	.219	(.157)	.107
Realized Gains Divided by NonOperating Revenue	(.006)	.020	1.481	†	†
Realized Gains Divided by NetIncome	(.001)	.002	(.012)	†	†
Long Term Debt to Equity	.354	.234	.515	.171	.007

[†] Data not available or not applicable

riospita	Aroostook Medical Center, The (TAMC) Presque Isle, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	30,515,603	21,546,264	15,358,769	21,071,930	25,897,530		
Cash and Investment	2,624,292	(1,871,709)	(13,600,972)	(4,059,631)	(2,679,201)		
Current Assets Whose Use is Limited	407,440	3,171,287	73,576	88,772	116,987		
Net Patient Accounts Receivable	17,667,254	13,590,298	13,775,722	12,853,867	16,713,593		
Due from Affiliates	83,501	101,106	42,607	81,916	1,212		
Third Party Settlements Receivable	4,581,037	2,423,020	10,453,929	6,649,039	7,300,913		
Other Accounts Receivable	1,883,745	709,960	1,009,719	2,183,086	1,413,172		
Inventory	2,158,307	2,084,926	2,198,408	2,254,826	2,025,307		
Other Current Assets	1,110,027	1,337,376	1,405,780	1,020,055	1,005,547		
Total Non-Current Assets	49,276,144	48,106,869	41,639,490	40,226,237	38,095,579		
Trustee Held Investments	5,447,925	5,366,168	†	†	†		
Board Designated and Undesignated Investments	167,399	7,500	5,796,355	6,273,011	5,995,958		
Due from Affiliates	†	†	†	†	†		
Investment in Affiliates	†	†	†	†	†		
Other Non-Current Assets	6,995,531	4,960,214	1,052,369	1,044,833	1,088,173		
Gross Property, Plant and Equipment (PP&E)	95,196,967	99,807,201	92,546,262	93,986,463	94,876,280		
Accumulated Depreciation	58,531,678	62,034,214	57,755,496	61,078,070	63,864,832		
Net Property, Plant and Equipment (PP&E)	36,665,289	37,772,987	34,790,766	32,908,393	31,011,448		
Total Unrestricted Assets	79,791,747	69,653,133	56,998,259	61,298,167	63,993,109		
Total Current Liabilities	35,983,027	28,379,335	15,383,571	15,804,443	19,172,454		
Current Long Term Debt (LTD)	1,385,000	51,767	55,316	62,711	97,025		
Accounts Payable and Accrued Expenses	15,330,964	12,071,067	11,678,764	11,772,784	10,550,200		
Estimated Third Party Settlements	1,985,256	1,216,949	1,295,361	1,096,912	444,440		
Due to Affiliates	9,919,807	15,039,552	2,354,130	2,872,036	8,080,789		
Other Current Liabilities	7,362,000	†	†	†	†		
Total Non-Current Liabilities	16,070,042	27,221,824	26,456,540	26,802,662	26,391,429		
Long Term Debt	5,117,077	20,483,650	20,382,063	20,273,253	20,130,091		
Estimated Third Party Settlements	1,186,190	1,117,314	26,520	†	+		
Due to Affiliates	†	†	†	†	+		
Self Insurance Fund	4,141,396	†	†	†	+		
Accrued Pension and Post Retiree Health Benefits	5,369,807	5,366,168	5,791,355	6,270,497	5,993,364		
Other Non-Current Liabilities	255,572	254,692	256,602	258,912	267,974		
Fund Balance Unrestricted	27,738,678	14,051,974	15,158,148	18,691,062	18,429,226		
Total Liabilities & Equity	79,791,747	69,653,133	56,998,259	61,298,167	63,993,109		
Total Restricted Assets	7,055,340	7,024,147	7,236,746	6,680,972	6,037,020		
Cash and Investments	7,055,340	7,024,147	7,236,746	6,680,972	6,037,020		
Receivables	, ,	, ,	, ,	† †	, ,		
Other Assets	†	†	†	†	†		
Total Restricted Liabilities and Equity	7,055,340	7,024,147	7,236,746	6,680,972	6,037,020		
Total Restricted Fund Balance	7,055,340	7,024,147	7,236,746	6,680,972	6,037,020		
Total Liabilities	†	†	†	†	†		
Temporarily Restricted Net Assets	4,331,167	4,299,974	4,512,573	3,956,599	3,312,447		
Permanently Restricted Net Assets	2,724,173	2,724,173	2,724,173	2,724,373	2,724,573		

[†] Data not available or not applicable

	Aro	ostook Medical Ce	nter, The (TAMC)	Presque Isle, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$;	\$	
Total Gross Patient Service Revenue (GPSR)	246,341,520	274,295,361	303,285,308	318,136,458	346,027,655
Gross Inpatient Service Revenue	72,414,754	78,640,920	81,293,257	81,623,574	84,185,943
Gross Outpatient Service Revenue	173,926,766	195,654,441	221,992,051	236,512,884	261,841,712
Free Care (Charity Care)	4,517,667	3,036,601	5,020,903	4,049,326	1,269,641
Bad Debt (Provision for Bad Debt)	7,025,504	7,857,185	6,304,884	8,571,822	7,800,818
Contractuals	125,661,478	152,910,005	166,116,819	175,546,326	207,877,606
Changes in Prior Year Estimated/Final Settlements	(2,258,011)	(218,003)	232,474	283,334	†
Net Patient Service Revenue	111,394,882	110,709,573	125,610,228	129,685,650	129,079,590
Other Operating Revenue	4,821,927	3,221,404	7,465,904	11,076,452	10,941,955
Total Operating Revenue	116,216,809	113,930,977	133,076,132	140,762,102	140,021,545
Total Operating Expenses	116,049,317	125,821,317	131,825,980	137,155,467	140,548,425
Depreciation and Amortization	4,084,478	5,753,662	3,903,877	3,832,868	3,613,113
Interest	264,848	431,389	825,111	838,128	837,964
Advertising Expenses	†	†	†	†	†
Allowed Advertising Expenses	†	†	†	†	†
Non-Allowed Advertising Expenses	†	†	†	†	†
Salaries and Benefits	71,641,003	74,562,559	77,133,986	81,640,627	82,267,399
Other Operating Expenses	40,058,988	45,073,707	49,963,006	50,843,844	53,829,949
Net Operating Income	167,492	(11,890,340)	1,250,152	3,606,635	(526,880)
Total Non-Operating Revenue	120,922	(196,846)	(49,871)	66,056	(47,654)
Total Investment Income	1,191	31,271	51,365	66,056	(47,654)
Interest and Dividends	1,191	31,271	51,365	66,056	(47,654)
Realized Gains/Losses on Sales of Securities	†	†	†	†	†
Permanently Impaired Security Writedowns	†	(220.447)	(101.000)	Ť	Ť
Gains/Losses on Joint Ventures/Equity Investments	119,731	(228,117)	(101,236)	Ť	Ť
Permanently Impaired Writedowns of Other Assets Other Non Operating Poyonus (Citta Requests, etc.)	 	 	I +	 	
Other Non-Operating Revenues (Gifts, Bequests, etc.)	200.444	(42.007.406)	1 200 201	2 672 601	(574 524)
Excess of Revenue over Expenses Extraordinary Gains/Losses	288,414 †	(12,087,186) †	1,200,281 †	3,672,691 †	(574,534)
Total Surplus/Deficit	288,414	(12,087,186)	1,200,281	3,672,691	(574,534)
Total Change in Unrestricted Net Assets	(731,801)	(13,686,703)	1,106,173	3,532,915	(261,834)
Net Assets Released for Restrictions - Capital	751,685	724,049	736,214	804,786	831,087
Unrealized Gains/Losses on Investments	751,005	/2 1,013 +	730,217	+ + + + + + + + + + + + + + + + + + +	4
Minimum Pension Liability Adjustment	, +	+	· +	+	+
Transfers From/To Affiliates	(1,771,900)	(2,323,566)	(830,322)	(944,577)	(518,387)
Mergers	(1,1,500)	+	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	15	†

[†] Data not available or not applicable

Name	1103pitai 1 ilia		took Medical Cente		resque Isle, M <u>e.</u>	
Liquidity Current Ratio with Board Designated and Undesignated Investments 8.85 7.59 1.375 1.730 1.664 Current Ratio without Board Designated and Undesignated Investments 8.848 7.59 9.988 1.333 1.351 Days in Accounts Receivable 6.084 6.084 6.040 6.0030 36.177 47.261 1.344 Days Cash on Hand, Current 9.883 3.951 38.9898 (10.871) (6.830) Days Cash on Hand, Current 9.883 3.951 38.9898 (10.871) (6.830) Days Cash on Hand, Ind Board Designated & Undesignated Investments 10.429 3.973 (22.059) 6.303 9.153 Average Payment Period, Accounts Payable and Accrued Expenses 49.978 36.695 33.323 32.231 28.121 Average Payment Period, Current Liabilities 3.488 2.02 2.666 3.055 2.888 2.055						FY 2019
Current Ratio with Board Designated and Undesignated Investments 8.53 7.59 1.375 1.730 1.664 Current Ratio without Board Designated and Undesignated Investments 8.848 7.59 9.98 1.33 1.351 Days in Accounts Receivable 7.889 44.806 40.030 36.177 47.261 Acid Test .084 .046 (8.79) (2.51) (1.34) Days Cash on Hand, Lurrent .9.883 3.951 (8.598) (10.671) (6.630) Days Cash on Hand, Lind Board Designated & Undesignated Investments 10.429 3.973 (2.059) 5.030 9.153 Average Payment Period, Accounts Payable and Accrued Expenses 49.978 36.695 33.323 32.231 22.812 Average Payment Period, Current Liabilities .348 .202 .266 .305 2.88 Equity Financing Ratio .348 .202 .266 .305 .288 Exed Asset Financing .140 .542 .586 .616 .649 Cash Flow Divided by Total Debt with Operating Income Only .082 <t< th=""><th>RATIOS</th><th></th><th></th><th></th><th></th><th></th></t<>	RATIOS					
Current Ratio without Board Designated and Undesignated Investments 5.78 8.98 4.18.06 40.03 36.17 47.261 Acid Test 1.88 1.88 1.88 1.88 1.88 40.06 40.03 36.17 47.261 Acid Test 1.88	Liquidity					
Days in Accounts Receivable 57.889 44.806 40.030 36.177 47.261 Acid Test .084 0.46 (.879) (.251) (.1344) Days Cash on Hand, Current .9.883 3.951 (.38598) (.10.871) (6.830) Days Cash on Hand, Ind Board Designated & Undesignated Investments 10.429 3.373 (.22.059) 6.303 .9.153 Average Payment Period, Current Liabilities 117.303 86.272 43.894 43.268 51.104 Capital Structure 117.303 86.272 2.666 .305 2.88 Fixed Asset Financing 3.48 .202 .266 .305 .288 Fixed Asset Financing 1.140 .542 .586 .616 .649 Cash Flow Divided by Total Debt with Operating Income Only .084 (.114) .123 .175 .068 Debt Service Coverage with Operating Income Only .2.956 (3.249) 6.762 9.339 .304 Profitability						
Acid Test .084						
Days Cash on Hand, Current 9.883 3.951 (38.598) (10.871) (6.830) Days Cash on Hand, Incl Board Designated & Undesignated Investments 10.429 3.973 (22.059) 6.303 9.153 Average Payment Period, Accounts Payable and Accrued Expenses 49.978 36.695 33.323 32.231 28.121 Average Payment Period, Current Liabilities 117.303 86.272 43.894 43.268 51.104 Capital Structure Equity Financing Ratio .348 .202 .266 .305 .288 Fixed Asset Financing .140 .122 .176 .067 Cash Flow Divided by Total Debt .084 (.110) .123 .175 .068 Sebt Service Coverage 0.82 (3.140) .689 9.339 4.304 Debt Service Coverage with Operating Income Only 2.850 (3.141) 6.819 9.265 4.357 Profitability Total Margin .002 (.106) .009 .026 (.004) Operating Revenue Margin .419	•					
Days Cash on Hand, Ind Board Designated & Undesignated Investments 10.429 3.973 (22.059) 6.303 9.153 Average Payment Period, Accounts Payable and Accrued Expenses 49.978 36.695 33.232 32.231 28.121 Average Payment Period, Current Liabilities 117.303 86.272 43.894 43.268 51.104 Capital Structure Equity Financing Ratio 3.48 2.02 2.66 3.05 2.88 Fixed Asset Financing 1.140 .542 .586 .616 .649 Cash Flow Divided by Total Debt 1.084 (.114) .122 .175 .067 Cash Flow Divided by Total Debt with Operating Income Only .082 (.110) .123 .175 .068 Debt Service Coverage 2.926 (3.249) 6.762 9.339 4.304 Debt Service Coverage with Operating Income Only 2.850 (3.141) 6.819 .065 4.357 Profitability Total Maria .001 .000 .000 .002 (.004) .001					\	• •
Average Payment Period, Accounts Payable and Accrued Expenses 49.978 36.695 33.323 32.231 28.121 Average Payment Period, Current Liabilities 117.303 86.272 43.894 43.268 51.00 Capital Structure Equity Financing Ratio 3.48 2.02 2.66 .305 2.88 Fixed Asset Financing 1.40 .542 .586 .616 .649 Cash Flow Divided by Total Debt .084 (.114) .122 .175 .068 Bebt Service Coverage 2.926 (3.249) 6.762 9.339 4.304 Debt Service Coverage with Operating Income Only 2.850 (3.141) 6.819 9.265 4.357 Profitability .002 (.106) .009 .026 (.004) Operating Margin .002 (.106) .009 .026 (.004) Non Operating Revenue Margin .419 .016 (.042) .018 .083 Return on Assets .004 (.174) .021 .06 (.001)						
Average Payment Period, Current Liabilities 117.303 86.272 43.894 43.268 51.104						
Capital Structure Equity Financing Ratio .348 .202 .266 .305 .288 Fixed Asset Financing .140 .542 .586 .616 .649 Cash Flow Divided by Total Debt .084 (.114) .122 .176 .067 Cash Flow Divided by Total Debt with Operating Income Only .082 (.110) .123 .175 .068 Debt Service Coverage .2,926 (3,249) .6,762 .9,339 4,304 Debt Service Coverage with Operating Income Only .2,850 (3,141) 6,819 .9,265 4,357 Profitability Total Margin .002 (.106) .009 .026 (.004) Operating Revenue Margin .001 (.104) .009 .026 (.004) Non Operating Revenue Margin .419 .016 (.042) .018 .083 Return on Assets .004 (.174) .021 .060 .009 Return on Equity .01 .860 .0.35 .240 .540 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Equity Financing Ratio .348 .202 .266 .305 .288 Fixed Asset Financing .140 .542 .586 .616 .649 Cash Flow Divided by Total Debt .084 (.114) .122 .176 .067 Cash Flow Divided by Total Debt with Operating Income Only .082 (.110) .123 .175 .068 Debt Service Coverage 2.926 (3.249) 6.762 9.339 4.304 Debt Service Coverage with Operating Income Only .082 (.110) .6819 9.265 4.357 Profitability Total Margin .002 (.106) .009 .026 (.004) Non Operating Revenue Margin .419 .016 (.042) .018 .083 Return on Assets .004 (.174) .021 .060 (.009) Nary Agustinent For Equity .010 (.860) .079 .196 (.331) Markup Agiustment for Deductible .1081 .990 .1075 .548 .552 .601 </td <td>Average Payment Period, Current Liabilities</td> <td>117.303</td> <td>86.272</td> <td>43.894</td> <td>43.268</td> <td>51.104</td>	Average Payment Period, Current Liabilities	117.303	86.272	43.894	43.268	51.104
Fixed Asset Financing 1.40 5.42 5.86 6.16 6.49 Cash Flow Divided by Total Debt .084 (.114) .122 .175 .068 Cash Flow Divided by Total Debt with Operating Income Only .082 (.110) .123 .175 .068 Debt Service Coverage 2.96 (3.249) 6.762 .9.339 4.304 Debt Service Coverage with Operating Income Only 2.85 (3.249) 6.762 .9.339 4.304 Debt Service Coverage with Operating Income Only 2.85 (3.249) 6.762 .9.339 4.304 Debt Service Coverage with Operating Income Only 2.85 (3.249) 6.762 9.339 4.304 Debt Service Coverage with Operating Income Only 2.85 (.104) 6.819 9.026 (.004) Total Margin .001 (.104) .009 .026 (.004) Operating Revenue Margin .010 (.104) .009 .026 (.004) Markup Agustamen Faculty .010 (.860) .079 .196 (.031) <	Capital Structure					
Cash Flow Divided by Total Debt .084 (.114) .122 .176 .067 Cash Flow Divided by Total Debt with Operating Income Only .082 (.110) .123 .175 .068 Debt Service Coverage 2.926 (.3249) .6762 9.33 4.304 Debt Service Coverage with Operating Income Only 2.850 (3.141) 6.819 9.265 4.357 Profitability Total Margin .002 (.106) .009 .026 (.004) Non Operating Revenue Margin .419 .016 (.042) .018 .083 Return on Assets .004 (.174) .021 .060 (.009) Return on Equity .010 (.860) .079 .196 (.031) Markup Adjustment for Deductible .510 .557 .548 .552 .601 Markup Adjustment for Deductible .1,081 .990 .1,097 .1,120 .1,61 Reported Income Index .1,458 .1,633 .2,334 2,297 2,187	Equity Financing Ratio	.348			.305	.288
Cash Flow Divided by Total Debt with Operating Income Only .082 (.110) .123 .175 .068 Debt Service Coverage 2.956 (3.249) 6.762 9.339 4.304 Debt Service Coverage with Operating Income Only 2.850 (3.141) 6.819 9.265 4.357 Profitability Total Margin .002 (.106) .009 .026 (.004) Operating Revenue Margin .001 (.104) .009 .026 (.004) Non Operating Revenue Margin .419 .016 (.042) .018 .083 Return on Assets .004 (.174) .021 .060 (.009) Return on Equity .010 (.860) .079 .196 (.031) Markup Agijustment for Deductible .510 .557 .548 .552 .601 Markup Adjustment for Deductible .1.081 .990 1.097 1.120 1.061 Reported Income Index .1.458 1.633 2.334 2.297 2.187						
Debt Service Coverage			` ,			
Popular Popu						
Profitability			• •			
Total Margin .002 (.106) .009 .026 (.004) Operating Margin .001 (.104) .009 .026 (.004) Non Operating Revenue Margin .419 .016 (.042) .018 .083 Return on Assets .004 (.174) .021 .060 (.009) Return on Equity .010 (.860) .079 .196 (.031) Markup 2.164 2.206 2.357 2.400 2.540 Deductible .510 .557 .548 .552 .601 Markup Adjustment for Deductible 1.081 .990 1.097 1.120 1.661 Reported Income Index (.394) .883 1.085 1.040 2.194 Asset Efficiency Total Asset Turnover 3.170 3.016 3.825 4.277 4.515 Average Age of Plant Depreciation Only 14.330 10.782 14.794 15.935 17.676 Other Financial Ratios Total Op	Debt Service Coverage with Operating Income Only	2.850	(3.141)	6.819	9.265	4.357
Operating Margin .001 (.104) .009 .026 (.004) Non Operating Revenue Margin .419 .016 (.042) .018 .083 Return on Assets .004 (.174) .021 .060 (.009) Return on Equity .010 (.860) .079 .196 (.031) Markup .2.164 2.206 2.357 2.400 2.540 Deductible .510 .557 .548 .552 .601 Markup Adjustment for Deductible .1081 .990 1.097 1.120 1.061 Reported Income Index (.394) .883 1.085 1.040 2.194 Asset Efficiency Total Asset Turnover 1.458 1.633 2.334 2.297 2.187 Fixed Asset Turnover 3.170 3.016 3.825 4.277 4.515 Average Age of Plant Depreciation Only 14.330 10.782 14.794 15.935 17.676 Other Financial Ratios <tr< td=""><td>Profitability</td><td></td><td></td><td></td><td></td><td></td></tr<>	Profitability					
Non Operating Revenue Margin .419 .016 (.042) .018 .083 Return on Assets .004 (.174) .021 .060 (.009) Return on Equity .010 (.860) .079 .196 (.031) Markup 2.164 2.206 2.357 2.400 2.540 Deductible .510 .550 .548 .552 .601 Markup Adjustment for Deductible 1.081 .990 1.097 1.120 1.061 Reported Income Index (.394) .883 1.085 1.040 2.194 Asset Efficiency	Total Margin	.002	(.106)	.009	.026	(.004)
Return on Assets .004 (.174) .021 .060 (.009) Return on Equity .010 (.860) .079 .196 (.031) Markup 2.164 2.206 2.357 2.400 2.540 Deductible .510 .557 .548 .552 .601 Markup Adjustment for Deductible 1.081 .990 1.097 1.120 1.601 Reported Income Index (.394) .883 1.085 1.040 2.194 Asset Efficiency	Operating Margin	.001	(.104)	.009	.026	(.004)
Return on Equity .010 (.860) .079 .196 (.031) Markup 2.164 2.206 2.357 2.400 2.540 Deductible .510 .557 .548 .552 .601 Markup Adjustment for Deductible 1.081 .990 1.097 1.120 1.061 Reported Income Index (.394) .883 1.085 1.040 2.194 Asset Efficiency Total Asset Turnover 1.458 1.633 2.334 2.297 2.187 Fixed Asset Turnover 3.170 3.016 3.825 4.277 4.515 Average Age of Plant Depreciation Only 14.330 10.782 14.794 15.935 17.676 Other Financial Ratios Total Operating Expense Growth .063 .084 .048 .040 .025 Total Operating Revenue Growth .098 (.020) .168 .058 (.005) Realized Gains Divided by NonOperating Revenue † † † † †	Non Operating Revenue Margin	.419	.016	(.042)	.018	.083
Markup 2.164 2.206 2.357 2.400 2.540 Deductible .510 .557 .548 .552 .601 Markup Adjustment for Deductible 1.081 .990 1.097 1.120 1.061 Reported Income Index (.394) .883 1.085 1.040 2.194 Asset Efficiency Total Asset Turnover 1.458 1.633 2.334 2.297 2.187 Fixed Asset Turnover 3.170 3.016 3.825 4.277 4.515 Average Age of Plant Depreciation Only 14.330 10.782 14.794 15.935 17.676 Other Financial Ratios Total Operating Expense Growth .063 .084 .048 .040 .025 Total Operating Revenue Growth .098 (.020) .168 .058 (.005) Realized Gains Divided by NonOperating Revenue † † † † † † † † † † † † † †	Return on Assets	.004	(.174)	.021	.060	(.009)
Deductible .510 .557 .548 .552 .601 Markup Adjustment for Deductible 1.081 .990 1.097 1.120 1.061 Reported Income Index (.394) .883 1.085 1.040 2.194 Asset Efficiency Total Asset Turnover 1.458 1.633 2.334 2.297 2.187 Fixed Asset Turnover 3.170 3.016 3.825 4.277 4.515 Average Age of Plant Depreciation Only 14.330 10.782 14.794 15.935 17.676 Other Financial Ratios .063 .084 .048 .040 .025 Total Operating Expense Growth .098 (.020) .168 .058 (.005) Realized Gains Divided by NonOperating Revenue † <t< td=""><td>Return on Equity</td><td></td><td></td><td></td><td></td><td>(.031)</td></t<>	Return on Equity					(.031)
Markup Adjustment for Deductible Reported Income Index 1.081 .990 1.097 1.120 1.061 Reported Income Index (.394) .883 1.085 1.040 2.194 Asset Efficiency Value V	·					2.540
Reported Income Index (.394) .883 1.085 1.040 2.194 Asset Efficiency Total Asset Turnover Total Asset Turnover 1.458 1.633 2.334 2.297 2.187 Fixed Asset Turnover 3.170 3.016 3.825 4.277 4.515 Average Age of Plant Depreciation Only 14.330 10.782 14.794 15.935 17.676 Other Financial Ratios Total Operating Expense Growth .063 .084 .048 .040 .025 Total Operating Revenue Growth .098 (.020) .168 .058 (.005) Realized Gains Divided by NonOperating Revenue †	Deductible					.601
Asset Efficiency Total Asset Turnover 1.458 1.633 2.334 2.297 2.187 Fixed Asset Turnover 3.170 3.016 3.825 4.277 4.515 Average Age of Plant Depreciation Only 14.330 10.782 14.794 15.935 17.676 Other Financial Ratios Total Operating Expense Growth .063 .084 .048 .040 .025 Total Operating Revenue Growth .098 (.020) .168 .058 (.005) Realized Gains Divided by NonOperating Revenue †	•					
Total Asset Turnover 1.458 1.633 2.334 2.297 2.187 Fixed Asset Turnover 3.170 3.016 3.825 4.277 4.515 Average Age of Plant Depreciation Only 14.330 10.782 14.794 15.935 17.676 Other Financial Ratios Total Operating Expense Growth .063 .084 .048 .040 .025 Total Operating Revenue Growth .098 (.020) .168 .058 (.005) Realized Gains Divided by NonOperating Revenue † </td <td>Reported Income Index</td> <td>(.394)</td> <td>.883</td> <td>1.085</td> <td>1.040</td> <td>2.194</td>	Reported Income Index	(.394)	.883	1.085	1.040	2.194
Fixed Asset Turnover 3.170 3.016 3.825 4.277 4.515 Average Age of Plant Depreciation Only 14.330 10.782 14.794 15.935 17.676 Other Financial Ratios Total Operating Expense Growth .063 .084 .048 .040 .025 Total Operating Revenue Growth .098 (.020) .168 .058 (.005) Realized Gains Divided by NonOperating Revenue † <td>Asset Efficiency</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Asset Efficiency					
Average Age of Plant Depreciation Only 14.330 10.782 14.794 15.935 17.676 Other Financial Ratios Total Operating Expense Growth .063 .084 .048 .040 .025 Total Operating Revenue Growth .098 (.020) .168 .058 (.005) Realized Gains Divided by NonOperating Revenue .† † † † † † † † † † † † † † † † † † †	Total Asset Turnover	1.458	1.633	2.334	2.297	2.187
Other Financial RatiosTotal Operating Expense Growth.063.084.048.040.025Total Operating Revenue Growth.098(.020).168.058(.005)Realized Gains Divided by NonOperating Revenue††††††Realized Gains Divided by NetIncome††††††	Fixed Asset Turnover	3.170	3.016	3.825	4.277	4.515
Total Operating Expense Growth .063 .084 .048 .040 .025 Total Operating Revenue Growth .098 (.020) .168 .058 (.005) Realized Gains Divided by NonOperating Revenue † † † † † † † † † † † † † † † † † † †	Average Age of Plant Depreciation Only	14.330	10.782	14.794	15.935	17.676
Total Operating Expense Growth .063 .084 .048 .040 .025 Total Operating Revenue Growth .098 (.020) .168 .058 (.005) Realized Gains Divided by NonOperating Revenue † † † † † † † † † † † † † † † † † † †	Other Financial Ratios					
Total Operating Revenue Growth .098 (.020) .168 .058 (.005) Realized Gains Divided by NonOperating Revenue † † † † † † † † † † † † † † † † † † †		.063	.084	.048	.040	.025
Realized Gains Divided by NonOperating Revenue						
Realized Gains Divided by NetIncome † † † † † †			. ,			
		†	†	†	†	†
		.184	1.458	1.345	1.085	1.092

[†] Data not available or not applicable

		Blue Hill Memoi	rial Hospital Blu	e Hill, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Current Assets	11,487,536	9,560,762	5,847,457	11,134,185	14,129,851
Cash and Investment	5,336,940	2,634,934	(244,361)	3,774,271	6,882,493
Current Assets Whose Use is Limited	48,657	22,727	30,953	30,333	28,979
Net Patient Accounts Receivable	4,807,100	5,534,830	4,209,699	4,395,812	4,428,438
Due from Affiliates	173,144	96,979	24,930	36,247	158,206
Third Party Settlements Receivable	9,000	. †	948,289	1,718,424	1,960,230
Other Accounts Receivable	783,632	764,909	332,542	613,706	291,807
Inventory	128,974	227,613	178,600	130,255	211,823
Other Current Assets	200,089	278,770	366,805	435,137	167,875
Total Non-Current Assets	27,369,406	27,564,256	8,523,967	8,282,210	7,498,484
Trustee Held Investments	74,982	96,285	†	†	†
Board Designated and Undesignated Investments	18,263,411	19,620,640	157,430	160,750	209,439
Due from Affiliates	†	†	†	†	†
Investment in Affiliates	†	†	†	†	†
Other Non-Current Assets	1,024,993	365,525	391,330	366,648	25,675
Gross Property, Plant and Equipment (PP&E)	29,247,466	29,858,355	30,075,457	30,609,051	30,586,493
Accumulated Depreciation	21,241,446	22,376,549	22,100,250	22,854,239	23,323,123
Net Property, Plant and Equipment (PP&E)	8,006,020	7,481,806	7,975,207	7,754,812	7,263,370
Total Unrestricted Assets	38,856,942	37,125,018	14,371,424	19,416,395	21,628,335
Total Current Liabilities	9,698,288	7,502,692	5,422,915	5,846,863	6,477,220
Current Long Term Debt (LTD)	115,214	226	239	27,080	28,363
Accounts Payable and Accrued Expenses	3,828,580	3,835,377	3,303,970	3,089,240	3,146,103
Estimated Third Party Settlements	5,471,461	3,125,792	1,239,933	1,385,676	1,518,714
Due to Affiliates	283,033	541,297	878,773	1,344,867	1,784,040
Other Current Liabilities	†	†	†	†	1,701,010
Total Non-Current Liabilities	4,562,043	4,595,254	4,558,130	4,647,409	5,297,292
Long Term Debt	1,675,191	1,946,427	1,939,532	2,025,277	1,990,288
Estimated Third Party Settlements	760,930	769,720	209,123	7,073	1,330,200
Due to Affiliates	700,550	†	203,123	†	†
Self Insurance Fund	791,111	†	+	+	+
Accrued Pension and Post Retiree Health Benefits	1,334,811	1,879,107	2,409,475	2,615,059	3,307,004
Other Non-Current Liabilities	1,55 1,611	†	± †	± +	1 5,507,001
Fund Balance Unrestricted	24,596,611	25,027,072	4,390,379	8,922,123	9,853,823
Total Liabilities & Equity	38,856,942	37,125,018	14,371,424	19,416,395	21,628,335
Total Restricted Assets	2,208,430	2,261,925	2,595,653	2,621,113	2,660,590
Cash and Investments	2,208,430	2,261,925	2,595,653	2,621,113	2,660,590
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	2,208,430	2,261,925	2,595,653	2,621,113	2,660,590
Total Restricted Fund Balance	2,208,430	2,261,925	2,595,653	2,621,113	2,660,590
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	474,150	488,957	688,759	704,395	755,959
Permanently Restricted Net Assets	1,734,280	1,772,968	1,906,894	1,916,718	1,904,631

[†] Data not available or not applicable

	Blue Hill Memorial Hospital Blue Hill, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	57,050,584	58,794,908	63,412,452	60,951,752	59,193,886
Gross Inpatient Service Revenue	11,472,940	9,422,807	9,990,028	9,384,995	7,699,376
Gross Outpatient Service Revenue	45,577,644	49,372,101	53,422,424	51,566,757	51,494,510
Free Care (Charity Care)	1,401,828	939,061	873,002	1,333,453	612,184
Bad Debt (Provision for Bad Debt)	1,606,311	2,146,541	1,604,153	2,095,581	1,786,390
Contractuals	20,039,388	19,012,144	22,202,911	14,002,772	20,223,888
Changes in Prior Year Estimated/Final Settlements	(2,735,142)	(293,335)	660,548	2,634,758	(169,538)
Net Patient Service Revenue	36,738,199	36,990,497	38,071,838	40,885,188	36,740,962
Other Operating Revenue	2,849,245	2,403,915	2,526,648	3,236,681	2,841,399
Total Operating Revenue	39,587,444	39,394,412	40,598,486	44,121,869	39,582,361
Total Operating Expenses	37,029,533	38,324,114	39,649,265	39,331,903	37,801,306
Depreciation and Amortization	1,282,086	1,263,418	804,992	782,430	754,916
Interest	84,428	55,723	73,322	80,709	81,153
Advertising Expenses	54,985	77,149	66,366	22,864	47,124
Allowed Advertising Expenses	†	†	†	†	†
Non-Allowed Advertising Expenses	54,985	77,149	66,366	22,864	47,124
Salaries and Benefits	20,821,730	22,000,809	22,434,017	21,256,096	20,442,444
Other Operating Expenses	14,786,304	14,927,015	16,270,568	17,189,804	16,475,669
Net Operating Income	2,557,911	1,070,298	949,221	4,789,966	1,781,055
Total Non-Operating Revenue	540,479	(119,427)	1,395,560	20,829	9,700
Total Investment Income	540,479	(119,427)	1,395,560	20,829	9,700
Interest and Dividends	516,976	275,116	136,799	20,829	9,700
Realized Gains/Losses on Sales of Securities	23,503	(394,543)	1,258,761	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	T +	T +	T +	T +	T +
Excess of Revenue over Expenses	3,098,390	950,871	2,344,781	4,810,795	1,790,755
Extraordinary Gains/Losses	3,098,390	950,871 †	2,344,761 †	4,810,795 †	1,790,755 †
Total Surplus/Deficit	3,098,390	950,871	2,344,781	4,810,795	1,790,755
Total Change in Unrestricted Net Assets	858,147	430,461	(20,636,693)	4,531,745	931,700
Net Assets Released for Restrictions - Capital	4,110	76,177	154,649	62,820	931,700 +
Unrealized Gains/Losses on Investments	(695,043)	695,551	(1,284,390)	108	98
Minimum Pension Liability Adjustment	(371,984)	(336,005)	(37,130)	(56,439)	(697,975)
Transfers From/To Affiliates	(1,177,326)	(956,133)	(21,814,603)	(285,539)	(161,178)
Mergers	(1,1,7,520)	†	†	†	(101/170)
Consolidations with Support	†	†	†	†	+
Other Changes	†	†	†	†	+

[†] Data not available or not applicable

National Pr 2015 Pr 2016 Pr 2017 Pr 2018 Pr 2019 Pr	1105 picar i ilia		Blue Hill Memori	al Hospital Blue	Hill, Me.	
		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Current Ratio with Board Designated and Undesignated Investments 3.068 3.889 1.107 1.932 2.214 Current Ratio without Board Designated and Undesignated Investments 1.184 1.274 1.078 1.904 2.181 Days in Accounts Receivable 47.759 54.614 40.359 39.243 43.994 Acid Test .555 .354 (0.039) .651 1.067 Days Cash on Hand, Current 54.990 26.175 (2.005) 36.023 68.095 Days Cash on Hand, Lind Board Designated & Undesignated Investments 241.469 219.412 (.526) 37.545 70.159 Average Payment Period, Accounts Payable and Accrued Expenses 39.052 37.777 31.046 29.250 30.997 Average Payment Period, Accounts Payable and Accrued Expenses 39.052 37.792 31.046 29.250 30.997 Average Payment Period, Current Liabilities 2.089 2.60 24.33 3.61 4.56 Capital Structure 2.094 2.60 2.43 2.61 2.72 Equity Financing Ratio 5	RATIOS					
Current Ratio without Board Designated and Undesignated Investments 1.184 1.274 1.078 1.904 2.181 Days in Accounts Receivable 477.59 5.614 40.339 39.23 43.994 Acid Test 5.55 3.54 (.039) 6.51 1.067 Days Cash on Hand, Current 54.990 26.175 (.205) 37.545 7.159 Average Payment Period, Accounts Payable and Accrued Expenses 39.092 37.774 31.046 29.250 30.997 Average Payment Period, Accounts Payable and Accrued Expenses 39.092 37.774 31.046 29.250 30.997 Average Payment Period, Accounts Payable and Accrued Expenses 39.092 37.774 31.046 29.250 30.997 Average Payment Period, Accounts Payable and Accrued Expenses 39.092 37.774 31.046 29.250 30.993 Average Payment Period, Accounts Payable and Accrued Expenses 39.092 37.774 31.04 29.250 30.997 Cabil Structure 2.092 2.60 2.43 3.61 2.74 20.51 4.94 2.5	Liquidity					
Days in Accounts Receivable 47,759 54,614 40,359 39,243 43,994 Acid Test 5,555 354 (0.09) 6,51 1,067 Days Cash on Hand, Current 54,990 26,175 (2,005) 36,023 68,095 Days Cash on Hand, Ind Board Designated & Undesignated Investments 241,469 21,912 (5,56) 37,545 70,159 Average Payment Period, Accounts Payable and Accrued Expenses 39,092 37,749 10,046 29,250 30,997 Average Payment Period, Accounts Payable and Accrued Expenses 39,092 37,389 50,956 55,360 63,817 Capital Structure 80 2,33 6,674 3,05 4,60 4,56 Fixed Asset Financing 2,099 2,93 1,76 5,33 2,16 Cash Flow Divided by Total Debt with Operating Income Only 2,699 13,39 41,82 70,09 24,270 bet Service Coverage with Operating Income Only 20,184 13,299 43,84 69,836 24,180 Profitablity 20 0,184	Current Ratio with Board Designated and Undesignated Investments	3.068	3.889	1.107	1.932	2.214
Acid Test .555 .354 (.039) .651 1.067 Days Cash on Hand, Current 54.990 26.175 (2.005) 36.023 68.095 Days Cash on Hand, Ind Board Designated & Undesignated Investments 241.469 219.412 (.526) 37.545 70.159 Average Payment Period, Accounts Payable and Accrued Expenses 39.092 37.774 31.046 29.250 30.997 Average Apyment Period, Current Liabilities 89.025 73.892 50.956 55.360 63.817 Capital Structure Equity Financing Ratio 6.33 .674 .305 .460 .456 Fixed Asset Financing 2.09 .260 .243 .261 .274 Cash Flow Divided by Total Debt with Operating Income Only 2.69 .193 .176 .531 .215 Debt Service Coverage 22.964 13.280 43.823 70.094 .24.270 Debt Service Coverage with Operating Income Only 2.07 .024 .056 .038 .054 Porflatability .01 .0	Current Ratio without Board Designated and Undesignated Investments	1.184	1.274	1.078	1.904	2.181
Days Cash on Hand, Current 54,990 26,175 (2,005) 36,023 68,095 Days Cash on Hand, Lind Board Designated & Undesignated Investments 241,469 219,412 (5,56) 37,545 70,159 Average Payment Period, Accounts Payable and Accrued Expenses 39,092 37,774 31,046 29,250 30,997 Average Payment Period, Accounts Payable and Accrued Expenses 39,092 37,774 31,046 29,250 30,997 Average Payment Period, Current Liabilities 63,03 37,774 31,046 29,250 30,997 Average Payment Period, Current Liabilities 63,03 36,74 30,5 46,0 45,6 Equity Financing Ratio 6,633 6,74 30,5 46,0 45,6 Fixed Asset Financing 20,9 260 243 261 27,4 Cash Flow Divided by Total Debt 30,7 1,83 3,16 533 2,16 Cash Flow Divided by Total Debt with Operating Income Only 29,94 13,280 43,823 70,094 24,27 Debt Service Coverage with Operating Income Only	Days in Accounts Receivable	47.759	54.614	40.359	39.243	43.994
Days Cash on Hand, Ind Board Designated & Undesignated Investments 241.469 219.412 (5.26) 37.545 70.159 Average Payment Period, Accounts Payable and Accrued Expenses 39.092 33.774 31.046 29.250 30.997 Average Payment Period, Current Liabilities 99.025 73.892 50.956 55.360 63.817 Capital Structure 8 6.633 6.674 3.05 4.60 .456 Fixed Asset Financing 2.09 2.60 2.243 2.61 .274 Cash Flow Divided by Total Debt 3.07 1.83 3.16 .533 2.16 Cash Flow Divided by Total Debt with Operating Income Only 2.69 1.93 1.176 .531 .215 Debt Service Coverage 22.964 13.280 43.823 70.094 24.70 Debt Service Coverage with Operating Income Only 20.18 13.78 24.88 69.036 24.180 Poofftability 7 0.024 0.05 1.09 0.45 Mary In Margin 0.05 0.27 0.24 0.05 <td>Acid Test</td> <td>.555</td> <td>.354</td> <td>(.039)</td> <td>.651</td> <td>1.067</td>	Acid Test	.555	.354	(.039)	.651	1.067
Average Payment Period, Accounts Payable and Accrued Expenses 39.092 37.774 31.046 29.250 30.997 Average Payment Period, Current Liabilities 99.025 73.892 50.956 55.360 63.81 Capital Structure Equity Financing Ratio .633 .674 .305 .460 .456 Fixed Asset Financing .209 .260 .243 .261 .276 Cash Flow Divided by Total Debt .307 .183 .316 .533 .216 Cash Flow Divided by Total Debt with Operating Income Only .269 .193 .176 .531 .215 Debt Service Coverage with Operating Income Only .209 .193 .176 .531 .215 Debt Service Coverage with Operating Income Only .201 .138 .24.848 .69.836 .24.270 Debt Service Coverage with Operating Income Only .201 .201 .202 .69.64 .203 .204 .89.55 .204 .203 .204 .205 .204 .200 .202 .202 .202 .202 .202 <td>Days Cash on Hand, Current</td> <td>54.990</td> <td>26.175</td> <td>(2.005)</td> <td>36.023</td> <td>68.095</td>	Days Cash on Hand, Current	54.990	26.175	(2.005)	36.023	68.095
Average Payment Period, Current Liabilities 99.025 73.892 50.956 55.360 63.817 Capital Structure	Days Cash on Hand, Incl Board Designated & Undesignated Investments	241.469	219.412	(.526)	37.545	70.159
Capital Structure Equity Financing Ratio .633 .674 .305 .460 .456 Fixed Asset Financing .209 .260 .243 .261 .274 Cash Flow Divided by Total Debt .307 .183 .316 .533 .216 Cash Flow Divided by Total Debt with Operating Income Only .299 .193 .176 .531 .215 Debt Service Coverage with Operating Income Only .29.964 .13.280 .43.823 .70.094 .42.70 Debt Service Coverage with Operating Income Only .20.184 .13.789 .24.884 .69.836 .24.180 Profitability Vision of Service Coverage with Operating Income Only .077 .024 .056 .109 .045 Operating Margin .065 .027 .023 .109 .045 Operating Revenue Margin .174 (.126) .595 .004 .056 Return on Assets .080 .026 .163 .248 .083 Return on Equity .161 .152 <td>Average Payment Period, Accounts Payable and Accrued Expenses</td> <td>39.092</td> <td>37.774</td> <td>31.046</td> <td>29.250</td> <td>30.997</td>	Average Payment Period, Accounts Payable and Accrued Expenses	39.092	37.774	31.046	29.250	30.997
Equity Financing Ratio .633 .674 .305 .460 .456 Fixed Asset Financing .209 .260 .243 .261 .274 Cash Flow Divided by Total Debt .307 .183 .316 .533 .216 Cash Flow Divided by Total Debt with Operating Income Only .269 .193 .176 .531 .215 Debt Service Coverage .22.964 .13.280 .43.823 .70.94 .24.270 Debt Service Coverage with Operating Income Only .28.94 .13.978 .24.848 .69.836 .24.180 Profitability Total Margin .077 .024 .056 .109 .045 Non Operating Revenue Margin .174 (.126) .595 .004 .005 Non Operating Revenue Margin .174 (.126) .595 .004 .005 Return on Assets .080 .026 .163 .248 .083 Markup Agiustment for Deductible .1618 .1597 1.663 .1632 .1641	Average Payment Period, Current Liabilities	99.025	73.892	50.956	55.360	63.817
Fixed Asset Financing 2.09 2.60 2.43 2.61 2.74 Cash Flow Divided by Total Debt 3.07 1.83 3.16 5.33 2.16 Cash Flow Divided by Total Debt with Operating Income Only 2.69 1.93 1.76 5.31 2.15 Debt Service Coverage 22.964 13.280 43.823 70.094 24.270 Debt Service Coverage with Operating Income Only 20.84 13.280 43.823 70.094 24.270 Debt Service Coverage with Operating Income Only 20.84 13.280 43.823 70.094 24.270 Debt Service Coverage with Operating Income Only 20.81 13.280 43.823 70.094 24.270 Debt Service Coverage with Operating Income Only 20.83 20.94 43.823 70.094 24.270 Debt Service Coverage with Operating Income Only 20.83 20.24 20.56 6.109 24.888 60.60 60.60 60.00 60.00 60.00 60.00 60.00 60.00 60.00 60.00 60.00 60.00 60.00 <t< td=""><td>Capital Structure</td><td></td><td></td><td></td><td></td><td></td></t<>	Capital Structure					
Cash Flow Divided by Total Debt 3.30° 1.83 3.16 5.33 2.16 Cash Flow Divided by Total Debt with Operating Income Only 2.69° 1.93 1.76° 5.31 2.15 Debt Service Coverage 22.964 13.280 43.823 70.94 24.270 Debt Service Coverage with Operating Income Only 20.184 13.978 24.848 69.836 24.180 Profitability Total Margin 0.07 0.024 0.056 1.09 0.45 Operating Margin 0.065 0.027 0.23 1.09 0.45 Non Operating Revenue Margin 1.74 (.126) 5.95 0.04 0.05 Return on Assets 0.80 0.26 1.63 2.48 0.83 Return on Equity 1.168 1.597 1.663 1.632 1.81 Markup Adjustment for Deductible 3.51 3.23 3.50 2.32 3.42 Markup Adjustment for Deductible 1.076 1.01 1.03 1.276 1.06 <th< td=""><td>Equity Financing Ratio</td><td>.633</td><td>.674</td><td>.305</td><td>.460</td><td>.456</td></th<>	Equity Financing Ratio	.633	.674	.305	.460	.456
Cash Flow Divided by Total Debt with Operating Income Only .269 .193 .176 .531 .215 Debt Service Coverage 22.964 13.280 43.823 70.094 24.270 Debt Service Coverage with Operating Income Only 20.84 13.978 24.882 69.836 24.180 Profitability Total Margin .077 .024 .056 .109 .045 Operating Margin .077 .024 .056 .109 .045 Operating Revenue Margin .174 (.126) .595 .004 .005 Return on Assets .080 .026 .163 .248 .083 Return on Equity .126 .038 .534 .539 .182 Markup Adjustment for Deductible .351 .323 .350 .230 .342 Markup Adjustment for Deductible .1.076 1.101 1.103 1.276 1.106 Reported Income Index .1.033 1.058 2.922 2.273 1.831 Fixed Asset Tur	Fixed Asset Financing	.209	.260	.243	.261	.274
Debt Service Coverage 22.964 13.280 43.823 70.094 24.270 Debt Service Coverage with Operating Income Only 20.184 13.978 24.848 69.836 24.180 Profitability Total Margin .077 .024 .056 .109 .045 Operating Margin .065 .027 .023 .109 .045 Non Operating Revenue Margin .174 (.126) .595 .004 .005 Return on Assets .080 .026 .163 .248 .083 Return on Equity .126 .038 .534 .539 .182 Markup .126 .038 .534 .539 .182 Markup Adjustment for Deductible .351 .323 .350 .230 .342 Markup Adjustment for Deductible 1.076 1.101 1.103 1.276 1.106 Reported Income Index 1.033 1.058 2.922 2.273 1.831 Fixed Efficiency 1.034 1.058 </td <td>Cash Flow Divided by Total Debt</td> <td>.307</td> <td>.183</td> <td>.316</td> <td>.533</td> <td>.216</td>	Cash Flow Divided by Total Debt	.307	.183	.316	.533	.216
Debt Service Coverage with Operating Income Only 20.184 13.978 24.848 69.836 24.180 Profitability 70.024 0.056 0.109 0.045 Operating Margin 0.065 0.27 0.23 0.109 0.045 Operating Revenue Margin 1.74 (.126) 0.595 0.004 0.055 Return on Assets 0.80 0.26 0.163 0.248 0.883 Return on Equity 0.126 0.38 0.534 0.539 0.828 Markup Adjustment for Deductible 0.351 0.273 0.230 0.342 Markup Adjustment for Deductible 0.351 0.273 0.230 0.342 Markup Adjustment for Deductible 0.361 0.209 0.110 0.103 0.276 0.106 Reported Income Index 0.361 0.209 0.114 0.062 0.192 Asset Efficiency 1.033 1.058 2.922 2.273 1.831 Fixed Asset Turnover 1.033 1.058 2.922 2.273 1.831 Fixed Asset Turnover 1.056 0.751 0.569 0.5450 Average Age of Plant Depreciation Only 0.569 0.5450 Other Financial Ratios 0.54 0.35 0.35 0.080 0.039 Total Operating Expense Growth 0.067 0.005 0.31 0.87 0.103 Realized Gains Divided by NetIncome 0.08 0.08 0.08 0.103 Realized Gains Divided by NetIncome 0.08 0.08 0.08 0.08 0.08 Realized Gains Divided by NetIncome 0.08 0.08 0.08 0.08 Profitability 0.08 0.08 0.08 0.08 0.08 0.08 0.08 0.08 Realized Gains Divided by NetIncome 0.08 0.08 0.08 0.08 0.08 Realized Gains Divided by NetIncome 0.08 0.08 0.08 0.08 Return on Equity 0.08 0.08 0.08 0.08 Return on Equity 0.08 0.08 Return on Equity 0.08 0.08 Return on	Cash Flow Divided by Total Debt with Operating Income Only	.269	.193	.176	.531	.215
Profitability	Debt Service Coverage	22.964	13.280	43.823	70.094	24.270
Total Margin .077 .024 .056 .109 .045 Operating Margin .055 .027 .023 .109 .045 Non Operating Revenue Margin .174 (.126) .595 .004 .005 Return on Assets .080 .026 .163 .248 .083 Return on Equity .126 .038 .534 .539 .182 Markup .1618 .1.597 1.663 1.632 1.641 Deductible .351 .323 .350 .230 .342 Markup Adjustment for Deductible .1.076 1.101 1.103 1.276 1.106 Reported Income Index 3.611 2.209 (.114) 1.062 1.922 Asset Efficiency Total Asset Turnover 4.945 5.265 5.091 5.690 5.450 Average Age of Plant Depreciation Only 16.588 17.711 27.454 29.209 30.895 Other Financial Ratios Total Operating Expe	Debt Service Coverage with Operating Income Only	20.184	13.978	24.848	69.836	24.180
Operating Margin .065 .027 .023 .109 .045 Non Operating Revenue Margin .174 (.126) .595 .004 .005 Return on Assets .080 .026 .163 .248 .083 Return on Equity .126 .038 .534 .539 .182 Markup .1618 1.597 1.663 1.632 1.641 Deductible .351 .323 .350 .230 .342 Markup Adjustment for Deductible 1.076 1.101 1.103 1.276 1.106 Reported Income Index 3.611 2.099 (.114) 1.062 1.922 Asset Efficiency	Profitability					
Non Operating Revenue Margin .174 (.126) .595 .004 .005 Return on Assets .080 .026 .163 .248 .083 Return on Equity .126 .038 .534 .539 .182 Markup 1.618 1.597 1.663 1.632 1.641 Deductible .351 .323 .350 .230 .342 Markup Adjustment for Deductible 1.076 1.101 1.103 1.276 1.106 Reported Income Index 3.611 2.209 (.114) 1.062 1.922 Asset Efficiency	Total Margin	.077	.024	.056	.109	.045
Return on Assets .080 .026 .163 .248 .083 Return on Equity .126 .038 .534 .539 .182 Markup 1.618 1.597 1.663 1.632 1.641 Deductible .351 .323 .350 .230 .342 Markup Adjustment for Deductible 1.076 1.101 1.103 1.276 1.1062 Reported Income Index 3.611 2.209 (.114) 1.062 1.922 Asset Efficiency 1.033 1.058 2.922 2.273 1.831 Fixed Asset Turnover 4.945 5.265 5.091 5.690 5.450 Average Age of Plant Depreciation Only 16.568 17.711 27.454 29.209 30.895 Other Financial Ratios Total Operating Expense Growth .054 .035 .035 (.008) (.039) Total Operating Revenue Growth .067 (.005) .031 .087 (.103) Realized Gains Divided by NonOperating Revenue	Operating Margin	.065	.027	.023	.109	.045
Return on Equity .126 .038 .534 .539 .182 Markup 1.618 1.597 1.663 1.632 1.641 Deductible .351 .323 .350 .230 .342 Markup Adjustment for Deductible 1.076 1.101 1.103 1.276 1.106 Reported Income Index 3.611 2.209 (.114) 1.062 1.922 Asset Efficiency Total Asset Turnover 1.033 1.058 2.922 2.273 1.831 Fixed Asset Turnover 4.945 5.265 5.091 5.690 5.450 Average Age of Plant Depreciation Only 16.568 17.711 27.454 29.209 30.895 Other Financial Ratios Total Operating Expense Growth .054 .035 .035 (.008) (.008) Total Operating Revenue Growth .067 (.005) .031 .087 (.103) Realized Gains Divided by NonOperating Revenue .043 3.304 .902 †	Non Operating Revenue Margin	.174	(.126)	.595	.004	.005
Markup 1.618 1.597 1.663 1.632 1.641 Deductible .351 .323 .350 .230 .342 Markup Adjustment for Deductible 1.076 1.101 1.103 1.276 1.106 Reported Income Index 3.611 2.209 (.114) 1.062 1.922 Asset Efficiency Total Asset Turnover 1.033 1.058 2.922 2.273 1.831 Fixed Asset Turnover 4.945 5.265 5.091 5.690 5.450 Average Age of Plant Depreciation Only 16.568 17.711 27.454 29.209 30.895 Other Financial Ratios Total Operating Expense Growth .054 .035 .035 (.008) (.039) Total Operating Revenue Growth .067 (.005) .031 .087 (.103) Realized Gains Divided by NonOperating Revenue .043 3.304 .902 † † † Realized Gains Divided by NetIncome .008 (.415) .537 † †	Return on Assets	.080	.026	.163	.248	.083
Deductible .351 .323 .350 .230 .342 Markup Adjustment for Deductible 1.076 1.101 1.103 1.276 1.106 Reported Income Index 3.611 2.209 (.114) 1.062 1.922 Asset Efficiency Total Asset Turnover 1.033 1.058 2.922 2.273 1.831 Fixed Asset Turnover 4.945 5.265 5.091 5.690 5.450 Average Age of Plant Depreciation Only 16.568 17.711 27.454 29.209 30.895 Other Financial Ratios .054 .035 .035 (.008) (.039) Total Operating Expense Growth .054 .035 .035 (.008) (.039) Total Operating Revenue Growth .067 (.005) .031 .087 (.103) Realized Gains Divided by NonOperating Revenue .043 3.304 .902 † † Realized Gains Divided by NetIncome .008 (.415) .537 † †	Return on Equity	.126	.038	.534	.539	.182
Markup Adjustment for Deductible 1.076 1.101 1.103 1.276 1.106 Reported Income Index 3.611 2.209 (.114) 1.062 1.922 Asset Efficiency Total Asset Turnover 1.033 1.058 2.922 2.273 1.831 Fixed Asset Turnover 4.945 5.265 5.091 5.690 5.450 Average Age of Plant Depreciation Only 16.568 17.711 27.454 29.209 30.895 Other Financial Ratios .054 .035 .035 (.008) (.039) Total Operating Expense Growth .054 .035 .035 (.008) (.039) Total Operating Revenue Growth .067 (.005) .031 .087 (.103) Realized Gains Divided by NonOperating Revenue .043 3.304 .902 † † Realized Gains Divided by NetIncome .008 (.415) .537 † †	Markup	1.618			1.632	1.641
Reported Income Index 3.611 2.209 (.114) 1.062 1.922 Asset Efficiency Total Asset Turnover Total Asset Turnover 1.033 1.058 2.922 2.273 1.831 Fixed Asset Turnover 4.945 5.265 5.091 5.690 5.450 Average Age of Plant Depreciation Only 16.568 17.711 27.454 29.209 30.895 Other Financial Ratios Total Operating Expense Growth .054 .035 .035 (.008) (.039) Total Operating Revenue Growth .067 (.005) .031 .087 (.103) Realized Gains Divided by NonOperating Revenue .043 3.304 .902 † † Realized Gains Divided by NetIncome .008 (.415) .537 † †	Deductible	.351	.323	.350	.230	.342
Asset Efficiency Total Asset Turnover 1.033 1.058 2.922 2.273 1.831 Fixed Asset Turnover 4.945 5.265 5.091 5.690 5.450 Average Age of Plant Depreciation Only 16.568 17.711 27.454 29.209 30.895 Other Financial Ratios Total Operating Expense Growth .054 .035 .035 (.008) (.039) Total Operating Revenue Growth .067 (.005) .031 .087 (.103) Realized Gains Divided by NonOperating Revenue .043 3.304 .902 † † Realized Gains Divided by NetIncome .008 (.415) .537 † †	Markup Adjustment for Deductible	1.076	1.101	1.103	1.276	1.106
Total Asset Turnover 1.033 1.058 2.922 2.273 1.831 Fixed Asset Turnover 4.945 5.265 5.091 5.690 5.450 Average Age of Plant Depreciation Only 16.568 17.711 27.454 29.209 30.895 Other Financial Ratios Total Operating Expense Growth .054 .035 .035 (.008) (.039) Total Operating Revenue Growth .067 (.005) .031 .087 (.103) Realized Gains Divided by NonOperating Revenue .043 3.304 .902 † † Realized Gains Divided by NetIncome .008 (.415) .537 † †	Reported Income Index	3.611	2.209	(.114)	1.062	1.922
Fixed Asset Turnover 4.945 5.265 5.091 5.690 5.450 Average Age of Plant Depreciation Only 16.568 17.711 27.454 29.209 30.895 Other Financial Ratios Total Operating Expense Growth .054 .035 .035 (.008) (.039) Total Operating Revenue Growth .067 (.005) .031 .087 (.103) Realized Gains Divided by NonOperating Revenue .043 3.304 .902 † † Realized Gains Divided by NetIncome .008 (.415) .537 † †	Asset Efficiency					
Average Age of Plant Depreciation Only 16.568 17.711 27.454 29.209 30.895 Other Financial Ratios Total Operating Expense Growth .054 .035 .035 (.008) (.039) Total Operating Revenue Growth .067 (.005) .031 .087 (.103) Realized Gains Divided by NonOperating Revenue .043 3.304 .902 † † Realized Gains Divided by NetIncome .008 (.415) .537 † †	Total Asset Turnover	1.033	1.058	2.922	2.273	1.831
Other Financial Ratios Comparing Expense Growth 1.054 1.035 1.035 1.035 1.008 1.008 1.0039 Total Operating Revenue Growth 1.067 (1.005) 1.031 1.087 (1.103) Realized Gains Divided by NonOperating Revenue 1.043 3.304 1.902 1 1 Realized Gains Divided by NetIncome 1.008 (1.415) 1.537 1 1	Fixed Asset Turnover	4.945	5.265	5.091	5.690	5.450
Total Operating Expense Growth .054 .035 .035 (.008) (.039) Total Operating Revenue Growth .067 (.005) .031 .087 (.103) Realized Gains Divided by NonOperating Revenue .043 3.304 .902 † † Realized Gains Divided by NetIncome .008 (.415) .537 † †	Average Age of Plant Depreciation Only	16.568	17.711	27.454	29.209	30.895
Total Operating Revenue Growth.067(.005).031.087(.103)Realized Gains Divided by NonOperating Revenue.0433.304.902††Realized Gains Divided by NetIncome.008(.415).537††	Other Financial Ratios					
Realized Gains Divided by NonOperating Revenue .043 3.304 .902 † † † Realized Gains Divided by NetIncome .008 (.415) .537 † †	Total Operating Expense Growth	.054	.035	.035	(800.)	(.039)
Realized Gains Divided by NonOperating Revenue .043 3.304 .902 † † † Realized Gains Divided by NetIncome .008 (.415) .537 † †		.067	(.005)	.031		(.103)
Realized Gains Divided by NetIncome .008 (.415) .537 † †		.043				
		.008	(.415)	.537	†	†
					.227	.202

[†] Data not available or not applicable

	Bridgton Hospital Bridgton, Me.						
	FY 2015	FY 2016 FY 2017		FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	31,946,969	29,006,295	27,937,200	28,931,956	29,934,301		
Cash and Investment	22,881,555	20,839,133	21,519,014	22,432,690	22,159,679		
Current Assets Whose Use is Limited	447,188	450,231	13,700	402,616	463,782		
Net Patient Accounts Receivable	6,976,049	6,127,207	5,464,160	4,859,802	5,068,154		
Due from Affiliates	†	†	†	†	†		
Third Party Settlements Receivable	784,850	613,990	233,281	230,171	1,572,600		
Other Accounts Receivable	†	†	†	†	† 454 207		
Inventory	319,334	353,303	463,872	481,749	451,307		
Other Current Assets	537,993	622,431	243,173	524,928	218,779		
Total Non-Current Assets	21,225,101	23,281,902	23,316,294	23,917,170	23,906,206		
Trustee Held Investments	872,062	883,496	786,166	786,166	786,166		
Board Designated and Undesignated Investments	4,675,518	4,632,553	5,087,911	5,585,926	6,015,068		
Due from Affiliates	T +	T +	T +	T +	T +		
Investment in Affiliates Other Non-Current Assets	603,608	515,852	1,341,982	1,599,092	1,303,834		
Gross Property, Plant and Equipment (PP&E)	36,968,425	40,227,802	40,281,164	42,008,492	43,339,141		
Accumulated Depreciation	21,894,512	22,977,801	24,180,929	26,062,506	27,538,003		
Net Property, Plant and Equipment (PP&E)	15,073,913	17,250,001	16,100,235	15,945,986	15,801,138		
Total Unrestricted Assets							
	53,172,070	52,288,197	51,253,494	52,849,126	53,840,507		
Total Current Liabilities	4,794,869	3,886,304	2,775,172	5,432,630	6,805,048		
Current Long Term Debt (LTD)	524,290	600,031	225,972	313,956	458,990		
Accounts Payable and Accrued Expenses	3,092,876	2,717,091	2,361,540	2,946,004	4,719,316		
Estimated Third Party Settlements Due to Affiliates	1,177,703	569,182	187,660	2,172,670	1,626,742		
Other Current Liabilities	† +	+	+	+	+		
	0.435.605	0.242.606	7 400 630	7 200 025	6 052 704		
Total Non-Current Liabilities	8,435,695	8,312,606	7,499,629	7,290,825	6,953,704		
Long Term Debt Estimated Third Party Settlements	7,793,652	7,648,773	6,928,797	6,693,683	6,318,171		
Due to Affiliates	+	+	†	†	+		
Self Insurance Fund	†	†	†	†	+		
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†		
Other Non-Current Liabilities	642,043	663,833	570,832	597,142	635,533		
Fund Balance Unrestricted	39,941,506	40,089,287	40,978,693	40,125,671	40,081,755		
Total Liabilities & Equity	53,172,070	52,288,197	51,253,494	52,849,126	53,840,507		
Total Restricted Assets	4,263,881	4,296,343	4,421,122	4,605,710	3,864,503		
Cash and Investments	3,903,931	4,036,368	4,305,084	4,505,132	3,864,503		
Receivables	, , ,	, , †	, ,	, , ,	, , ,		
Other Assets	359,950	259,975	116,038	100,578	†		
Total Restricted Liabilities and Equity	4,263,881	4,296,343	4,421,122	4,605,710	3,864,503		
Total Restricted Fund Balance	4,263,881	4,296,343	4,421,122	4,605,710	3,864,503		
Total Liabilities	†	†	†	†	+		
Temporarily Restricted Net Assets	3,067,445	3,143,120	3,223,052	3,366,434	2,191,633		
Permanently Restricted Net Assets	1,196,436	1,153,223	1,198,070	1,239,276	1,672,870		

[†] Data not available or not applicable

1100p1	Bridgton Hospital Bridgton, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS		\$ 9			1, 2025	
Total Gross Patient Service Revenue (GPSR)	89,679,294	93,025,765	96,867,857	89,831,110	87,212,988	
Gross Inpatient Service Revenue	16,333,759	15,276,846	16,018,690	15,916,835	15,614,928	
Gross Outpatient Service Revenue	73,345,535	77,748,919	80,849,167	73,914,275	71,598,060	
Free Care (Charity Care)	1,216,737	1,402,980	1,456,852	966,128	808,838	
Bad Debt (Provision for Bad Debt)	3,252,548	4,794,931	4,960,575	5,312,635	5,299,209	
Contractuals	39,138,752	40,862,299	44,143,619	40,749,324	36,583,867	
Changes in Prior Year Estimated/Final Settlements	†	†	†	†	†	
Net Patient Service Revenue	46,071,257	45,965,555	46,306,811	42,803,023	44,521,074	
Other Operating Revenue	2,240,762	2,971,369	2,244,724	2,312,252	2,429,784	
Total Operating Revenue	48,312,019	48,936,924	48,551,535	45,115,275	46,950,858	
Total Operating Expenses	46,355,383	49,070,650	48,001,623	46,522,162	48,853,075	
Depreciation and Amortization	1,546,380	1,492,371	1,688,228	2,128,297	2,275,121	
Interest	463,409	436,979	368,344	289,144	306,056	
Advertising Expenses	170,598	177,018	126,778	28,290	1,286	
Allowed Advertising Expenses	†	†	†	†	†	
Non-Allowed Advertising Expenses	170,598	177,018	126,778	28,290	1,286	
Salaries and Benefits	29,991,925	31,782,135	31,396,777	29,135,908	27,699,234	
Other Operating Expenses	14,183,071	15,182,147	14,421,496	14,940,523	18,571,378	
Net Operating Income	1,956,636	(133,726)	549,912	(1,406,887)	(1,902,217)	
Total Non-Operating Revenue	135,128	(130,550)	144,808	511,640	330,049	
Total Investment Income	122,478	70,379	179,295	452,048	312,894	
Interest and Dividends	144,670	147,823	137,451	180,138	217,114	
Realized Gains/Losses on Sales of Securities	(22,192)	(77,444)	41,844	271,910	95,780	
Permanently Impaired Security Writedowns	†	†	†	†	†	
Gains/Losses on Joint Ventures/Equity Investments	Ţ	Ţ	T	Ť	T	
Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	12,650	(200,929)	(34,487)	59,592	17,155	
Excess of Revenue over Expenses	2,091,764	(264,276)	694,720	(895,247)	(1,572,168)	
Extraordinary Gains/Losses	2,091,764	(204,270)	(60,744)	(893,247)	(35,158)	
Total Surplus/Deficit	2,091,764	(264,276)	633,976	(895,247)	(1,607,326)	
Total Change in Unrestricted Net Assets	2,072,655	147,781	889,339	(853,022)	(43,916)	
Net Assets Released for Restrictions - Capital	74,100	307,355	12,666	20,977	1,421,810	
Unrealized Gains/Losses on Investments	(93,209)	104,702	242,697	21,248	141,600	
Minimum Pension Liability Adjustment	†	†	†	†	†	
Transfers From/To Affiliates	†	†	†	†	†	
Mergers	†	†	†	†	†	
Consolidations with Support	†	†	†	†	†	
Other Changes	†	†	†	†	†	

[†] Data not available or not applicable

1105picai i ilia		Bridgton Ho		Bridgton Hospital Bridgton, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019			
RATIOS								
Liquidity								
Current Ratio with Board Designated and Undesignated Investments	7.638	8.656	11.900	6.354	5.283			
Current Ratio without Board Designated and Undesignated Investments	6.663	7.464	10.067	5.326	4.399			
Days in Accounts Receivable	55.268	48.654	43.070	41.442	41.551			
Acid Test	4.865	5.478	7.759	4.203	3.325			
Days Cash on Hand, Current	190.029	163.323	169.701	187.749	177.285			
Days Cash on Hand, Incl Board Designated & Undesignated Investments	228.114	198.862	209.800	233.675	224.421			
Average Payment Period, Accounts Payable and Accrued Expenses	25.194	20.844	18.612	24.222	36.982			
Average Payment Period, Current Liabilities	39.057	29.814	21.871	44.666	53.327			
Capital Structure								
Equity Financing Ratio	.751	.767	.800	.759	.744			
Fixed Asset Financing	.517	.443	.430	.420	.400			
Cash Flow Divided by Total Debt	.275	.101	.232	.097	.051			
Cash Flow Divided by Total Debt with Operating Income Only	.265	.111	.218	.057	.027			
Debt Service Coverage	4.126	1.732	2.841	2.955	1.627			
Debt Service Coverage with Operating Income Only	3.990	1.868	2.692	1.962	1.095			
Profitability								
Total Margin	.043	(.005)	.014	(.020)	(.033)			
Operating Margin	.040	(.003)	.011	(.031)	(.041)			
Non Operating Revenue Margin	.065	.494	.208	(.572)	(.210)			
Return on Assets	.039	(.005)	.014	(.017)	(.029)			
Return on Equity	.052	(.007)	.017	(.022)	(.039)			
Markup	1.983	1.956	2.065	1.981	1.835			
Deductible	.436	.439	.456	.454	.419			
Markup Adjustment for Deductible	1.139	1.124	1.145	1.105	1.086			
Reported Income Index	1.009	(1.788)	.781	1.050	35.799			
Asset Efficiency								
Total Asset Turnover	.911	.933	.950	.863	.878			
Fixed Asset Turnover	3.205	2.837	3.016	2.829	2.971			
Average Age of Plant Depreciation Only	14.159	15.397	14.323	12.246	12.104			
Other Financial Ratios								
Total Operating Expense Growth	.040	.059	(.022)	(.031)	.050			
Total Operating Revenue Growth	.005	.013	(800.)	(.071)	.041			
Realized Gains Divided by NonOperating Revenue	(.164)	.593	.289	.531	.290			
Realized Gains Divided by NetIncome	(.011)	.293	.060	(.304)	(.061)			
Long Term Debt to Equity	.195	.191	.169	.167	.158			

[†] Data not available or not applicable

	Calais Regional Hospital Calais, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	7,418,318	7,057,744	5,717,780	5,276,613	5,432,569		
Cash and Investment	825,887	505,439	1,018,314	353,802	1,243,551		
Current Assets Whose Use is Limited	†	†	†	†	163,901		
Net Patient Accounts Receivable	4,789,506	5,467,597	3,634,826	3,080,783	2,188,704		
Due from Affiliates	†	†	†	† 611.010	720.004		
Third Party Settlements Receivable Other Accounts Receivable	278,336	l +	! +	611,818	329,884		
Other Accounts Receivable Inventory	276,330	+	+	+	+		
Other Current Assets	1,524,589	1,084,708	1,064,640	1,230,210	1,506,529		
Total Non-Current Assets	16,655,908	15,654,673	14,500,062	13,818,868	12,938,838		
Trustee Held Investments	771,378	852,830	793,841	794,397	653,557		
Board Designated and Undesignated Investments	606,943	258,546	259,507	270,989	289,191		
Due from Affiliates	†	†	†	†	†		
Investment in Affiliates	†	†	†	†	†		
Other Non-Current Assets	†	439,301	531,508	528,182	641,456		
Gross Property, Plant and Equipment (PP&E)	30,543,407	30,573,465	30,662,395	30,921,713	31,025,068		
Accumulated Depreciation	15,265,820	16,469,469	17,747,189	18,696,413	19,670,434		
Net Property, Plant and Equipment (PP&E)	15,277,587	14,103,996	12,915,206	12,225,300	11,354,634		
Total Unrestricted Assets	24,074,226	22,712,417	20,217,842	19,095,481	18,371,407		
Total Current Liabilities	8,688,417	9,228,975	10,079,570	9,933,676	5,511,581		
Current Long Term Debt (LTD)	797,165	544,501	913,818	568,306	†		
Accounts Payable and Accrued Expenses	4,861,796	5,938,475	7,567,693	5,253,139	4,460,429		
Estimated Third Party Settlements Due to Affiliates	2,078,982	1,863,451 †	263,529 †	3,112,231 †	1,051,152		
Other Current Liabilities	950,474	882,548	1,334,530	1,000,000	+		
					20 405 650		
Total Non-Current Liabilities Long Term Debt	17,789,905	17,100,482 15,796,689	15,909,298 15,377,789	15,507,415 14,979,233	20,405,650		
Estimated Third Party Settlements	15,437,382 2,352,523	864,492	15,577,769	14,979,233	+		
Due to Affiliates	<i>2,332,323</i> †	†	· †	†	+		
Self Insurance Fund	†	†	†	†	†		
Accrued Pension and Post Retiree Health Benefits	†	439,301	531,508	528,182	641,456		
Other Non-Current Liabilities	†	†	1	†	19,764,194		
Fund Balance Unrestricted	(2,404,096)	(3,617,040)	(5,771,026)	(6,345,610)	(7,545,824)		
Total Liabilities & Equity	24,074,226	22,712,417	20,217,842	19,095,481	18,371,407		
Total Restricted Assets	1,431,672	1,500,023	1,717,985	1,611,612	1,783,474		
Cash and Investments	1,431,672	1,500,023	1,717,985	1,611,612	1,783,474		
Receivables	†	†	†	†	†		
Other Assets	†	†	†	†	†		
Total Restricted Liabilities and Equity	1,431,672	1,500,023	1,717,985	1,611,612	1,783,474		
Total Restricted Fund Balance	1,431,672	1,500,023	1,717,985	1,611,612	1,783,474		
Total Liabilities	†	†	†	†	†		
Temporarily Restricted Net Assets	956,478	1,021,098	1,194,847	1,138,452	1,254,201		
Permanently Restricted Net Assets	475,194	478,925	523,138	473,160	529,273		

[†] Data not available or not applicable

	Calais Regional Hospital Calais, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$	\$	\$		
Total Gross Patient Service Revenue (GPSR)	67,874,593	73,271,493	65,278,976	54,053,842	50,178,498	
Gross Inpatient Service Revenue	19,452,356	20,220,612	15,962,511	8,228,156	9,510,441	
Gross Outpatient Service Revenue	48,422,237	53,050,881	49,316,465	45,825,686	40,668,057	
Free Care (Charity Care)	1,497,412	1,858,519	1,313,163	708,453	204,088	
Bad Debt (Provision for Bad Debt)	2,155,279	1,774,450	1,979,228	2,214,521	1,322,351	
Contractuals	31,103,223	34,581,115	29,337,977	22,898,681	20,728,475	
Changes in Prior Year Estimated/Final Settlements	(90,000)	(266,000)	(221,000)	144,000	767,000	
Net Patient Service Revenue	33,208,679	35,323,409	32,869,608	28,088,187	27,156,584	
Other Operating Revenue	1,422,308	1,026,385	1,195,602	1,697,043	1,626,902	
Total Operating Revenue	34,630,987	36,349,794	34,065,210	29,785,230	28,783,486	
Total Operating Expenses	36,442,710	37,618,073	36,305,490	30,465,638	29,716,856	
Depreciation and Amortization	1,697,556	1,605,530	1,277,725	1,042,051	974,021	
Interest	932,392	960,976	934,252	949,574	601,600	
Advertising Expenses	108,125	†	†	†	†	
Allowed Advertising Expenses	59,973	†	†	†	†	
Non-Allowed Advertising Expenses	48,152	†	†	†	†	
Salaries and Benefits	18,182,743	18,449,625	17,883,401	16,169,450	16,662,311	
Other Operating Expenses	15,521,894	16,601,942	16,210,112	12,304,563	11,478,924	
Net Operating Income	(1,811,723)	(1,268,279)	(2,240,280)	(680,408)	(933,370)	
Total Non-Operating Revenue	116,271	53,441	58,304	84,249	50,867	
Total Investment Income	27,046	14,707	12,398	18,666	21,224	
Interest and Dividends	27,046	14,707	12,398	18,666	21,224	
Realized Gains/Losses on Sales of Securities	Ť	T	Ť	Ť	Ť	
Permanently Impaired Security Writedowns	T	T	T	T	T	
Gains/Losses on Joint Ventures/Equity Investments	 	I +	 	l +	 	
Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	89,225	38,734	45,906	65,583	29,643	
Excess of Revenue over Expenses	(1,695,452)	(1,214,838)	(2,181,976)	(596,159)	(882,503)	
Extraordinary Gains/Losses	(1,093,432)	(1,214,636)	(2,101,970)	(390,139)	(327,711)	
Total Surplus/Deficit	(1,695,452)	(1,214,838)	(2,181,976)	(596,159)	(1,210,214)	
Total Change in Unrestricted Net Assets	(1,568,617)	(1,212,944)	(2,153,986)	(574,584)	(1,200,214)	
Net Assets Released for Restrictions - Capital	136,245	(1,212,544)	22,388	15,419	10,000	
Unrealized Gains/Losses on Investments	(9,410)	1,894	5,602	6,156	+	
Minimum Pension Liability Adjustment	(5).10)	†	†	†	+	
Transfers From/To Affiliates	†	†	†	†	†	
Mergers	†	†	†	†	†	
Consolidations with Support	†	†	†	†	†	
Other Changes	†	†	†	†	†	

[†] Data not available or not applicable

1105 picar i ilia	Calais Regional Hospital Calais, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	.924	.793	.593	.558	1.038	
Current Ratio without Board Designated and Undesignated Investments	.854	.765	.567	.531	.986	
Days in Accounts Receivable	52.642	56.497	40.363	40.034	29.417	
Acid Test	.095	.055	.101	.036	.255	
Days Cash on Hand, Current	8.676	5.123	10.611	4.389	17.873	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	15.052	7.743	13.315	7.751	21.545	
Average Payment Period, Accounts Payable and Accrued Expenses	51.073	60.189	78.858	65.165	56.642	
Average Payment Period, Current Liabilities	91.272	93.539	105.032	123.227	69.991	
Capital Structure						
Equity Financing Ratio	(.100)	(.159)	(.285)	(.332)	(.411)	
Fixed Asset Financing	1.010	1.120	1.191	1.225	†	
Cash Flow Divided by Total Debt	.000	.015	(.035)	.018	.004	
Cash Flow Divided by Total Debt with Operating Income Only	(.004)	.013	(.037)	.014	.002	
Debt Service Coverage	.583	.769	.020	.749	.592	
Debt Service Coverage with Operating Income Only	.511	.738	(.019)	.704	.549	
Profitability						
Total Margin	(.049)	(.033)	(.064)	(.020)	(.031)	
Operating Margin	(.052)	(.035)	(.066)	(.023)	(.032)	
Non Operating Revenue Margin	(.069)	(.044)	(.027)	(.141)	(.058)	
Return on Assets	(.070)	(.053)	(.108)	(.031)	(.048)	
Return on Equity	.705	.336	.378	.094	.117	
Markup	1.902	1.975	1.831	1.830	1.743	
Deductible	.458	.472	.449	.424	.413	
Markup Adjustment for Deductible	1.048	1.056	1.023	1.078	1.046	
Reported Income Index	1.081	1.002	1.013	1.038	.735	
Asset Efficiency						
Total Asset Turnover	1.443	1.603	1.688	1.564	1.570	
Fixed Asset Turnover	2,267	2.577	2,638	2.436	2,535	
Average Age of Plant Depreciation Only	8.993	10.258	13.890	17.942	20.195	
Other Financial Ratios						
Total Operating Expense Growth	.119	.032	(.035)	(.161)	(.025)	
Total Operating Revenue Growth	.159	.050	(.063)	(.126)	(.034)	
Realized Gains Divided by NonOperating Revenue	†	†	†	†	(.031)	
Realized Gains Divided by NetIncome	+	· †	†	†	· †	
Long Term Debt to Equity	(6.421)	(4.367)	(2.665)	(2.361)	· †	
Long Tom Book to Equity	(0.121)	(1.507)	(2.003)	(2.501)		

[†] Data not available or not applicable

	Cary Medical Center Caribou, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	13,320,710	12,474,642	13,300,471	16,015,323	19,198,452		
Cash and Investment	3,308,194	2,397,708	2,665,357	4,006,820	3,822,347		
Current Assets Whose Use is Limited	†	†	†	†	†		
Net Patient Accounts Receivable	7,192,536	7,549,412	6,918,549	8,541,422	9,699,895		
Due from Affiliates	†	†	†	†	1		
Third Party Settlements Receivable	218,000	469,000	1,597,300	158,134	2,434,777		
Other Accounts Receivable	474,045	413,015	392,138	1,396,208	1,147,339		
Inventory	7 127 025	1 645 507	1 727 127	1.013.730	2 004 004		
Other Current Assets	2,127,935	1,645,507	1,727,127	1,912,739	2,094,094		
Total Non-Current Assets	15,814,318	14,869,244	13,326,038	12,579,975	12,311,099		
Trustee Held Investments	†	†	†	†	4 257 520		
Board Designated and Undesignated Investments	4,241,458	3,976,793	4,025,508	4,067,280	4,257,538		
Due from Affiliates Investment in Affiliates	 	 	l +	l +			
Other Non-Current Assets	1,603,599	+	+	 			
Gross Property, Plant and Equipment (PP&E)	36,538,850	38,652,405	38,926,202	39,408,118	39,677,933		
Accumulated Depreciation	26,569,589	27,759,954	29,625,672	30,895,423	31,624,372		
Net Property, Plant and Equipment (PP&E)	9,969,261	10,892,451	9,300,530	8,512,695	8,053,561		
	, ,						
Total Unrestricted Assets	29,135,028	27,343,886	26,626,509	28,595,298	31,509,551		
Total Current Liabilities	6,384,546	5,339,029	5,920,508	7,676,932	9,953,964		
Current Long Term Debt (LTD)	761,881	715,118	617,365	611,342	261,407		
Accounts Payable and Accrued Expenses	3,270,573	3,653,284	3,834,936	4,858,438	6,473,243		
Estimated Third Party Settlements	2,010,993	610,714	941,202	1,669,332	2,601,059		
Due to Affiliates	†	17,500	22,500	†	1		
Other Current Liabilities	341,099	342,413	504,505	537,820	618,255		
Total Non-Current Liabilities	2,502,090	1,753,113	1,110,256	473,028	192,383		
Long Term Debt	2,232,754	1,503,016	879,397	261,407	1		
Estimated Third Party Settlements	†	†	†	†	1		
Due to Affiliates	†	†	†	†	1		
Self Insurance Fund	T	Ť	Ţ	T	1		
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	3€0 33€ T	T 250 007	720.000	711.621	102.202		
	269,336	250,097	230,859	211,621	192,383		
Fund Balance Unrestricted	20,248,392	20,251,744	19,595,745	20,445,338	21,363,204		
Total Liabilities & Equity	29,135,028	27,343,886	26,626,509	28,595,298	31,509,551		
Total Restricted Assets	195,085	94,878	84,075	79,200	71,841		
Cash and Investments	195,085	94,878	84,075	79,200	71,841		
Receivables	†	†	†	†	1		
Other Assets	†	†	†	†	1		
Total Restricted Liabilities and Equity	195,085	94,878	84,705	79,200	71,841		
Total Restricted Fund Balance	195,085	94,878	84,705	79,200	71,841		
Total Liabilities	†	†	†	†			
Temporarily Restricted Net Assets	195,085	94,878	84,705	79,200	71,841		
Permanently Restricted Net Assets	†	†	†	†	1		

[†] Data not available or not applicable

Поѕріка	Fillalicial Illioi				
			cal Center Caribo		
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	118,438,735	114,411,169	113,168,858	123,116,062	133,820,490
Gross Inpatient Service Revenue	32,120,695	30,870,606	29,768,349	30,604,830	31,992,880
Gross Outpatient Service Revenue	86,318,040	83,540,563	83,400,509	92,511,232	101,827,610
Free Care (Charity Care)	1,905,472	1,983,156	2,014,015	3,022,427	1,325,841
Bad Debt (Provision for Bad Debt)	3,950,000	3,646,925	4,443,115	3,750,706	4,651,860
Contractuals	62,707,976	59,284,970	59,609,087	63,855,757	73,723,787
Changes in Prior Year Estimated/Final Settlements	(997,000)	82,000	(204,000)	96,000	(1,700,000)
Net Patient Service Revenue	50,872,287	49,414,118	47,306,641	52,391,172	55,819,002
Other Operating Revenue	3,662,238	4,104,959	4,455,822	4,353,266	4,221,593
Total Operating Revenue	54,534,525	53,519,077	51,762,463	56,744,438	60,040,595
Total Operating Expenses	52,807,525	54,068,844	52,463,829	55,943,616	59,296,320
Depreciation and Amortization	1,752,148	1,943,037	2,015,579	1,855,192	1,719,567
Interest	128,999	102,894	77,387	42,509	22,864
Advertising Expenses	257,466	325,027	340,018	359,604	307,062
Allowed Advertising Expenses	10,560	11,000	11,360	7,900	6,500
Non-Allowed Advertising Expenses	246,906	314,027	328,658	351,704	300,562
Salaries and Benefits	25,748,493	26,061,220	26,361,216	27,183,665	28,986,254
Other Operating Expenses	24,920,419	25,636,666	23,669,629	26,502,646	28,260,573
Net Operating Income	1,727,000	(549,767)	(701,366)	800,822	744,275
Total Non-Operating Revenue	75,738	56,059	53,410	51,684	62,233
Total Investment Income	(8,822)	8,474	37,171	38,212	50,813
Interest and Dividends	21,259	43,418	51,633	53,310	62,350
Realized Gains/Losses on Sales of Securities	(30,081)	(34,944)	(14,462)	(15,098)	(11,537)
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	7	T	16.222	T	T
Other Non-Operating Revenues (Gifts, Bequests, etc.)	84,560	47,585	16,239	13,472	11,420
Excess of Revenue over Expenses	1,802,738	(493,708)	(647,956)	852,506	806,508
Extraordinary Gains/Losses	†	†	†	†	Т
Total Surplus/Deficit	1,802,738	(493,708)	(647,956)	852,506	806,508
Total Change in Unrestricted Net Assets	1,915,612	(92,565)	(661,683)	853,998	924,672
Net Assets Released for Restrictions - Capital	130,273	395,000	4,957	26,797	6,000
Unrealized Gains/Losses on Investments	(17,399)	6,143	(18,684)	(25,305)	112,164
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	Ť	†	†	†	†

[†] Data not available or not applicable

1105pitai 1 ilia	Cary Medical Center Caribou, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	2.751	3.081	2.926	2.616	2.356	
Current Ratio without Board Designated and Undesignated Investments	2.086	2.337	2.247	2.086	1.929	
Days in Accounts Receivable	51.605	55.764	53.381	59.507	63.428	
Acid Test	.518	.449	.450	.522	.384	
Days Cash on Hand, Current	23.651	16.789	19.284	27.039	24.231	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	53.973	44.636	48.409	54.486	51.221	
Average Payment Period, Accounts Payable and Accrued Expenses	23.382	25.581	27.746	32.786	41.036	
Average Payment Period, Current Liabilities	45.644	37.385	42.836	51.806	63.102	
Capital Structure						
Equity Financing Ratio	.695	.741	.736	.715	.678	
Fixed Asset Financing	.224	.138	.095	.031	†	
Cash Flow Divided by Total Debt	.400	.204	.195	.332	.249	
Cash Flow Divided by Total Debt with Operating Income Only	.392	.196	.187	.326	.243	
Debt Service Coverage	3.163	1.795	1.823	4.168	4.019	
Debt Service Coverage with Operating Income Only	3.098	1.730	1.756	4.089	3.921	
Profitability						
Total Margin	.033	(.009)	(.013)	.015	.013	
Operating Margin	.032	(.010)	(.014)	.014	.012	
Non Operating Revenue Margin	.042	(.114)	(.082)	.061	.077	
Return on Assets	.062	(.018)	(.024)	.030	.026	
Return on Equity	.089	(.024)	(.033)	.042	.038	
Markup	2.312	2.192	2.242	2.279	2.328	
Deductible	.529	.518	.527	.519	.551	
Markup Adjustment for Deductible	1.125	1.095	1.106	1.137	1.085	
Reported Income Index	1.030	(147.288)	.988	1.003	.879	
Asset Efficiency						
Total Asset Turnover	1.874	1.959	1.946	1.986	1.907	
Fixed Asset Turnover	5.470	4.913	5.566	6.666	7.455	
Average Age of Plant Depreciation Only	15.164	14.287	14.698	16.653	18.391	
Other Financial Ratios						
Total Operating Expense Growth	.037	.024	(.030)	.066	.060	
Total Operating Revenue Growth	.032	(.019)	(.033)	.096	.058	
Realized Gains Divided by NonOperating Revenue	(.397)	(.623)	(.271)	(.292)	(.185)	
Realized Gains Divided by NetIncome	(.017)	.071	.022	(.018)	(.014)	
Long Term Debt to Equity	.110	.074	.045	.013	†	

[†] Data not available or not applicable

	Central Maine Medical Center Lewiston, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	95,004,423	85,012,575	68,733,156	86,576,414	135,262,689		
Cash and Investment	22,562,420	12,406,161	7,712,672	18,108,395	62,733,027		
Current Assets Whose Use is Limited	6,475,224	5,911,158	3,954,481	5,964,179	4,734,086		
Net Patient Accounts Receivable	51,182,883	48,448,554	42,469,270	42,324,208	47,422,342		
Due from Affiliates	145,321	†	†	†	†		
Third Party Settlements Receivable	6,636,755	6,880,940	6,838,136	9,025,482	9,061,691		
Other Accounts Receivable	†	†	†	†	†		
Inventory	4,063,877	4,889,356	4,932,848	6,374,629	6,746,482		
Other Current Assets	3,937,943	6,476,406	2,825,749	4,779,521	4,565,061		
Total Non-Current Assets	172,428,290	187,946,198	175,746,613	167,650,259	167,341,128		
Trustee Held Investments	13,106,308	14,791,138	13,728,149	13,256,953	13,518,372		
Board Designated and Undesignated Investments	†	†	†	†	†		
Due from Affiliates	†	†	†	†	†		
Investment in Affiliates	72.050.010	7 426 000	7	7	71 240 075		
Other Non-Current Assets	22,958,819	24,426,888	27,757,218	21,771,835	21,349,075		
Gross Property, Plant and Equipment (PP&E)	369,947,896	398,509,946	398,155,668	414,066,675	427,867,823		
Accumulated Depreciation	233,584,733	249,781,774	263,894,422	281,445,204	295,394,142		
Net Property, Plant and Equipment (PP&E)	136,363,163	148,728,172	134,261,246	132,621,471	132,473,681		
Total Unrestricted Assets	267,432,713	272,958,773	244,479,769	254,226,673	302,603,817		
Total Current Liabilities	85,110,992	99,033,679	91,580,684	107,082,453	175,387,223		
Current Long Term Debt (LTD)	6,475,224	8,081,441	4,335,390	4,418,149	4,659,803		
Accounts Payable and Accrued Expenses	31,332,823	27,263,367	27,238,496	43,737,359	59,170,161		
Estimated Third Party Settlements	†	2,993,969	2,108,675	1,258,047	†		
Due to Affiliates	†	8,934	†	†	†		
Other Current Liabilities	47,302,945	60,685,968	57,898,123	57,668,898	111,557,259		
Total Non-Current Liabilities	120,396,857	118,319,263	107,301,567	111,442,827	110,151,284		
Long Term Debt	113,934,356	109,376,388	101,884,944	107,501,802	107,024,265		
Estimated Third Party Settlements	†	†	†	†	†		
Due to Affiliates	1 264 522	T 4.074.030	1 227 052	1 400 300	1 160 241		
Self Insurance Fund	1,264,533	4,074,838	1,237,852	1,499,360	1,168,241		
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	3,098,192	2,738,395	1,940,644	65,696	(474,189)		
	2,099,776	2,129,642	2,238,127	2,375,969	2,432,967		
Fund Balance Unrestricted	61,924,864	55,605,831	45,597,518	35,701,393	17,065,310		
Total Liabilities & Equity	267,432,713	272,958,773	244,479,769	254,226,673	302,603,817		
Total Restricted Assets	28,258,825	29,261,397	30,131,023	27,403,658	28,346,652		
Cash and Investments	28,258,825	29,261,397	30,131,023	27,403,658	28,346,652		
Receivables	†	†	†	†	†		
Other Assets	Т	Т	Т	†	Т		
Total Restricted Liabilities and Equity	28,258,825	29,261,397	30,131,023	27,403,658	28,346,652		
Total Restricted Fund Balance	28,255,155	29,258,072	30,127,915	27,576,585	28,346,652		
Total Liabilities	3,670	3,325	3,108	(172,927)	†		
Temporarily Restricted Net Assets	8,328,679	8,481,827	9,091,763	6,319,286	14,548,218		
Permanently Restricted Net Assets	19,926,476	20,776,245	21,036,152	21,257,299	13,798,434		

[†] Data not available or not applicable

	Central Maine Medical Center Lewiston, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$	\$	\$	1	
Total Gross Patient Service Revenue (GPSR)	761,776,048	827,203,148	887,546,190	890,236,339	929,413,335	
Gross Inpatient Service Revenue	345,313,451	371,924,687	404,642,208	381,411,664	422,860,804	
Gross Outpatient Service Revenue	416,462,597	455,278,461	482,903,982	508,824,675	506,552,531	
Free Care (Charity Care)	10,948,452	14,896,001	18,578,335	16,010,704	9,681,554	
Bad Debt (Provision for Bad Debt)	17,702,120	27,197,719	25,871,009	26,803,115	31,044,711	
Contractuals	405,050,527	440,027,593	490,738,421	497,817,508	520,837,809	
Changes in Prior Year Estimated/Final Settlements	†	†	†	†	†	
Net Patient Service Revenue	328,074,949	345,081,835	352,358,425	349,605,012	367,849,261	
Other Operating Revenue	36,665,384	35,017,644	25,606,868	24,801,176	34,592,460	
Total Operating Revenue	364,740,333	380,099,479	377,965,293	374,406,188	402,441,721	
Total Operating Expenses	354,068,607	387,126,544	390,289,127	386,202,982	421,867,479	
Depreciation and Amortization	18,794,477	17,889,087	18,219,999	20,306,509	20,753,345	
Interest	5,419,556	5,245,299	5,032,029	4,922,201	5,233,108	
Advertising Expenses	749,558	1,181,213	690,803	546,910	156,951	
Allowed Advertising Expenses	†	†	†	†	†	
Non-Allowed Advertising Expenses	749,558	1,181,213	690,803	546,910	156,951	
Salaries and Benefits	211,618,393	222,489,915	221,899,700	211,879,691	221,641,928	
Other Operating Expenses	117,486,623	140,321,030	144,446,596	148,547,671	174,082,147	
Net Operating Income	10,671,726	(7,027,065)	(12,323,834)	(11,796,794)	(19,425,758)	
Total Non-Operating Revenue	968,138	402,855	2,011,664	518,936	155,061	
Total Investment Income	244,131	221,093	225,478	349,858	286,934	
Interest and Dividends	342,997	289,215	262,540	273,861	311,774	
Realized Gains/Losses on Sales of Securities	(98,866)	(68,122)	(37,062)	75,997	(24,840)	
Permanently Impaired Security Writedowns	†	†	†	†	†	
Gains/Losses on Joint Ventures/Equity Investments	20,892	168,046	113,080	348,367	210,957	
Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	† 703,115	† 13,716	† 1,673,106	† (179,289)	† (342,830)	
Excess of Revenue over Expenses Extraordinary Gains/Losses	11,639,864 (4,214,140)	(6,624,210) †	(10,312,170) (481,725)	(11,277,858) 20,291	(19,270,697) 7,907	
Total Surplus/Deficit	7,425,724	(6,624,210)	(10,793,895)	(11,257,567)	(19,262,790)	
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital	7,804,759	(6,319,033)	(10,005,205)	(10,072,160)	(18,463,156)	
Unrealized Gains/Losses on Investments	366,881 12,154	129,432	808,133	1,429,950	531,391 268,243	
Minimum Pension Liability Adjustment	12,154	175,745 +	(19,443) +	(244,543)	۷۰۰,۷ ۱ ۵ +	
Transfers From/To Affiliates	+	+	+	+	+	
Mergers	+	+	+	†	+	
Consolidations with Support	· +	+	+	+	+	
Other Changes	· †	†	†	†	+	

[†] Data not available or not applicable

Trospitar Final	Central Maine Medical Center Lewiston, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	1.116	.858	.751	.809	.771	
Current Ratio without Board Designated and Undesignated Investments	1.116	.858	.751	.809	.771	
Days in Accounts Receivable	56.944	51.245	43.993	44.188	47.055	
Acid Test	.341	.185	.127	.225	.385	
Days Cash on Hand, Current	31.612	18.107	11.445	24.014	61.393	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	31.612	18.107	11.445	24.014	61.393	
Average Payment Period, Accounts Payable and Accrued Expenses	34.111	26.950	26.721	43.630	53.843	
Average Payment Period, Current Liabilities	92.657	97.897	89.841	106.820	159.596	
Capital Structure						
Equity Financing Ratio	.232	.204	.187	.140	.056	
Fixed Asset Financing	.836	.735	.759	.811	.808	
Cash Flow Divided by Total Debt	.148	.052	.040	.041	.005	
Cash Flow Divided by Total Debt with Operating Income Only	.143	.050	.030	.039	.005	
Debt Service Coverage	3.022	1.409	.987	1.507	.696	
Debt Service Coverage with Operating Income Only	2.940	1.374	.833	1.451	.680	
Profitability						
Total Margin	.032	(.017)	(.027)	(.030)	(.048)	
Operating Margin	.029	(.018)	(.033)	(.032)	(.048)	
Non Operating Revenue Margin	.083	(.061)	(.195)	(.046)	(.008)	
Return on Assets	.044	(.024)	(.042)	(.044)	(.064)	
Return on Equity	.188	(.119)	(.226)	(.316)	(1.129)	
Markup	2.255	2.227	2.340	2.369	2.285	
Deductible	.532	.532	.553	.559	.560	
Markup Adjustment for Deductible	1.111	1.091	1.082	1.080	1.050	
Reported Income Index	1.491	1.048	1.030	1.140	1.034	
Asset Efficiency						
Total Asset Turnover	1.367	1.394	1.554	1.475	1.330	
Fixed Asset Turnover	2.675	2,556	2.815	2.823	3.038	
Average Age of Plant Depreciation Only	12.428	13.963	14.484	13.860	14.234	
Other Financial Ratios						
Total Operating Expense Growth	.093	.093	.008	(.010)	.092	
Total Operating Revenue Growth	.107	.042	(.006)	(.009)	.075	
Realized Gains Divided by NonOperating Revenue	(.102)	(.169)	(.018)	.146	(.160)	
Realized Gains Divided by NetIncome	(.008)	.010	.004	(.007)	.001	
Long Term Debt to Equity	1.840	1.967	2.234	3.011	6.271	

[†] Data not available or not applicable

	Charles A. Dean Memorial Hospital Greenv					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$	\$	\$		
Total Current Assets	3,697,076	3,649,687	4,954,426	5,572,661	7,913,385	
Cash and Investment	365,677	237,076	2,446,345	2,114,563	3,475,605	
Current Assets Whose Use is Limited	†	549,421	11,457	7,990	12,784	
Net Patient Accounts Receivable	1,895,993	1,992,848	1,620,314	1,666,660	2,132,084	
Due from Affiliates	23,208	7,818	2,972	4,209	†	
Third Party Settlements Receivable	572,000	451,000	369,426	1,167,220	1,901,660	
Other Accounts Receivable	532,774	115,539	211,493	343,623	244,870	
Inventory	262,167	242,724	227,196	214,758	117,533	
Other Current Assets	45,257	53,261	65,223	53,638	28,849	
Total Non-Current Assets	4,854,561	7,003,269	5,545,232	5,783,551	5,471,523	
Trustee Held Investments	12,465	2,605,947	30,066	†	+	
Board Designated and Undesignated Investments	1,172,832	750,455	329,230	340,612	358,423	
Due from Affiliates	†	†	†	†	†	
Investment in Affiliates	324 003	10.022	•	100 212	12 552	
Other Non-Current Assets	324,093	19,932	19,932	166,312	12,552	
Gross Property, Plant and Equipment (PP&E)	10,701,713	11,571,151	11,250,353	11,765,912	12,068,653	
Accumulated Depreciation	7,356,542	7,944,216	6,084,349	6,489,285	6,968,105	
Net Property, Plant and Equipment (PP&E)	3,345,171	3,626,935	5,166,004	5,276,627	5,100,548	
Total Unrestricted Assets	8,551,637	10,652,956	10,499,658	11,356,212	13,384,908	
Total Current Liabilities	3,434,605	3,305,695	2,572,092	1,654,267	2,497,707	
Current Long Term Debt (LTD)	47,049	53,237	55,132	56,982	51,015	
Accounts Payable and Accrued Expenses	1,280,717	1,522,267	1,120,954	1,053,996	895,787	
Estimated Third Party Settlements	1,438,788	1,085,320	991,619	131,371	200,474	
Due to Affiliates	218,051	644,871	404,387	411,918	1,350,431	
Other Current Liabilities	450,000	†	†	†	†	
Total Non-Current Liabilities	2,659,611	6,896,190	6,773,072	6,204,543	5,893,749	
Long Term Debt	251,596	3,822,390	3,757,138	3,689,992	3,628,604	
Estimated Third Party Settlements	441,521	1,275,559	1,121,342	641,675	†	
Due to Affiliates	†	†	†	†	†	
Self Insurance Fund	1 255 424	†	†	†	7 2 2 5 5 4 4 5	
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	1,966,494 †	1,798,241 †	1,894,592 †	1,872,876 †	2,265,145	
Fund Balance Unrestricted	2,457,421	451,071	1,154,494	3,497,402	4,993,452	
Total Liabilities & Equity	8,551,637	10,652,956	10,499,658	11,356,212	13,384,908	
Total Restricted Assets	740,531	755,199	936,790	707,708	775,099	
Cash and Investments	731,157	744,006	936,790 +	707,708	775,099	
Receivables Other Assets	9,374 †	11,193 †	†	†	+	
Total Restricted Liabilities and Equity	740,531	755,199	936,790	707,708	775,099	
Total Restricted Fund Balance	740,531	755,199 755,199	936,790	707,708	775,099	
Total Liabilities	/40,551 +	† /55,199	936,790	/U/,/UO †	# 15,039 +	
Temporarily Restricted Net Assets	380,048	394,716	576,307	347,225	414,616	
Permanently Restricted Net Assets	360,483	360,483	360,483	360,483	360,483	

[†] Data not available or not applicable

	Charles A. Dean Memorial Hospital Greenville, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Gross Patient Service Revenue (GPSR)	18,871,508	18,108,391	20,897,144	20,217,775	21,802,746		
Gross Inpatient Service Revenue	4,400,798	4,435,902	4,782,037	4,047,743	3,800,696		
Gross Outpatient Service Revenue	14,470,710	13,672,489	16,115,107	16,170,032	18,002,050		
Free Care (Charity Care)	283,761	341,100	378,505	531,753	260,273		
Bad Debt (Provision for Bad Debt)	417,982	857,560	713,807	640,691	632,469		
Contractuals	3,667,945	3,094,057	4,782,253	3,430,657	3,442,984		
Changes in Prior Year Estimated/Final Settlements	(380,821)	8,665	(1,355,823)	(1,880,492)	(1,062,992)		
Net Patient Service Revenue	14,882,641	13,807,009	16,378,402	17,495,166	18,530,012		
Other Operating Revenue	1,224,940	1,171,001	1,496,577	1,788,536	1,363,675		
Total Operating Revenue	16,107,581	14,978,010	17,874,979	19,283,702	19,893,687		
Total Operating Expenses	16,301,048	16,614,605	16,755,971	17,161,649	17,899,521		
Depreciation and Amortization	597,116	598,550	453,624	533,865	531,575		
interest	18,509	19,974	89,444	151,934	149,974		
Advertising Expenses	46,817	41,965	36,265	27,411	37,951		
Allowed Advertising Expenses	†	†	†	†	†		
Non-Allowed Advertising Expenses	46,817	41,965	36,265	27,411	37,951		
Salaries and Benefits	10,323,584	10,397,183	10,657,015	11,433,484	11,881,721		
Other Operating Expenses	5,315,022	5,556,933	5,519,623	5,014,955	5,298,300		
Net Operating Income	(193,467)	(1,636,595)	1,119,008	2,122,053	1,994,166		
Total Non-Operating Revenue	15,702	18,345	119,645	4,667	2,468		
Total Investment Income	15,702	18,345	119,645	4,667	2,468		
Interest and Dividends	15,702	18,345	119,645	4,667	2,468		
Realized Gains/Losses on Sales of Securities	†	†	†	†	†		
Permanently Impaired Security Writedowns	†	†	†	†	†		
Gains/Losses on Joint Ventures/Equity Investments	Ť	†	†	†	1		
Permanently Impaired Writedowns of Other Assets	T +	T +	T +	T +	T 4		
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(477.755)	(4.640.350)	4 220 652	2 426 720	1 005 534		
Excess of Revenue over Expenses Extraordinary Gains/Losses	(177,765) †	(1,618,250) †	1,238,653	2,126,720 †	1,996,634		
Total Surplus/Deficit	(177,765)	(1,618,250)	1,238,653	2,126,720	1,996,634		
Fotal Change in Unrestricted Net Assets	(858,023)	(2,006,350)	703,423	2,342,908	1,496,050		
Net Assets Released for Restrictions - Capital	(630,623)	(2,000,330)	†	267,046	+		
Jnrealized Gains/Losses on Investments	(19,879)	89,883	(101,754)	207,010	+		
Minimum Pension Liability Adjustment	(247,734)	(82,195)	97,840	73,619	(433,358)		
Fransfers From/To Affiliates	(412,659)	(401,924)	(533,129)	(122,838)	(68,009)		
Mergers	†	†	†	†	†		
Consolidations with Support	†	†	†	†	†		
Other Changes	14	6,136	1,813	(1,639)	783		

[†] Data not available or not applicable

Troopical Tilla	Charles A. Dean Memorial Hospital Greenville, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.418	1.331	2.054	3.575	3.312
Current Ratio without Board Designated and Undesignated Investments	1.076	1.104	1.926	3.369	3.168
Days in Accounts Receivable	46.500	52.683	36.109	34.771	41.997
Acid Test	.106	.238	.956	1.283	1.397
Days Cash on Hand, Current	8.499	17.924	55.029	46.593	73.311
Days Cash on Hand, Incl Board Designated & Undesignated Investments	35.759	35.027	62.400	54.069	80.844
Average Payment Period, Accounts Payable and Accrued Expenses	29.767	34.692	25.098	23.136	18.826
Average Payment Period, Current Liabilities	79.829	75.336	57.588	36.313	52.491
Capital Structure					
Equity Financing Ratio	.287	.042	.110	.308	.373
Fixed Asset Financing	.075	1.054	.727	.699	.711
Cash Flow Divided by Total Debt	.069	(.100)	.181	.339	.301
Cash Flow Divided by Total Debt with Operating Income Only	.066	(.102)	.168	.338	.301
Debt Service Coverage	7.400	(14.916)	12.487	13.583	12.941
Debt Service Coverage with Operating Income Only	7.134	(15.190)	11.649	13.560	12.929
Profitability					
Total Margin	(.011)	(.108)	.069	.110	.100
Operating Margin	(.012)	(.109)	.063	.110	.100
Non Operating Revenue Margin	(.088)	(.011)	.097	.002	.001
Return on Assets	(.021)	(.152)	.118	.187	.149
Return on Equity	(.072)	(3.588)	1.073	.608	.400
Markup	1.233	1.160	1.336	1.282	1.294
Deductible	.194	.171	.229	.170	.158
Markup Adjustment for Deductible	1.008	.974	1.051	1.082	1.102
Reported Income Index	.207	.807	1.761	.908	1.335
Asset Efficiency					
Total Asset Turnover	1.885	1.408	1.714	1.698	1.486
Fixed Asset Turnover	4.815	4.130	3.460	3.655	3.900
Average Age of Plant Depreciation Only	12.320	13.272	13.413	12.155	13.108
Other Financial Ratios					
Total Operating Expense Growth	.017	.019	.009	.024	.043
Total Operating Revenue Growth	.021	(.070)	.193	.079	.032
Realized Gains Divided by NonOperating Revenue	†	†	†	†	†
Realized Gains Divided by NetIncome	†	†	†	†	†
Long Term Debt to Equity	.102	8.474	3.254	1.055	.727
3 11 3	- -	-			

[†] Data not available or not applicable

		unity Hospital			
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Current Assets	8,023,676	10,156,636	7,407,975	9,191,889	11,349,636
Cash and Investment	2,040,832	1,351,479	1,259,123	3,634,278	3,793,083
Current Assets Whose Use is Limited	413,342	423,954	432,185	448,617	1,191,549
Net Patient Accounts Receivable	3,573,055	3,819,696	4,193,187	3,807,521	5,033,704
Due from Affiliates	†	†	†	†	†
Third Party Settlements Receivable	†	†	†	†	†
Other Accounts Receivable	1,137,057	3,528,747	475,227	148,317	263,869
Inventory	522,969	499,746	466,816	528,703	662,779
Other Current Assets	336,421	533,014	581,437	624,453	404,652
Total Non-Current Assets	12,433,797	10,763,480	14,931,873	14,732,133	21,779,554
Trustee Held Investments	†	†	†	†	†
Board Designated and Undesignated Investments	2,042,913	705,767	1,212,691	1,240,112	7,244,990
Due from Affiliates	†	†	†	Ť	†
Investment in Affiliates	120.405	7	7	116.425	T
Other Non-Current Assets	120,485	384,245	258,733	116,435	77.000.704
Gross Property, Plant and Equipment (PP&E)	30,078,690	30,242,861	35,254,166	35,945,581	37,000,794
Accumulated Depreciation	19,808,291	20,569,393	21,793,717	22,569,995	22,466,230
Net Property, Plant and Equipment (PP&E)	10,270,399	9,673,468	13,460,449	13,375,586	14,534,564
Total Unrestricted Assets	20,457,473	20,920,116	22,339,848	23,924,022	33,129,190
Total Current Liabilities	6,049,013	7,055,647	5,849,600	6,555,994	5,895,058
Current Long Term Debt (LTD)	697,266	693,346	846,185	949,237	621,014
Accounts Payable and Accrued Expenses	2,949,747	6,146,301	3,778,263	3,017,161	3,734,342
Estimated Third Party Settlements	2,402,000	216,000	586,533	2,026,616	927,837
Due to Affiliates	†	†	†	†	†
Other Current Liabilities	†	†	638,619	562,980	611,865
Total Non-Current Liabilities	7,485,876	5,709,213	7,084,243	7,271,741	14,208,428
Long Term Debt	2,384,020	1,612,591	4,482,550	4,520,340	11,480,292
Estimated Third Party Settlements	2,391,121	1,548,411	†	†	†
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	2,710,735	2,548,211	2,601,693	2,751,401	2,728,136
Other Non-Current Liabilities	†	†	†	†	Ť
Fund Balance Unrestricted	6,922,584	8,155,256	9,406,005	10,096,287	13,025,704
Total Liabilities & Equity	20,457,473	20,920,116	22,339,848	23,924,022	33,129,190
Total Restricted Assets	1,757,096	2,640,813	2,534,104	1,752,225	1,705,987
Cash and Investments	†	2,640,813	2,534,104	1,752,225	1,705,987
Receivables	1,757,096	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	1,757,096	2,640,813	2,534,104	1,752,225	1,705,987
Total Restricted Fund Balance	1,757,096	2,640,813	2,534,104	1,752,225	1,705,987
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	363,500	1,247,217	1,140,508	358,629	303,457
Permanently Restricted Net Assets	1,393,596	1,393,596	1,393,596	1,393,596	1,402,530

[†] Data not available or not applicable

		Machias, Me.			
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	73,261,912	77,520,878	85,445,795	94,102,095	104,155,154
Gross Inpatient Service Revenue	13,339,003	13,191,696	13,088,699	14,230,326	15,776,565
Gross Outpatient Service Revenue	59,922,909	64,329,182	72,357,096	79,871,769	88,378,589
Free Care (Charity Care)	1,880,930	2,064,620	2,457,007	2,672,600	1,305,834
Bad Debt (Provision for Bad Debt)	2,990,480	2,923,477	2,842,442	3,015,097	2,130,762
Contractuals	33,438,173	35,500,915	38,761,023	44,347,764	52,920,188
Changes in Prior Year Estimated/Final Settlements	(42,000)	(1,092,000)	(758,000)	(382,000)	(433,000)
Net Patient Service Revenue	34,994,329	38,123,866	42,143,323	44,448,634	48,231,370
Other Operating Revenue	1,043,648	608,628	692,171	815,519	1,701,167
Total Operating Revenue	36,037,977	38,732,494	42,835,494	45,264,153	49,932,537
Total Operating Expenses	36,241,900	38,120,004	42,319,152	45,142,708	47,880,479
Depreciation and Amortization	1,495,762	1,278,690	1,224,324	1,242,419	1,450,317
Interest	135,303	114,621	134,610	252,040	268,583
Advertising Expenses	64,732	54,209	78,998	108,570	68,299
Allowed Advertising Expenses	32,583	27,717	39,251	71,227	22,364
Non-Allowed Advertising Expenses	32,149	26,492	39,747	37,343	45,935
Salaries and Benefits	21,561,106	20,506,229	29,120,916	30,384,542	32,718,720
Other Operating Expenses	12,984,997	16,166,255	11,760,304	13,155,137	13,374,560
Net Operating Income	(203,923)	612,490	516,342	121,445	2,052,058
Total Non-Operating Revenue	99,031	178,746	161,036	266,293	242,645
Total Investment Income	99,031	178,746	161,036	266,293	242,645
Interest and Dividends	99,031	178,746	161,036	266,293	242,645
Realized Gains/Losses on Sales of Securities	†	†	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	†	†	†	†
Excess of Revenue over Expenses Extraordinary Gains/Losses	(104,892) †	791,236 †	677,378 +	387,738 †	2,294,703
Total Surplus/Deficit	(104,892)	791,236	677,378	387,738	2 204 702
• •				· ·	2,294,703
Total Change in Unrestricted Net Assets	304,206	1,232,682	1,250,750	690,282	2,929,417
Net Assets Released for Restrictions - Capital	(150.070)	70,674	365,469	723,172	221,622
Unrealized Gains/Losses on Investments	(159,970)	26,926	263,282	(276,639)	273,259
Minimum Pension Liability Adjustment	604,059	243,846	31,654	(143,492)	193,973
Transfers From/To Affiliates	(34,991)	100,000	(87,033)	(497)	160,000
Mergers	T _	Ť	Ţ	Ť	T ±
Consolidations with Support	T .	Ţ	T	Ť	(24.4.4.42)
Other Changes	Ť	Ť	Ť	†	(214,140)

[†] Data not available or not applicable

National Part Par
Liquidity Current Ratio with Board Designated and Undesignated Investments 1.664 1.540 1.474 1.591 3.1
Current Ratio with Board Designated and Undesignated Investments 1.664 1.540 1.474 1.591 3.3 Current Ratio without Board Designated and Undesignated Investments 1.326 1.440 1.266 1.402 1.5 Days in Accounts Receivable 37.268 36.570 36.317 31.266 38.0 Acid Test .406 .252 .289 .623 .8 Days Cash on Hand, Current .25.781 17.590 15.022 33.946 39.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.538 3.596 45.0 45.0
Current Ratio without Board Designated and Undesignated Investments 1.326 1.440 1.266 1.402 1.5 Days in Accounts Receivable 37.268 36.570 36.317 31.266 38.0 Acid Test .406 .252 .289 .623 .8 Days Cash on Hand, Current .25.781 17.590 15.022 33.946 39.3 Days Cash on Hand, Incl Board Designated & Undesignated Investments 47.41 24.582 25.793 44.257 96.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Current Liabilities 32.25 3.086 60.894 33.558 33.58 33.5 33.
Days in Accounts Receivable 37.268 36.570 36.317 31.266 38.0 Acid Test .406 .252 .289 .623 .8 Days Cash on Hand, Current 25.781 17.590 15.022 33.946 39.1 Days Cash on Hand, Incl Board Designated & Undesignated Investments 47.241 24.582 25.793 44.257 96.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Current Liabilities 63.543 69.903 51.956 54.508 29.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.996 60.894 33.558 25.086 29.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Averag
Acid Test .406 .252 .289 .623 .8 Days Cash on Hand, Current 25.781 17.590 15.022 33.946 39.1 Days Cash on Hand, Incl Board Designated & Undesignated Investments 47.241 24.582 25.793 44.257 96.1 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Current Liabilities 63.543 69.903 51.956 54.508 46.3 Capital Structure Equity Financing .338 .390 .421 .422 .33 Exived Asset Financing .232 .167 .333 .338 .3 Cash Flow Divided by Total Debt .103 .162 .147 .118 .3 Cash Flow Divided by Total Debt with Operating Income Only .095 .148 .135 .099 .3 Debt Service Coverage 1.897 2.691 2.459 1.714 .3.2 Profitability Total Margin (.004) .016 .012 .003 .0 Non Operating Revenue Margin
Days Cash on Hand, Current 25.781 17.590 15.022 33.946 39.1 Days Cash on Hand, Incl Board Designated & Undesignated Investments 47.241 24.582 25.793 44.257 96.1 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Current Liabilities 63.543 69.903 51.956 54.508 46.3 Capital Structure Equity Financing Ratio .338 .390 .421 .422 .5 Fixed Asset Financing .232 .167 .333 .338 .7 Cash Flow Divided by Total Debt .103 .162 .147 .118 .1 Cash Flow Divided by Total Debt with Operating Income Only .095 .148 .135 .099 .1 Debt Service Coverage 1.897 2.691 2.459 1.714 3.6 Profitability .016 .001 .001 .001 .001 .001 Total Margin (.006) .016 <td< td=""></td<>
Days Cash on Hand, Incl Board Designated & Undesignated Investments 47.241 24.582 25.793 44.257 96.1 Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.3 Average Payment Period, Current Liabilities 63.543 69.903 51.956 54.508 46.3 Capital Structure 8 8.390 .421 .422 .3 Fixed Asset Financing .232 .167 .333 .338 .7 Cash Flow Divided by Total Debt .103 .162 .147 .118 .1 Cash Flow Divided by Total Debt with Operating Income Only .095 .148 .135 .099 .1 Debt Service Coverage 1.897 2.691 2.459 1.714 3.0 Profitability Total Margin (.003) .020 .016 .009 .6 Operating Revenue Margin (.944) .226 .238 .687 .1 Return on Equity (.005) .038 .030 .016
Average Payment Period, Accounts Payable and Accrued Expenses 30.986 60.894 33.558 25.086 29.53
Average Payment Period, Current Liabilities 63.543 69.903 51.956 54.508 46.500 Capital Structure Equity Financing Ratio 3.338 .390 .421 .422 .3500 Fixed Asset Financing Cash Flow Divided by Total Debt .103 .162 .147 .118 .110 Cash Flow Divided by Total Debt with Operating Income Only .095 .148 .135 .099 .100 Debt Service Coverage .1.897 .2.691 .2.459 .1.714 .3.20 Debt Service Coverage with Operating Income Only .1.774 .2.471 .2.265 .1.471 .3.20 Profitability Total Margin .1.000 .016 .009 .0.00 Operating Margin .1.000 .016 .012 .0.03 .0.00 Non Operating Revenue Margin .1.944 .2.26 .2.38 .6.87 .1.00 Return on Assets .1.005 .0.38 .0.30 .0.16 .0.00 Return on Equity .1.005 .0.05 .0.38 .0.30 .0.16 .0.00 Markup .2.005 .2.050 .2.050 .2.055 .2.103 .2.20 Markup Adjustment for Deductible .1.128 .1.118 .1.120 .1.120 .1.120
Capital Structure Equity Financing Ratio .338 .390 .421 .422 .333 Fixed Asset Financing .232 .167 .333 .338 .73 Cash Flow Divided by Total Debt .103 .162 .147 .118 .333 Cash Flow Divided by Total Debt with Operating Income Only .095 .148 .135 .099 .33 Debt Service Coverage 1.897 2.691 2.459 1.714 .32 Debt Service Coverage with Operating Income Only 1.774 2.471 2.265 1.471 .3.0 Profitability Total Margin (.003) .020 .016 .009 .0 Operating Margin (.006) .016 .012 .003 .0 Non Operating Revenue Margin (.944) .226 .238 .687 .1 Return on Assets (.005) .038 .030 .016 .0 Return on Equity (.015) .097 .072 .038 .3 Markup 2.050 2.050 2.050 2.035 2.103<
Equity Financing Ratio .338 .390 .421 .422 .55 Fixed Asset Financing .232 .167 .333 .338 .75 Cash Flow Divided by Total Debt .103 .162 .147 .118 .1 Cash Flow Divided by Total Debt with Operating Income Only .095 .148 .135 .099 .1 Debt Service Coverage 1.897 2.691 2.459 1.714 3.2 Debt Service Coverage with Operating Income Only 1.774 2.471 2.265 1.471 3.2 Profitability Total Margin (.003) .020 .016 .009 .0 Operating Margin (.006) .016 .012 .003 .0 Non Operating Revenue Margin (.944) .226 .238 .687 .1 Return on Assets (.005) .038 .030 .016 .0 Return on Equity (.015) .097 .072 .038 .1 Markup 2.050 2.050 2.035 2.103 2.2 Markup Adjustment for Deductible
Fixed Asset Financing 1.232 1.167 1.333 1.338 1.75 1.185 1.105
Cash Flow Divided by Total Debt .103 .162 .147 .118 .1 Cash Flow Divided by Total Debt with Operating Income Only .095 .148 .135 .099 .1 Debt Service Coverage 1.897 2.691 2.459 1.714 3.2 Debt Service Coverage with Operating Income Only 1.774 2.471 2.265 1.471 3.0 Profitability Total Margin (.003) .020 .016 .009 .0 Operating Margin (.006) .016 .012 .003 .0 Non Operating Revenue Margin (.944) .226 .238 .687 .1 Return on Assets (.005) .038 .030 .016 .0 Return on Equity (.015) .097 .072 .038 .1 Markup 2.050 2.050 2.035 2.103 2.2 Deductible .456 .458 .454 .471 .5 Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.13
Cash Flow Divided by Total Debt with Operating Income Only .095 .148 .135 .099 .3 Debt Service Coverage 1.897 2.691 2.459 1.714 3.2 Debt Service Coverage with Operating Income Only 1.774 2.471 2.265 1.471 3.0 Profitability Total Margin (.003) .020 .016 .009 .0 Operating Margin (.006) .016 .012 .003 .0 Non Operating Revenue Margin (.944) .226 .238 .687 .3 Return on Assets (.005) .038 .030 .016 .0 Return on Equity (.015) .097 .072 .038 .3 Markup 2.050 2.050 2.035 2.103 2.2 Deductible .456 .458 .454 .471 .5 Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.13
Debt Service Coverage 1.897 2.691 2.459 1.714 3.2 Debt Service Coverage with Operating Income Only 1.774 2.471 2.265 1.471 3.2 Profitability Total Margin (.003) .020 .016 .009 .0 Operating Margin (.006) .016 .012 .003 .0 Non Operating Revenue Margin (.944) .226 .238 .687 .1 Return on Assets (.005) .038 .030 .016 .0 Return on Equity (.015) .097 .072 .038 .1 Markup 2.050 2.050 2.035 2.103 2.2 Deductible .456 .458 .454 .471 .5 Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.13
Debt Service Coverage with Operating Income Only 1.774 2.471 2.265 1.471 3.0 Profitability Total Margin (.003) .020 .016 .009 .0 Operating Margin (.006) .016 .012 .003 .0 Non Operating Revenue Margin (.944) .226 .238 .687 .1 Return on Assets (.005) .038 .030 .016 .0 Return on Equity (.015) .097 .072 .038 .1 Markup 2.050 2.050 2.035 2.103 2.2 Deductible .456 .458 .454 .471 .5 Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.13
Profitability Total Margin (.003) .020 .016 .009 .000 Operating Margin (.006) .016 .012 .003 .000 Non Operating Revenue Margin (.944) .226 .238 .687 .3 Return on Assets (.005) .038 .030 .016 .0 Return on Equity (.015) .097 .072 .038 .1 Markup 2.050 2.050 2.035 2.103 2.2 Deductible .456 .458 .454 .471 .5 Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.13
Total Margin (.003) .020 .016 .009 .0 Operating Margin (.006) .016 .012 .003 .0 Non Operating Revenue Margin (.944) .226 .238 .687 .1 Return on Assets (.005) .038 .030 .016 .0 Return on Equity (.015) .097 .072 .038 .1 Markup 2.050 2.050 2.035 2.103 2.2 Deductible .456 .458 .454 .471 .5 Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.13
Operating Margin (.006) .016 .012 .003 .0 Non Operating Revenue Margin (.944) .226 .238 .687 .1 Return on Assets (.005) .038 .030 .016 .0 Return on Equity (.015) .097 .072 .038 .1 Markup 2.050 2.050 2.035 2.103 2.2 Deductible .456 .458 .454 .471 .5 Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.13
Non Operating Revenue Margin (.944) .226 .238 .687 .1 Return on Assets (.005) .038 .030 .016 .0 Return on Equity (.015) .097 .072 .038 .1 Markup 2.050 2.050 2.035 2.103 2.2 Deductible .456 .458 .454 .471 .5 Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.1
Return on Assets (.005) .038 .030 .016 .0 Return on Equity (.015) .097 .072 .038 .1 Markup 2.050 2.050 2.035 2.103 2.2 Deductible .456 .458 .454 .471 .5 Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.1
Return on Equity (.015) .097 .072 .038 .1 Markup 2.050 2.050 2.035 2.103 2.2 Deductible .456 .458 .454 .471 .5 Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.1
Markup 2.050 2.050 2.035 2.103 2.2 Deductible .456 .458 .454 .471 .5 Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.1
Deductible .456 .458 .454 .471 .5 Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.1
Markup Adjustment for Deductible 1.128 1.118 1.120 1.120 1.13
Reported Income Index (.345) .642 .542 .562 .7
Asset Efficiency
Total Asset Turnover 1.766 1.860 1.925 1.903 1.5
Fixed Asset Turnover 3.509 4.004 3.182 3.384 3.4
Average Age of Plant Depreciation Only 13.243 16.086 17.801 18.166 15.4
Other Financial Ratios
Total Operating Expense Growth .026 .052 .110 .067 .0
Total Operating Revenue Growth .075 .075 .106 .057 .1
Realized Gains Divided by NonOperating Revenue † † † † †
Realized Gains Divided by NetIncome † † † †
Long Term Debt to Equity .344 .198 .477 .448 .8

[†] Data not available or not applicable

	Eastern Maine Medical Center Bangor, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Current Assets	169,521,523	192,131,234	199,622,132	271,218,510	348,295,113
Cash and Investment	47,762,234	65,576,104	28,125,022	116,178,677	151,637,889
Current Assets Whose Use is Limited	11,986,674	16,663,619	3,789,260	3,879,617	4,183,258
Net Patient Accounts Receivable	81,937,734	84,186,557	93,736,422	95,653,619	125,679,963
Due from Affiliates	2,776,697	2,244,338	3,343,821	3,894,386	836,715
Third Party Settlements Receivable	11,989,099	9,208,938	51,746,553	30,699,380	46,585,659
Other Accounts Receivable	4,887,477	4,565,448	5,181,284	6,793,714	7,594,545
Inventory	2,699,182	3,430,338	4,117,217	3,561,165	4,551,199
Other Current Assets	5,482,426	6,255,892	9,582,553	10,557,952	7,225,885
Total Non-Current Assets	610,226,028	743,220,862	585,709,596	524,662,585	510,190,209
Trustee Held Investments	41,474,869	144,090,612	82,738,154	21,386,941	16,331,051
Board Designated and Undesignated Investments	206,846,016	192,417,920	49,889,759	53,205,491	54,937,405
Due from Affiliates	†	†	†	†	†
Investment in Affiliates Other Non-Current Assets	33,440,894	14,734,826	3,021,161	3,261,514	7,235,419
Gross Property, Plant and Equipment (PP&E)	657,583,428	743,637,514	791,680,067	814,768,920	828,574,125
Accumulated Depreciation	329,119,179	351,660,010	341,619,545	367,960,281	396,887,791
Net Property, Plant and Equipment (PP&E)	328,464,249	391,977,504	450,060,522	446,808,639	431,686,334
Total Unrestricted Assets	779,747,551	935,352,096	785,331,728		858,485,322
				795,881,095	
Total Current Liabilities	93,848,524	88,522,871	81,184,469	86,040,176	101,536,644
Current Long Term Debt (LTD)	3,191,672	3,286,324	3,446,144	3,495,103	3,558,269
Accounts Payable and Accrued Expenses	75,353,702	76,226,192	70,837,666	66,976,034	55,068,069
Estimated Third Party Settlements Due to Affiliates	8,433,361 5,561,031	2,405,515 5,238,899	842,009 4,736,646	218,422	1,707,932
Other Current Liabilities	5,561,921 1,307,868	1,365,941	1,322,004	13,936,338 1,414,279	39,347,575 1,854,799
	330,519,150	467,981,891	455,304,333	452,097,410	
Total Non-Current Liabilities	208,079,450	•		347,134,396	474,855,752 342,606,115
Long Term Debt Estimated Third Party Settlements	9,345,516	355,955,176 9,379,516	351,600,169 1,093,352	1,093,352	342,000,113
Due to Affiliates	9,343,310	9,379,310	1,093,332	1,093,332	+
Self Insurance Fund	†	†	†	†	+
Accrued Pension and Post Retiree Health Benefits	110,440,483	100,234,232	100,185,555	101,540,393	129,868,712
Other Non-Current Liabilities	2,653,701	2,412,967	2,425,257	2,329,269	2,380,925
Fund Balance Unrestricted	355,379,877	378,847,334	248,842,926	257,743,509	282,092,926
Total Liabilities & Equity	779,747,551	935,352,096	785,331,728	795,881,095	858,485,322
Total Restricted Assets	44,470,938	43,705,836	46,887,816	43,214,964	40,282,460
Cash and Investments	44,470,938	43,705,836	46,887,816	43,214,964	40,282,460
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	44,470,938	43,705,836	46,887,816	43,214,963	40,282,460
Total Restricted Fund Balance	44,470,938	43,705,836	46,887,816	43,214,963	40,282,460
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	32,827,338	31,867,125	34,858,924	30,477,511	27,569,248
Permanently Restricted Net Assets	11,643,600	11,838,711	12,028,892	12,737,452	12,713,212

[†] Data not available or not applicable

Поэрп	tai i illanciai Illioi			_			
		Eastern Maine Medical Center Bangor, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$	\$	\$	\$	\$		
Total Gross Patient Service Revenue (GPSR)	1,505,053,654	1,631,943,865	1,803,509,897	1,903,577,823	2,106,626,498		
Gross Inpatient Service Revenue	768,350,376	807,210,409	907,332,236	954,576,957	1,059,051,016		
Gross Outpatient Service Revenue	736,703,278	824,733,456	896,177,661	949,000,866	1,047,575,482		
Free Care (Charity Care)	20,465,047	24,911,411	23,753,163	25,461,346	18,606,821		
Bad Debt (Provision for Bad Debt)	32,553,501	25,489,594	39,083,541	48,945,557	28,021,511		
Contractuals	763,767,641	842,711,697	950,676,480	1,021,305,859	1,206,346,500		
Changes in Prior Year Estimated/Final Settlements	(2,352,200)	(3,672,071)	(25,811,280)	(6,157,031)	(6,928,229)		
Net Patient Service Revenue	690,619,665	742,503,234	815,807,993	814,022,092	860,579,895		
Other Operating Revenue	29,766,277	33,686,210	40,223,509	65,256,382	66,474,484		
Total Operating Revenue	720,385,942	776,189,444	856,031,502	879,278,474	927,054,379		
Total Operating Expenses	680,823,269	746,442,259	828,215,961	870,395,089	879,045,685		
Depreciation and Amortization	23,769,952	28,514,737	20,190,627	29,089,972	29,598,597		
Interest	2,930,842	5,329,982	11,733,068	14,744,681	14,751,160		
Advertising Expenses	1,621,983	1,594,176	2,064,704	1,434,966	1,379,031		
Allowed Advertising Expenses	†	†	†	†	†		
Non-Allowed Advertising Expenses	1,621,983	1,594,176	2,064,704	1,434,966	1,379,031		
Salaries and Benefits	355,113,126	380,058,227	426,990,065	447,274,893	433,401,629		
Other Operating Expenses	297,387,366	330,945,137	367,237,497	377,850,577	399,915,268		
Net Operating Income	39,562,673	29,747,185	27,815,541	8,883,385	48,008,694		
Total Non-Operating Revenue	2,283,319	1,777,733	15,723,300	791,636	1,239,147		
Total Investment Income	2,283,319	1,777,733	15,723,300	791,636	777,862		
Interest and Dividends	1,705,837	1,580,657	789,586	786,372	732,606		
Realized Gains/Losses on Sales of Securities	577,482	197,076	14,933,714	5,264	45,256		
Permanently Impaired Security Writedowns	†	†	†	†	†		
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	930,192		
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†		
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	†	†	†	(468,907)		
Excess of Revenue over Expenses	41,845,992	31,524,918	43,538,841	9,675,021	49,247,841		
Extraordinary Gains/Losses	†	†	†	†	†		
Total Surplus/Deficit	41,845,992	31,524,918	43,538,841	9,675,021	49,247,841		
Total Change in Unrestricted Net Assets	7,416,519	23,467,456	(130,004,408)	8,900,583	24,349,416		
Net Assets Released for Restrictions - Capital	1,870,484	3,132,109	777,278	3,445,155	3,872,562		
Unrealized Gains/Losses on Investments	(3,055)	9,366,374	(16,696,328)	(183,855)	379,780		
Minimum Pension Liability Adjustment	(15,750,733)	(6,971,610)	11,094,308	2,026,099	(30,591,635)		
Transfers From/To Affiliates	(20,597,537)	(13,641,508)	(169,031,991)	(6,118,560)	1,736,143		
Mergers	†	†	†	†	†		
Consolidations with Support	†	†	†	†	†		
Other Changes	51,368	57,173	313,484	56,723	(295,275)		

[†] Data not available or not applicable

	Eastern Maine Medical Center Bangor, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.010	4.344	3.073	3.771	3.971
Current Ratio without Board Designated and Undesignated Investments	1.806	2.170	2.459	3.152	3.430
Days in Accounts Receivable	43.305	41.384	41.939	42.890	53.305
Acid Test	.637	.929	.393	1.395	1.535
Days Cash on Hand, Current	33.191	41.811	14.416	52.087	66.955
Days Cash on Hand, Incl Board Designated & Undesignated Investments	148.096	139.638	36.952	75.170	90.561
Average Payment Period, Accounts Payable and Accrued Expenses	41.860	38.754	31.999	29.058	23.662
Average Payment Period, Current Liabilities	52.134	45.006	36.673	37.329	43.629
Capital Structure					
Equity Financing Ratio	.456	.405	.317	.324	.329
Fixed Asset Financing	.633	.908	.781	.777	.794
Cash Flow Divided by Total Debt	.155	.108	.119	.072	.137
Cash Flow Divided by Total Debt with Operating Income Only	.149	.105	.089	.071	.135
Debt Service Coverage	11.978	7.671	5.024	2.942	5.130
Debt Service Coverage with Operating Income Only	11.579	7.462	3.977	2.898	5.062
Profitability					
Total Margin	.058	.041	.050	.011	.053
Operating Margin	.055	.038	.032	.010	.052
Non Operating Revenue Margin	.055	.056	.361	.082	.025
Return on Assets	.054	.034	.055	.012	.057
Return on Equity	.118	.083	.175	.038	.175
Markup	2.254	2.231	2.226	2.262	2.472
Deductible	.507	.516	.527	.537	.573
Markup Adjustment for Deductible	1.133	1.102	1.078	1.089	1.100
Reported Income Index	5.642	1.343	(.335)	1.087	2.023
Asset Efficiency					
Total Asset Turnover	.927	.832	1.110	1.106	1.081
Fixed Asset Turnover	2.193	1.980	1.902	1.968	2.148
Average Age of Plant Depreciation Only	13.846	12.333	16.920	12.649	13.409
Other Financial Ratios					
Total Operating Expense Growth	.044	.096	.110	.051	.010
Total Operating Revenue Growth	.077	.077	.103	.027	.054
Realized Gains Divided by NonOperating Revenue	.253	.111	.950	.007	.037
Realized Gains Divided by NetIncome	.014	.006	.343	.001	.001
Long Term Debt to Equity	.586	.940	1.413	1.347	1.215
20 2001 to Equity	.500	.5.10	11.110	115 17	1.213

[†] Data not available or not applicable

		Franklin Memoria	al Hospital Farm	ington, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Current Assets	16,367,409	12,134,787	14,362,556	19,084,308	19,209,626
Cash and Investment	1,414,900	13,278	1,526,555	4,384,042	(13,690)
Current Assets Whose Use is Limited	404,076	361,998	391,810	386,993	412,066
Net Patient Accounts Receivable	8,387,622	7,901,603	8,070,664	7,623,619	7,694,974
Due from Affiliates	268,925	424,036	486,289	1,595,832	73,758
Third Party Settlements Receivable	1,631,015	684,951	1,348,338	2,506,165	8,152,298
Other Accounts Receivable	†	†	†	†	†
Inventory	†	†	1,735,840	1,608,966	1,811,396
Other Current Assets	4,260,871	2,748,921	803,060	978,691	1,078,824
Total Non-Current Assets	31,667,225	30,968,057	27,997,755	28,835,241	38,275,374
Trustee Held Investments	(350,765)	(376,304)	†	†	†
Board Designated and Undesignated Investments	†	†	†	†	†
Due from Affiliates	†	†	†	†	†
Investment in Affiliates	†	†	†	†	+
Other Non-Current Assets	2,239,386	2,579,455	1,640,979	4,196,979	10,830,822
Gross Property, Plant and Equipment (PP&E)	88,239,511	90,241,451	90,865,488	90,977,087	95,478,845
Accumulated Depreciation	58,460,907	61,476,545	64,508,712	66,338,825	68,034,293
Net Property, Plant and Equipment (PP&E)	29,778,604	28,764,906	26,356,776	24,638,262	27,444,552
Total Unrestricted Assets	48,034,634	43,102,844	42,360,311	47,919,549	57,485,000
Total Current Liabilities	10,985,942	9,345,703	9,763,773	10,493,963	10,721,146
Current Long Term Debt (LTD)	725,000	775,000	825,000	845,000	880,000
Accounts Payable and Accrued Expenses	8,986,920	4,641,164	5,546,778	6,066,718	7,929,154
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates	502,628	3,658,602	3,239,937	3,475,757	1,803,005
Other Current Liabilities	771,394	270,937	152,058	106,488	108,987
Total Non-Current Liabilities	20,172,300	20,148,593	18,041,341	19,248,902	23,014,496
Long Term Debt	18,080,455	17,215,654	16,355,941	15,453,788	14,516,635
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates	†	†	785,400	2,895,114	8,497,861
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†
Other Non-Current Liabilities	2,091,845	2,932,939	900,000	900,000	†
Fund Balance Unrestricted	16,876,392	13,608,548	14,555,198	18,176,684	23,749,358
Total Liabilities & Equity	48,034,634	43,102,844	42,360,312	47,919,549	57,485,000
Total Restricted Assets	2,762,510	2,919,384	3,307,943	2,678,764	2,654,497
Cash and Investments	2,762,510	2,919,384	3,006,192	2,678,764	2,654,497
Receivables	†	†	†	†	†
Other Assets	Ť	Ť	301,751	†	†
Total Restricted Liabilities and Equity	2,762,510	2,919,384	3,307,943	2,678,764	2,654,497
Total Restricted Fund Balance	2,762,510	2,919,384	3,307,943	2,678,764	2,654,497
Total Liabilities	†	†	†	†	
Temporarily Restricted Net Assets	1,525,940	1,679,687	2,149,809	1,510,999	1,488,558
Permanently Restricted Net Assets	1,236,570	1,239,697	1,158,134	1,167,765	1,165,939

[†] Data not available or not applicable

. 105ptca	Franklin Memorial Hospital Farmington, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	162,078,200	164,675,383	166,744,449	182,476,241	184,189,091
Gross Inpatient Service Revenue	44,337,408	42,203,555	38,907,314	45,123,797	41,766,932
Gross Outpatient Service Revenue	117,740,792	122,471,828	127,837,135	137,352,444	142,422,159
Free Care (Charity Care)	2,942,965	2,948,375	2,753,393	2,610,925	2,345,790
Bad Debt (Provision for Bad Debt)	3,603,718	4,732,302	6,146,252	6,954,254	8,349,217
Contractuals	82,053,016	86,767,094	84,720,303	96,184,834	93,581,765
Changes in Prior Year Estimated/Final Settlements	(730,000)	(2,275,000)	(267,199)	(907,019)	299,639
Net Patient Service Revenue	74,208,501	72,502,612	73,391,700	77,633,247	79,612,680
Other Operating Revenue	3,946,766	3,402,938	2,790,112	3,060,386	3,258,736
Total Operating Revenue	78,155,267	75,905,550	76,181,812	80,693,633	82,871,416
Total Operating Expenses	78,859,215	81,042,764	81,194,827	86,486,480	92,835,343
Depreciation and Amortization	3,742,913	3,711,734	3,690,828	3,473,160	4,544,665
Interest	909,838	828,673	799,853	729,047	857,151
Advertising Expenses	118,296	106,763	130,162	129,756	3,876
Allowed Advertising Expenses	118,296	106,763	130,162	129,756	3,876
Non-Allowed Advertising Expenses	†	†	†	†	†
Salaries and Benefits	47,164,361	46,386,411	45,482,309	45,487,940	48,698,890
Other Operating Expenses	26,923,807	30,009,183	31,091,675	36,666,577	38,730,761
Net Operating Income	(703,948)	(5,137,214)	(5,013,015)	(5,792,847)	(9,963,927)
Total Non-Operating Revenue	19,899	141,986	1,258,282	48,376	(234,293)
Total Investment Income	(21,925)	83,266	(24,418)	(943)	22,935
Interest and Dividends	(21,925)	(2,300)	(24,418)	(943)	22,935
Realized Gains/Losses on Sales of Securities	†	85,566	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	1,605	39,206	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	40,219	19,514	1,282,700	49,319	(257,228)
Excess of Revenue over Expenses	(684,049)	(4,995,228)	(3,754,733)	(5,744,471)	(10,198,220)
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(684,049)	(4,995,228)	(3,754,733)	(5,744,471)	(10,198,220)
Total Change in Unrestricted Net Assets	(2,080,227)	(3,267,872)	946,650	3,621,491	5,572,673
Net Assets Released for Restrictions - Capital	76,185	30,311	29,883	830,484	31,093
Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(1,472,363)	1,697,045	4,671,500	8,535,478	15,739,800
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

	Franklin Memorial Hospital Farmington, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.490	1.298	1.471	1.819	1.792
Current Ratio without Board Designated and Undesignated Investments	1.490	1.298	1.471	1.819	1.792
Days in Accounts Receivable	41.255	39.779	40.138	35.843	35.279
Acid Test	.166	.040	.196	.455	.037
Days Cash on Hand, Current	8.839	1.771	9.034	20.978	1.647
Days Cash on Hand, Incl Board Designated & Undesignated Investments	8.839	1.771	9.034	20.978	1.647
Average Payment Period, Accounts Payable and Accrued Expenses	43.669	21.906	26.122	26.675	32.780
Average Payment Period, Current Liabilities	53.382	44.111	45.982	46.141	44.322
Capital Structure					
Equity Financing Ratio	.351	.316	.344	.379	.413
Fixed Asset Financing	.607	.598	.621	.627	.529
Cash Flow Divided by Total Debt	.098	(.044)	(.002)	(.076)	(.168)
Cash Flow Divided by Total Debt with Operating Income Only	.098	(.048)	(.048)	(.078)	(.161)
Debt Service Coverage	2.512	(.293)	.467	(.992)	(2.818)
Debt Service Coverage with Operating Income Only	2.499	(.384)	(.332)	(1.024)	(2.680)
Profitability					
Total Margin	(.009)	(.066)	(.048)	(.071)	(.123)
Operating Margin	(.009)	(.068)	(.066)	(.072)	(.120)
Non Operating Revenue Margin	(.029)	(.028)	(.335)	(.008)	.023
Return on Assets	(.014)	(.116)	(.089)	(.120)	(.177)
Return on Equity	(.041)	(.367)	(.258)	(.316)	(.429)
Markup	2.105	2.074	2.088	2.145	2.019
Deductible	.506	.527	.508	.527	.508
Markup Adjustment for Deductible	1.065	1.003	1.045	1.033	1.011
Reported Income Index	.171	1.529	(3.966)	(1.586)	(1.830)
Asset Efficiency					
Total Asset Turnover	1.627	1.764	1.828	1.685	1.438
Fixed Asset Turnover	2.625	2.639	2.890	3.275	3.020
Average Age of Plant Depreciation Only	15.619	16.563	17.478	19.100	14.970
Other Financial Ratios					
Total Operating Expense Growth	.018	.028	.002	.065	.073
Total Operating Revenue Growth	.054	(.029)	.004	.059	.027
Realized Gains Divided by NonOperating Revenue	†	.603	†	†	†
Realized Gains Divided by NetIncome	†	(.017)	†	†	†
Long Term Debt to Equity	1.071	1.265	1.124	.850	.611

[†] Data not available or not applicable

		Houlton Region	nal Hospital Ho	ulton, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Current Assets	9,882,256	7,982,545	8,340,756	8,474,438	9,600,130
Cash and Investment	776,889	23,261	109,560	32,254	69,229
Current Assets Whose Use is Limited	287,572	297,456	284,565	289,041	254,328
Net Patient Accounts Receivable	7,020,340	6,017,490	6,271,498	6,240,011	7,495,521
Due from Affiliates	†	†	†	†	†
Third Party Settlements Receivable	†	†	†	†	†
Other Accounts Receivable	568,974	352,659	392,769	453,793	399,744
Inventory	837,749	836,048	854,091	895,013	869,619
Other Current Assets	390,732	455,631	428,273	564,326	511,689
Total Non-Current Assets	15,799,705	15,161,819	14,797,151	14,654,474	14,168,926
Trustee Held Investments	†	†	†	†	†
Board Designated and Undesignated Investments	4,141,212	4,474,278	4,517,757	4,556,782	4,679,384
Due from Affiliates	T +	†	†	T +	T +
Investment in Affiliates Other Non-Current Assets	494,360	570,989	637,633	710,443	753,499
Gross Property, Plant and Equipment (PP&E)	41,653,185	41,738,187	42,229,286	42,497,888	42,656,367
Accumulated Depreciation	30,489,052	31,621,635	32,587,525	33,110,639	, ,
Net Property, Plant and Equipment (PP&E)	11,164,133	10,116,552	9,641,761	9,387,249	33,920,324 8,736,043
Total Unrestricted Assets					
	25,681,961	23,144,364	23,137,907	23,128,912	23,769,056
Total Current Liabilities	9,051,639	8,837,633	10,010,531	10,272,118	12,591,383
Current Long Term Debt (LTD)	986,000	856,000	770,000	829,000	875,000
Accounts Payable and Accrued Expenses	5,420,363	5,746,114	6,424,764	8,316,792	8,854,379
Estimated Third Party Settlements	972,816	1,221,679	1,195,083	554,034	788,632
Due to Affiliates Other Current Liabilities	1,672,460	† 1,013,840	† 1,620,684	† 572,292	2,073,372
Total Non-Current Liabilities	13,184,419	11,282,032	9,957,086	9,235,630	7,880,368
Long Term Debt	8,071,323	7,197,038	6,450,938	5,839,198	4,998,496
Estimated Third Party Settlements Due to Affiliates	4,207,837 †	3,098,560 †	1,952,537 †	2,121,257 †	1,286,484
Self Insurance Fund	456,000	456,000	961,000	600,000	860,000
Accrued Pension and Post Retiree Health Benefits	130,000	150,000	701,000	†	+
Other Non-Current Liabilities	449,259	530,434	592,611	675,175	735,388
Fund Balance Unrestricted	3,445,903	3,024,699	3,170,290	3,621,164	3,297,305
Total Liabilities & Equity	25,681,961	23,144,364	23,137,907	23,128,912	23,769,056
Total Restricted Assets	66,051	66,837	64,965	91,208	65,023
Cash and Investments	51,664	51,664	51,664	51,664	65,023
Receivables	14,387	15,173	13,301	39,544	+
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	66,051	66,837	64,965	91,208	65,023
Total Restricted Fund Balance	66,051	66,837	64,965	91,208	65,023
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	14,387	15,173	13,301	39,544	†
Permanently Restricted Net Assets	51,664	51,664	51,664	51,664	65,023

[†] Data not available or not applicable

		Houlton Regio	onal Hospital Ho	ulton, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	79,878,764	84,679,351	85,685,025	85,189,588	86,765,104
Gross Inpatient Service Revenue	21,706,982	22,024,280	22,800,375	22,204,129	22,267,124
Gross Outpatient Service Revenue	58,171,782	62,655,071	62,884,650	62,985,459	64,497,980
Free Care (Charity Care)	1,191,968	1,463,486	1,006,068	1,041,523	447,855
Bad Debt (Provision for Bad Debt)	3,000,000	3,350,000	3,450,000	3,750,000	3,600,000
Contractuals	33,248,786	35,788,223	36,111,021	36,565,513	38,842,946
Changes in Prior Year Estimated/Final Settlements	(549,000)	364,000	65,000	36,000	(168,000)
Net Patient Service Revenue	42,987,010	43,713,642	45,052,936	43,796,552	44,042,303
Other Operating Revenue	2,174,375	2,154,726	2,332,206	3,667,020	2,961,336
Total Operating Revenue	45,161,385	45,868,368	47,385,142	47,463,572	47,003,639
Total Operating Expenses	45,820,005	46,940,919	47,890,769	47,839,607	47,568,469
Depreciation and Amortization	1,564,681	1,488,200	1,252,089	1,023,604	950,495
Interest	652,750	591,114	563,793	563,638	566,644
Advertising Expenses	19,621	27,541	25,673	22,237	16,236
Allowed Advertising Expenses	11,313	15,372	11,757	8,702	3,838
Non-Allowed Advertising Expenses	8,308	12,169	13,916	13,535	12,398
Salaries and Benefits	33,194,534	33,565,377	34,782,028	34,817,895	34,483,154
Other Operating Expenses	10,388,419	11,268,687	11,267,186	11,412,233	11,551,940
Net Operating Income	(658,620)	(1,072,551)	(505,627)	(376,035)	(564,830)
Total Non-Operating Revenue	243,838	129,486	199,942	636,609	526,671
Total Investment Income	243,838	129,486	199,942	636,609	526,671
Interest and Dividends	93,253	216,767	108,587	94,207	109,037
Realized Gains/Losses on Sales of Securities	150,585	(87,281)	91,355	542,402	417,634
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	T _	Ť	T	Ť	T
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(44.4.700)	(0.45.045)	(207.407)	242	(00.470)
Excess of Revenue over Expenses Extraordinary Gains/Losses	(414,782) +	(943,065) †	(305,685) +	260,574 †	(38,159) +
Total Surplus/Deficit	(414,782)	(943,065)	(305,685)	260,574	(38,159)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital	(595,074) 154,237	(421,204) 173,728	145,591 51,993	450,874 41,177	(323,859) 99,919
Unrealized Gains/Losses on Investments	(334,529)	348,133	399,283	149,123	(385,619)
Minimum Pension Liability Adjustment	(55 1 ,529) +	+	J99,20J +	+	(203,019)
Transfers From/To Affiliates	+	†	+	+	+
Mergers	· +	†	+	+	+
Consolidations with Support	· +	†	†	†	+
Other Changes	· †	†	†	†	+

[†] Data not available or not applicable

1100ptedi 1111	Houlton Regional Hospital Houlton, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
RATIOS							
Liquidity							
Current Ratio with Board Designated and Undesignated Investments	1.549	1.410	1.284	1.269	1.134		
Current Ratio without Board Designated and Undesignated Investments	1.092	.903	.833	.825	.762		
Days in Accounts Receivable	59.609	50.245	50.809	52.004	62.119		
Acid Test	.118	.036	.039	.031	.026		
Days Cash on Hand, Current	8.779	2.575	3.084	2.505	2.533		
Days Cash on Hand, Incl Board Designated & Undesignated Investments	42.934	38.505	38.441	38.032	39.171		
Average Payment Period, Accounts Payable and Accrued Expenses	44.705	46.143	50.281	64.842	69.326		
Average Payment Period, Current Liabilities	74.654	70.969	78.344	80.086	98.585		
Capital Structure							
Equity Financing Ratio	.134	.131	.137	.157	.139		
Fixed Asset Financing	.723	.711	.669	.622	.572		
Cash Flow Divided by Total Debt	.052	.027	.047	.066	.045		
Cash Flow Divided by Total Debt with Operating Income Only	.041	.021	.037	.033	.019		
Debt Service Coverage	1.104	.720	1.064	1.386	1.060		
Debt Service Coverage with Operating Income Only	.955	.638	.923	.908	.682		
Profitability							
Total Margin	(.009)	(.021)	(.006)	.005	(.001)		
Operating Margin	(.015)	(.023)	(.011)	(800.)	(.012)		
Non Operating Revenue Margin	(.588)	(.137)	(.654)	2.443	(13.802)		
Return on Assets	(.016)	(.041)	(.013)	.011	(.002)		
Return on Equity	(.120)	(.312)	(.096)	.072	(.012)		
Markup	1.791	1.850	1.838	1.857	1.886		
Deductible	.416	.423	.421	.429	.448		
Markup Adjustment for Deductible	1.065	1.087	1.084	1.093	1.070		
Reported Income Index	.697	2.239	(2.100)	.578	.118		
Asset Efficiency							
Total Asset Turnover	1.768	1.987	2.057	2.080	2.000		
Fixed Asset Turnover	4.045	4.534	4.915	5.056	5.380		
Average Age of Plant Depreciation Only	19.486	21.248	26.027	32.347	35.687		
Other Financial Ratios							
Total Operating Expense Growth	.010	.024	.020	(.001)	(.006)		
Total Operating Revenue Growth	.013	.016	.033	.002	(.010)		
Realized Gains Divided by NonOperating Revenue	.618	(.674)	.457	.852	.793		
Realized Gains Divided by NetIncome	(.363)	.093	(.299)	2.082	(10.945)		
Long Term Debt to Equity	2.342	2.379	2.035	1.613	1.516		

[†] Data not available or not applicable

	Inland Hospital Waterville, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Current Assets	12,538,052	10,385,465	13,888,745	11,041,732	7,117,518
Cash and Investment	276,979	(2,064,986)	(3,864,709)	(4,674,987)	(10,428,307)
Current Assets Whose Use is Limited	69,043	102,306	99,107	115,981	130,983
Net Patient Accounts Receivable	7,369,034	7,853,960	8,910,891	9,508,036	9,264,952
Due from Affiliates	181,688	79,734	42,910	79,508	37,143
Third Party Settlements Receivable	2,618,806	3,008,863	7,235,652	3,929,008	6,134,250
Other Accounts Receivable	906,517	200,987	257,382	979,733	924,453
Inventory	678,186	671,246	609,062	593,532	579,832
Other Current Assets	437,799	533,355	598,450	510,921	474,212
Total Non-Current Assets	38,043,518	34,977,138	20,545,880	19,761,660	18,682,162
Trustee Held Investments	2,570,795	2,873,260	†	†	+
Board Designated and Undesignated Investments	8,595,495	9,046,379	3,440,875	3,723,370	3,944,395
Due from Affiliates	†	†	†	†	†
Investment in Affiliates	T 0.170.020	T	7	7	4F 70F
Other Non-Current Assets	8,178,930	4,709,375	357,787	357,787	45,795
Gross Property, Plant and Equipment (PP&E)	45,846,859	47,689,552	45,684,617	46,429,585	47,166,687
Accumulated Depreciation	27,148,561	29,341,428	28,937,399	30,749,082	32,474,715
Net Property, Plant and Equipment (PP&E)	18,698,298	18,348,124	16,747,218	15,680,503	14,691,972
Total Unrestricted Assets	50,581,570	45,362,603	34,434,625	30,803,392	25,799,680
Total Current Liabilities	16,972,826	9,600,985	9,053,739	9,245,006	10,237,925
Current Long Term Debt (LTD)	557,889	407,408	429,595	440,000	316,729
Accounts Payable and Accrued Expenses	6,010,428	6,820,011	6,828,951	5,694,706	5,573,770
Estimated Third Party Settlements	1,057,787	1,027,805	460,129	582,874	428,511
Due to Affiliates	1,384,639	1,345,761	1,335,064	2,527,426	3,918,915
Other Current Liabilities	7,962,083	†	†	†	+
Total Non-Current Liabilities	13,308,359	17,315,180	14,959,455	14,712,410	14,204,366
Long Term Debt	4,973,737	11,627,658	11,183,691	10,719,985	10,375,546
Estimated Third Party Settlements	2,549,284	2,587,714	323,747	323,747	+
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	T E E60 011	7 972 260	T 0.777 770	7 420 277	7 EOO 4E0
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,560,811 224,527	2,873,260 226,548	3,223,770 228,247	3,438,377 230,301	3,590,458 238,362
Fund Balance Unrestricted	20,300,385	18,446,438	10,421,431	6,845,976	1,357,389
Total Liabilities & Equity	50,581,570	45,362,603	34,434,625	30,803,392	25,799,680
Total Restricted Assets Cash and Investments	2,785,451	2,733,986	2,947,804	3,038,379	3,146,084
Receivables	2,785,451	2,733,986	2,947,804	3,038,379	3,146,084
Other Assets	, +	†	+	†	+
Total Restricted Liabilities and Equity	2,785,450	2,733,986	2,947,804	3,038,379	3,146,084
Total Restricted Fund Balance	2,785,450	2,733,986	2,947,804	3,038,379	3,146,084
Total Liabilities	+	†	†	†	†
Temporarily Restricted Net Assets	694,587	505,376	689,863	753,656	855,990
Permanently Restricted Net Assets	2,090,863	2,228,610	2,257,941	2,284,723	2,290,094

[†] Data not available or not applicable

	tai Filialiciai Illioli		Hospital Watervill	le, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$		\$ \$	\$	
Total Gross Patient Service Revenue (GPSR)	127,144,903	140,236,728	151,209,307	143,823,737	135,894,144
Gross Inpatient Service Revenue	25,254,680	28,536,558	27,466,956	24,576,295	26,508,342
Gross Outpatient Service Revenue	101,890,223	111,700,170	123,742,351	119,247,442	109,385,802
Free Care (Charity Care)	2,979,255	2,215,897	1,625,986	2,352,126	959,198
Bad Debt (Provision for Bad Debt)	5,561,575	5,096,764	6,193,821	4,813,621	4,755,825
Contractuals	51,780,958	61,996,716	68,404,956	65,948,576	67,450,085
Changes in Prior Year Estimated/Final Settlements	(1,014,442)	347,955	86,000	(898,863)	(966,288)
Net Patient Service Revenue	67,837,557	70,579,396	74,898,544	71,608,277	63,695,324
Other Operating Revenue	3,585,723	3,018,182	3,398,370	3,695,434	6,056,454
Total Operating Revenue	71,423,280	73,597,578	78,296,914	75,303,711	69,751,778
Total Operating Expenses	71,201,481	74,186,676	77,356,010	78,312,567	75,115,984
Depreciation and Amortization	2,642,302	2,782,317	1,966,841	1,866,775	1,730,123
Interest	461,152	514,029	516,034	474,789	455,111
Advertising Expenses	323,317	245,596	276,043	164,399	205,747
Allowed Advertising Expenses	†	†	†	†	†
Non-Allowed Advertising Expenses	323,317	245,596	276,043	164,399	205,747
Salaries and Benefits	37,089,356	38,357,225	39,931,843	36,847,323	35,782,235
Other Operating Expenses	30,685,354	32,287,509	34,665,249	38,959,281	36,942,768
Net Operating Income	221,799	(589,098)	940,904	(3,008,856)	(5,364,206)
Total Non-Operating Revenue	160,382	191,471	531,037	10,197	92
Total Investment Income	160,382	191,471	531,037	10,197	92
Interest and Dividends	183,957	177,175	38,126	4,936	92
Realized Gains/Losses on Sales of Securities	(23,575)	14,296	492,911	5,261	†
Permanently Impaired Security Writedowns	†	Ť	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	T _	Ť	Ţ	Ť	Ţ
Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	 	I +	 	l +	
Excess of Revenue over Expenses	382,181	(397,627)	1,471,941	(2,998,659)	(5,364,114)
Extraordinary Gains/Losses	362,161	(397,027)	1,4/1,941 †	(2,998,039)	(3,304,114)
Total Surplus/Deficit	382,181	(397,627)	1,471,941	(2,998,659)	(5,364,114)
Total Change in Unrestricted Net Assets	(1,163,359)	(1,853,947)	(8,025,007)	(3,575,453)	(5,488,587)
Net Assets Released for Restrictions - Capital	274,447	235,845	94,332	(<i>3/373/133)</i> †	135,142
Unrealized Gains/Losses on Investments	75,432	312,120	(610,868)	67,889	68,944
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(1,895,419)	(2,004,285)	(8,980,412)	(644,683)	(328,559)
Mergers	†	†	†	†	ť
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

	Inland Hospital Waterville, Me.							
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019			
RATIOS								
Liquidity								
Current Ratio with Board Designated and Undesignated Investments	1.245	2.024	1.914	1.597	1.080			
Current Ratio without Board Designated and Undesignated Investments	.739	1.082	1.534	1.194	.695			
Days in Accounts Receivable	39.649	40.617	43.425	48.464	53.092			
Acid Test	.020	(.204)	(.416)	(.493)	(1.006)			
Days Cash on Hand, Current	1.842	(10.033)	(18.231)	(21.768)	(51.216)			
Days Cash on Hand, Incl Board Designated & Undesignated Investments	47.603	36.210	(1.572)	(3.990)	(31.598)			
Average Payment Period, Accounts Payable and Accrued Expenses	31.999	34.862	33.063	27.190	27.722			
Average Payment Period, Current Liabilities	90.361	49.078	43.834	44.141	50.920			
Capital Structure								
Equity Financing Ratio	.401	.407	.303	.222	.053			
Fixed Asset Financing	.266	.634	.668	.684	.706			
Cash Flow Divided by Total Debt	.100	.089	.143	(.047)	(.149)			
Cash Flow Divided by Total Debt with Operating Income Only	.095	.081	.121	(.048)	(.149)			
Debt Service Coverage	3.479	2.704	4.283	(.727)	(3.551)			
Debt Service Coverage with Operating Income Only	3.319	2.526	3.708	(.738)	(3.551)			
Profitability								
Total Margin	.005	(.005)	.019	(.040)	(.077)			
Operating Margin	.003	(.008)	.012	(.040)	(.077)			
Non Operating Revenue Margin	.420	(.482)	.361	(.003)	(.000)			
Return on Assets	.008	(.009)	.043	(.097)	(.208)			
Return on Equity	.019	(.022)	.141	(.438)	(3.952)			
Markup	1.836	1.931	1.999	1.884	1.890			
Deductible	.407	.442	.452	.459	.496			
Markup Adjustment for Deductible	1.109	1.095	1.114	1.042	.992			
Reported Income Index	(.329)	.214	(.183)	.839	.977			
Asset Efficiency								
Total Asset Turnover	1.415	1.627	2.289	2.445	2.704			
Fixed Asset Turnover	3.820	4.011	4.675	4.802	4.748			
Average Age of Plant Depreciation Only	10.275	10.546	14.713	16.472	18.770			
Other Financial Ratios								
Total Operating Expense Growth	.029	.042	.043	.012	(.041)			
Total Operating Revenue Growth	.056	.030	.064	(.038)	(.074)			
Realized Gains Divided by NonOperating Revenue	(.147)	.075	.928	.516	†			
Realized Gains Divided by NetIncome	(.062)	(.036)	.335	(.002)	+			
Long Term Debt to Equity	.245	.630	1.073	1.566	7.644			

[†] Data not available or not applicable

	LincolnHealth Damariscotta, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Current Assets	23,276,933	18,625,673	25,916,142	22,440,770	26,146,135
Cash and Investment	5,403,789	3,808,523	4,986,941	2,212,021	516,593
Current Assets Whose Use is Limited	384,487	418,071	417,862	432,909	547,590
Net Patient Accounts Receivable	9,434,425	9,522,684	9,817,762	10,000,769	10,412,735
Due from Affiliates	5,488,024	102,123	3,445,101	3,244,281	2,512,049
Third Party Settlements Receivable	†	2,103,916	4,720,894	3,830,658	9,207,081
Other Accounts Receivable	†	†	†	†	†
Inventory	1,850,275	1,966,127	2,010,675	2,215,661	2,428,111
Other Current Assets	715,933	704,229	516,907	504,471	521,976
Total Non-Current Assets	43,808,022	44,818,289	46,247,558	56,095,908	52,867,124
Trustee Held Investments	†	†	†	†	†
Board Designated and Undesignated Investments	8,947,031	7,626,999	8,477,561	6,615,485	3,615,401
Due from Affiliates	†	†	†	†	†
Investment in Affiliates	1,872,000	1,872,000	1,872,000	1,872,000	1,872,000
Other Non-Current Assets	571,571	594,455	592,942	581,183	600,651
Gross Property, Plant and Equipment (PP&E)	79,709,094	83,878,873	87,650,407	102,059,834	104,592,690
Accumulated Depreciation	47,291,674	49,154,038	52,345,352	55,032,594	57,813,618
Net Property, Plant and Equipment (PP&E)	32,417,420	34,724,835	35,305,055	47,027,240	46,779,072
Total Unrestricted Assets	67,084,955	63,443,962	72,163,700	78,536,678	79,013,259
Total Current Liabilities	9,981,166	5,131,314	13,008,383	18,439,470	15,130,694
Current Long Term Debt (LTD)	1,071,042	1,405,784	1,517,110	1,473,256	1,482,017
Accounts Payable and Accrued Expenses	3,150,121	2,861,432	4,075,530	6,044,492	4,615,639
Estimated Third Party Settlements	507,078	†	†	†	5,092,902
Due to Affiliates	5,161,747	672,869	7,229,804	10,754,910	3,659,736
Other Current Liabilities	91,178	191,229	185,939	166,812	280,400
Total Non-Current Liabilities	12,750,046	14,743,906	14,691,025	13,013,910	11,105,329
Long Term Debt	12,454,297	12,439,516	11,044,769	9,625,707	8,219,204
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates Self Insurance Fund	T +	T +	T +	T +	T +
Accrued Pension and Post Retiree Health Benefits	 	+	+	+	+
Other Non-Current Liabilities	295,749	2,304,390	3,646,256	3,388,203	2,886,125
Fund Balance Unrestricted	44,353,743	43,568,742	44,464,292	47,083,298	52,777,236
Total Liabilities & Equity	67,084,955	63,443,962	72,163,700	78,536,678	79,013,259
Total Restricted Assets	6,477,389	6,868,460	8,169,781	8,005,548	7,959,927
Cash and Investments	5,677,389	6,066,018	6,286,477	6,455,830	6,974,315
Receivables	800,000	802,442	1,883,304	1,549,718	985,612
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	6,477,389	6,868,460	8,169,781	8,005,548	7,959,927
Total Restricted Fund Balance	6,477,389	6,868,460	8,169,781	8,005,548	7,959,927
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	1,408,755	1,609,291	2,605,029	2,653,890	2,253,444
Permanently Restricted Net Assets	5,068,634	5,259,169	5,564,752	5,351,658	5,706,483

[†] Data not available or not applicable

		LincolnHe	alth Damariscot	ta, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	113,193,499	121,327,052	129,542,115	136,610,319	144,943,682
Gross Inpatient Service Revenue	38,170,528	37,872,843	40,414,741	42,375,101	43,161,601
Gross Outpatient Service Revenue	75,022,971	83,454,209	89,127,374	94,235,218	101,782,081
Free Care (Charity Care)	3,246,981	4,261,969	4,059,092	3,265,482	1,498,888
Bad Debt (Provision for Bad Debt)	3,361,191	4,580,128	5,167,194	5,519,820	7,153,815
Contractuals	39,051,386	40,652,275	43,067,694	43,199,076	49,450,495
Changes in Prior Year Estimated/Final Settlements	(5,627,000)	(973,000)	(2,222,000)	(584,000)	(2,684,452)
Net Patient Service Revenue	73,160,941	72,805,680	79,470,135	85,209,941	89,524,936
Other Operating Revenue	1,466,475	4,279,485	2,717,188	2,498,873	3,728,752
Total Operating Revenue	74,627,416	77,085,165	82,187,323	87,708,814	93,253,688
Total Operating Expenses	71,637,500	75,085,823	79,402,198	84,572,681	90,814,775
Depreciation and Amortization	2,977,759	3,432,331	3,886,940	4,395,404	5,097,279
Interest	683,045	689,520	646,794	582,760	526,960
Advertising Expenses	87,046	68,137	56,734	64,234	22,096
Allowed Advertising Expenses	73,292	58,364	38,626	48,143	13,954
Non-Allowed Advertising Expenses	13,754	9,773	18,108	16,091	8,142
Salaries and Benefits	28,770,775	30,494,914	31,705,684	32,769,856	34,911,104
Other Operating Expenses	39,118,875	40,400,921	43,106,046	46,760,427	50,257,336
Net Operating Income	2,989,916	1,999,342	2,785,125	3,136,133	2,438,913
Total Non-Operating Revenue	1,447,935	815,874	1,292,251	917,545	981,503
Total Investment Income	1,142,691	489,838	1,048,261	(10,004)	971,120
Interest and Dividends	202,594	188,488	135,158	395,248	139,938
Realized Gains/Losses on Sales of Securities	940,097	301,350	913,103	(405,252)	831,182
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	305,244	326,036	243,990	927,549	10,383
Excess of Revenue over Expenses	4,437,851	2,815,216	4,077,376	4,053,678	3,420,416
Extraordinary Gains/Losses	†	†	†	†	Ť
Total Surplus/Deficit	4,437,851	2,815,216	4,077,376	4,053,678	3,420,416
Total Change in Unrestricted Net Assets	1,091,095	(785,001)	895,550	2,619,006	5,693,938
Net Assets Released for Restrictions - Capital	241,313	183,537	1,372,562	684,964	696,611
Unrealized Gains/Losses on Investments	(1,132,666)	72,198	(140,881)	900,539	(998,740)
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(2,455,403)	(3,855,952)	(4,413,507)	(3,020,175)	2,575,651
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

1 100 picar 1 mai	LincolnHealth Damariscotta, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	3.228	5.116	2.644	1.576	1.967	
Current Ratio without Board Designated and Undesignated Investments	2.332	3.630	1.992	1.217	1.728	
Days in Accounts Receivable	47.068	47.741	45.092	42.839	42.454	
Acid Test	.580	.824	.415	.143	.070	
Days Cash on Hand, Current	30.771	21.530	26.124	12.041	4.531	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	78.334	60.382	67.100	42.157	19.926	
Average Payment Period, Accounts Payable and Accrued Expenses	16.746	14.576	19.699	27.517	19.654	
Average Payment Period, Current Liabilities	53.061	26.139	62.876	83.944	64.429	
Capital Structure						
Equity Financing Ratio	.661	.687	.616	.600	.668	
Fixed Asset Financing	.384	.358	.313	.205	.176	
Cash Flow Divided by Total Debt	.326	.314	.288	.269	.325	
Cash Flow Divided by Total Debt with Operating Income Only	.263	.273	.241	.239	.287	
Debt Service Coverage	5.068	3.940	4.195	4.301	4.522	
Debt Service Coverage with Operating Income Only	4.162	3.477	3.566	3.864	4.031	
Profitability						
Total Margin	.058	.036	.049	.046	.036	
Operating Margin	.040	.026	.034	.036	.026	
Non Operating Revenue Margin	.326	.290	.317	.226	.287	
Return on Assets	.066	.044	.057	.052	.043	
Return on Equity	.100	.065	.092	.086	.065	
Markup	1.601	1.673	1.666	1.645	1.637	
Deductible	.345	.335	.332	.316	.341	
Markup Adjustment for Deductible	1.055	1.131	1.123	1.134	1.093	
Reported Income Index	4.067	(3.586)	4.553	1.548	.601	
Asset Efficiency						
Total Asset Turnover	1.134	1.228	1.157	1.128	1.193	
Fixed Asset Turnover	2.302	2.220	2.328	1.865	1.993	
Average Age of Plant Depreciation Only	15.882	14.321	13.467	12.520	11.342	
Other Financial Ratios						
Total Operating Expense Growth	.007	.048	.057	.065	.074	
Total Operating Revenue Growth	.063	.033	.066	.067	.063	
Realized Gains Divided by NonOperating Revenue	.649	.369	.707	(.442)	.847	
Realized Gains Divided by NetIncome	.212	.107	.224	(.100)	.243	
Long Term Debt to Equity	.281	.286	.248	.204	.156	
		.=00	.= .9	.=0 .	50	

[†] Data not available or not applicable

	Maine Behavioral Healthcare South Portland, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$	\$	\$		
Total Current Assets	23,749,882	23,861,807	24,007,597	22,431,254	6,880,000	
Cash and Investment	16,375,736	15,321,421	15,067,187	15,880,050	27,000	
Current Assets Whose Use is Limited	406,965	406,840	407,634	412,384	415,000	
Net Patient Accounts Receivable	5,683,738	6,261,621	7,910,218	5,107,060	5,508,000	
Due from Affiliates	591,669	411,232	†	†	†	
Third Party Settlements Receivable	†	†	†	†	†	
Other Accounts Receivable	402,673	1,188,816	152,379	655,588	540,000	
Inventory	132,279	138,507	131,383	124,090	122,000	
Other Current Assets	156,822	133,370	338,796	252,082	268,000	
Total Non-Current Assets	28,514,455	28,284,742	27,249,988	28,545,321	26,937,000	
Trustee Held Investments	106,229	113,823	121,773	130,316	139,000	
Board Designated and Undesignated Investments	454,395	225,927	206,890	213,873	†	
Due from Affiliates	† +	†	†	† +	†	
Investment in Affiliates Other Non-Current Assets	1,472,848	1,825,255	1,657,319	2,359,648	1,628,000	
Gross Property, Plant and Equipment (PP&E)	46,398,548	47,323,066	45,306,646	47,455,504	48,838,000	
Accumulated Depreciation	19,917,565	21,203,329	20,042,640	21,614,020	23,668,000	
Net Property, Plant and Equipment (PP&E)	26,480,983	26,119,737	25,264,006	25,841,484	25,170,000	
Total Unrestricted Assets	52,264,337	52,146,549	51,257,585	50,976,575	33,817,000	
Total Current Liabilities	6,147,242	7,983,118	7,650,738	7,673,374	7,738,000	
Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses	1,363,792	1,393,476	1,204,872	1,096,426	1,117,000 5,746,000	
Estimated Third Party Settlements	4,783,450	4,592,969 †	5,491,822 203,358	5,223,676 616,979	769,000	
Due to Affiliates	+	+	655,998	604,930	33,000	
Other Current Liabilities	, †	1,996,673	94,688	131,363	73,000	
Total Non-Current Liabilities	31,243,984	30,202,672	27,314,814	25,432,580	22,897,000	
Long Term Debt	20,607,263	19,236,362	18,053,301	16,905,952	15,737,000	
Estimated Third Party Settlements	10,199,533	10,522,974	8,830,883	8,119,027	6,946,000	
Due to Affiliates	†	†	†	†	†	
Self Insurance Fund	†	†	†	†	†	
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†	
Other Non-Current Liabilities	437,188	443,336	430,630	407,601	214,000	
Fund Balance Unrestricted	14,873,111	13,960,759	16,292,033	17,870,621	3,182,000	
Total Liabilities & Equity	52,264,337	52,146,549	51,257,585	50,976,575	33,817,000	
Total Restricted Assets	1,816,445	1,931,695	2,173,902	3,290,647	4,304,000	
Cash and Investments	1,816,445	1,803,797	2,040,229	2,350,613	2,629,000	
Receivables	†	†	†	800,000	1,540,000	
Other Assets	†	127,898	133,673	140,034	135,000	
Total Restricted Liabilities and Equity	1,816,445	1,931,695	2,173,902	3,290,647	4,304,000	
Total Restricted Fund Balance	1,805,269	1,920,519	2,162,726	3,290,647	4,304,000	
Total Liabilities	11,176	11,176	11,176	†	†	
Temporarily Restricted Net Assets	1,145,640	1,255,140	1,491,572	2,613,132	3,631,000	
Permanently Restricted Net Assets	659,629	665,379	671,154	677,515	673,000	

[†] Data not available or not applicable

Поэртса	nospital rinalicial Illiornation Part III								
			M	aine Behaviora	al Ho	ealthcare Sout	th Portland, Me.		
		FY 2015		FY 2016		FY 2017	FY 2018		FY 2019
DATA ELEMENTS	\$		\$		\$	9	\$	\$	
Total Gross Patient Service Revenue (GPSR)		98,933,210		100,244,282		112,906,596	112,552,211		124,453,000
Gross Inpatient Service Revenue		53,754,025		55,396,098		66,095,640	67,849,708		76,716,000
Gross Outpatient Service Revenue		45,179,185		44,848,184		46,810,956	44,702,503		47,737,000
Free Care (Charity Care)		9,183,980		9,387,758		12,004,159	10,853,014		10,795,000
Bad Debt (Provision for Bad Debt)		1,712,458		1,807,168		2,212,183	3,012,694		2,982,000
Contractuals		20,256,908		19,359,107		23,505,092	22,900,476		30,587,000
Changes in Prior Year Estimated/Final Settlements		†		†		†	†		†
Net Patient Service Revenue		67,779,864		69,690,249		75,185,162	75,786,027		80,089,000
Other Operating Revenue		10,852,893		13,681,592		14,158,379	16,328,392		14,850,000
Total Operating Revenue		78,632,757		83,371,841		89,343,541	92,114,419		94,939,000
Total Operating Expenses		78,295,885		84,726,919		87,319,983	90,748,038		93,584,000
Depreciation and Amortization		1,908,626		2,119,050		2,220,798	2,241,576		2,615,000
Interest		930,228		904,779		856,999	776,170		734,000
Advertising Expenses		24,638		30,182		54,947	14,064		†
Allowed Advertising Expenses		†		†		†	†		†
Non-Allowed Advertising Expenses		24,638		30,182		54,947	14,064		†
Salaries and Benefits		60,244,347		64,928,464		67,191,251	68,689,518		71,732,000
Other Operating Expenses		15,188,046		16,744,444		16,995,988	19,026,710		18,503,000
Net Operating Income		336,872		(1,355,078)		2,023,558	1,366,381		1,355,000
Total Non-Operating Revenue		(2,377,624)		506,726		359,716	259,389		85,000
Total Investment Income		625,182		506,726		359,716	259,389		114,000
Interest and Dividends		625,182		506,726		359,716	259,389		103,000
Realized Gains/Losses on Sales of Securities		†		†		†	†		11,000
Permanently Impaired Security Writedowns		†		†		Ť	†		†
Gains/Losses on Joint Ventures/Equity Investments		(2,002,000)		T +		T +	T +		Ť +
Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)		(3,002,806)		l +		l +	I +		(29,000)
		(2.040.750)		(0.40.050)		2 202 274	4 605 770		
Excess of Revenue over Expenses Extraordinary Gains/Losses		(2,040,752)		(848,352)		2,383,274 †	1,625,770 +		1,440,000
Total Surplus/Deficit		(2,040,752)		(848,352)		2,383,274	1,625,770		1,440,000
•						· · · · ·	•		
Total Change in Unrestricted Net Assets		(2,102,752)		(912,352)		2,331,274	1,578,588		(14,688,000)
Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments		I +		l +		l +	I +		(220,000)
Minimum Pension Liability Adjustment		+		+		+	+		(238,000)
Transfers From/To Affiliates		(62,000)		(64,000)		(52,000)	(47,182)		(15,890,000)
Mergers		(02,000)		(01,000)		(32,000)	(17,102)		(13,030,000)
Consolidations with Support		+		+		†	+		+
Other Changes		†		†		†	†		†

[†] Data not available or not applicable

1105pitai 1 iila		ine Behavioral He		Portland, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.937	3.017	3.165	2.951	.889
Current Ratio without Board Designated and Undesignated Investments	3.864	2.989	3.138	2.923	.889
Days in Accounts Receivable	30.607	32.795	38.402	24.597	25.102
Acid Test	2.730	1.970	2.023	2.123	.057
Days Cash on Hand, Current	80.193	69.495	66.373	67.190	1.773
Days Cash on Hand, Incl Board Designated & Undesignated Investments	82.364	70.493	67.261	68.072	1.773
Average Payment Period, Accounts Payable and Accrued Expenses	22.857	20.294	23.555	21.542	23.055
Average Payment Period, Current Liabilities	29.373	35.273	32.815	31.645	31.048
Capital Structure					
Equity Financing Ratio	.285	.268	.318	.351	.094
Fixed Asset Financing	.778	.736	.715	.654	.625
Cash Flow Divided by Total Debt	(.004)	.033	.132	.117	.132
Cash Flow Divided by Total Debt with Operating Income Only	.060	.020	.121	.109	.130
Debt Service Coverage	.353	.959	2.427	2.344	2.616
Debt Service Coverage with Operating Income Only	1.406	.736	2.267	2.213	2.570
Profitability					
Total Margin	(.027)	(.010)	.027	.018	.015
Operating Margin	.004	(.016)	.023	.015	.014
Non Operating Revenue Margin	1.165	(.597)	.151	.160	.059
Return on Assets	(.039)	(.016)	.046	.032	.043
Return on Equity	(.137)	(.061)	.146	.091	.453
Markup	1.402	1.345	1.455	1.420	1.489
Deductible	.205	.193	.208	.203	.246
Markup Adjustment for Deductible	1.143	1.116	1.186	1.168	1.162
Reported Income Index	.971	.930	1.022	1.030	(.098)
Asset Efficiency					
Total Asset Turnover	1.459	1.609	1.750	1.812	2.810
Fixed Asset Turnover	2.969	3.192	3.536	3.565	3,772
Average Age of Plant Depreciation Only	10.436	10.006	9.025	9.642	9.051
Other Financial Ratios					
Total Operating Expense Growth	.060	.082	.031	.039	.031
Total Operating Revenue Growth	.060	.060	.072	.031	.031
Realized Gains Divided by NonOperating Revenue	†	†	†	†	.129
Realized Gains Divided by NetIncome	†	†	+	†	.008
Long Term Debt to Equity	1.386	1.378	1.108	.946	4.946
	1.555	1.570	1.100	15.10	115 10

[†] Data not available or not applicable

	Maine Coast Memorial Hospital Ellsworth, Me.							
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019			
DATA ELEMENTS	\$ \$	\$	\$	\$				
Total Current Assets	15,451,735	21,779,671	9,313,055	2,830,687	4,475,975			
Cash and Investment	934,010	3,048,744	(12,315,018)	(23,012,564)	(23,532,213)			
Current Assets Whose Use is Limited	747,009	22,895	45,205	37,962	31,807			
Net Patient Accounts Receivable	9,974,102	10,634,580	15,247,504	16,015,423	16,363,633			
Due from Affiliates	331,432	539,934	357,319	454,373	465,704			
Third Party Settlements Receivable	1,170,281	5,223,207	4,011,040	7,772,944	9,579,270			
Other Accounts Receivable	†	399,262	211,435	141,576	146,402			
Inventory	679,830	755,534	632,833	561,931	619,896			
Other Current Assets	1,615,071	1,155,515	1,122,737	859,042	801,476			
Total Non-Current Assets	47,626,344	46,017,042	31,420,964	30,684,348	30,511,800			
Trustee Held Investments	†	1,127,274	†	†	†			
Board Designated and Undesignated Investments	16,868,511	18,005,720	6,096,904	6,426,204	6,550,585			
Due from Affiliates	†	†	†	†	†			
Investment in Affiliates	†	†	†	†	†			
Other Non-Current Assets	1,306,512	436,313	300,000	375,083	372,171			
Gross Property, Plant and Equipment (PP&E)	66,674,587	29,844,670	30,943,120	32,069,377	34,130,298			
Accumulated Depreciation	37,223,266	3,396,935	5,919,060	8,186,316	10,541,254			
Net Property, Plant and Equipment (PP&E)	29,451,321	26,447,735	25,024,060	23,883,061	23,589,044			
Total Unrestricted Assets	63,078,079	67,796,713	40,734,019	33,515,035	34,987,775			
Total Current Liabilities	13,664,082	21,517,603	14,937,248	12,233,198	11,841,273			
Current Long Term Debt (LTD)	641,479	207,415	221,113	76,904	†			
Accounts Payable and Accrued Expenses	9,426,228	9,775,464	10,002,614	6,964,378	8,108,548			
Estimated Third Party Settlements	3,596,375	5,339,638	2,926,096	2,026,336	(28,002)			
Due to Affiliates	†	6,195,086	1,787,425	3,165,580	3,760,727			
Other Current Liabilities	†	†	†	†	†			
Total Non-Current Liabilities	12,603,785	14,072,719	13,412,538	13,258,862	12,943,943			
Long Term Debt	11,617,135	12,124,767	11,863,197	11,746,020	11,705,747			
Estimated Third Party Settlements	†	806,000	†	†	†			
Due to Affiliates	†	†	†	†	†			
Self Insurance Fund	†	†	†	†	†			
Accrued Pension and Post Retiree Health Benefits	†	1,127,274	1,534,553	1,497,921	1,202,753			
Other Non-Current Liabilities	986,650	14,678	14,788	14,921	35,443			
Fund Balance Unrestricted	36,810,212	32,206,391	12,384,233	8,022,975	10,202,559			
Total Liabilities & Equity	63,078,079	67,796,713	40,734,019	33,515,035	34,987,775			
Total Restricted Assets	1,646,650	3,715,340	4,400,390	4,289,807	4,299,675			
Cash and Investments	1,646,650	3,715,340	4,400,390	4,289,807	4,299,675			
Receivables	†	†	†	†	†			
Other Assets	†	†	†	†	†			
Total Restricted Liabilities and Equity	1,646,650	3,715,340	4,400,390	4,289,807	4,299,675			
Total Restricted Fund Balance	1,646,650	3,715,340	4,400,390	4,289,807	4,299,675			
Total Liabilities	†	†	†	†	†			
Temporarily Restricted Net Assets	945,390	1,094,082	1,623,504	1,154,004	1,194,095			
Permanently Restricted Net Assets	701,260	2,621,258	2,776,886	3,135,803	3,105,580			

[†] Data not available or not applicable

	Maine Coast Memorial Hospital Ellsworth, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	1
Total Gross Patient Service Revenue (GPSR)	160,333,325	169,647,096	177,665,113	180,486,776	194,323,797
Gross Inpatient Service Revenue	37,937,000	45,267,382	46,544,266	41,510,680	47,540,846
Gross Outpatient Service Revenue	122,396,325	124,379,714	131,120,847	138,976,096	146,782,951
Free Care (Charity Care)	3,531,704	2,869,919	2,700,140	2,563,235	2,087,552
Bad Debt (Provision for Bad Debt)	6,282,515	9,650,811	8,996,806	10,967,319	10,697,571
Contractuals	79,456,568	79,809,745	87,395,227	87,788,869	99,114,403
Changes in Prior Year Estimated/Final Settlements	†	†	(1,935,634)	(1,366,792)	(1,051,698)
Net Patient Service Revenue	71,062,538	77,316,621	80,508,574	80,534,145	83,475,969
Other Operating Revenue	2,796,128	3,932,037	2,574,838	1,328,891	1,317,750
Total Operating Revenue	73,858,666	81,248,658	83,083,412	81,863,036	84,793,719
Total Operating Expenses	81,010,567	87,285,741	89,330,873	86,434,318	82,879,449
Depreciation and Amortization	3,355,301	3,401,273	2,522,126	2,360,890	2,067,617
Interest	648,484	397,718	445,430	453,849	453,849
Advertising Expenses	236,194	122,678	93,913	82,442	86,705
Allowed Advertising Expenses	29,052	†	†	†	†
Non-Allowed Advertising Expenses	207,142	122,678	93,913	82,442	86,705
Salaries and Benefits	48,249,562	48,641,575	52,698,644	44,605,521	43,177,960
Other Operating Expenses	28,521,026	34,722,497	33,570,760	38,931,616	37,093,318
Net Operating Income	(7,151,901)	(6,037,083)	(6,247,461)	(4,571,282)	1,914,270
Total Non-Operating Revenue	115,456	(807,726)	1,359,451	43,689	23,634
Total Investment Income	(132,396)	(807,726)	1,386,589	43,689	23,634
Interest and Dividends	391,879	(837,210)	138,247	43,610	23,634
Realized Gains/Losses on Sales of Securities	(524,275)	29,484	1,248,342	79	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	(27,138)	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	247,852	†	†	Ť	†
Excess of Revenue over Expenses	(7,036,445)	(6,844,809)	(4,888,010)	(4,527,593)	1,937,904
Extraordinary Gains/Losses	†	32,794,434	†	†	Τ
Total Surplus/Deficit	(7,036,445)	25,949,625	(4,888,010)	(4,527,593)	1,937,904
Total Change in Unrestricted Net Assets	(6,719,638)	32,206,391	(19,822,158)	(4,361,258)	2,179,584
Net Assets Released for Restrictions - Capital	316,807	189,352	370,985	406,079	165,262
Unrealized Gains/Losses on Investments	†	1,630,827	(1,729,254)	†	419,548
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	(13,735)	(13,723,245)	(605,676)	(343,130)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	4,450,322	147,366	365,932	†

[†] Data not available or not applicable

National Practice Practice		Maine Coast Memorial Hospital Ellsworth, Me.					
Liquidity Current Ratio with Board Designated and Undesignated Investments 2.365 1.849 1.032 .757 .931 .378 Days in Accounts Receivable 51.230 50.204 69.127 72.586 71.550 .840 .8		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
Current Ratio with Board Designated and Undesignated Investments 2.365 1.849 1.032 7.57 9.31 Current Ratio without Board Designated and Undesignated Investments 1.131 1.012 623 2.31 3.78 Days in Accounts Receivable 51.230 50.204 69.127 72.586 71.550 Acid Test 1.23 1.43 (.821) (1.878) (.1985) Days Cash on Hand, Lorrent 7.991 13.365 (51.590) (.99.743) (106.143) Days Cash on Hand, Lind Board Designated & Undesignated Investments 87.188 91.712 (.59.55) (71.844) (76.577) Average Payment Period, Accounts Payable and Accrued Expenses 44.306 42.535 42.057 30.235 36.624 Average Payment Period, Current Liabilities 64.22 93.628 62.006 53.110 53.88 Capital Structure 2.240 4.253 3.04 2.29 2.92 Equity Financing Ratio 5.84 4.75 3.04 2.29 2.92 Equity Financing Ratio (.140) (.097)	RATIOS						
Current Ratio without Board Designated and Undesignated Investments 1.131 1.012 6.23 2.31 3.78 Bays in Accounts Receivable 51.230 50.204 69.127 72.586 71.550 Acid Test .123 .143 (.821) (1.878) (1.985) Days Cash on Hand, Lorrent .7.901 13.365 (51.590) (99.743) (106.143) Days Cash on Hand, Lord Board Designated & Undesignated Investments 87.188 91.712 (25.955) (71.844) (75.557) Average Payment Period, Accounts Payable and Accrued Expenses 44.306 42.535 42.057 30.235 36.624 Average Payment Period, Accounts Payable and Accrued Expenses 44.306 42.535 42.057 30.235 36.624 Average Payment Period, Accounts Payable and Accrued Expenses 44.306 42.535 42.007 30.235 36.624 Average Payment Period, Accounts Payable and Accrued Expenses 44.306 4.755 30.4 4.392 4.968 Capital Structure 4.942 4.946 4.75 3.94 4.58 4.74 4.9	• •						
Days in Accounts Receivable 51.230 50.204 69.127 72.586 71.550 Acid Test 1.23 143 (821) (1.878) (1.985) Acid Test 1.23 143 (821) (1.878) (1.06.143) Days Cash on Hand, Current 7.901 13.365 (51.590) (99.743) (106.143) Days Cash on Hand, Incl Board Designated & Undesignated Investments 87.188 91.712 (25.955) (71.844) (76.557) Average Payment Period, Accounts Payable and Accrued Expenses 44.306 42.535 42.057 30.235 36.624 Average Payment Period, Current Liabilities 64.225 93.628 62.806 53.110 53.483 Capital Structure							
Acid Test .1.23 .1.43 (.821) (1.878) (.1.985) Days Cash on Hand, Current 7.901 13.365 (51.590) (.99.743) (.106.143) Days Cash on Hand, Ind Board Designated & Undesignated Investments 87.188 91.712 (.25.955) (.71.844) (.76.557) Average Payment Period, Accounts Payable and Accrued Expenses 44.306 42.525 42.057 30.235 36.624 Average Payment Period, Current Liabilities 64.225 93.628 62.806 53.110 53.843 Capital Structure Equity Financing Ratio .584 .475 .304 .239 .292 Fixed Asset Financing .694 .458 .474 .492 .496 Cash Flow Divided by Total Debt (.140) (.097) (.083) (.085) .162 Cash Flow Divided by Total Debt with Operating Income Only (.145) (.074) (.131) (.087) .161 Debt Service Coverage (2.440) (.2931) (.2942) (.2538) .8402 Porfitability (5 5						
Days Cash on Hand, Current 7.901 13.365 (\$1.590) (\$97,43) (\$106.143) Days Cash on Hand, Incl Board Designated & Undesignated Investments 87.188 91.712 (\$25,955) (71.844) (76.557) 30.235 36.624 Average Payment Period, Accounts Payable and Accrued Expenses 44.306 42.535 42.057 30.235 36.624 Average Payment Period, Current Liabilities 64.225 93.628 62.806 53.110 53.483 Capital Structure Equity Financing Ratio .584 .475 .304 .239 .292 Fixed Asset Financing .394 .458 .474 .492 .496 Cash Flow Divided by Total Debt with Operating Income Only (.145) (.074) (.131) (.087) .161 Debt Service Coverage (.2440) (.2931) (.942) (.2538) 8.402 Debt Service Coverage with Operating Income Only (.2532) (.2154) (.5024) (.2.502) 8.357 Profitability Total Margin (.095) (.085) (.085) <td>,</td> <td></td> <td></td> <td></td> <td></td> <td></td>	,						
Days Cash on Hand, Incl Board Designated & Undesignated investments 87,188 91.712 (25.955) (71,844) (76.557) Average Payment Period, Accounts Payable and Accrued Expenses 43.06 42.535 32.05 30.235 36.624 Average Payment Period, Current Liabilities 54.225 93.628 62.806 53.10 53.483 Capital Structure Equity Financing Ratio .584 .475 .304 .239 .292 Fixed Asset Financing .394 .458 .474 .492 .496 Cash Flow Divided by Total Debt (.140) (.097) (.083) (.085) .162 Cash Flow Divided by Total Debt with Operating Income Only (.145) (.074) (.131) (.087) .161 Debt Service Coverage (2.440) (.2931) (2.942) (2.538) 8.402 Porfitability .005 (.085) (.085) (.085) (.088) (.055) .023 No Operating Margin (.095) (.085) (.085) (.055) .023 No Depa							
Average Payment Period, Accounts Payable and Accrued Expenses 44.306 42.535 42.575 30.235 36.624 Average Payment Period, Current Liabilities 64.225 93.628 62.806 53.10 53.48 Capital Structure 2 Veriage Payment Period, Current Liabilities 48.78 3.04 2.39 2.292 Fixed Asset Financing Ratio .584 4.75 3.04 .492 .496 Cash Flow Divided by Total Debt (.140) (.097) (.083) (.085) .161 Cash Flow Divided by Total Debt with Operating Income Only (.145) (.074) (.131) (.087) .161 Debt Service Coverage with Operating Income Only (.244) (.2931) (.2942) (.2538) 8.402 Debt Service Coverage with Operating Income Only (.2532) (2.154) (.5024) (.2602) 8.357 Profitability (.097) (.074) (.058) (.058) (.058) (.058) (.058) (.058) (.058) (.058) (.058) (.058) (.058) (.058) (.058)							
Average Payment Period, Current Liabilities 64.225 93.628 62.806 53.110 53.483							
Capital Structure Equity Financing Ratio .584 .475 .304 .239 .296 Fixed Asset Financing .394 .458 .474 .492 .496 Cash Flow Divided by Total Debt (.140) (.097) (.083) (.085) .162 Cash Flow Divided by Total Debt with Operating Income Only (.145) (.074) (.131) (.087) .161 Debt Service Coverage (2.404) (.2931) (2.942) (2.538) 8.402 Debt Service Coverage with Operating Income Only (.2532) (.2154) (5.024) (2.500) 8.357 Profitability Total Margin (.095) (.085) (.058) (.055) (.052) 0.23 Operating Margin (.097) (.074) (.075) (.056) .023 Non Operating Revenue Margin (.016) 1.18 (.278) (.010) .012 Return on Assets (.112) (.101) (.120) (.135) .055 Return on Equity (.191) <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Equity Financing Ratio .584 .475 .304 .239 .292 Fixed Asset Financing .394 .458 .474 .492 .496 Cash Flow Divided by Total Debt (.140) (.097) .(.083) .(.085) .161 Cash Flow Divided by Total Debt with Operating Income Only (.145) .(.074) (.131) .(.087) .161 Debt Service Coverage (2.440) (2.931) (2.942) (2.538) 8.402 Debt Service Coverage with Operating Income Only (.2532) (2.154) (5.024) (2.602) 8.57 Profitability Total Margin (.095) (.085) (.058) (.055) .023 Non Operating Revenue Margin (.016) .118 (.278) (.010) .012 Non Operating Revenue Margin (.016) .118 (.278) (.010) .012 Return on Equity (.011) (.121) (.011) (.120) (.133) .055 Markup Agiustment for Deductible (.021) (.021) (.021)		64.225	93.628	62.806	53.110	53.483	
Fixed Asset Financing							
Cash Flow Divided by Total Debt (.140) (.097) (.083) (.085) .162 Cash Flow Divided by Total Debt with Operating Income Only (.145) (.074) (.131) (.087) .161 Debt Service Coverage (2.440) (2.931) (2.942) (2.532) 8.402 Profitability Total Margin (.095) (.085) (.058) (.055) 0.23 Non Operating Margin (.097) (.074) (.075) (.056) 0.23 Non Operating Revenue Margin (.016) .118 (.278) (.010) .012 Return on Assets (.112) (.101) (.120) (.135) .055 Return on Equity (.191) (.213) (.395) (.564) .190 Markup 2.014 1.989 2.018 2.104 2.361 Deductible .496 .470 .492 .486 .510 Markup Adjustment for Deductible 1.033 1.074 1.039 1.088 .1165 Rese Efficiency </td <td>· , , , , , , , , , , , , , , , , , , ,</td> <td></td> <td></td> <td></td> <td></td> <td></td>	· , , , , , , , , , , , , , , , , , , ,						
Cash Flow Divided by Total Debt with Operating Income Only (.145) (.074) (.131) (.087) .161 Debt Service Coverage (2.40) (2.931) (2.942) (2.538) 8.402 Debt Service Coverage with Operating Income Only (2.532) (2.154) (5.024) (2.602) 8.357 Profitability Total Margin (.095) (.085) (.058) (.055) .023 Operating Margin (.016) .118 (.278) (.010) .012 Non Operating Revenue Margin (.016) .118 (.278) (.010) .012 Return on Assets (.112) (.101) (.120) (.135) .055 Return on Equity (.191) (.213) (.395) (.564) .190 Markup Agipstment for Equitible .496 .470 .492 .486 .510 Markup Adjustment for Deductible .1.033 1.074 1.039 1.088 1.165 Reported Income Index 2.508 3.072 3.320 3.428 3.899 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Debt Service Coverage (2,440) (2,931) (2,942) (2,538) 8.402 Debt Service Coverage with Operating Income Only (2,532) (2,154) (5,024) (2,602) 8.357 Profitability Total Margin (0,95) (0,85) (0,58) (.055) .023 Operating Margin (0,97) (.074) (.075) (.056) .023 Non Operating Revenue Margin (.016) .118 (.278) (.010) .012 Return on Assets (.112) (.101) (.120) (.135) .055 Return on Equity (.191) (.213) (.395) (.564) .190 Markup 2.014 1.989 2.018 2.104 2.361 Markup Adjustment for Deductible 1.033 1.074 1.039 1.088 1.165 Reported Income Index 1.103 1.047 1.487 2.47 1.038 .889 Asset Efficiency Total Asset Turnover 1.173 1.187 2.073 2.4				` '			
Debt Service Coverage with Operating Income Only (2.532) (2.154) (5.024) (2.602) (2.535) (2.							
Profitability	<u> </u>		• •	• •	• •		
Total Margin (.095) (.085) (.058) (.055) .023 Operating Margin (.097) (.074) (.075) (.056) .023 Non Operating Revenue Margin (.016) .118 (.278) (.010) .012 Return on Assets (.112) (.101) (.120) (.135) .055 Return on Equity (.191) (.213) (.395) (.564) .190 Markup 2.014 1.989 2.018 2.104 2.361 Deductible 4.96 4.70 4.92 4.86 .510 Markup Adjustment for Deductible 1.033 1.074 1.039 1.088 1.165 Reported Income Index 1.047 1.487 2.47 1.038 889 Asset Efficiency Total Asset Turnover 2.508 3.072 3.320 3.424 2.424 Fixed Asset Turnover 2.508 3.072 3.320 3.428 3.595 Average Age of Plant Depreciation Only 11.094 .999	Debt Service Coverage with Operating Income Only	(2.532)	(2.154)	(5.024)	(2.602)	8.357	
Operating Margin (.097) (.074) (.075) (.056) .023 Non Operating Revenue Margin (.016) .118 (.278) (.010) .012 Return on Assets (.112) (.101) (.120) (.135) .056 Return on Equity (.191) (.213) (.395) (.564) .190 Markup 2.014 1.989 2.018 2.104 2.361 Deductible 4.96 4.70 4.92 .486 .510 Markup Adjustment for Deductible 1.033 1.074 1.039 1.088 1.165 Reported Income Index 1.037 1.487 2.47 1.038 3.899 Asset Efficiency 1.173 1.187 2.073 2.444 2.424 Fixed Asset Turnover 2.508 3.072 3.320 3.428 3.595 Average Age of Plant Depreciation Only 11.094 .999 2.347 3.467 5.098 Other Financial Ratios Total Operating Expense Growth .007	Profitability						
Non Operating Revenue Margin (.016) .118 (.278) (.010) .012 Return on Assets (.112) (.101) (.120) (.135) .055 Return on Equity (.191) (.213) (.395) (.564) .190 Markup 2.014 1.989 2.018 2.104 2.361 Deductible 4.96 4.70 4.92 4.86 5.10 Markup Adjustment for Deductible 1.033 1.074 1.039 1.088 1.165 Reported Income Index 1.047 1.487 2.47 1.038 .889 Asset Efficiency 1.173 1.187 2.073 2.444 2.424 Fixed Asset Turnover 2.508 3.072 3.320 3.428 3.595 Average Age of Plant Depreciation Only 11.094 .999 2.347 3.467 5.098 Other Financial Ratios Total Operating Expense Growth .007 .077 .023 (.032) (.041) Total Operating Revenue Growth	Total Margin	(.095)	(.085)	(.058)	(.055)	.023	
Return on Assets (.112) (.101) (.120) (.135) .055 Return on Equity (.191) (.213) (.395) (.564) .190 Markup 2.014 1.989 2.018 2.104 2.361 Deductible 4.96 4.70 .492 .486 .51 Markup Adjustment for Deductible 1.033 1.074 1.039 1.088 1.165 Reported Income Index 1.047 1.487 .247 1.038 .889 Asset Efficiency 1.173 1.187 2.073 2.444 2.424 Fixed Asset Turnover 2.508 3.072 3.320 3.428 3.595 Average Age of Plant Depreciation Only 11.094 .999 2.347 3.467 5.098 Other Financial Ratios 1007 .077 .023 (.032) (.041) Total Operating Expense Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918	Operating Margin						
Return on Equity (.191) (.213) (.395) (.564) .190 Markup 2.014 1.989 2.018 2.104 2.361 Deductible .496 .470 .492 .486 .510 Markup Adjustment for Deductible 1.033 1.074 1.039 1.088 1.165 Reported Income Index 1.047 1.487 .247 1.038 .889 Asset Efficiency Total Asset Turnover 1.173 1.187 2.073 2.444 2.424 Fixed Asset Turnover 2.508 3.072 3.320 3.428 3.595 Average Age of Plant Depreciation Only 11.094 .999 2.347 3.467 5.098 Other Financial Ratios Total Operating Expense Growth .007 .077 .023 (.032) (.041) Total Operating Revenue Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002	• • •						
Markup 2.014 1.989 2.018 2.104 2.361 Deductible .496 .470 .492 .486 .510 Markup Adjustment for Deductible 1.033 1.074 1.039 1.088 1.165 Reported Income Index 1.047 1.487 .247 1.038 .889 Asset Efficiency Total Asset Turnover 1.173 1.187 2.073 2.444 2.424 Fixed Asset Turnover 2.508 3.072 3.320 3.428 3.595 Average Age of Plant Depreciation Only 1.094 .999 2.347 3.467 5.098 Other Financial Ratios Total Operating Expense Growth .007 .077 .023 (.032) (.041) Total Operating Revenue Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002 † Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) † <				, ,	· · · · · · · · · · · · · · · · · · ·		
Deductible .496 .470 .492 .486 .510 Markup Adjustment for Deductible 1.033 1.074 1.039 1.088 1.165 Reported Income Index 1.047 1.487 .247 1.038 .889 Asset Efficiency Total Asset Turnover 1.173 1.187 2.073 2.444 2.424 Fixed Asset Turnover 2.508 3.072 3.320 3.428 3.595 Average Age of Plant Depreciation Only 11.094 .999 2.347 3.467 5.098 Other Financial Ratios 1 .007 .077 .023 (.032) (.041) Total Operating Expense Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002 † Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) †							
Markup Adjustment for Deductible 1.033 1.074 1.039 1.088 1.165 Reported Income Index 1.047 1.487 .247 1.038 .889 Asset Efficiency Total Asset Turnover 1.173 1.187 2.073 2.444 2.424 Fixed Asset Turnover 2.508 3.072 3.320 3.428 3.595 Average Age of Plant Depreciation Only 11.094 .999 2.347 3.467 5.098 Other Financial Ratios Total Operating Expense Growth .007 .077 .023 (.032) (.041) Total Operating Revenue Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002 † Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) †	·						
Reported Income Index 1.047 1.487 .247 1.038 .889 Asset Efficiency Total Asset Turnover 1.173 1.187 2.073 2.444 2.424 Fixed Asset Turnover 2.508 3.072 3.320 3.428 3.595 Average Age of Plant Depreciation Only 11.094 .999 2.347 3.467 5.098 Other Financial Ratios Total Operating Expense Growth .007 .077 .023 (.032) (.041) Total Operating Revenue Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002 † Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) †							
Asset Efficiency Total Asset Turnover 1.173 1.187 2.073 2.444 2.424 Fixed Asset Turnover 2.508 3.072 3.320 3.428 3.595 Average Age of Plant Depreciation Only 11.094 .999 2.347 3.467 5.098 Other Financial Ratios Total Operating Expense Growth .007 .077 .023 (.032) (.041) Total Operating Revenue Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002 † Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) †	•						
Total Asset Turnover 1.173 1.187 2.073 2.444 2.424 Fixed Asset Turnover 2.508 3.072 3.320 3.428 3.595 Average Age of Plant Depreciation Only 11.094 .999 2.347 3.467 5.098 Other Financial Ratios Total Operating Expense Growth .007 .077 .023 (.032) (.041) Total Operating Revenue Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002 † Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) †	Reported Income Index	1.047	1.487	.247	1.038	.889	
Fixed Asset Turnover 2.508 3.072 3.320 3.428 3.595 Average Age of Plant Depreciation Only 11.094 .999 2.347 3.467 5.098 Other Financial Ratios Total Operating Expense Growth .007 .077 .023 (.032) (.041) Total Operating Revenue Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002 † Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) †	Asset Efficiency						
Average Age of Plant Depreciation Only 11.094 .999 2.347 3.467 5.098 Other Financial Ratios Total Operating Expense Growth .007 .077 .023 (.032) (.041) Total Operating Revenue Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002 † Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) †	Total Asset Turnover	1.173	1.187	2.073	2.444	2.424	
Other Financial Ratios Total Operating Expense Growth .007 .077 .023 (.032) (.041) Total Operating Revenue Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002 † Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) †	Fixed Asset Turnover	2.508	3.072	3.320	3.428	3.595	
Total Operating Expense Growth .007 .077 .023 (.032) (.041) Total Operating Revenue Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002 † Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) †	Average Age of Plant Depreciation Only	11.094	.999	2.347	3.467	5.098	
Total Operating Revenue Growth (.022) .100 .023 (.015) .036 Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002 † Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) †	Other Financial Ratios						
Total Operating Revenue Growth(.022).100.023(.015).036Realized Gains Divided by NonOperating Revenue(4.541)(.037).918.002†Realized Gains Divided by NetIncome.075(.004)(.255)(.000)†	Total Operating Expense Growth	.007	.077	.023	(.032)	(.041)	
Realized Gains Divided by NonOperating Revenue (4.541) (.037) .918 .002 † Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) †	Total Operating Revenue Growth	(.022)	.100	.023	(.015)		
Realized Gains Divided by NetIncome .075 (.004) (.255) (.000) †							
						†	
		.316	.376			1.147	

[†] Data not available or not applicable

	Maine Medical Center Portland, Me.							
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019			
DATA ELEMENTS	\$	\$	\$	\$	\$			
Total Current Assets	498,202,000	578,912,000	687,862,000	940,614,000	242,720,000			
Cash and Investment	337,509,000	403,628,000	480,836,000	596,501,000	(79,003,000)			
Current Assets Whose Use is Limited	19,799,000	4,688,000	5,026,000	126,078,000	66,031,000			
Net Patient Accounts Receivable	78,866,000	102,332,000	120,700,000	128,362,000	147,233,000			
Due from Affiliates	11,320,000	12,933,000	11,661,000	14,280,000	7,869,000			
Third Party Settlements Receivable	21,850,000	20,234,000	30,007,000	19,275,000	41,506,000			
Other Accounts Receivable	†	†	†	†	†			
Inventory	14,640,000	18,786,000	20,184,000	42,354,000	24,121,000			
Other Current Assets	14,218,000	16,311,000	19,448,000	13,764,000	34,963,000			
Total Non-Current Assets	786,284,000	826,874,000	875,563,000	941,267,000	853,145,000			
Trustee Held Investments	21,393,000	21,920,000	23,282,000	26,148,000	6,109,000			
Board Designated and Undesignated Investments	236,789,000	250,883,000	266,688,000	273,118,000	122,626,000			
Due from Affiliates	6,490,000	6,490,000	6,491,000	6,491,000	, ,			
Investment in Affiliates	, , ,	, ,	, ,	†	†			
Other Non-Current Assets	82,006,000	102,384,000	106,918,000	103,739,000	92,885,000			
Gross Property, Plant and Equipment (PP&E)	1,007,319,000	1,067,903,000	1,152,046,000	1,271,688,000	1,413,155,000			
Accumulated Depreciation	567,713,000	622,706,000	679,862,000	739,917,000	781,630,000			
Net Property, Plant and Equipment (PP&E)	439,606,000	445,197,000	472,184,000	531,771,000	631,525,000			
Total Unrestricted Assets	1,284,486,000	1,405,786,000	1,563,425,000	1,881,881,000	1,095,865,000			
Total Current Liabilities	243,574,000	259,086,000	319,349,000	354,363,000	255,024,000			
Current Long Term Debt (LTD)	2,277,000	1,663,000	1,532,000	3,078,000	2,988,000			
Accounts Payable and Accrued Expenses	89,470,000		117,377,000	116,817,000	122,941,000			
, .	61,190,000	89,491,000 75,983,000	65,310,000	, ,	, ,			
Estimated Third Party Settlements Due to Affiliates				73,789,000	86,998,000			
Other Current Liabilities	20,654,000 69,983,000	15,238,000	31,678,000 103,452,000	42,817,000	35,298,000 6,799,000			
		76,711,000		117,862,000				
Total Non-Current Liabilities	470,007,000	578,506,000	518,705,000	638,885,000	724,820,000			
Long Term Debt	135,978,000	135,489,000	134,298,000	324,677,000	321,715,000			
Estimated Third Party Settlements	†	†	†	†	T-1 250 200			
Due to Affiliates	42,738,000	60,026,000	64,045,000	57,920,000	51,358,000			
Self Insurance Fund	16,321,000	18,344,000	16,166,000	15,694,000	T			
Accrued Pension and Post Retiree Health Benefits	239,995,000	321,901,000	265,531,000	203,238,000	322,191,000			
Other Non-Current Liabilities	34,975,000	42,746,000	38,665,000	37,356,000	29,556,000			
Fund Balance Unrestricted	570,905,000	568,194,000	725,371,000	888,633,000	116,021,000			
Total Liabilities & Equity	1,284,486,000	1,405,786,000	1,563,425,000	1,881,881,000	1,095,865,000			
Total Restricted Assets	103,411,000	102,128,000	114,483,000	133,648,000	136,856,000			
Cash and Investments	103,411,000	102,128,000	114,483,000	133,648,000	136,856,000			
Receivables	†	†	†	†	†			
Other Assets	†	†	†	†	†			
Total Restricted Liabilities and Equity	103,411,000	102,128,000	114,483,000	133,648,000	136,856,000			
Total Restricted Fund Balance	103,411,000	102,128,000	114,483,000	133,648,000	136,856,000			
Total Liabilities	†	†	†	†	†			
Temporarily Restricted Net Assets	75,246,000	73,753,000	85,854,000	101,731,000	102,547,000			
· omportant, restricted records	. 5/= .5/555	75,755,000	05,05 1,000	101,731,000	102,3 17,000			

[†] Data not available or not applicable

Поэрн	Maine Medical Center Portland, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$	\$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	1,884,986,000	2,048,650,000	2,332,726,000	2,599,511,000	2,841,397,000	
Gross Inpatient Service Revenue	1,179,660,000	1,274,374,000	1,446,814,000	1,585,351,000	1,701,592,000	
Gross Outpatient Service Revenue	705,326,000	774,276,000	885,912,000	1,014,160,000	1,139,805,000	
Free Care (Charity Care)	40,064,000	43,294,000	52,473,000	49,680,000	27,595,000	
Bad Debt (Provision for Bad Debt)	43,047,000	36,773,000	40,994,000	76,183,000	51,105,000	
Contractuals	865,645,000	947,842,000	1,147,648,000	1,278,987,000	1,474,506,000	
Changes in Prior Year Estimated/Final Settlements	10,541,000	1,447,000	(26,561,000)	(4,404,000)	(7,523,000)	
Net Patient Service Revenue	925,689,000	1,019,294,000	1,118,172,000	1,199,065,000	1,295,714,000	
Other Operating Revenue	160,701,000	206,348,000	238,518,000	269,355,000	219,036,000	
Total Operating Revenue	1,086,390,000	1,225,642,000	1,356,690,000	1,468,420,000	1,514,750,000	
Total Operating Expenses	1,002,981,000	1,114,310,000	1,231,213,000	1,327,967,000	1,352,305,000	
Depreciation and Amortization	56,901,000	60,162,000	72,832,000	78,602,000	80,323,000	
Interest	3,967,000	6,458,000	6,614,000	7,152,000	5,736,000	
Advertising Expenses	2,008,000	1,185,059	2,092,383	1,589,000	†	
Allowed Advertising Expenses	43,473	6,580	1,291	1,000	†	
Non-Allowed Advertising Expenses	1,964,527	1,178,479	2,091,092	1,588,000	†	
Salaries and Benefits	552,736,000	600,762,000	658,790,000	700,780,000	625,600,000	
Other Operating Expenses	387,369,000	445,742,941	490,884,617	539,844,000	640,646,000	
Net Operating Income	83,409,000	111,332,000	125,477,000	140,453,000	162,445,000	
Total Non-Operating Revenue	4,746,000	7,786,000	26,572,000	29,167,000	(5,031,000)	
Total Investment Income	5,987,000	7,162,000	14,376,000	19,886,000	905,000	
Interest and Dividends	8,880,000	10,085,000	10,511,000	16,296,000	6,326,000	
Realized Gains/Losses on Sales of Securities	(2,893,000)	(2,923,000)	3,865,000	3,590,000	(5,421,000)	
Permanently Impaired Security Writedowns	(254,000)	†	†	(2.450.000)	(7.000.000)	
Gains/Losses on Joint Ventures/Equity Investments	(354,000)	1,174,000	14,318,000	(3,458,000)	(7,392,000)	
Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	(887,000)	(550,000)	(2,122,000)	12,739,000	1,456,000	
Excess of Revenue over Expenses	88,155,000	119,118,000	152,049,000	169,620,000	157,414,000	
Extraordinary Gains/Losses	88,133,000 †	119,110,000	132,049,000	109,020,000	137,414,000	
Total Surplus/Deficit	88,155,000	119,118,000	152,049,000	169,620,000	157,414,000	
Total Change in Unrestricted Net Assets	(36,159,000)	(2,709,000)	157,177,000	163,263,000	(772,615,000)	
Net Assets Released for Restrictions - Capital	375,000	24,000	51,000	10,276,000	8,742,000	
Unrealized Gains/Losses on Investments	(348,000)	± 1,000 †	71,000	10,270,000	+	
Minimum Pension Liability Adjustment	(70,671,000)	(86,642,000)	64,339,000	51,580,000	(132,636,000)	
Transfers From/To Affiliates	(39,127,000)	(55,794,000)	(59,262,000)	(68,213,000)	(806,135,000)	
Mergers	†	†	†	†	†	
Consolidations with Support	†	†	†	†	†	
Other Changes	(14,543,000)	20,585,000	†	†	†	

[†] Data not available or not applicable

National Properties Practice Practice		Maine Medical Center Portland, Me.					
Current Ratio with Board Designated and Undesignated Investments 3.018 3.203 2.989 3.425 4.952 3.245 3.952 3.953 3.955 3		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
Current Ratio with board Designated and Undesignated Investments 3.018 3.203 2.989 3.425 1.433 Current Ratio with board Designated and Undesignated Investments 2.045 2.234 2.154 2.654 952 Days in Accounts Receivable 31.097 36.644 39.400 39.074 41.475 Acid Test 1.467 1.576 1.521 2.039 (051) Days Cash on Hand, Current 137.850 141.380 153.03 211.100 (37.22) Days Cash on Hand, Ind Board Designated & Undesignated Investments 229.204 228.248 237.125 290.891 31.466 Average Payment Period, Accounts Payable and Accrued Expenses 35.371 89.709 100.625 103.527 73.80 Cash Grow Divided Designated Investments 29.204 228.248 237.125 290.891 31.466 Average Payment Period, Accounts Payable and Accrued Expenses 39.397 89.709 100.625 103.527 73.80 Cash Grow Divided Designated Investments 29.309 3.04 4.44 4.40 4.44 4.	RATIOS						
Current Ratio without Board Designated and Undesignated Investments 2.045 2.234 2.154 2.654 3.952 2.035 0.0351	Liquidity						
Days in Accounts Receivable							
Acid Test 1.467 1.576 1.521 2.039 (.051) Days Cash on Hand, Lircl Board Designated & Undesignated Investments 137.850 141.380 153.093 211.100 (.722) Days Cash on Hand, Incl Board Designated & Undesignated Expenses 34.518 30.986 36.985 34.128 35.278 Average Payment Period, Accounts Payable and Accrued Expenses 34.518 30.986 36.985 34.128 35.278 Average Payment Period, Accounts Payable and Accrued Expenses 34.518 30.986 36.985 34.128 35.278 Average Payment Period, Current Liabilities 27.000 87.000 10.062 10.052 75.000 10.062 10							
Days Cash on Hand, Current 137.850 141.380 153.093 211.100 (3,722) Days Cash on Hand, Incl Board Designated & Undesignated Investments 229.204 228.248 237.125 290.891 31.466 Average Payment Period, Accounts Payable and Accrued Expenses 34.518 30.986 36.985 34.128 35.278 Average Payment Period, Current Liabilities 93.971 89.709 100.625 103.527 73.180 Capital Structure University of the Capital Structure University of the Capital Structure Equity Financing Ratio .444 .404 .464 .472 .106 Fixed Asset Financing .309 .304 .284 .611 .509 Cash Flow Divided by Total Debt .203 .214 .268 .250 .243 Cash Flow Divided by Total Debt with Operating Income Only .197 .205 .237 .221 .248 Debt Service Coverage with Operating Income Only .157 20.372 24.758 26.049 28.949 Profitability	,						
Days Cash on Hand, Incl Board Designated & Undesignated Investments 229,204 228,248 237,125 290,891 31.466 Average Payment Period, Accounts Payable and Accrued Expenses 34,518 30,986 36,985 34,128 35,278 Average Payment Period, Accounts Payable and Accrued Expenses 39,971 89,709 100.625 103,527 73,180 Capital Structure Equity Financing Ratio .444 .404 .464 .472 .106 Fixed Asset Financing .203 .214 .268 .250 .243 Cash Flow Divided by Total Debt .203 .214 .268 .250 .243 Cash Flow Divided by Total Debt with Operating Income Only .197 .205 .237 .221 .248 Cash Flow Divided by Total Debt with Operating Income Only .199 .205 .237 .221 .248 Cash Flow Divided by Total Debt with Operating Income Only .199 .205 .237 .221 .248 Debt Service Coverage with Operating Income Only .091 .090 .091 .101 .113 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Average Payment Period, Accounts Payable and Accrued Expenses 34.518 30.986 36.985 34.128 35.278 Average Payment Period, Current Liabilities 93.971 89.709 100.625 103.527 73.180 Capital Structure Equity Financing Ratio .444 .404 .464 .472 .106 Fixed Asset Financing .309 .304 .284 .611 .509 Cash Flow Divided by Total Debt .203 .214 .268 .250 .243 Cash Flow Divided by Total Debt with Operating Income Only .197 .205 .237 .221 .248 Debt Service Coverage 16.272 21.264 .27.968 .29.407 .27.623 Debt Service Coverage with Operating Income Only .197 .205 .237 .221 .248 Debt Service Coverage with Operating Income Only .197 .091 .092 .096 .081 Debt Service Coverage with Operating Income Only .081 .097 .110 .113 .104 Operating Revenue Margin .081 .097 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Name							
Capital Structure Equity Financing Ratio .444 .404 .464 .472 .106 Fixed Asset Financing .309 .304 .284 .611 .509 Cash Flow Divided by Total Debt .203 .214 .268 .250 .243 Cash Flow Divided by Total Debt with Operating Income Only .197 .205 .237 .221 .248 Debt Service Coverage 16.272 21.264 .27968 .29.407 .27.623 Debt Service Coverage with Operating Income Only .197 .205 .237 .221 .248 Debt Service Coverage with Operating Income Only .197 .205 .237 .221 .248 Debt Service Coverage with Operating Income Only .197 .201 .247.50 .28.190 .28.194 Debt Service Coverage with Operating Income Only .081 .097 .110 .113 .104 Profitability .097 .091 .092 .096 .107 Non Operating Revenue Margin .054 .065 .175							
Equity Financing Ratio .444 .404 .464 .472 .106 Fixed Asset Financing .309 .304 .284 .611 .509 Cash Flow Divided by Total Debt .203 .214 .268 .250 .243 Cash Flow Divided by Total Debt with Operating Income Only .197 .205 .237 .221 .248 Debt Service Coverage 16.272 21.264 27.968 29.407 .27.623 Debt Service Coverage with Operating Income Only .15.754 20.372 24.758 29.407 .27.623 Debt Service Coverage with Operating Income Only .15.754 20.372 24.758 29.407 .27.623 Debt Service Coverage with Operating Income Only .15.754 20.372 24.758 29.407 .2623 Debt Service Coverage with Operating Income Only .081 .097 .010 .011 .013 .104 Profitability .091 .092 .096 .107 .091 .092 .096 .107 .107 .091 .092 .096	Average Payment Period, Current Liabilities	93.971	89.709	100.625	103.527	73.180	
Fixed Asset Financing .309 .304 .284 .611 .509 Cash Flow Divided by Total Debt .203 .214 .268 .250 .243 Cash Flow Divided by Total Debt with Operating Income Only .197 .205 .237 .221 .248 Debt Service Coverage 16.272 21.264 27.968 29.407 .27.623 Debt Service Coverage with Operating Income Only 15.754 20.372 24.758 29.407 .27.623 Debt Service Coverage with Operating Income Only 15.754 20.372 24.758 29.407 27.623 Debt Service Coverage with Operating Income Only 15.754 20.372 24.758 29.407 27.623 Debt Service Coverage with Operating Income Only 15.754 20.372 24.758 29.407 28.194 Profitability Total Margin .081 .097 .110 .113 .104 Operating Margin .054 .065 .175 .172 .032 Return on Assets .069 .085 .097	Capital Structure						
Cash Flow Divided by Total Debt .203 .214 .268 .250 .243 Cash Flow Divided by Total Debt with Operating Income Only .197 .205 .237 .221 .248 Debt Service Coverage 16.272 21.264 27.968 29.407 27.623 Debt Service Coverage with Operating Income Only 15.754 20.372 24.758 26.049 28.194 Profitability Total Margin .081 .097 .110 .113 .104 Operating Margin .077 .091 .092 .096 .107 Non Operating Revenue Margin .054 .065 .175 .172 (.032) Return on Assets .069 .085 .097 .090 .144 Return on Equity .154 .210 .210 .191 1.357 Markup .204 .204 .208 .2160 .263 Markup Adjustment for Deductible .1177 1.173 1.156 1.197 1.173 Reported Income <t< td=""><td>, , ,</td><td></td><td></td><td></td><td></td><td></td></t<>	, , ,						
Cash Flow Divided by Total Debt with Operating Income Only 1.97 2.05 2.237 2.21 2.48 Debt Service Coverage 16.272 21.264 27.968 29.407 27.623 Debt Service Coverage with Operating Income Only 15.754 20.372 24.758 29.407 27.623 Profitability Total Margin 0.81 0.97 1.10 .113 .104 Operating Margin 0.07 0.91 0.92 .096 .107 Non Operating Revenue Margin 0.54 .065 .175 .172 (.032) Return on Equity .154 .210 .210 .191 .134 Markup .2040 2.04 2.088 2.160 2.263 Deductible .459 .463 .492 .492 .519 Markup Adjustment for Deductible 1.177 1.173 1.156 1.197 1.173 Reported Income Index (2.438) (43.939) .967 1.039 (2.04) Asset Efficiency							
Debt Service Coverage 16.272 21.264 27.968 29.407 27.623 Debt Service Coverage with Operating Income Only 15.754 20.372 24.758 26.049 28.194 Profitability Total Margin .081 .097 .110 .113 .104 Operating Margin .077 .091 .092 .096 .107 Non Operating Revenue Margin .054 .065 .175 .172 (.032) Return on Assets .069 .085 .097 .090 .144 Return on Equity .154 .210 .210 .191 1.357 Markup 2.040 2.024 2.088 2.160 2.263 Deductible .459 .463 .492 .492 .519 Markup Adjustment for Deductible 1.177 1.173 1.156 1.197 1.173 Reported Income Index (2.438) (43.939) .967 1.039 (2.04) Asset Efficiency Total Asse							
Debt Service Coverage with Operating Income Only 15.754 20.372 24.758 26.049 28.194 Profitability Total Margin 0.81 0.097 1.110 1.113 1.04 Operating Margin 0.077 0.991 0.992 0.966 1.07 Non Operating Revenue Margin 0.54 0.65 1.75 1.72 (.032) Return on Assets 0.69 0.85 0.97 0.90 1.144 Return on Equity 1.154 2.10 2.10 1.91 1.357 Markup 2.040 2.024 2.088 2.160 2.263 Deductible 4.59 4.63 4.92 4.92 5.19 Markup Adjustment for Deductible 1.177 1.173 1.156 1.197 1.173 Reported Income Index (2.438) (43.93) .967 1.039 (2.04) Asset Efficiency 2.849 8.87 8.85 7.96 1.378 Fixed Asset Turnover 2.471 2.753 2.8							
Profitability Total Margin .081 .097 .110 .113 .104 Operating Margin .077 .091 .092 .096 .107 Non Operating Revenue Margin .054 .065 .175 .172 (.032) Return on Assets .069 .085 .097 .090 .144 Return on Equity .154 .210 .210 .191 1.357 Markup 2.040 2.024 2.088 2.160 2.263 Deductible .459 .463 .492 .492 .519 Markup Adjustment for Deductible 1.177 1.173 1.156 1.197 1.173 Reported Income Index (2.438) (43.939) .967 1.039 (2.04) Asset Efficiency Total Asset Turnover .849 .877 .885 .796 1.378 Fixed Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only <	5						
Total Margin .081 .097 .110 .113 .104 Operating Margin .077 .091 .092 .096 .107 Non Operating Revenue Margin .054 .065 .175 .172 (.032) Return on Assets .069 .085 .097 .090 .144 Return on Equity .154 .210 .210 .191 1.357 Markup .2040 2.044 2.088 2.160 2.263 Deductible .459 .463 .492 .492 .519 Markup Adjustment for Deductible 1.177 1.173 1.156 1.197 1.173 Reported Income Index (2.438) (43.939) .967 1.039 (.204) Asset Efficiency Total Asset Turnover .849 .877 .885 .796 1.378 Fixed Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only 9.977 10.350 9.335	Debt Service Coverage with Operating Income Only	15.754	20.372	24.758	26.049	28.194	
Operating Margin .077 .091 .092 .096 .107 Non Operating Revenue Margin .054 .065 .175 .172 (.032) Return on Assets .069 .085 .097 .090 .144 Return on Equity .154 .210 .210 .191 1.357 Markup .2040 2.024 2.088 2.160 2.263 Deductible .459 .463 .492 .492 .519 Markup Adjustment for Deductible 1.177 1.173 1.156 1.197 1.173 Reported Income Index (2.438) (43.939) .967 1.039 (.204) Asset Efficiency Total Asset Turnover .849 .877 .885 .796 1.378 Fixed Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only 9.977 10.350 9.335 9.413 9.731	Profitability						
Non Operating Revenue Margin .054 .065 .175 .172 (.032) Return on Assets .069 .085 .097 .090 .144 Return on Equity .154 .210 .210 .191 1.357 Markup 2.040 2.024 2.088 2.160 2.263 Deductible .459 .463 .492 .492 .519 Markup Adjustment for Deductible 1.177 1.173 1.156 1.197 1.173 Reported Income Index (2.438) (43.939) .967 1.039 (.204) Asset Efficiency .849 .877 .885 .796 1.378 Fixed Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only 9.977 10.350 9.335 9.413 9.731	Total Margin	.081	.097	.110	.113	.104	
Return on Assets .069 .085 .097 .090 .144 Return on Equity .154 .210 .210 .191 1.357 Markup 2.040 2.024 2.088 2.160 2.263 Deductible .459 .463 .492 .492 .519 Markup Adjustment for Deductible 1.177 1.173 1.156 1.197 1.173 Reported Income Index (2.438) (43.939) .967 1.039 (.204) Asset Efficiency Total Asset Turnover 849 .877 .885 .796 1.378 Fixed Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only 9.977 10.350 9.335 9.413 9.731	Operating Margin	.077	.091	.092	.096	.107	
Return on Equity .154 .210 .210 .191 1.357 Markup 2.040 2.024 2.088 2.160 2.263 Deductible .459 .463 .492 .492 .519 Markup Adjustment for Deductible 1.177 1.173 1.156 1.197 1.173 Reported Income Index (2.438) (43.939) .967 1.039 (.204) Asset Efficiency Total Asset Turnover 849 .877 .885 .796 1.378 Fixed Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only 9.977 10.350 9.335 9.413 9.731	Non Operating Revenue Margin	.054	.065	.175	.172	(.032)	
Markup 2.040 2.024 2.088 2.160 2.263 Deductible .459 .463 .492 .492 .519 Markup Adjustment for Deductible 1.177 1.173 1.156 1.197 1.173 Reported Income Index (2.438) (43.939) .967 1.039 (.204) Asset Efficiency Total Asset Turnover 849 .877 .885 .796 1.378 Fixed Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only 9.977 10.350 9.335 9.413 9.731	Return on Assets	.069	.085	.097	.090	.144	
Deductible .459 .463 .492 .492 .519 Markup Adjustment for Deductible 1.177 1.173 1.156 1.197 1.173 Reported Income Index (2.438) (43.939) .967 1.039 (.204) Asset Efficiency Total Asset Turnover 849 .877 .885 .796 1.378 Fixed Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only 9.977 10.350 9.335 9.413 9.731	Return on Equity						
Markup Adjustment for Deductible 1.177 1.173 1.156 1.197 1.173 Reported Income Index (2.438) (43.939) .967 1.039 (.204) Asset Efficiency Total Asset Turnover 849 .877 .885 .796 1.378 Fixed Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only 9.977 10.350 9.335 9.413 9.731	· ·						
Reported Income Index (2.438) (43.939) .967 1.039 (.204) Asset Efficiency Total Asset Turnover Total Asset Turnover 849 .877 .885 .796 1.378 Fixed Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only 9.977 10.350 9.335 9.413 9.731	Deductible					.519	
Asset Efficiency 849 .877 .885 .796 1.378 Total Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only 9.977 10.350 9.335 9.413 9.731	•						
Total Asset Turnover .849 .877 .885 .796 1.378 Fixed Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only 9.977 10.350 9.335 9.413 9.731	Reported Income Index	(2.438)	(43.939)	.967	1.039	(.204)	
Fixed Asset Turnover 2.471 2.753 2.873 2.761 2.399 Average Age of Plant Depreciation Only 9.977 10.350 9.335 9.413 9.731	Asset Efficiency						
Average Age of Plant Depreciation Only 9.977 10.350 9.335 9.413 9.731	Total Asset Turnover	.849	.877	.885	.796	1.378	
	Fixed Asset Turnover	2.471	2.753	2.873	2.761	2.399	
Other Financial Ratios	Average Age of Plant Depreciation Only	9.977	10.350	9.335	9.413	9.731	
	Other Financial Ratios						
Total Operating Expense Growth .099 .111 .105 .079 .018		.099	.111	.105	.079	.018	
Total Operating Revenue Growth .098 .128 .107 .082 .032	, , ,						
Realized Gains Divided by NonOperating Revenue (.610) (.375) .145 .123 1.078							
Realized Gains Divided by NetIncome (.033) (.025) .025 .021 (.034)							
Long Term Debt to Equity .238 .238 .185 .365 2.773							

[†] Data not available or not applicable

	MaineGeneral Medical Center Augusta, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	129,985,754	133,452,346	130,009,465	128,367,534	135,410,544		
Cash and Investment	26,706,884	15,378,900	23,566,859	22,146,489	26,961,123		
Current Assets Whose Use is Limited	†	†	†	†	†		
Net Patient Accounts Receivable	90,166,543	85,648,180	80,238,298	75,012,710	75,004,088		
Due from Affiliates	371,024	565,181	1,303,838	728,151	1,773,915		
Third Party Settlements Receivable	Ť .	14,581,000	8,496,493	11,081,861	9,981,316		
Other Accounts Receivable	T 460 540	†	†	†	f 465 024		
inventory	5,460,540	5,645,395	5,275,431	5,955,760	6,465,824		
Other Current Assets	7,280,763	11,633,690	11,128,546	13,442,563	15,224,278		
Total Non-Current Assets	498,140,863	483,116,450	466,589,596	465,145,302	470,027,635		
Trustee Held Investments	24,516,455	24,263,341	24,294,245	25,393,173	28,002,015		
Board Designated and Undesignated Investments	52,953,883	60,257,746	58,920,821	66,923,274	71,890,931		
Due from Affiliates	†	†	†	†	†		
Investment in Affiliates	7,000,072	7 007 511	7 122 564	T 2 122 F10	7 20C CEE		
Other Non-Current Assets	7,866,673	2,987,511	2,132,564	2,132,518	2,386,655		
Gross Property, Plant and Equipment (PP&E)	598,210,080	602,342,532	602,717,645	606,976,495	621,042,581		
Accumulated Depreciation	185,406,228	206,734,680	221,475,679	236,280,158	253,294,547		
Net Property, Plant and Equipment (PP&E)	412,803,852	395,607,852	381,241,966	370,696,337	367,748,034		
Total Unrestricted Assets	628,126,617	616,568,796	596,599,061	593,512,836	605,438,179		
Total Current Liabilities	77,124,913	70,038,836	70,085,844	56,991,415	67,661,140		
Current Long Term Debt (LTD)	3,078,152	3,493,049	10,792,175	4,167,706	6,885,171		
Accounts Payable and Accrued Expenses	32,833,776	32,451,810	30,595,125	30,756,233	35,937,408		
Estimated Third Party Settlements	12,975,063	8,070,640	†	†	†		
Due to Affiliates	10,186,359	7,626,062	6,733,095	2,362,650	4,593,317		
Other Current Liabilities	18,051,563	18,397,275	21,965,449	19,704,826	20,245,244		
Total Non-Current Liabilities	334,873,936	346,432,198	326,721,270	323,173,953	324,125,164		
Long Term Debt	306,222,664	299,822,644	289,207,631	292,493,166	285,494,232		
Estimated Third Party Settlements	†	†	†	†	†		
Due to Affiliates	†	†	†	†	†		
Self Insurance Fund	7	†	7	7	72.644.724		
Accrued Pension and Post Retiree Health Benefits	26,193,544	44,126,843	33,926,145	26,809,719	32,611,724		
Other Non-Current Liabilities	2,457,728	2,482,711	3,587,494	3,871,068	6,019,208		
Fund Balance Unrestricted	216,127,768	200,097,762	199,791,947	213,347,468	213,651,875		
Total Liabilities & Equity	628,126,617	616,568,796	596,599,061	593,512,836	605,438,179		
Total Restricted Assets	22,487,126	21,807,438	23,228,406	23,960,624	24,024,266		
Cash and Investments	20,463,350	20,522,582	22,514,727	23,422,213	23,641,238		
Receivables	2,023,776	1,284,856	713,679	538,411	383,028		
Other Assets	†	†	†	†	†		
Total Restricted Liabilities and Equity	22,487,126	21,807,438	23,228,406	23,960,624	24,024,266		
Total Restricted Fund Balance	22,487,126	21,807,438	23,228,406	23,960,624	24,024,266		
Total Liabilities	+	†	†	†	†		
Temporarily Restricted Net Assets	5,707,308	4,454,112	4,568,545	4,287,617	4,262,119		
Permanently Restricted Net Assets	16,779,818	17,353,326	18,659,861	19,673,007	19,762,147		

[†] Data not available or not applicable

Поэрг	tai i illanciai illion			M -		
	MaineGeneral Medical Center Augusta, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$		\$	\$	
Total Gross Patient Service Revenue (GPSR)	843,043,211	910,123,283	956,756,011	1,022,992,410	1,118,914,636	
Gross Inpatient Service Revenue	275,100,531	299,327,291	312,446,321	328,844,314	360,625,491	
Gross Outpatient Service Revenue	567,942,680	610,795,992	644,309,690	694,148,096	758,289,145	
Free Care (Charity Care)	12,586,822	12,262,918	8,071,116	7,461,410	7,010,400	
Bad Debt (Provision for Bad Debt)	34,619,280	32,880,356	30,958,763	34,854,472	32,714,137	
Contractuals	422,388,836	457,775,592	502,914,106	541,221,368	608,647,466	
Changes in Prior Year Estimated/Final Settlements	(4,300,000)	(14,700,000)	(2,700,000)	(2,256,000)	85,000	
Net Patient Service Revenue	377,748,273	421,904,417	417,512,026	441,711,160	470,457,633	
Other Operating Revenue	29,867,507	31,085,867	31,100,029	34,915,821	41,760,185	
Total Operating Revenue	407,615,780	452,990,284	448,612,055	476,626,981	512,217,818	
Total Operating Expenses	431,924,624	451,708,135	467,732,126	474,648,582	505,906,810	
Depreciation and Amortization	28,934,935	28,700,414	28,568,903	21,828,942	20,629,555	
Interest	20,111,518	20,125,907	19,980,189	19,916,003	20,009,372	
Advertising Expenses	781,314	649,802	854,890	855,024	792,735	
Allowed Advertising Expenses	781,314	649,802	854,890	855,024	792,735	
Non-Allowed Advertising Expenses	†	†	†	†	†	
Salaries and Benefits	218,559,348	228,505,372	240,788,191	249,179,916	262,406,788	
Other Operating Expenses	163,537,509	173,726,640	177,539,953	182,868,697	202,068,360	
Net Operating Income	(24,308,844)	1,282,149	(19,120,071)	1,978,399	6,311,008	
Total Non-Operating Revenue	3,371,349	1,637,575	4,550,452	2,307,130	4,209,036	
Total Investment Income	3,097,434	1,032,331	4,151,553	1,590,467	1,559,941	
Interest and Dividends	744,102	1,038,487	593,776	1,076,464	1,364,933	
Realized Gains/Losses on Sales of Securities	2,353,332	(6,156)	3,557,777	514,003	195,008	
Permanently Impaired Security Writedowns	†	†	†	†	†	
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†	
Permanently Impaired Writedowns of Other Assets	7	† 605.044	7	716.662	7	
Other Non-Operating Revenues (Gifts, Bequests, etc.)	273,915	605,244	398,899	716,663	2,649,095	
Excess of Revenue over Expenses	(20,937,495)	2,919,724	(14,569,619)	4,285,529	10,520,044	
Extraordinary Gains/Losses	T	†	†	†	Т	
Total Surplus/Deficit	(20,937,495)	2,919,724	(14,569,619)	4,285,529	10,520,044	
Total Change in Unrestricted Net Assets	(25,560,126)	(16,030,006)	(306,815)	13,555,522	304,407	
Net Assets Released for Restrictions - Capital	6,952,800	822,486	674,304	253,231	294,812	
Unrealized Gains/Losses on Investments	(2,688,993)	(1,321,773)	2,333,949	1,761,365	76,979	
Minimum Pension Liability Adjustment	(8,186,438)	(17,950,443)	11,709,551	7,255,397	(9,287,428)	
Transfers From/To Affiliates	(700,000)	(500,000)	(455,000)	†	(1,300,000)	
Mergers	†	†	†	†	†	
Consolidations with Support	†	†	†	†	Ť	
Other Changes	Ť	†	Ť	Ť	†	

[†] Data not available or not applicable

1105 picar i ilia	MaineGeneral Medical Center Augusta, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	2.372	2.766	2.696	3.427	3.064	
Current Ratio without Board Designated and Undesignated Investments	1.685	1.905	1.855	2.252	2.001	
Days in Accounts Receivable	87.124	74.096	70.146	61.985	58.191	
Acid Test	.346	.220	.336	.389	.398	
Days Cash on Hand, Current	24.189	13.270	19.587	17.851	20.279	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	72.151	65.264	68.558	71.796	74.351	
Average Payment Period, Accounts Payable and Accrued Expenses	29.739	28.002	25.428	24.791	27.030	
Average Payment Period, Current Liabilities	69.854	60.434	58.250	45.939	50.891	
Capital Structure						
Equity Financing Ratio	.344	.325	.335	.359	.353	
Fixed Asset Financing	.742	.758	.759	.789	.776	
Cash Flow Divided by Total Debt	.019	.076	.035	.069	.080	
Cash Flow Divided by Total Debt with Operating Income Only	.011	.072	.024	.063	.069	
Debt Service Coverage	1.221	2.230	1.448	1.499	2.116	
Debt Service Coverage with Operating Income Only	1.075	2.159	1.254	1.424	1.942	
Profitability						
Total Margin	(.051)	.006	(.032)	.009	.020	
Operating Margin	(.060)	.003	(.043)	.004	.012	
Non Operating Revenue Margin	(.161)	.561	(.312)	.538	.400	
Return on Assets	(.033)	.005	(.024)	.007	.017	
Return on Equity	(.097)	.015	(.073)	.020	.049	
Markup	2.021	2.084	2.112	2.229	2.294	
Deductible	.501	.503	.526	.529	.544	
Markup Adjustment for Deductible	1.043	1.070	1.037	1.089	1.091	
Reported Income Index	.819	(.182)	47.642	.316	34.559	
Asset Efficiency						
Total Asset Turnover	.654	.737	.760	.807	.853	
Fixed Asset Turnover	.987	1.145	1.177	1.286	1.393	
Average Age of Plant Depreciation Only	6.408	7.203	7.752	10.824	12.278	
Other Financial Ratios						
Total Operating Expense Growth	.045	.046	.035	.015	.066	
Total Operating Revenue Growth	.022	.111	(.010)	.062	.075	
Realized Gains Divided by NonOperating Revenue	.698	(.004)	.782	.223	.046	
Realized Gains Divided by NetIncome	(.112)	(.002)	(.244)	.120	.019	
Long Term Debt to Equity	1.417	1.498	1.448	1.371	1.336	
- ,						

[†] Data not available or not applicable

		Mayo Regional H	ospital Dover-F	oxcroft, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Current Assets	13,857,983	10,939,928	9,920,972	11,335,354	12,681,552
Cash and Investment	5,455,837	2,830,057	2,608,175	2,925,743	1,393,451
Current Assets Whose Use is Limited	†	†	†	†	†
Net Patient Accounts Receivable	5,928,824	5,494,438	5,056,699	5,720,889	8,160,863
Due from Affiliates Third Party Cottlements Receivable	†	† +	10.226	†	700 400
Third Party Settlements Receivable Other Accounts Receivable	 	+	19,326 †	+	368,400
Inventory	767,823	722,215	721,503	825,862	849,253
Other Current Assets	1,705,499	1,893,218	1,515,269	1,862,860	1,909,585
Total Non-Current Assets	23,575,284	24,406,622	29,862,636	32,669,684	29,190,615
Trustee Held Investments	†	†	†	†	+
Board Designated and Undesignated Investments	11,585,367	12,660,431	13,936,755	15,324,939	12,317,714
Due from Affiliates	†	†	†	†	†
Investment in Affiliates	†	†	†	†	†
Other Non-Current Assets	178,307	208,583	250,337	2,384,559	2,384,059
Gross Property, Plant and Equipment (PP&E)	39,953,541	41,297,358	46,978,765	48,244,952	49,614,520
Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	28,141,931 11,811,610	29,759,750 11,537,608	31,303,221 15,675,544	33,284,766	35,125,678
,	• • •			14,960,186	14,488,842
Total Unrestricted Assets	37,433,267	35,346,550	39,783,608	44,005,038	41,872,167
Total Current Liabilities	6,590,462	5,640,118	5,760,068	7,896,397	13,949,200
Current Long Term Debt (LTD)	444,093	445,584	487,361	917,622	5,443,861
Accounts Payable and Accrued Expenses Estimated Third Party Settlements	3,989,297 2,157,072	4,622,481 572,053	4,921,379 †	5,770,479 1,208,296	8,505,339
Due to Affiliates	2,137,072	†	†	1,200,230	· †
Other Current Liabilities	†	†	351,328	†	†
Total Non-Current Liabilities	2,996,739	2,551,155	6,790,295	8,512,210	3,102,045
Long Term Debt	2,996,739	2,551,155	6,790,295	8,512,210	3,102,045
Estimated Third Party Settlements	, , †	†	, , ,	, ,	, ,
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†
Other Non-Current Liabilities			•		
Fund Balance Unrestricted	27,846,066	27,155,277	27,233,245	27,596,431	24,820,922
Total Liabilities & Equity	37,433,267	35,346,550	39,783,608	44,005,038	41,872,167
Total Restricted Assets	965,555	1,239,413	1,046,680	1,073,791	1,060,171
Cash and Investments	965,555	1,239,413	1,046,680	1,073,791	1,060,171
Receivables Other Assets	† +	† +	†	† +	†
	065 555	1 220 412	1 046 690	1 072 701	1 060 171
Total Restricted Liabilities and Equity	965,555	1,239,413	1,046,680	1,073,791	1,060,171
Total Restricted Fund Balance Total Liabilities	965,555	1,239,413 +	1,046,680 †	1,073,791	1,060,171
Total Liabilities Temporarily Restricted Net Assets	540,872	811,101	601,404	629,720	620,950
Permanently Restricted Net Assets	424,683	428,312	445,276	444,071	439,221
community restricted rec / 15565	12 1,000	120,312	113,210	111,071	133,22

[†] Data not available or not applicable

ПОЗРІ	tai i illanciai illion			C M	
		oxcroft, Me.			
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	80,185,539	84,504,336	86,622,311	88,294,242	93,160,178
Gross Inpatient Service Revenue	12,745,980	13,712,271	15,299,874	14,466,078	14,272,742
Gross Outpatient Service Revenue	67,439,559	70,792,065	71,322,437	73,828,164	78,887,436
Free Care (Charity Care)	2,967,891	2,967,289	2,223,381	2,407,494	2,651,150
Bad Debt (Provision for Bad Debt)	2,844,420	2,980,153	2,421,525	2,602,838	3,905,649
Contractuals	31,324,731	32,179,516	35,592,994	36,157,147	36,898,999
Changes in Prior Year Estimated/Final Settlements	(1,655,000)	471,000	(56,000)	136,000	(158,000)
Net Patient Service Revenue	44,703,497	45,906,378	46,440,411	46,990,763	49,862,380
Other Operating Revenue	3,318,910	3,149,295	3,188,608	3,883,017	4,057,244
Total Operating Revenue	48,022,407	49,055,673	49,629,019	50,873,780	53,919,624
Total Operating Expenses	48,033,540	50,661,240	51,415,992	52,379,599	57,122,097
Depreciation and Amortization	1,849,936	1,725,471	1,847,899	2,001,961	2,194,799
Interest	164,235	145,751	154,325	270,810	258,047
Advertising Expenses	†	†	†	†	†
Allowed Advertising Expenses	†	†	†	†	†
Non-Allowed Advertising Expenses	†	†	†	†	†
Salaries and Benefits	30,468,498	31,513,876	32,351,634	32,890,107	34,667,847
Other Operating Expenses	15,550,871	17,276,142	17,062,134	17,216,721	20,001,404
Net Operating Income	(11,133)	(1,605,567)	(1,786,973)	(1,505,819)	(3,202,473)
Total Non-Operating Revenue	(226,347)	906,308	1,558,528	1,848,684	384,738
Total Investment Income	(266,962)	889,208	1,542,656	1,833,094	383,512
Interest and Dividends	215,144	301,214	306,169	335,385	366,837
Realized Gains/Losses on Sales of Securities	(482,106)	587,994	1,236,487	1,497,709	16,675
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	40,615	17,100	15,872	15,590	1,226
Excess of Revenue over Expenses	(237,480)	(699,259)	(228,445)	342,865	(2,817,735)
Extraordinary Gains/Losses	†	251,120	46,594	20,323	15,077
Total Surplus/Deficit	(237,480)	(448,139)	(181,851)	363,188	(2,802,658)
Total Change in Unrestricted Net Assets	(258,122)	(416,931)	(114,765)	390,297	(2,789,129)
Net Assets Released for Restrictions - Capital	†	†	†	†	†
Unrealized Gains/Losses on Investments	(20,642)	31,208	67,086	27,109	13,529
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

	Mayo Regional Hospital Dover-Foxcroft, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.861	4.184	4.142	3.376	1.792
Current Ratio without Board Designated and Undesignated Investments	2.103	1.940	1.722	1.436	.909
Days in Accounts Receivable	48.408	43.686	39.743	44.437	59.739
Acid Test	.828	.502	.453	.371	.100
Days Cash on Hand, Current	43.119	21.109	19.206	21.198	9.260
Days Cash on Hand, Incl Board Designated & Undesignated Investments	134.681	115.540	121.830	132.231	91.113
Average Payment Period, Accounts Payable and Accrued Expenses	31.528	34.478	36.239	41.809	56.519
Average Payment Period, Current Liabilities	52.086	42.068	42.415	57.212	92.694
Capital Structure					
Equity Financing Ratio	.744	.768	.685	.627	.593
Fixed Asset Financing	.254	.221	.433	.569	.214
Cash Flow Divided by Total Debt	.168	.125	.129	.143	(.037)
Cash Flow Divided by Total Debt with Operating Income Only	.192	.015	.005	.030	(.059)
Debt Service Coverage	2.927	1.987	2.957	3.450	(.310)
Debt Service Coverage with Operating Income Only	3.300	.450	.359	1.012	(.638)
Profitability					
Total Margin	(.005)	(.014)	(.004)	.007	(.052)
Operating Margin	(.000)	(.033)	(.036)	(.030)	(.059)
Non Operating Revenue Margin	.953	(1.296)	(6.822)	5.392	(.137)
Return on Assets	(.006)	(.020)	(.006)	.008	(.067)
Return on Equity	(.009)	(.026)	(800.)	.012	(.114)
Markup	1.738	1.730	1.747	1.760	1.702
Deductible	.391	.381	.411	.410	.396
Markup Adjustment for Deductible	1.086	1.095	1.054	1.070	1.056
Reported Income Index	1.162	1.012	(2.930)	.944	1.015
Asset Efficiency					
Total Asset Turnover	1.277	1.413	1.287	1.198	1.297
Fixed Asset Turnover	4.066	4.252	3.166	3.401	3.721
Average Age of Plant Depreciation Only	15.212	17.247	16.940	16.626	16.004
Other Financial Ratios					
Total Operating Expense Growth	.010	.055	.015	.019	.091
Total Operating Revenue Growth	.028	.022	.012	.025	.060
Realized Gains Divided by NonOperating Revenue	2.130	.649	.793	.810	.043
Realized Gains Divided by NetIncome	2.030	(.841)	(5.413)	4.368	(.006)
Long Term Debt to Equity	.108	.094	.249	.308	.125

[†] Data not available or not applicable

	Mercy Hospital Portland, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$	•		
Total Current Assets	52,929,961	40,524,207	24,352,570	25,840,182	33,760,358		
Cash and Investment	10,461,867	4,328,335	(8,364,781)	(9,382,182)	(4,335,400)		
Current Assets Whose Use is Limited	19,917	155,328	165,282	161,089	159,458		
Net Patient Accounts Receivable	30,547,749	26,876,917	24,916,814	26,127,701	27,338,709		
Due from Affiliates	1,518,758	3,149,783	104,595	176,420	6,280		
Third Party Settlements Receivable	473,299	102,000	419,040	2,245,379	3,914,338		
Other Accounts Receivable	4,454,770	1,054,883	1,562,253	1,143,115	1,152,589		
Inventory	4,496,776	4,059,505	4,353,525	4,422,860	4,542,560		
Other Current Assets	956,825	797,456	1,195,842	945,800	981,824		
Total Non-Current Assets	130,237,715	114,964,923	109,062,781	102,561,490	100,781,581		
Trustee Held Investments	5,050,184	4,108,072	391,691	55,477	96,502		
Board Designated and Undesignated Investments	†	16,867	3,679,352	4,067,220	5,351,060		
Due from Affiliates	†	†	†	†	†		
Investment in Affiliates	†	†	†	†	†		
Other Non-Current Assets	9,778,515	6,639,686	5,727,149	4,102,781	4,168,815		
Gross Property, Plant and Equipment (PP&E)	138,698,214	140,670,635	142,321,575	144,108,847	147,312,620		
Accumulated Depreciation	23,289,198	36,470,337	43,056,986	49,772,835	56,147,416		
Net Property, Plant and Equipment (PP&E)	115,409,016	104,200,298	99,264,589	94,336,012	91,165,204		
Total Unrestricted Assets	183,167,676	155,489,130	133,415,351	128,401,672	134,541,939		
Total Current Liabilities	58,833,947	56,209,109	34,059,372	32,962,086	29,705,197		
Current Long Term Debt (LTD)	2,804,458	2,974,169	3,085,687	3,203,984	3,330,693		
Accounts Payable and Accrued Expenses	32,220,913	24,036,848	21,407,639	19,170,474	16,397,910		
Estimated Third Party Settlements	1,756,873	2,223,163	2,249,000	689,000	†		
Due to Affiliates	19,051,703	26,974,929	7,317,046	9,898,628	9,976,594		
Other Current Liabilities	3,000,000	†	†	†	†		
Total Non-Current Liabilities	82,443,999	78,921,407	74,316,649	70,331,293	66,651,767		
Long Term Debt	63,720,444	66,231,144	63,182,199	60,014,893	56,720,837		
Estimated Third Party Settlements	351,000	375,000	67,000	†	†		
Due to Affiliates	†	†	†	†	†		
Self Insurance Fund	6,971,471	2,198,324	1,551,485	1,073,303	1,115,446		
Accrued Pension and Post Retiree Health Benefits	3,078,732	3,141,211	3,668,282	4,056,897	4,234,153		
Other Non-Current Liabilities	8,322,352	6,975,728	5,847,683	5,186,200	4,581,331		
Fund Balance Unrestricted	41,889,730	20,358,614	25,039,330	25,108,293	38,184,975		
Total Liabilities & Equity	183,167,676	155,489,130	133,415,351	128,401,672	134,541,939		
Total Restricted Assets	3,506,724	8,703,054	9,210,586	12,716,202	14,297,161		
Cash and Investments	3,506,724	8,703,054	9,210,586	12,716,202	14,297,161		
Receivables	†	†	†	†	†		
Other Assets	†	†	†	†	+		
Total Restricted Liabilities and Equity	3,506,724	8,703,054	9,210,586	12,716,202	14,297,161		
Total Restricted Fund Balance	3,506,724	8,703,054	9,210,586	12,716,202	14,297,161		
Total Liabilities	†	†	†	†	†		
Temporarily Restricted Net Assets	1,649,546	6,776,487	7,212,788	9,388,919	10,945,754		
Permanently Restricted Net Assets	1,857,178	1,926,567	1,997,798	3,327,283	3,351,407		

[†] Data not available or not applicable

		Mercy F	lospital Portland	l, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	1
Total Gross Patient Service Revenue (GPSR)	529,496,481	534,217,130	510,518,758	542,283,180	529,528,923
Gross Inpatient Service Revenue	176,508,621	176,481,309	160,954,173	166,440,707	169,084,465
Gross Outpatient Service Revenue	352,987,860	357,735,821	349,564,585	375,842,473	360,444,458
Free Care (Charity Care)	13,808,471	10,682,028	8,709,325	9,441,801	4,746,002
Bad Debt (Provision for Bad Debt)	19,083,611	11,804,106	15,904,354	17,309,366	12,397,949
Contractuals	283,413,323	296,999,880	278,320,099	297,155,240	285,293,402
Changes in Prior Year Estimated/Final Settlements	(502,704)	(509,229)	(875,654)	(493,040)	(3,080,276)
Net Patient Service Revenue	213,693,780	215,240,345	208,460,634	218,869,813	230,171,846
Other Operating Revenue	3,855,111	4,898,145	3,705,489	4,261,993	4,140,746
Total Operating Revenue	217,548,891	220,138,490	212,166,123	223,131,806	234,312,592
Total Operating Expenses	239,788,262	237,582,512	216,097,467	221,590,233	221,939,349
Depreciation and Amortization	13,837,221	13,264,858	7,161,702	6,974,016	6,436,310
Interest	2,294,689	2,355,183	2,388,317	2,283,982	2,171,683
Advertising Expenses	524,603	421,122	253,948	427,239	550,641
Allowed Advertising Expenses	2,206	44,041	4,155	5,056	5,060
Non-Allowed Advertising Expenses	522,397	377,081	249,793	422,183	545,581
Salaries and Benefits	126,575,306	121,725,248	107,499,634	112,072,530	117,314,217
Other Operating Expenses	96,556,443	99,816,101	98,793,866	99,832,466	95,466,498
Net Operating Income	(22,239,371)	(17,444,022)	(3,931,344)	1,541,573	12,373,243
Total Non-Operating Revenue	(128,240)	42,039	71,296	83,312	(160,810)
Total Investment Income	25,004	42,939	28,889	66,164	1,866
Interest and Dividends	25,004	42,939	28,889	66,164	1,866
Realized Gains/Losses on Sales of Securities	†	†	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	100,000
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(153,244)	(900)	42,407	17,148	(262,676)
Excess of Revenue over Expenses	(22,367,611)	(17,401,983)	(3,860,048)	1,624,885	12,212,433
Extraordinary Gains/Losses	(22.257.614)	†	(2.050.040)	†	12.242.422
Total Surplus/Deficit	(22,367,611)	(17,401,983)	(3,860,048)	1,624,885	12,212,433
Total Change in Unrestricted Net Assets	(16,009,488)	(21,531,116)	4,680,716	68,963	13,076,680
Net Assets Released for Restrictions - Capital	678,417	239,369	86,170	7,533	1,749,919
Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	†	(4.252.525)	†	(4 552 455)	(227.472)
Transfers From/To Affiliates	5,679,706	(4,368,502)	8,454,594	(1,563,455)	(885,672)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

		Mercy Hos	pital Portland, M	le.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	.900	.721	.823	.907	1.317
Current Ratio without Board Designated and Undesignated Investments	.900	.721	.715	.784	1.137
Days in Accounts Receivable	52.177	45.577	43.628	43.572	43.353
Acid Test	.178	.080	(.241)	(.280)	(.141)
Days Cash on Hand, Current	16.932	7.296	(14.324)	(15.682)	(7.073)
Days Cash on Hand, Incl Board Designated & Undesignated Investments	16.932	7.323	(7.896)	(8.765)	1.990
Average Payment Period, Accounts Payable and Accrued Expenses	52.049	39.112	37.398	32.603	27.773
Average Payment Period, Current Liabilities	95.040	91.461	59.500	56.059	50.312
Capital Structure					
Equity Financing Ratio	.229	.131	.188	.196	.284
Fixed Asset Financing	.552	.636	.637	.636	.622
Cash Flow Divided by Total Debt	(.060)	(.031)	.030	.083	.194
Cash Flow Divided by Total Debt with Operating Income Only	(.059)	(.031)	.030	.082	.195
Debt Service Coverage	(1.254)	(.345)	1.061	2.027	3.873
Debt Service Coverage with Operating Income Only	(1.228)	(.354)	1.048	2.011	3.903
Profitability					
Total Margin	(.103)	(.079)	(.018)	.007	.052
Operating Margin	(.102)	(.079)	(.019)	.007	.053
Non Operating Revenue Margin	.006	(.002)	(.018)	.051	(.013)
Return on Assets	(.122)	(.112)	(.029)	.013	.091
Return on Equity	(.534)	(.855)	(.154)	.065	.320
Markup	2.224	2.269	2.380	2.466	2.405
Deductible	.535	.556	.545	.548	.539
Markup Adjustment for Deductible	1.042	1.019	1.092	1.125	1.119
Reported Income Index	1.397	.808	(.825)	23.562	.934
Asset Efficiency					
Total Asset Turnover	1.187	1.416	1.591	1.738	1.740
Fixed Asset Turnover	1.885	2.113	2.137	2.365	2.570
Average Age of Plant Depreciation Only	1.683	2.749	6.012	7.137	8.724
Other Financial Ratios					
Total Operating Expense Growth	.085	(.009)	(.090)	.025	.002
Total Operating Revenue Growth	(.027)	.012	(.036)	.052	.050
Realized Gains Divided by NonOperating Revenue	†	†	†	†	†
Realized Gains Divided by NetIncome	†	†	†	†	†
Long Term Debt to Equity	1.521	3.253	2.523	2.390	1.485

[†] Data not available or not applicable

	Mid Coast Hospital Brunswick, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	4	,		
Total Current Assets	38,221,984	38,774,419	42,779,683	48,926,870	55,045,368		
Cash and Investment	5,236,629	5,691,528	8,390,997	5,806,016	8,289,649		
Current Assets Whose Use is Limited	711,121	711,123	†	†	†		
Net Patient Accounts Receivable	25,030,337	24,605,411	26,897,357	34,783,240	38,678,689		
Due from Affiliates	1,424,724	1,399,704	816,166	1,608,044	1,251,246		
Third Party Settlements Receivable	†	†	†	†	†		
Other Accounts Receivable	†	†	†	†	†		
Inventory	2,974,822	2,990,867	3,117,208	3,261,612	3,018,870		
Other Current Assets	2,844,351	3,375,786	3,557,955	3,467,958	3,806,914		
Total Non-Current Assets	121,228,577	126,419,171	134,388,122	132,740,310	135,040,548		
Trustee Held Investments	†	†	3,340,690	†	†		
Board Designated and Undesignated Investments	49,641,007	52,808,487	51,686,382	49,997,027	53,377,687		
Due from Affiliates	1,198,895	1,064,419	1,179,917	1,111,882	1,105,269		
Investment in Affiliates	†	†	†	†	†		
Other Non-Current Assets	11,427,603	13,310,392	15,018,807	17,259,076	18,046,439		
Gross Property, Plant and Equipment (PP&E)	122,418,210	128,350,918	135,786,821	141,239,201	144,517,717		
Accumulated Depreciation	63,457,138	69,115,045	72,624,495	76,866,876	82,006,564		
Net Property, Plant and Equipment (PP&E)	58,961,072	59,235,873	63,162,326	64,372,325	62,511,153		
Total Unrestricted Assets	159,450,561	165,193,590	177,167,805	181,667,180	190,085,916		
Total Current Liabilities	20,129,824	20,308,880	20,938,033	20,943,582	21,695,625		
Current Long Term Debt (LTD)	1,458,405	1,518,848	3,372,007	3,291,676	3,291,676		
Accounts Payable and Accrued Expenses	14,930,286	15,657,105	15,883,344	16,158,622	18,054,569		
Estimated Third Party Settlements	3,741,133	3,132,927	1,682,682	1,493,284	349,380		
Due to Affiliates	†	†	†	†	†		
Other Current Liabilities	†	†	†	†	†		
Total Non-Current Liabilities	39,289,443	39,794,757	45,281,873	44,283,706	41,498,543		
Long Term Debt	27,229,954	25,698,238	29,442,489	26,169,866	22,897,244		
Estimated Third Party Settlements	†	†	†	†	†		
Due to Affiliates	†	†	†	†	†		
Self Insurance Fund	†	†	†	†	†		
Accrued Pension and Post Retiree Health Benefits	12.050.400	†	†	†	†		
Other Non-Current Liabilities	12,059,489	14,096,519	15,839,384	18,113,840	18,601,299		
Fund Balance Unrestricted	100,031,294	105,089,953	110,947,899	116,439,892	126,891,748		
Total Liabilities & Equity	159,450,561	165,193,590	177,167,805	181,667,180	190,085,916		
Total Restricted Assets	18,128,679	19,231,175	21,497,218	23,024,539	22,663,138		
Cash and Investments	18,128,679	19,231,175	21,264,125	22,454,566	22,546,407		
Receivables	†	†	233,093	569,973	116,731		
Other Assets	Ť	†	†	†	†		
Total Restricted Liabilities and Equity	18,128,679	19,231,175	21,497,218	23,024,539	22,663,138		
Total Restricted Fund Balance	18,128,679	19,231,175	21,497,218	23,024,539	22,663,138		
Total Liabilities	†	†	†	†	†		
Temporarily Restricted Net Assets	10,036,160	11,076,041	13,284,181	14,763,496	14,353,422		
Permanently Restricted Net Assets	8,092,519	8,155,134	8,213,037	8,261,043	8,309,716		

[†] Data not available or not applicable

Поэрг	tai i ilialiciai Illioi			viels Mo	
	FV 2015		Hospital Brunsv		EV 2010
DATA ELEMENTO	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS		\$		\$	
Total Gross Patient Service Revenue (GPSR)	299,702,726	352,852,401	392,512,328	438,782,015	499,188,815
Gross Inpatient Service Revenue	80,427,856	88,057,518	94,998,613	171,151,403	207,088,549
Gross Outpatient Service Revenue	219,274,870	264,794,883	297,513,715	267,630,612	292,100,266
Free Care (Charity Care)	5,032,555	5,779,733	5,876,108	5,159,790	4,085,671
Bad Debt (Provision for Bad Debt)	10,087,708	12,592,376	14,732,594	18,865,445	24,604,243
Contractuals	137,977,144	165,031,672	193,463,470	229,633,992	265,316,966
Changes in Prior Year Estimated/Final Settlements	(768,000)	160 440 620	170 440 156	105 122 700	7
Net Patient Service Revenue	147,373,319	169,448,620	178,440,156	185,122,788	205,181,935
Other Operating Revenue	5,161,139	5,894,137	5,395,582	5,290,089	4,968,616
Total Operating Revenue	152,534,458	175,342,757	183,835,738	190,412,877	210,150,551
Total Operating Expenses	149,627,287	174,192,175	180,805,174	189,722,242	204,159,047
Depreciation and Amortization	5,658,751	5,907,252	6,157,076	6,729,248	6,965,855
Interest	1,611,095	1,553,364	1,179,739	923,371	910,164
Advertising Expenses	341,218	274,463	249,487	245,925	215,081
Allowed Advertising Expenses	†	†	†	†	†
Non-Allowed Advertising Expenses	341,218	274,463	249,487	245,925	215,081
Salaries and Benefits	85,017,633	99,012,275	102,064,560	108,190,661	113,229,781
Other Operating Expenses	56,998,590	67,444,821	71,154,312	73,633,037	82,838,166
Net Operating Income	2,907,171	1,150,582	3,030,564	690,635	5,991,504
Total Non-Operating Revenue	2,888,273	2,163,445	2,050,388	3,282,648	3,718,489
Total Investment Income	2,713,675	1,903,248	1,810,028	3,048,993	3,186,640
Interest and Dividends	2,281,984	1,922,158	1,872,671	2,530,286	2,568,686
Realized Gains/Losses on Sales of Securities	431,691	(18,910)	(62,643)	518,707	617,954
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	174,598	260,197	240,360	233,655	531,849
Excess of Revenue over Expenses	5,795,444	3,314,027	5,080,952	3,973,283	9,709,993
Extraordinary Gains/Losses	593,865	242,890	(895,539)	†	†
Total Surplus/Deficit	6,389,309	3,556,917	4,185,413	3,973,283	9,709,993
Total Change in Unrestricted Net Assets	5,956,379	5,058,659	5,857,946	5,491,993	10,451,856
Net Assets Released for Restrictions - Capital	261,770	40,000	3,966	999,105	514,790
Unrealized Gains/Losses on Investments	(694,700)	1,461,742	1,668,567	519,605	227,073
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

1100ptedi 1111		Mid Coast Hos	spital Brunswick	, Me	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.365	4.510	4.512	4.723	4.997
Current Ratio without Board Designated and Undesignated Investments	1.899	1.909	2.043	2.336	2.537
Days in Accounts Receivable	61.993	53.001	55.019	68.581	68.806
Acid Test	.295	.315	.401	.277	.382
Days Cash on Hand, Current	15.079	13.887	17.536	11.581	15.344
Days Cash on Hand, Incl Board Designated & Undesignated Investments	140.933	128.425	125.557	111.305	114.145
Average Payment Period, Accounts Payable and Accrued Expenses	37.852	33.959	33.195	32.230	33.419
Average Payment Period, Current Liabilities	51.035	44.049	43.759	41.774	40.158
Capital Structure					
Equity Financing Ratio	.627	.636	.626	.641	.668
Fixed Asset Financing	.462	.434	.466	.407	.366
Cash Flow Divided by Total Debt	.193	.153	.170	.164	.264
Cash Flow Divided by Total Debt with Operating Income Only	.144	.117	.139	.114	.205
Debt Service Coverage	4.335	3.578	4.602	2.707	4.185
Debt Service Coverage with Operating Income Only	3.376	2.859	3.842	1.942	3.300
Profitability					
Total Margin	.037	.019	.027	.021	.045
Operating Margin	.019	.007	.016	.004	.029
Non Operating Revenue Margin	.498	.653	.404	.826	.383
Return on Assets	.036	.020	.029	.022	.051
Return on Equity	.058	.032	.046	.034	.077
Markup	2.037	2.059	2.201	2.341	2.469
Deductible	.460	.468	.493	.523	.531
Markup Adjustment for Deductible	1.115	1.112	1.131	1.130	1.170
Reported Income Index	.973	.655	.867	.723	.929
Asset Efficiency					
Total Asset Turnover	.975	1.075	1.049	1.066	1.125
Fixed Asset Turnover	2.587	2.960	2.911	2.958	3.362
Average Age of Plant Depreciation Only	11.214	11.700	11.795	11.423	11.773
Other Financial Ratios					
Total Operating Expense Growth	.127	.164	.038	.049	.076
Total Operating Revenue Growth	.120	.150	.048	.036	.104
Realized Gains Divided by NonOperating Revenue	.149	(.009)	(.031)	.158	.166
Realized Gains Divided by NetIncome					
reduzed camb birided by recurredine	.074	(.006)	(.012)	.131	.064

[†] Data not available or not applicable

	Millinocket Regional Hospital Millinocket, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	5,469,493	8,186,772	12,747,199	6,900,742	8,250,482		
Cash and Investment	303,888	480,312	249,516	324,194	406,822		
Current Assets Whose Use is Limited	†	†	†	137,588	137,160		
Net Patient Accounts Receivable	2,799,361	3,629,306	3,957,321	2,942,414	3,192,232		
Due from Affiliates	†	†	†	92,604	(28,550)		
Third Party Settlements Receivable	154,574	76,623	1,610,000	(758,561)	†		
Other Accounts Receivable	166,241	185,924	4,453,943	3,272,922	235,496		
Inventory	518,715	577,617	637,893	600,159	608,014		
Other Current Assets	1,526,714	3,236,990	1,838,526	289,422	3,699,308		
Total Non-Current Assets	18,538,230	15,467,954	12,292,803	9,899,155	8,106,094		
Trustee Held Investments	369,496	220,122	220,122	220,122	220,122		
Board Designated and Undesignated Investments	11,110,283	8,072,483	5,229,132	3,461,215	2,035,883		
Due from Affiliates	†	†	†	†	†		
Investment in Affiliates	1,329,274	1,420,169	1,466,353	1,303,570	1,238,958		
Other Non-Current Assets	12,632	11,229	9,825	36,385	211,945		
Gross Property, Plant and Equipment (PP&E)	19,725,516	20,540,284	20,918,546	21,105,605	20,037,948		
Accumulated Depreciation	14,008,971	14,796,333	15,551,175	16,227,742	15,638,762		
Net Property, Plant and Equipment (PP&E)	5,716,545	5,743,951	5,367,371	4,877,863	4,399,186		
Total Unrestricted Assets	24,007,723	23,654,726	25,040,002	16,799,897	16,356,576		
Total Current Liabilities	5,407,725	6,383,080	9,627,049	7,260,154	8,685,548		
Current Long Term Debt (LTD)	204,773	205,734	243,546	243,546	83,546		
Accounts Payable and Accrued Expenses	2,303,927	4,018,865	5,017,510	4,954,339	6,994,219		
Estimated Third Party Settlements	1,490,371	740,000		, , _†	(75,978)		
Due to Affiliates	†	†	†	(238)	†		
Other Current Liabilities	1,408,654	1,418,481	4,365,993	2,062,507	1,683,761		
Total Non-Current Liabilities	4,347,416	4,014,361	3,868,494	3,512,740	3,359,806		
Long Term Debt	4,347,416	4,014,361	3,868,494	3,582,627	3,359,806		
Estimated Third Party Settlements	, , ,	, , _†	†	†	†		
Due to Affiliates	†	†	†	26,667	†		
Self Insurance Fund	†	†	†	†	†		
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†		
Other Non-Current Liabilities	†	†	†	(96,554)	†		
Fund Balance Unrestricted	14,252,582	13,257,285	11,544,459	6,027,003	4,311,222		
Total Liabilities & Equity	24,007,723	23,654,726	25,040,002	16,799,897	16,356,576		
Total Restricted Assets	129,052	5,000	5,000	415,661	340,826		
Cash and Investments	124,052	†	5,000	415,661	335,962		
Receivables	, †	†	, †	, †	4,864		
Other Assets	5,000	5,000	†	†	, +		
Total Restricted Liabilities and Equity	129,052	5,000	5,000	415,661	340,826		
Total Restricted Fund Balance	113,899	5,000	5,000	410,261	339,348		
Total Liabilities	15,153	. †	, +	5,400	1,478		
Temporarily Restricted Net Assets	108,899	†	†	405,261	334,303		
Permanently Restricted Net Assets	5,000	5,000	5,000	5,000	5,045		

[†] Data not available or not applicable

Ποσρί	Millinocket Regional Hospital Millinocket, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$	\$	\$		
Total Gross Patient Service Revenue (GPSR)	42,466,562	45,220,271	49,793,640	52,254,707	50,535,638	
Gross Inpatient Service Revenue	11,221,843	10,876,196	12,483,239	9,806,383	7,751,731	
Gross Outpatient Service Revenue	31,244,719	34,344,075	37,310,401	42,448,324	42,783,907	
Free Care (Charity Care)	1,111,288	1,153,713	884,496	879,589	704,422	
Bad Debt (Provision for Bad Debt)	1,374,495	1,435,843	2,120,423	2,956,539	2,016,302	
Contractuals	15,607,496	16,976,661	18,731,831	21,017,920	19,743,606	
Changes in Prior Year Estimated/Final Settlements	(750,000)	(86,000)	16,000	237,203	†	
Net Patient Service Revenue	25,123,283	25,740,054	28,040,890	27,163,456	28,071,308	
Other Operating Revenue	190,190	431,160	398,071	698,895	836,764	
Total Operating Revenue	25,313,473	26,171,214	28,438,961	27,862,351	28,908,072	
Total Operating Expenses	26,103,114	27,044,172	30,763,937	33,681,910	30,939,340	
Depreciation and Amortization	823,843	788,765	769,771	686,571	537,836	
Interest	197,817	181,658	168,294	155,154	161,854	
Advertising Expenses	32,508	15,541	18,329	15,893	13,576	
Allowed Advertising Expenses	17,260	10,007	18,329	15,893	13,576	
Non-Allowed Advertising Expenses	15,248	5,534	†	†	†	
Salaries and Benefits	16,381,287	17,224,434	19,135,794	20,649,844	18,781,594	
Other Operating Expenses	8,667,659	8,833,774	10,671,749	12,174,448	11,444,480	
Net Operating Income	(789,641)	(872,958)	(2,324,976)	(5,819,559)	(2,031,268)	
Total Non-Operating Revenue	634,354	439,313	941,220	797,498	391,677	
Total Investment Income	648,231	430,185	967,985	1,020,042	518,683	
Interest and Dividends	175,374	163,990	131,903	102,093	64,668	
Realized Gains/Losses on Sales of Securities	472,857	266,195	836,082	917,949	454,015	
Permanently Impaired Security Writedowns	†	†	†	†	†	
Gains/Losses on Joint Ventures/Equity Investments	(33,467)	(27,406)	(73,816)	(220,175)	(80,447)	
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†	
Other Non-Operating Revenues (Gifts, Bequests, etc.)	19,590	36,534	47,051	(2,369)	(46,559)	
Excess of Revenue over Expenses	(155,287)	(433,645)	(1,383,756)	(5,022,061)	(1,639,591)	
Extraordinary Gains/Losses	Ť	†	†	†	†	
Total Surplus/Deficit	(155,287)	(433,645)	(1,383,756)	(5,022,061)	(1,639,591)	
Total Change in Unrestricted Net Assets	(135,859)	(995,301)	(1,712,827)	(5,517,456)	(1,107,155)	
Net Assets Released for Restrictions - Capital	†	†	†	11,970	137,003	
Unrealized Gains/Losses on Investments	19,428	(651,974)	(329,071)	(507,365)	395,433	
Minimum Pension Liability Adjustment	†	†	†	†	†	
Transfers From/To Affiliates	†	†	†	†	†	
Mergers	†	†	†	†	†	
Consolidations with Support	†	90,318	†	†	†	
Other Changes	†	†	†	†	†	

[†] Data not available or not applicable

Name	1 100 picar 1 inta		Millinocket Regiona		ocket, Me.	
						FY 2019
Current Ratio with Board Designated and Undesignated Investments 3.066 2.547 1.867 1.427 1.184 1.950 3	RATIOS					
Current Ratio without Board Designated and Undesignated Investments 1.011 1.283 1.324 9.50 9.50 Days in Accounts Receivable 40.670 51.464 51.511 39.538 41.507 Acid Test .056 .075 .026 .064 .063 Days Cash on Hand, Current 4.388 6.677 3.035 5.108 6.331 Average Payment Period, Accounts Payable and Accrued Expenses 33.266 55.870 61.058 54.806 83.972 Average Payment Period, Accounts Payable and Accrued Expenses 33.266 55.870 61.058 54.806 83.972 Average Payment Period, Accounts Payable and Accrued Expenses 33.266 55.870 61.058 54.806 83.972 Average Payment Period, Accounts Payable and Accrued Expenses 33.266 55.870 61.058 54.806 83.972 Average Payment Period, Accounts Payable and Accrued Expenses 33.266 55.870 61.058 54.806 83.972 Captal Structure 50.000 50.000 60.000 60.000 60.000 721 734 76	Liquidity					
Days in Accounts Receivable 40.670 51.464 51.511 39.538 41.507 Acid Test .056 .075 .026 .064 .063 Days Cash on Hand, Current 4.388 6.677 3.036 5.108 .6331 Days Cash on Hand, Ind Board Designated & Undesignated Investments 164.806 118.90 66.670 43.397 30.974 Average Payment Period, Current Liabilities 78.081 88.737 117.152 80.313 104.279 Capital Structure Tegulty Financing Ratio .594 .560 .461 .359 .264 Fixed Asset Financing .760 .699 .721 .734 .764 Cash Flow Divided by Total Debt .069 .034 .045 .040 .091 Cash Flow Divided by Total Debt with Operating Income Only .004 .008 .115 .476 .124 Debt Service Coverage with Operating Income Only .005 .034 .045 .402 .291 Debt Service Coverage with Operating Income Only .053 .252 .3708						
Acid Test .056 .075 .026 .064 .063 Days Cash on Hand, Lind Board Designated & Undesignated Investments 164.806 118.900 66.670 43.397 30.974 Average Payment Period, Accounts Payable and Accrued Expenses 32.266 55.870 61.058 54.806 83.972 Average Payment Period, Current Liabilities 78.081 88.737 117.152 80.313 104.279 Equity Financing Ratio .594 .560 .461 .359 .264 Exiked Asset Financing .760 .699 .034 .045 .602 .091 Cash Flow Divided by Total Debt .069 .034 .045 .602 .091 Sah Flow Divided by Total Debt with Operating Income Only .004 .008 .0112 .476 .638 Debt Service Coverage 1.987 1.389 1.192 .10.485 .2318 Debt Service Coverage with Operating Income Only .004 .008 .0119 .0144 .014 .014 .014 .014 .014 .014 .01	5 5					
Days Cash on Hand, Current 4.388 6.677 3.036 5.108 6.531 Days Cash on Hand, Ind Board Designated & Undesignated Investments 164.806 118.900 66.670 43.397 30.942 Average Payment Period, Accounts Payable and Accrued Expenses 33.266 55.870 61.058 54.806 83.972 Average Payment Period, Current Liabilities 7.808 88.737 117.152 80.313 104.279 Capital Structure 2 2 5.94 5.50 461 3.39 2.64 Fixed Asset Financing 7.60 6.699 7.21 734 .764 Cash Flow Divided by Total Debt 0.069 0.034 (.045) (.402) (.091) Cash Flow Divided by Total Debt with Operating Income Only 0.04 (.008) (.115) (.476) (.124) Debt Service Coverage with Operating Income Only 5.32 2.52 3.708) (12.485) (.318) Debt Service Coverage with Operating Income Only 5.32 2.52 3.708) (12.485) (.328) Profitability						
Days Cash on Hand, Ind Board Designated & Undesignated Investments 164.806 118.900 66.670 43.397 30.974 Average Payment Period, Accounts Payable and Accrued Expenses 33.266 55.870 61.058 54.806 83.972 Average Payment Period, Current Liabilities 75.801 88.737 117.152 80.313 104.279 Capital Structure Equity Financing Ratio .594 .560 .461 .359 .264 Fixed Asset Financing .760 .699 .721 .734 .764 Cash Flow Divided by Total Debt .0069 .034 (.045) .402 (.091) Cash Flow Divided by Total Debt with Operating Income Only .004 .008 .115 .476 .124 Debt Service Coverage 1.987 1.389 (1.192 .10485 .2.318 Debt Service Coverage with Operating Income Only .532 .252 .3708 .12485 .2.318 Debt Service Coverage with Operating Income Only .001 .001 .001 .001 .001 .001 .001						
Average Payment Period, Accounts Payable and Accrued Expenses 33.266 55.870 61.058 54.806 83.972 Average Payment Period, Current Liabilities 78.081 88.737 117.152 80.313 104.272 Capital Structure Equity Financing Ratio .594 .560 .461 .359 .264 Fixed Asset Financing .760 .699 .721 .734 .766 Cash Flow Divided by Total Debt .069 .034 .045 .476 .609 Cash Flow Divided by Total Debt with Operating Income Only .004 .008 .115 .476 .124 Debt Service Coverage with Operating Income Only .032 .252 .3708 .1245 .238 Debt Service Coverage with Operating Income Only .532 .252 .3708 .1245 .1465 .238 Debt Service Coverage with Operating Income Only .532 .252 .3708 .1245 .1475 .238 .238 .248 .248 .248 .248 .248 .248 .248 .248 .248 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Average Payment Period, Current Liabilities 78.081 88.737 117.152 80.313 104.279						
Capital Structure Equity Financing Ratio .594 .560 .461 .359 .264 Fixed Asset Financing .760 .699 .721 .734 .764 Cash Flow Divided by Total Debt .069 .034 .045) .402) .091) Cash Flow Divided by Total Debt with Operating Income Only .004 .008) .1.15 .476 .124 Debt Service Coverage with Operating Income Only .532 .252 .3.708 .12,485 .2.318 Debt Service Coverage with Operating Income Only .532 .252 .3.708 .12,485 .2.318 Debt Service Coverage with Operating Income Only .532 .252 .3.708 .12,485 .2.318 Debt Service Coverage with Operating Income Only .532 .252 .3.708 .12,485 .2.318 Debt Service Coverage with Operating Income Only .532 .252 .3.708 .12,485 .2.318 Debt Service Coverage with Operating Income Only .006 .016 .047 .1.75 .0.22 .2.299 .0.709						
Equity Financing Ratio .594 .550 .461 .359 .264 Fixed Asset Financing .760 .699 .721 .734 .764 Cash Flow Divided by Total Debt .069 .034 .(045) .(402) .(091) Cash Flow Divided by Total Debt with Operating Income Only .004 .(008) .(115) .(476) .(124) Debt Service Coverage 1.987 1.389 (1.192) .(1048) .(2.318) Debt Service Coverage with Operating Income Only .032 .252 (3.708) .(12.485) .(2.318) Debt Service Coverage with Operating Income Only .032 .252 .(3708) .(1.1485) .(2.318) Debt Service Coverage with Operating Income Only .032 .252 .(3708) .(1.1485) .(2.318) Debt Service Coverage with Operating Income Only .001 .013 .033 .082 .(209) .(0700 Debt Service Coverage with Operating Income Only .(006) .018 .055 .(299) .(.0700 Non O	Average Payment Period, Current Liabilities	78.081	88.737	117.152	80.313	104.279
Fixed Asset Financing .760 .699 .721 .734 .764 Cash Flow Divided by Total Debt .069 .034 .045 .402) .091 Cash Flow Divided by Total Debt with Operating Income Only .004 .008 .115 .476 .124 Debt Service Coverage 1.987 1.389 (1.192) .10.485 .2385 Profitability .005 .6016 .047) .1.75 .056 Operating Margin .006 .016 .047) .1.75 .050 Operating Revenue Margin .001 .033 .082) .209 .070 Non Operating Revenue Margin .006 .018 .055 .299 .100 Return on Equity .006 .018 .055 .299 .100 Markup Adjustment for Deductible .368 .375 .376 .402 .391 Reported Income Index .1.03 .1.060 .1.03 .1.01 .90 .90 Asset Efficiency .1.081 .1.125 .1	Capital Structure					
Cash Flow Divided by Total Debt .069 .034 (.045) (.402) (.091) Cash Flow Divided by Total Debt with Operating Income Only .004 (.008) (.115) (.476) (.124) Debt Service Coverage .1.987 1.389 (1.192) (1048) (.2318) Debt Service Coverage with Operating Income Only .532 .252 (3.708) (12.485) (3.285) Profitability Total Margin (.006) (.016) (.047) (.175) (.056) Operating Margin (.031) (.033) (.082) (.209) (.070) Non Operating Revenue Margin (4.085) (1.013) (.680) (.159) (.239) Return on Assets (.006) (.011) (.033) (.055) (.299) (.100) Return on Equity (.011) (.033) (.120) (.833) (.380) Markup Agiustment for Deductible 1.634 1.688 1.632 1.572 1.660 Deductible 1.036 1.060 1.023	Equity Financing Ratio	.594			.359	.264
Cash Flow Divided by Total Debt with Operating Income Only .004 (.008) (.115) (.476) (.124) Debt Service Coverage 1.987 1.389 (1.192) (10.485) (2.318) Debt Service Coverage with Operating Income Only 5.32 2.52 2.50 (.070) (2.485) (2.318) Profitability Total Margin (.006) (.016) (.047) (.175) (.056) Operating Margin (.031) (.033) (.082) (.209) (.070) Non Operating Revenue Margin (.006) (.0113) (.680) (.159) (.239) Return on Assets (.006) (.011) (.033) (.080) (.159) (.239) Return on Equity (.011) (.033) (.120) (.833) (.380) Markup Adjustment for Deductible 1.634 1.688 1.632 1.572 1.660 Deductible .368 .375 .376 .402 .391 Markup Adjustment for Deductible 1.034 1.060 1.023 <td>Fixed Asset Financing</td> <td></td> <td></td> <td></td> <td>.734</td> <td>.764</td>	Fixed Asset Financing				.734	.764
Debt Service Coverage	Cash Flow Divided by Total Debt					(.091)
Debt Service Coverage with Operating Income Only .532 .252 .3,708 .12.485 .3,285 .2,285						
Profitability Total Margin (.006) (.016) (.047) (.175) (.056) Operating Margin (.031) (.033) (.082) (.209) (.070) Non Operating Revenue Margin (4.085) (1.013) (.680) (.159) (.239) Return on Assets (.006) (.018) (.055) (.299) (.100) Return on Equity (.011) (.033) (.120) (.833) (.380) Markup 1.634 1.688 1.632 1.572 1.660 Deductible 3.68 3.75 3.76 402 3.91 Markup Adjustment for Deductible 1.036 1.060 1.023 948 1.022 Reported Income Index 1.143 4.36 .808 .910 .956 Asset Efficiency Total Asset Turnover 4.428 4.556 5.298 5.712 6.571 Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 29.077	5			· · · · · · · · · · · · · · · · · · ·		
Total Margin (.006) (.016) (.047) (.175) (.056) Operating Margin (.031) (.033) (.082) (.209) (.070) Non Operating Revenue Margin (4.085) (1.013) (.680) (.159) (.239) Return on Assets (.006) (.018) (.655) (.299) (.100) Return on Equity (.011) (.033) (.120) (.833) (.380) Markup 1.634 1.688 1.632 1.572 1.660 Deductible 3.68 3.75 3.76 .402 3.91 Markup Adjustment for Deductible 1.036 1.060 1.023 .948 1.022 Reported Income Index 1.143 .436 .808 .910 .956 Asset Efficiency Total Asset Turnover 4.428 4.556 5.298 5.712 6.571 Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 29.077 Other Financial Ratios	Debt Service Coverage with Operating Income Only	.532	.252	(3.708)	(12.485)	(3.285)
Operating Margin (.031) (.033) (.082) (.209) (.070) Non Operating Revenue Margin (4.085) (1.013) (.680) (.159) (.239) Return on Assets (.006) (.018) (.055) (.299) (.100) Return on Equity (.011) (.033) (.120) (.833) (.300) Markup 1.634 1.688 1.632 1.572 1.660 Deductible 3.68 3.75 3.76 .402 .391 Markup Adjustment for Deductible 1.036 1.060 1.023 .948 1.022 Reported Income Index 1.143 .436 .808 .910 .956 Asset Efficiency 1.081 1.125 1.173 1.706 1.791 Fixed Asset Turnover 1.081 1.125 1.173 1.706 1.791 Fixed Asset Turnover 4.428 4.556 5.298 5.712 6.571 Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 <td>Profitability</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Profitability					
Non Operating Revenue Margin (4.085) (1.013) (.680) (.159) (.239) Return on Assets (.006) (.018) (.055) (.299) (.100) Return on Equity (.011) (.033) (.120) (.833) (.380) Markup 1.634 1.688 1.632 1.572 1.660 Deductible 3.68 3.75 3.76 4.02 3.91 Markup Adjustment for Deductible 1.036 1.060 1.023 .948 1.022 Reported Income Index 1.036 1.060 1.023 .948 1.022 Resorted Income Index 1.143 4.36 .808 .910 .956 Asset Efficiency Total Asset Turnover 1.081 1.125 1.173 1.706 1.791 Fixed Asset Turnover 4.428 4.556 5.298 5.712 6.571 Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 29.077 Other Financial Ratios <td>Total Margin</td> <td>(.006)</td> <td>(.016)</td> <td>(.047)</td> <td>(.175)</td> <td>(.056)</td>	Total Margin	(.006)	(.016)	(.047)	(.175)	(.056)
Return on Assets (.006) (.018) (.055) (.299) (.100) Return on Equity (.011) (.033) (.120) (.833) (.380) Markup 1.634 1.688 1.632 1.572 1.660 Deductible 3.68 3.375 3.76 4.02 3.91 Markup Adjustment for Deductible 1.036 1.060 1.023 .948 1.022 Reported Income Index 1.143 .436 .808 .910 .956 Asset Efficiency 1.081 1.125 1.173 1.706 1.791 Fixed Asset Turnover 1.081 1.125 1.173 1.706 1.791 Fixed Asset Turnover 4.428 4.556 5.298 5.712 6.571 Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 29.077 Other Financial Ratios Total Operating Expense Growth (.042) .036 .138 .095 (.081) Total Operating Revenue Growth .0	Operating Margin	(.031)	(.033)	(.082)	(.209)	(.070)
Return on Equity (.011) (.033) (.120) (.833) (.380) Markup 1.634 1.688 1.632 1.572 1.660 Deductible 368 3.75 3.76 .402 .391 Markup Adjustment for Deductible 1.036 1.060 1.023 .948 1.022 Reported Income Index 1.143 .436 .808 .910 .956 Asset Efficiency Total Asset Turnover 1.081 1.125 1.173 1.706 1.791 Fixed Asset Turnover 4.428 4.556 5.298 5.712 6.571 Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 29.077 Other Financial Ratios Total Operating Expense Growth (.042) .036 .138 .095 (.081) Total Operating Revenue Growth .013 .034 .087 (.020) .038 Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151	Non Operating Revenue Margin	(4.085)	(1.013)	(.680)	(.159)	(.239)
Markup 1.634 1.688 1.632 1.572 1.660 Deductible .368 .375 .376 .402 .391 Markup Adjustment for Deductible 1.036 1.060 1.023 .948 1.022 Reported Income Index 1.143 .436 .808 .910 .956 Asset Efficiency Total Asset Turnover Total Asset Turnover 1.081 1.125 1.173 1.706 1.791 Fixed Asset Turnover 4.428 4.556 5.298 5.712 6.571 Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 29.077 Other Financial Ratios Total Operating Expense Growth .036 .138 .095 (.081) Total Operating Revenue Growth .013 .034 .087 (.020) .038 Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151 1.159 Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183)	Return on Assets	(.006)	(.018)	(.055)	(.299)	(.100)
Deductible .368 .375 .376 .402 .391 Markup Adjustment for Deductible 1.036 1.060 1.023 .948 1.022 Reported Income Index 1.143 .436 .808 .910 .956 Asset Efficiency	Return on Equity	(.011)	(.033)	(.120)	(.833)	(.380)
Markup Adjustment for Deductible 1.036 1.060 1.023 .948 1.022 Reported Income Index 1.143 .436 .808 .910 .956 Asset Efficiency Total Asset Turnover 1.081 1.125 1.173 1.706 1.791 Fixed Asset Turnover 4.428 4.556 5.298 5.712 6.571 Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 29.077 Other Financial Ratios Total Operating Expense Growth (.042) .036 1.138 .095 (.081) Total Operating Revenue Growth .013 .034 .087 (.020) .038 Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151 1.159 Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183) (.277)	Markup	1.634	1.688	1.632	1.572	1.660
Reported Income Index 1.143 .436 .808 .910 .956 Asset Efficiency Total Asset Turnover Total Asset Turnover 1.081 1.125 1.173 1.706 1.791 Fixed Asset Turnover 4.428 4.556 5.298 5.712 6.571 Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 29.077 Other Financial Ratios Total Operating Expense Growth (.042) .036 .138 .095 (.081) Total Operating Revenue Growth .013 .034 .087 (.020) .038 Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151 1.159 Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183) (.277)	Deductible	.368		.376	.402	.391
Asset Efficiency Total Asset Turnover 1.081 1.125 1.173 1.706 1.791 Fixed Asset Turnover 4.428 4.556 5.298 5.712 6.571 Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 29.077 Other Financial Ratios Total Operating Expense Growth (.042) .036 .138 .095 (.081) Total Operating Revenue Growth .013 .034 .087 (.020) .038 Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151 1.159 Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183) (.277)	Markup Adjustment for Deductible	1.036	1.060	1.023	.948	1.022
Total Asset Turnover 1.081 1.125 1.173 1.706 1.791 Fixed Asset Turnover 4.428 4.556 5.298 5.712 6.571 Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 29.077 Other Financial Ratios Total Operating Expense Growth (.042) .036 .138 .095 (.081) Total Operating Revenue Growth .013 .034 .087 (.020) .038 Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151 1.159 Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183) (.277)	Reported Income Index	1.143	.436	.808	.910	.956
Total Asset Turnover 1.081 1.125 1.173 1.706 1.791 Fixed Asset Turnover 4.428 4.556 5.298 5.712 6.571 Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 29.077 Other Financial Ratios Total Operating Expense Growth (.042) .036 .138 .095 (.081) Total Operating Revenue Growth .013 .034 .087 (.020) .038 Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151 1.159 Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183) (.277)	Asset Efficiency					
Average Age of Plant Depreciation Only 17.004 18.759 20.202 23.636 29.077 Other Financial Ratios Total Operating Expense Growth (.042) .036 .138 .095 (.081) Total Operating Revenue Growth .013 .034 .087 (.020) .038 Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151 1.159 Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183) (.277)	•	1.081	1.125	1.173	1.706	1.791
Other Financial Ratios Total Operating Expense Growth (.042) .036 .138 .095 (.081) Total Operating Revenue Growth .013 .034 .087 (.020) .038 Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151 1.159 Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183) (.277)	Fixed Asset Turnover				5.712	6.571
Other Financial Ratios Total Operating Expense Growth (.042) .036 .138 .095 (.081) Total Operating Revenue Growth .013 .034 .087 (.020) .038 Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151 1.159 Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183) (.277)	Average Age of Plant Depreciation Only	17.004	18.759	20.202	23.636	29.077
Total Operating Expense Growth (.042) .036 .138 .095 (.081) Total Operating Revenue Growth .013 .034 .087 (.020) .038 Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151 1.159 Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183) (.277)						
Total Operating Revenue Growth .013 .034 .087 (.020) .038 Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151 1.159 Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183) (.277)		(.042)	.036	.138	.095	(.081)
Realized Gains Divided by NonOperating Revenue .745 .606 .888 1.151 1.159 Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183) (.277)						
Realized Gains Divided by NetIncome (3.045) (.614) (.604) (.183) (.277)						
	Long Term Debt to Equity	.305	.303	.335	.594	.779

[†] Data not available or not applicable

	Mount Desert Island Hospital Mount Desert Island, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	8,765,722	9,678,751	10,863,247	10,200,409	11,445,040		
Cash and Investment	86,417	281,522	198,347	928,520	1,538,956		
Current Assets Whose Use is Limited	509,432	532,152	449,444	144,641	316,917		
Net Patient Accounts Receivable	6,791,636	7,700,678	6,579,530	6,624,513	6,792,206		
Due from Affiliates	†	†	†	†	†		
Third Party Settlements Receivable	†	†	1,713,222	881,593	†		
Other Accounts Receivable	521,977	†	†	†	+		
Inventory	609,760	711,591	719,180	609,208	569,901		
Other Current Assets	246,500	452,808	1,203,524	1,011,934	2,227,060		
Total Non-Current Assets	36,041,895	34,560,640	35,433,750	34,391,235	35,023,322		
Trustee Held Investments	†	†	†	†	†		
Board Designated and Undesignated Investments	6,200,608	4,648,144	5,351,378	5,995,627	6,083,540		
Due from Affiliates	4,688,321	4,811,698	4,405,406	4,026,795	3,499,850		
Investment in Affiliates	†	†	†	†	†		
Other Non-Current Assets	2,491,873	3,531,165	4,181,633	3,748,148	3,765,952		
Gross Property, Plant and Equipment (PP&E)	49,725,703	49,779,184	51,319,179	52,015,891	54,827,535		
Accumulated Depreciation	27,064,610	28,209,551	29,823,846	31,395,226	33,153,555		
Net Property, Plant and Equipment (PP&E)	22,661,093	21,569,633	21,495,333	20,620,665	21,673,980		
Total Unrestricted Assets	44,807,617	44,239,391	46,296,997	44,591,644	46,468,362		
Total Current Liabilities	16,841,584	17,313,891	14,361,142	11,147,754	12,236,079		
Current Long Term Debt (LTD)	1,451,794	1,516,025	881,811	1,097,197	1,439,533		
Accounts Payable and Accrued Expenses	7,327,256	9,158,634	7,769,563	7,946,655	9,150,080		
Estimated Third Party Settlements	5,066,878	4,438,340	2,887,614	2,103,902	1,646,466		
Due to Affiliates	†	†	†	†	†		
Other Current Liabilities	2,995,656	2,200,892	2,822,154	†	†		
Total Non-Current Liabilities	11,492,789	10,223,009	11,824,894	12,265,238	11,646,659		
Long Term Debt	8,656,521	7,227,499	7,360,944	8,598,808	7,844,685		
Estimated Third Party Settlements	†	†	†	†	†		
Due to Affiliates	399,807	400,146	399,807	399,807	399,807		
Self Insurance Fund	†	†	†	†	†		
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†		
Other Non-Current Liabilities	2,436,461	2,595,364	4,064,143	3,266,623	3,402,167		
Fund Balance Unrestricted	16,473,244	16,702,491	20,110,961	21,178,652	22,585,624		
Total Liabilities & Equity	44,807,617	44,239,391	46,296,997	44,591,644	46,468,362		
Total Restricted Assets	4,516,428	3,835,859	5,672,389	6,442,313	5,291,948		
Cash and Investments	2,067,498	2,052,929	2,910,228	3,397,662	2,567,255		
Receivables	545,819	154,775	1,011,501	483,581	207,368		
Other Assets	1,903,111	1,628,155	1,750,660	2,561,070	2,517,325		
Total Restricted Liabilities and Equity	4,516,428	3,835,859	5,672,389	6,442,314	5,291,948		
Total Restricted Fund Balance	4,516,428	3,835,859	5,672,389	6,442,314	5,291,948		
Total Liabilities	†	†	†	†	†		
Temporarily Restricted Net Assets	2,450,152	1,831,059	3,485,084	3,444,599	2,337,978		
Permanently Restricted Net Assets	2,066,276	2,004,800	2,187,305	2,997,715	2,953,970		

[†] Data not available or not applicable

		ount Desert Island I		Desert Island, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	74,473,100	75,749,794	82,865,645	84,892,100	95,070,556
Gross Inpatient Service Revenue	17,040,326	16,784,426	17,386,723	16,560,308	17,759,857
Gross Outpatient Service Revenue	57,432,774	58,965,368	65,478,922	68,331,792	77,310,699
Free Care (Charity Care)	774,175	997,395	875,887	957,080	431,806
Bad Debt (Provision for Bad Debt)	3,369,535	3,702,221	3,735,577	3,072,221	5,118,529
Contractuals	23,871,962	24,373,693	26,462,202	29,047,095	32,773,017
Changes in Prior Year Estimated/Final Settlements	(347,000)	(30,000)	(627,000)	(729,000)	(350,000)
Net Patient Service Revenue	46,804,428	46,706,485	52,418,979	52,544,704	57,097,204
Other Operating Revenue	3,184,758	4,971,069	5,186,126	5,367,311	4,802,858
Total Operating Revenue	49,989,186	51,677,554	57,605,105	57,912,015	61,900,062
Total Operating Expenses	49,742,281	51,413,982	55,342,739	56,195,233	61,372,096
Depreciation and Amortization	1,737,456	1,610,958	1,624,206	1,736,813	1,737,596
Interest	655,348	751,700	525,578	534,262	555,884
Advertising Expenses	62,948	182,886	148,170	182,722	196,681
Allowed Advertising Expenses	†	†	†	†	†
Non-Allowed Advertising Expenses	62,948	182,886	148,170	182,722	196,681
Salaries and Benefits	30,897,252	31,732,044	33,462,611	34,289,904	38,753,078
Other Operating Expenses	16,389,277	17,136,394	19,582,174	19,451,532	20,128,857
Net Operating Income	246,905	263,572	2,262,366	1,716,782	527,966
Total Non-Operating Revenue	353,965	(141,495)	(54,757)	(194,910)	(160,239)
Total Investment Income	155,981	71,654	76,683	208,259	59,660
Interest and Dividends	155,981	81,322	74,509	168,877	140,726
Realized Gains/Losses on Sales of Securities	†	(9,668)	2,174	39,382	(81,066)
Permanently Impaired Security Writedowns	T ±	T	Ţ	T	T
Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets	 	+	+	+	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	197,984	(213,149)	(131,440)	(403,169)	(219,899)
Excess of Revenue over Expenses	600,870	122,077	2,207,609	1,521,872	367,727
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	600,870	122,077	2,207,609	1,521,872	367,727
Total Change in Unrestricted Net Assets	1,607,656	229,247	3,408,470	1,067,691	1,406,972
Net Assets Released for Restrictions - Capital	1,320,033	624,015	609,989		1,039,245
Unrealized Gains/Losses on Investments	(313,247)	(516,845)	608,168	(454,181)	†
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	(17,296)	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

1105pital 1 II		t Desert Island Ho	spital Mount De	sert Island, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	.889	.827	1.129	1.453	1.433
Current Ratio without Board Designated and Undesignated Investments	.520	.559	.756	.915	.935
Days in Accounts Receivable	52.964	60.179	45.814	46.017	43.420
Acid Test	.035	.047	.045	.096	.152
Days Cash on Hand, Current	4.530	5.963	4.402	7.193	11.359
Days Cash on Hand, Incl Board Designated & Undesignated Investments	51.676	40.029	40.762	47.378	48.594
Average Payment Period, Accounts Payable and Accrued Expenses	55.712	67.122	52.792	53.261	56.004
Average Payment Period, Current Liabilities	128.053	126.891	97.579	74.716	74.892
Capital Structure					
Equity Financing Ratio	.368	.378	.434	.475	.486
Fixed Asset Financing	.382	.335	.342	.417	.362
Cash Flow Divided by Total Debt	.083	.063	.146	.139	.088
Cash Flow Divided by Total Debt with Operating Income Only	.070	.068	.148	.148	.095
Debt Service Coverage	1.122	1.128	2.134	2.678	1.610
Debt Service Coverage with Operating Income Only	.989	1.192	2.161	2.816	1.707
Profitability					
Total Margin	.012	.002	.038	.026	.006
Operating Margin	.005	.005	.039	.030	.009
Non Operating Revenue Margin	.589	(1.159)	(.025)	(.128)	(.436)
Return on Assets	.013	.003	.048	.034	.008
Return on Equity	.036	.007	.110	.072	.016
Markup	1.561	1.570	1.591	1.606	1.627
Deductible	.321	.322	.319	.342	.345
Markup Adjustment for Deductible	1.081	1.096	1.113	1.089	1.093
Reported Income Index	.374	.533	.648	1.425	.261
Asset Efficiency					
Total Asset Turnover	1.124	1.165	1.243	1.294	1.329
Fixed Asset Turnover	2.206	2.396	2.680	2.808	2.856
Average Age of Plant Depreciation Only	15.577	17.511	18.362	18.076	19.080
Other Financial Ratios					
Total Operating Expense Growth	(.013)	.034	.076	.015	.092
Total Operating Revenue Growth	.022	.034	.115	.005	.069
Realized Gains Divided by NonOperating Revenue	†	.068	(.040)	(.202)	.506
Realized Gains Divided by NetIncome	†	(.079)	.001	.026	(.220)
Long Term Debt to Equity	.525	.433	.366	.406	.347

[†] Data not available or not applicable

	New England Rehabilitation Hospital Portland, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$	\$	\$		
Total Current Assets Cash and Investment	13,428,229 5,757,111	11,706,870 4,240,947	12,905,743 6,290,560	11,400,397 5,014,568	10,534,469 4,138,870	
Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Cettlements Receivable	† 6,135,729 1,143,645	5,893,007 1,052,850	6,172,594 † +	† 5,946,893 69,096	† 5,994,812 †	
Third Party Settlements Receivable Other Accounts Receivable	' +	†	†	†	+	
Inventory Other Current Assets	140,414 251,330	151,452 368,614	141,958 300,631	135,581 234,259	128,836 271,951	
Total Non-Current Assets	7,479,941	6,663,347	5,690,740	5,547,276	4,822,977	
Trustee Held Investments	†	†	†	†	+,022,377	
Board Designated and Undesignated Investments	†	†	†	†	†	
Due from Affiliates	†	†	†	†	†	
Investment in Affiliates Other Non-Current Assets	T +	T +	T +	T +	T +	
Gross Property, Plant and Equipment (PP&E)	18,979,845	19,179,428	19,294,270	20,111,116	20,611,656	
Accumulated Depreciation	11,499,904	12,516,081	13,603,530	14,563,840	15,788,679	
Net Property, Plant and Equipment (PP&E)	7,479,941	6,663,347	5,690,740	5,547,276	4,822,977	
Total Unrestricted Assets	20,908,170	18,370,217	18,596,483	16,947,673	15,357,446	
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	3,769,366 681,675 1,439,583 † † 1,648,108	3,677,553 735,325 1,519,529 † † 1,422,699	6,073,411 793,198 1,670,244 † 11,124 3,598,845	5,195,357 855,626 1,607,112 62,706 2,642,000 27,913	4,631,007 922,967 1,737,048 115,324 1,758,000 97,668	
Total Non-Current Liabilities	7,107,094	6,375,516	5,631,464	4,583,940	3,594,193	
Long Term Debt Estimated Third Party Settlements	7,107,094	6,307,419	5,444,806	4,514,302	3,510,564	
Due to Affiliates	' †	†	†	†	†	
Self Insurance Fund	†	†	†	†	†	
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†	
Other Non-Current Liabilities	†	68,097	186,658	69,638	83,629	
Fund Balance Unrestricted	10,031,710	8,317,148	6,891,608	7,168,376	7,132,246	
Total Liabilities & Equity	20,908,170	18,370,217	18,596,483	16,947,673	15,357,446	
Total Restricted Assets	†	t	t	†	†	
Cash and Investments	†	†	†	†	†	
Receivables Other Assets	† +	† +	†	†	† +	
Total Restricted Liabilities and Equity	, +	+	,	+	+	
Total Restricted Fund Balance		· •	†	· •		
Total Liabilities	+	†	†	†	†	
Temporarily Restricted Net Assets Permanently Restricted Net Assets	†	†	†	†	†	

[†] Data not available or not applicable

1100	New England Rehabilitation Hospital Portland, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS				\$			
Total Gross Patient Service Revenue (GPSR)	53,518,873	52,446,432	53,963,882	50,951,293	53,241,909		
Gross Inpatient Service Revenue	50,404,021	49,392,962	50,734,443	48,013,308	50,024,838		
Gross Outpatient Service Revenue	3,114,852	3,053,470	3,229,439	2,937,985	3,217,071		
Free Care (Charity Care)	218,593	469,418	183,380	170,124	42,360		
Bad Debt (Provision for Bad Debt)	637,979	620,287	454,799	429,109	662,093		
Contractuals	18,000,583	14,656,148	15,587,696	14,541,911	15,009,645		
Changes in Prior Year Estimated/Final Settlements	†	†	†	†	†		
Net Patient Service Revenue	34,661,718	36,700,579	37,738,007	35,810,149	37,527,811		
Other Operating Revenue	689,402	703,842	517,294	332,091	470,767		
Total Operating Revenue	35,351,120	37,404,421	38,255,301	36,142,240	37,998,578		
Total Operating Expenses	27,358,545	27,337,347	27,331,667	27,088,472	28,686,708		
Depreciation and Amortization	1,185,854	1,166,921	1,105,577	1,138,798	1,291,975		
Interest	626,955	569,116	501,142	464,262	394,827		
Advertising Expenses	†	†	†	†	†		
Allowed Advertising Expenses	†	†	†	†	†		
Non-Allowed Advertising Expenses	†	†	†	†	†		
Salaries and Benefits	16,297,890	16,731,441	16,769,198	16,575,480	17,763,326		
Other Operating Expenses	9,247,846	8,869,869	8,955,750	8,909,932	9,236,580		
Net Operating Income	7,992,575	10,067,074	10,923,634	9,053,768	9,311,870		
Total Non-Operating Revenue	5,897	13,438	16,826	t	†		
Total Investment Income	5,897	13,438	16,826	†	†		
Interest and Dividends	5,897	13,438	16,826	†	†		
Realized Gains/Losses on Sales of Securities	†	†	†	†	†		
Permanently Impaired Security Writedowns	†	Ť	†	Ť	†		
Gains/Losses on Joint Ventures/Equity Investments	Ţ	Ť	Ť	Ť	Ţ		
Permanently Impaired Writedowns of Other Assets Other Non Operating Revenues (Ciffe, Requests, etc.)	 	 	 	l +	I +		
Other Non-Operating Revenues (Gifts, Bequests, etc.)	7.000.473	10.000.513	10.040.460	0.052.760	0.244.070		
Excess of Revenue over Expenses Extraordinary Gains/Losses	7,998,472	10,080,512 +	10,940,460 +	9,053,768 †	9,311,870 †		
Total Surplus/Deficit	7,998,472	10,080,512	10,940,460	9,053,768	9,311,870		
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital	7,998,472	10,080,512	10,940,460	9,053,768	9,311,870		
Unrealized Gains/Losses on Investments	+	+	+	+	+		
Minimum Pension Liability Adjustment	+	+	+	+	+		
Transfers From/To Affiliates	· +	+	†	+	+		
Mergers	· †	†	†	†	· †		
Consolidations with Support	· †	†	†	†	†		
Other Changes	†	†	†	†	†		

[†] Data not available or not applicable

1 100 picar 1 marie	New England Rehabilitation Hospital Portland, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
RATIOS							
Liquidity							
Current Ratio with Board Designated and Undesignated Investments	3.562	3.183	2.125	2.194	2.275		
Current Ratio without Board Designated and Undesignated Investments	3.562	3.183	2.125	2.194	2.275		
Days in Accounts Receivable	64.611	58.608	59.701	60.615	58.306		
Acid Test	1.527	1.153	1.036	.965	.894		
Days Cash on Hand, Current	80.288	59.149	87.548	70.533	55.145		
Days Cash on Hand, Incl Board Designated & Undesignated Investments	80.288	59.149	87.548	70.533	55.145		
Average Payment Period, Accounts Payable and Accrued Expenses	20.076	21.193	23.246	22.605	23.144		
Average Payment Period, Current Liabilities	52.567	51.291	84.526	73.076	61.702		
Capital Structure							
Equity Financing Ratio	.480	.453	.371	.423	.464		
Fixed Asset Financing	.950	.947	.957	.814	.728		
Cash Flow Divided by Total Debt	.844	1.119	1.029	1.042	1.289		
Cash Flow Divided by Total Debt with Operating Income Only	.844	1.117	1.028	1.042	1.289		
Debt Service Coverage	7.779	9.447	10.148	8.475	8.796		
Debt Service Coverage with Operating Income Only	7.775	9.437	10.134	8.475	8.796		
Profitability							
Total Margin	.226	.269	.286	.251	.245		
Operating Margin	.226	.269	.286	.251	.245		
Non Operating Revenue Margin	.001	.001	.002	†	†		
Return on Assets	.383	.549	.588	.534	.606		
Return on Equity	.797	1.212	1.588	1.263	1.306		
Markup	1.981	1.944	1.993	1.893	1.872		
Deductible	.336	.279	.289	.285	.282		
Markup Adjustment for Deductible	1.323	1.408	1.423	1.356	1.349		
Reported Income Index	7.500	(5.879)	(7.675)	32.712	(257.732)		
Asset Efficiency							
Total Asset Turnover	1.691	2.037	2.058	2.133	2.474		
Fixed Asset Turnover	4.726	5.613	6.722	6.515	7.879		
Average Age of Plant Depreciation Only	9.698	10.726	12.304	12.789	12.221		
Other Financial Ratios							
Total Operating Expense Growth	.004	(.001)	(.000)	(.009)	.059		
Total Operating Revenue Growth	(.030)	.058	.023	(.055)	.051		
Realized Gains Divided by NonOperating Revenue	†	†	†	†	†		
Realized Gains Divided by NetIncome	†	†	†	†	†		
Long Term Debt to Equity	.708	.758	.790	.630	.492		

[†] Data not available or not applicable

	Northern Maine Medical Center Fort Kent, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	20,166,883	19,339,667	23,832,778	27,109,511	26,227,955		
Cash and Investment	6,432,770	7,962,082	13,340,044	16,684,867	16,721,315		
Current Assets Whose Use is Limited	†	†	†	†	†		
Net Patient Accounts Receivable	6,347,046	5,520,442	5,851,437	5,879,455	6,368,592		
Due from Affiliates	490,163	490,926	503,457	†	†		
Third Party Settlements Receivable	2,511,219	3,401,987	2,232,675	2,445,443	728,735		
Other Accounts Receivable	157,037	846,023	699,598	473,005	630,695		
Inventory	831,013	751,903	796,540	1,190,113	1,280,226		
Other Current Assets	3,397,635	366,304	409,027	436,628	498,392		
Total Non-Current Assets	26,021,465	25,313,586	25,361,306	22,793,376	23,281,638		
Trustee Held Investments	97,674	135,349	158,506	178,758	199,010		
Board Designated and Undesignated Investments	2,939,743	3,141,055	3,208,935	1,043,069	1,029,469		
Due from Affiliates	22,959	†	(1,500)	75,000	163,502		
Investment in Affiliates	†	†	†	†	t		
Other Non-Current Assets	2,055,139	2,239,946	2,751,432	2,046,710	2,243,358		
Gross Property, Plant and Equipment (PP&E)	45,860,827	47,424,973	49,386,311	52,069,348	54,103,511		
Accumulated Depreciation	24,954,877	27,627,737	30,142,378	32,619,509	34,457,212		
Net Property, Plant and Equipment (PP&E)	20,905,950	19,797,236	19,243,933	19,449,839	19,646,299		
Total Unrestricted Assets	46,188,348	44,653,253	49,194,084	49,902,887	49,509,593		
Total Current Liabilities	11,574,932	9,120,132	5,843,877	6,226,917	5,431,798		
Current Long Term Debt (LTD)	727,141	644,758	656,929	744,734	378,015		
Accounts Payable and Accrued Expenses	7,330,411	4,155,168	4,406,982	4,645,752	5,053,783		
Estimated Third Party Settlements	3,517,380	4,320,206	779,966	836,431	5,055,705		
Due to Affiliates	+	†	†	†	†		
Other Current Liabilities	· †	†	†	†	1		
Total Non-Current Liabilities	8,310,713	8,808,686	8,376,139	8,125,307	7,956,857		
Long Term Debt	7,512,453	7,909,344	7,281,083	6,867,575	6,513,976		
Estimated Third Party Settlements	7,312, 4 33 +	+-0,505,7	7,201,005	0,007,575	0,515,970		
Due to Affiliates	+	+	+	+	' +		
Self Insurance Fund	+	+	+	+	· +		
Accrued Pension and Post Retiree Health Benefits	798,260	899,342	1,095,056	1,257,732	1,442,881		
Other Non-Current Liabilities	7 30,200	†	1,095,050	1,237,732	1,442,001		
Fund Balance Unrestricted	26,302,703	26,724,435	34,974,068	35,550,663	36,120,938		
Total Liabilities & Equity	46,188,348	44,653,253	49,194,084	49,902,887	49,509,593		
			• •		• •		
Total Restricted Assets	346,407	453,573	480,812	605,526	734,182		
Cash and Investments	346,407	453,573	480,812	605,526	734,182		
Receivables Other Assets	T +	T +	†	T +	T +		
Total Restricted Liabilities and Equity	346,407	453,573	480,812	605,526	734,182		
Total Restricted Elabilities and Equity Total Restricted Fund Balance	•	=	-		•		
Total Restricted Fund Balance Total Liabilities	346,407 +	453,573 +	480,812 +	605,526 †	734,182		
Temporarily Restricted Net Assets	346,407	453,573	480,812	605,526	734,182		
remperant, reconlected Net / boots	3 10, 107	.55,575	100,012	000,020	/ 3 1,102		

[†] Data not available or not applicable

		Northern Maine N	1edical Center F	ort Kent, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	77,578,327	78,556,870	86,101,456	86,828,565	92,247,713
Gross Inpatient Service Revenue	26,603,555	26,122,021	30,930,586	28,824,876	30,658,959
Gross Outpatient Service Revenue	50,974,772	52,434,849	55,170,870	58,003,689	61,588,754
Free Care (Charity Care)	700,171	766,200	729,173	805,474	313,650
Bad Debt (Provision for Bad Debt)	1,571,529	1,375,063	1,782,272	2,239,750	1,740,077
Contractuals	30,374,814	30,447,313	32,390,825	34,838,945	38,962,631
Changes in Prior Year Estimated/Final Settlements	67,000	(1,258,000)	(5,216,000)	(1,181,000)	(1,165,000)
Net Patient Service Revenue	44,864,813	47,226,294	56,415,186	50,125,396	52,396,355
Other Operating Revenue	2,599,697	2,258,699	2,960,866	4,944,345	6,590,324
Total Operating Revenue	47,464,510	49,484,993	59,376,052	55,069,741	58,986,679
Total Operating Expenses	46,351,625	49,046,018	51,457,066	54,675,136	58,503,070
Depreciation and Amortization	2,630,836	2,862,897	2,677,368	2,709,958	2,500,446
Interest	370,316	344,837	332,605	319,313	304,398
Advertising Expenses	67,023	48,797	37,250	56,690	54,715
Allowed Advertising Expenses	18,394	16,152	5,936	7,112	4,925
Non-Allowed Advertising Expenses	48,629	32,645	31,314	49,578	49,790
Salaries and Benefits	28,772,544	30,353,639	32,586,448	33,866,625	36,720,127
Other Operating Expenses	14,510,906	15,435,848	15,823,395	17,722,550	18,923,384
Net Operating Income	1,112,885	438,975	7,918,986	394,605	483,609
Total Non-Operating Revenue	540,102	180,939	382,556	194,391	86,666
Total Investment Income	64,021	43,801	43,528	27,489	345
Interest and Dividends	8,017	38,442	43,934	(21,510)	345
Realized Gains/Losses on Sales of Securities	56,004	5,359	(406)	48,999	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	234,770	37,607	205,800	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	241,311	99,531	133,228	166,902	86,321
Excess of Revenue over Expenses	1,652,987	619,914	8,301,542	588,996	570,275
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	1,652,987	619,914	8,301,542	588,996	570,275
Total Change in Unrestricted Net Assets	1,246,010	421,732	8,249,633	576,595	570,275
Net Assets Released for Restrictions - Capital	†	†	†	†	†
Unrealized Gains/Losses on Investments	(19,514)	42,587	(4,587)	(12,401)	†
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(387,463)	(240,769)	(47,322)	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	+
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

	Northern Maine Medical Center Fort Kent, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	1.996	2.465	4.627	4.521	5.018	
Current Ratio without Board Designated and Undesignated Investments	1.742	2.121	4.078	4.354	4.829	
Days in Accounts Receivable	51.637	42.666	37.858	42.813	44.364	
Acid Test	.556	.873	2.283	2.679	3.078	
Days Cash on Hand, Current	53.704	62.927	99.818	117.193	108.982	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	78.246	87.752	123.830	124.520	115.692	
Average Payment Period, Accounts Payable and Accrued Expenses	61.197	32.840	32.976	32.631	32.938	
Average Payment Period, Current Liabilities	96.633	72.079	43.728	43.737	35.402	
Capital Structure						
Equity Financing Ratio	.569	.598	.711	.712	.730	
Fixed Asset Financing	.359	.400	.378	.353	.332	
Cash Flow Divided by Total Debt	.215	.194	.772	.230	.229	
Cash Flow Divided by Total Debt with Operating Income Only	.188	.184	.745	.216	.223	
Debt Service Coverage	4.816	3.571	11.574	3.706	3.217	
Debt Service Coverage with Operating Income Only	4.257	3.402	11.182	3.507	3.134	
Profitability						
Total Margin	.034	.012	.139	.011	.010	
Operating Margin	.023	.009	.133	.007	.008	
Non Operating Revenue Margin	.327	.292	.046	.330	.152	
Return on Assets	.036	.014	.169	.012	.012	
Return on Equity	.063	.023	.237	.017	.016	
Markup	1.730	1.648	1.731	1.679	1.689	
Deductible	.392	.388	.376	.401	.422	
Markup Adjustment for Deductible	1.074	1.027	1.101	1.041	1.023	
Reported Income Index	1.327	1.470	1.006	1.022	1.000	
Asset Efficiency						
Total Asset Turnover	1.039	1.112	1.215	1.107	1.193	
Fixed Asset Turnover	2.270	2.500	3.085	2.831	3.002	
Average Age of Plant Depreciation Only	9.486	9.650	11.258	12.037	13.780	
Other Financial Ratios						
Total Operating Expense Growth	.056	.058	.049	.063	.070	
Total Operating Revenue Growth	.047	.043	.200	(.073)	.071	
Realized Gains Divided by NonOperating Revenue	.104	.030	(.001)	.252	†	
Realized Gains Divided by NetIncome	.034	.009	(.000)	.083	†	
Long Term Debt to Equity	.286	.296	.208	.193	.180	

[†] Data not available or not applicable

	Penobscot Bay Medical Center Rockport, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$	\$	\$		
Total Current Assets	41,364,598	32,968,178	34,890,016	40,149,704	29,768,785	
Cash and Investment	12,147,267	11,142,372	6,305,876	13,833,688	1,263,958	
Current Assets Whose Use is Limited	639,818	652,437	538,962	514,196	474,678	
Net Patient Accounts Receivable	16,280,591	18,403,934	18,238,476	16,649,718	16,796,446	
Due from Affiliates	1,335,795	(537,152)	651,042	1,529,292	2,820,922	
Third Party Settlements Receivable	6,217,345	†	6,566,523	4,111,730	4,843,516	
Other Accounts Receivable	†	†	†	†	†	
Inventory	1,717,792	1,661,169	1,658,861	1,876,247	2,045,316	
Other Current Assets	3,025,990	1,645,418	930,276	1,634,833	1,523,949	
Total Non-Current Assets	73,985,271	75,757,428	76,685,299	70,068,421	68,375,364	
Trustee Held Investments	†	†	†	†	†	
Board Designated and Undesignated Investments	†	Ť	†	†	242,940	
Due from Affiliates	†	Ť	†	†	81,752	
Investment in Affiliates	17.042.120	7	7	T	10.262.127	
Other Non-Current Assets	17,842,138	20,965,127	24,194,019	19,751,842	18,363,137	
Gross Property, Plant and Equipment (PP&E)	150,799,449	151,304,643	139,523,460	143,967,882	147,891,242	
Accumulated Depreciation	94,656,316	96,512,342	87,032,180	93,651,303	98,203,707	
Net Property, Plant and Equipment (PP&E)	56,143,133	54,792,301	52,491,280	50,316,579	49,687,535	
Total Unrestricted Assets	115,349,869	108,725,606	111,575,315	110,218,125	98,144,149	
Total Current Liabilities	21,809,183	45,441,486	46,681,589	47,248,955	19,347,352	
Current Long Term Debt (LTD)	2,999,282	2,808,934	2,650,919	2,541,832	2,210,908	
Accounts Payable and Accrued Expenses	10,643,468	9,525,860	9,577,794	9,872,836	10,321,153	
Estimated Third Party Settlements	546,092	(2,818,207)	†	†	†	
Due to Affiliates	7,620,341	35,044,899	34,452,876	34,791,660	6,781,898	
Other Current Liabilities	†	880,000	†	42,627	33,393	
Total Non-Current Liabilities	47,253,113	27,627,927	33,662,552	30,073,384	24,166,235	
Long Term Debt	23,109,160	20,269,775	17,823,161	15,456,583	13,141,790	
Estimated Third Party Settlements	†	†	†	†	†	
Due to Affiliates	24,143,953	6,230,652	13,928,479	12,848,817	11,024,445	
Self Insurance Fund	†	†	†	†	†	
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	T +	† 1,127,500	⊤ 1,910,912	1,767,984	T +	
Fund Balance Unrestricted	46,287,573	35,656,193	31,231,174	32,895,786	54,630,562	
	115,349,869	108,725,606	111,575,315	110,218,125	98,144,149	
Total Liabilities & Equity						
Total Restricted Assets	8,566,682	8,834,098	9,733,779	10,399,630	17,246,060	
Cash and Investments	8,385,279	5,656,360	6,293,920	6,819,388	11,806,958	
Receivables Other Assets	8,327 173,076	11,107 3,166,631	8,902 3,430,957	7,477 3,572,765	5,439,102	
Total Restricted Liabilities and Equity	8,566,682	8,834,098	9, 733,779	10,399,630	17,246,060	
	·					
Total Restricted Fund Balance Total Liabilities	8,558,355	8,822,991	9,724,877	10,392,153	17,246,060	
	8,327 2,574,754	11,107 2,681,902	8,902 3 310 463	7,477 2 940 220	10 771 027	
Temporarily Restricted Net Assets	2,574,754		3,319,462	3,840,330	10,771,027	
Permanently Restricted Net Assets	5,983,601	6,141,089	6,405,415	6,551,823	6,475,033	

[†] Data not available or not applicable

riospitai	Penobscot Bay Medical Center Rockport, Me.							
	FY 2015				EV 2010			
DATA ELEMENTO		FY 2016	FY 2017	FY 2018	FY 2019			
DATA ELEMENTS	•	\$		\$				
Total Gross Patient Service Revenue (GPSR)	226,923,377	238,740,430	260,493,748	303,418,305	355,817,301			
Gross Inpatient Service Revenue	83,805,940	83,971,425	94,451,515	104,028,418	107,634,477			
Gross Outpatient Service Revenue	143,117,437	154,769,005	166,042,233	199,389,887	248,182,824			
Free Care (Charity Care)	4,717,075 9,998,513	6,628,249 9,027,460	7,137,814 11,488,517	6,267,988	3,416,299 10,668,377			
Bad Debt (Provision for Bad Debt) Contractuals	99,713,625	9,027,460 108,515,948	117,718,220	14,463,782 144,432,371	192,728,441			
Changes in Prior Year Estimated/Final Settlements	724,000	100,313,940	117,710,220	†	192,720,771			
Net Patient Service Revenue	111,770,164	114,568,773	124,149,197	138,254,164	149,004,184			
Other Operating Revenue	10,669,792	9,300,738	10,192,808	10,472,733	13,130,189			
Total Operating Revenue	122,439,956	123,869,511	134,342,005	148,726,897	162,134,373			
Total Operating Expenses	126,771,046	131,968,744	139,654,275	147,621,811	158,977,794			
Depreciation and Amortization	5,614,363	6,082,736	6,990,781	7,750,944	7,546,512			
Interest	1,283,406	1,180,802	1,231,533	1,049,547	910,666			
Advertising Expenses	1,203,100	†	†	†	5,846			
Allowed Advertising Expenses	†	†	†	†	5,846			
Non-Allowed Advertising Expenses	†	†	†	†	†			
Salaries and Benefits	75,711,879	79,996,054	76,650,336	79,670,765	87,275,828			
Other Operating Expenses	44,161,398	44,709,152	54,781,625	59,150,555	63,238,942			
Net Operating Income	(4,331,090)	(8,099,233)	(5,312,270)	1,105,086	3,156,579			
Total Non-Operating Revenue	(504,519)	750,165	174,559	146,744	214,163			
Total Investment Income	(463,215)	761,040	179,016	(50,266)	31,414			
Interest and Dividends	790,095	188,609	220,558	(11,487)	16,201			
Realized Gains/Losses on Sales of Securities	(1,253,310)	572,431	(41,542)	(38,779)	15,213			
Permanently Impaired Security Writedowns	†	†	†	†	†			
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	127,113			
Permanently Impaired Writedowns of Other Assets	(44.204)	(10.075)	†	107.010	†			
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(41,304)	(10,875)	(4,457)	197,010	55,636			
Excess of Revenue over Expenses	(4,835,609)	(7,349,068)	(5,137,711)	1,251,830	3,370,742			
Extraordinary Gains/Losses	Ť	†	†	Ť	Ť			
Total Surplus/Deficit	(4,835,609)	(7,349,068)	(5,137,711)	1,251,830	3,370,742			
Total Change in Unrestricted Net Assets	(3,536,303)	(7,354,458)	(4,425,019)	1,265,511	21,302,093			
Net Assets Released for Restrictions - Capital	853,201	323,610	1,009,692	11,368	119,166			
Unrealized Gains/Losses on Investments	†	†	†	†	†			
Minimum Pension Liability Adjustment	1	(220,000)	(207.000)	7 212	17.012.105			
Transfers From/To Affiliates	983,603	(329,000)	(297,000)	2,313	17,812,185			
Mergers Consolidations with Support	T +	T +	T +	T +	T +			
Consolidations with Support	(E27 400)	 	 	 +	+			
Other Changes	(537,498)	ı	I	I	I			

[†] Data not available or not applicable

	Penobscot Bay Medical Center Rockport, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
RATIOS							
Liquidity							
Current Ratio with Board Designated and Undesignated Investments	1.897	.726	.747	.850	1.551		
Current Ratio without Board Designated and Undesignated Investments	1.897	.726	.747	.850	1.539		
Days in Accounts Receivable	53.166	58.632	53.621	43.956	41.145		
Acid Test	.586	.260	.147	.304	.090		
Days Cash on Hand, Current	38.523	34.198	18.832	37.442	4.191		
Days Cash on Hand, Incl Board Designated & Undesignated Investments	38.523	34.198	18.832	37.442	4.776		
Average Payment Period, Accounts Payable and Accrued Expenses	32.065	27.620	26.352	25.764	24.877		
Average Payment Period, Current Liabilities	65.703	131.755	128.436	123.299	46.634		
Capital Structure							
Equity Financing Ratio	.401	.328	.280	.298	.557		
Fixed Asset Financing	.412	.370	.340	.307	.264		
Cash Flow Divided by Total Debt	.011	(.017)	.023	.116	.251		
Cash Flow Divided by Total Debt with Operating Income Only	.019	(.028)	.021	.115	.246		
Debt Service Coverage	.467	(.020)	.763	2.717	3.426		
Debt Service Coverage with Operating Income Only	.581	(.200)	.720	2.677	3.364		
Profitability							
Total Margin	(.040)	(.059)	(.038)	.008	.021		
Operating Margin	(.035)	(.065)	(.040)	.007	.019		
Non Operating Revenue Margin	.104	(.102)	(.034)	.117	.064		
Return on Assets	(.042)	(.068)	(.046)	.011	.034		
Return on Equity	(.104)	(.206)	(.165)	.038	.062		
Markup	1.874	1.880	1.938	2.126	2.321		
Deductible	.439	.455	.452	.476	.542		
Markup Adjustment for Deductible	1.088	1.057	1.095	1.148	1.108		
Reported Income Index	1.048	.691	1.161	.752	.155		
Asset Efficiency							
Total Asset Turnover	1.057	1.146	1.206	1.351	1.654		
Fixed Asset Turnover	2.181	2.261	2.559	2.956	3.263		
Average Age of Plant Depreciation Only	16.860	15.867	12.450	12.083	13.013		
Other Financial Ratios							
Total Operating Expense Growth	.002	.041	.058	.057	.077		
Total Operating Revenue Growth	(.035)	.012	.085	.107	.090		
Realized Gains Divided by NonOperating Revenue	2.484	.763	(.238)	(.264)	.071		
Realized Gains Divided by NetIncome	.259	(.078)	.008	(.031)	.005		
Long Term Debt to Equity	.499	.568	.571	.470	.241		

[†] Data not available or not applicable

	Penobscot Valley Hospital Lincoln, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	5,163,836	4,475,938	4,239,604	3,667,102	4,609,363		
Cash and Investment	1,484,094	1,147,317	728,549	208,371	1,481,713		
Current Assets Whose Use is Limited	62,023	62,023	62,436	63,644	62,378		
Net Patient Accounts Receivable	2,637,986	2,553,474	2,768,271	2,753,701	2,476,321		
Due from Affiliates	†	†	†	†	†		
Third Party Settlements Receivable	†	†	†	†	†		
Other Accounts Receivable	†	†	†	†	†		
Inventory	708,900	484,182	440,578	426,352	356,709		
Other Current Assets	270,833	228,942	239,770	215,034	232,242		
Total Non-Current Assets	7,140,061	6,093,281	5,028,705	4,470,925	4,103,962		
Trustee Held Investments	†	†	†	†	+		
Board Designated and Undesignated Investments	1,124,609	670,323	304,658	305,170	305,218		
Due from Affiliates	†	†	†	†	+		
Investment in Affiliates	68,332	78,712	74,792	71,703	125,724		
Other Non-Current Assets	88,330	161,019	31,848	28,828	30,032		
Gross Property, Plant and Equipment (PP&E)	19,002,008	19,121,815	19,181,803	18,315,536	18,360,119		
Accumulated Depreciation	13,143,218	13,938,588	14,564,396	14,250,312	14,717,131		
Net Property, Plant and Equipment (PP&E)	5,858,790	5,183,227	4,617,407	4,065,224	3,642,988		
Total Unrestricted Assets	12,303,897	10,569,219	9,268,309	8,138,027	8,713,325		
Total Current Liabilities	5,389,835	4,762,804	6,463,343	8,421,834	3,299,817		
Current Long Term Debt (LTD)	509,400	451,131	545,160	3,483,622	, ,		
Accounts Payable and Accrued Expenses	1,984,531	2,810,790	2,687,050	2,143,886	2,067,925		
Estimated Third Party Settlements	2,895,904	1,229,550	2,409,034	1,834,226	1,231,892		
Due to Affiliates	, , ,	†	†	†			
Other Current Liabilities	†	271,333	822,099	960,100	+		
Total Non-Current Liabilities	4,877,422	5,765,768	4,337,028	2,247,107	9,387,519		
Long Term Debt	4,805,189	4,344,528	3,913,022	665,288	+		
Estimated Third Party Settlements	†	1,273,841	403,302	1,561,659	†		
Due to Affiliates	†	†	†	†	†		
Self Insurance Fund	†	†	†	†	+		
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	+		
Other Non-Current Liabilities	72,233	147,399	20,704	20,160	9,387,519		
Fund Balance Unrestricted	2,036,640	40,647	(1,532,062)	(2,530,914)	(3,974,011)		
Total Liabilities & Equity	12,303,897	10,569,219	9,268,309	8,138,027	8,713,325		
Total Restricted Assets	241,136	238,996	160,998	176,015	193,574		
Cash and Investments	241,136	238,996	160,998	176,015	193,574		
Receivables	†	†	†	†	+		
Other Assets	t	†	†	†	†		
Total Restricted Liabilities and Equity	241,136	238,996	160,998	176,015	193,574		
Total Restricted Fund Balance	241,136	238,996	160,998	176,015	193,574		
Total Liabilities	†	†	†	†	, . 		
Temporarily Restricted Net Assets	164,587	162,447	84,449	99,466	117,025		
Permanently Restricted Net Assets	76,549	76,549	76,549	76,549	76,549		

[†] Data not available or not applicable

	Penobscot Valley Hospital Lincoln, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Gross Patient Service Revenue (GPSR)	36,313,289	35,453,703	33,791,647	33,639,006	34,607,931		
Gross Inpatient Service Revenue	7,404,192	5,665,846	4,168,922	2,588,647	3,044,419		
Gross Outpatient Service Revenue	28,909,097	29,787,857	29,622,725	31,050,359	31,563,512		
Free Care (Charity Care)	1,377,290	1,345,461	1,168,497	970,703	641,467		
Bad Debt (Provision for Bad Debt)	1,559,983	1,686,079	1,607,042	1,875,117	2,122,642		
Contractuals	10,691,218	11,009,964	10,986,692	12,469,628	14,340,671		
Changes in Prior Year Estimated/Final Settlements	249,000	287,000	(89,000)	(66,000)	91,000		
Net Patient Service Revenue	22,435,798	21,125,199	20,118,416	18,389,558	17,412,151		
Other Operating Revenue	386,530	275,178	412,550	290,748	383,272		
Total Operating Revenue	22,822,328	21,400,377	20,530,966	18,680,306	17,795,423		
Total Operating Expenses	23,995,958	23,462,637	22,271,452	19,695,821	18,138,814		
Depreciation and Amortization	830,793	831,408	696,110	603,610	472,274		
Interest	258,367	246,075	295,103	269,967	35,077		
Advertising Expenses	16,692	13,990	7,488	7,845	530		
Allowed Advertising Expenses	†	†	†	†	†		
Non-Allowed Advertising Expenses	16,692	13,990	7,488	7,845	530		
Salaries and Benefits	13,364,990	12,961,102	11,124,018	8,646,396	8,355,522		
Other Operating Expenses	9,525,116	9,410,062	10,148,733	10,168,003	9,275,411		
Net Operating Income	(1,173,630)	(2,062,260)	(1,740,486)	(1,015,515)	(343,391)		
Total Non-Operating Revenue	77,193	69,783	48,479	(7,384)	38,885		
Total Investment Income	59,669	76,030	37,281	10,003	11,789		
Interest and Dividends	25,609	16,137	13,036	10,003	11,789		
Realized Gains/Losses on Sales of Securities	34,060	59,893	24,245	†	†		
Permanently Impaired Security Writedowns	†	†	†	†	†		
Gains/Losses on Joint Ventures/Equity Investments	17,524	(6,247)	11,198	(17,387)	27,096		
Permanently Impaired Writedowns of Other Assets	T +	T +	T +	T +	T +		
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(4.005.427)	(4.000.477)	(4 602 007)	(4.000.000)	(204 506)		
Excess of Revenue over Expenses Extraordinary Gains/Losses	(1,096,437) +	(1,992,477) +	(1,692,007) +	(1,022,899) +	(304,506)		
Total Surplus/Deficit	(1,096,437)	(1,992,477)	(1,692,007)	(1,022,899)	(304,506)		
•			(1,572,709)				
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital	(1,101,777)	(1,995,989)		(998,852)	(688,097)		
Unrealized Gains/Losses on Investments	31,202 (50,927)	46,956 (67,095)	102,303	6,680	+		
Minimum Pension Liability Adjustment	(50,927)	(07,053)	+	+	+		
Transfers From/To Affiliates	14,385	16,627	16,995	17,367	26,925		
Mergers	+	†	+	†	+		
Consolidations with Support	· †	†	†	†	(410,516)		
Other Changes	†	†	†	†	+		

[†] Data not available or not applicable

		Penobscot Va	ılley Hospital Linc	oln, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.167	1.081	.703	.472	1.489
Current Ratio without Board Designated and Undesignated Investments	.958	.940	.656	.435	1.397
Days in Accounts Receivable	42.916	44.119	50.224	54.656	51.910
Acid Test	.287	.254	.122	.032	.468
Days Cash on Hand, Current	24.361	19.504	13.381	5.200	31.902
Days Cash on Hand, Incl Board Designated & Undesignated Investments	42.081	30.315	18.535	11.034	38.208
Average Payment Period, Accounts Payable and Accrued Expenses	31.269	45.333	45.458	40.986	42.724
Average Payment Period, Current Liabilities	84.924	76.815	109.343	161.006	68.176
Capital Structure					
Equity Financing Ratio	.166	.004	(.165)	(.311)	(.456)
Fixed Asset Financing	.820	.838	.847	.164	†
Cash Flow Divided by Total Debt	(.026)	(.110)	(.092)	(.039)	.013
Cash Flow Divided by Total Debt with Operating Income Only	(.033)	(.117)	(.097)	(.039)	.010
Debt Service Coverage	(.010)	(1.211)	(.939)	(.183)	.058
Debt Service Coverage with Operating Income Only	(.118)	(1.304)	(1.004)	(.174)	.047
Profitability					
Total Margin	(.048)	(.093)	(.082)	(.055)	(.017)
Operating Margin	(.051)	(.096)	(.085)	(.054)	(.019)
Non Operating Revenue Margin	(.070)	(.035)	(.029)	.007	(.128)
Return on Assets	(.089)	(.189)	(.183)	(.126)	(.035)
Return on Equity	(.538)	(49.019)	1.104	.404	.077
Markup	1.529	1.523	1.536	1.723	1.929
Deductible	.294	.311	.325	.371	.414
Markup Adjustment for Deductible	1.084	1.054	1.042	1.090	1.138
Reported Income Index	.995	.998	1.076	1.024	.211
Asset Efficiency					
Total Asset Turnover	1.861	2.031	2.220	2.295	2.047
Fixed Asset Turnover	3.895	4.129	4.446	4.595	4.885
Average Age of Plant Depreciation Only	15.820	16.765	20.923	23.608	31.162
Other Financial Ratios					
Total Operating Expense Growth	(.077)	(.022)	(.051)	(.116)	(.079)
Total Operating Revenue Growth	(880.)	(.062)	(.041)	(.090)	(.047)
Realized Gains Divided by NonOperating Revenue	.441	.858	.500	†	†
Realized Gains Divided by NetIncome	(.031)	(.030)	(.014)	†	†
Long Term Debt to Equity	2,359	106.884	(2.554)	(.263)	†

[†] Data not available or not applicable

	Redington-Fairview General Hospital Skowhegan, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	54,360,856	53,294,254	55,774,726	61,107,833	64,116,080		
Cash and Investment	40,506,832	36,957,338	40,563,193	45,247,212	46,653,781		
Current Assets Whose Use is Limited	†	†	†	†	†		
Net Patient Accounts Receivable	11,813,893	14,235,574	13,130,090	13,483,447	14,764,286		
Due from Affiliates	†	†	†	†	†		
Third Party Settlements Receivable	†	†	†	†	†		
Other Accounts Receivable	326,821	400,488	382,350	529,096	865,588		
Inventory	1,545,444	1,504,264	1,505,843	1,602,417	1,583,871		
Other Current Assets	167,866	196,590	193,250	245,661	248,554		
Total Non-Current Assets	48,864,656	55,970,092	55,321,856	53,158,895	52,853,282		
Trustee Held Investments	141,062	2,246,311	788,657	†	†		
Board Designated and Undesignated Investments	21,075,117	22,256,034	23,811,076	25,619,499	26,774,027		
Due from Affiliates	†	†	†	†	†		
Investment in Affiliates	†	†	†	†	†		
Other Non-Current Assets	848,453	679,107	623,124	143,817	149,736		
Gross Property, Plant and Equipment (PP&E)	75,096,612	82,907,231	86,330,445	87,595,503	89,882,205		
Accumulated Depreciation	48,296,588	52,118,591	56,231,446	60,199,924	63,952,686		
Net Property, Plant and Equipment (PP&E)	26,800,024	30,788,640	30,098,999	27,395,579	25,929,519		
Total Unrestricted Assets	103,225,512	109,264,346	111,096,582	114,266,728	116,969,362		
Total Current Liabilities	19,391,313	20,166,094	18,877,024	19,541,571	16,116,404		
Current Long Term Debt (LTD)	810,000	1,335,000	1,375,000	1,340,000	1,380,000		
Accounts Payable and Accrued Expenses	8,622,521	8,587,846	8,413,207	8,774,943	10,152,263		
Estimated Third Party Settlements	8,282,992	8,419,361	7,084,738	7,217,360	4,538,238		
Due to Affiliates	†	†	†	†	†		
Other Current Liabilities	1,675,800	1,823,887	2,004,079	2,209,268	45,903		
Total Non-Current Liabilities	27,268,154	31,438,541	28,420,523	24,932,847	21,983,711		
Long Term Debt	20,726,246	26,851,775	25,437,304	23,422,257	21,983,711		
Estimated Third Party Settlements	20,7 20,2 10	+	+	+	1,505,711		
Due to Affiliates	†	†	†	†	†		
Self Insurance Fund	†	†	†	†	†		
Accrued Pension and Post Retiree Health Benefits	6,541,908	4,586,766	2,983,219	1,510,590	†		
Other Non-Current Liabilities	, , ,	, , †	, , _†	, , †	†		
Fund Balance Unrestricted	56,566,045	57,659,711	63,799,035	69,792,310	78,869,247		
Total Liabilities & Equity	103,225,512	109,264,346	111,096,582	114,266,728	116,969,362		
Total Restricted Assets	1,077,667	862,928	1,144,892	928,452	1,143,519		
Cash and Investments	1,077,667	862,928	1,144,892	928,452	1,143,519		
Receivables	+	†	†	†	1,1 13,313		
Other Assets	†	†	†	†	†		
Total Restricted Liabilities and Equity	1,077,667	862,928	1,144,892	928,452	1,143,519		
Total Restricted Fund Balance	1,077,667	862,928	1,144,892	928,452	1,143,519		
Total Liabilities	, , , ,	†	†	, +	†		
Temporarily Restricted Net Assets	1,077,667	862,928	1,144,892	928,452	1,143,519		
Permanently Restricted Net Assets	†	†	+	+	†		

[†] Data not available or not applicable

	R	edington-Fairview	General Hospital	Skowhegan, Me.	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$		\$ \$	
Total Gross Patient Service Revenue (GPSR)	120,180,687	131,710,753	140,654,411	147,165,284	156,127,255
Gross Inpatient Service Revenue	26,263,128	27,349,091	26,849,681	26,481,305	26,194,134
Gross Outpatient Service Revenue	93,917,559	104,361,662	113,804,730	120,683,979	129,933,121
Free Care (Charity Care)	2,285,208	3,364,712	3,690,747	3,311,366	2,113,626
Bad Debt (Provision for Bad Debt)	8,321,678	9,526,662	9,089,395	11,687,358	12,731,281
Contractuals	35,477,474	37,333,630	42,746,397	44,100,294	48,620,843
Changes in Prior Year Estimated/Final Settlements	†	†	†	†	(1,532,000)
Net Patient Service Revenue	74,096,327	81,485,749	85,127,872	88,066,266	94,193,505
Other Operating Revenue	2,290,302	3,893,520	3,655,397	4,556,849	5,010,305
Total Operating Revenue	76,386,629	85,379,269	88,783,269	92,623,115	99,203,810
Total Operating Expenses	79,175,026	85,369,744	88,674,167	92,465,558	96,579,394
Depreciation and Amortization	3,565,095	3,822,002	4,112,854	3,968,480	3,752,759
Interest	1,060,844	1,028,052	1,142,781	985,493	936,379
Advertising Expenses	424,156	385,577	288,488	297,458	280,276
Allowed Advertising Expenses	355,897	308,237	222,550	178,001	185,710
Non-Allowed Advertising Expenses	68,259	77,340	65,938	119,457	94,566
Salaries and Benefits	40,644,558	45,016,475	47,242,985	49,966,082	53,373,374
Other Operating Expenses	33,480,373	35,117,638	35,887,059	37,248,045	38,236,606
Net Operating Income	(2,788,397)	9,525	109,102	157,557	2,624,416
Total Non-Operating Revenue	4,055,937	2,597,238	1,315,586	1,921,186	1,968,966
Total Investment Income	3,413,735	1,614,730	611,125	1,208,258	1,225,381
Interest and Dividends	3,413,735	1,614,730	611,125	1,208,258	1,225,381
Realized Gains/Losses on Sales of Securities	†	†	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(69,029)	(85,935)	4,207	(19,936)	(93,942)
Permanently Impaired Writedowns of Other Assets	711 221	1 000 442	700.354	722.064	027 527
Other Non-Operating Revenues (Gifts, Bequests, etc.)	711,231	1,068,443	700,254	732,864	837,527
Excess of Revenue over Expenses	1,267,540	2,606,763 †	1,424,688	2,078,743	4,593,382
Extraordinary Gains/Losses	1 267 540	•	•	261,305	4 500 000
Total Surplus/Deficit	1,267,540	2,606,763	1,424,688	2,340,048	4,593,382
Total Change in Unrestricted Net Assets	(7,550,649)	1,093,666	6,139,325	5,993,275	9,076,937
Net Assets Released for Restrictions - Capital	†	†	†	†	†
Unrealized Gains/Losses on Investments	(2,852,910)	(2,494,979)	4,222,344	4,008,128	2,954,848
Minimum Pension Liability Adjustment	(5,965,279)	981,882	492,293	(354,901)	1,528,707
Transfers From/To Affiliates	† .	†	†	†	†
Mergers	Ť .	†	†	†	†
Consolidations with Support	Ť .	†	†	†	†
Other Changes	Ť	Ť	Ť	Ť	†

[†] Data not available or not applicable

	Redington-Fairview General Hospital Skowhegan, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
RATIOS							
Liquidity							
Current Ratio with Board Designated and Undesignated Investments	3.890	3.746	4.216	4.438	5.640		
Current Ratio without Board Designated and Undesignated Investments	2.803	2.643	2.955	3.127	3.978		
Days in Accounts Receivable	58.195	63.766	56.297	55.884	57.212		
Acid Test	2.089	1.833	2.149	2.315	2.895		
Days Cash on Hand, Current	195.543	165.418	175.087	186.619	183.446		
Days Cash on Hand, Incl Board Designated & Undesignated Investments	297.281	265.033	277.865	292.285	288.723		
Average Payment Period, Accounts Payable and Accrued Expenses	41.624	38.438	36.315	36.192	39.919		
Average Payment Period, Current Liabilities	93.610	90.262	81.481	80.598	63.371		
Capital Structure							
Equity Financing Ratio	.548	.528	.574	.611	.674		
Fixed Asset Financing	.773	.872	.845	.855	.848		
Cash Flow Divided by Total Debt	.104	.125	.117	.136	.219		
Cash Flow Divided by Total Debt with Operating Income Only	.017	.074	.089	.093	.167		
Debt Service Coverage	3.210	4.057	2.696	2.979	4.078		
Debt Service Coverage with Operating Income Only	1.001	2.644	2.165	2.165	3.213		
Profitability							
Total Margin	.016	.030	.016	.022	.045		
Operating Margin	(.037)	.000	.001	.002	.026		
Non Operating Revenue Margin	3.200	.996	.923	.924	.429		
Return on Assets	.012	.024	.013	.018	.039		
Return on Equity	.022	.045	.022	.030	.058		
Markup	1.547	1.588	1.627	1.641	1.668		
Deductible	.295	.283	.304	.300	.311		
Markup Adjustment for Deductible	1.099	1.151	1.145	1.164	1.165		
Reported Income Index	(.168)	2.384	.232	.347	.506		
Asset Efficiency							
Total Asset Turnover	.779	.805	.811	.827	.865		
Fixed Asset Turnover	2.850	2.773	2.950	3.381	3.826		
Average Age of Plant Depreciation Only	13.547	13.636	13.672	15.170	17.042		
Other Financial Ratios							
Total Operating Expense Growth	.056	.078	.039	.043	.044		
Total Operating Revenue Growth	.056	.118	.040	.043	.071		
Realized Gains Divided by NonOperating Revenue	†	†	†	†	+		
Realized Gains Divided by NetIncome	†	†	†	†	†		
Long Term Debt to Equity	.366	.466	.399	.336	.279		

[†] Data not available or not applicable

	Rumford Community Hospital Rumford, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	9,600,573	9,197,479	11,078,643	8,829,117	8,666,486		
Cash and Investment	4,425,790	3,719,539	4,314,334	2,079,290	2,533,716		
Current Assets Whose Use is Limited	48,522	48,531	48,541	48,543	48,543		
Net Patient Accounts Receivable	5,877,789	4,915,770	4,157,450	3,846,115	3,811,038		
Due from Affiliates	650	†	†	†	†		
Third Party Settlements Receivable	(1,398,932)	(253,038)	2,004,901	2,027,376	1,556,450		
Other Accounts Receivable	161,886	15,409	14,506	17,513	†		
Inventory	339,970	442,980	434,404	559,047	448,409		
Other Current Assets	144,898	308,288	104,507	251,233	268,330		
Total Non-Current Assets	15,172,825	16,645,362	16,121,113	15,911,973	16,873,165		
Trustee Held Investments	† 2.470.201	7 501 604	7 752 000	1 027 024	7 224 741		
Board Designated and Undesignated Investments	2,470,201	2,501,604	2,753,966	3,027,824	3,224,741		
Due from Affiliates Investment in Affiliates	 	+	+	+	 		
Other Non-Current Assets	530,597	540,469	954,434	670,385	1,380,745		
Gross Property, Plant and Equipment (PP&E)	32,972,504	35,562,989	35,430,394	36,502,190	38,063,150		
Accumulated Depreciation	20,800,477	21,959,700	23,017,681	24,288,426	25,795,471		
Net Property, Plant and Equipment (PP&E)	12,172,027	13,603,289	12,412,713	12,213,764	12,267,679		
Total Unrestricted Assets	24,773,398	25,842,841	27,199,756	24,741,090	25,539,651		
Total Current Liabilities	2,773,848	4,633,853	6,135,340	5,350,263	6,153,379		
Current Long Term Debt (LTD)	209,238	261,820	181,760	65,599	118,367		
Accounts Payable and Accrued Expenses	2,534,328	2,152,444	1,852,841	2,874,030	4,761,153		
Estimated Third Party Settlements	± 2,33 1,320 †	+	1,032,011	+	1,701,133		
Due to Affiliates	†	†	†	†	†		
Other Current Liabilities	30,282	2,219,589	4,100,739	2,410,634	1,273,859		
Total Non-Current Liabilities	3,682,971	3,686,914	4,071,361	3,002,191	3,725,338		
Long Term Debt	1,012,666	1,110,931	764,812	819,136	817,565		
Estimated Third Party Settlements	, , +	, ,	, †	, †	, +		
Due to Affiliates	†	†	†	†	†		
Self Insurance Fund	†	†	†	†	†		
Accrued Pension and Post Retiree Health Benefits	2,855,643	2,797,413	2,876,451	2,564,563	2,475,400		
Other Non-Current Liabilities	(185,338)	(221,430)	430,098	(381,508)	432,373		
Fund Balance Unrestricted	18,316,579	17,522,074	16,993,055	16,388,636	15,660,934		
Total Liabilities & Equity	24,773,398	25,842,841	27,199,756	24,741,090	25,539,651		
Total Restricted Assets	1,154,930	1,178,913	1,308,713	1,386,628	591,558		
Cash and Investments	1,154,930	1,178,913	1,308,713	1,386,628	591,558		
Receivables	†	†	†	†	†		
Other Assets	†	†	†	†	†		
Total Restricted Liabilities and Equity	1,154,930	1,178,913	1,308,713	1,386,628	591,558		
Total Restricted Fund Balance	508,032	504,309	575,743	586,193	591,558		
Total Liabilities	646,898	674,604	732,970	800,435	†		
Temporarily Restricted Net Assets	251,404	251,434	321,715	331,071	402,110		
Permanently Restricted Net Assets	256,628	252,875	254,028	255,122	189,448		

[†] Data not available or not applicable

		Rumford Commi			
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	72,578,268	76,813,223	84,079,222	81,430,820	83,971,968
Gross Inpatient Service Revenue	17,048,550	17,055,368	17,580,443	13,776,586	16,057,306
Gross Outpatient Service Revenue	55,529,718	59,757,855	66,498,779	67,654,234	67,914,662
Free Care (Charity Care)	919,539	1,158,279	1,321,027	847,895	562,028
Bad Debt (Provision for Bad Debt)	2,709,819	4,091,135	4,028,904	4,066,104	4,282,739
Contractuals	32,959,264	33,883,271	39,938,766	39,544,010	38,431,138
Changes in Prior Year Estimated/Final Settlements	†	†	†	†	†
Net Patient Service Revenue	35,989,646	37,680,538	38,790,525	36,972,811	40,696,063
Other Operating Revenue	1,499,329	2,157,937	1,870,837	1,986,928	2,406,828
Total Operating Revenue	37,488,975	39,838,475	40,661,362	38,959,739	43,102,891
Total Operating Expenses	37,950,768	40,809,406	40,778,685	40,604,263	44,095,746
Depreciation and Amortization	1,411,307	1,361,016	1,448,892	1,753,504	1,884,884
Interest	68,756	58,233	48,281	42,128	62,072
Advertising Expenses	119,966	118,844	47,366	2,907	(1,418)
Allowed Advertising Expenses	†	†	†	†	†
Non-Allowed Advertising Expenses	119,966	118,844	47,366	2,907	(1,418)
Salaries and Benefits	25,342,417	27,300,710	26,901,346	25,646,501	24,810,321
Other Operating Expenses	11,008,322	11,970,603	12,332,800	13,159,223	17,339,887
Net Operating Income	(461,793)	(970,931)	(117,323)	(1,644,524)	(992,855)
Total Non-Operating Revenue	(77,198)	(9,129)	155,177	331,520	149,895
Total Investment Income	85,552	49,063	125,107	295,578	185,053
Interest and Dividends	101,184	100,780	96,434	109,288	119,524
Realized Gains/Losses on Sales of Securities	(15,632)	(51,717)	28,673	186,290	65,529
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	(162,750)	(62,192)	30,070	35,942	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	4,000	†	†	(35,158)
Excess of Revenue over Expenses	(538,991)	(980,060)	37,854	(1,313,004)	(842,960)
Extraordinary Gains/Losses	T	†	†	†	(19,604)
Total Surplus/Deficit	(538,991)	(980,060)	37,854	(1,313,004)	(862,564)
Total Change in Unrestricted Net Assets	(620,329)	(1,059,198)	204,040	(1,299,399)	(772,387)
Net Assets Released for Restrictions - Capital	†	†	†	†	†
Unrealized Gains/Losses on Investments	(81,338)	(79,138)	166,186	13,605	90,177
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

	Rumford Community Hospital Rumford, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	4.352	2.525	2.255	2.216	1.932	
Current Ratio without Board Designated and Undesignated Investments	3.461	1.985	1.806	1.650	1.408	
Days in Accounts Receivable	59.611	47.618	39.120	37.969	34.181	
Acid Test	1.613	.813	.711	.398	.420	
Days Cash on Hand, Current	44.695	34.864	40.490	19.991	22.329	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	69.370	58.011	66.048	48.437	50.213	
Average Payment Period, Accounts Payable and Accrued Expenses	25.316	19.916	17.195	27.001	41.170	
Average Payment Period, Current Liabilities	27.709	42.875	56.939	50.265	53.209	
Capital Structure						
Equity Financing Ratio	.739	.678	.625	.662	.613	
Fixed Asset Financing	.083	.082	.062	.067	.067	
Cash Flow Divided by Total Debt	.135	.046	.146	.053	.105	
Cash Flow Divided by Total Debt with Operating Income Only	.147	.047	.130	.013	.090	
Debt Service Coverage	3.429	1.642	4.950	2.156	8.647	
Debt Service Coverage with Operating Income Only	3.710	1.676	4.450	.675	7.473	
Profitability						
Total Margin	(.014)	(.025)	.001	(.033)	(.019)	
Operating Margin	(.012)	(.024)	(.003)	(.042)	(.023)	
Non Operating Revenue Margin	.143	.009	4.099	(.252)	(.178)	
Return on Assets	(.022)	(.038)	.001	(.053)	(.033)	
Return on Equity	(.029)	(.056)	.002	(.080)	(.054)	
Markup	1.952	1.935	2.108	2.054	1.959	
Deductible	.454	.441	.475	.486	.458	
Markup Adjustment for Deductible	1.083	1.105	1.128	1.081	1.087	
Reported Income Index	1.281	1.234	(.072)	2.172	1.158	
Asset Efficiency						
Total Asset Turnover	1.510	1.541	1.501	1.588	1.694	
Fixed Asset Turnover	3.080	2.929	3.276	3.190	3.514	
Average Age of Plant Depreciation Only	14.738	16.135	15.886	13.851	13.685	
Other Financial Ratios						
Total Operating Expense Growth	.066	.075	(.001)	(.004)	.086	
Total Operating Expense Growth	.043	.063	.021	(.042)	.106	
Realized Gains Divided by NonOperating Revenue	.202	5.665	.185	.562	.437	
Realized Gains Divided by NetIncome	.029	.053	.757	(.142)	(.078)	
Long Term Debt to Equity	.055	.063	.045	.050	.052	
Long Term Best to Equity	.055	.005	.0.15	.030	.032	

[†] Data not available or not applicable

	Sebasticook Valley Hospital Pittsfield, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	11,599,514	12,415,031	16,246,451	20,282,284	24,355,546		
Cash and Investment	6,057,496	6,372,169	9,612,304	15,413,488	16,415,366		
Current Assets Whose Use is Limited	†	18,774	19,477	17,568	20,738		
Net Patient Accounts Receivable	3,226,547	3,157,225	2,842,456	2,870,756	4,205,990		
Due from Affiliates	141,073	43,009	50,345	37,917	192,138		
Third Party Settlements Receivable	1,632,276	2,110,713	3,011,303	1,218,070	2,836,440		
Other Accounts Receivable	127,798	224,185	131,527	204,551	241,770		
Inventory	249,683	289,404	290,651	274,336	255,960		
Other Current Assets	164,641	199,552	288,388	245,598	187,144		
Total Non-Current Assets	32,057,654	30,517,823	20,245,648	19,639,736	18,838,759		
Trustee Held Investments	390,579	494,569	†	†	†		
Board Designated and Undesignated Investments	8,145,997	8,939,111	529,594	797,776	769,196		
Due from Affiliates	†	†	†	†	†		
Investment in Affiliates	†	†	†	†	†		
Other Non-Current Assets	2,147,219	802,918	494,533	60,454	25,244		
Gross Property, Plant and Equipment (PP&E)	43,114,403	43,648,307	40,058,929	40,649,204	40,746,090		
Accumulated Depreciation	21,740,544	23,367,082	20,837,408	21,867,698	22,701,771		
Net Property, Plant and Equipment (PP&E)	21,373,859	20,281,225	19,221,521	18,781,506	18,044,319		
Total Unrestricted Assets	43,657,168	42,932,854	36,492,099	39,922,020	43,194,305		
Total Current Liabilities	7,223,233	5,937,263	7,233,034	5,886,822	5,629,330		
Current Long Term Debt (LTD)	673,472	700,524	730,372	784,740	786,633		
Accounts Payable and Accrued Expenses	3,261,078	2,937,118	2,550,549	2,557,390	2,534,151		
Estimated Third Party Settlements	2,805,221	1,913,371	3,532,858	1,430,393	137,661		
Due to Affiliates	483,462	386,250	419,255	1,114,299	2,170,885		
Other Current Liabilities	†	†	†	†	†		
Total Non-Current Liabilities	12,065,277	10,799,431	8,095,612	6,563,087	5,755,021		
Long Term Debt	8,391,374	7,614,428	6,896,684	6,140,616	5,365,377		
Estimated Third Party Settlements	1,997,961	2,690,434	724,957	†	†		
Due to Affiliates	†	†	†	†	†		
Self Insurance Fund	†	†	†	†	†		
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	389,644		
Other Non-Current Liabilities	1,675,942	494,569	473,971	422,471	†		
Fund Balance Unrestricted	24,368,658	26,196,160	21,163,453	27,472,111	31,809,954		
Total Liabilities & Equity	43,657,168	42,932,854	36,492,099	39,922,020	43,194,305		
Total Restricted Assets	885,867	780,917	790,688	630,407	617,407		
Cash and Investments	885,867	780,917	790,688	630,407	617,407		
Receivables	†	†	†	†	†		
Other Assets	†	†	†	†	†		
Total Restricted Liabilities and Equity	885,867	780,917	790,688	630,407	617,407		
Total Restricted Fund Balance	885,867	780,917	790,688	630,407	617,407		
Total Liabilities	†	†	†	†	†		
Temporarily Restricted Net Assets	527,320	409,871	401,432	234,936	203,971		
Permanently Restricted Net Assets	358,547	371,046	389,256	395,471	413,436		

[†] Data not available or not applicable

	Sebasticook Valley Hospital Pittsfield, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$	\$	\$		
Total Gross Patient Service Revenue (GPSR)	61,849,523	65,361,672	66,155,660	70,026,406	74,617,051	
Gross Inpatient Service Revenue	9,795,209	10,893,034	11,075,871	11,434,773	10,983,114	
Gross Outpatient Service Revenue	52,054,314	54,468,638	55,079,789	58,591,633	63,633,937	
Free Care (Charity Care)	1,965,577	1,551,711	1,721,551	2,073,551	1,149,131	
Bad Debt (Provision for Bad Debt)	3,202,919	2,941,270	3,075,607	2,972,921	3,438,158	
Contractuals	21,434,667	22,720,696	24,044,068	24,795,595	29,681,681	
Changes in Prior Year Estimated/Final Settlements	(407,633)	482,949	(2,962,615)	(3,915,747)	(1,209,165)	
Net Patient Service Revenue	35,653,993	37,665,046	40,277,049	44,100,086	41,557,246	
Other Operating Revenue	1,952,452	2,207,658	1,903,501	1,591,969	2,622,461	
Total Operating Revenue	37,606,445	39,872,704	42,180,550	45,692,055	44,179,707	
Total Operating Expenses	36,360,618	38,296,244	37,795,486	39,372,562	39,762,298	
Depreciation and Amortization	1,869,714	1,928,559	1,233,063	1,199,361	1,145,137	
Interest	306,207	294,360	272,529	250,787	227,489	
Advertising Expenses	169,304	189,219	173,355	99,957	142,030	
Allowed Advertising Expenses	1,506	1,195	5,173	395	1,020	
Non-Allowed Advertising Expenses	167,798	188,024	168,182	99,562	141,010	
Salaries and Benefits	20,836,694	21,785,207	22,485,778	22,544,179	21,372,663	
Other Operating Expenses	13,178,699	14,098,899	13,630,761	15,278,278	16,874,979	
Net Operating Income	1,245,827	1,576,460	4,385,064	6,319,493	4,417,409	
Total Non-Operating Revenue	684,367	440,137	1,478,185	62,684	770	
Total Investment Income	468,755	517,079	1,478,185	62,684	770	
Interest and Dividends	246,045	250,085	83,316	10,484	770	
Realized Gains/Losses on Sales of Securities	222,710	266,994	1,394,869	52,200	†	
Permanently Impaired Security Writedowns	†	†	†	†	†	
Gains/Losses on Joint Ventures/Equity Investments	(59,922)	(67,089)	†	†	†	
Permanently Impaired Writedowns of Other Assets	Ť	Ť	†	†	†	
Other Non-Operating Revenues (Gifts, Bequests, etc.)	275,534	(9,853)	†	†	†	
Excess of Revenue over Expenses	1,930,194	2,016,597	5,863,249	6,382,177	4,418,179	
Extraordinary Gains/Losses	†	†	†	†	†	
Total Surplus/Deficit	1,930,194	2,016,597	5,863,249	6,382,177	4,418,179	
Total Change in Unrestricted Net Assets	995,186	1,827,502	(5,032,707)	6,308,658	4,337,844	
Net Assets Released for Restrictions - Capital	221,389	184,579	123,480	232,817	92,712	
Unrealized Gains/Losses on Investments	(445,391)	400,839	(1,236,163)	†	†	
Minimum Pension Liability Adjustment	†	†	†	†	†	
Transfers From/To Affiliates	(711,006)	(774,513)	(9,783,439)	(625,119)	(176,524)	
Mergers	†	†	†	†	†	
Consolidations with Support	†	†	166	318,783	3,477	
Other Changes	†	†	†	†	†	

[†] Data not available or not applicable

	Sebasticook Valley Hospital Pittsfield, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.734	3.597	2.319	3.581	4.463
Current Ratio without Board Designated and Undesignated Investments	1.606	2.091	2.246	3.445	4.327
Days in Accounts Receivable	33.031	30.596	25.759	23.760	36.941
Acid Test	.839	1.076	1.332	2.621	2.920
Days Cash on Hand, Current	64.103	64.142	96.153	147.547	155.350
Days Cash on Hand, Incl Board Designated & Undesignated Investments	150.308	153.858	101.440	155.175	162.620
Average Payment Period, Accounts Payable and Accrued Expenses	34.510	29.478	25.462	24.453	23.952
Average Payment Period, Current Liabilities	76.440	59.589	72.207	56.288	53.207
Capital Structure					
Equity Financing Ratio	.558	.610	.580	.688	.736
Fixed Asset Financing	.393	.375	.359	.327	.297
Cash Flow Divided by Total Debt	.197	.236	.463	.609	.489
Cash Flow Divided by Total Debt with Operating Income Only	.162	.209	.367	.604	.489
Debt Service Coverage	4.134	4.380	7.573	7.983	5.721
Debt Service Coverage with Operating Income Only	3.445	3.926	6.054	7.919	5.720
Profitability					
Total Margin	.050	.050	.134	.139	.100
Operating Margin	.033	.040	.104	.138	.100
Non Operating Revenue Margin	.355	.218	.252	.010	.000
Return on Assets	.044	.047	.161	.160	.102
Return on Equity	.079	.077	.277	.232	.139
Markup	1.755	1.764	1.801	1.819	1.943
Deductible	.347	.348	.363	.354	.398
Markup Adjustment for Deductible	1.165	1.171	1.165	1.189	1.196
Reported Income Index	1.940	1.103	(1.165)	1.012	1.019
Asset Efficiency					
Total Asset Turnover	.877	.939	1.196	1.146	1.023
Fixed Asset Turnover	1.759	1.966	2.194	2.433	2,448
Average Age of Plant Depreciation Only	11.628	12.116	16.899	18.233	19.825
Other Financial Ratios					
Total Operating Expense Growth	.070	.053	(.013)	.042	.010
Total Operating Revenue Growth	.035	.060	.058	.083	(.033)
Realized Gains Divided by NonOperating Revenue	.325	.607	.944	.833	(.033)
Realized Gains Divided by NetIncome	.115	.132	.238	.008	+
Long Term Debt to Equity	.344	.291	.326	.224	.169
	.5.1		1525		.103

[†] Data not available or not applicable

	Southern Maine Health Care Biddeford, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$	•		
Total Current Assets	49,951,011	50,363,373	58,676,057	65,441,443	40,295,669		
Cash and Investment	2,200,871	5,004,707	5,122,596	18,559,555	1,703,840		
Current Assets Whose Use is Limited	757,200	755,638	1,372,872	1,367,210	523,939		
Net Patient Accounts Receivable	39,502,187	36,582,509	39,313,344	33,977,536	32,280,116		
Due from Affiliates	190,966	852,342	286,718	268,709	138,066		
Third Party Settlements Receivable	†	†	4,716,441	3,520,258	†		
Other Accounts Receivable	1,312,139	1,009,309	2,009,219	1,640,319	1,575,488		
Inventory	4,069,680	3,969,761	3,889,564	3,743,186	3,842,311		
Other Current Assets	1,917,968	2,189,107	1,965,303	2,364,670	231,909		
Total Non-Current Assets	200,338,355	199,520,127	201,234,608	183,672,912	127,490,622		
Trustee Held Investments	†	†	†	†	7,735,984		
Board Designated and Undesignated Investments	75,228,476	70,876,400	65,555,992	60,798,954	t		
Due from Affiliates	†	†	†	†	t		
Investment in Affiliates	†	†	†	†	†		
Other Non-Current Assets	26,085,033	33,254,958	44,269,093	39,677,961	37,508,527		
Gross Property, Plant and Equipment (PP&E)	273,621,745	281,204,501	289,090,686	284,126,856	278,594,559		
Accumulated Depreciation	174,596,899	185,815,732	197,681,163	200,930,859	196,348,448		
Net Property, Plant and Equipment (PP&E)	99,024,846	95,388,769	91,409,523	83,195,997	82,246,111		
Total Unrestricted Assets	250,289,366	249,883,500	259,910,665	249,114,355	167,786,291		
Total Current Liabilities	65,280,777	65,448,394	56,123,767	57,330,749	29,161,094		
Current Long Term Debt (LTD)	4,002,627	4,899,001	5,293,517	5,041,873	4,884,873		
Accounts Payable and Accrued Expenses	21,127,162	16,965,701	21,866,915	20,707,739	20,286,533		
Estimated Third Party Settlements	6,208,632	2,690,831	†	†	†		
Due to Affiliates	27,733,616	30,726,809	23,782,335	26,763,636	3,989,688		
Other Current Liabilities	6,208,740	10,166,052	5,181,000	4,817,501	+		
Total Non-Current Liabilities	61,724,554	61,887,422	71,463,700	63,516,634	53,915,864		
Long Term Debt	48,663,273	43,699,053	43,155,106	37,793,302	30,433,460		
Estimated Third Party Settlements	, , ,	, ,	, ,	, ,	, ,		
Due to Affiliates	12,949,911	18,188,369	28,308,594	25,723,332	23,482,404		
Self Insurance Fund	†	†	†	†	†		
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†		
Other Non-Current Liabilities	111,370	†	†	†	†		
Fund Balance Unrestricted	123,284,035	122,547,684	132,323,198	128,266,972	84,709,333		
Total Liabilities & Equity	250,289,366	249,883,500	259,910,665	249,114,355	167,786,291		
Total Restricted Assets	14,254,162	14,791,466	16,373,372	17,703,821	18,243,897		
Cash and Investments	14,254,162	14,791,466	16,373,372	17,703,821	18,243,897		
Receivables	, , ,	+	†				
Other Assets	†	†	†	†	†		
Total Restricted Liabilities and Equity	14,254,162	14,791,466	16,373,372	17,703,821	18,243,897		
Total Restricted Fund Balance	14,254,162	14,791,466	16,373,372	17,703,821	18,243,897		
Total Liabilities	†	†	†	†	†		
Temporarily Restricted Net Assets	2,075,869	2,284,471	2,893,180	3,434,288	4,062,772		
Permanently Restricted Net Assets	12,178,293	12,506,995	13,480,192	14,269,533	14,181,125		

[†] Data not available or not applicable

		Southern Maine			
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	555,310,345	580,059,913	606,234,800	662,545,208	725,164,557
Gross Inpatient Service Revenue	151,771,830	156,484,325	175,062,749	198,848,181	208,896,635
Gross Outpatient Service Revenue	403,538,515	423,575,588	431,172,051	463,697,027	516,267,922
Free Care (Charity Care)	17,470,944	16,129,634	14,756,408	16,118,041	9,140,331
Bad Debt (Provision for Bad Debt)	11,171,535	19,266,253	22,225,355	35,746,221	31,082,272
Contractuals	286,872,285	293,085,204	300,634,253	332,413,782	384,227,869
Changes in Prior Year Estimated/Final Settlements	(5,500,000)	(3,775,000)	(5,117,000)	(3,545,000)	†
Net Patient Service Revenue	245,295,581	255,353,822	273,735,784	281,812,164	300,714,085
Other Operating Revenue	8,891,384	7,470,041	7,494,336	8,035,795	7,935,772
Total Operating Revenue	254,186,965	262,823,863	281,230,120	289,847,959	308,649,857
Total Operating Expenses	262,854,168	270,257,583	281,716,453	296,410,749	302,931,326
Depreciation and Amortization	11,857,216	11,802,301	13,420,423	15,420,669	15,023,908
Interest	2,650,493	2,584,059	2,531,123	2,610,106	2,232,436
Advertising Expenses	657,791	597,727	469,465	553,620	43,186
Allowed Advertising Expenses	68,738	55,579	113,371	35,092	3,059
Non-Allowed Advertising Expenses	589,053	542,148	356,094	518,528	40,127
Salaries and Benefits	113,614,630	114,757,018	151,643,670	169,687,705	175,575,118
Other Operating Expenses	134,074,038	140,516,478	113,651,772	108,138,649	110,056,678
Net Operating Income	(8,667,203)	(7,433,720)	(486,333)	(6,562,790)	5,718,531
Total Non-Operating Revenue	2,717,378	3,039,063	4,551,371	1,626,850	51,753
Total Investment Income	2,498,325	2,099,588	3,691,788	1,139,913	(23,374)
Interest and Dividends	1,407,949	1,271,176	1,341,814	1,425,759	927,758
Realized Gains/Losses on Sales of Securities	1,090,376	828,412	2,349,974	(285,846)	(951,132)
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	209,013	606,975	689,643	295,046	†
Permanently Impaired Writedowns of Other Assets	10.040	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	160.040	101.001	75 127
Other Non-Operating Revenues (Gifts, Bequests, etc.)	10,040	332,500	169,940	191,891	75,127
Excess of Revenue over Expenses Extraordinary Gains/Losses	(5,949,825) †	(4,394,657) 213,367	4,065,038 †	(4,935,940) †	5,770,284
Total Surplus/Deficit	(5,949,825)	(4,181,290)	4,065,038	(4,935,940)	5,770,284
• •					
Total Change in Unrestricted Net Assets	(11,862,161)	(736,323)	9,086,962	(4,056,230)	(43,557,611)
Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments	219,907 (5.356.243)	191,163 4,016,804	5,719,924	138,818 1,433,293	10,000
Minimum Pension Liability Adjustment	(5,356,243)	+ 4,010,00 1	5,/19,92 4 +	±,133,∠33 +	(4,197,793)
Transfers From/To Affiliates	(776,000)	(763,000)	(698,000)	(692,401)	(45,140,102)
Mergers	(770,000)	(703,000)	(090,000)	(032,701)	(+),170,102)
Consolidations with Support	+	+	+	+	+
Other Changes	+	+	+	+	+
Juliei Changes	ı	ı	1	ı	ı

[†] Data not available or not applicable

	Southern Maine Health Care Biddeford, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	1.918	1.852	2.214	2.202	1.382	
Current Ratio without Board Designated and Undesignated Investments	.765	.770	1.045	1.141	1.382	
Days in Accounts Receivable	58.779	52.291	52.421	44.007	39.181	
Acid Test	.045	.088	.116	.348	.076	
Days Cash on Hand, Current	4.302	8.135	8.837	25.884	2.824	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	113.699	108.229	98.022	104.861	2.824	
Average Payment Period, Accounts Payable and Accrued Expenses	30.723	23.960	29.749	26.899	25.719	
Average Payment Period, Current Liabilities	94.931	92.429	76.353	74.471	36.970	
Capital Structure						
Equity Financing Ratio	.493	.490	.509	.515	.505	
Fixed Asset Financing	.491	.458	.472	.454	.370	
Cash Flow Divided by Total Debt	.047	.058	.137	.087	.250	
Cash Flow Divided by Total Debt with Operating Income Only	.025	.034	.101	.073	.250	
Debt Service Coverage	1.212	1.517	2.694	1.657	3.165	
Debt Service Coverage with Operating Income Only	.827	1.056	2.081	1.451	3.158	
Profitability						
Total Margin	(.023)	(.017)	.014	(.017)	.019	
Operating Margin	(.034)	(.028)	(.002)	(.023)	.019	
Non Operating Revenue Margin	(.457)	(.692)	1.120	(.330)	.009	
Return on Assets	(.024)	(.018)	.016	(.020)	.034	
Return on Equity	(.048)	(.036)	.031	(.038)	.068	
Markup	2.146	2.174	2.179	2.262	2.420	
Deductible	.517	.505	.496	.502	.530	
Markup Adjustment for Deductible	1.055	1.089	1.111	1.141	1.152	
Reported Income Index	.502	5.968	.416	1.217	(.132)	
Asset Efficiency						
Total Asset Turnover	1.026	1.064	1.100	1.170	1.840	
Fixed Asset Turnover	2.567	2.755	3.077	3.484	3.753	
Average Age of Plant Depreciation Only	14.725	15.744	14.730	13.030	13.069	
Other Financial Ratios						
Total Operating Expense Growth	.042	.028	.042	.052	.022	
Total Operating Revenue Growth	.032	.034	.070	.031	.065	
Realized Gains Divided by NonOperating Revenue	.401	.273	.516	(.176)	(18.378)	
Realized Gains Divided by NetIncome	(.183)	(.189)	.578	.058	(.165)	
Long Term Debt to Equity	.395	.357	.326	.295	.359	

[†] Data not available or not applicable

	St. Joseph Hospital Bangor, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$	\$	\$		
Total Current Assets	29,653,000	35,454,000	28,161,000	23,964,000	31,441,000	
Cash and Investment	10,932,000	12,336,000	9,057,000	4,872,000	4,987,000	
Current Assets Whose Use is Limited	693,000	687,000	710,000	700,000	697,000	
Net Patient Accounts Receivable	15,754,000	19,517,000	16,581,000	16,338,000	19,112,000	
Due from Affiliates	†	†	†	†	3,090,000	
Third Party Settlements Receivable	†	†	†	†	†	
Other Accounts Receivable	110,000	†	†	†	874,000	
Inventory	720,000	1,094,000	1,146,000	1,300,000	2,323,000	
Other Current Assets	1,444,000	1,820,000	667,000	754,000	358,000	
Total Non-Current Assets	39,107,000	37,261,000	46,474,000	38,634,000	36,952,000	
Trustee Held Investments	†	†	3,260,000	†	†	
Board Designated and Undesignated Investments	7,802,000	8,199,000	15,826,000	9,323,000	8,956,000	
Due from Affiliates	†	†	†	†	†	
Investment in Affiliates	301,000	301,000	301,000	301,000	301,000	
Other Non-Current Assets	1,062,000	1,482,000	576,000	576,000	†	
Gross Property, Plant and Equipment (PP&E)	81,082,000	82,523,000	84,844,000	90,277,000	92,303,000	
Accumulated Depreciation	51,140,000	55,244,000	58,333,000	61,843,000	64,608,000	
Net Property, Plant and Equipment (PP&E)	29,942,000	27,279,000	26,511,000	28,434,000	27,695,000	
Total Unrestricted Assets	68,760,000	72,715,000	74,635,000	62,598,000	68,393,000	
Total Current Liabilities	17,287,000	18,280,000	13,838,000	22,269,000	22,434,000	
Current Long Term Debt (LTD)	1,571,000	1,571,000	1,571,000	7,143,000	1,715,000	
Accounts Payable and Accrued Expenses	9,745,000	11,090,000	12,606,000	14,603,000	15,322,000	
Estimated Third Party Settlements	5,971,000	5,619,000	(959,000)	1,063,000	5,066,000	
Due to Affiliates	†	†	620,000	(540,000)	†	
Other Current Liabilities	†	†	†	†	331,000	
Total Non-Current Liabilities	27,531,000	25,214,000	24,417,000	17,435,000	19,091,000	
Long Term Debt	20,264,000	18,726,000	20,490,000	13,292,000	17,006,000	
Estimated Third Party Settlements	†	†	†	†	†	
Due to Affiliates	†	†	†	†	†	
Self Insurance Fund	†	†	†	†	†	
Accrued Pension and Post Retiree Health Benefits	7,267,000	6,488,000	3,927,000	4,143,000	1,780,000	
Other Non-Current Liabilities	t	†	†	†	305,000	
Fund Balance Unrestricted	23,942,000	29,221,000	36,380,000	22,894,000	26,868,000	
Total Liabilities & Equity	68,760,000	72,715,000	74,635,000	62,598,000	68,393,000	
Total Restricted Assets	2,235,000	2,247,000	2,446,000	2,113,000	2,514,000	
Cash and Investments	2,235,000	2,247,000	2,446,000	2,113,000	2,514,000	
Receivables	†	†	†	†	†	
Other Assets	†	†	†	†	+	
Total Restricted Liabilities and Equity	2,235,000	2,247,000	2,446,000	2,113,000	2,514,000	
Total Restricted Fund Balance	2,235,000	2,247,000	2,446,000	2,113,000	2,514,000	
Total Liabilities	†	†	†	†	†	
Temporarily Restricted Net Assets	†	†	†	†	+	
Permanently Restricted Net Assets	2,235,000	2,247,000	2,446,000	2,113,000	2,514,000	

[†] Data not available or not applicable

	St. Joseph Hospital Bangor, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	278,683,000	300,091,000	317,576,000	344,542,000	402,881,000
Gross Inpatient Service Revenue	93,464,000	93,453,000	103,511,000	111,922,000	127,462,000
Gross Outpatient Service Revenue	185,219,000	206,638,000	214,065,000	232,620,000	275,419,000
Free Care (Charity Care)	4,173,000	4,751,000	4,471,000	5,767,000	3,427,000
Bad Debt (Provision for Bad Debt)	11,198,000	13,125,000	8,864,000	9,787,000	8,131,000
Contractuals	143,195,000	148,396,000	167,208,000	192,651,000	240,791,000
Changes in Prior Year Estimated/Final Settlements	†	†	†	†	†
Net Patient Service Revenue	120,117,000	133,819,000	137,033,000	136,337,000	150,532,000
Other Operating Revenue	3,243,000	1,837,000	2,211,000	3,429,000	4,396,000
Total Operating Revenue	123,360,000	135,656,000	139,244,000	139,766,000	154,928,000
Total Operating Expenses	121,714,000	131,802,000	138,371,000	152,933,000	153,468,000
Depreciation and Amortization	4,052,000	4,109,000	3,907,000	3,472,000	3,304,000
Interest	948,000	908,000	849,000	948,000	831,000
Advertising Expenses	43,000	190,000	†	†	†
Allowed Advertising Expenses	43,000	190,000	†	†	†
Non-Allowed Advertising Expenses	†	†	†	†	†
Salaries and Benefits	63,332,000	69,287,000	69,333,000	68,375,000	73,702,000
Other Operating Expenses	53,339,000	57,308,000	64,282,000	80,138,000	75,631,000
Net Operating Income	1,646,000	3,854,000	873,000	(13,167,000)	1,460,000
Total Non-Operating Revenue	915,000	427,000	2,116,000	(223,000)	661,000
Total Investment Income	867,000	342,000	2,046,000	(168,000)	294,000
Interest and Dividends	533,000	407,000	2,046,000	(168,000)	294,000
Realized Gains/Losses on Sales of Securities	334,000	(65,000)	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	35,000	†	†	†	†
Permanently Impaired Writedowns of Other Assets	12.000	7	70.000	(55,000)	7.57.000
Other Non-Operating Revenues (Gifts, Bequests, etc.)	13,000	85,000	70,000	(55,000)	367,000
Excess of Revenue over Expenses	2,561,000	4,281,000	2,989,000	(13,390,000)	2,121,000
Extraordinary Gains/Losses Total Surplus/Deficit	3 561 000		·	(13,390,000)	2 121 000
• •	2,561,000	4,281,000	2,989,000		2,121,000
Total Change in Unrestricted Net Assets	(3,232,000)	5,279,000	7,159,000	(13,486,000)	3,974,000
Net Assets Released for Restrictions - Capital	(716.000)	† T00.000	†	†	†
Unrealized Gains/Losses on Investments	(716,000)	508,000	1 001 000	(064,000)	†
Minimum Pension Liability Adjustment	(112,000)	372,000	1,091,000	(861,000)	1 052 000
Transfers From/To Affiliates	(4,965,000)	118,000	3,079,000	765,000	1,853,000
Mergers	 	I +	 	I +	1
Consolidations with Support	 	I +	 	I +	I +
Other Changes	Т	Т	Т	Т	Т

[†] Data not available or not applicable

1 103pitai 1 iilai			ospital Bangor,	Me	
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.167	2.388	3.179	1.495	1.801
Current Ratio without Board Designated and Undesignated Investments	1.715	1.939	2.035	1.076	1.401
Days in Accounts Receivable	47.872	53.234	44.165	43.740	46.342
Acid Test	.672	.712	.706	.250	.253
Days Cash on Hand, Current	36.062	37.225	26.512	13.607	13.816
Days Cash on Hand, Incl Board Designated & Undesignated Investments	60.265	60.661	69.472	36.375	35.585
Average Payment Period, Accounts Payable and Accrued Expenses	30.230	31.700	34.219	35.662	37.243
Average Payment Period, Current Liabilities	53.626	52.252	37.563	54.383	54.530
Capital Structure					
Equity Financing Ratio	.348	.402	.487	.366	.393
Fixed Asset Financing	.677	.686	.773	.467	.614
Cash Flow Divided by Total Debt	.148	.193	.180	(.250)	.131
Cash Flow Divided by Total Debt with Operating Income Only	.127	.183	.125	(.244)	.115
Debt Service Coverage	3.054	3.751	3.200	(3.561)	.785
Debt Service Coverage with Operating Income Only	2.684	3.578	2.326	(3.472)	.702
Profitability					
Total Margin	.021	.031	.021	(.096)	.014
Operating Margin	.013	.028	.006	(.094)	.009
Non Operating Revenue Margin	.357	.100	.708	.017	.312
Return on Assets	.037	.059	.040	(.214)	.031
Return on Equity	.107	.147	.082	(.585)	.079
Markup	2.316	2.291	2.311	2.275	2.654
Deductible	.514	.495	.527	.559	.598
Markup Adjustment for Deductible	1.140	1.165	1.103	1.016	1.085
Reported Income Index	(.792)	.811	.418	.993	.534
Asset Efficiency					
Total Asset Turnover	1.807	1.871	1.894	2.229	2.275
Fixed Asset Turnover	4.120	4.973	5.252	4.915	5.594
Average Age of Plant Depreciation Only	12.621	13.445	14.930	17.812	19.554
Other Financial Ratios					
Total Operating Expense Growth	.196	.083	.050	.105	.003
Total Operating Revenue Growth	.104	.100	.026	.004	.108
Realized Gains Divided by NonOperating Revenue	.365	(.152)	.020	†	†
Realized Gains Divided by NetIncome	.130	(.015)	+	· †	+
Long Term Debt to Equity	.846	.641	.563	.581	.633
Long Torm Debt to Equity	.0.10	.011	.505	.501	.033

[†] Data not available or not applicable

1103	St. Mary's Regional Medical Center Lewiston, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$;		
Total Current Assets	44,492,000	52,681,000	54,520,000	47,505,000	64,276,000		
Cash and Investment	3,541,000	6,605,000	2,860,000	11,789,000	8,831,000		
Current Assets Whose Use is Limited	†	†	2,549,000	3,787,000	1,437,000		
Net Patient Accounts Receivable	17,893,000	18,805,000	20,935,000	27,201,000	30,196,000		
Due from Affiliates	18,678,000	21,109,000	22,363,000	†	19,112,000		
Third Party Settlements Receivable	†	†	†	†	†		
Other Accounts Receivable	†	†	†	†	1,608,000		
Inventory	1,501,000	1,446,000	1,825,000	1,633,000	1,735,000		
Other Current Assets	2,879,000	4,716,000	3,988,000	3,095,000	1,357,000		
Total Non-Current Assets	103,491,000	98,379,000	97,909,000	71,892,000	73,797,000		
Trustee Held Investments	2,099,000	†	5,466,000	5,400,000	4,073,000		
Board Designated and Undesignated Investments	36,490,000	33,151,000	30,232,000	4,992,000	4,954,000		
Due from Affiliates	†	†	†	†	+		
Investment in Affiliates	2,463,000	2,544,000	2,680,000	2,680,000	2,546,000		
Other Non-Current Assets	2,591,000	5,037,000	21,000	†	(12,000)		
Gross Property, Plant and Equipment (PP&E)	137,545,000	140,633,000	147,946,000	152,602,000	161,555,000		
Accumulated Depreciation	77,697,000	82,986,000	88,436,000	93,782,000	99,319,000		
Net Property, Plant and Equipment (PP&E)	59,848,000	57,647,000	59,510,000	58,820,000	62,236,000		
Total Unrestricted Assets	147,983,000	151,060,000	152,429,000	119,397,000	138,073,000		
Total Current Liabilities	20,925,000	21,339,000	23,383,000	23,844,000	32,077,000		
Current Long Term Debt (LTD)	2,643,000	2,770,000	2,655,000	16,300,000	2,236,000		
Accounts Payable and Accrued Expenses	17,140,000	17,875,000	17,125,000	23,741,000	27,566,000		
Estimated Third Party Settlements	342,000	694,000	3,603,000	5,173,000	1,198,000		
Due to Affiliates	†	†	†	(21,370,000)	†		
Other Current Liabilities	800,000	†	†	†	1,077,000		
Total Non-Current Liabilities	42,025,000	42,702,000	40,462,000	32,983,000	38,451,000		
Long Term Debt	39,350,000	36,470,000	40,424,000	24,958,000	34,973,000		
Estimated Third Party Settlements	†	†	†	†	†		
Due to Affiliates	†	†	†	8,000,000	†		
Self Insurance Fund	†	†	†	†	†		
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†		
Other Non-Current Liabilities	2,675,000	6,232,000	38,000	25,000	3,478,000		
Fund Balance Unrestricted	85,033,000	87,019,000	88,584,000	62,570,000	67,545,000		
Total Liabilities & Equity	147,983,000	151,060,000	152,429,000	119,397,000	138,073,000		
Total Restricted Assets	2,036,000	5,847,000	29,998,000	7,806,000	9,070,000		
Cash and Investments	2,036,000	5,847,000	29,998,000	7,806,000	9,070,000		
Receivables	† :	†	†	†	†		
Other Assets	Ť	Ť	Ť	Ť	Ť		
Total Restricted Liabilities and Equity	2,036,000	5,847,000	29,998,000	7,806,000	9,070,000		
Total Restricted Fund Balance	2,036,000	5,847,000	29,998,000	7,806,000	9,070,000		
Total Liabilities	1 222 555	†	†	7 000 000	1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		
Temporarily Restricted Net Assets	1,329,000	5,140,000	6,201,000	7,099,000	8,351,000		
Permanently Restricted Net Assets	707,000	707,000	23,797,000	707,000	719,000		

[†] Data not available or not applicable

	tar i manciai imon	- Lewiston, Me.	e		
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
DATA ELEMENTS	\$ \$	\$	\$	\$	
Total Gross Patient Service Revenue (GPSR)	419,311,000	455,790,000	485,206,000	527,714,000	576,277,000
Gross Inpatient Service Revenue	157,510,000	164,460,000	156,840,000	173,204,000	189,378,000
Gross Outpatient Service Revenue	261,801,000	291,330,000	328,366,000	354,510,000	386,899,000
Free Care (Charity Care)	10,237,000	10,295,000	12,290,000	13,770,000	9,624,000
Bad Debt (Provision for Bad Debt)	8,606,000	10,150,000	10,827,000	12,547,000	11,260,000
Contractuals	243,225,000	267,690,000	283,149,000	323,275,000	349,648,000
Changes in Prior Year Estimated/Final Settlements	(1,350,000)	(3,200,000)	†	†	†
Net Patient Service Revenue	158,593,000	170,855,000	178,940,000	178,122,000	205,745,000
Other Operating Revenue	17,275,000	11,716,000	13,609,000	16,423,000	16,017,000
Total Operating Revenue	175,868,000	182,571,000	192,549,000	194,545,000	221,762,000
Total Operating Expenses	177,990,000	180,722,000	193,544,000	217,761,000	222,682,000
Depreciation and Amortization	5,455,000	5,361,000	5,353,000	5,529,000	5,657,000
Interest	1,906,000	1,870,000	1,691,000	1,392,000	1,875,000
Advertising Expenses	507,000	350,000	293,000	11,000	†
Allowed Advertising Expenses	55,000	41,000	3,000	†	†
Non-Allowed Advertising Expenses	452,000	309,000	290,000	11,000	†
Salaries and Benefits	94,696,000	98,126,000	105,009,000	107,612,000	110,763,000
Other Operating Expenses	75,426,000	75,015,000	81,198,000	103,217,000	104,387,000
Net Operating Income	(2,122,000)	1,849,000	(995,000)	(23,216,000)	(920,000)
Total Non-Operating Revenue	(460,000)	1,849,000	2,588,000	(1,679,000)	104,000
Total Investment Income	(481,000)	1,247,000	3,842,000	(305,000)	339,000
Interest and Dividends	(481,000)	1,247,000	3,842,000	(305,000)	339,000
Realized Gains/Losses on Sales of Securities	†	†	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	7	T	(4.254.000)	(4.274.000)	(225.000)
Other Non-Operating Revenues (Gifts, Bequests, etc.)	21,000	602,000	(1,254,000)	(1,374,000)	(235,000)
Excess of Revenue over Expenses	(2,582,000)	3,698,000 †	1,593,000 †	(24,895,000)	(816,000)
Extraordinary Gains/Losses	(2.583.000)	•	·	(24 805 000)	(016.000)
Total Surplus/Deficit	(2,582,000)	3,698,000	1,593,000	(24,895,000)	(816,000)
Total Change in Unrestricted Net Assets	(4,319,000)	1,986,000	1,565,000	(26,014,000)	4,975,000
Net Assets Released for Restrictions - Capital	168,000	191,000	1,237,000	140,000	†
Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	(1.005.000)	(1.002.000)	(1.205.000)	(1.250.000)	† = 701 CCC
Transfers From/To Affiliates	(1,905,000)	(1,903,000)	(1,265,000)	(1,259,000)	5,791,000
Mergers	Ť	Ť	Ţ	Ţ	Ť
Consolidations with Support	Ť	Ť	Ţ	Ţ	Ť
Other Changes	Ť	Ť	Ť	Ť	†

[†] Data not available or not applicable

	St. Mary's Regional Medical Center Lewiston, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
RATIOS						
Liquidity						
Current Ratio with Board Designated and Undesignated Investments	3.870	4.022	3.625	2.202	2.158	
Current Ratio without Board Designated and Undesignated Investments	2.126	2.469	2.332	1.992	2.004	
Days in Accounts Receivable	41.181	40.173	42.703	55.739	53.569	
Acid Test	.169	.310	.231	.653	.320	
Days Cash on Hand, Current	7.491	13.748	10.491	26.788	17.269	
Days Cash on Hand, Incl Board Designated & Undesignated Investments	84.686	82.749	69.126	35.373	25.601	
Average Payment Period, Accounts Payable and Accrued Expenses	36.260	37.205	33.214	40.830	46.361	
Average Payment Period, Current Liabilities	44.267	44.415	45.352	41.007	53.948	
Capital Structure						
Equity Financing Ratio	.575	.576	.581	.524	.489	
Fixed Asset Financing	.657	.633	.679	.424	.562	
Cash Flow Divided by Total Debt	.046	.141	.109	(.341)	.069	
Cash Flow Divided by Total Debt with Operating Income Only	.053	.113	.068	(.311)	.067	
Debt Service Coverage	1.188	2.422	1.936	(4.441)	.370	
Debt Service Coverage with Operating Income Only	1.302	2.012	1.356	(4.026)	.364	
Profitability						
Total Margin	(.015)	.020	.008	(.129)	(.004)	
Operating Margin	(.012)	.010	(.005)	(.119)	(.004)	
Non Operating Revenue Margin	.178	.500	1.625	.067	(.127)	
Return on Assets	(.017)	.024	.010	(.209)	(.006)	
Return on Equity	(.030)	.042	.018	(.398)	(.012)	
Markup	2.453	2.587	2.577	2.499	2.660	
Deductible	.580	.587	.584	.613	.607	
Markup Adjustment for Deductible	1.086	1.106	1.114	1.014	1.090	
Reported Income Index	(.768)	1.862	1.018	.957	(.164)	
Asset Efficiency						
Total Asset Turnover	1.185	1.221	1.280	1.615	1.607	
Fixed Asset Turnover	2.939	3.167	3.236	3.307	3.563	
Average Age of Plant Depreciation Only	14.243	15.480	16.521	16.962	17.557	
Other Financial Ratios						
Total Operating Expense Growth	.190	.015	.071	.125	.023	
Total Operating Revenue Growth	.195	.038	.055	.010	.140	
Realized Gains Divided by NonOperating Revenue	†	†	†	†	†	
Realized Gains Divided by NetIncome	†	†	†	†	†	
Long Term Debt to Equity	.463	.419	.456	.399	.518	

[†] Data not available or not applicable

	Stephens Memorial Hospital Norway, Me.						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
DATA ELEMENTS	\$ \$	\$	\$	\$			
Total Current Assets	24,983,793	22,821,601	22,487,141	27,497,694	10,627,574		
Cash and Investment	15,333,609	13,579,927	13,699,915	19,157,937	344,098		
Current Assets Whose Use is Limited	1,871,561	1,020,383	1,049,345	1,062,996	†		
Net Patient Accounts Receivable	6,038,657	6,417,310	5,834,722	5,391,345	6,798,647		
Due from Affiliates	†	†	†	†	146,199		
Third Party Settlements Receivable	†	†	†	†	1,589,337		
Other Accounts Receivable	†	†	†	13,504	10,590		
Inventory	1,189,093	1,253,915	1,386,744	1,340,188	1,440,699		
Other Current Assets	550,873	550,066	516,415	531,724	298,004		
Total Non-Current Assets	40,387,882	39,418,756	40,573,998	40,993,182	29,912,059		
Trustee Held Investments	3,472,631	15,411	94,280	†	†		
Board Designated and Undesignated Investments	7,550,976	7,171,507	6,422,306	6,406,629	407,262		
Due from Affiliates	†	†	†	†	†		
Investment in Affiliates	4,792,689	5,116,221	5,748,278	6,109,245	†		
Other Non-Current Assets	9,286,223	6,909,505	6,919,337	6,560,518	6,021,496		
Gross Property, Plant and Equipment (PP&E)	47,828,684	54,459,392	57,343,408	60,103,213	63,824,816		
Accumulated Depreciation	32,543,321	34,253,280	35,953,611	38,186,423	40,341,515		
Net Property, Plant and Equipment (PP&E)	15,285,363	20,206,112	21,389,797	21,916,790	23,483,301		
Total Unrestricted Assets	65,371,675	62,240,357	63,061,139	68,490,876	40,539,633		
Total Current Liabilities	14,009,472	11,772,173	10,407,827	14,589,944	18,301,166		
Current Long Term Debt (LTD)	361,547	322,785	327,782	366,589	371,468		
Accounts Payable and Accrued Expenses	4,970,708	4,914,965	4,449,436	5,264,599	5,873,186		
Estimated Third Party Settlements	7,258,294	5,511,455	3,774,424	5,716,543	8,585,430		
Due to Affiliates	1,266,264	919,186	1,774,148	3,181,186	916,815		
Other Current Liabilities	152,659	103,782	82,037	61,027	2,554,267		
Total Non-Current Liabilities	11,736,927	9,005,491	8,789,552	8,128,147	6,586,710		
Long Term Debt	5,562,324	5,239,182	4,917,967	4,549,492	4,185,868		
Estimated Third Party Settlements	†	†	†	†	†		
Due to Affiliates	1,940,377	2,725,293	3,019,020	2,755,843	2,331,862		
Self Insurance Fund	†	†	†	†	†		
Accrued Pension and Post Retiree Health Benefits	1 224 226	†	7	7	† 60.000		
Other Non-Current Liabilities	4,234,226	1,041,016	852,565	822,812	68,980		
Fund Balance Unrestricted	39,625,276	41,462,693	43,863,760	45,772,785	15,651,757		
Total Liabilities & Equity	65,371,675	62,240,357	63,061,139	68,490,876	40,539,633		
Total Restricted Assets	1,304,827	1,332,567	1,513,944	1,301,895	2,336,043		
Cash and Investments	1,304,827	1,332,567	1,513,944	1,301,895	2,336,043		
Receivables	†	†	†	†	†		
Other Assets	†	†	†	†	†		
Total Restricted Liabilities and Equity	1,304,827	1,332,567	1,513,944	1,301,895	2,336,043		
Total Restricted Fund Balance	1,304,827	1,332,567	1,513,944	1,301,895	2,336,043		
Total Liabilities	†	†	†	†	†		
Temporarily Restricted Net Assets	746,416	774,156	955,533	743,484	1,757,836		
Permanently Restricted Net Assets	558,411	558,411	558,411	558, 4 11	578,207		

[†] Data not available or not applicable

		Stephens Men	norial Hospital N	lorway, Me.		
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$	\$	\$	1	
Total Gross Patient Service Revenue (GPSR)	99,220,072	105,653,334	113,502,664	125,946,061	139,690,102	
Gross Inpatient Service Revenue	20,634,088	22,316,422	22,716,578	23,768,445	26,409,605	
Gross Outpatient Service Revenue	78,585,984	83,336,912	90,786,086	102,177,616	113,280,497	
Free Care (Charity Care)	2,423,300	2,258,915	2,369,820	2,332,859	1,516,274	
Bad Debt (Provision for Bad Debt)	4,371,650	5,114,879	5,936,087	6,520,250	7,720,123	
Contractuals	34,833,815	36,219,944	39,938,636	47,330,138	54,179,174	
Changes in Prior Year Estimated/Final Settlements	(1,729,000)	(242,000)	(400,000)	(655,000)	†	
Net Patient Service Revenue	59,320,307	62,301,596	65,658,121	70,417,814	76,274,531	
Other Operating Revenue	1,178,664	1,397,718	1,956,053	2,473,696	3,421,653	
Total Operating Revenue	60,498,971	63,699,314	67,614,174	72,891,510	79,696,184	
Total Operating Expenses	56,650,928	60,599,381	64,167,435	70,832,100	76,351,134	
Depreciation and Amortization	2,015,631	2,441,293	2,841,214	3,135,744	3,575,300	
Interest	178,046	205,112	270,617	270,439	226,617	
Advertising Expenses	59,770	61,985	62,618	57,761	†	
Allowed Advertising Expenses	†	†	†	†	†	
Non-Allowed Advertising Expenses	59,770	61,985	62,618	57,761	†	
Salaries and Benefits	31,029,476	32,382,594	34,369,517	38,939,585	41,625,349	
Other Operating Expenses	23,368,005	25,508,397	26,623,469	28,428,571	30,923,868	
Net Operating Income	3,848,043	3,099,933	3,446,739	2,059,410	3,345,050	
Total Non-Operating Revenue	(244,357)	346,493	356,122	41,282	(427,383)	
Total Investment Income	47,243	67,010	61,139	77,709	27,778	
Interest and Dividends	47,243	67,010	61,139	77,709	27,778	
Realized Gains/Losses on Sales of Securities	†	†	†	†	†	
Permanently Impaired Security Writedowns	†	†	†	†	†	
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	Ť	
Permanently Impaired Writedowns of Other Assets	(201 C00)	770.402	704.002	(2C 427)	(4FF 1C1)	
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(291,600)	279,483	294,983	(36,427)	(455,161)	
Excess of Revenue over Expenses Extraordinary Gains/Losses	3,603,686 +	3,446,426 †	3,802,861 †	2,100,692 †	2,917,667	
	·	•	· ·	•	2 017 667	
Total Surplus/Deficit	3,603,686	3,446,426	3,802,861	2,100,692	2,917,667	
Total Change in Unrestricted Net Assets	3,280,632	1,837,417	2,401,067	1,909,025	(22,702,511)	
Net Assets Released for Restrictions - Capital	†	†	†	†	83,664	
Unrealized Gains/Losses on Investments	(370,853)	243,036	519,454	260,907	(443,558)	
Minimum Pension Liability Adjustment	†	(4.000.740)	(4.025.000)	(466.275)	(25.260.201)	
Transfers From/To Affiliates	27,799	(1,868,718)	(1,925,000)	(466,375)	(25,260,284)	
Mergers	7	16.673	7 752	12.001	†	
Consolidations with Support	20,000	16,673	3,752	13,801	†	
Other Changes	†	†	†	†	†	

[†] Data not available or not applicable

	Stephens Memorial Hospital Norway, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.322	2.548	2.778	2.324	.603
Current Ratio without Board Designated and Undesignated Investments	1.783	1.939	2.161	1.885	.581
Days in Accounts Receivable	37.156	37.596	32.436	27.945	32.534
Acid Test	1.228	1.240	1.417	1.386	.019
Days Cash on Hand, Current	114.942	91.632	87.784	109.026	1.726
Days Cash on Hand, Incl Board Designated & Undesignated Investments	165.387	136.640	126.008	143.568	3.768
Average Payment Period, Accounts Payable and Accrued Expenses	33.208	30.846	26.482	28.385	29.456
Average Payment Period, Current Liabilities	93.593	73.882	61.945	78.665	91.788
Capital Structure					
Equity Financing Ratio	.606	.666	.696	.668	.386
Fixed Asset Financing	.364	.259	.230	.208	.178
Cash Flow Divided by Total Debt	.218	.283	.346	.230	.261
Cash Flow Divided by Total Debt with Operating Income Only	.228	.267	.328	.229	.278
Debt Service Coverage	19.997	10.752	11.653	9.205	11.328
Debt Service Coverage with Operating Income Only	20.840	10.141	11.052	9.136	12.048
Profitability					
Total Margin	.060	.054	.056	.029	.037
Operating Margin	.064	.049	.051	.028	.042
Non Operating Revenue Margin	(.068)	.101	.094	.020	(.146)
Return on Assets	.055	.055	.060	.031	.072
Return on Equity	.091	.083	.087	.046	.186
Markup	1.772	1.767	1.799	1.813	1.874
Deductible	.351	.343	.352	.376	.388
Markup Adjustment for Deductible	1.157	1.169	1.177	1.145	1.165
Reported Income Index	1.098	1.876	1.584	1.100	(.097)
Asset Efficiency					
Total Asset Turnover	.922	1.029	1.078	1.065	1.955
Fixed Asset Turnover	3.958	3.152	3.161	3.326	3.394
Average Age of Plant Depreciation Only	16.145	14.031	12.654	12.178	11.283
Other Financial Ratios					
Total Operating Expense Growth	.064	.070	.059	.104	.078
Total Operating Revenue Growth	.053	.053	.061	.078	.093
Realized Gains Divided by NonOperating Revenue	†	†	†	†	†
Realized Gains Divided by NetIncome	†	†	†	†	†
Long Term Debt to Equity	.140	.126	.112	.099	.267

[†] Data not available or not applicable

		Waldo County G	eneral Hospital -	- Belfast, Me.		
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$		\$ \$;	
Total Current Assets	19,040,734	19,236,283	78,806,300	90,780,635	25,119,987	
Cash and Investment	7,735,031	7,053,727	69,306,700	71,409,115	319,531	
Current Assets Whose Use is Limited	150,005	146,791	150,117	148,118	†	
Net Patient Accounts Receivable	7,696,777	8,932,377	10,024,912	8,999,940	9,384,221	
Due from Affiliates	†	†	3,317,406	9,105,318	7,126,815	
Third Party Settlements Receivable	†	†	(6,162,002)	(1,664,276)	6,307,727	
Other Accounts Receivable	†	†	†	†	†	
Inventory	2,982,447	2,910,375	1,910,209	1,369,481	1,489,809	
Other Current Assets	476,474	193,013	258,958	1,412,939	491,884	
Total Non-Current Assets	92,820,602	105,634,415	49,344,416	50,667,210	76,101,169	
Trustee Held Investments	†	†	†	†	†	
Board Designated and Undesignated Investments	56,153,459	60,292,845	5,144,665	5,333,549	25,447,850	
Due from Affiliates	T +	†	205,063 †	205,063	205,063	
Investment in Affiliates Other Non-Current Assets	11,573,294	15,419,861	12,010,554	† 10,510,410	8,467,537	
Gross Property, Plant and Equipment (PP&E)	70,636,717	77,651,099	80,707,464	10,510,410 87,287,469	99,627,281	
Accumulated Depreciation	70,030,717 45,542,868	47,729,390	48,723,330	52,669,281	57,646,562	
Net Property, Plant and Equipment (PP&E)	25,093,849	29,921,709	31,984,134	34,618,188	41,980,719	
Total Unrestricted Assets	111,861,336	124,870,698	128,150,716	141,447,845	101,221,156	
Total Current Liabilities	19,790,724	17,727,761	9,874,394	12,751,172	8,143,136	
Current Long Term Debt (LTD)	457,183	432,314	423,624	395,000	241,762	
Accounts Payable and Accrued Expenses Estimated Third Party Settlements	6,952,461	7,901,096 7,730,617	6,496,516 †	7,804,301 †	6,716,174	
Due to Affiliates	9,893,090 2,393,954	1,663,734	2,856,129	4,511,671	1,119,766	
Other Current Liabilities	94,036	1,005,754	98,125	40,200	65,434	
Total Non-Current Liabilities	11,995,735	15,863,303	12,477,907	11,155,297	7,501,919	
Long Term Debt	5,583,378	5,037,783	4,589,681	4,147,702	3,708,224	
Estimated Third Party Settlements	3,363,376 †	5,057,765 †	+,369,061 †	+,1+/,/UZ †	5,700,22 1 +	
Due to Affiliates	3,325,357	4,670,520	4,955,597	4,476,858	3,793,695	
Self Insurance Fund	†	†	†	†	†	
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†	
Other Non-Current Liabilities	3,087,000	6,155,000	2,932,629	2,530,737	†	
Fund Balance Unrestricted	80,074,877	91,279,634	105,798,415	117,541,376	85,576,101	
Total Liabilities & Equity	111,861,336	124,870,698	128,150,716	141,447,845	101,221,156	
Total Restricted Assets	19,521,498	20,286,269	22,674,918	24,787,990	23,893,217	
Cash and Investments	19,521,498	20,286,269	22,674,918	2,590,089	1,504,663	
Receivables	†	†	†	†	†	
Other Assets	†	†	†	22,197,901	22,388,554	
Total Restricted Liabilities and Equity	19,521,498	20,286,269	22,674,918	24,787,990	23,893,217	
Total Restricted Fund Balance	19,521,498	20,286,269	22,674,918	24,787,990	23,893,217	
Total Liabilities	†	†	†	†	†	
Temporarily Restricted Net Assets	1,702,855	1,829,229	2,036,036	2,177,538	2,224,462	
Permanently Restricted Net Assets	17,818,643	18,457,040	20,638,882	22,610,452	21,668,755	

[†] Data not available or not applicable

		Waldo County 6	General Hospital	Belfast, Me.		
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$	\$	\$		
Total Gross Patient Service Revenue (GPSR)	134,257,478	145,865,101	155,961,875	160,021,056	172,162,878	
Gross Inpatient Service Revenue	29,180,381	32,301,588	33,912,901	30,578,889	30,234,838	
Gross Outpatient Service Revenue	105,077,097	113,563,513	122,048,974	129,442,167	141,928,040	
Free Care (Charity Care)	5,095,049	5,201,743	5,587,668	5,619,998	2,189,285	
Bad Debt (Provision for Bad Debt)	5,630,152	5,235,162	3,438,983	5,778,788	5,858,679	
Contractuals	44,391,672	48,273,104	52,211,278	52,627,364	60,684,547	
Changes in Prior Year Estimated/Final Settlements	(2,200,000)	†	†	†	†	
Net Patient Service Revenue	81,340,605	87,155,092	94,723,946	95,994,906	103,430,367	
Other Operating Revenue	3,091,711	4,249,725	5,543,608	7,074,019	6,757,990	
Total Operating Revenue	84,432,316	91,404,817	100,267,554	103,068,925	110,188,357	
Total Operating Expenses	77,647,540	85,192,030	92,617,562	98,403,356	104,262,398	
Depreciation and Amortization	4,181,834	4,262,905	4,822,171	5,268,887	5,636,489	
Interest	199,865	114,518	258,484	291,440	276,766	
Advertising Expenses	29,802	13,743	31,074	20,242	3,685	
Allowed Advertising Expenses	29,802	13,743	31,074	20,242	3,685	
Non-Allowed Advertising Expenses	†	†	†	†	†	
Salaries and Benefits	46,809,542	50,561,744	53,133,188	54,916,121	59,810,447	
Other Operating Expenses	26,426,497	30,239,120	34,372,645	37,906,666	38,535,011	
Net Operating Income	6,784,776	6,212,787	7,649,992	4,665,569	5,925,959	
Total Non-Operating Revenue	537,822	5,981,577	7,430,796	7,779,346	2,719,660	
Total Investment Income	438,489	5,925,117	7,346,534	6,268,842	2,748,371	
Interest and Dividends	1,536,675	1,897,546	1,730,910	2,129,624	2,082,998	
Realized Gains/Losses on Sales of Securities	(1,098,186)	4,027,571	5,615,624	4,139,218	665,373	
Permanently Impaired Security Writedowns	†	†	†	†	†	
Gains/Losses on Joint Ventures/Equity Investments	(19,207)	(22,645)	35,302	(21,473)	37,033	
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†	
Other Non-Operating Revenues (Gifts, Bequests, etc.)	118,540	79,105	48,960	1,531,977	(65,744)	
Excess of Revenue over Expenses	7,322,598	12,194,364	15,080,788	12,444,915	8,645,619	
Extraordinary Gains/Losses		1010101	†	†	0.447.440	
Total Surplus/Deficit	7,322,598	12,194,364	15,080,788	12,444,915	8,645,619	
Total Change in Unrestricted Net Assets	6,677,543	11,204,757	14,518,788	11,841,069	(32,052,234)	
Net Assets Released for Restrictions - Capital	†	†	†	†	102,094	
Unrealized Gains/Losses on Investments	†	†	†	†	†	
Minimum Pension Liability Adjustment	†	†	†	†	†	
Transfers From/To Affiliates	(645,055)	(989,607)	(562,000)	(591,780)	(40,799,947)	
Mergers	†	†	†	†	†	
Consolidations with Support	†	†	†	†	†	
Other Changes	†	†	†	(12,066)	†	

[†] Data not available or not applicable

1 105 picai 1 iliai	Waldo County General Hospital Belfast, Me.				
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
RATIOS	11 2013	11 2010	11 2017	11 2010	11 2013
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.799	4.486	8.502	7.538	6.210
Current Ratio without Board Designated and Undesignated Investments	.962	1.085	7.981	7.119	3.085
Days in Accounts Receivable	34.538	37.408	38.629	34.220	33.116
Acid Test	.398	.406	7.034	5.612	.039
Days Cash on Hand, Current	39.175	32.475	288.759	280.437	1.183
Days Cash on Hand, Incl Board Designated & Undesignated Investments	318.163	304.403	310.148	301.340	95.361
Average Payment Period, Accounts Payable and Accrued Expenses	34.542	35.635	27.009	30.586	24.856
Average Payment Period, Current Liabilities	98.326	79.954	41.052	49.973	30.137
Capital Structure					
Equity Financing Ratio	.716	.731	.826	.831	.845
Fixed Asset Financing	.222	.168	.143	.120	.088
Cash Flow Divided by Total Debt	.362	.490	.890	.741	.913
Cash Flow Divided by Total Debt with Operating Income Only	.345	.312	.558	.416	.739
Debt Service Coverage	18.382	28.987	29.186	25.180	21.673
Debt Service Coverage with Operating Income Only	17.537	18.524	18.429	14.301	17.624
Profitability					
Total Margin	.086	.125	.140	.112	.077
Operating Margin	.080	.068	.076	.045	.054
Non Operating Revenue Margin	.073	.491	.493	.625	.315
Return on Assets	.065	.098	.118	.088	.085
Return on Equity	.091	.134	.143	.106	.101
Markup	1.769	1.762	1.744	1.698	1.716
Deductible	.331	.331	.335	.329	.352
Markup Adjustment for Deductible	1.197	1.195	1.180	1.163	1.134
Reported Income Index	1.097	1.088	1.039	1.060	(.270)
Asset Efficiency					
Total Asset Turnover	.760	.780	.840	.784	1.115
Fixed Asset Turnover	3.365	3.055	3.135	2.977	2.625
Average Age of Plant Depreciation Only	10.891	11.196	10.104	9.996	10.227
Other Financial Ratios					
Total Operating Expense Growth	.039	.097	.087	.062	.060
Total Operating Revenue Growth	.133	.083	.097	.028	.069
Realized Gains Divided by NonOperating Revenue	(2.042)	.673	.756	.532	.245
Realized Gains Divided by NetIncome	(.150)	.330	.372	.333	.077
Long Term Debt to Equity	.070	.055	.043	.035	.043

[†] Data not available or not applicable

DATA ELEMENTS	York Hospital York, Me.						
	FY 2015	FY 2016 FY 2017		FY 2018 FY 2019			
	\$ \$	\$	\$	\$	1		
Total Current Assets	28,809,236	32,092,026	29,938,102	32,080,619	35,406,117		
Cash and Investment	841,340	4,209,245	619,967	889,397	926,921		
Current Assets Whose Use is Limited	823,036	816,189	785,562	699,563	672,493		
Net Patient Accounts Receivable	22,268,214	21,866,724	22,024,268	23,733,608	23,219,856		
Due from Affiliates	†	†	†	†	†		
Third Party Settlements Receivable	†	†	†	†	2,780,524		
Other Accounts Receivable	267,721	512,010	849,082	614,739	689,050		
Inventory	3,622,457	3,700,051	4,568,888	4,971,473	5,745,350		
Other Current Assets	986,468	987,807	1,090,335	1,171,839	1,371,923		
Total Non-Current Assets	80,029,724	96,338,203	100,546,643	87,533,652	76,845,419		
Trustee Held Investments	†	†	†	†	2,315,146		
Board Designated and Undesignated Investments	32,523,790	33,830,257	35,446,422	28,950,395	21,931,868		
Due from Affiliates	†	†	†	†	†		
Investment in Affiliates	†	†	†	†	†		
Other Non-Current Assets	1,387,742	12,344,984	11,811,704	7,585,798	2,962,816		
Gross Property, Plant and Equipment (PP&E)	119,663,102	126,900,057	134,119,158	134,949,765	136,950,963		
Accumulated Depreciation	73,544,910	76,737,095	80,830,641	83,952,306	87,315,374		
Net Property, Plant and Equipment (PP&E)	46,118,192	50,162,962	53,288,517	50,997,459	49,635,589		
Total Unrestricted Assets	108,838,960	128,430,229	130,484,745	119,614,271	112,251,536		
Total Current Liabilities	13,290,938	14,557,602	16,969,375	17,741,655	18,912,967		
Current Long Term Debt (LTD)	1,431,702	1,530,941	1,593,941	1,413,479	1,425,628		
Accounts Payable and Accrued Expenses	11,859,236	13,026,661	15,375,434	16,328,176	17,487,339		
Estimated Third Party Settlements	†	†	†	†	†		
Due to Affiliates	†	†	†	†	†		
Other Current Liabilities	†	†	†	†	†		
Total Non-Current Liabilities	25,186,604	44,542,680	41,385,580	34,802,201	33,838,028		
Long Term Debt	14,541,202	15,920,567	14,560,714	13,029,410	15,492,312		
Estimated Third Party Settlements	897,258	5,664,735	2,023,079	977,936	†		
Due to Affiliates	†	†	†	†	†		
Self Insurance Fund	†	†	†	†	†		
Accrued Pension and Post Retiree Health Benefits	8,768,536	10,442,828	12,999,696	13,144,118	15,052,606		
Other Non-Current Liabilities	979,608	12,514,550	11,802,091	7,650,737	3,293,110		
Fund Balance Unrestricted	70,361,418	69,329,947	72,129,790	67,070,415	59,500,541		
Total Liabilities & Equity	108,838,960	128,430,229	130,484,745	119,614,271	112,251,536		
Total Restricted Assets	11,395,935	11,703,343	13,337,701	12,558,375	16,116,712		
Cash and Investments	11,395,935	11,703,343	13,337,701	12,558,375	16,116,712		
Receivables	†	†	†	†	†		
Other Assets	†	†	†	†	†		
Total Restricted Liabilities and Equity	11,395,935	11,703,343	13,337,701	12,558,375	16,116,712		
Total Restricted Fund Balance	11,395,935	11,703,343	13,337,701	12,558,375	16,116,712		
Total Liabilities	†	†	†	†	†		
Temporarily Restricted Net Assets	8,193,544	8,354,947	9,573,340	9,001,785	11,885,705		
Permanently Restricted Net Assets	3,202,391	3,348,396	3,764,361	3,556,590	4,231,007		

[†] Data not available or not applicable

	York Hospital York, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
DATA ELEMENTS	\$ \$	\$	\$	\$	1	
Total Gross Patient Service Revenue (GPSR)	357,634,220	363,395,355	375,801,795	398,032,326	423,713,518	
Gross Inpatient Service Revenue	90,337,615	81,871,618	91,979,232	90,192,472	96,112,749	
Gross Outpatient Service Revenue	267,296,605	281,523,737	283,822,563	307,839,854	327,600,769	
Free Care (Charity Care)	6,676,023	6,330,293	6,605,956	4,046,744	1,937,823	
Bad Debt (Provision for Bad Debt)	8,743,359	10,462,890	10,387,180	9,416,903	9,027,739	
Contractuals	183,044,785	185,936,794	197,897,958	213,345,303	233,026,776	
Changes in Prior Year Estimated/Final Settlements	†	†	(2,000,000)	(600,000)	(700,000)	
Net Patient Service Revenue	159,170,053	160,665,378	162,910,701	171,823,376	180,421,180	
Other Operating Revenue	3,307,804	3,342,019	3,044,916	3,422,472	3,806,953	
Total Operating Revenue	162,477,857	164,007,397	165,955,617	175,245,848	184,228,133	
Total Operating Expenses	163,300,129	166,383,741	168,610,124	177,289,438	191,385,645	
Depreciation and Amortization	4,446,750	4,439,822	4,754,793	4,891,674	4,388,403	
Interest	806,974	696,182	663,364	599,274	495,619	
Advertising Expenses	464,000	907,930	763,057	976,872	1,246,012	
Allowed Advertising Expenses	84,968	84,200	100,484	852,314	143,249	
Non-Allowed Advertising Expenses	379,032	823,730	662,573	124,558	1,102,763	
Salaries and Benefits	93,023,329	95,930,928	98,689,407	101,760,094	109,313,075	
Other Operating Expenses	64,559,076	64,408,879	63,739,503	69,061,524	75,942,536	
Net Operating Income	(822,272)	(2,376,344)	(2,654,507)	(2,043,590)	(7,157,512)	
Total Non-Operating Revenue	990,386	1,891,864	7,022,902	(3,072,724)	3,234,048	
Total Investment Income	(786,291)	1,785,540	4,821,359	(1,924,333)	4,123,623	
Interest and Dividends	163,980	137,471	201,040	180,008	74,877	
Realized Gains/Losses on Sales of Securities	(950,271)	1,648,069	4,620,319	(2,104,341)	4,048,746	
Permanently Impaired Security Writedowns	†	†	†	†	†	
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	(28,912)	
Permanently Impaired Writedowns of Other Assets	11,600	75,085	1,566,358	(7,828)	(257,094)	
Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,765,077	31,239	635,185	(1,140,563)	(603,569)	
Excess of Revenue over Expenses	168,114	(484,480)	4,368,395	(5,116,314)	(3,923,464)	
Extraordinary Gains/Losses	†	†	†	†	T	
Total Surplus/Deficit	168,114	(484,480)	4,368,395	(5,116,314)	(3,923,464)	
Total Change in Unrestricted Net Assets	2,135,137	(1,031,471)	2,799,843	(5,059,375)	(7,569,874)	
Net Assets Released for Restrictions - Capital	488,023	348,946	193,104	83,448	78,735	
Unrealized Gains/Losses on Investments	†	(00= 00=)	(4.754.556)	(26.525)	(2.725.4.7)	
Minimum Pension Liability Adjustment	1,479,000	(895,937)	(1,761,656)	(26,509)	(3,725,145)	
Transfers From/To Affiliates	† .	†	†	†	†	
Mergers	† .	†	†	†	†	
Consolidations with Support	† .	†	†	†	†	
Other Changes	Ť	†	†	†	Ť	

[†] Data not available or not applicable

		York Hospital York, Me.					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019		
RATIOS							
Liquidity							
Current Ratio with Board Designated and Undesignated Investments	4.615	4.528	3.853	3.440	3.032		
Current Ratio without Board Designated and Undesignated Investments	2.168	2.204	1.764	1.808	1.872		
Days in Accounts Receivable	51.064	49.677	49.345	50.417	46.975		
Acid Test	.125	.345	.083	.090	.085		
Days Cash on Hand, Current	3.824	11.327	3.131	3.364	3.122		
Days Cash on Hand, Incl Board Designated & Undesignated Investments	78.555	87.576	82.090	64.658	45.931		
Average Payment Period, Accounts Payable and Accrued Expenses	27.249	29.360	34.250	34.570	34.134		
Average Payment Period, Current Liabilities	30.539	32.811	37.801	37.563	36.916		
Capital Structure							
Equity Financing Ratio	.646	.540	.553	.561	.530		
Fixed Asset Financing	.315	.317	.273	.255	.312		
Cash Flow Divided by Total Debt	.120	.067	.156	(.004)	.009		
Cash Flow Divided by Total Debt with Operating Income Only	.094	.035	.036	.054	(.052)		
Debt Service Coverage	2.308	2.186	4.460	.171	.503		
Debt Service Coverage with Operating Income Only	1.886	1.297	1.259	1.572	(1.191)		
Profitability							
Total Margin	.001	(.003)	.025	(.030)	(.021)		
Operating Margin	(.005)	(.014)	(.016)	(.012)	(.039)		
Non Operating Revenue Margin	5.891	(3.905)	1.608	.601	(.824)		
Return on Assets	.002	(.004)	.033	(.043)	(.035)		
Return on Equity	.002	(.007)	.061	(.076)	(.066)		
Markup	2.210	2.204	2.247	2.264	2.234		
Deductible	.512	.512	.527	.536	.550		
Markup Adjustment for Deductible	1.089	1.087	1.073	1.061	1.016		
Reported Income Index	.060	.470	1.560	1.011	.518		
Asset Efficiency							
Total Asset Turnover	1.502	1.292	1.326	1.439	1.670		
Fixed Asset Turnover	3.523	3.269	3.114	3.436	3.712		
Average Age of Plant Depreciation Only	16.539	17.284	17.000	17.162	19.897		
Other Financial Ratios							
Total Operating Expense Growth	.077	.019	.013	.051	.080		
Total Operating Revenue Growth	.092	.009	.012	.056	.051		
Realized Gains Divided by NonOperating Revenue	(.959)	.871	.658	.685	1.252		
Realized Gains Divided by NetIncome	(5.653)	(3.402)	1.058	.411	(1.032)		
Long Term Debt to Equity	.207	.230	.202	.194	.260		

[†] Data not available or not applicable