2006 – 2010 All Financial Information by Hospital

Includes tables containing *all* data elements and ratios for each of Maine's 39 non-governmental hospitals.

Maine Hospital Designation July 1, 2009

Hospital Name	Peer Group
Acadia Hospital Corporation	F
Aroostook Medical Center, The (TAMC)	В
Blue Hill Memorial Hospital	E
Bridgton Hospital	E
Calais Regional Hospital	E
Cary Medical Center	С
Central Maine Medical Center	А
Charles A. Dean Memorial Hospital	E
Down East Community Hospital	E
Eastern Maine Medical Center	А
Franklin Memorial Hospital	С
Henrietta D. Goodall Hospital	С
Houlton Regional Hospital	E
Inland Hospital	D
Maine Coast Memorial Hospital	С
Maine Medical Center	А
MaineGeneral Medical Center	А
Mayo Regional Hospital	E
Mercy Hospital	В
Mid Coast Hospital	В
Miles Memorial Hospital	D
Millinocket Regional Hospital	E
Mount Desert Island Hospital	E
New England Rehabilitation Hospital	G
Northern Maine Medical Center	D
Parkview Adventist Medical Center	D
Penobscot Bay Medical Center	В
Penobscot Valley Hospital	E
Redington-Fairview General Hospital	E
Rumford Community Hospital	E
Sebasticook Valley Hospital	E
Southern Maine Medical Center	В
Spring Harbor Hospital	F
St. Andrews Hospital	E
St. Joseph Hospital	В
St. Mary's Regional Medical Center	В
Stephens Memorial Hospital	D
Waldo County General Hospital	E
York Hospital	В

Acadia Hospital Corporation Bangor, Maine	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	5,923,314 1,368,641 448,412 1,656,185 165,270 1,804,479 123,955 169,834 186,538	7,523,566 3,300,070 449,700 1,993,909 251,047 939,852 140,955 181,791 266,242	8,072,613 3,587,774 440,296 3,004,554 106,705 336,800 189,132 182,319 225,033	10,683,305 2,854,449 429,489 2,759,640 258,341 3,703,184 280,614 212,682 184,906	12,514,651 8,010,353 357,945 2,430,792 325,532 648,030 276,497 199,430 266,072
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	29,936,730 13,900 6,840,451 + 12,459,618 25,604,881 14,982,120 10,622,761	32,292,657 21,950 6,139,145 + 16,544,951 25,671,458 16,084,847 9,586,611	34,810,640 26,626 8,980,993 † 16,918,065 25,973,281 17,088,325 8,884,956	31,811,582 24,633 18,625,278 + + 2,940,253 28,202,976 17,981,558 10,221,418	28,042,879 30,892 12,190,518 + 5,160,192 29,708,842 19,047,565 10,661,277
Total Unrestricted Assets	35,860,044	39,816,223	42,883,253	42,494,887	40,557,530
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliate Other Current Liabilities	16,788,155 814,359 3,507,702 11,679,022 787,072	15,154,854 854,962 3,523,778 10,500,919 275,195 †	17,544,704 884,360 3,753,788 12,755,110 151,446 †	18,494,421 951,637 4,166,726 13,127,313 248,745 †	6,509,825 928,626 4,042,960 1,283,954 254,285 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliate Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	17,428,663 13,735,387 + + + 3,693,276 +	17,351,653 12,983,430 + + + 4,368,223 +	19,161,531 12,145,097 + + 7,016,434 +	20,084,995 11,359,111 + + * 8,725,884 +	28,102,703 11,146,805 8,383,059 + + 8,572,839 +
Fund Balance Unrestricted	1,643,226	7,309,716	6,177,018	3,915,471	5,945,002
Total Liabilities & Equity	35,860,044	39,816,223	42,883,253	42,494,887	40,557,530
Total Restricted Assets Cash and Investments Receivables Other Assets	281,821 281,821 † †	612,255 612,255 † †	737,925 737,925 † †	601,032 601,032 † †	531,296 531,296 † †
Total Restricted Liabilities and Equity	281,821	612,255	737,925	601,032	531,296
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	281,821 † 242,702 39,119	612,255 † 557,409 54,846	737,925 † 675,463 62,462	601,032 † 530,890 70,142	531,296 + 460,754 70,542

Acadia Hospital Corporation Bangor, Maine	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	57,618,593 38,129,721 19,488,872 10,604,435 2,357,178 5,997,009 † 38,659,971 1,959,018	60,055,491 39,143,785 20,911,706 9,501,747 2,059,814 5,249,582 † 43,244,348 2,011,104	61,198,680 36,526,205 24,672,475 8,700,637 2,073,516 9,531,027 † 40,893,500 1,871,169	78,282,068 46,634,321 31,647,747 14,315,704 2,654,322 16,653,740 † 44,658,302 2,077,867	84,560,940 49,071,606 35,489,334 18,917,657 3,090,087 16,120,568 (2,512,222) 48,944,850 1,831,701
Total Operating Revenue	40,618,989	45,255,452	42,764,669	46,736,169	50,776,551
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	40,197,721 1,270,912 858,765 * * * * 38,068,044	39,518,094 1,234,854 807,974 * * * * 37,475,266	41,536,087 1,045,962 771,983 * * * * 39,718,142	45,316,176 1,025,493 732,911 * * * * 43,557,772	49,301,737 1,114,940 659,007 16,326 3,062 13,264 33,457,148 14,054,316
Net Operating Income	421,268	5,737,358	1,228,582	1,419,993	1,474,814
Total Non-operating Revenue	419,434	355,371	208,442	458,207	48,120
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	419,434 420,285 (851) + + + +	355,371 355,144 227 † † † †	208,442 206,122 2,320 + + + +	458,207 457,558 649 † † † †	48,120 426,980 (378,860) † † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	840,702	6,092,729	1,437,024	1,878,200	1,522,934
Total Surplus/Deficit	940 702	6 002 720	1,437,024	1 979 200	1 522 024
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	840,702 727,088 30,462 17,924 † (162,000) † † †	6,092,729 5,666,490 23,760 9,635 † (265,000) † † (194,634)	(1,132,698) 36,591 (25,827) + (313,626) + + (2,266,860)	1,878,200 (2,261,547) 245,765 481,432 + (2,771,058) + + (2,095,886)	1,522,934 2,029,531 123,342 133,656 203,307 44,970 † † 1,322

Acadia Hospital Corporation Bangor, Maine	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	.760	.902	.972	1.585	3.795
Current Ratio without Board Designated and Undesignated Investments	.353	.496	.460	.578	1.922
Days in Accounts Receivable	15.637	16.829	26.818	22.555	18.127
Acid Test	.108	.247	.230	.178	1.285
Days Cash on Hand, Current	17.038	35.751	36.311	27.063	63.387
Days Cash on Hand, Incl Board Designated & Undesignated Investments	81.178	94.283	117.271	180.554	155.727
Average Payment Period, Accounts Payable and Accrued Expenses	32.890	33.596	33.839	34.338	30.624
Average Payment Period, Current Liabilities	157.415	144.489	158.158	152.413	49.310
Capital Structure					
Equity Financing Ratio	.046	.184	.144	.092	.147
Fixed Asset Financing	1.293	1.354	1.367	1.111	1.046
Cash Flow Divided by Total Debt	.062	.225	.068	.075	.076
Cash Flow Divided by Total Debt with Operating Income Only	.049	.214	.062	.063	.075
Debt Service Coverage Total	1.821	5.015	2.001	2.249	2.047
Debt Service Coverage Total with Operating Income Only	1.564	4.796	1.873	1.965	2.017
Profitablility					
Total Margin	.020	.134	.033	.040	.030
Operating Margin	.010	.127	.029	.030	.029
Non Operating Revenue Margin	.499	.058	.145	.244	.032
Return On Assets	.023	.153	.034	.044	.038
Return On Equity	.512	.834	.233	.480	.256
Markup	1.482	1.571	1.518	1.773	1.752
Deductible	.104	.087	.156	.213	.191
Markup Adjustment for Deductible	1.333	1.438	1.289	1.406	1.425
Reported Income Index	1.156	1.075	(1.269)	(.830)	.750
Asset Efficiency					
Total Asset Turnover	1.144	1.146	1.002	1.111	1.253
Fixed Asset Turnover	3.824	4.721	4.813	4.572	4.763
Average Age Plant Depreciation Only	11.788	13.026	16.337	17.535	17.084
Other Financial Ratios					
Total Operating Expense Growth	.086	(.017)	.051	.091	.088
Total Operating Revenue Growth	.067	.114	(.055)	.093	.086
Realized Gains Divided by Non-Operating Revenue	(.002)	.001	.011	.001	(7.873)
Realized Gains Divided by Net Income	(.001)	.000	.002	.000	(.249)
Long Term Debt to Equity	8.359	1.776	1.966	2.901	1.875

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	15,339,568	18,763,403	18,514,860	22,483,133	19,250,894
Cash and Investment	925,337	2,609,078	3,641,368	4,119,590	2,177,263
Current Assets Whose Use is Limited	476,172	469,845	462,254	452,569	376,798
Net Patient Accounts Receivable	9,105,303	8,170,602	8,901,423	6,333,997	7,543,084
Due from Affiliates	+	76,522	92,661	53,416	8,925
Third Party Settlements Receivable	1,449,535	3,946,981	1,836,330	8,260,908	5,776,893
Other Accounts Receivable	910,103	847,062	853,676	654,707	846,428
Inventory	1,718,374	1,531,761	1,699,666	1,637,085	1,606,230
Other Current Assets	754,744	1,111,552	1,027,482	970,861	915,273
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	47,413,135	51,940,327	52,650,640	41,312,601	46,726,678
	+	2,531,127	2,676,506	3,319,902	3,267,620
	2,737,913	2,299,977	2,595,403	2,685,206	4,595,214
	27,528	5,390	10,377	1,428	43,271
	+	+	+	+	+
	15,638,051	18,231,803	18,520,053	6,067,708	10,123,812
	68,587,496	69,196,086	71,351,180	74,353,402	75,541,283
	39,577,853	40,324,056	42,502,879	45,115,045	46,844,522
	29,009,643	28,872,030	28,848,301	29,238,357	28,696,761
Total Unrestricted Assets	62,752,703	70,703,730	71,165,500	63,795,734	65,977,572
Total Current Liabilities	15,535,161	22,401,592	23,517,427	14,870,836	15,694,331
Current Long Term Debt (LTD)	1,000,000	1,035,000	1,080,000	1,154,333	1,150,000
Accounts Payable and Accrued Expenses	11,744,196	10,809,335	11,179,642	8,398,991	10,038,952
Estimated Third Party Settlements	404,608	4,871,314	5,125,626	5,108,299	4,230,209
Due to Affiliates	2,386,357	5,685,943	6,132,159	209,213	275,170
Other Current Liabilities	†	†	†	†	†
Total Non-current Liabilities	17,253,207	17,659,770	16,748,586	16,313,318	18,021,262
Long Term Debt	16,151,384	15,119,218	14,042,052	12,978,552	11,744,875
Estimated Third Party Settlements	†	+	+	+	2,988,812
Due to Affiliates	18,769	9,425	30,028	14,864	19,955
Self Insurance Fund	†	+	+	+	+
Accrued Pension and Post Retiree Health Benefits	†	+	+	+	+
Other Non-Current Liabilities	1,083,054	2,531,127	2,676,506	3,319,902	3,267,620
Fund Balance Unrestricted	29,964,335	30,642,368	30,899,487	32,611,580	32,261,979
Total Liabilities & Equity	62,752,703	70,703,730	71,165,500	63,795,734	65,977,572
Total Restricted Assets	1,914,687	2,072,395	1,703,911	1,522,969	1,678,811
Cash and Investments	1,914,687	2,072,395	1,703,911	1,522,969	1,678,811
Receivables	†	†	+	†	+
Other Assets	†	†	+	†	+
Total Restricted Liabilities and Equity	1,914,687	2,072,395	1,703,911	1,522,969	1,678,811
Total Restricted Fund Balance	1,914,687	2,072,395	1,703,911	1,522,969	1,678,811
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	1,237,972	1,395,680	1,027,196	846,254	1,002,096
Permanently Restricted Net Assets	676,715	676,715	676,715	676,715	676,715

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	179,428,241 68,917,879 110,510,362 2,205,938 3,127,807 87,775,486 (1,300,000) 87,619,010	184,795,464 70,049,931 114,745,533 1,797,211 3,718,854 89,314,682 (870,000) 90,834,717	187,005,213 62,714,229 124,290,984 2,005,061 2,970,533 90,725,866 (235,000) 91,538,753	199,474,883 69,343,147 130,131,736 2,645,546 2,773,415 99,583,456 (261,000) 94,733,466	206,070,315 69,655,328 136,414,987 2,979,952 3,098,758 105,086,261 230,000 94,675,344
Other Operating Revenue Total Operating Revenue	2,375,662 89,994,672	2,497,622 93,332,339	2,090,675 93,629,428	2,028,993 96,762,459	2,220,878 96,896,222
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	89,334,072 89,728,148 3,762,585 839,116 * * * * * * * * *	93,332,339 92,965,447 3,724,046 1,038,956 * * * * * * * *	93,029,428 94,743,693 3,939,902 949,416 * * * * * * *	96,762,439 95,858,769 3,694,544 765,481 * * * * * 91,398,744	96,890,222 96,939,376 3,643,301 591,915 364,467 35,838 328,629 60,854,362 31,485,331
Net Operating Income	266,524	366,892	(1,114,265)	903,690	(43,154)
Total Non-operating Revenue	773,744	457,414	508,182	206,586	243,223
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	221,306 221,306 + 590,997 + (38,559)	204,461 204,461 + 283,399 + (30,446)	180,903 180,903 + 315,850 + 11,429	36,723 36,723 + 182,252 + (12,389)	7,135 7,135 † 236,088 † +
Excess of Revenue over Expenses	1,040,268	824,306	(606,083)	1,110,276	200,069
Extraordinary Gains/Losses	†	+	†	† 2000 - 2010	(503,553)
Total Surplus/Deficit Total Change in Unrestricted Net Assets	1,040,268	824,306	(606,083)	1,110,276	(303,484)
Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,473,105 432,837 + + + + + + + + +	678,033 453,727 + (600,000) + + +	257,119 364,633 + + 498,569 + + + +	1,712,093 85,605 + + 516,212 + + +	(349,601) 247,279 + (493,396) + + 200,000

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.164	.940	.898	1.692	1.519
Current Ratio without Board Designated and Undesignated Investments	.987	.838	.787	1.512	1.227
Days in Accounts Receivable	37.931	32.832	35.493	24.404	29.081
Acid Test	.090	.137	.174	.307	.163
Days Cash on Hand, Current	5.951	12.593	16.495	18.107	9.992
Days Cash on Hand, Incl Board Designated & Undesignated Investments	17.576	22.000	26.928	28.742	27.970
Average Payment Period, Accounts Payable and Accrued Expenses	49.865	44.211	44.938	33.263	39.275
Average Payment Period, Current Liabilities	65.961	91.623	94.532	58.893	61.401
Capital Structure					
Equity Financing Ratio	.477	.433	.434	.511	.489
Fixed Asset Financing	.557	.524	.487	.444	.409
Cash Flow Divided by Total Debt	.146	.114	.083	.154	.114
Cash Flow Divided by Total Debt with Operating Income Only	.123	.102	.070	.147	.107
Debt Service Coverage Total	3.127	2.740	2.158	3.018	2.540
Debt Service Coverage Total with Operating Income Only	2.698	2.516	1.902	2.906	2.401
Profitablility					
Total Margin	.011	.009	(.006)	.011	.002
Operating Margin	.003	.004	(.012)	.009	(.000)
Non Operating Revenue Margin	.744	.555	(.838)	.186	1.216
Return On Assets	.017	.012	(.009)	.017	.003
Return On Equity	.035	.027	(.020)	.034	.006
Markup	2.026	2.015	1.996	2.102	2.149
Deductible	.489	.483	.485	.499	.510
Markup Adjustment for Deductible	1.048	1.054	1.038	1.063	1.065
Reported Income Index	.706	1.216	(2.357)	.648	(.572)
Asset Efficiency					
Total Asset Turnover	1.446	1.327	1.323	1.520	1.472
Fixed Asset Turnover	3.102	3.233	3.246	3.309	3.377
Average Age Plant Depreciation Only	10.519	10.828	10.788	12.211	12.858
Other Financial Ratios					
Total Operating Expense Growth	.132	.036	.019	.012	.011
Total Operating Revenue Growth	.038	.037	+	.033	.001
Realized Gains Divided by Non-Operating Revenue	+	+	+	+	+
Realized Gains Divided by Net Income	+	+	+	+	†
Long Term Debt to Equity	.539	.493	.454	.398	.364
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Blue Hill Memorial Hospital Blue Hill, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	4,769,471 193,543 88,722 3,845,719 23,008 + + 258,101 360,378	5,330,952 125,555 91,684 3,484,942 73,833 991,079 † 277,041 286,818	8,961,906 865,566 90,831 4,002,179 58,284 3,238,165 † 207,346 499,535	7,266,370 302,594 94,207 3,799,383 3,018 2,574,346 34,709 131,551 326,562	4,972,542 1,849,292 461,940 1,430,518 9,294 509,785 329,958 170,356 211,399
Total Non-Current Assets	22,000,642	21,957,399	20,183,908	19,496,136	19,898,999
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	+ 12,649,099 + 111,430 22,113,740 12,873,627	+ 12,939,945 + 72,371 21,633,938 12,688,855	+ 10,502,788 + 68,118 23,659,043 14,046,041	+ 6,697,532 + 3,316,701 25,002,422 15,520,519	+ 6,473,581 + + 4,796,528 24,945,017 16,316,127
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	9,240,113 26,770,113	8,945,083 27,288,351	9,613,002 29,145,814	9,481,903 26,762,506	8,628,890 24,871,541
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	3,746,057 694,714 2,247,691 173,652 † 630,000	5,214,180 449,456 2,510,749 253,975 † 2,000,000	6,052,355 328,078 2,498,879 1,457,071 1,048,278 720,049	7,901,614 1,178,432 2,979,788 2,191,856 1,551,538	5,200,691 211,883 3,186,998 1,668,842 132,968 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	3,045,659 3,045,659 + + + + + + +	2,599,902 2,599,902 + + + + + +	5,489,080 3,633,435 + 1,855,645 + + + +	5,087,717 2,458,508 + 2,300,000 + 109,203 220,006	3,057,354 2,309,812 709,540 + + 38,002 +
Fund Balance Unrestricted	19,978,397	19,474,270	17,604,379	13,773,175	16,613,496
Total Liabilities & Equity	26,770,113	27,288,352	29,145,814	26,762,506	24,871,541
Total Restricted Assets Cash and Investments Receivables Other Assets	1,027,160 1,027,160 + +	1,008,895 1,008,895 † †	836,826 836,826 † †	340,180 340,180 † †	630,481 630,481 + +
Total Restricted Liabilities and Equity	1,027,160	1,008,895	836,826	340,180	630,481
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,027,160 † 775,019 252,141	1,008,895 † 756,754 252,141	836,826 † 584,685 252,141	340,180 † 88,039 252,141	630,481 † 150,285 480,196

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	36,923,796 7,905,194 29,018,602 359,681 1,544,731 11,788,988 (153,000) 23,383,396 1,215,923	38,402,139 8,317,563 30,084,576 1,007,332 1,303,751 11,611,211 143,000 24,336,845 902,525	44,643,905 9,625,101 35,018,804 1,219,810 1,558,288 14,867,635 209,000 26,789,172 943,817	44,330,709 9,818,526 34,512,183 1,355,162 2,374,729 13,336,726 269,000 26,995,092 779,368	45,557,062 10,834,831 34,722,231 1,160,433 1,726,717 13,282,056 (2,537,571) 31,925,427 1,273,158
Total Operating Revenue	24,599,319	25,239,370	27,732,989	27,774,460	33,198,585
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	24,742,808 1,345,904 274,678 * * * 23,122,226	27,107,667 1,313,659 294,064 * * * * 25,499,944	29,110,065 1,439,102 352,584 * * * * 27,318,379	31,936,003 1,478,388 279,599 * * * * 30,178,016	30,317,244 1,381,568 179,012 27,626 27,626 † 17,369,717 11,359,321
Net Operating Income	(143,489)	(1,868,297)	(1,377,076)	(4,161,543)	2,881,341
Total Non-operating Revenue	769,214	395,519	334,082	(368,825)	12,811
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	769,214 142,380 626,834 † † †	395,519 158,971 236,548 + + + +	334,082 122,066 212,016 + + + +	(368,825) 53,343 (422,168) + + + +	12,811 12,811 + + + + +
Excess of Revenue over Expenses Extraordinary Gains/Losses	625,725 †	(1,472,778) †	(1,042,994) †	(4,530,368) †	2,894,152 †
Total Surplus/Deficit	625,725	(1,472,778)	(1,042,994)	(4,530,368)	2,894,152
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	6,344,990 136,740 (31,518) +	(504,127) 133,658 491,083 †	(1,869,891) 160,395 (410,951) †	(3,831,204) 364,484 (476,516) †	2,840,321 73,344 † †
Transfers From/To Affiliates Mergers Consolidations with Support	+ + + +	(85,500) † †	(183,221) † †	1,542,245 † †	(127,175) † †
Other Changes	5,614,043	429,410	(393,120)	(731,049)	+

*New Data Element in FY 2010

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.650	3.504	3.216	1.767	2.201
Current Ratio without Board Designated and Undesignated Investments	1.273	1.022	1.481	.920	.956
Days in Accounts Receivable	60.029	52.267	54.529	51.371	16.355
Acid Test	.075	.042	.158	.050	.444
Days Cash on Hand, Current	4.403	3.074	12.616	4.755	29.154
Days Cash on Hand, Incl Board Designated & Undesignated Investments	201.734	186.182	151.155	85.018	110.813
Average Payment Period, Accounts Payable and Accrued Expenses	35.065	35.529	32.962	35.709	40.201
Average Payment Period, Current Liabilities	58.440	73.784	79.835	94.692	65.602
Capital Structure					
Equity Financing Ratio	.746	.714	.604	.515	.668
Fixed Asset Financing	.330	.291	.378	.259	.268
Cash Flow Divided by Total Debt	.290	(.020)	.034	(.235)	.518
Cash Flow Divided by Total Debt with Operating Income Only	.177	(.071)	.005	(.207)	.516
Debt Service Coverage Total	3.021	.136	.933	(4.562)	3.282
Debt Service Coverage Total with Operating Income Only	1.987	(.264)	.517	(3.955)	3.272
Profitablility					
Total Margin	.025	(.057)	(.037)	(.165)	.087
Operating Margin	(.006)	(.074)	(.050)	(.150)	.087
Non Operating Revenue Margin	1.229	(.269)	(.320)	.081	.004
Return On Assets	.023	(.054)	(.036)	(.169)	.116
Return On Equity	.031	(.076)	(.059)	(.329)	.174
Markup	1.541	1.450	1.566	1.413	1.545
Deductible	.319	.302	.333	.301	.292
Markup Adjustment for Deductible	1.065	1.022	1.055	.995	1.107
Reported Income Index	.089	2.921	.558	1.182	1.019
Asset Efficiency					
Total Asset Turnover	.948	.939	.963	1.024	1.335
Fixed Asset Turnover	2.662	2.822	2.885	2.929	3.847
Average Age Plant Depreciation Only	9.565	9.659	9.760	10.498	11.810
Other Financial Ratios					
Total Operating Expense Growth	.035	.096	.074	.097	(.051)
Total Operating Revenue Growth	.085	.026	.099	.001	.195
Realized Gains Divided by Non-Operating Revenue	.815	.598	.635	1.145	†
Realized Gains Divided by Net Income	1.002	(.161)	(.203)	.093	+
Long Term Debt to Equity	.152	.134	.206	.178	.139

Bridgton Hospital Bridgton, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	7,492,932 † 394,397	7,939,811 84,098 397,422	5,951,931 436,855 399,813	11,659,137 3,205,678 397,082	14,980,617 6,669,646 419,847
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	2,260,296 25,624 4,495,604 †	2,822,248 23,648 4,280,592 +	3,571,633 22,271 1,191,693 +	4,537,367 37,822 3,089,792 +	4,216,156 20,357 3,209,880 +
Inventory Other Current Assets	228,463 88,548	228,524 103,279	239,346 90,320	327,710 63,686	313,300 131,431
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	18,252,410 695,656 2,617,984 †	18,881,874 715,256 2,406,779 †	22,879,062 734,857 3,046,589 †	19,957,040 754,457 2,508,031 †	20,083,020 774,058 2,923,832 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† (208,574) 28,339,827 13,192,483 15,147,344	† 513,633 29,193,107 13,946,901 15,246,206	† 3,346,136 30,538,261 14,786,781 15,751,480	+ 370,796 31,308,282 14,984,526 16,323,756	† (22,711) 32,360,518 15,952,677 16,407,841
Total Unrestricted Assets	25,745,342	26,821,685	28,830,993	31,616,177	35,063,637
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	2,604,006 852,470 1,503,921 + + 247,615	2,634,918 356,501 2,278,417 †	2,571,696 369,740 2,201,956 †	2,816,512 530,073 2,286,439 + +	3,220,067 538,172 2,681,895 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	247,615 10,742,531 10,325,835 + + + + 416,696	9,970,470 9,528,772 + + + + + 441,698	9,642,248 9,174,049 + + + + + 468,199	9,844,292 9,355,600 + + + + 488,692	9,454,394 8,990,281 † † † † 464,113
Fund Balance Unrestricted	12,398,805	14,216,297	16,617,049	18,955,373	22,389,176
Total Liabilities & Equity	25,745,342	26,821,685	28,830,993	31,616,177	35,063,637
Total Restricted Assets Cash and Investments Receivables Other Assets	2,947,073 2,783,974 163,099 †	3,181,467 3,039,501 141,966 †	3,151,153 3,039,175 111,978 †	3,236,168 3,137,716 98,452 †	3,341,734 2,857,587 92,294 391,853
Total Restricted Liabilities and Equity	2,947,075	3,181,467	3,151,153	3,236,168	3,341,734
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,947,075 † 1,986,502 960,573	3,181,467 † 2,024,947 1,156,520	3,151,153 † 2,012,858 1,138,295	3,236,168 † 2,223,069 1,013,099	3,341,734 † 2,280,994 1,060,740

Bridgton Hospital Bridgton, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	48,759,293 12,842,382 35,916,911 721,576 1,875,125 19,831,031 † 26,331,561 417,467	54,746,099 12,970,021 41,776,078 1,047,970 2,300,034 21,555,672 † 29,842,423 436,560	59,550,523 13,445,191 46,105,332 826,777 2,322,652 22,876,956 (10,000) 33,534,138 438,881	62,240,150 14,394,950 47,845,200 1,116,919 2,323,196 22,933,322 t 35,866,713 428,793	66,474,360 12,707,976 53,766,384 1,472,781 2,598,159 23,172,172 + 39,231,248 468,847
Total Operating Revenue	26,749,028	30,278,983	33,973,019	36,295,506	39,700,095
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	25,207,651 1,086,390 611,406 * * * * 23,509,855	28,961,577 1,038,419 555,869 * * * * 27,367,289	31,732,258 954,019 540,155 * * * * 30,238,084	33,668,460 1,091,336 549,361 * * * * 32,027,763	36,757,860 1,223,675 528,944 204,011 + 204,011 23,861,467 10,939,763
Net Operating Income	1,541,377	1,317,406	2,240,761	2,627,046	2,942,235
Total Non-operating Revenue	407,359	740,701	213,667	(89,551)	296,950
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	265,284 265,284 † † † † † 142,075	430,533 137,353 293,180 + + + 310,168	150,389 148,110 2,279 + + + 63,278	(148,402) 82,309 (230,711) + + 58,851	185,761 72,717 113,044 + + + 111,189
Excess of Revenue over Expenses	1,948,736	2,058,107	2,454,428	2,537,495	3,239,185
Extraordinary Gains/Losses	†	+	†	+	+
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,948,736 1,595,729 8,232 (14,428) † † † † (346,811)	2,058,107 1,817,492 62,439 (303,054) + + + +	2,454,428 2,400,752 78,110 (131,786) + + + +	2,537,495 2,338,324 222,963 (422,134) + + + +	3,239,185 3,433,803 69,537 125,081 † † †

Bridgton Hospital Bridgton, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.883	3.927	3.499	5.030	5.560
Current Ratio without Board Designated and Undesignated Investments	2.877	3.013	2.314	4.140	4.652
Days in Accounts Receivable	31.332	34.519	38.875	46.175	39.226
Acid Test	.151	.183	.325	1.279	2.202
Days Cash on Hand, Current	5.968	6.294	9.922	40.366	72.822
Days Cash on Hand, Incl Board Designated & Undesignated Investments	45.583	37.755	46.052	68.466	102.855
Average Payment Period, Accounts Payable and Accrued Expenses	22.757	29.783	26.113	25.618	27.548
Average Payment Period, Current Liabilities	39.404	34.443	30.498	31.557	33.076
Capital Structure					
Equity Financing Ratio	.482	.530	.576	.600	.639
Fixed Asset Financing	.682	.625	.582	.573	.548
Cash Flow Divided by Total Debt	.227	.246	.279	.287	.352
Cash Flow Divided by Total Debt with Operating Income Only	.197	.187	.262	.294	.329
Debt Service Coverage Total	3.521	2.593	4.404	4.546	4.714
Debt Service Coverage Total with Operating Income Only	3.128	2.067	4.165	4.643	4.433
Profitablility					
Total Margin	.072	.066	.072	.070	.081
Operating Margin	.058	.044	.066	.072	.074
Non Operating Revenue Margin	.209	.360	.087	(.035)	.092
Return On Assets	.076	.077	.085	.080	.092
Return On Equity	.157	.145	.148	.134	.145
Markup	1.951	1.905	1.890	1.861	1.821
Deductible	.407	.394	.384	.368	.349
Markup Adjustment for Deductible	1.164	1.161	1.170	1.180	1.191
Reported Income Index	1.396	1.132	1.022	1.085	.943
Asset Efficiency					
Total Asset Turnover	1.055	1.157	1.186	1.145	1.141
Fixed Asset Turnover	1.766	1.986	2.157	2.223	2.420
Average Age Plant Depreciation Only	12.143	13.431	15.499	13.730	13.037
Other Financial Ratios					
Total Operating Expense Growth	.095	.149	.096	.061	.092
Total Operating Revenue Growth	.090	.132	.122	.068	.094
Realized Gains Divided by Non-Operating Revenue	+	.396	.011	2.576	.381
Realized Gains Divided by Net Income	+	.142	.001	(.091)	.035
Long Term Debt to Equity	.833	.670	.552	.494	.402

Calais Regional Hospital Calais, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	7,746,754 38,209 +	7,137,434 262,510	7,019,954 700,671	6,891,918 2,004,383 +	6,292,663 330,536 +
Net Patient Accounts Receivable Due from Affiliates	3,605,144 †	2,944,492 †	3,025,929 †	3,696,157 †	4,131,471
Third Party Settlements Receivable Other Accounts Receivable Inventory	3,381,953 †	3,170,831	2,510,622	291,015 †	1,174,844 †
Other Current Assets	721,448	759,601	782,732	900,363	655,812
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	23,454,079 286,533 69,881 †	22,504,954 112,613 601,667 †	22,354,206 195,336 1,634,413 †	21,414,215 277,845 1,675,835 †	21,339,028 360,928 2,056,043 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	† 172,086 33,388,046 10,462,467	† 144,514 33,444,030 11,797,870	+ 91,085 33,312,353 12,878,981	+ 28,229 33,534,282 14,101,976	† 454,395 33,060,167 14,592,505
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	22,925,579	21,646,160	20,433,372	19,432,306	18,467,662
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	31,200,833 3,749,848 291,752 3,101,096 † † 357,000	29,642,388 3,038,426 323,000 2,715,426 + + +	29,374,160 2,858,445 335,400 2,523,045 + + +	28,306,133 2,396,163 356,000 2,013,114 + + 27,049	27,631,691 3,527,828 376,000 3,095,572 + + 56,256
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	18,281,898 18,280,152 † † † † † † 1,746	17,958,796 17,958,796 + + + + + + +	17,616,943 17,616,943 + + + + + + +	17,261,208 17,261,208 + + + + + + +	16,881,778 16,881,778 + + + + +
Fund Balance Unrestricted	9,169,087	8,645,166	8,898,772	8,648,762	7,222,085
Total Liabilities & Equity	31,200,833	29,642,388	29,374,160	28,306,133	27,631,691
Total Restricted Assets Cash and Investments Receivables Other Assets	981,060 721,369 259,691 †	919,676 792,730 126,946 †	721,011 693,659 27,352 †	848,636 835,508 13,128 †	1,293,685 1,289,403 4,282 †
Total Restricted Liabilities and Equity	981,060	919,676	721,011	848,636	1,293,685
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	981,060 † 299,952 681,108	919,676 † 169,731 749,945	721,011 † 161,667 559,344	848,636 † 163,783 684,853	1,293,685 † 788,279 505,406

Calais Regional Hospital Calais, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	35,770,335 10,173,582 25,596,753 318,103 774,657 10,258,984 † 24,418,591 558,839	36,954,152 10,117,292 26,836,860 317,937 753,066 11,096,932 † 24,786,217 481,274	42,302,465 11,737,363 30,565,102 272,167 1,164,268 14,211,743 † 26,654,287 364,776	41,884,943 10,135,996 31,748,947 565,993 1,173,224 13,842,347 † 26,303,379 385,038	46,900,132 11,875,603 35,024,529 712,067 1,110,497 18,226,853 (116,500) 26,967,215 163,631
Total Operating Revenue	24,977,430	25,267,491	27,019,063	26,688,417	27,130,846
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	23,992,610 1,079,797 430,311 * * * * * 22,482,502	25,977,636 1,475,632 978,255 * * * * 23,523,749	26,858,195 1,316,719 942,959 * * * * 24,598,517	27,055,797 1,288,903 915,616 * * * * 24,851,278	28,550,660 1,299,642 896,532 60,751 23,897 36,854 14,061,579 12,232,156
Net Operating Income	984,820	(710,145)	160,868	(367,380)	(1,419,814)
Total Non-operating Revenue	23,028	52,966	75,406	116,073	138,486
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	60,698 60,698 + + (58,160) + 20,490	55,153 55,153 + + (32,260) + 30,073	49,393 49,393 + + (26,176) + 52,189	56,747 56,747 + (615) + 59,941	35,358 35,358 + + + + 103,128
Excess of Revenue over Expenses	1,007,848	(657,179)	236,274	(251,307)	(1,281,328)
Extraordinary Gains/Losses	+	†	†	†	+
Total Surplus/Deficit	1,007,848	(657,179)	236,274	(251,307)	(1,281,328)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,028,090 1,003,656 16,586 + + + + + + +	(523,919) 132,600 660 † † † † † †	253,605 19,300 (1,969) + + + + + + + +	(250,010) + 1,297 + + + + + + + + + +	(1,067,299) 200,000 14,029 † † † † † †

Calais Regional Hospital Calais, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.085	2.547	3.028	3.576	2.367
Current Ratio without Board Designated and Undesignated Investments	2.066	2.349	2.456	2.876	1.784
Days in Accounts Receivable	53.888	43.360	41.437	51.290	55.919
Acid Test	.010	.086	.245	.836	.094
Days Cash on Hand, Current	.609	3.911	10.013	28.393	4.427
Days Cash on Hand, Incl Board Designated & Undesignated Investments	1.722	12.873	33.369	52.132	31.966
Average Payment Period, Accounts Payable and Accrued Expenses	49.400	40.451	36.056	28.517	41.462
Average Payment Period, Current Liabilities	59.735	45.263	40.849	33.943	47.252
Capital Structure					
Equity Financing Ratio	.294	.292	.303	.306	.261
Fixed Asset Financing	.797	.830	.862	.888	.914
Cash Flow Divided by Total Debt	.095	.039	.076	.053	.001
Cash Flow Divided by Total Debt with Operating Income Only	.094	.036	.072	.047	(.006)
Debt Service Coverage Total	2.836	1.415	1.972	1.561	.730
Debt Service Coverage Total with Operating Income Only	2.810	1.373	1.912	1.469	.620
Profitablility					
Total Margin	.040	(.026)	.009	(.009)	(.047)
Operating Margin	.039	(.028)	.006	(.014)	(.052)
Non Operating Revenue Margin	.023	(.081)	.319	(.462)	(.108)
Return On Assets	.032	(.022)	.008	(.009)	(.046)
Return On Equity	.110	(.076)	.027	(.029)	(.177)
Markup	1.514	1.441	1.589	1.562	1.648
Deductible Markun Adjustment for Deductible	.287	.300	.336	.330	.389
Markup Adjustment for Deductible Reported Income Index	1.087 .497	1.014 1.254	1.059 .932	1.051 1.005	1.010 .898
•	.497	1.254	.952	1.005	.090
Asset Efficiency	001	054	022	0.17	007
Total Asset Turnover Fixed Asset Turnover	.801	.854	.922	.947	.987
	1.090 9.689	1.167 7.995	1.322 9.781	1.373 10.941	1.469 11.228
Average Age Plant Depreciation Only	9.009	7.995	9.781	10.941	11.220
Other Financial Ratios	467	000	074	007	055
Total Operating Expense Growth	.167	.083	.034	.007	.055
Total Operating Revenue Growth	.191 †	.012	.069	(.012)	.017 †
Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income	+	+	 +	+	+
Long Term Debt to Equity	1.994	2.077	1.980	1.996	2.338
Long Term Debt to Equity	1.994	2.077	1.900	1.550	2.330

Cary Medical Center Caribou, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	8,120,366	10,176,905	9,611,646	7,967,390	8,816,831
Cash and Investment	162,665	233,345	1,390,623	1,834,652	585,152
Current Assets Whose Use is Limited	3,655,884	3,633,647	+	+	+
Net Patient Accounts Receivable	1,849,131	3,098,508	3,408,599	3,103,681	3,982,392
Due from Affiliates	†	†	†		†
Third Party Settlements Receivable	†	1,146,627	3,290,468	1,414,861	2,631,997
Other Accounts Receivable	†	†	†	†	†
Inventory	†	+	+	†	+
Other Current Assets	2,452,686	2,064,778	1,521,956	1,614,196	1,617,290
Total Non-Current Assets	14,708,843	12,112,731	16,053,314	15,881,071	13,456,090
Trustee Held Investments	†	†	†	†	†
Board Designated and Undesignated Investments	5,343,290	2,962,959	5,200,086	6,137,590	4,866,999
Due From Affiliates	154,691	130,437	105,392	162,703	130,967
Investments in Affiliates	+	+	+	+	+
Other Non-current Assets	664,133	509,732	543,483	299,228	424,802
Gross Property, Plant and Equipment (PP&E)	29,458,159	29,987,082	31,288,208	30,004,539	30,041,634
Accumulated Depreciation	20,911,430	21,477,479	21,083,855	20,722,989	22,008,312
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	8,546,729	8,509,603	10,204,353	9,281,550	8,033,322
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	22,829,209 4,858,732 500,364 3,839,346 200,335 †	22,289,636 4,811,050 467,919 3,841,245 † †	25,664,960 6,018,759 721,596 4,633,282 † †	23,848,461 5,733,580 787,784 3,936,574 534,956 †	22,272,921 4,879,595 794,981 3,486,990 † †
Other Current Liabilities	318,687	501,886	663,881	474,266	597,624
Total Non-current Liabilities	4,440,261	3,938,314	4,677,098	3,996,901	3,182,682
Long Term Debt	3,982,991	3,515,072	4,273,095	3,612,136	2,817,155
Estimated Third Party Settlements	†	†	†	+	+
Due to Affiliates	†	†	†	+	+
Self Insurance Fund	†	†	†	+	+
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	457,270	423,242	⊤ 404,003	т 384,765	⊤ 365,527
Fund Balance Unrestricted	13,530,216	13,540,272	14,969,103	14,117,980	14,210,644
Total Liabilities & Equity	22,829,209	22,289,636	25,664,960	23,848,461	22,272,921
Total Restricted Assets	10,532	22,237	16,050	19,756	26,040
Cash and Investments	10,532	22,237	16,050	19,756	26,040
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	10,532	22,237	16,050	19,756	26,040
Total Restricted Fund Balance Total Liabilities	10,532	22,237	16,050	19,756	26,040 †
Temporarily Restricted Net Assets	10,532	22,237	16,050	19,756	26,040
Permanently Restricted Net Assets	†	†	†	†	†

Cary Medical Center Caribou, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	82,185,692 27,362,385 54,823,307 1,034,739 760,652 43,389,603 † 37,000,698	86,469,363 26,895,840 59,573,523 1,122,783 892,435 45,355,342 475,000 38,623,803	90,183,359 28,403,239 61,780,120 703,062 1,522,564 48,992,229 (4,339,000) 43,304,504	85,955,035 22,881,424 63,073,611 1,115,624 933,916 44,417,458 (819,000) 40,307,037	87,956,361 21,526,893 66,429,468 1,237,339 2,004,000 45,692,563 20,000 39,002,459
Other Operating Revenue Total Operating Revenue	3,188,081 40,188,779	3,162,937 41,786,740	3,029,810 46,334,314	2,918,862 43,225,899	3,099,778 42,102,237
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	40,356,687 1,704,559 195,700 * * * * 38,456,428	42,180,875 1,443,711 179,921 * * * 40,557,243	45,155,845 1,534,166 163,820 * * * * 43,457,859	44,017,422 1,675,599 150,614 * * * * 42,191,209	42,052,923 1,693,628 139,070 262,645 14,760 247,885 21,636,508 18,321,072
Net Operating Income	(167,908)	(394,135)	1,178,469	(791,523)	49,314
Total Non-operating Revenue	381,158	452,503	131,428	67,233	29,899
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	367,050 367,050 + + + + 14,108	422,584 422,584 + + + + 29,919	114,897 113,708 1,189 + + + 16,531	46,591 17,822 28,769 + + + 20,642	(2,348) (3,308) 960 + + + 32,247
Excess of Revenue over Expenses	213,250	58,368	1,309,897	(724,290)	79,213
Extraordinary Gains/Losses	+	+	+	+	+
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	213,250 243,744 15,199 15,295 † † †	58,368 205,211 4,165 142,678 † † †	1,309,897 1,447,677 5,361 132,419 + + + +	(724,290) (833,341) 1,260 (110,311) + + + + +	79,213 106,091 30,891 (4,013) † †

Cary Medical Center Caribou, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.771	2.731	2.461	2.460	2.804
Current Ratio without Board Designated and Undesignated Investments	1.671	2.115	1.597	1.390	1.807
Days in Accounts Receivable	18.241	29.281	28.730	28.105	37.269
Acid Test	.786	.804	.231	.320	.120
Days Cash on Hand, Current	36.059	34.648	11.636	15.815	5.292
Days Cash on Hand, Incl Board Designated & Undesignated Investments	86.517	61.196	55.147	68.723	49.308
Average Payment Period, Accounts Payable and Accrued Expenses	36.256	34.417	38.769	33.935	31.536
Average Payment Period, Current Liabilities	45.882	43.106	50.361	49.425	44.130
Capital Structure					
Equity Financing Ratio	.593	.607	.583	.592	.638
Fixed Asset Financing	.466	.413	.419	.389	.351
Cash Flow Divided by Total Debt	.206	.172	.266	.098	.220
Cash Flow Divided by Total Debt with Operating Income Only	.165	.120	.254	.091	.216
Debt Service Coverage Total	3.086	2.472	4.761	1.263	2.063
Debt Service Coverage Total with Operating Income Only	2.530	1.807	4.553	1.186	2.031
Profitablility					
Total Margin	.005	.001	.028	(.017)	.002
Operating Margin	(.004)	(.009)	.025	(.018)	.001
Non Operating Revenue Margin	1.787	7.753	.100	(.093)	.377
Return On Assets	.009	.003	.051	(.030)	.004
Return On Equity	.016	.004	.088	(.051)	.006
Markup	2.115	2.125	2.064	2.019	2.165
Deductible	.528	.525	.543	.517	.519
Markup Adjustment for Deductible	1.040	1.050	.979	1.010	1.079
Reported Income Index	.933	5.804	.917	.851	.855
Asset Efficiency					
Total Asset Turnover	1.777	1.895	1.810	1.815	1.892
Fixed Asset Turnover	4.702	4.911	4.541	4.657	5.241
Average Age Plant Depreciation Only	12.268	14.877	13.743	12.368	12.995
Other Financial Ratios					
Total Operating Expense Growth	.058	.045	.071	(.025)	(.045)
Total Operating Revenue Growth	.022	.040	.109	(.067)	(.026)
Realized Gains Divided by Non-Operating Revenue	+	+	.009	.428	.032
Realized Gains Divided by Net Income	+	+	.001	(.040)	.012
Long Term Debt to Equity	.294	.260	.285	.256	.198

Central Maine Medical Center Lewiston, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	67,634,318 14,576,550 3,451,815 17,694,740 115,018 25,465,832 + 2,157,556 4,172,807	74,051,303 11,338,019 3,966,730 21,672,017 115,701 31,173,207 + 2,866,931 2,918,698	51,207,849 3,176,255 3,951,227 27,425,518 103,187 10,615,311 † 2,888,826 3,047,525	67,253,231 2,969,278 3,952,008 32,071,969 159,624 22,127,402 † 2,833,123 3,139,827	105,595,088 3,348,579 34,043,289 37,175,914 72,632 26,403,893 † 2,963,070 1,587,711
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	121,447,059 14,921,008 † † †	129,841,072 13,772,656 † † †	165,084,238 9,562,221 † † †	160,510,336 9,704,066 † † †	185,932,723 11,782,143 † † †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	5,395,512 203,692,580 102,562,041 101,130,539	6,175,314 222,534,525 112,641,423 109,893,102	37,779,299 242,001,859 124,259,141 117,742,718	27,167,322 260,558,246 136,919,298 123,638,948	38,631,015 286,528,102 151,008,537 135,519,565
Total Unrestricted Assets	189,081,377	203,892,375	216,292,087	227,763,567	291,527,811
Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	21,244,840 2,718,464 18,526,376 † † †	23,914,291 2,816,847 21,097,444 † † †	35,531,703 3,140,317 20,629,534 + + 11,761,852	35,242,541 3,725,853 22,940,848 † † 8,575,840	76,605,033 3,978,967 34,267,825 + + 38,358,241
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	92,290,718 84,553,682 † 1,373,232 4,773,861	99,385,686 89,466,017 † 1,633,142 6,601,187	97,772,487 89,785,694 † 1,590,552 4,609,781	105,370,980 98,031,578 + 1,617,687 3,840,067	137,883,338 129,895,322 † † 1,570,392 4,493,271
Other Non-Current Liabilities Fund Balance Unrestricted	1,589,943	1,685,340	1,786,460	1,881,648	1,924,353
Total Liabilities & Equity	75,545,819 189,081,377	80,592,398 203,892,375	82,987,897 216,292,087	87,150,046 227,763,567	77,039,440 291,527,811
Total Restricted Assets Cash and Investments Receivables Other Assets	13,862,769 13,862,769 † †	15,147,589 14,647,090 † 500,499	14,806,605 14,311,240 † 495,365	13,323,117 12,828,504 † 494,613	18,829,145 18,829,145 † †
Total Restricted Liabilities and Equity Total Restricted Fund Balance	3,860,769	15,147,589	14,806,605	13,323,117	18,829,145
Total Kestricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	3,860,769 † 2,749,381 1,111,388	15,147,589 † 3,007,425 12,140,164	14,806,605 † 1,678,602 13,128,003	13,323,117 † 520,499 12,802,618	18,823,727 5,418 2,476,697 16,347,030

Central Maine Medical Center Lewiston, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	391,254,167 209,785,151 181,469,016 7,078,574 8,100,422 173,418,491 (95,443) 202,752,123 5,879,471	434,315,385 221,089,799 213,225,586 7,838,054 9,335,647 188,764,689 † 228,376,995 7,692,483	482,248,949 236,252,181 245,996,768 8,725,668 11,001,563 218,170,687 (86,394) 244,437,425 8,923,714	551,343,474 257,740,517 293,602,957 11,164,718 12,318,875 257,032,782 † 270,827,099 9,233,920	597,614,776 267,169,965 330,444,811 16,542,355 13,409,215 275,842,602 † 291,820,604 11,393,722
Total Operating Revenue	208,631,594	236,069,478	253,361,139	280,061,019	303,214,326
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	202,788,433 11,873,415 4,389,783 * * * * * 186,525,235	233,293,950 12,622,403 3,882,784 * * * * * 216,788,763	252,928,177 13,281,682 4,957,742 * * * * 234,688,753	276,176,439 14,467,997 4,240,062 * * * * * 257,468,380	307,933,595 17,746,038 4,212,541 1,585,432 † 1,585,432 180,934,163 103,455,421
Net Operating Income	5,843,161	2,775,528	432,962	3,884,580	(4,719,269)
Total Non-operating Revenue	139,989	1,007,338	906,411	483,032	148,700
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	362,935 294,288 68,647 + 269,292 + (492,238)	549,611 531,778 17,833 + 457,727 + t	333,674 342,942 (9,268) + 252,492 + 320,245	24,238 13,507 10,731 + 203,241 + 255,553	127,315 94,570 32,745 + 26,305 + (4,920)
Excess of Revenue over Expenses	5,983,150	3,782,866	1,339,373	4,367,612	(4,570,569)
Extraordinary Gains/Losses	+	†	†	+	†
Total Surplus/Deficit	5,983,150	3,782,866	1,339,373	4,367,612	(4,570,569)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	4,511,275 156,091 (304,677) + + + + (1,323,289)	5,046,579 1,131,469 132,244 + + + + + + + +	2,395,500 838,737 217,390 + + + + + + +	4,162,149 28,323 (233,786) + + + + + + +	(4,221,352) 76,771 272,446 † † † † †

Central Maine Medical Center Lewiston, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.184	3.097	1.441	1.908	1.378
Current Ratio without Board Designated and Undesignated Investments	3.184	3.097	1.441	1.908	1.378
Days in Accounts Receivable	31.855	34.637	40.952	43.224	46.498
Acid Test	.849	.640	.201	.196	.488
Days Cash on Hand, Current	34.467	25.315	10.856	9.653	47.032
Days Cash on Hand, Incl Board Designated & Undesignated Investments	34.467	25.315	10.856	9.653	47.032
Average Payment Period, Accounts Payable and Accrued Expenses	35.420	34.896	31.420	31.995	43.102
Average Payment Period, Current Liabilities	40.617	39.555	54.118	49.152	96.354
Capital Structure					
Equity Financing Ratio	.400	.395	.384	.383	.264
Fixed Asset Financing	.836	.814	.763	.793	.958
Cash Flow Divided by Total Debt	.157	.133	.110	.134	.061
Cash Flow Divided by Total Debt with Operating Income Only	.156	.125	.103	.131	.061
Debt Service Coverage Total	3.400	3.073	2.518	3.127	2.190
Debt Service Coverage Total with Operating Income Only	3.378	2.921	2.402	3.061	2.172
Profitablility					
Total Margin	.029	.016	.005	.016	(.015)
Operating Margin	.028	.012	.002	.014	(.016)
Non Operating Revenue Margin	.023	.266	.677	.111	(.033)
Return On Assets	.032	.019	.006	.019	(.016)
Return On Equity	.079	.047	.016	.050	(.059)
Markup	1.958	1.895	1.942	2.030	1.978
Deductible	.443	.435	.452	.466	.462
Markup Adjustment for Deductible	1.103	1.086	1.079	1.099	1.082
Reported Income Index	1.326	.750	.559	1.049	.452
Asset Efficiency					
Total Asset Turnover	1.104	1.163	1.176	1.232	1.041
Fixed Asset Turnover	2.063	2.148	2.152	2.265	2.237
Average Age Plant Depreciation Only	8.638	8.924	9.356	9.464	8.509
Other Financial Ratios					
Total Operating Expense Growth	.125	.150	.084	.092	.115
Total Operating Revenue Growth	.070	.132	.073	.105	.083
Realized Gains Divided by Non-Operating Revenue	.490	.018	(.010)	.022	.220
Realized Gains Divided by Net Income	.011	.005	(.007)	.002	(.007)
Long Term Debt to Equity	1.119	1.110	1.082	1.125	1.686

Charles A. Dean Memorial Hospital Greenville, Me	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	1,623,672 523,918 †	1,828,634 280,760 †	2,170,544 479,239 †	2,679,841 783,582 †	2,250,317 837,776 †
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	698,991 4,577	754,081 26,043	510,580 †	508,469 37,022	757,324 22,120
Other Accounts Receivable Inventory	225,922 + 112,612	446,918 121,751 157,327	783,769 167,005 188,526	948,059 146,807 225,101	206,886 145,726 239,113
Other Current Assets	57,652	41,754	41,425	30,801	41,372
Total Non-Current Assets Trustee Held Investments	6,618,062	4,074,407 3,825	4,084,969 9,098	4,025,721 1,381	4,383,750 7,133
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	71,431 † +	110,204 † +	127,801 + +	153,059 † +	176,660 † +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	686,515 5,860,422 306	1,024,244 6,831,022 3,894,888	1,125,057 7,096,875 4,273,862	654,718 7,859,289 4,642,726	1,097,791 8,172,139 5,069,973
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	5,860,116	2,936,134	2,823,013	3,216,563	3,102,166
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	8,241,734 3,559,969 553,306 897,936 1,470,847 141,140 496,740	5,903,041 3,682,265 108,339 992,184 1,538,008 78,263 965,471	6,255,513 3,855,999 135,317 1,001,380 1,809,047 148,459 761,796	6,705,562 4,189,574 144,047 1,070,445 2,191,704 72,464 710,914	6,634,067 3,548,186 71,007 963,716 1,981,081 62,646 469,736
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	863,869 333,389 + + + 530,480	1,293,675 654,007 † † † 639,668	1,598,542 606,096 † † † 992,446	1,639,992 462,043 + + + 1,177,949	2,252,182 392,841 630,969 † † 1,228,372
Other Non-Current Liabilities	+	+	+	+	+
Fund Balance Unrestricted Total Liabilities & Equity	252,377 4,676,215	927,101 5,903,041	800,972 6,255,513	875,996 6,705,562	833,699 6,634,067
Total Restricted Assets Cash and Investments Receivables Other Assets	1,406,779 1,037,167 369,612 †	952,385 576,177 376,208 †	880,835 587,442 293,393 †	846,736 591,708 255,028 †	711,142 647,520 63,622 †
Total Restricted Liabilities and Equity	1,406,779	952,385	880,835	846,736	711,142
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	1,406,779 † 1,066,081	952,385 † 611,687	880,835 † 534,983	846,736 † 498,384	711,142 † 362,790
Permanently Restricted Net Assets	340,698	340,698	345,852	348,352	348,352

Charles A. Dean Memorial Hospital Greenville, Me	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	11,418,044 3,429,399 7,988,645 293,120 233,551 2,618,119 (472,808) 8,746,062 187,704	13,191,027 4,070,295 9,120,732 437,874 312,206 2,744,903 (546,564) 10,242,608 217,520	15,905,898 4,362,990 11,542,908 398,321 444,746 3,522,172 (341,993) 11,882,652 349,780	17,537,064 4,935,240 12,601,824 395,616 542,986 4,650,715 (503,329) 12,451,076 237,591	18,516,635 5,235,035 13,281,600 543,615 368,815 5,566,705 (407,567) 12,445,067 227,897
Total Operating Revenue	8,933,766	10,460,128	12,232,432	12,688,667	12,672,964
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	8,839,435 331,680 98,535 * * * * * 8,409,220	10,508,896 343,798 100,751 * * * * 10,064,347	12,219,749 378,974 99,935 * * * * 11,740,840	13,176,995 407,972 64,891 * * * * 12,704,132	13,039,301 448,846 43,859 28,051 + 28,051 8,642,310 3,876,235
Net Operating Income	94,331	(48,768)	12,683	(488,328)	(366,337)
Total Non-operating Revenue	61,026	57,152	31,257	(14,064)	29,379
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	61,026 61,026 † † † † †	56,422 57,694 (1,272) † † 730	30,306 37,116 + (6,810) + + 951	(14,064) (293) † (13,771) † † †	29,379 34,439 † (5,060) † † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	155,357	8,384	43,940	(502,392)	(336,958)
Total Surplus/Deficit	155,357	⊤ 8,384	+ 43,940	⊤ (502,392)	⊤ (336,958)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	461,974 303,127 3,490 † † † † †	674,724 737,070 4,676 (24,406) (56,000) + + 5,000	(126,128) 106,202 (10,156) (278,192) (672) + + 12,750	(302,392) 75,023 306,479 21,790 (288,705) 537,052 + + 799	(336,938) (42,297) 218,198 2,647 (53,061) 125,968 † + 909

Charles A. Dean Memorial Hospital Greenville, Me	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	.476	.527	.596	.676	.684
Current Ratio without Board Designated and Undesignated Investments	.456	.497	.563	.640	.634
Days in Accounts Receivable	29.171	26.872	15.684	14.906	22.211
Acid Test	.147	.076	.124	.187	.236
Days Cash on Hand, Current	22.477	10.081	14.773	22.399	24.287
Days Cash on Hand, Incl Board Designated & Undesignated Investments	25.542	14.038	18.712	26.774	29.409
Average Payment Period, Accounts Payable and Accrued Expenses	38.523	35.627	30.868	30.598	27.938
Average Payment Period, Current Liabilities	152.730	132.220	118.864	119.758	102.863
Capital Structure					
Equity Financing Ratio	.031	.157	.128	.131	.126
Fixed Asset Financing	.057	.223	.215	.144	.127
Cash Flow Divided by Total Debt	.110	.071	.078	(.016)	.019
Cash Flow Divided by Total Debt with Operating Income Only	.096	.059	.072	(.014)	.014
Debt Service Coverage Total	2.788	.692	2.510	(.147)	.829
Debt Service Coverage Total with Operating Income Only	2.497	.605	2.360	(.077)	.673
Profitablility					
Total Margin	.017	.001	.004	(.040)	(.027)
Operating Margin	.011	(.005)	.001	(.038)	(.029)
Non Operating Revenue Margin	.393	6.817	.711	.028	(.087)
Return On Assets	.019	.001	.007	(.075)	(.051)
Return On Equity	.616	.009	.055	(.574)	(.404)
Markup	1.313	1.276	1.330	1.349	1.438
Deductible	.229	.208	.221	.265	.301
Markup Adjustment for Deductible	1.017	1.015	1.042	.996	1.011
Reported Income Index	.336	.012	(.348)	(6.696)	7.966
Asset Efficiency					
Total Asset Turnover	1.091	1.782	1.960	1.890	1.915
Fixed Asset Turnover	1.525	3.563	4.333	3.945	4.085
Average Age Plant Depreciation Only	.001	11.329	11.277	11.380	11.296
Other Financial Ratios					
Total Operating Expense Growth	.118	.189	.163	.078	(.010)
Total Operating Revenue Growth	.234	.171	.169	.037	(.001)
Realized Gains Divided by Non-Operating Revenue	+	+	+	+	†
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	1.321	.705	.757	.527	.471

Down East Community Hospital Machias, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	9,523,852 2,153,405 376,603 1,844,478 +	7,777,581 2,771,081 1,308,418 1,942,611	11,228,851 2,526,956 1,377,697 2,443,266 +	11,739,957 6,553,741 1,425,620 2,629,492 +	10,866,583 5,954,275 413,218 3,514,832 +
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	4,087,679 296,069 547,131 218,487	775,120 237,627 489,644 253,080	4,120,245 63,296 480,197 217,194	+ 306,035 466,739 358,330	+ 136,757 492,416 355,085
Total Non-Current Assets Trustee Held Investments	12,545,260	16,862,354	14,167,995	13,533,517	14,629,005
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	T 1,162,883 435,840 † 95,594 21,336,815 10,485,872 10,950,043	1,295,862 321,932 4 4,390,325 22,216,466 11,362,231	T 812,150 262,017 t 2,061,799 23,282,497 12,250,468 11 032 020	T 1,122,975 218,449 t 104,540 25,341,190 13,253,637 12,097,553	T 1,312,335 174,957 † 92,238 26,300,347 13,250,872 12,00,475
Total Unrestricted Assets	10,850,943 22,069,112	10,854,235 24,639,935	11,032,029 25,396,846	12,087,553 25,273,474	13,049,475 25,495,588
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	3,864,002 470,784 2,386,218 1,007,000 †	3,471,572 524,955 2,946,617 † †	2,887,636 505,800 2,381,836 † †	3,715,782 651,509 2,647,195 417,078 †	5,514,887 695,886 2,515,375 2,303,626 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	6,326,749 6,326,749 † † † † †	6,749,378 6,749,378 † † † † †	7,931,733 6,540,068 † † † 1,391,665 †	7,557,587 6,366,402 † † † 1,191,185 †	6,997,959 5,871,688 + + + 1,126,271 +
Fund Balance Unrestricted	11,878,362	14,418,895	14,577,477	14,000,105	12,982,742
Total Liabilities & Equity	22,069,113	24,639,845	25,396,846	25,273,474	25,495,588
Total Restricted Assets Cash and Investments Receivables Other Assets	351,115 351,115 † †	443,030 351,148 91,882 †	463,231 351,169 112,062 †	404,160 351,192 52,968 †	403,054 351,211 51,843 †
Total Restricted Liabilities and Equity	351,115	443,030	463,231	404,160	403,054
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	351,115 + 8,780 342,335	443,030 † 100,695 342,335	463,231 † 120,896 342,335	404,160 † 61,825 342,335	403,054 † 60,719 342,335

Down East Community Hospital Machias, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	49,263,482 13,799,124 35,464,358 945,118 773,069 18,746,490 (928,000) 29,726,805 451,895	51,098,930 14,424,681 36,674,249 1,173,094 973,710 17,859,783 (998,000) 32,090,343 519,437	48,976,930 13,023,636 35,953,294 1,209,626 797,196 15,687,332 (1,533,000) 32,815,776 509,651	49,102,639 10,271,200 38,831,439 1,657,540 847,893 15,019,049 (1,199,000) 32,777,157 356,819	55,273,517 11,475,082 43,798,435 1,969,766 1,347,971 18,758,466 (702,000) 33,899,314 200,708
Total Operating Revenue	30,178,700	32,609,780	33,325,427	33,133,976	34,100,022
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	27,798,932 992,902 401,535 * * * * 26,404,495	29,890,237 1,084,181 384,807 * * * * 28,421,249	30,863,768 1,134,416 403,925 * * * * 29,325,427	33,776,861 1,184,592 412,855 * * * * 32,179,414	34,715,647 1,464,692 346,486 52,158 38,293 13,865 19,887,756 12,964,555
Net Operating Income	2,379,768	2,719,543	2,461,659	(642,885)	(615,625)
Total Non-operating Revenue	289,206	376,927	131,645	25,636	248,970
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	289,206 289,206 † † † † † †	279,597 279,597 † † † † † 97,330	105,201 105,201 + + + + 26,444	25,636 25,636 † † † † †	248,970 248,970 † † † † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	2,668,974 †	3,096,470 †	2,593,304 †	(617,249) †	(366,655) †
Total Surplus/Deficit	2,668,974	3,096,470	2,593,304	(617,249)	(366,655)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,246,308 11,350 13,610 + (447,626) + + + +	2,540,533 + 10,613 + (516,463) + + (50,087)	158,582 + (400,440) (1,577,269) (457,013) + + +	(577,372) 35,480 399,810 (68,736) (326,677) + + +	(1,017,363) + 33,767 (238,851) (314,607) + + (131,017)

Down East Community Hospital Machias, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.766	2.614	4.170	3.462	2.208
Current Ratio without Board Designated and Undesignated Investments	2.465	2.240	3.889	3.159	1.970
Days in Accounts Receivable	22.647	+	27.176	29.282	37.845
Acid Test	.655	1.175	1.352	2.147	1.155
Days Cash on Hand, Current	34.449	51.691	47.939	89.361	69.897
Days Cash on Hand, Incl Board Designated & Undesignated Investments	50.284	68.111	57.910	101.937	84.302
Average Payment Period, Accounts Payable and Accrued Expenses	32.492	37.336	29.243	29.646	27.612
Average Payment Period, Current Liabilities	52.614	43.988	35.453	41.613	60.538
Capital Structure					
Equity Financing Ratio	.538	.585	.574	.554	.509
Fixed Asset Financing	.583	.622	.593	.527	.450
Cash Flow Divided by Total Debt	.359	.409	.345	.050	.088
Cash Flow Divided by Total Debt with Operating Income Only	.331	.372	.332	.048	.068
Debt Service Coverage Total	4.762	5.336	4.448	1.067	1.447
Debt Service Coverage Total with Operating Income Only	4.423	4.895	4.306	1.039	1.198
Profitablility					
Total Margin	.088	.094	.078	(.019)	(.011)
Operating Margin	.079	.083	.074	(.019)	(.018)
Non Operating Revenue Margin	.108	.122	.051	(.042)	(.679)
Return On Assets	.121	.126	.102	(.024)	(.014)
Return On Equity	.225	.215	.178	(.044)	(.028)
Markup	1.788	1.727	1.603	1.464	1.598
Deductible	.381	.350	.320	.306	.339
Markup Adjustment for Deductible	1.114	1.129	1.095	1.020	1.058
Reported Income Index	1.188	1.219	16.353	1.069	.360
Asset Efficiency					
Total Asset Turnover	1.381	1.339	1.317	1.312	1.347
Fixed Asset Turnover	2.781	3.004	3.021	2.741	2.613
Average Age Plant Depreciation Only	10.561	10.480	10.799	11.188	9.047
Other Financial Ratios					
Total Operating Expense Growth	.167	.075	.033	.094	.028
Total Operating Revenue Growth	.186	.081	.022	(.006)	.029
Realized Gains Divided by Non-Operating Revenue	+	+	+	+	+
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	.533	.468	.449	.455	.452

Eastern Maine Medical Center Bangor, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	66,497,823 4,664,811 793,347 44,478,823 736,384 5,483,994 2,566,662 1,335,297 6,438,505	65,730,995 5,730,619 789,250 38,683,363 3,784,148 4,688,617 2,411,567 1,315,502 8,327,929	65,027,358 6,644,664 762,758 41,062,232 1,155,124 2,721,870 2,044,231 1,682,193 8,954,286	90,534,877 11,306,723 740,873 39,194,607 2,468,062 24,401,163 3,035,753 2,343,039 7,044,657	79,731,028 17,216,591 1,300,631 43,549,712 4,067,005 2,543,500 2,245,331 2,645,584 6,162,674
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	248,588,984 2,185,339 60,457,809 † † 74,472,318 286,784,412 175,310,894 111,473,518	250,670,889 3,364,078 71,639,775 + 70,596,452 299,130,028 194,059,444 105,070,584	260,723,618 3,600,748 74,912,476 † 73,686,675 318,396,088 209,872,369 108,523,719	285,544,727 4,815,944 97,815,520 + 37,316,572 371,834,368 226,237,677 145,596,691	331,216,919 6,348,695 93,040,924 † 57,512,876 418,652,747 244,338,323 174,314,424
Total Unrestricted Assets	315,086,807	316,401,884	325,750,976	376,079,604	410,947,947
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	60,823,722 2,097,914 36,600,749 17,681,052 3,594,007 850,000	54,149,054 2,146,372 35,133,179 14,221,582 1,785,879 862,042	60,455,462 1,975,297 39,651,536 17,105,499 861,088 862,042	84,066,154 1,905,030 41,762,151 18,189,154 1,927,903 20,281,916	52,742,598 2,480,209 38,555,462 8,721,826 1,878,463 1,106,638
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	56,909,241 30,567,162 + + 25,833,129 508,950	57,170,979 28,903,076 + + 27,721,253 546,650	73,961,345 28,306,827 + + + 45,083,818 570,700	97,754,973 27,507,870 + + 67,851,053 2,396,050	148,094,291 66,752,790 12,651,294 † 66,444,745 2,245,462
Fund Balance Unrestricted	197,353,844	205,081,851	191,334,169	194,258,477	210,111,058
Total Liabilities & Equity	315,086,807	316,401,884	325,750,976	376,079,604	410,947,947
Total Restricted Assets Cash and Investments Receivables Other Assets	26,952,665 26,952,665 † †	32,513,501 32,513,501 + +	29,703,963 29,703,963 † †	30,742,100 30,742,100 + +	28,273,960 28,273,960 † †
Total Restricted Liabilities and Equity	26,952,665	32,513,501	29,703,963	30,742,100	28,273,960
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	26,952,665 † 18,124,637 8,828,028	32,513,501 † 22,250,013 10,263,488	29,703,963 † 19,384,814 10,319,149	30,742,100 † 20,513,713 10,228,387	28,273,960 † 17,909,894 10,364,066

Eastern Maine Medical Center Bangor, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	751,617,456 468,266,596 283,350,860 14,586,496 12,269,658 274,240,445 (9,595,077) 460,115,934 15,460,585	808,627,564 494,679,972 313,947,592 15,335,333 16,902,684 314,281,404 (588,994) 462,697,137 15,338,530	891,545,566 528,286,441 363,259,125 16,404,469 15,869,584 356,536,916 (975,633) 503,710,230 14,677,551	978,642,035 543,646,581 434,995,454 18,613,491 15,546,020 417,962,804 322,056 526,197,664 17,010,662	1,047,487,520 567,868,407 479,619,113 21,343,853 16,057,939 470,197,353 (3,969,752) 543,858,127 17,898,574
Total Operating Revenue	475,576,519	478,035,667	518,387,781	543,208,326	561,756,701
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	462,632,150 21,055,887 1,809,082 * * * * 439,767,181	473,287,427 20,159,327 1,721,663 * * * * 451,406,437	501,280,403 18,115,467 1,653,790 * * * * * 481,511,146	530,550,467 17,955,394 1,589,535 * * * * * 511,005,538	552,570,887 21,389,753 2,780,148 571,909 † 571,909 287,550,532 240,278,545
Net Operating Income	12,944,369	4,748,240	17,107,378	12,657,859	9,185,814
Total Non-operating Revenue	3,162,820	2,890,567	3,257,151	(2,955,101)	5,028,809
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	3,162,820 3,300,221 (137,401) + + +	2,890,567 2,808,745 232,869 (151,047) + + +	3,257,151 2,851,246 1,908,883 (1,502,978) + + +	(2,955,101) 1,894,333 (270,473) (4,578,961) + + + +	5,028,809 1,651,048 3,377,761 + + +
Excess of Revenue over Expenses Extraordinary Gains/Losses	16,107,189 +	7,638,807	20,364,529	9,702,758	14,214,623 +
Total Surplus/Deficit	16,107,189	7,638,807	20,364,529	9,702,758	14,214,623
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	16,107,109 16,858,257 2,809,154 703,652 + (2,252,788) + + (508,950)	7,033,607 7,728,006 1,280,666 2,585,578 + (1,712,080) + + (2,064,965)	(13,747,682) 613,500 (5,123,043) (24,874,506) (4,728,162) † † †	2,924,309 965,042 5,630,408 (27,009,347) 13,635,448 † † †	14,214,023 15,852,581 1,289,319 (2,567,196) 2,934,943 (31,687) + + 12,579

Eastern Maine Medical Center Bangor, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.087	2.537	2.315	2.241	3.276
Current Ratio without Board Designated and Undesignated Investments	1.093	1.214	1.076	1.077	1.512
Days in Accounts Receivable	35.284	30.515	29.755	27.188	29.228
Acid Test	.090	.120	.123	.143	.351
Days Cash on Hand, Current	4.512	5.252	5.596	8.579	12.724
Days Cash on Hand, Incl Board Designated & Undesignated Investments	54.485	62.959	62.187	78.229	76.657
Average Payment Period, Accounts Payable and Accrued Expenses	30.254	28.300	29.954	29.737	26.493
Average Payment Period, Current Liabilities	50.276	43.618	45.670	59.860	36.242
Capital Structure					
Equity Financing Ratio	.626	.648	.587	.517	.511
Fixed Asset Financing	.274	.275	.261	.189	.383
Cash Flow Divided by Total Debt	.316	.250	.286	.152	.177
Cash Flow Divided by Total Debt with Operating Income Only	.289	.224	.262	.168	.152
Debt Service Coverage Total	10.895	7.729	10.561	8.205	8.193
Debt Service Coverage Total with Operating Income Only	10.011	6.972	9.704	9.033	7.119
Profitablility					
Total Margin	.034	.016	.039	.018	.025
Operating Margin	.027	.010	.033	.023	.016
Non Operating Revenue Margin	.196	.378	.160	(.305)	.354
Return On Assets	.051	.024	.063	.026	.035
Return On Equity	.082	.037	.106	.050	.068
Markup	1.658	1.741	1.808	1.877	1.928
Deductible	.365	.389	.400	.427	.449
Markup Adjustment for Deductible	1.065	1.077	1.097	1.089	1.077
Reported Income Index	.955	.988	(1.481)	3.318	.897
Asset Efficiency					
Total Asset Turnover	1.519	1.520	1.601	1.437	1.379
Fixed Asset Turnover	4.266	4.550	4.777	3.731	3.223
Average Age Plant Depreciation Only	8.326	9.626	11.585	12.600	11.423
Other Financial Ratios					
Total Operating Expense Growth	.164	.023	.059	.058	.042
Total Operating Revenue Growth	.093	.005	.084	.048	.034
Realized Gains Divided by Non-Operating Revenue	(.043)	.081	.586	.092	.672
Realized Gains Divided by Net Income	(.009)	.030	.094	(.028)	.238
Long Term Debt to Equity	.155	.141	.148	.142	.318
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Franklin Memorial Hospital Farmington, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	25,441,214 9,036,376 1,234,305 5,831,899 † 7,416,883 †	31,049,084 11,238,138 1,830,968 8,650,030 54,468 7,433,838 †	16,159,452 3,262,438 1,683,735 8,969,283 † 194,080 †	20,315,322 6,631,699 1,389,858 10,205,081 + + +	22,672,096 9,500,250 1,414,076 8,927,992 † †
Other Current Assets	1,142,901 778,850	1,104,066 737,576	1,131,922 917,994	1,126,231 962,453	1,156,595 1,673,183
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	30,448,831 † 3,856,266	43,559,280 9,380,179 4,665,339 +	48,536,102 + + +	46,573,101 † †	46,785,737 † † †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	+ 300,206 52,855,092 26,562,733 26,292,359	+ 504,020 58,541,256 29,531,514 29,009,742	+ 9,822,631 71,265,320 32,551,849 38,713,471	+ 9,188,728 73,284,165 35,899,792 37,384,373	+ 11,003,632 75,528,900 39,746,795 35,782,105
Total Unrestricted Assets	55,890,045	74,608,364	64,695,554	66,888,423	69,457,833
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	6,481,130 1,055,000 5,186,229 † 190,650 49,251	6,461,214 500,000 5,961,214 + + +	8,316,201 545,440 7,555,229 † 205,532 10,000	8,568,404 810,000 6,312,707 1,382,479 63,218 †	9,158,841 836,500 6,781,663 1,396,953 143,725 +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	10,904,032 10,904,032 † † † † † †	24,668,171 24,668,171 + + + + + + + +	24,571,319 24,430,522 + + + + + 140,797	23,480,967 23,309,583 + + + + + 171,384	22,734,643 22,458,788 + + + + 275,855
Fund Balance Unrestricted	38,504,882	43,478,979	31,808,034	34,839,051	37,564,349
Total Liabilities & Equity	55,890,044	74,608,364	64,695,554	66,888,422	69,457,833
Total Restricted Assets Cash and Investments Receivables Other Assets	3,183,121 3,118,790 64,331 †	3,832,368 3,786,001 46,367 †	2,043,039 1,895,540 † 147,499	2,013,465 1,865,966 † 147,499	2,174,847 2,027,348 † 147,499
Total Restricted Liabilities and Equity	3,183,121	3,832,368	2,043,039	2,013,466	2,174,847
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	3,183,121 † 1,970,089 1,213,032	3,832,368 † 2,347,654 1,484,714	2,043,039 † 585,402 1,457,637	2,013,466 † 627,795 1,385,671	2,174,847 † 773,717 1,401,130

Franklin Memorial Hospital Farmington, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	108,325,378 39,689,505 68,635,873 1,383,311 2,899,056 49,458,330 (896,000) 55,480,681	130,753,960 48,700,099 82,053,861 1,574,349 3,012,279 61,701,546 (2,433,000) 66,898,786 2,698,864	148,651,803 53,477,838 95,173,965 2,268,120 3,180,913 71,191,385 (1,391,000) 73,402,385	160,764,290 57,529,188 103,235,102 3,626,663 4,091,963 77,150,564 (1,094,000) 76,989,100	169,309,438 60,144,370 109,165,068 4,659,236 3,615,786 81,150,601 363,000 79,520,815
Total Operating Revenue	2,500,138 57,980,819	69,597,650	3,125,895 76,528,280	2,338,647 79,327,747	2,372,073 81,892,888
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	57,654,641 2,773,252 560,379 * * * * *	66,905,929 3,334,551 572,652 * * * 62,998,726	72,869,855 3,647,685 598,188 * * * * 68,623,982	77,650,499 4,066,170 1,179,096 * * * * 72,405,233	79,453,564 4,626,946 1,122,315 8,674 + 48,015,942 25,679,687
Net Operating Income	326,178	2,691,721	3,658,425	1,677,248	2,439,324
Total Non-operating Revenue	1,056,390	1,260,226	1,087,646	126,425	268,722
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,021,013 400,700 620,313 † † † *	1,237,975 503,153 734,822 † † † 22,251	1,084,121 424,903 659,218 † † † 3,525	44,399 44,399 + (8,646) + 90,672	8,038 8,038 + 156,779 + 103,905
Excess of Revenue over Expenses	1,382,568	3,951,947	4,746,071	1,803,673	2,708,046
Extraordinary Gains/Losses Total Surplus/Deficit	1 292 569	† 2 051 047	†	1 902 672	† 2 709 046
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	1,382,568 1,999,424 297,000 298,472 †	3,951,947 4,974,097 † 1,235,686 †	4,746,071 (11,670,945) † (1,670,825) †	1,803,673 3,031,017 † † †	2,708,046 2,725,298 † † †
Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	21,384 † † †	(213,536) † † †	(15,504,712) † † 758,521	1,227,344 † † †	17,252 † † †

Franklin Memorial Hospital Farmington, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.520	5.528	1.943	2.371	2.475
Current Ratio without Board Designated and Undesignated Investments	3.925	4.805	1.943	2.371	2.475
Days in Accounts Receivable	38.367	47.195	44.601	48.382	40.979
Acid Test	1.585	2.023	.595	.936	1.192
Days Cash on Hand, Current	68.307	75.037	26.081	39.789	53.239
Days Cash on Hand, Incl Board Designated & Undesignated Investments	93.954	101.824	26.081	39.789	53.239
Average Payment Period, Accounts Payable and Accrued Expenses	34.492	34.227	39.838	31.313	33.081
Average Payment Period, Current Liabilities	43.104	37.098	43.850	42.502	44.676
Capital Structure					
Equity Financing Ratio	.689	.583	.492	.521	.541
Fixed Asset Financing	.415	.850	.631	.624	.628
Cash Flow Divided by Total Debt	.239	.234	.255	.183	.230
Cash Flow Divided by Total Debt with Operating Income Only	.178	.194	.222	.179	.222
Debt Service Coverage Total	3.505	4.829	8.188	4.087	4.377
Debt Service Coverage Total with Operating Income Only	2.720	4.054	7.198	4.014	4.238
Profitablility					
Total Margin	.023	.056	.061	.023	.033
Operating Margin	.006	.039	.048	.021	.030
Non Operating Revenue Margin	.764	.319	.229	.070	.099
Return On Assets	.025	.053	.073	.027	.039
Return On Equity	.036	.091	.149	.052	.072
Markup	1.922	1.995	2.083	2.100	2.161
Deductible	.457	.472	.479	.480	.479
Markup Adjustment for Deductible	1.064	1.072	1.106	1.107	1.139
Reported Income Index	.691	.795	(.407)	.595	.994
Asset Efficiency					
Total Asset Turnover	1.056	.950	1.200	1.188	1.183
Fixed Asset Turnover	2.205	2.399	1.977	2.122	2.289
Average Age Plant Depreciation Only	9.578	8.856	8.924	8.829	8.590
Other Financial Ratios					
Total Operating Expense Growth	.081	.160	.089	.066	.023
Total Operating Revenue Growth	.037	.200	.100	.037	.032
Realized Gains Divided by Non-Operating Revenue	.587	.583	.606	+	+
Realized Gains Divided by Net Income	.449	.186	.139	+	†
Long Term Debt to Equity	.283	.567	.768	.669	.598

Henrietta D. Goodall Hospital Sanford, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	18,504,710 750,858 1,252,494 8,694,715 170,484 5,202,016 + 1,109,313 1,324,830	23,145,605 1,513,872 2,854,083 8,873,224 483,311 6,615,985 † 1,040,617 1,764,513	16,920,183 76,897 1,688,191 10,302,506 752,719 16,682 † 1,294,207 2,788,981	17,096,363 3,271,895 1,583,959 8,274,854 1,006,203 + + 1,392,759 1,566,693	16,897,863 3,543,859 1,370,260 7,753,284 807,720 + + 1,535,788 1,886,952
Total Non-Current Assets	58,756,353	68,308,117	73,628,017	58,631,697	56,867,347
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	+ 26,945,180 418,866 285,917 2,181,044 54,111,449 25,186,103	+ 26,578,988 457,755 (162,379) 2,717,450 66,776,906 28,060,603	* 24,083,823 457,755 (265,815) 11,345,591 68,484,188 30,477,525	10,782,539 457,755 (518,724) 11,226,792 70,467,285 33,783,950	12,292,129 457,755 (497,870) 9,986,363 71,861,323 37,232,353
Net Property, Plant and Equipment (PP&E)	28,925,346	38,716,303	38,006,663	36,683,335	34,628,970
Total Unrestricted Assets	77,261,063	91,453,722	90,548,200	75,728,060	73,765,210
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	15,853,599 1,291,430 10,562,169 + + 4,000,000	17,316,608 1,493,241 11,178,110 † † 4,645,257	19,970,081 2,037,877 12,386,947 † † 5,545,257	16,878,987 2,486,889 12,302,117 2,089,981 + +	14,824,845 1,889,257 12,443,535 492,053 + +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	14,714,149 14,714,149 † † † † †	24,974,527 24,974,527 + + + + +	24,122,853 24,122,853 + + + + + +	23,605,598 23,605,598 + + + + + + +	21,986,673 21,986,673 + + + + + +
Fund Balance Unrestricted	46,693,315	49,162,587	46,455,266	35,243,475	36,953,692
Total Liabilities & Equity	77,261,063	91,453,722	90,548,200	75,728,060	73,765,210
Total Restricted Assets Cash and Investments Receivables Other Assets	12,229,012 12,229,012 † †	13,562,676 13,562,676 † †	12,848,099 12,848,099 † †	9,515,711 9,515,711 † †	10,363,714 10,363,714 + +
Total Restricted Liabilities and Equity	12,229,012	13,562,676	12,848,099	9,515,711	10,363,714
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	12,229,012 + 1,614,438 10,614,574	13,562,676 † 1,671,158 11,891,518	12,848,099 † 1,540,527 11,307,572	9,515,711 + 1,338,859 8,176,852	10,363,714 † 1,451,392 8,912,322

Henrietta D. Goodall Hospital Sanford, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	104,442,707 34,926,856 69,515,851 450,459 3,600,985 42,972,951 † 57,418,312	111,869,320 35,504,325 76,364,995 636,476 3,985,599 47,047,730 (211,500) 60,411,015	127,842,206 39,440,930 88,401,276 1,282,778 4,341,883 58,468,701 1,375,000 62,373,844	148,735,401 42,272,664 106,462,737 1,503,701 5,860,662 70,921,846 5,204,000 65,245,192	160,349,362 31,509,748 128,839,614 882,162 5,796,802 80,838,954 † 72,831,444
Other Operating Revenue	2,186,129	2,662,796	2,865,914	2,794,327	2,583,584
Total Operating Revenue	59,604,441	63,073,811	65,239,758	68,039,519	75,415,028
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	60,288,623 2,873,783 781,110 * * * * 56,633,730	63,063,026 3,249,676 1,096,069 * * * * * 58,717,281	67,125,699 3,468,567 1,573,522 * * * * * * 62,083,610	74,719,168 3,693,178 1,157,903 * * * * 69,868,087	75,030,000 3,582,599 838,504 73,462 38,747 34,715 44,020,030 26,515,405
Net Operating Income	(684,182)	10,785	(1,885,941)	(6,679,649)	385,028
Total Non-operating Revenue	1,831,349	6,130,762	(402,455)	(3,171,016)	(249,041)
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,0001,010 1,939,189 + 1,939,189 + (261,991) + 154,151	6,321,782 + 6,321,782 + (448,296) + 257,276	8,743 + 656,415 (647,672) (617,220) + 206,022	(2,415,674) (705,788) (1,709,886) (774,248) + 18,906	46,251 + 46,251 + (298,977) + 3,685
Excess of Revenue over Expenses	1,147,167	6,141,547	(2,288,396)	(9,850,665)	135,987
Extraordinary Gains/Losses	+	+	+	†	+
Total Surplus/Deficit	1,147,167	6,141,547	(2,288,396)	(9,850,665)	135,987
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	1,751,575 † 604,408 +	2,469,272 † (3,672,275)	(2,707,318) † (418,922)	(11,211,794) 82,598 (1,443,727)	1,710,216 + 1,168,962
Transfers From/To Affiliates	1 +	+	+	' +	+
Mergers Consolidations with Support Other Changes	+ + + +	† † †	† † †	† † †	+ + 405,267

*New Data Element in FY 2010

Henrietta D. Goodall Hospital Sanford, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.867	2.871	2.053	1.652	1.969
Current Ratio without Board Designated and Undesignated Investments	1.167	1.337	.847	1.013	1.140
Days in Accounts Receivable	55.271	53.612	60.288	46.292	38.856
Acid Test	.126	.252	.088	.288	.331
Days Cash on Hand, Current	12.736	26.655	10.121	24.954	25.105
Days Cash on Hand, Incl Board Designated & Undesignated Investments	184.033	188.848	148.214	80.365	87.901
Average Payment Period, Accounts Payable and Accrued Expenses	67.146	68.212	71.025 114.505	63.220	63.570 75.735
Average Payment Period, Current Liabilities	100.785	105.671	114.505	86.741	/5./35
Capital Structure	69.4	500	510	165	504
Equity Financing Ratio	.604	.538	.513	.465	.501
Fixed Asset Financing	.509	.645	.635	.643	.635
Cash Flow Divided by Total Debt	.132	.222	.027	(.152)	.101
Cash Flow Divided by Total Debt with Operating Income Only	.072	.077	.036	(.074)	.108
Debt Service Coverage Total	2.545 1.574	4.393 1.825	.898 1.029	(1.564)	1.370 1.445
Debt Service Coverage Total with Operating Income Only	1.574	1.625	1.029	(.572)	1.445
Profitability	010	000	(025)	(152)	000
Total Margin	.019	.089	(.035)	(.152)	.002
Operating Margin	(.011)	.000	(.029)	(.098)	.005
Non Operating Revenue Margin Return On Assets	1.596 .015	.998 .067	.176 (.025)	.322 (.130)	<mark>(1.831)</mark> .002
Return On Equity	.025	.125	(.023)	(.130)	.002
Markup	1.769	1.816	1.947	2.028	2.172
Deductible	.411	.421	.457	.477	.504
Markup Adjustment for Deductible	1.056	1.070	1.076	1.079	1.094
Reported Income Index	.795	2.487	.845	.879	.080
Asset Efficiency	1,55	2110/	1015	107.5	1000
Total Asset Turnover	.795	.757	.716	.857	1.019
Fixed Asset Turnover	2.061	1.629	1.717	1.855	2.178
Average Age Plant Depreciation Only	8.764	8.635	8.787	9.148	10.393
	0.701	0.055	0.707	9.110	10.555
Other Financial Ratios	100	040	064	110	004
Total Operating Expense Growth	.160 .256	.046 .058	.064 .034	.113 .043	.004 .108
Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue	1.059	1.031	(1.631)	.223	(.186)
Realized Gains Divided by Non-Operating Revende	1.690	1.029	(1.031)	.072	.340
Long Term Debt to Equity	.315	.508	.519	.670	.595
Long Term Debt to Equity	.515	.500	.519	.070	.555

Houlton Regional Hospital Houlton, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	9,359,969 210,380 282,587	9,665,421 2,159,696 242,656	12,444,906 289,803 285,308	13,543,197 1,459,128 2,507,353	10,409,383 558,262 308,854
Net Patient Accounts Receivable Due from Affiliates	4,600,114 †	4,777,624 †	5,300,970 †	4,702,060 +	5,516,033 †
Third Party Settlements Receivable Other Accounts Receivable Inventory	2,946,943 342,676 639,294	1,021,423 353,613 674,187	4,951,883 357,716 707,699	3,320,334 345,477 726,148	2,209,656 344,291 888,495
Other Current Assets	337,975	436,222	551,527	482,697	583,792
Total Non-Current Assets Trustee Held Investments	15,056,976 †	14,900,686 †	14,399,350 †	17,508,021 †	18,758,874 †
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	3,075,463 3,447,982 (3,083,297)	3,524,637 4,307,124 (3,953,427)	3,016,514 4,765,860 (4,653,513)	2,925,598 5,482,032 (5,391,025)	3,200,002 5,702,663 (5,687,898)
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	347,204 33,828,790 22,559,166	387,864 34,440,846 23,806,358	340,913 35,438,110 24,508,534	2,079,906 37,765,893 25,354,383	1,877,707 39,282,928 25,616,528
Net Property, Plant and Equipment (PP&E)	11,269,624	10,634,488	10,929,576	12,411,510	13,666,400
Total Unrestricted Assets	24,416,945	24,566,107	26,844,256	31,051,218	29,168,257
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	8,480,401 538,000 4,383,662 1,994,569 †	7,897,395 513,000 3,816,838 3,567,557 †	8,671,054 526,000 4,021,535 2,439,177 †	9,841,476 565,000 4,686,410 4,251,207 †	8,150,331 667,000 4,228,008 3,015,839 †
Other Current Liabilities	1,564,170	†	1,684,342	338,859	239,484
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	10,745,663 10,445,663 † +	10,319,529 10,069,529 † +	10,043,231 9,543,231 † +	13,103,694 12,385,477 416,849 +	13,086,978 11,858,993 670,179 +
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	300,000 †	250,000 †	500,000 †	250,000 †	425,000 †
Other Non-Current Liabilities	+	†	†	51,368	132,806
Fund Balance Unrestricted Total Liabilities & Equity	5,190,881	6,349,183 24 566 107	8,129,971	8,106,048	7,930,948
Total Restricted Assets	24,416,945	24,566,107 144,584	26,844,256 327,964	31,051,218 262,852	29,168,257
Cash and Investments Receivables Other Assets	461,862 113,274 348,588 +	66,544 78,040	74,191 253,773	80,740 182,112	366,639 64,139 302,500
Total Restricted Liabilities and Equity	I.	144 694	222.064		266 620
Total Restricted Fund Balance Total Liabilities	461,862 461,862 +	144,584 144,584 +	327,964 327,964 +	262,852 262,852 +	366,639 366,639 +
Temporarily Restricted Net Assets Permanently Restricted Net Assets	410,198 51,664	92,920 51,664	276,300 51,664	211,188 51,664	314,975 51,664

Houlton Regional Hospital Houlton, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	51,849,493 16,870,624 34,978,869 996,435 209,366 18,507,001 (452,900) 32,589,591 761,706	56,069,208 17,903,552 38,165,656 1,034,199 700,001 19,589,697 (448,000) 35,193,311 772,213	62,292,325 18,246,571 44,045,754 991,321 1,587,490 21,233,478 (2,513,000) 40,993,036 551,079	65,296,388 18,685,064 46,611,324 1,175,558 1,237,223 22,153,873 (955,000) 41,684,734 479,325	67,523,171 18,728,571 48,794,600 1,245,888 1,102,308 23,735,083 (319,000) 41,758,892 588,175
Total Operating Revenue	33,351,297	35,965,524	41,544,115	42,164,059	42,347,067
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	32,658,303 1,414,359 643,067 * * * * 30,600,877	34,611,148 1,121,540 665,095 * * * * 32,824,513	38,412,100 956,186 588,026 * * * * 36,867,888	41,287,298 980,016 591,021 * * * * 39,716,261	42,482,050 1,030,571 533,405 17,776 3,831 13,945 30,885,200 10,015,098
Net Operating Income	692,994	1,354,376	3,132,015	876,761	(134,983)
Total Non-operating Revenue	(1,093,318)	(1,077,403)	(895,571)	(1,126,962)	(302,402)
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	155,035 107,419 47,616 + (1,039,590) + (208,763)	101,982 102,794 (812) + (855,877) + (323,508)	34,081 114,510 (80,429) + (657,594) + (272,058)	(149,298) 117,329 (266,627) + (751,905) + (225,759)	364,594 113,683 250,911 + (297,172) + (369,824)
Excess of Revenue over Expenses	(400,324)	276,973	2,236,444	(250,201)	(437,385)
Extraordinary Gains/Losses	+	†	†	†	†
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(400,324) (81,005) 220,172 99,147 † † † †	276,973 1,158,302 494,149 387,180 + + + + +	2,236,444 1,780,788 37,954 (493,610) † † † † †	(250,201) (23,923) 117,285 108,993 + + + + + + + +	(437,385) (175,100) 302,744 (40,459) + + + + + +

Houlton Regional Hospital Houlton, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.466	1.670	1.783	1.673	1.670
Current Ratio without Board Designated and Undesignated Investments	1.104	1.224	1.435	1.376	1.277
Days in Accounts Receivable	51.521	49.550	47.200	41.172	48.214
Acid Test	.058	.304	.066	.403	.106
Days Cash on Hand, Current	5.759	26.183	5.604	35.918	7.635
Days Cash on Hand, Incl Board Designated & Undesignated Investments	41.687	64.598	35.000	62.411	35.813
Average Payment Period, Accounts Payable and Accrued Expenses	51.211	41.599	39.189	42.437	37.230
Average Payment Period, Current Liabilities	99.070	86.073	84.498	89.119	71.768
Capital Structure					
Equity Financing Ratio	.213	.258	.303	.261	.272
Fixed Asset Financing	.927	.947	.873	.998	.868
Cash Flow Divided by Total Debt	.053	.077	.171	.032	.028
Cash Flow Divided by Total Debt with Operating Income Only	.110	.136	.218	.081	.042
Debt Service Coverage Total	1.319	1.715	3.434	1.182	1.026
Debt Service Coverage Total with Operating Income Only	2.190	2.611	4.247	2.191	1.301
Profitablility					
Total Margin	(.012)	.008	.055	(.006)	(.010)
Operating Margin	.021	.038	.075	.021	(.003)
Non Operating Revenue Margin	2.731	(3.890)	(.400)	4.504	.691
Return On Assets	(.016)	.011	.083	(.008)	(.015)
Return On Equity	(.077)	.044	.275	(.031)	(.055)
Markup	1.611	1.642	1.636	1.593	1.603
Deductible	.357	.349	.341	.339	.352
Markup Adjustment for Deductible	1.044	1.076	1.083	1.057	1.045
Reported Income Index	4.942	.239	1.256	10.459	2.498
Asset Efficiency					
Total Asset Turnover	1.321	1.420	1.514	1.322	1.441
Fixed Asset Turnover	2.959	3.382	3.801	3.397	3.099
Average Age Plant Depreciation Only	15.950	21.226	25.632	25.871	24.857
	15.550	21.220	251052	25.071	21.037
Other Financial Ratios	122	000	110	075	020
Total Operating Expense Growth	.132	.060	.110	.075	.029
Total Operating Revenue Growth	.122	.078	.155	.015 .237	.004
Realized Gains Divided by Non-Operating Revenue	(.044)	.001	.090		(.830)
Realized Gains Divided by Net Income	(.119)	(.003)	(.036)	1.066	(.574)
Long Term Debt to Equity	2.012	1.586	1.174	1.528	1.495

Inland Hospital Waterville, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	9,748,110	7,260,513	8,579,458	8,229,529	7,739,174
Cash and Investment	1,536,333	762,848	645,454	1,369,421	234,949
Current Assets Whose Use is Limited	902,627	215,336	362,949	231,316	230,270
Net Patient Accounts Receivable	2,749,935	3,259,998	4,319,862	3,881,833	4,054,916
Due from Affiliates	298,428	214,055	151,344	106,167	378,069
Third Party Settlements Receivable	3,154,367	1,394,322	1,654,197	1,528,817	1,691,158
Other Accounts Receivable	112,548	467,279	203,888	225,275	190,742
Inventory	563,567	556,366	542,288	623,300	624,275
Other Current Assets	430,305	390,309	699,476	263,400	334,795
Total Non-Current Assets	17,120,363	19,751,427	22,768,769	27,790,386	33,171,280
Trustee Held Investments	133,160	318,044	520,540	787,542	1,097,421
Board Designated and Undesignated Investments	3,781,505	3,020,175	3,638,952	6,329,388	7,718,505
Due From Affiliates	†	+	†	†	†
Investments in Affiliates	†	+	†	†	*
Other Non-current Assets	2,401,042	3,788,184	4,950,284	6,027,032	8,700,384
Gross Property, Plant and Equipment (PP&E)	22,328,285	25,449,825	27,877,286	30,635,493	33,761,627
Accumulated Depreciation	11,523,629	12,824,801	14,218,293	15,989,069	18,106,657
Net Property, Plant and Equipment (PP&E)	10,804,656	12,625,024	13,658,993	14,646,424	15,654,970
Total Unrestricted Assets	26,868,473	27,011,940	31,348,227	36,019,915	40,910,454
Total Current Liabilities	8,258,030	7,612,834	8,278,325	9,866,444	11,151,615
Current Long Term Debt (LTD)	627,668	566,393	663,929	946,350	961,625
Accounts Payable and Accrued Expenses	3,718,417	3,376,005	4,619,404	5,074,262	5,683,687
Estimated Third Party Settlements	1,262,659	2,355,806	2,559,514	3,279,120	2,186,723
Due to Affiliates	549,526	427,892	435,478	566,712	619,580
Other Current Liabilities	2,099,760	886,738	†	†	1,700,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,494,620 5,281,460 + + 133,160 80,000	5,120,625 4,705,726 + + 331,507 83,392	7,766,968 7,153,383 + + 526,657 86,928	8,065,432 7,184,563 + + 790,255 90,614	9,485,398 6,731,587 1,502,847 + + 1,156,508 94,456
Fund Balance Unrestricted	13,115,823	14,278,482	15,302,934	18,088,039	20,273,441
Total Liabilities & Equity	26,868,473	27,011,941	31,348,227	36,019,915	40,910,454
Total Restricted Assets	704,223	827,678	874,547	907,524	883,828
Cash and Investments	704,223	827,678	874,547	907,524	883,828
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	704,223	827,678	874,547	907,524	883,828
Total Restricted Fund Balance	704,223	827,678	874,547	907,524	883,828
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	251,785	324,055	434,402	490,462	350,218
Permanently Restricted Net Assets	452,438	503,623	440,145	417,062	533,610

Inland Hospital Waterville, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	65,937,363 25,701,232 40,236,131 1,254,543 2,022,642 28,103,979 (803,310) 35,359,509 1,211,585	71,105,740 23,780,618 47,325,122 1,411,867 1,940,128 28,743,970 (888,933) 39,898,708 936,779	85,601,485 25,942,191 59,659,294 1,896,318 2,710,254 35,365,191 (1,213,691) 46,843,413 697,616	96,441,890 21,994,650 74,447,240 1,786,975 3,805,329 38,457,632 (2,256,176) 54,648,130 684,592	107,316,864 20,803,691 86,513,173 2,643,073 3,125,247 42,957,230 (909,920) 59,501,234 785,721
Total Operating Revenue	36,571,094	40,835,487	47,541,029	55,332,722	60,286,955
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	37,440,094 1,476,920 421,289 * * * * 35,541,885	39,867,120 1,555,849 364,194 * * * * 37,947,077	46,084,905 1,648,995 396,003 * * * * 44,039,907	53,333,313 1,811,921 413,860 * * * * 51,107,532	59,520,483 2,052,181 435,613 257,543 † 257,543 33,846,303 22,928,843
Net Operating Income	(869,000)	968,367	1,456,124	1,999,409	766,472
Total Non-operating Revenue	37,858	232,898	196,108	(263,709)	304,787
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	194,146 133,081 61,065 + + + (156,288)	212,209 198,418 26,324 (12,533) + + 20,689	188,791 160,210 148,808 (120,227) + + 7,317	(263,709) 121,462 (18,888) (366,283) † † †	304,787 236,855 67,932 + + +
Excess of Revenue over Expenses	(831,142)	1,201,265	1,652,232	1,735,700	1,071,259
Extraordinary Gains/Losses	+	†	†	†	+
Total Surplus/Deficit	(831,142)	1,201,265	1,652,232	1,735,700	1,071,259
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(37,349) + 51,038 + 645,255 + 97,500 +	1,162,660 105,727 189,238 + (333,570) + + + +	1,024,451 24,079 (396,968) † (254,892) † † †	2,785,105 182,875 412,937 + 453,593 + + + + +	2,185,402 323,240 332,630 + 18,273 + + 440,000

Inland Hospital Waterville, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.638	1.350	1.476	1.476	1.386
Current Ratio without Board Designated and Undesignated Investments	1.180	.954	1.036	.834	.694
Days in Accounts Receivable	28.386	29.823	33.660	25.927	24.874
Acid Test	.295	.128	.122	.162	.042
Days Cash on Hand, Current	24.754	9.319	8.283	11.340	2.955
Days Cash on Hand, Incl Board Designated & Undesignated Investments	63.133	38.093	38.174	56.180	51.978
Average Payment Period, Accounts Payable and Accrued Expenses	37.739	32.164	37.944	35.948	36.099
Average Payment Period, Current Liabilities	83.813	72.529	67.999	69.898	70.828
Capital Structure					
Equity Financing Ratio	.488	.529	.488	.502	.496
Fixed Asset Financing	.489	.373	.524	.491	.430
Cash Flow Divided by Total Debt	.047	.217	.206	.198	.151
Cash Flow Divided by Total Debt with Operating Income Only	.044	.198	.194	.213	.137
Debt Service Coverage Total	.481	3.147	3.842	3.676	2.575
Debt Service Coverage Total with Operating Income Only	.464	2.912	3.638	3.920	2.355
Profitablility					
Total Margin	(.023)	.029	.035	.032	.018
Operating Margin	(.024)	.024	.031	.036	.013
Non Operating Revenue Margin	(.046)	.194	.119	(.152)	.285
Return On Assets	(.031)	.044	.053	.048	.026
Return On Equity	(.063)	.084	.108	.096	.053
Markup	1.794	1.807	1.873	1.821	1.816
Deductible	.426	.404	.413	.399	.400
Markup Adjustment for Deductible	1.043	1.086	1.105	1.100	1.095
Reported Income Index	7.083	1.033	1.613	.623	.490
Asset Efficiency					
Total Asset Turnover	1.363	1.520	1.523	1.529	1.481
Fixed Asset Turnover	3.385	3.234	3.481	3.778	3.851
Average Age Plant Depreciation Only	7.802	8.243	8.622	8.824	8.823
Other Financial Ratios					
Total Operating Expense Growth	.056	.065	.156	.157	.116
Total Operating Revenue Growth	(.064)	.117	.164	.164	.090
Realized Gains Divided by Non-Operating Revenue	1.613	.113	.759	.072	.223
Realized Gains Divided by Net Income	(.073)	.022	.090	(.011)	.063
Long Term Debt to Equity	.403	.330	.467	.397	.332

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	14,647,495 7,216,624 413,745 4,356,858 †	23,139,459 15,257,122 405,500 6,343,691 †	22,618,768 11,172,884 417,150 7,032,368 †	28,516,548 14,524,635 3,692,413 7,179,679 †	25,296,422 14,113,355 621,407 7,337,156 †
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	1,879,045 † 382,336 398,887	+ 221,232 392,428 519,486	1,931,016 713,554 406,600 945,196	1,651,347 153,265 486,645 828,564	+ 1,637,898 711,988 874,618
Total Non-Current Assets Trustee Held Investments	25,781,179	27,134,317	29,508,906 +	34,664,129	44,485,412 +
Board Designated and Undesignated Investments Due From Affliates Investments in Affliates	2,423,620 +	4,087,694 †	4,968,969 † +	3,346,820 †	4,365,205 † +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	21,992 228,923 40,304,763 17,198,119 23,106,644	38,583 218,339 40,632,149 17,842,448 22,789,701	685,372 43,506,549 19,651,984 23,854,565	854,834 51,276,519 20,814,044 30,462,475	4,607,417 58,932,476 23,419,686 35,512,790
Total Unrestricted Assets	40,428,674	50,273,776	52,127,674	63,180,677	69,781,834
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,361,791 654,146 6,707,645 † † †	8,726,494 687,691 7,893,365 145,438 † †	10,198,587 831,890 9,366,697 + + +	11,813,011 939,858 10,873,153 + + +	15,062,764 997,222 10,195,970 3,869,572 † †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	10,213,429 10,121,663 + + + + + 91,766	13,575,679 9,575,679 + 4,000,000 + + + +	10,078,036 10,078,036 + + + + + + +	17,107,531 16,711,555 + + + + 395,976	16,565,549 16,040,828 + + + + 524,721
Fund Balance Unrestricted	22,853,454	27,971,603	31,851,051	34,260,135	38,153,521
Total Liabilities & Equity	40,428,674	50,273,776	52,127,674	63,180,677	69,781,834
Total Restricted Assets Cash and Investments Receivables Other Assets	1,380,895 1,380,895 † †	1,651,052 1,651,052 † †	1,896,318 1,896,318 † †	3,450,193 3,450,193 † †	1,332,871 1,332,871 † †
Total Restricted Liabilities and Equity	1,380,895	1,651,052	1,896,318	3,450,193	1,332,870
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,380,895 + 780,895 600,000	1,651,052 † 1,051,052 600,000	1,896,318 † 1,204,319 691,999	3,450,193 + 2,781,475 668,718	1,332,870 † 663,955 668,915

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	119,206,732 35,873,396 83,333,336 1,738,447 2,933,082 54,696,984 (600,000) 60,438,219 2,796,052	129,265,814 37,683,402 91,582,412 1,969,190 3,516,201 57,106,840 (1,000,000) 67,673,583 3,195,645	149,255,830 46,192,648 103,063,182 2,010,589 3,905,291 68,715,498 (400,000) 75,024,452 3,163,735	164,681,807 50,832,914 113,848,893 3,329,776 5,181,352 75,485,412 (2,000,000) 82,685,267 1,952,640	164,161,086 49,173,418 114,987,668 4,324,113 5,627,128 78,181,483 † 76,028,362 1,790,565
Total Operating Revenue	63,234,271	70,869,228	78,188,187	84,637,907	77,818,927
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	61,961,925 2,036,203 560,595 * * * * 59,365,127	68,088,208 1,991,366 535,846 * * * * 65,560,996	75,250,793 2,343,303 588,366 * * * * 72,319,124	81,615,691 2,701,489 598,686 * * * * 78,315,516	79,242,274 3,061,251 622,767 153,004 37,208 115,796 52,342,605 23,062,647
Net Operating Income	1,272,346	2,781,020	2,937,394	3,022,216	(1,423,347)
Total Non-operating Revenue	580,398	5,716,346	827,905	(145,821)	1,038,170
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	492,783 403,708 89,075 + (112,573) + 200,188	548,102 558,723 (10,621) + (43,562) + 5,211,806	696,013 752,800 (56,787) + (46,473) + 178,365	(459,311) 367,030 (826,341) + (10,408) + 323,898	348,556 293,199 55,357 † † * 689,614
Excess of Revenue over Expenses	1,852,744	8,497,366	3,765,299	2,876,395	(385,177)
Extraordinary Gains/Losses	+	†	+	+	†
Total Surplus/Deficit	1,852,744	8,497,366	3,765,299	2,876,395	(385,177)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,084,587 192,848 38,995 + + + + + + +	5,168,147 155,049 515,732 + (4,000,000) + + + +	3,918,011 412,789 (170,916) + (89,161) + + + + +	2,409,086 278,148 (193,461) + (745,457) + + 193,461	3,893,385 4,081,550 197,012 † † † † †

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.319	3.120	2.705	2.697	1.969
Current Ratio without Board Designated and Undesignated Investments	1.990	2.652	2.218	2.414	1.679
Days in Accounts Receivable	26.312	34.215	34.213	31.693	35.225
Acid Test	1.036	1.795	1.136	1.542	.978
Days Cash on Hand, Current	46.476	86.492	58.024	84.259	70.597
Days Cash on Hand, Incl Board Designated & Undesignated Investments	61.238	109.065	82.900	99.739	91.512
Average Payment Period, Accounts Payable and Accrued Expenses	40.855	43.589	46.893	50.291	48.851
Average Payment Period, Current Liabilities	44.840	48.189	51.058	54.638	72.169
Capital Structure					
Equity Financing Ratio	.565	.556	.611	.542	.547
Fixed Asset Financing	.438	.420	.422	.549	.452
Cash Flow Divided by Total Debt	.221	.470	.301	.193	.085
Cash Flow Divided by Total Debt with Operating Income Only	.188	.214	.260	.198	.052
Debt Service Coverage Total	3.829	9.264	5.248	4.318	2.111
Debt Service Coverage Total with Operating Income Only	3.329	4.461	4.599	4.419	1.447
Profitablility					
Total Margin	.029	.111	.048	.034	(.005)
Operating Margin	.020	.039	.038	.036	(.018)
Non Operating Revenue Margin	.313	.673	.220	(.051)	(2.695)
Return On Assets	.046	.169	.072	.046	(.006)
Return On Equity	.081	.304	.118	.084	(.010)
Markup	1.969	1.945	2.025	2.042	2.094
Deductible	.459	.442	.460	.458	.476
Markup Adjustment for Deductible	1.086	1.107	1.112	1.117	1.108
Reported Income Index	1.080	1.660	.971	1.194	(.099)
Asset Efficiency					
Total Asset Turnover	1.578	1.523	1.516	1.337	1.130
Fixed Asset Turnover	2.737	3.110	3.278	2.778	2.191
Average Age Plant Depreciation Only	8.446	8.960	8.386	7.705	7.650
Other Financial Ratios					
Total Operating Expense Growth	.142	.099	.105	.085	(.029)
Total Operating Revenue Growth	.133	.121	.103	.082	(.081)
Realized Gains Divided by Non-Operating Revenue	.153	(.002)	(.069)	5.667	.053
Realized Gains Divided by Net Income	.048	(.001)	(.015)	(.287)	(.144)
Long Term Debt to Equity	.443	.342	.316	.488	.420

MaineGeneral Medical Center Augusta, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	44,463,365	46,323,525	57,210,399	72,223,489	80,358,838
Cash and Investment	9,134,827	4,412,164	8,874,769	27,480,687	25,352,819
Current Assets Whose Use is Limited	†	†	†	†	†
Net Patient Accounts Receivable	21,751,393	25,232,258	24,572,341	23,600,364	27,949,933
Due from Affiliates	1,030,117	1,166,108	973,208	483,087	8,363,613
Third Party Settlements Receivable	+	8,435,881	14,466,070	12,084,099	9,512,378
Other Accounts Receivable Inventory	+ +	+	+	+	+
Other Current Assets	3,867,560	3,691,928	3,806,522	3,813,405	4,309,164
	8,679,468	3,385,186	4,517,489	4,761,847	4,870,931
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	235,483,935 24,302,421 104,365,916	259,440,305 7,604,833 106,986,597	232,617,038 6,311,793 74,468,504	204,586,617 5,786,549 54,932,450	214,635,680 7,634,944 74,386,839
Investments in Affiliates	†	т	т	т	т
	†	†	†	†	†
Other Non-current Assets	2,440,629	4,636,163	4,266,801	4,016,734	2,563,430
Gross Property, Plant and Equipment (PP&E)	230,098,784	277,644,989	298,199,748	298,736,583	300,313,933
Accumulated Depreciation	125,723,815	137,432,277	150,629,808	158,885,699	170,263,466
Net Property, Plant and Equipment (PP&E)	104,374,969	140,212,712	147,569,940	139,850,884	130,050,467
Total Unrestricted Assets	279,947,300	305,763,830	289,827,437	276,810,106	294,994,518
Total Current Liabilities	30,476,677	34,872,245	30,970,522	32,553,737	37,138,434
Current Long Term Debt (LTD)	3,842,581	5,552,002	5,432,838	4,938,348	5,133,348
Accounts Payable and Accrued Expenses	15,745,736	21,203,132	19,638,445	23,801,767	24,801,542
Estimated Third Party Settlements	1,321,696	†	†	†	†
Due to Affiliates	4,096,464	3,888,092	2,465,037	296,722	2,670,179
Other Current Liabilities	5,470,200	4,229,019	3,434,202	3,516,900	4,533,365
Total Non-current Liabilities	70,770,727	61,035,996	65,213,441	78,461,046	81,501,577
Long Term Debt	63,155,160	58,402,617	53,709,099	48,553,619	43,420,766
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	+		+	+	+
Accrued Pension and Post Retiree Health Benefits	6,576,161	1,558,881	10,378,944	28,625,183	36,597,730
Other Non-Current Liabilities	1,039,406	1,074,498	1,125,398	1,282,244	1,483,081
Fund Balance Unrestricted	178,699,896	209,855,589	193,643,474	165,795,323	176,354,507
Total Liabilities & Equity	279,947,300	305,763,830	289,827,437	276,810,106	294,994,518
Total Restricted Assets	23,458,638	27,539,356	19,027,209	16,936,590	16,901,528
Cash and Investments	23,458,638	24,815,322	17,164,049	14,951,700	16,446,748
Receivables	†	2,724,034	1,863,160	1,984,890	454,780
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	23,458,638	27,539,356	19,027,209	16,936,590	16,901,528
Total Restricted Fund Balance Total Liabilities	23,458,638	27,539,356	19,027,209 †	16,936,590	16,901,528 †
Temporarily Restricted Net Assets	10,317,252	13,256,131	4,351,229	4,282,126	3,540,130
Permanently Restricted Net Assets	13,141,386	14,283,225	14,675,980	12,654,464	13,361,398

MaineGeneral Medical Center Augusta, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	443,343,417 199,069,661 244,273,756 5,928,924 15,089,167 179,230,802 (4,100,000) 247,194,524 9,053,466	486,006,829 213,011,387 272,995,442 6,403,906 19,220,658 195,294,725 (2,906,000) 267,993,540 10,955,632	533,629,477 225,161,041 308,468,436 7,696,496 16,351,120 231,008,360 (1,142,000) 279,715,501 10,532,637	561,756,194 220,358,748 341,397,446 8,296,375 15,242,271 255,342,926 (4,638,000) 287,512,622 13,103,431	586,702,373 216,550,676 370,151,697 9,791,619 14,854,106 259,998,814 (1,594,000) 303,651,834 17,655,189
Total Operating Revenue	256,247,990	278,949,172	290,248,138	300,616,053	321,307,023
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	247,508,243 14,609,108 1,838,655 * * * * * 231,060,480	271,501,320 16,308,239 2,247,348 * * * * * *	297,083,357 19,847,592 2,863,257 * * * * * 274,372,508	293,000,501 21,619,353 2,683,866 * * * * * 268,697,282	305,483,726 20,693,298 2,364,959 909,017 909,017 † 148,862,588 132,653,864
Net Operating Income	8,739,747	7,447,852	(6,835,219)	7,615,552	15,823,297
Total Non-operating Revenue	11,043,643	8,880,993	2,975,164	(10,821,704)	4,463,388
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	10,594,877 7,673,138 2,921,739 † 30,327 † 418,439	8,237,788 9,821,780 (1,583,992) + + 643,205	2,388,301 6,624,329 (4,236,028) + + + 586,863	(11,253,247) 1,942,499 (573,587) (12,622,159) + + 431,543	4,181,276 2,144,450 2,036,826 + + + 282,112
Excess of Revenue over Expenses Extraordinary Gains/Losses	19,783,390	16,328,845	(3,860,055)	(3,206,152)	20,286,685
Total Surplus/Deficit	19,783,390	16,328,845	(3,860,055)	(3,206,152)	20,286,685
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	21,049,647 48,742 (3,959,676) 10,456,697 (4,240,100) † † (1,039,406)	31,155,693 7,956 7,589,771 707,040 (4,800,000) + + 11,322,081	(16,212,115) 12,545,802 (10,259,339) (10,238,523) (4,400,000) † † †	(27,848,151) 1,869,503 (1,140,431) (19,571,071) (5,800,000) + + + +	10,559,184 1,586,008 5,066,162 (5,379,671) (11,000,000) + + + +

MaineGeneral Medical Center Augusta, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.883	4.396	4.252	3.906	4.167
Current Ratio without Board Designated and Undesignated Investments	1.459	1.328	1.847	2.219	2.164
Days in Accounts Receivable	32.117	34.366	32.064	29.961	33.597
Acid Test	.300	.127	.287	.844	.683
Days Cash on Hand, Current	14.316	6.311	11.684	36.961	32.493
Days Cash on Hand, Incl Board Designated & Undesignated Investments	177.879	159.332	109.727	110.843	127.831
Average Payment Period, Accounts Payable and Accrued Expenses	24.677	30.327	25.855	32.013	31.787
Average Payment Period, Current Liabilities	47.763	49.877	40.775	43.784	47.598
Capital Structure					
Equity Financing Ratio	.638	.686	.668	.599	.598
Fixed Asset Financing	.605	.417	.364	.347	.334
Cash Flow Divided by Total Debt	.340	.340	.166	.166	.345
Cash Flow Divided by Total Debt with Operating Income Only	.231	.248	.135	.263	.308
Debt Service Coverage Total	6.435	5.728	2.240	2.599	5.935
Debt Service Coverage Total with Operating Income Only	4.474	4.270	1.887	3.932	5.324
Profitablility					
Total Margin	.074	.057	(.013)	(.011)	.062
Operating Margin	.034	.027	(.024)	.025	.049
Non Operating Revenue Margin	.558	.544	(.771)	3.375	.220
Return On Assets	.071	.053	(.013)	(.012)	.069
Return On Equity	.111	.078	(.020)	(.019)	.115
Markup	1.828	1.830	1.832	1.962	1.978
Deductible	.404	.402	.433	.455	.443
Markup Adjustment for Deductible	1.104	1.111	1.054	1.090	1.127
Reported Income Index	.940	.524	.238	.115	1.921
Asset Efficiency					
Total Asset Turnover	.955	.941	1.012	1.047	1.104
Fixed Asset Turnover	2.455	1.989	1.967	2.150	2.471
Average Age Plant Depreciation Only	8.606	8.427	7.589	7.349	8.228
Other Financial Ratios					
Total Operating Expense Growth	.095	.097	.094	(.014)	.043
Total Operating Revenue Growth	.095	.089	.041	.036	.069
Realized Gains Divided by Non-Operating Revenue	.265	(.178)	(1.424)	.053	.456
Realized Gains Divided by Net Income	.148	(.097)	1.097	.179	.100
Long Term Debt to Equity	.353	.278	.277	.293	.246
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Maine Medical Center Portland, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	358,482,000 260,223,000 39,368,000 27,895,000 † 15,317,000 †	393,570,000 288,962,000 23,339,000 32,121,000 10,653,000 26,773,000 †	318,332,000 239,311,000 4,856,000 50,441,000 2,070,000 7,093,000 †	335,694,000 259,188,000 6,658,000 48,132,000 3,111,000 2,290,000 †	357,186,000 268,875,000 6,344,000 58,264,000 3,526,000 †
Inventory Other Current Assets	+ 15,679,000	5,066,337 6,655,663	9,594,533 4,966,467	6,077,000 10,238,000	6,601,000 13,576,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	449,556,000 62,575,000 91,719,000 2,454,000 † 12,408,000 537,959,610 257,559,610 280,400,000	497,909,000 43,230,000 85,461,000 2,454,000 † 15,797,000 631,797,000 280,830,000 350,967,000	546,724,000 18,807,000 85,113,000 77,000 + 42,117,000 688,678,041 288,068,041 400,610,000	581,428,000 17,695,000 91,689,000 77,000 + 44,232,000 736,066,000 308,331,000 427,735,000	627,181,000 21,536,000 99,929,000 40,000 + 777,141,000 775,919,000 347,384,000 428,535,000
Total Unrestricted Assets	808,038,000	891,479,000	865,056,000	917,122,000	984,367,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	130,263,000 5,068,000 48,072,000 55,735,000 3,473,000 17,915,000	162,691,000 6,951,000 52,369,000 72,772,000 12,852,000 17,747,000	116,175,000 12,280,000 53,745,000 36,482,000 12,068,000 1,600,000	111,195,000 12,160,000 57,708,000 33,246,000 6,280,000 1,801,000	141,171,000 11,663,000 66,329,000 53,252,000 8,212,000 1,715,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	175,088,000 149,771,000 + + + 7,881,000	191,871,000 143,375,000 + + + 31,257,000	223,392,000 134,771,000 + + 16,772,000 50,616,000	338,838,000 128,899,000 + + 16,477,000 167,712,000	346,844,000 120,703,000 + + 15,715,000 180,651,000
Other Non-Current Liabilities	17,436,000	17,239,000	21,233,000	25,750,000	29,775,000
Fund Balance Unrestricted	502,687,000	536,917,000	525,489,000	467,089,000	496,352,000
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	808,038,000 101,142,000 101,142,000 † †	891,479,000 113,081,000 113,081,000 † †	865,056,000 90,564,000 90,564,000 † †	917,122,000 91,213,000 91,213,000 + +	984,367,000 101,254,000 101,254,000 † †
Total Restricted Liabilities and Equity	101,142,000	113,081,000	90,564,000	91,213,000	101,254,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	101,142,000 † 81,539,000 19,603,000	113,081,000 + 92,365,000 20,716,000	90,564,000 † 69,529,000 21,035,000	91,213,000 + 69,624,000 21,589,000	101,254,000 + 78,235,000 23,019,000

Maine Medical Center Portland, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	864,046,000 614,223,000 249,823,000 16,703,000 21,255,000 277,019,000 + 549,069,000 7,995,000	906,086,000 639,499,000 266,587,000 17,423,000 22,965,000 (12,296,000) 578,504,000 7,837,000	1,001,892,000 704,873,000 297,019,000 17,416,000 23,817,000 348,090,000 (7,739,000) 620,308,000 8,004,000	1,147,415,000 793,099,000 354,316,000 23,516,000 31,185,000 421,504,000 (11,898,000) 683,108,000 8,678,000	1,269,772,000 848,649,000 421,123,000 38,141,000 37,061,000 490,390,000 (7,000,000) 711,180,000 8,954,000
Total Operating Revenue	557,064,000	586,341,000	628,312,000	691,786,000	720,134,000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	523,649,000 32,322,000 2,729,000 * * * * * 488,598,000	539,763,000 32,274,000 2,556,000 * * * * * * 504,933,000	587,572,000 36,392,000 3,911,000 * * * * * * 547,269,000	641,032,000 45,407,000 5,479,000 * * * * * 590,146,000	675,122,000 48,025,000 4,708,000 1,491,000 93,000 1,398,000 375,870,000 245,028,000
Net Operating Income	33,415,000	46,578,000	40,740,000	50,754,000	45,012,000
Total Non-operating Revenue	19,133,000	21,817,000	12,751,000	14,149,000	8,373,000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	17,996,000 17,338,000 658,000 + (1,391,000) + 2,528,000	19,795,000 21,808,000 (2,013,000) + (378,000) + 2,400,000	11,652,000 15,380,000 (3,728,000) + 408,000 + 691,000	12,499,000 16,174,000 (3,675,000) + 354,000 + 1,296,000	7,550,000 10,034,000 (2,484,000) + 393,000 + 430,000
Excess of Revenue over Expenses Extraordinary Gains/Losses	52,548,000	68,395,000 †	53,491,000 (2,013,000)	64,903,000	53,385,000
Total Surplus/Deficit	52,548,000	68,395,000	51,478,000	64,903,000	53,385,000
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	17,001,000 8,403,000 (1,982,000) 2,255,000 (30,534,000) + + (13,689,000)	34,230,000 1,343,000 7,362,000 + (19,757,000) + + (23,113,000)	(11,426,000) 1,071,000 (31,718,000) (19,540,000) (19,206,000) + + 6,489,000	(58,399,000) 749,000 13,135,000 (119,861,000) (17,325,000) † † †	29,263,000 472,000 17,961,000 (12,765,000) (29,790,000) † †

Maine Medical Center Portland, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.456	2.944	3.473	3.844	3.238
Current Ratio without Board Designated and Undesignated Investments	2.752	2.419	2.740	3.019	2.530
Days in Accounts Receivable	18.544	20.266	29.680	25.718	29.903
Acid Test	2.300	1.920	2.102	2.391	1.950
Days Cash on Hand, Current	222.562	224.615	161.691	162.911	160.190
Days Cash on Hand, Incl Board Designated & Undesignated Investments	290.699	286.081	218.054	219.098	218.354
Average Payment Period, Accounts Payable and Accrued Expenses	35.712	37.665	35.591	35.364	38.607
Average Payment Period, Current Liabilities	96.771	117.012	76.933	68.140	82.168
Capital Structure					
Equity Financing Ratio	.622	.602	.607	.509	.504
Fixed Asset Financing	.534	.409	.336	.301	.282
Cash Flow Divided by Total Debt	.278	.284	.265	.245	.208
Cash Flow Divided by Total Debt with Operating Income Only	.215	.222	.227	.214	.191
Debt Service Coverage Total	9.384	13.539	8.635	6.520	6.291
Debt Service Coverage Total with Operating Income Only	7.334	10.678	7.461	5.723	5.795
Profitablility					
Total Margin	.091	.112	.083	.092	.073
Operating Margin	.060	.079	.065	.073	.063
Non Operating Revenue Margin	.364	.319	.238	.218	.157
Return On Assets	.065	.077	.062	.071	.054
Return On Equity	.105	.127	.102	.139	.108
Markup	1.665	1.693	1.719	1.803	1.894
Deductible	.321	.331	.347	.367	.386
Markup Adjustment for Deductible	1.136	1.138	1.126	1.146	1.168
Reported Income Index	3.091	1.998	(4.681)	(1.111)	1.824
Asset Efficiency					
Total Asset Turnover	.713	.682	.741	.770	.740
Fixed Asset Turnover	1.987	1.671	1.568	1.617	1.680
Average Age Plant Depreciation Only	7.969	8.701	7.916	6.790	7.233
Other Financial Ratios					
Total Operating Expense Growth	.048	.031	.089	.091	.053
Total Operating Revenue Growth	(.013)	.053	.072	.101	.041
Realized Gains Divided by Non-Operating Revenue	.034	(.092)	(.292)	(.260)	(.297)
Realized Gains Divided by Net Income	.013	(.029)	(.070)	(.057)	(.047)
Long Term Debt to Equity	.298	.267	.256	.276	.243

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	11,074,272 3,722,984 + 3,322,179 +	12,602,395 5,062,583 199,331 3,073,752	10,098,807 4,605,588 197,616 2,779,840	12,560,231 7,588,136 194,481 3,374,785	8,278,625 3,155,055 + 3,312,796
Third Party Settlements Receivable Other Accounts Receivable Inventory	2,662,479 † 747,273	2,745,795 † 749,910	995,585 † 767,445	+ + 628,196	; ; ; ; ; ;
Other Current Assets	619,357	771,024	752,733	774,633	1,033,519
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	18,763,165 213,367 5,111,770	19,899,720 20,675 6,475,406	24,451,053 28,834 6,134,026	25,173,994 32,623 8,432,159	30,082,242 † 11,560,930
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	+ 190,920 28,991,994 15,744,886	+ 229,007 30,116,621 16,941,989	+ 3,962,708 32,670,666 18,345,181	+ 2,460,304 34,390,602 20,141,694	,703,543 33,386,512 18,568,743
Net Property, Plant and Equipment (PP&E)	13,247,108	13,174,632	14,325,485	14,248,908	14,817,769
Total Unrestricted Assets	29,837,437	32,502,115	34,549,860	37,734,225	38,360,867
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	3,209,483 545,000 2,664,483 † † †	3,552,274 560,000 2,992,274 † †	4,507,771 575,000 3,932,771 † †	5,422,708 590,000 3,489,515 1,343,193 † +	5,851,441 405,000 3,459,868 1,986,573 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	7,080,000 7,080,000 + + + + + + +	6,520,000 6,520,000 + + + + + + + +	5,945,000 5,945,000 + + + + + + +	5,355,000 5,355,000 + + + + + + +	4,950,000 4,950,000 + + + + + + +
Fund Balance Unrestricted	19,547,954	22,429,841	24,098,588	26,956,517	27,559,426
Total Liabilities & Equity	29,837,437	32,502,115	34,551,359	37,734,225	38,360,867
Total Restricted Assets Cash and Investments Receivables Other Assets	575,173 574,963 † 210	603,111 603,123 + (12)	616,439 616,439 † †	633,039 633,039 † †	965,129 965,129 † †
Total Restricted Liabilities and Equity	575,173	603,111	616,439	633,039	965,129
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	575,173 † 283,325 291,848	603,111 † 297,542 305,569	616,439 † 343,698 272,741	633,039 † 363,722 269,317	965,129 † 549,671 415,458

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	50,964,908 12,046,588 38,918,320 820,598 1,123,249 17,219,523 (649,000) 32,450,538 1,119,258	54,889,355 12,940,020 41,949,335 1,255,776 1,007,491 17,064,339 (699,000) 36,260,749 1,191,501	56,426,532 13,837,286 42,589,246 1,521,580 1,288,173 16,587,850 (1,600,000) 38,628,929 1,220,565	63,800,591 16,056,734 47,743,857 2,608,580 1,537,418 20,305,667 (2,500,000) 41,848,926 1,537,291	64,008,703 14,006,169 50,002,534 2,385,853 1,562,535 21,044,053 (575,000) 39,591,262 1,643,980
Total Operating Revenue	33,569,796	37,452,250	39,849,494	43,386,217	41,235,242
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	32,454,479 1,300,807 372,073 * * * * 30,781,599	35,262,588 1,425,592 295,206 * * * * 33,541,790	38,157,550 1,618,487 309,881 * * * * 36,229,182	40,970,648 1,801,721 283,326 * * * * 38,885,601	41,131,836 1,918,023 245,576 117,838 † 117,838 26,978,460 11,871,939
Net Operating Income	1,115,317	2,189,662	1,691,944	2,415,569	103,406
Total Non-operating Revenue	469,922	706,892	23,262	462,384	461,793
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	388,277 301,696 86,581 + + + 81,645	669,611 436,333 233,278 + + + 37,281	(22,254) 440,182 (462,436) + + + 45,516	410,148 353,802 56,346 + + + 52,236	425,028 496,995 (71,967) + + 36,765
Excess of Revenue over Expenses	1,585,239	2,896,554	1,715,206	2,877,953	565,199
Extraordinary Gains/Losses	+	†	†	†	†
Total Surplus/Deficit	1,585,239	2,896,554	1,715,206	2,877,953	565,199
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,599,285 13,720 326 † † † † †	2,909,825 13,271 + + + + + + + + + +	1,682,075 + (33,131) + + + + + + + +	2,874,529 + (3,424) + + + + + + + +	594,926 † 29,727 † † † † †

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	5.043	5.371	3.601	3.871	3.391
Current Ratio without Board Designated and Undesignated Investments	3.450	3.548	2.240	2.316	1.415
Days in Accounts Receivable	37.367	30.940	26.266	29.434	30.541
Acid Test	1.160	1.481	1.066	1.435	.539
Days Cash on Hand, Current	43.619	56.760	47.981	72.523	29.367
Days Cash on Hand, Incl Board Designated & Undesignated Investments	103.509	126.611	109.255	151.099	136.976
Average Payment Period, Accounts Payable and Accrued Expenses	31.217	32.278	39.286	32.517	32.204
Average Payment Period, Current Liabilities	37.603	38.318	45.030	50.532	54.465
Capital Structure					
Equity Financing Ratio	.655	.690	.698	.714	.718
Fixed Asset Financing	.534	.495	.415	.376	.334
Cash Flow Divided by Total Debt	.280	.429	.319	.434	.230
Cash Flow Divided by Total Debt with Operating Income Only	.235	.359	.317	.391	.187
Debt Service Coverage Total	3.736	5.495	4.189	5.782	3.266
Debt Service Coverage Total with Operating Income Only	3.197	4.654	4.162	5.243	2.713
Profitablility					
Total Margin	.047	.076	.043	.066	.014
Operating Margin	.033	.058	.042	.056	.003
Non Operating Revenue Margin	.296	.244	.014	.161	.817
Return On Assets	.053	.089	.050	.076	.015
Return On Equity	.081	.129	.071	.107	.021
Markup	1.605	1.590	1.511	1.595	1.596
Deductible	.338	.311	.294	.318	.329
Markup Adjustment for Deductible	1.074	1.106	1.076	1.099	1.085
Reported Income Index	1.041	1.005	1.028	1.007	.937
Asset Efficiency					
Total Asset Turnover	1.141	1.174	1.154	1.162	1.087
Fixed Asset Turnover	2.534	2.843	2.782	3.045	2.783
Average Age Plant Depreciation Only	12.104	11.884	11.335	11.179	9.681
Other Financial Ratios					
Total Operating Expense Growth	.097	.087	.082	.074	.004
Total Operating Revenue Growth	.017	.116	.064	.089	(.050)
Realized Gains Divided by Non-Operating Revenue	.184	.330	(19.879)	.122	(.156)
Realized Gains Divided by Net Income	.055	.081	(.270)	.020	(.127)
Long Term Debt to Equity	.362	.291	.247	.199	.180

Mercy Hospital Portland, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	42,344,122 6,639,975 2,390,397	42,810,904 14,310,750 3,499,740	40,296,000 (1,193,000) 984,000	41,807,000 10,354,000 751,000	48,467,000 (3,455,000) 1,016,000
Net Patient Accounts Receivable Due from Affiliates	17,161,155 †	18,594,689 †	21,225,000 †	19,366,000 †	25,220,000 †
Third Party Settlements Receivable Other Accounts Receivable Inventory	11,286,732 1,526,972 2,356,895	835,707 1,613,287 2,909,836	13,635,000 1,409,000 3,684,000	4,989,000 1,387,000 4,319,000	16,370,000 2,608,000 4,283,000
Other Current Assets	981,996	1,046,895	552,000	641,000	2,425,000
Total Non-Current Assets Trustee Held Investments	148,030,936 +	159,155,674 †	161,979,000 +	160,544,000 +	151,123,000 +
Board Designated and Undesignated Investments Due From Affiliates	82,263,581 †	53,836,178 †	21,396,000	24,978,000 †	27,613,000
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	+ 12,713,810 111,398,461 58,344,916	† 20,032,972 147,554,885 62,268,361	† 21,790,000 185,823,000 67,030,000	† 22,687,000 186,971,000 74,092,000	+ 16,437,000 189,912,000 82,839,000
Net Property, Plant and Equipment (PP&E)	53,053,545	85,286,524	118,793,000	112,879,000	107,073,000
Total Unrestricted Assets	190,375,058	201,966,578	202,275,000	202,351,000	199,590,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	21,761,883 1,093,582 16,522,611 1,089,779 †	27,381,702 769,646 19,037,620 3,380,888 †	33,186,000 7,660,000 20,176,000 1,528,000 †	29,596,000 7,686,000 16,785,000 1,314,000 †	43,396,000 7,825,000 24,439,000 4,124,000 †
Other Current Liabilities	3,055,911	4,193,548	3,822,000	3,811,000	7,008,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	80,521,160 76,259,038 †	81,333,411 75,489,392 †	81,192,000 67,829,000 †	73,071,000 66,983,000 †	72,023,000 66,424,000 †
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	† † †	† † †	† † †	† † †	† † †
Other Non-Current Liabilities	4,262,122	5,844,019	13,363,000	6,088,000	5,599,000
Fund Balance Unrestricted	88,092,015	93,251,465	87,897,000	99,684,000	84,171,000
Total Liabilities & Equity	190,375,058	201,966,578	202,275,000	202,351,000	199,590,000
Total Restricted Assets Cash and Investments Receivables	15,431,272 7,999,805 7,131,156	16,948,911 10,998,244 5,661,855	6,418,000 3,559,000 2,584,000	2,196,000 1,556,000 378,000	2,133,000 1,884,000 †
Other Assets	300,311	288,812	275,000	262,000	249,000
Total Restricted Liabilities and Equity	15,431,272	16,948,911	6,418,000	2,196,000	2,133,000
Total Restricted Fund Balance Total Liabilities	15,431,272 †	16,948,911 †	6,418,000 †	2,196,000 †	2,133,000 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	14,411,779 1,019,493	15,862,541 1,086,370	5,545,000 873,000	1,213,000 983,000	1,081,000 1,052,000

Mercy Hospital Portland, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	247,274,959 107,372,427 139,902,532 5,371,124 6,784,286 96,235,857 (4,543,000) 143,426,692 2,861,938	279,240,830 121,498,943 157,741,887 5,008,636 8,233,522 110,004,009 1,037,000 154,957,663 3,252,966	308,298,000 127,053,000 181,245,000 7,349,000 10,534,000 122,020,000 17,000 168,378,000 4,264,000	334,405,000 125,891,000 208,514,000 8,045,000 10,269,000 133,830,000 567,000 181,694,000 3,756,000	346,763,000 121,592,000 225,171,000 10,551,000 13,788,000 145,698,000 4,740,000 171,986,000 3,141,000
Total Operating Revenue	146,288,630	158,210,629	172,642,000	185,450,000	175,127,000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	141,944,599 7,390,827 793,470 * * * * 133,760,302	154,847,307 6,965,127 416,803 * * * * 147,465,377	173,229,000 8,498,000 1,110,000 * * * * 163,621,000	190,847,000 11,358,000 2,392,000 * * * * * 177,097,000	191,235,000 10,840,000 2,299,000 1,063,000 30,000 1,033,000 103,630,000 73,403,000
Net Operating Income	4,344,031	3,363,322	(587,000)	(5,397,000)	(16,108,000)
Total Non-operating Revenue	2,610,406	3,683,621	(12,324,000)	12,472,000	592,000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,281,717 901,573 1,380,144 + 656,996 + (328,307)	1,937,715 730,840 1,206,875 + 60,829 + 1,685,077	(685,000) 947,000 (1,632,000) + 424,000 + (12,063,000)	(244,000) 213,000 (457,000) + (78,000) + 12,794,000	498,000 128,000 370,000 + 293,000 + (199,000)
Excess of Revenue over Expenses	6,954,437	7,046,943	(12,911,000)	7,075,000	(15,516,000)
Extraordinary Gains/Losses	†	+	+	†	(330,000)
Total Surplus/Deficit	6,954,437	7,046,943	(12,911,000)	7,075,000	(15,846,000)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	7,388,211 10,126 432,648 + (9,000) + + +	5,152,969 71,473 (90,775) + 26,989 + + (1,901,661)	(5,355,000) 10,144,000 (2,549,000) + (39,000) + + +	11,791,000 4,713,000 + 3,000 + + +	(15,512,000) 246,000 † * 88,000 † *

Mercy Hospital Portland, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	5.726	3.530	1.859	2.257	1.753
Current Ratio without Board Designated and Undesignated Investments	1.946	1.563	1.214	1.413	1.117
Days in Accounts Receivable	43.673	43.799	46.010	38.904	53.524
Acid Test	.415	.650	(.006)	.375	(.056)
Days Cash on Hand, Current	24.496	43.960	(.463)	22.583	-4.935
Days Cash on Hand, Incl Board Designated & Undesignated Investments	247.650	176.837	46.945	73.377	50.936
Average Payment Period, Accounts Payable and Accrued Expenses	44.820	46.988	44.705	34.133	49.448
Average Payment Period, Current Liabilities	59.033	67.583	73.531	60.185	87.805
Capital Structure					
Equity Financing Ratio	.463	.462	.435	.493	.422
Fixed Asset Financing	1.437	.885	.571	.593	.620
Cash Flow Divided by Total Debt	.140	.129	(.039)	.180	(.041)
Cash Flow Divided by Total Debt with Operating Income Only	.115	.095	.069	.058	(.046)
Debt Service Coverage Total	6.976	9.553	(1.757)	2.072	(.238)
Debt Service Coverage Total with Operating Income Only	5.773	7.114	4.799	.831	(.297)
Profitablility					
Total Margin	.047	.044	(.081)	.036	(.088)
Operating Margin	.030	.021	(.003)	(.029)	(.092)
Non Operating Revenue Margin	.375	.523	.955	1.763	(.038)
Return On Assets	.037	.035	(.064)	.035	(.078)
Return On Equity	.079	.076	(.147)	.071	(.184)
Markup	1.762	1.824	1.804	1.772	1.830
Deductible	.389	.394	.396	.400	.420
Markup Adjustment for Deductible	1.084	1.114	1.100	1.071	1.068
Reported Income Index	.932	1.366	2.411	.600	1.000
Asset Efficiency					
Total Asset Turnover	.782	.802	.793	.978	.880
Fixed Asset Turnover	2.757	1.855	1.453	1.643	1.636
Average Age Plant Depreciation Only	7.894	8.940	7.888	6.523	7.642
Other Financial Ratios					
Total Operating Expense Growth	.106	.091	.119	.102	.002
Total Operating Revenue Growth	.108	.081	.091	.074	(.056)
Realized Gains Divided by Non-Operating Revenue	.529	.328	.132	(.037)	.625
Realized Gains Divided by Net Income	.198	.171	.126	(.065)	(.024)
Long Term Debt to Equity	.866	.810	.772	.672	.789

Mid Coast Hospital Brunswick, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	16,765,437 7,591,499 550,372 5,338,559 472,602 † † 1,659,892	18,662,850 7,570,212 376,031 5,841,136 1,126,007 + + 1,904,952	15,936,700 3,283,545 543,017 7,472,225 435,981 752,421 † 1,986,026	25,606,051 7,391,801 5,422,393 8,049,122 996,190 + + 2,067,641	24,865,971 8,893,291 717,159 8,424,478 811,665 1,923,831 + 2,060,130
Other Current Assets	1,152,513	1,844,512	1,463,485	1,678,904	2,035,417
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	78,179,281 3,220,682 28,841,803 3,000,654 + 913,286 65,390,737 23,187,881 42,202,856	83,618,991 3,866,697 33,264,957 2,496,096 † 898,328 70,038,662 26,945,749 43,092,913	84,657,168 3,390,787 31,685,579 2,882,715 † 876,181 76,899,892 31,077,986 45,821,906	94,002,700 3,750,070 26,583,027 2,916,553 † 971,976 95,129,616 35,348,542 59,781,074	95,356,205 + 28,087,240 2,326,768 + 5,261,311 99,870,231 40,189,345 59,680,886
Total Unrestricted Assets	94,944,718	102,281,841	100,593,868	119,608,751	120,222,176
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	10,017,660 1,782,853 7,878,359 356,448 † †	11,993,686 1,969,692 8,800,928 1,223,066 † †	11,611,859 947,472 10,664,387 † †	15,476,143 785,000 13,684,517 1,006,626 † †	12,917,869 1,030,000 11,887,869 + +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	27,895,947 24,675,265 + + + + 3,220,682	28,059,824 24,193,127 + + + + 3,866,697	26,620,374 23,229,587 + + + + 3,390,787	37,683,053 33,932,983 + + + + * 3,750,070	37,267,625 32,890,115 + + + + 4,377,510
Fund Balance Unrestricted	57,031,111	62,228,331	62,361,635	66,449,555	70,036,682
Total Liabilities & Equity	94,944,718	102,281,841	100,593,868	119,608,751	120,222,176
Total Restricted Assets Cash and Investments Receivables Other Assets	11,775,271 11,775,271 † †	15,417,992 15,417,992 † †	13,166,936 13,166,936 † †	13,455,082 13,455,082 † †	14,476,355 14,476,355 † †
Total Restricted Liabilities and Equity	11,775,271	15,417,992	13,166,936	13,455,082	14,476,355
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	11,775,271 + 6,926,070 4,849,201	15,417,992 † 8,297,950 7,120,042	13,166,936 † 5,877,062 7,289,874	13,455,082 † 6,101,568 7,353,514	14,476,355 † 7,036,575 7,439,780

Mid Coast Hospital Brunswick, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	143,749,268 55,965,638 87,783,630 2,097,890 2,681,897 59,554,974 † 79,414,507 1,977,515	150,905,832 58,009,306 92,896,526 1,803,287 2,541,687 63,217,074 (2,600,000) 85,943,784 2,194,886	167,032,601 61,865,277 105,167,324 1,997,445 3,934,972 71,991,307 (2,450,000) 91,558,877 2,852,351	186,356,548 66,447,197 119,909,351 2,046,686 4,350,798 80,601,831 (478,000) 99,835,233 3,092,940	194,679,667 68,355,692 126,323,975 2,836,544 4,892,662 86,052,211 (585,000) 101,483,250 3,429,972
Total Operating Revenue	81,392,022	88,138,670	94,411,228	102,928,173	104,913,222
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	75,234,871 4,139,615 1,753,653 * * * * * 69,341,603	84,555,302 3,850,553 1,516,745 * * * * * 79,188,004	93,448,995 4,235,252 1,240,523 * * * * * *	99,751,716 4,736,591 894,589 * * * * 94,120,536	102,627,166 5,687,810 1,754,720 360,575 † 360,575 56,030,771 38,793,290
Net Operating Income	6,157,151	3,583,368	962,233	3,176,457	2,286,056
Total Non-operating Revenue	2,525,516	2,685,057	2,181,840	1,087,272	872,840
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,059,436 1,923,160 136,276 † † † 466,080	2,556,617 2,556,314 24,303 + + + 104,440	2,112,557 1,996,360 116,197 + + + 69,283	1,024,528 1,215,554 (191,026) + + + 62,744	787,194 934,857 (147,663) + + * 85,646
Excess of Revenue over Expenses	8,682,667	6,268,425	3,144,073	4,263,729	3,158,896
Extraordinary Gains/Losses	+	(1,627,899)	(747,899)	(68,488)	(223,810)
Total Surplus/Deficit	8,682,667	4,640,526	2,396,174	4,195,241	2,935,086
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	8,834,123 † 151,456 † † † † † †	5,197,220 150,368 656,326 † (250,000) † † †	133,304 89,136 (1,652,006) + (700,000) + + + + +	4,087,920 90,722 488,667 † (750,000) † † 63,290	3,587,127 191,572 1,008,469 † (573,000) † † 25,000

Mid Coast Hospital Brunswick, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.553	4.330	4.101	3.372	4.099
Current Ratio without Board Designated and Undesignated Investments	1.674	1.556	1.372	1.655	1.925
Days in Accounts Receivable	24.537	24.807	29.788	29.428	30.300
Acid Test	.813	.663	.330	.828	.744
Days Cash on Hand, Current	41.800	35.938	15.656	49.226	36.186
Days Cash on Hand, Incl Board Designated & Undesignated Investments	189.873	186.384	145.291	151.344	141.941
Average Payment Period, Accounts Payable and Accrued Expenses	40.447	39.804	43.631	52.569	44.761
Average Payment Period, Current Liabilities	51.430	54.243	47.508	59.452	48.639
Capital Structure					
Equity Financing Ratio	.601	.608	.620	.556	.583
Fixed Asset Financing	.585	.561	.507	.568	.551
Cash Flow Divided by Total Debt	.338	.253	.193	.169	.176
Cash Flow Divided by Total Debt with Operating Income Only	.272	.186	.136	.149	.159
Debt Service Coverage Total	4.094	3.526	2.685	5.372	4.174
Debt Service Coverage Total with Operating Income Only	3.385	2.713	2.005	4.781	3.831
Profitablility					
Total Margin	.103	.069	.033	.041	.030
Operating Margin	.076	.041	.010	.031	.022
Non Operating Revenue Margin	.291	.428	.694	.255	.276
Return On Assets	.091	.061	.031	.036	.026
Return On Equity	.152	.101	.050	.064	.045
Markup	1.937	1.811	1.818	1.899	1.930
Deductible	.414	.419	.431	.433	.442
Markup Adjustment for Deductible	1.145	1.063	1.048	1.091	1.092
Reported Income Index	.983	1.206	23.586	1.043	.881
Asset Efficiency					
Total Asset Turnover	.884	.888	.960	.870	.880
Fixed Asset Turnover	1.929	2.045	2.060	1.722	1.758
Average Age Plant Depreciation Only	5.601	6.998	7.338	7.463	7.066
Other Financial Ratios					
Total Operating Expense Growth	.073	.124	.105	.067	.029
Total Operating Revenue Growth	.095	.083	.071	.090	.019
Realized Gains Divided by Non-Operating Revenue	.054	.009	.053	(.176)	(.169)
Realized Gains Divided by Net Income	.016	.004	.037	(.045)	(.047)
Long Term Debt to Equity	.433	.389	.372	.511	.470

Miles Memorial Hospital Damariscotta, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	13,130,491 2,394,493 152,212 6,631,026 803,561 2,206,277 † 709,619	30,417,759 1,575,174 153,146 7,232,164 20,299,928 † † 333,356	12,819,525 3,090,524 149,123 8,314,727 138,405 † * 881,152	11,930,037 4,537,726 145,802 5,722,120 203,149 † † 947,580	15,801,912 4,885,572 136,678 6,378,118 3,046,361 + + 1,043,113
Other Current Assets	233,303	823,991	245,594	373,660	312,070
Total Non-Current Assets	18,944,296	18,576,261	19,481,346	23,375,853	22,954,771
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	1,293,667 †	1,498,490 †	+ 980,606 + +	2,323,542 †	۲ 2,734,825 †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	⊤ 423,193 36,636,486 19,409,050 17,227,436	⊤ 454,844 37,447,895 20,824,968 16,622,927	T 2,009,977 38,522,358 22,031,595 16,490,763	⊤ 2,135,517 44,593,732 25,676,938 18,916,794	1,275,000 941,002 45,194,813 27,190,869 18,003,944
Total Unrestricted Assets	32,074,787	48,994,020	32,300,871	35,305,890	38,756,683
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	8,758,767 352,471 2,055,075 2,984,780 3,366,441	25,539,006 367,475 2,304,546 1,065,429 21,801,556 †	8,432,505 423,413 2,402,987 769,169 4,836,936 †	12,790,220 461,205 3,268,061 1,127,806 7,821,449 111,699	6,790,065 351,715 2,225,115 374,007 3,839,130 98
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	6,926,405 6,670,295 + + + + + 256,110	6,624,593 6,344,483 + + + + + 280,110	6,397,783 6,125,753 + + + + 272,030	5,928,559 5,662,349 + + + + 266,210	5,609,384 5,325,719 + + + + 283,665
Fund Balance Unrestricted	16,389,615	16,830,421	17,470,583	16,587,111	26,357,234
Total Liabilities & Equity	32,074,787	48,994,020	32,300,871	35,305,890	38,756,683
Total Restricted Assets Cash and Investments Receivables Other Assets	4,733,127 4,485,691 247,436 †	4,956,526 4,941,901 14,625 †	4,262,495 4,259,210 3,285 †	3,905,885 3,902,334 3,551 †	4,044,556 4,040,714 3,842 †
Total Restricted Liabilities and Equity	4,733,127	4,956,526	4,262,495	3,905,885	4,044,556
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	4,733,127 † 332,182 4,400,945	4,956,526 † 139,871 4,816,655	4,262,495 † 108,857 4,153,638	3,905,885 † 39,231 3,866,654	4,044,556 + 49,338 3,995,218

Miles Memorial Hospital Damariscotta, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	86,884,742 33,254,000 53,630,742 1,130,609 3,441,420 38,056,137 700,000 43,556,576 1,592,119	93,201,572 36,327,709 56,873,863 1,421,209 2,455,834 41,279,322 1,000,000 47,045,207 1,129,136	95,904,047 36,759,021 59,145,026 1,836,785 3,312,035 40,277,121 † 50,478,106 652,349	96,391,835 36,312,201 60,079,634 2,038,203 3,436,861 42,692,764 † 48,224,007 698,201	96,545,680 34,662,753 61,882,927 3,443,087 2,161,820 40,704,179 + 50,236,594 508,593
Total Operating Revenue	45,148,695	48,174,343	51,130,455	48,922,208	50,745,187
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	43,015,440 1,551,077 361,974 * * * * 41,102,389	48,718,718 1,644,981 333,215 * * * * * 46,740,522	50,308,384 1,732,894 332,058 * * * * 48,243,432	49,103,521 1,955,173 348,435 * * * * 46,799,913	49,947,960 1,949,730 308,405 26,379 11,108 15,271 17,713,784 29,949,662
Net Operating Income	2,133,255	(544,375)	822,071	(181,313)	797,227
Total Non-operating Revenue	137,379	533,146	685,742	(641,034)	462,871
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	62,549 + 62,549 + + + + 74,830	83,238 + 83,238 + + + + + 449,908	615,122 69,470 545,652 + + + 70,620	(714,258) 93,449 (807,707) + + 73,224	264,337 67,419 196,918 + + 198,534
Excess of Revenue over Expenses Extraordinary Gains/Losses	2,270,634	(11,229)	1,507,813	(822,347)	1,260,098
Total Surplus/Deficit	2,270,634	(11,229)	1,507,813	(822,347)	1,260,098
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,597,095 419,606 (26,101) + 6,306 + + (73,350)	440,806 224,439 176,627 + 50,969 + + + +	640,163 74,714 (1,137,058) † 194,694 † †	(883,472) 160,919 910,509 + (1,132,553) + + + +	9,770,123 241,804 77,938 † 8,190,283 † †

Miles Memorial Hospital Damariscotta, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.647	1.250	1.637	1.114	2.730
Current Ratio without Board Designated and Undesignated Investments	1.499	1.191	1.520	.933	2.327
Days in Accounts Receivable	55.567	56.111	60.123	43.310	46.341
Acid Test	.291	.068	.384	.366	.740
Days Cash on Hand, Current	22.418	13.401	24.343	36.258	38.191
Days Cash on Hand, Incl Board Designated & Undesignated Investments	33.806	25.020	31.711	54.245	58.988
Average Payment Period, Accounts Payable and Accrued Expenses	18.090	17.869	18.056	25.300	16.921
Average Payment Period, Current Liabilities	77.101	198.024	63.362	99.016	51.635
Capital Structure					
Equity Financing Ratio	.511	.344	.541	.470	.680
Fixed Asset Financing	.387	.382	.371	.299	.296
Cash Flow Divided by Total Debt	.244	.051	.219	.061	.259
Cash Flow Divided by Total Debt with Operating Income Only	.235	.034	.172	.095	.222
Debt Service Coverage Total	6.050	2.869	5.107	1.919	4.571
Debt Service Coverage Total with Operating Income Only	5.852	2.091	4.127	2.750	3.970
Profitablility					
Total Margin	.050	(.000)	.029	(.017)	.025
Operating Margin	.047	(.011)	.016	(.004)	.016
Non Operating Revenue Margin	.061	(47.479)	.455	.780	.367
Return On Assets	.071	(.000)	.047	(.023)	.033
Return On Equity	.139	(.001)	.086	(.050)	.048
Markup	2.057	1.936	1.919	1.977	1.943
Deductible	.438	.443	.420	.443	.422
Markup Adjustment for Deductible	1.172	1.089	1.119	1.108	1.128
Reported Income Index	.874	(.025)	2.355	.931	.129
Asset Efficiency					
Total Asset Turnover	1.412	.994	1.604	1.368	1.321
Fixed Asset Turnover	2.621	2.898	3.101	2.586	2.819
Average Age Plant Depreciation Only	12.513	12.660	12.714	13.133	13.946
Other Financial Ratios	121010	121000	120/11	101100	101010
	.100	.133	.033	(024)	017
Total Operating Expense Growth	.100	.067	.033	(.024)	.017 .037
Total Operating Revenue Growth	.129 .455	.156	.061	<mark>(.043)</mark> 1.260	.037
Realized Gains Divided by Non-Operating Revenue					
Realized Gains Divided by Net Income	.028	(7.413) .377	.362	.982 .341	.156 .202
Long Term Debt to Equity	.407	.377	.351	.541	.202

Millinocket Regional Hospital Millinocket, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	3,223,537 125,635 +	3,784,022 605,863 +	4,475,806 1,035,138 +	8,069,654 3,610,946 +	9,444,974 5,552,690 +
Net Patient Accounts Receivable Due from Affiliates	2,291,653 121,494	2,304,278 82,724	2,388,150 74,055	2,599,448 †	2,233,179
Third Party Settlements Receivable Other Accounts Receivable Inventory	<mark>(7,933)</mark> 83,656 367,799	<mark>(7,933)</mark> 126,345 357,400	16,820 168,266 402,786	126,108 305,293 438,082	65,295 146,683 436,937
Other Current Assets	241,233	315,345	390,591	989,777	1,010,190
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E)	11,662,206 154,000 7,006,116 1,047,159 102,197 43,856 15,466,668	11,778,706 154,000 6,353,793 1,056,014 89,440 41,350 15,895,130	12,247,922 221,896 6,380,751 1,683,843 24,035 38,844 15,695,435	10,323,616 221,896 5,678,557 1,720,542 58,543 36,338 14,199,940	11,693,322 222,396 6,501,825 1,752,874 44,294 33,832 15,269,689
Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	12,157,790 3,308,878	11,811,021 4,084,109	11,796,882 3,898,553	11,592,200 2,607,740	12,131,588 3,138,101
Total Unrestricted Assets	14,885,743	15,562,728	16,723,728	18,393,270	21,138,296
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	1,897,993 112,983 2,238,920 (2,586,941) † 2,133,031	1,129,973 113,352 1,982,096 (1,304,672) † 339,197	1,221,375 134,715 1,928,427 (1,161,325) † 319,558	3,359,070 145,372 2,025,477 931,525 † 256,696	5,148,962 152,691 2,129,026 2,097,919 + 769,326
Total Non-current Liabilities	2,923,305	2,718,307	3,624,196	3,413,840	3,164,430
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	2,923,305 + + + + + + + +	2,718,307 + + + + + + + +	3,624,196 † † † † † †	3,413,840 + + + + + + +	3,164,430 + + + + + +
Fund Balance Unrestricted	10,064,445	11,714,448	11,878,157	11,620,360	12,824,904
Total Liabilities & Equity	14,885,743	15,562,728	16,723,728	18,393,270	21,138,296
Total Restricted Assets Cash and Investments Receivables Other Assets	108,517 69,605 38,912 †	148,957 74,294 74,663 †	136,911 84,400 52,511 †	241,563 105,107 136,456 †	113,731 108,710 21 5,000
Total Restricted Liabilities and Equity	108,522	148,956	136,911	241,563	113,731
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	85,739 22,783 80,739 5,000	101,938 47,018 96,938 5,000	95,010 41,901 90,010 5,000	104,862 136,701 99,862 5,000	79,589 34,142 74,589 5,000

Millinocket Regional Hospital Millinocket, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	34,905,416 9,222,303 25,683,113 835,735 373,537 12,113,150 (124,551) 21,707,545	37,889,779 10,581,547 27,308,232 951,063 686,784 13,137,678 (713,000) 23,827,254	38,897,488 10,672,393 28,225,095 893,651 882,334 13,158,210 (398,000) 24,361,293	41,438,870 12,239,663 29,199,207 916,308 993,806 14,078,172 (455,000) 25,905,584	42,802,955 10,837,851 31,965,104 966,783 534,755 15,073,506 (37,000) 26,264,911 26,264,911
Total Operating Revenue	649,091 22,356,636	453,069 24,280,323	346,359 24,707,652	271,095 26,176,679	248,239 26,513,150
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	22,177,479 588,254 182,818 * * * * 21,406,407	23,456,879 559,701 142,702 * * * 22,754,476	24,340,426 581,139 176,430 * * * * 23,582,857	25,495,189 601,216 176,016 * * * * 24,717,957	25,750,715 591,703 165,897 54,694 33,962 20,732 16,095,846 8,842,575
Net Operating Income	179,157	823,444	367,226	681,490	762,435
Total Non-operating Revenue	568,669	558,002	513,840	(310,165)	209,767
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	528,822 201,844 326,978 † 37,451 † 2,396	558,279 209,666 348,613 + (3,902) + 3,625	619,620 241,843 377,777 + (112,457) + 6,677	(299,416) 167,265 (466,681) + (11,445) + 696	208,433 152,664 55,769 + (19,224) + 20,558
Excess of Revenue over Expenses	747,826	1,381,446	881,066	371,325	972,202
Extraordinary Gains/Losses	†	†	†	†	+
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	747,826 536,225 † (211,601) † † † † †	1,381,446 1,650,000 + 268,554 + + + + + +	881,066 163,708 (717,358) + + + + + + + +	371,325 (257,796) 132,788 (761,909) + + + + +	972,202 1,204,542 7,542 224,798 + + + + +

Millinocket Regional Hospital Millinocket, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	5.390	8.972	8.889	4.093	3.097
Current Ratio without Board Designated and Undesignated Investments	1.698	3.349	3.665	2.402	1.834
Days in Accounts Receivable	38.533	35.298	35.781	36.625	31.034
Acid Test	.066	.536	.848	1.075	1.078
Days Cash on Hand, Current	2.124	9.658	15.902	52.944	80.557
Days Cash on Hand, Incl Board Designated & Undesignated Investments	120.574	110.943	113.926	136.204	174.884
Average Payment Period, Accounts Payable and Accrued Expenses	37.852	31.596	29.625	29.698	30.887
Average Payment Period, Current Liabilities	32.089	18.013	18.763	49.251	74.700
Capital Structure					
Equity Financing Ratio	.676	.753	.710	.632	.607
Fixed Asset Financing	.883	.666	.930	1.309	1.008
Cash Flow Divided by Total Debt	.277	.504	.302	.144	.188
Cash Flow Divided by Total Debt with Operating Income Only	.159	.359	.196	.189	.163
Debt Service Coverage Total	4.856	8.150	5.655	3.696	5.557
Debt Service Coverage Total with Operating Income Only	3.038	5.968	3.882	4.694	4.883
Profitablility					
Total Margin	.033	.056	.035	.014	.036
Operating Margin	.008	.034	.015	.026	.029
Non Operating Revenue Margin	.760	.404	.583	(.835)	.216
Return On Assets	.050	.089	.053	.020	.046
Return On Equity	.074	.118	.074	.032	.076
Markup	1.603	1.635	1.612	1.636	1.672
Deductible	.347	.347	.338	.340	.352
Markup Adjustment for Deductible	1.057	1.075	1.072	1.084	1.086
Reported Income Index	1.395	.837	5.382	(1.440)	.807
Asset Efficiency					
Total Asset Turnover	1.540	1.596	1.508	1.406	1.264
Fixed Asset Turnover	6.757	5.945	6.338	10.038	8.449
Average Age Plant Depreciation Only	20.668	21.102	20.300	19.281	20.503
Other Financial Ratios					
Total Operating Expense Growth	.100	.058	.038	.047	.010
Total Operating Revenue Growth	.111	.086	.018	.059	.013
Realized Gains Divided by Non-Operating Revenue	.575	.625	.735	1.505	.266
Realized Gains Divided by Net Income	.437	.252	.429	(1.257)	.057
Long Term Debt to Equity	.290	.232	.305	.294	.247
Long Term Debt to Equity	.290	.232	.305	.294	.2

DATA ELEMENTS Total Current Assets	\$	\$			
Total Current Assets		÷.	\$	\$	\$
Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	6,442,170 47,817 204,152 2,345,812	6,422,624 74,951 594,184 2,929,128	6,895,083 90,253 2,954,787 3,025,815	7,814,724 98,632 1,371,767 4,386,454	8,371,077 47,719 1,079,932 4,367,952
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	2,899,576 118,673 547,456 278,684	1,962,372 + 654,086 207,903	+ + 701,406 122,822	1,289,756 + 578,267 89,848	2,218,752 † 530,874 125,848
Total Non-Current Assets Trustee Held Investments	15,802,249	17,705,217	28,491,578 †	26,731,599 †	29,349,443
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	5,569,054 653,911 †	6,210,448 1,151,130 †	5,487,827 2,334,022 †	5,049,580 2,944,522 †	7,255,271 3,711,189 †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	476,348 24,641,695 15,538,759 9,102,936	695,681 26,588,544 16,940,586 9,647,958	5,110,765 33,732,280 18,173,316 15,558,964	1,876,579 36,676,387 19,815,469 16,860,918	1,428,558 37,585,907 20,631,482 16,954,425
Total Unrestricted Assets	22,244,419	24,127,841	35,386,661	34,546,323	37,720,520
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,743,963 748,508 4,246,664 † † 2,748,791	7,160,124 395,786 4,176,725 + + 2,587,613	10,874,999 743,675 4,919,826 590,099 + 4,621,399	10,315,130 862,308 5,076,781 + + 4,376,041	12,401,400 688,107 6,122,217 1,665,211 † 3,925,865
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	2,655,246 2,220,776	3,452,445 2,815,511	9,820,635 8,723,439	8,948,866 7,860,216	8,457,687 7,170,632
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	; ; ;	† † †	309,807 † †	309,807 † †	309,807 † †
Other Non-Current Liabilities	434,470	636,934	787,389	778,843	977,248
Fund Balance Unrestricted	11,845,210	13,515,272	14,691,027	15,282,327	16,861,433
Total Liabilities & Equity	22,244,419	24,127,841	35,386,661	34,546,323	37,720,520
Total Restricted Assets Cash and Investments Receivables Other Assets	5,408,671 4,582,988 825,683 †	5,111,965 4,721,679 390,286 +	3,270,172 3,035,353 234,819 †	3,350,996 2,709,013 641,983 †	3,504,709 3,234,728 269,981 †
Total Restricted Liabilities and Equity	5,408,671	5,111,965	3,270,172	3,350,996	3,504,709
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	5,408,671 † 3,323,140 2,085,531	5,111,965 † 2,959,929 2,152,036	3,270,172 † 1,169,075 2,101,097	3,350,996 † 1,693,522 1,657,474	3,504,709 † 1,608,714 1,895,995

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	41,868,465 9,980,305 31,888,160 400,286 1,537,202 9,796,603 † 30,134,374 598,122	45,809,561 9,985,154 35,824,407 302,421 1,531,883 9,417,208 † 34,558,049 899,507	46,700,157 10,671,954 36,028,203 197,613 2,190,104 9,994,165 (923,000) 35,241,275 665,505	54,428,683 12,638,871 41,789,812 498,421 2,679,237 11,717,000 (753,000) 40,287,025 418,778	62,073,403 14,810,337 47,263,066 912,931 2,835,620 15,153,102 (362,000) 43,533,750 870,537
Total Operating Revenue	30,732,496	35,457,556	35,906,780	40,705,803	44,404,287
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	31,951,415 1,507,361 299,209 * * * * 30,144,845	35,310,178 1,411,608 392,767 * * * * 33,505,803	38,145,019 1,560,418 448,358 * * * * 36,136,243	41,085,324 1,751,767 558,336 * * * * 38,775,221	45,473,736 1,762,812 398,834 95,195 76,986 18,209 28,295,173 14,921,722
Net Operating Income	(1,218,919)	147,378	(2,238,239)	(379,521)	(1,069,449)
Total Non-operating Revenue	1,130,713	1,153,554	1,764,625	386,909	1,080,409
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	693,757 168,149 525,608 + + + 436,956	528,785 311,873 216,912 + + + 624,769	314,607 288,900 25,707 + + + 1,450,018	165,273 165,273 + + + + 221,636	935,201 201,363 733,838 + + + 145,208
Excess of Revenue over Expenses	(88,206)	1,300,932	(473,614)	7,388	10,960
Extraordinary Gains/Losses	+	+	+	+	+
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support	(88,206) (3,460,415) 808,621 150,124 + (4,330,954) + +	1,300,932 1,670,061 198,867 170,262 + + + + +	(473,614) 1,175,755 1,946,974 (297,605) + + + + +	7,388 591,300 1,467,340 (883,428) + + + +	10,960 1,579,106 756,199 811,947 + + +
Other Changes	+ †	+	+	+	+

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.551	1.764	1.139	1.247	1.260
Current Ratio without Board Designated and Undesignated Investments	.832	.897	.634	.758	.675
Days in Accounts Receivable	28.413	30.937	31.339	39.741	36.622
Acid Test	.033	.093	.280	.143	.091
Days Cash on Hand, Current	3.021	7.205	30.380	13.645	9.416
Days Cash on Hand, Incl Board Designated & Undesignated Investments	69.789	74.075	85.131	60.503	70.000
Average Payment Period, Accounts Payable and Accrued Expenses	50.914	44.973	49.084	47.111	51.122
Average Payment Period, Current Liabilities	92.844	77.096	108.499	95.720	103.556
Capital Structure					
Equity Financing Ratio	.533	.560	.415	.442	.447
Fixed Asset Financing	.244	.292	.561	.466	.423
Cash Flow Divided by Total Debt	.136	.256	.053	.091	.085
Cash Flow Divided by Total Debt with Operating Income Only	.028	.147	(.033)	.071	.033
Debt Service Coverage Total	1.896	2.721	1.819	1.780	1.723
Debt Service Coverage Total with Operating Income Only	.648	1.710	(.272)	1.483	.866
Profitablility					
Total Margin	(.003)	.036	(.013)	.000	.000
Operating Margin	(.040)	.004	(.062)	(.009)	(.024)
Non Operating Revenue Margin	(12.819)	.887	(3.726)	52.370	98.577
Return On Assets	(.004)	.054	(.013)	.000	.000
Return On Equity	(.007)	.096	(.032)	.000	.001
Markup	1.329	1.323	1.242	1.335	1.384
Deductible	.234	.206	.214	.215	.244
Markup Adjustment for Deductible	1.022	1.056	.980	1.050	1.051
Reported Income Index	.025	.779	(.403)	.012	.007
Asset Efficiency					
Total Asset Turnover	1.432	1.517	1.065	1.189	1.206
Fixed Asset Turnover	3.376	3.675	2.308	2.414	2.619
Average Age Plant Depreciation Only	10.309	12.001	11.646	11.312	11.704
Other Financial Ratios					
Total Operating Expense Growth	.086	.105	.080	.077	.107
Total Operating Revenue Growth	.070	.154	.013	.134	.091
Realized Gains Divided by Non-Operating Revenue	.465	.188	.015	+	.679
Realized Gains Divided by Net Income	(5.959)	.167	(.054)	+	66.956
Long Term Debt to Equity	.187	.208	.594	.514	.425
J 11 7					

New England Rehabilitation Hospital Portland, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	5,999,159 1,834,891 +	16,310,927 12,247,682 +	10,624,486 6,164,955 +	8,464,710 5,464,573 +	8,815,895 4,870,968 +
Net Patient Accounts Receivable Due from Affiliates	4,033,147	3,114,656 †	3,621,324 †	2,554,862 †	3,593,001
Third Party Settlements Receivable Other Accounts Receivable	† †	805,955 †	693,794 †	267,807 †	175,059 †
Inventory Other Current Assets	84,494 46,627	86,531 56,103	93,049 51,364	90,912 86,556	82,715 94,152
Total Non-Current Assets Trustee Held Investments	13,811,421	11,916,058	11,396,176	10,983,506	11,173,412
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	' † †	1 + + +	1 + + +	1 † † †	1 † †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	1,288,612 15,676,601 3,153,792 12,522,809	† 15,672,879 3,756,821 11,916,058	† 16,008,580 4,612,404 11,396,176	† 16,473,639 5,490,133 10,983,506	+ 17,595,481 6,422,069 11,173,412
Total Unrestricted Assets	19,810,580	28,226,985	22,020,662	19,448,216	19,989,307
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	1,516,014 + 1,022,931 + + 493,083	2,329,163 405,844 1,710,156 † † 213,163	3,179,575 437,785 1,722,697 † † 1,019,093	4,685,903 472,241 1,275,411 † 133,661 2,804,590	3,689,985 816,340 1,341,907 † 116,951 1,414,787
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	13,197,226 12,160,480 † † † † 1,036,746	15,678,242 11,767,576 † 3,910,666 † † †	12,195,530 11,329,791 † 865,739 † † †	10,857,550 10,857,550 † † † † † †	10,900,844 10,900,844 † † † † †
Fund Balance Unrestricted	5,097,339	10,219,580	6,645,557	3,904,763	5,398,478
Total Liabilities & Equity	19,810,579	28,226,985	22,020,662	19,448,216	19,989,307
Total Restricted Assets Cash and Investments Receivables Other Assets	† † † †	† † † †	† † † †	† † † †	† † † †
Total Restricted Liabilities and Equity	+	+	+	+	+
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	† † † †	† † † †	† † † †	† † † †	† † † †

New England Rehabilitation Hospital Portland, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	41,150,273 39,282,950 1,867,323 229,478 415,530 13,280,018 † 27,225,247 486,835	39,951,606 37,887,788 2,063,818 360,975 167,282 10,543,627 + 28,879,722 46,196	41,455,939 39,393,779 2,062,160 285,670 146,029 11,327,470 † 29,696,770 86,609	42,950,963 40,718,970 2,231,993 211,046 445,057 14,759,613 + 27,535,247 426,085	44,354,920 42,116,130 2,238,790 262,865 16,488 13,140,827 + 30,934,740 389,468
Total Operating Revenue	27,712,082	28,925,918	29,783,379	27,961,332	31,324,208
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	22,721,835 791,453 969,258 * * * * 20,961,124	23,942,768 878,431 1,383,907 * * * * 21,680,430	24,511,797 884,314 935,256 * * * * 22,692,227	24,713,480 899,359 907,557 * * * 22,906,564	24,936,026 997,091 987,063 49,957 49,957 + 14,956,638 7,945,277
Net Operating Income	4,990,247	4,983,150	5,271,582	3,247,852	6,388,182
Total Non-operating Revenue	258,071	295,004	156,582	11,379	5,534
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	258,071 258,071 † † † † †	295,004 295,004 + + + + + + +	156,582 156,582 + + + + + + +	11,379 11,379 + + + + + + +	5,534 5,534 † † † † †
Excess of Revenue over Expenses	5,248,318	5,278,154	5,428,164	3,259,231	6,393,716
Extraordinary Gains/Losses	+	+	(2,186)	(26)	+
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	5,248,318 3,352,308 † † (1,896,010) † †	5,278,154 5,278,154 + + + + + + + +	5,425,978 5,425,978 † † † † † † † ;	3,259,205 3,259,205 † † † † † † † †	6,393,716 6,393,716 † † † † † †

New England Rehabilitation Hospital Portland, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.957	7.003	3.341	1.806	2.389
Current Ratio without Board Designated and Undesignated Investments	3.957	7.003	3.341	1.806	2.389
Days in Accounts Receivable	54.071	39.365	44.509	33.867	42.394
Acid Test	1.210	5.258	1.939	1.166	1.320
Days Cash on Hand, Current	30.539	193.823	95.237	83.756	74.268
Days Cash on Hand, Incl Board Designated & Undesignated Investments	30.539	193.823	95.237	83.756	74.268
Average Payment Period, Accounts Payable and Accrued Expenses	17.025	27.064	26.612	19.548	20.460
Average Payment Period, Current Liabilities	25.232	36.860	49.118	71.821	56.262
Capital Structure					
Equity Financing Ratio	.257	.362	.302	.201	.270
Fixed Asset Financing	.971	.988	.994	.989	.976
Cash Flow Divided by Total Debt	.410	.342	.411	.268	.507
Cash Flow Divided by Total Debt with Operating Income Only	.393	.326	.400	.267	.506
Debt Service Coverage Total	7.231	5.449	5.404	3.766	5.741
Debt Service Coverage Total with Operating Income Only	6.965	5.236	5.288	3.757	5.737
Profitablility					
Total Margin	.188	.181	.181	.117	.204
Operating Margin	.180	.172	.177	.116	.204
Non Operating Revenue Margin	.049	.056	.029	.003	.001
Return On Assets	.265	.187	.247	.168	.320
Return On Equity	1.030	.516	.817	.835	1.184
Markup	1.832	1.671	1.695	1.755	1.794
Deductible	.323	.264	.273	.344	.296
Markup Adjustment for Deductible	1.248	1.230	1.233	1.158	1.267
Reported Income Index	2.091	1.030	(1.519)	(1.189)	4.280
Asset Efficiency					
Total Asset Turnover	1.412	1.035	1.360	1.438	1.567
Fixed Asset Turnover	2.213	2.427	2.613	2.546	2.803
Average Age Plant Depreciation Only	3.985	4.277	5.216	6.104	6.441
Other Financial Ratios					
Total Operating Expense Growth	.018	.054	.024	.008	.009
Total Operating Revenue Growth	.042	.044	.030	(.061)	.120
Realized Gains Divided by Non-Operating Revenue	+	+	+	t t	+
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	2.386	1.151	1.705	2.781	2.019

Northern Maine Medical Center Fort Kent, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	11,730,298 3,732,616 +	11,425,457 5,985,917 +	9,646,369 4,530,516 +	9,919,166 3,839,780 +	9,025,994 2,603,737 +
Net Patient Accounts Receivable Due from Affiliates	4,722,891 †	3,733,241	3,723,139	3,999,675 †	5,067,316 †
Third Party Settlements Receivable Other Accounts Receivable Inventory	1,821,550 70,075 1,088,395	313,726 59,374 989,953	† 50,247 950,006	826,101 73,846 922,999	43,844 29,548 725,624
Other Current Assets	294,771	343,246	392,461	256,765	555,925
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	15,885,115 150,058 †	19,429,373 200,255 †	22,837,884 215,105 †	22,236,026 255,105 537,389	19,973,635 257,512 564,631
Due From Affiliates Investments in Affiliates	† +	T +	T +	† +	† +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	2,436,506 27,712,240 14,413,689 13,298,551	3,246,414 31,983,793 16,001,089 15,982,704	5,339,482 34,871,266 17,587,969 17,283,297	3,123,683 37,257,591 18,937,742 18,319,849	1,596,686 36,901,127 19,346,321 17,554,806
Total Unrestricted Assets	27,615,413	30,854,830	32,484,253	32,155,192	28,999,629
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,605,690 622,900 4,888,007 + + 94,783	6,070,035 1,188,548 4,691,139 + + 190,348	6,596,635 565,414 5,283,578 500,000 + 247,643	6,020,276 1,012,970 4,686,476 + + 320,830	11,158,294 5,945,055 5,213,239 † +
Total Non-current Liabilities	5,809,752	6,575,317	7,868,020	8,693,920	3,334,896
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,809,752 5,809,752 † † † † †	6,575,317 6,575,317 + + + + + + +	7,868,020 7,868,020 + + + + + + +	8,693,920 8,693,920 + + + + + + + +	3,334,696 2,889,288 + + + + + + 445,608
Fund Balance Unrestricted	16,199,971	18,209,478	18,019,598	17,440,996	14,506,439
Total Liabilities & Equity	27,615,413	30,854,830	32,484,253	32,155,192	28,999,629
Total Restricted Assets Cash and Investments Receivables Other Assets	455,894 455,894 † †	567,465 567,465 † †	719,671 719,671 † †	402,401 402,401 † †	392,196 392,196 † †
Total Restricted Liabilities and Equity	455,894	567,465	719,671	402,401	392,196
Total Restricted Fund Balance Total Liabilities	455,894 †	567,465 †	719,671 †	402,401 †	392,196 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	455,894 †	567,465 †	719,671 †	402,401 †	392,196 †

Northern Maine Medical Center Fort Kent, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	66,040,780 26,953,045 39,087,735 689,526 582,506 22,651,276 (1,300,000) 43,417,472 1,126,664	69,768,489 29,259,352 40,509,137 396,911 850,368 24,046,463 (1,600,000) 46,074,747 1,253,368	67,957,750 26,784,638 41,173,112 636,686 951,596 23,370,586 (1,700,000) 44,698,882 957,921	65,551,359 26,118,880 39,432,479 567,327 920,522 22,476,280 † 41,587,230 805,680	68,683,450 26,283,672 42,399,778 507,845 1,327,567 23,868,964 1,000,000 41,979,074 826,682
Total Operating Revenue	44,544,136	47,328,115	45,656,803	42,392,910	42,805,756
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	42,493,214 1,692,526 378,211 * * * * 40,422,477	45,625,019 1,589,416 433,758 * * * * 43,601,845	46,057,385 1,709,140 437,993 * * * * 43,910,252	44,022,837 1,915,034 537,308 * * * * 41,570,495	45,493,676 2,316,549 528,430 † † 29,263,009 13,385,688
Net Operating Income	2,050,922	1,703,096	(400,582)	(1,629,927)	(2,687,920)
Total Non-operating Revenue	661,609	306,411	210,702	759,693	(50,459)
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	111,399 111,399 + + (29,280) + 579,490	148,708 148,708 + + 2,500 + 155,203	+ + + + + + + + + + 210,702	+ + + + + + + + 759,693	t (164,690) 114,231
Excess of Revenue over Expenses	2,712,531	2,009,507	(189,880)	(870,234)	(2,738,379)
Extraordinary Gains/Losses	+	+	†	+	+
Total Surplus/Deficit	2,712,531	2,009,507	(189,880)	(870,234)	(2,738,379)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,712,531	2,009,507 † † † † † † † † †	(189,880) † † † † † † † † †	(578,602) 291,632 † † † † † † †	(2,934,557) † † † † † † † † † (196,178)

RATIOSLiquidityCurrent Ratio with Board Designated and Undesignated InvestmentsCurrent Ratio without Board Designated and Undesignated InvestmentsDays in Accounts ReceivableAcid TestDays Cash on Hand, CurrentDays Cash on Hand, Incl Board Designated & Undesignated InvestmentsAverage Payment Period, Accounts Payable and Accrued ExpensesAverage Payment Period, Current LiabilitiesCapital StructureEquity Financing RatioFixed Asset Financing	2.093 2.093 39.704 .666 33.392 33.392 43.728 50.148	1.882 1.882 29.574 .986 49.616 49.616 38.884	1.462 1.462 30.402 .687 37.288	1.737 1.648 35.104 .638	.860 .809 44.059
Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities Capital Structure Equity Financing Ratio Fixed Asset Financing	2.093 39.704 .666 33.392 33.392 43.728	1.882 29.574 .986 49.616 49.616	1.462 30.402 .687 37.288	1.648 35.104 .638	.809 44.059
Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities Capital Structure Equity Financing Ratio Fixed Asset Financing	2.093 39.704 .666 33.392 33.392 43.728	1.882 29.574 .986 49.616 49.616	1.462 30.402 .687 37.288	1.648 35.104 .638	.809 44.059
Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities Capital Structure Equity Financing Ratio Fixed Asset Financing	39.704 .666 33.392 33.392 43.728	29.574 .986 49.616 49.616	30.402 .687 37.288	35.104 .638	44.059
Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities Capital Structure Equity Financing Ratio Fixed Asset Financing	.666 33.392 33.392 43.728	.986 49.616 49.616	.687 37.288	.638	
Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities Capital Structure Equity Financing Ratio Fixed Asset Financing	33.392 33.392 43.728	49.616 49.616	37.288		
Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities Capital Structure Equity Financing Ratio Fixed Asset Financing	33.392 43.728	49.616			.233
Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities Capital Structure Equity Financing Ratio Fixed Asset Financing	43.728			33.284	22.011
Average Payment Period, Current Liabilities Capital Structure Equity Financing Ratio Fixed Asset Financing			37.288	37.942	26.784
Capital Structure Equity Financing Ratio Fixed Asset Financing	50.148		43.486	40.623	44.070
Equity Financing Ratio Fixed Asset Financing		50.313	54.292	52.185	94.327
Fixed Asset Financing					
5	.587	.590	.555	.542	.500
	.437	.411	.455	.475	.165
Cash Flow Divided by Total Debt	.386	.285	.105	.071	(.029)
Cash Flow Divided by Total Debt with Operating Income Only	.328	.260	.090	.019	(.026)
Debt Service Coverage Total	4.241	3.816	1.203	1.435	.069
Debt Service Coverage Total with Operating Income Only	3.654	3.526	1.074	.746	.102
Profitablility					
Total Margin	.060	.042	(.004)	(.020)	(.064)
Operating Margin	.046	.036	(.009)	(.038)	(.063)
Non Operating Revenue Margin	.244	.152	(1.110)	(.873)	.018
Return On Assets	.098	.065	(.006)	(.027)	(.094)
Return On Equity	.167	.110	(.011)	(.050)	(.189)
Markup	1.581	1.557	1.496	1.507	1.528
Deductible	.343	.345	.344	.343	.348
Markup Adjustment for Deductible	1.048	1.030	.989	.997	1.003
Reported Income Index	1.000	1.000	1.000	1.504	.933
Asset Efficiency					
Total Asset Turnover	1.637	1.544	1.412	1.342	1.474
Fixed Asset Turnover	3.350	2.961	2.642	2.314	2.438
Average Age Plant Depreciation Only	8.516	10.067	10.291	9.889	8.351
Other Financial Ratios					
Total Operating Expense Growth	.071	.074	.009	(.044)	.033
Total Operating Revenue Growth	.087	.062	(.035)	(.071)	.010
Realized Gains Divided by Non-Operating Revenue	:007	.002	((.010. †
Realized Gains Divided by Net Income	†	+	+ †	+	+
Long Term Debt to Equity	.359	.361	.437	.498	.199

Parkview Adventist Medical Center Brunswick, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	10,197,855 116,473 129,603 4,025,825 670,542 4,118,158 20,832 1,003,045	6,419,211 220,107 128,051 4,088,710 944,060 177,426 28,742 758,471	4,946,664 77,363 39,602 3,323,525 170,255 570,000 † 690,211	6,706,401 1,438,500 128,269 3,568,187 499,279 170,000 + 863,585	9,126,536 432,052 122,880 3,971,077 531,730 3,104,688 t 815,069
Other Current Assets Total Non-Current Assets	113,377	73,644	75,708	38,581	149,040
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	10,372,794 † † † 715,999 21,705,347 12,048,552	12,134,462 + + 3,163,748 22,798,272 13,827,558	7,503,009 + + + 100,821 22,870,755 15,468,567	7,523,673 + + + 553,127 24,113,114 17,142,568	9,081,728 253,505 248,437 + 1,317,324 25,669,895 18,407,433
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	9,656,795	8,970,714	7,402,188	6,970,546	7,262,462
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	20,570,649 9,298,601 355,619 5,990,323 † 643,474 2,309,185	18,553,673 15,465,538 1,117,550 8,297,314 2,681,793 890,294 2,478,587	12,449,673 12,438,387 5,800,031 4,852,065 1,111,200 98,154 576,937	14,230,074 16,814,675 6,251,158 7,253,428 2,564,669 358,474 386,946	18,208,264 16,729,072 6,943,922 9,167,336 † 396,066 221,748
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	2,878,033 2,878,033 † † † † †	2,173,518 2,173,518 + + + + + +	2,827,300 2,827,300 + + + + + + +	2,177,640 2,177,640 + + + + + +	2,277,748 2,277,748 + + + + +
Fund Balance Unrestricted	8,394,015	883,370	(2,816,014)	(4,762,243)	(798,556)
Total Liabilities & Equity	20,570,649	18,522,426	12,449,673	14,230,072	18,208,264
Total Restricted Assets Cash and Investments Receivables Other Assets Total Restricted Liabilities and Equity	31,247 † 31,247 31,247	31,247 † 31,247 31,247	90,469 † 90,469 90,469	45,430 † † 45,430 45,430	47,946 † 47,946 47,946
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	31,247 † 31,247 †	31,247 † 31,247 †	90,469 + 90,469 +	45,430 † 45,430 †	47,946 † 47,946 †

Parkview Adventist Medical Center Brunswick, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	81,278,218 29,900,704 51,377,514 929,690 2,404,086 40,815,251 (1,237,000) 38,366,191 330,346	80,064,192 29,402,218 50,661,974 633,777 2,883,963 42,447,155 660,000 33,439,297 272,569	76,824,965 24,924,392 51,900,573 737,448 3,319,849 42,058,742 (1,107,000) 31,815,926 301,815	82,144,443 26,227,833 55,916,610 593,913 3,181,042 46,414,517 (3,272,000) 35,226,971 372,818	75,533,406 21,619,113 53,914,293 1,113,910 3,440,108 38,198,143 (300,000) 33,081,245 773,372
Total Operating Revenue	38,696,537	33,711,866	32,117,741	35,599,789	33,854,617
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	38,227,893 1,617,410 392,474 * * * * 36,218,009	41,365,787 1,731,827 444,749 * * * 39,189,211	36,475,338 1,785,859 435,659 * * * * 34,253,820	37,952,299 1,676,774 340,283 * * * * 35,935,242	34,765,434 1,812,338 362,497 272,402 272,402 † 15,846,583 16,471,614
Net Operating Income	468,644	(7,653,921)	(4,357,597)	(2,352,510)	(910,817)
Total Non-operating Revenue	275,543	143,275	658,206	406,280	62,516
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	+ + + + + + + 275,543	+ + + + + + + + 143,275	+ + + + + + + + + 658,206	+ + + + + + + + 406,280	+ + + + + + + + 62,516
Excess of Revenue over Expenses Extraordinary Gains/Losses	744,187	(7,510,646)	(3,699,391)	(1,946,230)	(848,301)
Total Surplus/Deficit	744,187	(7,510,646)	(3,699,391)	(1,946,230)	(848,301)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	819,187 75,000 † † † †	(7,510,646) (7,510,646) + + + + + + + + +	(3,699,391) (3,699,391) + + + + + + + + +	(1,940,230) (1,991,268) (105,518) + + + + + + + 60,480	(845,301) (845,301) 3,000 + + + + + +

Parkview Adventist Medical Center Brunswick, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.097	.415	.398	.399	.560
Current Ratio without Board Designated and Undesignated Investments	1.097	.415	.398	.399	.546
Days in Accounts Receivable	38.300	44.630	38.128	36.971	43.815
Acid Test	.026	.023	.009	.093	.033
Days Cash on Hand, Current	2.453	3.206	1.231	15.765	6.147
Days Cash on Hand, Incl Board Designated & Undesignated Investments	2.453	3.206	1.231	15.765	8.898
Average Payment Period, Accounts Payable and Accrued Expenses	59.722	76.412	51.053	72.983	101.541
Average Payment Period, Current Liabilities	92.705	142.426	130.876	169.187	185.297
Capital Structure					
Equity Financing Ratio	.408	.048	(.226)	(.335)	(.044)
Fixed Asset Financing	.298	.242	.382	.312	.314
Cash Flow Divided by Total Debt	.194	(.328)	(.125)	(.014)	.051
Cash Flow Divided by Total Debt with Operating Income Only	.171	(.336)	(.168)	(.036)	.047
Debt Service Coverage Total	3.153	(6.665)	(.951)	.012	.201
Debt Service Coverage Total with Operating Income Only	2.837	(6.844)	(1.375)	(.055)	.191
Profitablility					
Total Margin	.019	(.222)	(.113)	(.054)	(.025)
Operating Margin	.012	(.227)	(.136)	(.066)	(.027)
Non Operating Revenue Margin	.370	(.019)	(.178)	(.209)	(.074)
Return On Assets	.036	(.405)	(.297)	(.137)	(.047)
Return On Equity	.089	(8.502)	1.314	.409	1.062
Markup	2.135	1.942	2.114	2.174	2.195
Deductible	.502	.530	.547	.565	.506
Markup Adjustment for Deductible	1.067	.916	.961	.951	1.096
Reported Income Index	.908	1.000	1.000	1.000	(.214)
Asset Efficiency					
Total Asset Turnover	1.895	1.825	2.633	2.530	1.863
Fixed Asset Turnover	4.007	3.758	4.339	5.107	4.662
Average Age Plant Depreciation Only	7.449	7.984	8.662	10.224	10.157
Other Financial Ratios					
Total Operating Expense Growth	.091	.082	(.118)	.040	(.084)
Total Operating Revenue Growth	.092	(.129)	(.047)	.108	(.049)
Realized Gains Divided by Non-Operating Revenue	+	+	+	+	+
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	.343	2.460	(1.004)	(.457)	(2.852)
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Penobscot Bay Medical Center Rockland, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	35,136,663 20,443,299 1,050,342 9,028,945 514,784 845,583 † 1,332,707 1,921,003	29,440,108 8,193,940 1,151,173 10,376,004 162,648 5,614,802 † 1,296,621 2,644,920	36,514,144 14,125,768 1,346,089 13,230,053 228,925 4,062,328 † 1,406,195 2,114,786	34,622,174 9,644,949 1,458,469 13,871,645 106,696 7,112,981 + 1,429,575 997,859	31,588,895 16,525,933 1,526,576 11,213,846 (163,190) + + 1,411,923 1,073,807
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	38,620,384 + + 1,565,891 +	45,414,762 525,316 † 1,335,916 †	46,003,426 610,782 † 1,293,673 †	54,334,959 951,233 + + +	56,071,413 244,915 † † †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	3,488,173 86,308,334 52,742,014 33,566,320	4,151,332 94,973,012 55,570,814 39,402,198	4,540,453 100,002,231 60,443,713 39,558,518	9,777,427 108,211,190 64,604,891 43,606,299	12,807,228 112,954,213 69,934,943 43,019,270
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	73,757,047 9,843,523 1,060,000 8,783,523 † † †	74,854,870 10,819,582 1,165,000 9,654,582 † † †	82,517,570 11,763,166 1,340,000 10,423,166 † † †	88,957,133 12,997,132 1,409,137 11,587,995 + + + +	87,660,308 15,893,969 1,492,391 13,758,080 643,498 † †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	17,839,316 17,839,316 † † † † † †	18,678,790 18,678,790 † † † † † †	23,190,205 23,190,205 † † † † † †	27,886,752 27,886,752 + + + + + +	26,417,832 26,417,832 † † † † †
Fund Balance Unrestricted	46,074,208	45,356,498	47,564,199	48,073,249	45,348,507
Total Liabilities & Equity	73,757,047	74,854,870	82,517,570	88,957,133	87,660,308
Total Restricted Assets Cash and Investments Receivables Other Assets	7,690,032 7,690,032 + +	8,225,226 8,225,226 † †	7,950,590 7,950,590 † †	5,269,113 5,269,113 + +	7,499,704 7,332,104 † 167,600
Total Restricted Liabilities and Equity	7,690,032	8,225,226	7,950,590	5,269,113	7,499,704
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	7,690,032 † 1,938,215	8,225,226 † 2,304,586	7,950,590 † 2,312,832	5,269,113 † 793,258	7,499,704 † 2,379,339
Permanently Restricted Net Assets	5,751,817	5,920,640	5,637,758	4,475,855	5,120,365

Penobscot Bay Medical Center Rockland, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	145,324,002 68,460,691 76,863,311 970,168 3,726,461 61,702,620 † 78,924,753 6,334,482	168,193,492 74,867,417 93,326,075 1,163,075 4,373,276 75,166,820 (800,000) 88,290,321 6,683,758	190,581,047 83,641,697 106,939,350 1,618,905 6,316,091 86,256,682 † 96,389,369 6,144,847	206,326,092 86,195,434 120,130,658 2,168,624 2,727,002 94,463,302 (2,200,000) 109,167,164 5,415,950	199,128,412 77,084,967 122,043,445 2,577,271 4,635,412 87,392,160 (2,000,000) 106,523,569 6,663,150
Total Operating Revenue	85,259,235	94,974,079	102,534,216	114,583,114	113,186,719
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	84,806,658 4,465,311 964,808 * * * * * * 79,376,539	95,170,938 4,288,451 984,677 * * * * 89,897,810	102,186,122 4,933,650 997,882 * * * * 96,254,590	114,643,598 5,062,442 1,173,226 * * * * 108,407,930	116,912,427 5,420,718 1,437,377 + + 67,828,306 42,226,026
Net Operating Income	452,577	(196,859)	348,094	(60,484)	(3,725,708)
Total Non-operating Revenue	2,391,097	1,745,132	1,762,713	1,130,122	1,177,607
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	959,282 817,928 141,354 † (243,247) † 1,675,062	846,867 648,046 198,821 + 79,793 + 818,472	845,270 598,742 246,528 + (6,790) + 924,233	(243,100) 794,039 (54,430) (982,709) 1,713 † 1,371,509	711,673 379,816 794 331,063 146 + 465,788
Excess of Revenue over Expenses	2,843,674	1,548,273	2,110,807	1,069,638	(2,548,101)
Extraordinary Gains/Losses	T	†	Τ	T	T
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	2,843,674 3,101,147 101,427 195,847 †	1,548,273 (717,710) 116,089 316,789 †	2,110,807 2,207,701 220,652 (123,758) †	1,069,638 509,050 123,796 (283,993) †	(2,548,101) (2,724,742) 61,844 † †
Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(39,801) † † †	(2,698,861) † † †	+ + + +	(684,384) † † 283,993	(238,485) † † †

Penobscot Bay Medical Center Rockland, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.570	2.721	3.104	2.664	1.987
Current Ratio without Board Designated and Undesignated Investments	3.570	2.721	3.104	2.664	1.987
Days in Accounts Receivable	41.756	42.895	50.099	46.380	38.424
Acid Test	2.184	.864	1.315	.854	1.136
Days Cash on Hand, Current	97.648	37.532	58.068	36.984	59.100
Days Cash on Hand, Incl Board Designated & Undesignated Investments	97.648	37.532	58.068	36.984	59.100
Average Payment Period, Accounts Payable and Accrued Expenses	39.905	38.774	39.119	38.598	45.041
Average Payment Period, Current Liabilities	44.720	43.453	44.149	43.292	52.033
Capital Structure					
Equity Financing Ratio	.625	.606	.576	.540	.517
Fixed Asset Financing	.531	.474	.586	.640	.614
Cash Flow Divided by Total Debt	.264	.198	.202	.150	.068
Cash Flow Divided by Total Debt with Operating Income Only	.178	.139	.151	.122	.040
Debt Service Coverage Total	4.148	3.336	3.718	2.907	1.514
Debt Service Coverage Total with Operating Income Only	2.949	2.483	2.903	2.457	1.100
Profitablility					
Total Margin	.032	.016	.020	.009	(.022)
Operating Margin	.005	(.002)	.003	(.001)	(.033)
Non Operating Revenue Margin	.841	1.127	.835	1.057	(.462)
Return On Assets	.039	.021	.026	.012	(.029)
Return On Equity	.062	.034	.044	.022	(.056)
Markup	1.788	1.838	1.925	1.847	1.760
Deductible	.425	.447	.453	.458	.439
Markup Adjustment for Deductible	1.061	1.048	1.081	1.023	1.013
Reported Income Index	.917	(2.157)	.956	2.101	.935
Asset Efficiency					
Total Asset Turnover	1.188	1.292	1.264	1.301	1.305
Fixed Asset Turnover	2.540	2.410	2.592	2.628	2.631
Average Age Plant Depreciation Only	11.811	12.958	12.251	12.762	12.901
Other Financial Ratios					
Total Operating Expense Growth	.121	.122	.074	.122	.020
Total Operating Revenue Growth	.066	.122	.080	.122	(.012)
Realized Gains Divided by Non-Operating Revenue	.059	.114 .114	.140	(.048)	.001
Realized Gains Divided by Non-Operating Revenue	.059	.114	.140	(.051)	(000.)
Long Term Debt to Equity	.387	.412	.488	.580	.583
Long Term Debt to Equity	.367	.12		.380	

Penobscot Valley Hospital Lincoln, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	7,304,155 76,868 68,692 1,752,220	4,595,082 78,761 67,483 2,093,997 +	6,922,840 79,872 67,712 2,059,659 +	5,435,014 1,825,926 68,186 2,149,409 +	7,513,442 2,103,482 66,586 2,515,656
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	4,929,506 † 342,241	1,689,232 + 384,301	4,083,663 + 393,715	647,946 + 407,602	2,128,130 + 452,740
Total Non-Current Assets Trustee Held Investments	134,628 8,019,174	281,308 10,883,426 +	238,219 8,104,487 +	335,945 9,445,053	246,848 8,540,339 +
Board Designated and Undesignated Investments Due From Affiliates	1,017,945 †	1,514,500 †	1,180,938 †	921,966 †	920,100 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	(15,007) 19,684 15,052,855 8,056,303 6,996,552	<mark>(6,602)</mark> 2,702,939 15,397,930 8,725,341 6,672,589	(13,558) 277,144 15,635,122 8,975,159 6,659,963	(25,786) 813,604 16,742,906 9,007,637 7,735,269	(11,824) 441,605 16,435,868 9,245,410 7,190,458
Total Unrestricted Assets	15,323,329	15,478,508	15,027,327	14,880,067	16,053,781
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	6,655,390 344,168 3,492,917 1,639,645 † 1,178,660	5,614,896 362,688 2,630,320 1,795,222 + 826,666	5,760,547 258,566 2,809,381 2,454,012 † 238,588	4,706,850 308,237 2,760,979 1,637,634 † †	6,083,669 272,341 2,701,779 3,109,549 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,470,482 5,470,482 † † † † † †	5,853,402 5,853,402 + + + + + + + +	5,596,999 5,596,999 + + + + + + + +	6,356,399 6,356,399 † † † † † †	6,077,180 6,077,180 + + + + +
Fund Balance Unrestricted	3,197,457	4,010,210	3,669,781	3,816,818	3,892,932
Total Liabilities & Equity	15,323,329	15,478,508	15,027,327	14,880,067	16,053,781
Total Restricted Assets Cash and Investments Receivables Other Assets	416,620 416,620 † †	168,655 168,655 † †	161,578 161,578 † †	178,466 178,466 † †	198,954 198,954 † †
Total Restricted Liabilities and Equity	416,620	168,655	161,578	178,466	198,954
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	416,620 † 340,071 76,549	168,655 + 92,106 76,549	161,578 † 85,029 76,549	178,466 † 101,917 76,549	198,954 † 122,405 76,549

Penobscot Valley Hospital Lincoln, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue	26,187,508 6,318,292 19,869,216	28,342,249 8,447,113 19,895,136	28,455,630 8,005,053 20,450,577	32,688,681 8,973,769 23,714,912	33,096,214 9,297,658 23,798,556
Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals	600,042 658,100 7,102,358	865,339 884,230 5,528,920	963,271 810,014 5,153,849	1,089,569 1,218,671 8,381,227	1,028,591 846,680 7,204,570
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	<mark>(603,000)</mark> 18,430,008 698,446	354,000 20,709,760 436,134	292,000 21,236,496 337,431	<mark>(141,000)</mark> 22,140,214 298,795	849,000 23,167,373 238,399
Total Operating Revenue	19,128,454	21,145,894	21,573,927	22,439,009	23,405,772
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	18,724,555 478,759 165,234 * * * * 18,080,562	20,669,745 697,786 374,219 * * * * 19,597,740	21,758,238 767,089 303,157 * * * * 20,687,992	22,380,773 803,342 286,008 * * * * 21,291,423	23,384,614 1,008,864 331,290 33,869 3,088 30,781 12,503,750 9,506,841
Net Operating Income	403,899	476,149	(184,311)	58,236	21,158
Total Non-operating Revenue	55,800	55,037	(26,794)	(26,460)	18,439
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	62,425 30,940 31,485 + (13,047) + 6,422	48,979 3,889 45,090 [†] (1,105) [†] 7,163	(9,145) 9,691 (18,836) † (17,649) † †	(10,949) 15,160 (26,109) + (16,511) + 1,000	14,920 15,359 (439) + 3,214 + 305
Excess of Revenue over Expenses	459,699	531,186	(211,105)	31,776	39,597
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	459,699	531,186	(211,105)	31,776	39,597
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	565,581 31,325 34,044 + 40,513 + +	629,554 92,629 44,637 + (38,898) + +	(340,429) 34,628 (164,939) + 987 + +	147,037 19,890 90,600 + 4,771 + +	76,114 8,495 30,111 + (2,089) + +

*New Data Element in FY 2010

Penobscot Valley Hospital Lincoln, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.250	1.088	1.407	1.351	1.386
Current Ratio without Board Designated and Undesignated Investments	1.097	.818	1.202	1.155	1.235
Days in Accounts Receivable	34.702	36.906	35.400	35.435	39.634
Acid Test	.022	.026	.026	.402	.357
Days Cash on Hand, Current	2.912	2.673	2.566	32.040	35.399
Days Cash on Hand, Incl Board Designated & Undesignated Investments	23.275	30.351	23.101	47.636	50.408
Average Payment Period, Accounts Payable and Accrued Expenses	69.874	48.071	48.850	46.704	44.072
Average Payment Period, Current Liabilities	133.138	102.616	100.166	79.620	99.239
Capital Structure					
Equity Financing Ratio	.209	.259	.244	.257	.242
Fixed Asset Financing	.782	.877	.840	.822	.845
Cash Flow Divided by Total Debt	.077	.107	.049	.075	.086
Cash Flow Divided by Total Debt with Operating Income Only	.073	.102	.051	.078	.085
Debt Service Coverage Total	1.656	2.232	1.290	2.059	2.157
Debt Service Coverage Total with Operating Income Only	1.572	2.155	1.331	2.107	2.129
Profitablility					
Total Margin	.024	.025	(.010)	.001	.002
Operating Margin	.021	.023	(.009)	.003	.001
Non Operating Revenue Margin	.121	.104	.127	(.833)	.466
Return On Assets	.030	.034	(.014)	.002	.002
Return On Equity	.144	.132	(.058)	.008	.010
Markup	1.436	1.392	1.323	1.474	1.425
Deductible	.271	.195	.181	.256	.218
Markup Adjustment for Deductible	1.057	1.125	1.086	1.099	1.117
Reported Income Index	.813	.654	.620	.216	.520
Asset Efficiency					
Total Asset Turnover	1.252	1.370	1.434	1.506	1.459
Fixed Asset Turnover	2.734	3.169	3.239	2.901	3.255
Average Age Plant Depreciation Only	16.827	12.504	11.700	11.213	9.164
Other Financial Ratios					
Total Operating Expense Growth	.167	.104	.053	.029	.045
Total Operating Revenue Growth	.172	.105	.020	.040	.043
Realized Gains Divided by Non-Operating Revenue	.564	.819	.703	.987	(.024)
Realized Gains Divided by Net Income	.068	.085	.089	(.822)	(.011)
Long Term Debt to Equity	1.711	1.460	1.525	1.665	1.561

Redington-Fairview General Hospital Skowhegan, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	32,476,294 17,956,980 +	39,165,425 27,145,853	38,639,974 22,498,768	40,793,431 25,584,037	47,529,396 31,093,241
Net Patient Accounts Receivable Due from Affiliates	9,192,234 †	6,790,157 †	7,490,580 †	7,037,536 †	7,759,417 †
Third Party Settlements Receivable Other Accounts Receivable Inventory	4,008,673 323,578 905,868	3,763,273 403,127 966,130	6,954,598 385,177 1,123,500	6,287,494 399,226 1,145,036	6,759,404 361,630 1,231,570
Other Current Assets	88,961	96,885	187,351	340,102	324,134
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	21,959,060 † 12,178,148	23,479,327 † 13,611,610	49,736,308 14,212,605 13,143,161	49,832,326 4,419,892 12,556,031	47,166,722 1,278,992 13,830,132
Due From Affiliates Investments in Affiliates	12,170,140 † †	+	+	12,330,031 † †	+
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	1,001,588 29,077,759 20,298,435 8,779,324	837,295 30,703,467 21,673,045 9,030,422	1,210,395 44,676,276 23,506,129 21,170,147	1,520,447 57,164,449 25,828,493 31,335,956	1,101,465 60,450,444 29,494,311 30,956,133
Total Unrestricted Assets	54,435,354	62,644,752	88,376,282	90,625,757	94,696,118
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	4,061,320 175,000 3,874,317 † † 12,003	7,143,313 185,000 6,375,959 † † 582,354	9,185,320 610,000 7,995,320 † † 580,000	10,682,889 635,000 9,425,889 † † 622,000	10,572,468 655,000 9,295,468 + + 622,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	4,141,924 4,141,924 † †	6,989,980 3,956,924 † †	30,248,509 25,715,378 † †	32,441,858 25,080,377 † †	33,188,994 24,655,978 † †
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † †	+ 3,033,056 +	+ 4,533,131 +	+ 7,361,481 +	+ 8,533,016 +
Fund Balance Unrestricted	46,232,110	48,511,459	48,942,453	47,501,010	50,934,656
Total Liabilities & Equity	54,435,354	62,644,752	88,376,282	90,625,757	94,696,118
Total Restricted Assets Cash and Investments Receivables Other Assets	624,223 624,223 † †	639,730 639,730 † †	722,362 722,362 † †	772,513 772,513 † †	779,058 779,058 † †
Total Restricted Liabilities and Equity	624,223	639,730	722,362	772,513	779,058
Total Restricted Fund Balance Total Liabilities	624,223	639,730 †	722,362	772,513	779,058 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	624,223 †	639,730 †	722,362 †	772,513 †	779,058 †

Redington-Fairview General Hospital Skowhegan, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	94,367,464 35,039,812 59,327,652 1,288,195 3,183,776 43,586,108 + 46,309,385 484,025	86,664,815 31,089,265 55,575,550 1,446,806 1,833,549 33,833,201 + 49,551,259 527,127	88,048,194 32,363,760 55,684,434 1,068,676 3,723,610 28,989,843 † 54,266,065 436,142	86,798,235 28,258,237 58,539,998 1,152,549 4,212,178 22,736,224 + 58,697,284 901,822	92,954,345 26,280,881 66,673,464 1,486,131 3,689,131 23,208,687 † 64,570,396 887,884
Total Operating Revenue	46,793,410	50,078,386	54,702,207	59,599,106	65,458,280
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	40,247,055 1,773,068 265,166 * * * * 38,208,821	46,520,776 1,792,832 254,281 * * * * 44,473,663	51,796,346 1,833,084 247,188 * * * * 49,716,074	56,484,502 2,322,364 234,811 * * * * 53,927,327	64,344,038 3,673,810 1,246,385 194,153 62,045 132,108 36,660,838 22,568,852
Net Operating Income	6,546,355	3,557,610	2,905,861	3,114,604	1,114,242
Total Non-operating Revenue	1,850,576	2,260,113	2,052,471	1,871,583	520,790
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,818,105 1,818,105 + + (48,005) + 80,476	2,233,588 2,233,588 + + (41,438) + 67,963	1,902,081 1,902,081 + (79,776) + 230,166	1,759,916 1,759,916 + (51,478) + 163,145	675,029 675,029 † (253,285) † 99,046
Excess of Revenue over Expenses Extraordinary Gains/Losses	8,396,931 †	5,817,723 †	4,958,332 †	4,986,187 †	1,635,032 †
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital	8,396,931 8,274,766 25,438	5,817,723 2,294,857 34,804	4,958,332 513,626 †	4,986,187 (1,441,443)	1,635,032 3,433,646 †
Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(147,603) † † † † †	1,469,073 (5,042,250) + + + 15,507	(3,057,804) (1,469,534) + + * 82,632	(3,557,280) (2,870,350) + + + + +	2,121,835 (323,221) † † †

Redington-Fairview General Hospital Skowhegan, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	10.995	7.388	5.638	4.994	5.804
Current Ratio without Board Designated and Undesignated Investments	7.996	5.483	4.207	3.819	4.496
Days in Accounts Receivable	72.451	50.017	50.383	43.762	43.862
Acid Test	4.421 170.357	3.800 221.522	2.449 164.362	2.395 172.411	2.941 187.061
Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments	285.890	332.599	260.377	257.027	270.265
Average Payment Period, Accounts Payable and Accrued Expenses	36.755	52.031	58.409	63.521	55.923
Average Payment Period, Accounts Payable and Accided Expenses	38.529	58.293	67.102	71.992	63.605
	50.529	56.295	07.102	71.992	05.005
Capital Structure Equity Financing Ratio	.849	.774	.554	.524	.538
Fixed Asset Financing	.049	.438	1.215	.800	.796
Cash Flow Divided by Total Debt	1.240	.538	.172	.169	.121
Cash Flow Divided by Total Debt with Operating Income Only	1.014	.379	.120	.126	.109
Debt Service Coverage Total	18.629	18.321	16.286	8.929	3.484
Debt Service Coverage Total with Operating Income Only	15.325	13.056	11.537	6.714	3.207
Profitablility					
Total Margin	.173	.111	.087	.081	.025
Operating Margin	.140	.071	.053	.052	.017
Non Operating Revenue Margin	.220	.388	.414	.375	.319
Return On Assets	.154	.093	.056	.055	.017
Return On Equity	.182	.120	.101	.105	.032
Markup	2.357	1.874	1.708	1.553	1.458
Deductible	.462	.390	.329	.262	.250
Markup Adjustment for Deductible	1.274	1.147	1.149	1.150	1.098
Reported Income Index	1.015	2.552	11.504	(3.459)	.476
Asset Efficiency					
Total Asset Turnover	.894	.835	.642	.678	.697
Fixed Asset Turnover	5.330	5.546	2.584	1.902	2.115
Average Age Plant Depreciation Only	11.448	12.089	12.823	11.122	8.028
Other Financial Ratios					
Total Operating Expense Growth	.020	.156	.113	.091	.139
Total Operating Revenue Growth	.169	.070	.092	.090	.098
Realized Gains Divided by Non-Operating Revenue	† +	† †	† +	† +	† +
Realized Gains Divided by Net Income	.090	.082	.525	.528	.484
Long Term Debt to Equity	.090	.082	.525	.528	.484

Rumford Community Hospital Rumford, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	6,920,573 407,891 48,297 2,754,221 11,505 3,438,745 † 213,154	8,460,953 1,628,543 48,324 3,315,993 11,872 3,197,522 † 192,658	6,861,883 623,705 48,372 4,203,263 18,400 1,657,159 † 219,730	7,340,581 174,130 48,421 5,115,311 20,148 1,465,258 † 210,120	6,693,546 139,186 48,447 3,717,083 11,478 2,422,895 † 206,143
Other Current Assets Total Non-Current Assets	46,760	66,041	91,254	307,193	148,314
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	10,065,221 † 1,664,407 † †	10,462,668 + 1,921,478 + + +	13,915,703 † 1,951,470 † †	15,574,324 + 1,459,874 + + +	15,488,375 + 1,714,134 + +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	398,107 19,309,420 11,306,713 8,002,707	218,731 20,441,700 12,119,241 8,322,459	837,282 24,202,791 13,075,840 11,126,951	256,642 28,048,094 14,190,286 13,857,808	171,700 28,933,823 15,331,282 13,602,541
Total Unrestricted Assets	16,985,794	18,923,621	20,777,586	22,914,905	22,181,921
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	2,220,618 525,579 1,676,714 † 18,325	1,780,535 14,040 1,766,495 + + +	2,463,291 14,688 2,438,448 † † 10,155	3,472,252 15,366 1,924,795 † † 1,532,091	4,474,857 28,691 2,086,493 + + 2,359,673
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	4,688,750 969,345 + + 3,394,755 324,650	4,437,631 748,333 + + 3,692,227 (2,929)	5,020,019 733,585 + + 4,287,131 (697)	4,893,246 718,159 928,516 + + 3,254,026 (7,455)	4,063,872 721,996 + + 3,369,998 (28,122)
Fund Balance Unrestricted	10,076,426	12,705,454	13,294,276	14,549,407	13,643,192
Total Liabilities & Equity	16,985,794	18,923,620	20,777,586	22,914,905	22,181,921
Total Restricted Assets Cash and Investments Receivables Other Assets	829,619 829,619 † †	907,721 907,721 † †	902,205 902,205 † †	834,415 834,415 † †	879,803 879,803 + +
Total Restricted Liabilities and Equity	829,619	907,721	902,205	834,415	879,803
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	505,025 324,594 242,120 262,905	560,663 347,058 230,217 330,446	536,731 365,474 274,439 262,292	463,892 370,523 213,781 250,111	499,321 380,482 245,767 253,554

Rumford Community Hospital Rumford, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	38,959,123 10,077,907 28,881,216 582,767 1,248,029 14,029,314 † 23,099,013 369,677	46,110,482 8,352,029 37,758,453 812,007 1,561,303 15,967,741 † 27,769,431 201,564	48,748,002 11,662,039 37,085,963 500,876 1,542,509 17,578,851 † 29,125,766 85,548	54,505,241 11,809,806 42,695,435 579,976 1,794,612 20,025,951 † 32,104,702 112,221	53,398,247 11,057,422 42,340,825 741,037 2,027,494 18,920,839 † 31,708,877 347,447
Total Operating Revenue	23,468,690	27,970,995	29,211,314	32,216,923	32,056,324
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	22,396,573 769,186 93,289 * * * * * 21,534,098	25,747,364 986,377 58,517 * * * * * 24,702,470	28,662,917 1,100,344 49,753 * * * * 27,512,820	30,871,168 1,175,309 44,832 * * * * 29,651,027	33,244,089 1,248,659 46,908 78,940 † 78,940 22,464,958 9,404,624
Net Operating Income	1,072,117	2,223,631	548,397	1,345,755	(1,187,765)
Total Non-operating Revenue	271,340	546,590	117,088	(61,112)	191,156
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	157,846 157,846 † † † † † 113,494	255,034 62,658 192,376 + + + 291,556	67,562 67,368 194 † † † 49,526	(121,080) 56,044 (177,124) + + + 59,968	140,255 57,052 83,203 † † † 50,901
Excess of Revenue over Expenses	1,343,457	2,770,221	665,485	1,284,643	(996,609)
Extraordinary Gains/Losses	+	+	†	†	†
Total Surplus/Deficit	1,343,457	2,770,221	665,485	1,284,643	(996,609)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,254,465 189,863 (8,650) † † † † (270,205)	2,635,509 152,184 (286,896) + + + + + + + +	588,819 5,901 (82,567) + + + + + + + +	1,255,131 231,494 (261,006) + + + + + + + + +	(691,880) 231,494 73,235 † † † † † †

Rumford Community Hospital Rumford, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.866	5.831	3.578	2.535	1.879
Current Ratio without Board Designated and Undesignated Investments	3.117	4.752	2.786	2.114	1.496
Days in Accounts Receivable	43.521	43.585	52.675	58.156	42.787
Acid Test	.205	.942	.273	.064	.042
Days Cash on Hand, Current	7.699	24.719	8.900	2.735	2.140
Days Cash on Hand, Incl Board Designated & Undesignated Investments	35.789	53.043	34.743	20.679	21.695
Average Payment Period, Accounts Payable and Accrued Expenses	28.297	26.040	32.291	23.658	23.802
Average Payment Period, Current Liabilities	37.477	26.247	32.620	42.678	51.049
Capital Structure					
Equity Financing Ratio	.593	.671	.640	.635	.615
Fixed Asset Financing	.121	.090	.066	.052	.053
Cash Flow Divided by Total Debt	.306	.604	.236	.294	.030
Cash Flow Divided by Total Debt with Operating Income Only	.266	.516	.220	.301	.007
Debt Service Coverage Total	9.372	6.532	28.461	42.083	4.801
Debt Service Coverage Total with Operating Income Only	8.219	5.596	26.625	43.110	1.731
Profitablility					
Total Margin	.057	.097	.023	.040	(.031)
Operating Margin	.046	.079	.019	.042	(.037)
Non Operating Revenue Margin	.202	.197	.176	(.048)	(.192)
Return On Assets	.079	.146	.032	.056	(.045)
Return On Equity	.133	.218	.050	.088	(.073)
Markup	1.756	1.799	1.704	1.769	1.617
Deductible	.360	.346	.361	.367	.354
Markup Adjustment for Deductible	1.130	1.179	1.090	1.121	1.048
Reported Income Index	1.065	1.054	1.130	1.024	1.100
Asset Efficiency					
Total Asset Turnover	1.398	1.507	1.412	1.403	1.454
Fixed Asset Turnover	2.933	3.361	2.625	2.325	2.357
Average Age Plant Depreciation Only	14.700	12.287	11.883	12.074	12.278
Other Financial Ratios					
Total Operating Expense Growth	.108	.150	.113	.077	.077
Total Operating Revenue Growth	.066	.192	.044	.103	(.005)
Realized Gains Divided by Non-Operating Revenue	+	.352	.002	2.898	.435
Realized Gains Divided by Net Income	+	.069	.000	(.138)	(.083)
Long Term Debt to Equity	.096	.059	.055	.049	.053

Sebasticook Valley Hospital Pittsfield, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	4,981,259 1,116,608 160,813 1,403,536 30,629 1,661,411 161,913 211,728 234,621	7,669,991 1,385,595 162,635 3,601,524 35,617 1,790,311 158,548 224,135 311,626	6,593,231 1,915,305 155,531 2,903,983 9,273 1,018,345 42,036 256,101 292,657	9,736,102 4,169,526 153,054 1,934,503 547 2,940,222 27,387 242,042 268,821	8,189,239 5,276,074 150,580 2,056,480 73,596 65,074 20,843 256,042 290,550
Total Non-Current Assets	12,523,426	13,482,008	17,140,288	15,570,721	19,386,046
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	+ 1,822,583 + + 2,298,288 18,618,483 10,215,928 8,402,555	+ 1,886,845 + 3,052,048 19,814,384 11,271,269 8,543,115	+ 2,092,766 + 5,775,974 21,724,536 12,452,988 9,271,548	+ 4,338,647 + 1,602,173 22,843,785 13,213,884 9,629,901	+ 6,678,663 + 3,034,420 24,221,906 14,548,943 9,672,963
Total Unrestricted Assets	17,504,685	21,151,999	23,733,519	25,306,823	27,575,285
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	3,287,779 474,268 1,909,614 534,759 369,138	6,399,093 498,226 2,164,417 3,480,531 255,919 †	6,492,653 616,450 2,715,302 2,948,570 212,331	6,451,175 625,362 2,627,988 2,959,264 238,561 †	6,282,861 648,532 2,691,489 2,700,950 241,890 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,171,473 5,017,126 + + + + 154,347	4,806,056 4,518,983 + + + + 287,073	4,746,195 4,523,981 + + + + 222,214	4,342,863 4,121,339 + + + + 221,524	4,952,488 3,473,203 1,276,698 + + + 202,587
Fund Balance Unrestricted	9,045,433	9,946,850	12,494,671	14,512,785	16,339,936
Total Liabilities & Equity	17,504,685	21,151,999	23,733,519	25,306,823	27,575,285
Total Restricted Assets Cash and Investments Receivables Other Assets	539,330 539,330 † †	557,988 557,988 † †	420,813 420,813 † †	446,444 446,444 † †	506,387 506,387 † †
Total Restricted Liabilities and Equity	539,330	557,988	420,813	446,444	506,387
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	539,330 † 150,215 389,115	557,988 † 141,375 416,613	420,813 † 64,961 355,852	446,444 † 98,839 347,605	506,387 † 153,748 352,639

Sebasticook Valley Hospital Pittsfield, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	37,963,436 9,084,908 28,878,528 1,527,353 831,759 15,871,972 + 19,732,352	43,973,468 9,650,692 34,322,776 1,378,085 1,661,649 16,901,756 † 24,031,978	51,362,044 10,939,638 40,422,406 1,693,932 1,841,200 19,490,837 (1,300,000) 29,636,075	53,280,370 11,678,408 41,601,962 2,066,860 1,628,972 20,151,830 (1,353,182) 30,785,890	56,729,621 12,358,072 44,371,549 2,842,765 2,258,561 20,687,705 (383,633) 31,324,223
Other Operating Revenue Total Operating Revenue	840,076	1,055,206	934,452	779,984	622,093
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	20,572,428 19,628,027 1,019,140 251,815 * * * * 18,357,072	25,087,184 24,338,157 1,069,301 229,888 * * * * 23,038,968	30,570,527 27,988,023 1,192,108 224,883 * * * * 26,571,032	31,565,874 29,944,818 1,340,295 228,305 * * * * 28,376,218	31,946,316 30,580,998 1,385,409 210,251 118,978 31,312 87,666 17,838,855 11,027,505
Net Operating Income	944,401	749,027	2,582,504	1,621,056	1,365,318
Total Non-operating Revenue	122,969	167,876	172,344	73,424	233,154
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	165,404 84,564 80,840 + + + (42,435)	169,069 90,540 78,529 + + (1,193)	169,893 66,277 103,616 + + + 2,451	59,934 120,901 (60,967) + + + 13,490	234,650 219,622 15,028 + (139) + (1,357)
Excess of Revenue over Expenses	1,067,370	916,903	2,754,848	1,694,480	1,598,472
Extraordinary Gains/Losses Total Surplus/Deficit	+ 1,067,370	+ 916,903	+ 2,754,848	+ 1,694,480	+ 1,598,472
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,119,676 42,710 9,596 + + + + + +	901,417 74,704 41,810 + (132,000) + + + +	2,547,821 129,331 (187,128) + (149,230) + + +	2,018,114 74,563 119,450 † 129,621 † †	1,777,063 19,858 220,537 † (61,804) † †

Sebasticook Valley Hospital Pittsfield, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.069	1.493	1.338	2.182	2.366
Current Ratio without Board Designated and Undesignated Investments	1.515	1.199	1.015	1.509	1.303
Days in Accounts Receivable	25.962	54.700	35.766	22.936	23.963
Acid Test	.389	.242	.319	.670	.864
Days Cash on Hand, Current	25.056	24.286	28.208	55.157	67.843
Days Cash on Hand, Incl Board Designated & Undesignated Investments	60.804	53.883	56.714	110.519	151.339
Average Payment Period, Accounts Payable and Accrued Expenses	37.456	33.951	36.986	33.534	33.649
Average Payment Period, Current Liabilities	64.487	100.377	88.440	82.318	78.548
Capital Structure					
Equity Financing Ratio	.517	.470	.526	.573	.593
Fixed Asset Financing	.597	.529	.488	.428	.359
Cash Flow Divided by Total Debt	.247	.177	.351	.281	.266
Cash Flow Divided by Total Debt with Operating Income Only	.232	.162	.336	.274	.245
Debt Service Coverage Total	3.031	3.147	5.769	3.863	3.823
Debt Service Coverage Total with Operating Income Only	2.872	2.909	5.531	3.776	3.543
Profitablility					
Total Margin	.052	.036	.090	.054	.050
Operating Margin	.046	.030	.084	.051	.043
Non Operating Revenue Margin	.115	.183	.063	.043	.146
Return On Assets	.061	.043	.116	.067	.058
Return On Equity	.118	.092	.220	.117	.098
Markup	1.977	1.850	1.869	1.805	1.875
Deductible	.418	.384	.379	.378	.365
Markup Adjustment for Deductible	1.168	1.156	1.172	1.132	1.199
Reported Income Index	.953	1.017	1.081	.840	.875
Asset Efficiency					
Total Asset Turnover	1.182	1.194	1.295	1.250	1.167
Fixed Asset Turnover	2.448	2.937	3.297	3.278	3.303
Average Age Plant Depreciation Only	10.024	10.541	10.446	9.859	10.502
Other Financial Ratios					
Total Operating Expense Growth	.139	.240	.150	.070	.021
Total Operating Revenue Growth	.173	.219	.219	.033	.012
Realized Gains Divided by Non-Operating Revenue	.657	.468	.601	(.830)	.064
Realized Gains Divided by Net Income	.076	.086	.038	(.036)	.009
Long Term Debt to Equity	.555	.454	.362	.284	.213
				01	1215

Southern Maine Medical Center Biddeford, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	23,678,603 5,334,468 926,807 10,897,518 †	28,278,254 8,785,693 3,440,978 10,734,467 †	6,593,231 1,915,305 155,531 2,903,983 9,273	9,736,102 4,169,526 153,054 1,934,503 547	42,380,291 11,643,324 748,939 17,739,548 †
Other Accounts Receivable Inventory Other Current Assets	4,249,682 449,165 941,199 879,764	3,775,184 117,691 907,378 516,863	1,018,345 42,036 256,101 292,657	2,940,222 27,387 242,042 268,821	9,741,310 120,134 1,487,970 899,066
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	54,330,688 274,103 18,999,373 100,000 544,705 975,717 85,339,592 51,902,802 33,436,790	73,558,982 9,152,071 21,016,055 100,000 544,705 1,503,528 97,134,890 55,892,267 41,242,623	17,140,288 + 2,092,766 + + 5,775,974 21,724,536 12,452,988 9,271,548	15,570,721 + 4,338,647 + 1,602,173 22,843,785 13,213,884 9,629,901	91,208,865 150,011 21,576,520 61,341 † 1,814,331 147,929,537 80,322,875 67,606,662
Total Unrestricted Assets	78,009,291	101,837,236	23,733,519	25,306,823	133,589,156
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	9,609,205 825,000 8,748,708 + + 35,497	12,947,685 865,000 12,056,167 + + 26,518	6,492,653 616,450 2,715,302 2,948,570 212,331 †	6,451,175 625,362 2,627,988 2,959,264 238,561 †	17,933,295 3,255,549 8,781,938 + 5,695,582 200,226
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	9,759,430 8,921,463 + + * 837,967 †	26,030,810 24,723,327 + + 1,307,483 +	4,746,195 4,523,981 + + + + 222,214	4,342,863 4,121,339 + + + + 221,524	35,124,094 33,440,767 + + 1,683,327 +
Fund Balance Unrestricted	58,640,656	62,858,741	12,494,671	14,512,785	80,531,767
Total Liabilities & Equity	78,009,291	101,837,236	23,733,519	25,306,823	133,589,156
Total Restricted Assets Cash and Investments Receivables Other Assets	9,432,082 5,910,807 2,925,700 595,575	12,194,973 9,015,708 2,542,851 636,414	420,813 420,813 † †	446,444 446,444 † †	2,151,292 1,304,728 272,176 574,388
Total Restricted Liabilities and Equity	9,432,082	12,194,973	420,813	446,444	2,151,292
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	9,432,082 † 7,782,316 1,649,766	12,194,973 † 10,615,738 1,579,235	420,813 † 64,961 355,852	446,444 † 98,839 347,605	2,151,292 † 608,583 1,542,709

Southern Maine Medical Center Biddeford, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	187,851,556 91,963,537 95,888,019 4,092,231 4,081,120 88,094,468 (118,171) 91,701,908 3,338,423	203,489,975 96,814,027 106,675,948 3,171,766 5,428,915 99,987,556 (45,000) 94,946,738 3,313,729	51,362,044 10,939,638 40,422,406 1,693,932 1,841,200 19,490,837 (1,300,000) 29,636,075 934,452	53,280,370 11,678,408 41,601,962 2,066,860 1,628,972 20,151,830 (1,353,182) 30,785,890 779,984	306,620,106 101,925,384 204,694,722 5,377,394 9,201,104 145,103,000 (1,141,000) 148,079,608 3,604,349
Total Operating Revenue	95,040,331	98,260,467	30,570,527	31,565,874	151,683,957
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	94,930,554 4,398,812 544,861 * * * * * 89,986,881	97,520,457 4,525,482 450,984 * * * * 92,543,991	27,988,023 1,192,108 224,883 * * * * 26,571,032	29,944,818 1,340,295 228,305 * * * * 28,376,218	150,657,863 9,063,031 1,959,687 519,413 41,208 478,205 72,360,907 66,754,825
Net Operating Income	109,777	740,010	2,582,504	1,621,056	1,026,094
Total Non-operating Revenue	742,956	4,979,361	172,344	73,424	1,750,749
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	647,537 647,537 † † (23,351) † 118,770	4,853,732 4,853,732 † † † † † 125,629	169,893 66,277 103,616 + + + 2,451	59,934 120,901 (60,967) † † † 13,490	2,140,830 3,852 262,404 1,874,574 + (441,953) 51,872
Excess of Revenue over Expenses	852,733	5,719,371	2,754,848	1,694,480	2,776,843
Extraordinary Gains/Losses	†	+	†	†	+
Total Surplus/Deficit	852,733	5,719,371	2,754,848	1,694,480	2,776,843
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	3,332,908 871,943 1,530,027 †	4,218,085 49,832 (1,630,709) †	2,547,821 129,331 (187,128) †	2,018,114 74,563 119,450 †	6,386,138 1,379,528 † †
Transfers From/To Affiliates Mergers Consolidations with Support	78,205 † †	79,591 † †	(149,230) † †	129,621 † †	(254,828) † †
Other Changes	†	+	+	+	2,484,595

Southern Maine Medical Center Biddeford, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.441	3.807	1.338	2.182	3.566
Current Ratio without Board Designated and Undesignated Investments	2.464	2.184	1.015	1.509	2.363
Days in Accounts Receivable	43.375	41.266	35.766	22.936	43.726
Acid Test	.652	.944	.319	.670	.691
Days Cash on Hand, Current	25.244	47.989	28.208	55.157	31.944
Days Cash on Hand, Incl Board Designated & Undesignated Investments	101.844	130.476	56.714	110.519	87.564
Average Payment Period, Accounts Payable and Accrued Expenses	35.272	47.320	36.986	33.534	22.638
Average Payment Period, Current Liabilities	38.742	50.819	88.440	82.318	46.228
Capital Structure					
Equity Financing Ratio	.752	.617	.526	.573	.603
Fixed Asset Financing	.267	.599	.488	.428	.495
Cash Flow Divided by Total Debt	.271	.263	.351	.281	.223
Cash Flow Divided by Total Debt with Operating Income Only	.233	.135	.336	.274	.190
Debt Service Coverage Total	4.342	8.382	5.769	3.863	2.682
Debt Service Coverage Total with Operating Income Only	3.786	4.480	5.531	3.776	2.342
Profitablility					
Total Margin	.009	.055	.090	.054	.018
Operating Margin	.001	.008	.084	.051	.007
Non Operating Revenue Margin	.871	.871	.063	.043	.630
Return On Assets	.011	.056	.116	.067	.021
Return On Equity	.015	.091	.220	.117	.034
Markup	2.014	2.121	1.869	1.805	2.059
Deductible	.469	.491	.379	.378	.473
Markup Adjustment for Deductible	1.086	1.095	1.172	1.132	1.096
Reported Income Index	.256	1.356	1.081	.840	.231
Asset Efficiency					
Total Asset Turnover	1.228	1.014	1.295	1.250	1.149
Fixed Asset Turnover	2.842	2.382	3.297	3.278	2.244
Average Age Plant Depreciation Only	11.799	12.351	10.446	9.859	8.863
Other Financial Ratios					
Total Operating Expense Growth	.053	.027	.150	.070	.146
Total Operating Revenue Growth	.053	.034	.219	.033	.140
Realized Gains Divided by Non-Operating Revenue	+	+	.601	(.830)	.150
Realized Gains Divided by Net Income	+	+	.038	(.036)	.094
Long Term Debt to Equity	.152	.393	.362	.284	.415

Spring Harbor Hospital Westbrook, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	9,935,541 1,840,779 463,417 2,965,471 † 4,306,757	7,429,212 4,511,287 464,039 2,043,362 † †	7,255,290 3,877,588 401,633 2,264,098 177,299 †	10,456,187 7,490,331 445,244 1,275,612 † 831,163	10,892,175 8,735,460 444,397 1,078,034 94,897 177,542
Other Accounts Receivable Inventory Other Current Assets	+ 120,752 238,365	† 145,630 264,894	† 176,652 358,020	131,230 214,953 67,654	† 249,042 112,803
Total Non-Current Assets Trustee Held Investments	25,629,128 +	28,944,075 +	27,423,755 †	22,511,928 +	21,922,445 †
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	† † †	+ + +	+ + + +	+ + + +	209,360 † †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	289,517 29,511,844 4,172,233 25,339,611	4,859,290 29,682,288 5,597,503 24,084,785	4,535,135 29,792,858 6,904,238 22,888,620	703,897 28,108,088 6,300,057 21,808,031	849,793 28,190,418 7,327,126 20,863,292
Total Unrestricted Assets	35,564,669	36,373,287	34,679,045	32,968,115	32,814,620
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	4,447,258 541,620 2,294,419 † 1,611,219 †	5,347,123 562,012 3,107,954 + 1,677,157 +	3,439,408 587,419 2,851,989 † † †	2,304,329 607,842 1,696,487 † † †	3,275,859 633,280 2,502,554 + 140,025 +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	24,174,670 23,944,670 + + + + 230,000	23,612,658 23,382,658 + + + + + 230,000	23,025,239 22,795,239 + + + + + 230,000	22,417,398 22,187,398 + + + + 230,000	21,785,617 21,555,617 + + + + 230,000
Fund Balance Unrestricted	6,942,741	7,413,506	8,214,398	8,246,388	7,753,144
Total Liabilities & Equity	35,564,669	36,373,287	34,679,045	32,968,115	32,814,620
Total Restricted Assets Cash and Investments Receivables Other Assets	406,504 406,504 † †	540,130 540,130 † †	473,901 421,037 + 52,864	427,056 427,056 † †	413,635 413,635 † †
Total Restricted Liabilities and Equity	406,504	540,130	473,901	427,056	413,635
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	406,504 † 406,504 †	540,130 † 190,130 350,000	473,901 † 123,901 350,000	427,056 † 77,056 350,000	413,635 † 63,635 350,000

Spring Harbor Hospital Westbrook, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	42,756,709 38,814,296 3,942,413 4,350,050 522,345 8,330,250 † 29,554,064 729,046	44,139,222 39,245,157 4,894,065 4,134,741 323,023 10,152,645 † 29,528,813 941,202	48,474,557 42,705,413 5,769,144 5,756,541 523,029 10,006,367 (500,000) 32,688,620 1,028,123	46,090,875 43,442,618 2,648,257 5,633,874 529,243 9,197,558 † 30,730,200 1,012,055	46,972,182 44,091,449 2,880,733 5,509,905 597,104 10,617,764 † 30,247,409 1,081,619
Total Operating Revenue	30,283,110	30,470,015	33,716,743	31,742,255	31,329,028
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	29,608,005 1,471,787 1,283,549 * * * * * * 26,852,669	29,885,477 1,447,628 1,220,450 * * * * * 27,217,399	32,996,445 1,338,113 1,205,922 * * * * * 30,452,410	31,354,555 1,182,063 1,187,649 * * * * 28,984,843	31,022,849 1,038,319 1,146,337 77,451 10,717 66,734 21,606,625 7,154,117
Net Operating Income	675,105	584,538	720,298	387,700	306,179
Total Non-operating Revenue	99,407	782,495	23,267	25,711	100,577
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	109,546 109,546 † † (10,139) †	133,328 133,328 + + (833) 650,000	19,308 19,308 + + + 891 3,068	25,711 25,711 + + + + +	100,577 100,605 (28) † † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	774,512 †	1,367,033	743,565	413,411 †	406,756 †
Total Surplus/Deficit	774,512	1,367,033	743,565	413,411	406,756
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	770,712 † † † †	470,765 192,498 † †	800,892 69,105 + +	31,990 88,336 + +	(493,244) † † †
Transfers From/To Affiliates Mergers Consolidations with Support	(3,800) † †	(1,088,766) † +	(11,778) † †	(469,757) † †	(900,000) † +
Other Changes	, †	+	+	+	+

Spring Harbor Hospital Westbrook, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.234	1.389	2.109	4.538	3.389
Current Ratio without Board Designated and Undesignated Investments	2.234	1.389	2.109	4.538	3.325
Days in Accounts Receivable	36.624	25.258	25.281	15.151	13.009
Acid Test	.518	.930	1.244	3.444	2.802
Days Cash on Hand, Current	29.891	63.858	49.337	95.998	111.746
Days Cash on Hand, Incl Board Designated & Undesignated Investments	29.891	63.858	49.337	95.998	114.294
Average Payment Period, Accounts Payable and Accrued Expenses	29.765	39.891	32.882	20.523	30.463
Average Payment Period, Current Liabilities	57.693	68.630	39.654	27.876	39.877
Capital Structure					
Equity Financing Ratio	.195	.204	.237	.250	.236
Fixed Asset Financing	.945	.971	.996	1.017	1.033
Cash Flow Divided by Total Debt	.078	.097	.079	.065	.058
Cash Flow Divided by Total Debt with Operating Income Only	.075	.070	.078	.063	.054
Debt Service Coverage Total	1.103	2.290	1.860	1.568	1.477
Debt Service Coverage Total with Operating Income Only	1.072	1.846	1.846	1.553	1.420
Profitablility					
Total Margin	.025	.044	.022	.013	.013
Operating Margin	.022	.019	.021	.012	.010
Non Operating Revenue Margin	.128	.572	.031	.062	.247
Return On Assets	.022	.038	.021	.013	.012
Return On Equity	.112	.184	.091	.050	.052
Markup	1.469	1.508	1.500	1.502	1.549
Deductible	.195	.230	.206	.200	.226
Markup Adjustment for Deductible	1.187	1.169	1.197	1.209	1.207
Reported Income Index	1.005	2.904	.928	12.923	(.825)
Asset Efficiency					
Total Asset Turnover	.854	.859	.973	.964	.958
Fixed Asset Turnover	1.195	1.265	1.473	1.456	1.502
Average Age Plant Depreciation Only	2.835	3.867	5.160	5.330	7.057
Other Financial Ratios					
Total Operating Expense Growth	.071	.009	.104	(.050)	(.011)
Total Operating Revenue Growth	.071	.006	.107	(.059)	(.013)
Realized Gains Divided by Non-Operating Revenue	+	+	+	t t	(.000)
Realized Gains Divided by Net Income	+	+	+	+	(.000)
Long Term Debt to Equity	3.449	3.154	2.775	2.691	2,780

St. Andrews Hospital Boothbay Harbor, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	4,277,140	4,505,442	5,812,643	4,744,227	6,539,277
Cash and Investment	918,898	1,103,146	2,261,956	1,416,137	2,034,310
Current Assets Whose Use is Limited	178,534	179,820	175,014	171,364	463,890
Net Patient Accounts Receivable	2,559,468	2,499,495	2,555,881	2,471,491	2,248,141
Due from Affiliates	67,889	188,248	285,404	172,506	992,778
Third Party Settlements Receivable	+	+	+	+	+
Other Accounts Receivable	61,154	61,153	61,154	29,897	+
Inventory	292,162	308,613	226,597	246,899	258,303
Other Current Assets	199,035	164,967	246,637	235,933	541,855
Total Non-Current Assets Trustee Held Investments	20,640,574 +	22,424,948 +	24,781,413 +	23,948,216	23,443,129 +
Board Designated and Undesignated Investments	3,670,232	4,044,611	3,054,110	3,163,775	3,765,485
Due From Affiliates	†	+	†	†	†
Investments in Affiliates	90,000	90,000	277,501	597,000	597,000
Other Non-current Assets	367,686	347,380	535,592	75,365	101,898
Gross Property, Plant and Equipment (PP&E)	27,379,302	29,765,986	33,590,405	34,057,505	34,136,641
Accumulated Depreciation	10,866,646	11,823,029	12,676,195	13,945,429	15,157,895
Net Property, Plant and Equipment (PP&E)	16,512,656	17,942,957	20,914,210	20,112,076	18,978,746
Total Unrestricted Assets	24,917,714	26,930,390	30,594,056	28,692,443	29,982,406
Total Current Liabilities	3,599,546	4,577,157	5,031,014	4,016,246	5,676,516
Current Long Term Debt (LTD)	322,698	307,935	375,857	466,716	468,475
Accounts Payable and Accrued Expenses	1,624,657	2,400,894	2,040,151	1,307,689	913,914
Estimated Third Party Settlements	191,000	965,433	1,596,000	1,608,000	2,715,240
Due to Affiliates	1,241,191	902,895	949,364	340,854	955,644
Other Current Liabilities	220,000	†	69,642	292,987	623,243
Total Non-current Liabilities	9,494,660	9,099,840	12,801,178	11,874,653	11,468,577
Long Term Debt	8,759,763	8,439,491	12,191,727	11,716,724	11,294,627
Estimated Third Party Settlements	+	+	+	+	+
Due to Affiliates	+	+	+	+	+
Self Insurance Fund	+	+	+	+	+
Accrued Pension and Post Retiree Health Benefits	+	+	+	+	+
Other Non-Current Liabilities	734,897	660,349	609,451	157,929	173,950
Fund Balance Unrestricted	11,823,508	13,253,393	12,761,864	12,801,544	12,837,313
Total Liabilities & Equity	24,917,714	26,930,390	30,594,056	28,692,443	29,982,406
Total Restricted Assets	1,550,482	1,497,858	1,176,092	1,117,023	1,273,093
Cash and Investments	1,081,709	1,175,449	991,077	991,820	1,193,198
Receivables	468,773	322,409	185,015	125,203	79,895
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	1,550,482	1,497,858	1,176,092	1,117,023	1,273,093
Total Restricted Fund Balance	1,550,482	1,497,858	1,176,092	1,117,023	1,273,093
Total Liabilities	†	†	†	+	†
Temporarily Restricted Net Assets	853,723	751,879	521,474	482,920	616,233
Permanently Restricted Net Assets	696,759	745,979	654,618	634,103	656,860

St. Andrews Hospital Boothbay Harbor, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	20,943,665 7,422,291 13,521,374 226,320 586,984 5,968,934 † 14,161,427 3,434,834	23,355,619 7,635,534 15,720,085 212,925 639,272 6,942,047 (700,000) 16,261,375 3,508,697	22,853,589 7,719,463 15,134,126 312,107 277,213 4,853,212 576,821 16,834,236 3,266,227	23,739,778 7,956,368 15,783,410 452,980 639,562 5,920,922 210,191 16,516,123 3,470,205	25,014,573 9879249.000 15135324.000 553512.000 476802.000 4924536.000 518000.000 18541723.000 1124525.000
Total Operating Revenue	17,596,261	19,770,072	20,100,463	19,986,328	19666248.000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	18,188,748 1,107,509 525,173 * * * * 16,556,066	19,508,080 1,068,740 521,117 * * * * * 17,918,223	20,813,166 1,192,291 535,609 * * * * 19,085,266	21,162,608 1,343,293 608,928 * * * * 19,210,387	19708595.000 1327408.000 595005.000 38692.000 6179.000 32513.000 8756524.000 8990966.000
Net Operating Income	(592,487)	261,992	(712,703)	(1,176,280)	(42347.000)
Total Non-operating Revenue	614,641	789,462	201,337	308,256	487136.000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	390,742 151,958 238,784 + + + 223,899	550,682 226,613 324,069 + + + 238,780	91,230 184,076 (92,846) + + 110,107	80,308 82,108 (1,800) + + + 227,948	38504.000 87418.000 (48914.000) + + + 448632.000
Excess of Revenue over Expenses	22,154	1,051,454	(511,366)	(868,024)	444789.000
Extraordinary Gains/Losses	†	†	+	+	†
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	22,154 131,774 315,571 (120,451) † † † † (85,500)	1,051,454 1,429,886 243,776 162,356 + (27,700) + + + +	(511,366) (677,221) 392,576 (537,389) + (21,042) + + + +	(868,024) 39,680 93,149 59,967 + 754,588 + + + +	444789.000 35770.000 50000.000 171,465 + (630,484) + + +

January Security Secur	FY 2010	FY 2009	FY 2008	FY 2007	FY 2006	St. Andrews Hospital Boothbay Harbor, Me.
Current Ratio with Goard Designated and Undesignated Investments 2.08 1.688 1.762 1.969 Current Ratio without Goard Designated and Undesignated Investments 1.188 .984 1.155 1.181 Days in Accounts Receivable 65.988 56.103 55.417 54.619 Days Cash on Hand, Lurent 23.450 22.03 484 92.236 Days Cash on Hand, Incl Board Designated Nudesignated Investments 10.1678 105.457 102.149 87.501 Average Payment Period, Accounts Payable and Accrued Expenses 34.716 47.525 37.952 24.083 Average Payment Period, Accounts Payable and Accrued Expenses 34.716 47.525 37.952 24.083 Average Payment Period, Accounts Payable and Accrued Expenses 34.716 47.525 37.952 24.083 Average Payment Period, Accounts Payable and Accrued Expenses 34.716 4.752 37.952 24.083 Capital Structure E Euglity Financing Ratio 4.476 5.83 5.83 5.83 Cash How Divided by Total Debt with Operating Income Only .039 .097 .027 .0						RATIOS
Current Ratio without Board Designated Investments 1.18 .984 1.155 1.181 Days in Accounts Receivable .65.968 .56.103 .55.417 54.619 Acid Test .305 .280 .484 .395 Days Cash on Hand, Current .23.65 .181 .25.396 .45.334 .29.236 Days Cash on Hand, Current Liabilities .11.67 .11.81 .05.457 .02.149 .87.501 Average Payment Period, Current Liabilities .76.917 .90.603 .93.990 .73.952 .24.083 Average Payment Period, Current Liabilities .475 .492 .417 .446 Fixed Asset Financing .530 .470 .583 .583 Cash Filow Divided by Total Debt .086 .155 .038 .030 Cash Filow Divided by Total Debt with Operating Income Only .039 .097 .027 .011 Debt Service Coverage Total .021 .021 .023 .088 Pertitibility .021 .021 .025 .043 .035						
Days in Accounts Receivable 55,968 55,103 55,417 54,619 Acid Test 305 2,80 444 .395 Days Cash on Hand, Current 23,450 25,396 45,334 .29,236 Days Cash on Hand, Lord Board Designated & Undesignated Investments 101,878 105,457 .102,149 .87,501 Average Payment Period, Accounts Payable and Accrued Expenses 34,716 47,52 .37,952 .24,803 Average Payment Period, Accounts Payable and Accrued Expenses 34,716 47,52 .37,952 .24,803 Average Payment Period, Accounts Payable and Accrued Expenses 34,716 .4752 .492 .417 .446 Capital Structure Equity Financing Ratio .475 .492 .417 .446 Cash Flow Divided by Total Debt .086 .155 .038 .030 Cash Flow Divided by Total Debt with Operating Income Only .039 .097 .027 .011 Debt Service Coverage Total 1.975 .3.130 1.442 1.101 Debt Service Coverage Total with Operating Income Only .001	1.815					
Acid Test .305 .280 .484 .395 Days Cash on Hand, Linch Board Designated & Undesignated Investments .01.878 .105.457 .102.149 .87.501 Days Cash on Hand, Linch Board Designated & Undesignated Investments .01.878 .105.457 .102.149 .87.501 Average Payment Period, Accounts Payable and Accrued Expenses .76.917 .90.603 .93.590 .73.655 Capita Structure	1.152					5 5
Days Cash on Hand, Current 23,450 25,396 45,334 29,236 Days Cash on Hand, Current Designated Investments 101,878 105,457 102,149 87,501 Average Payment Period, Accounts Payable and Accrued Expenses 34,716 47,525 37,952 24,083 Average Payment Period, Accounts Payable and Accrued Expenses 34,716 47,525 37,952 24,083 Average Payment Period, Accounts Payable and Accrued Expenses 34,716 47,525 37,952 24,083 Average Payment Period, Accounts Payable and Accrued Expenses 34,716 47,525 37,952 24,083 Average Payment Period, Current Liabilities 0,675 4.902 .417 .446 Cash Flow Divided by Total Debt .086 .155 .038 .030 Cash Flow Divided by Total Debt with Operating Income Only 1.241 2.195 1.203 .788 Profitability .011 .025 .043 .035 .044 Operating Revenue Margin .027,744 .751 .394 .0555 Non Operating Revenue Margin .002 .079	44.255					
Days Cash on Hand, Ind Board Designated & Undesignated Investments 101.878 105.457 102.149 87.501 Average Payment Period, Accounts Payable and Accrued Expenses 34.716 47.525 37.952 24.083 Average Payment Period, Accounts Dayable and Accrued Expenses 76.917 90.603 93.590 73.955 Capital Structure	.440					
Average Payment Period, Accounts Payable and Accrued Expenses 34.716 47.525 37.952 24.083 Average Payment Period, Accounts Payable and Accrued Expenses 76.917 90.603 93.590 73.965 Capital Structure 475 492 4.17 4.46 Equity Financing Ratio .475 .492 .417 .446 Exact Ster Financing .530 .470 .583 .583 Cash Flow Divided by Total Debt .086 .155 .038 .030 Cash Flow Divided by Total Debt with Operating Income Only .039 .097 .027 .011 Debt Service Coverage Total .1,975 .3,130 1.442 .1,01 Debt Service Coverage Total with Operating Income Only .021 .039 .039 .039 Operating Margin .001 .051 .025 .043 .055 Non Operating Revenue Margin .002 .079 .040 .056 Return On Assets .001 .039 .017 .030 Return On Equity	49.607					
Average Payment Period, Current Liabilities 76,917 90.603 93,590 73,965 Capital Structure Equity Financing Ratio .475 .492 .417 .446 Fixed Asset Financing .530 .470 .583 .69	124.380					
Capital Structure - Equity Financing Ratio .475 .492 .417 .446 Fixed Asset Financing .530 .470 .583 .583 Cash Flow Divided by Total Debt .086 .155 .038 .030 Cash Flow Divided by Total Debt with Operating Income Only .039 .097 .027 .011 Debt Service Coverage Total .1975 .3.130 .1.442 .1001 Debt Service Coverage Total .001 .051 (.025) .038 Profitability .001 .051 (.025) (.043) Operating Margin .001 .051 .025 .059 Non Operating Revenue Margin .002 .079 .0401 .050 Non Return On Equity .002 .079 .012 .028 Markup .1340 .1377 .1255 .1286 Deductible .012 .1021 .1022 .1006 Reported Income Index .168 .753 .049 .974 Arkup	18.148					
Equity Financing Ratio 475 4492 417 446 Fixed Asset Financing .530 .470 .583 .583 Cash Flow Divided by Total Debt .036 .155 .038 .030 Cash Flow Divided by Total Debt with Operating Income Only .039 .097 .027 .011 Debt Service Coverage Total 1.975 .3.130 1.442 .101 Debt Service Coverage Total with Operating Income Only 1.241 2.195 1.203 .788 Profitability .001 .051 (.025) (.043) Operating Margin .001 .051 (.035) (.059) Non Operating Revenue Margin .002 .079 (.040) (.068) Return On Equity .002 .079 (.040) (.068) Markup Adjustment for Deductible .1240 .1377 1.255 1.286 Deductible .285 .297 .212 .249 Markup Adjustment for Deductible .1062 .1021 .1022 .1006	112.720	73.965	93.590	90.603	76.917	Average Payment Period, Current Liabilities
Fixed Asset Financing 5.30 4.70 5.83 5.83 Cash Flow Divided by Total Debt .086 .155 .038 .030 Cash Flow Divided by Total Debt with Operating Income Only .039 .097 .027 .011 Debt Service Coverage Total 1.975 .3.130 1.442 1.101 Debt Service Coverage Total with Operating Income Only .021 2.195 1.203 .788 Profitability .001 .051 (.025) (.043) .016 .051 .025 .059 <td< td=""><td></td><td></td><td></td><td></td><td></td><td>Capital Structure</td></td<>						Capital Structure
Cash Flow Divided by Total Debt .036 .155 .038 .030 Cash Flow Divided by Total Debt with Operating Income Only .039 .097 .027 .011 Debt Service Coverage Total 1.975 .3.130 .1.442 .1.01 Debt Service Coverage Total with Operating Income Only 1.241 2.195 1.203 .788 Profitability .001 .051 (.025) (.043) Operating Margin .001 .039 (.017) (.030) Non Operating Revenue Margin 27.744 .751 (.394) (.355) Return On Assets .001 .039 (.017) (.030) Markup .022 .079 (.040) (.0668) Deductible .285 .297 .212 .249 Markup Adjustment for Deductible .1012 1.021 1.022 1.006 Reported Income Index .168 .735 1.040 (21.876) Markup Adjustment for Deductible .1012 .941 .941 .942 .941	.428	.446	.417	.492	.475	Equity Financing Ratio
Cash Flow Divided by Total Debt with Operating Income Only .039 .097 .027 .011 Debt Service Coverage Total 1.975 3.130 1.442 1.101 Debt Service Coverage Total with Operating Income Only 1.241 2.195 1.203 .788 Profitability .001 .051 (.025) (.043) Operating Margin .001 .013 (.035) (.059) Non Operating Revenue Margin .001 .039 (.017) (.030) Return On Assets .001 .039 (.017) (.030) Markup .002 .079 (.040) (.068) Deductible .340 1.377 1.255 1.286 Deductible .285 .297 .212 .249 Markup Adjustment for Deductible .168 .735 1.006 .276 Markup Adjustment for Deductible .168 .735 1.040 .218 .249 Markup Adjustment for Deductible .168 .735 1.040 .218 .249	.595	.583	.583	.470	.530	Fixed Asset Financing
Debt Service Coverage Total 1.975 3.130 1.442 1.101 Debt Service Coverage Total with Operating Income Only 1.241 2.195 1.203 .788 Profitability	.103	.030	.038	.155	.086	Cash Flow Divided by Total Debt
Debt Service Coverage Total with Operating Income Only 1.241 2.195 1.203 .788 Profitability	.075	.011	.027	.097	.039	Cash Flow Divided by Total Debt with Operating Income Only
Profitability View	2.230	1.101	1.442	3.130	1.975	Debt Service Coverage Total
Total Margin .001 .051 (.025) (.043) Operating Margin (.034) .013 (.035) (.059) Non Operating Revenue Margin 27.744 .751 (.394) (.355) Return On Assets .001 .039 (.017) (.030) Return On Equity .002 .079 (.040) (.068) Markup 1.340 1.377 1.255 1.286 Deductible .285 .297 .212 .249 Markup Adjustment for Deductible 1.012 1.021 1.022 1.006 Reported Income Index .168 .735 1.040 (21.876) Asset Efficiency .731 .763 .664 .707 Fixed Asset Turnover .731 .763 .664 .994 Average Age Plant Depreciation Only 9.812 11.063 10.632 10.382 Other Financial Ratios .114 .073 .067 .017 Total Operating Expense Growth .131 .124 .017	1.771	.788	1.203	2.195	1.241	Debt Service Coverage Total with Operating Income Only
Operating Margin (.034) .013 (.035) (.059) Non Operating Revenue Margin 27.744 .751 (.394) (.355) Return On Assets .001 .039 (.017) (.030) Return On Equity .002 .079 (.040) (.068) Markup .032 .079 .0400 (.068) Markup Locutible .285 .297 .212 .249 Markup Adjustment for Deductible 1.012 1.021 1.022 1.006 Reported Income Index .168 .735 1.040 (21.876) Asset Efficiency .1012 .1021 .961 .994 Average Age Plant Depreciation Only .9812 11.063 10.632 10.382 Other Financial Ratios .114 .073 .067 .017 Total Operating Expense Growth .131 .124 .017 (.006)						Profitablility
Non Operating Revenue Margin 27.744 .751 (.394) (.355) Return On Assets .001 .039 (.017) (.030) Return On Equity .002 .079 (.040) (.068) Markup 1.340 1.377 1.255 1.286 Deductible .285 .297 .212 .249 Markup Adjustment for Deductible 1.012 1.021 1.022 1.006 Reported Income Index .168 .735 1.040 (21.876) Asset Efficiency .1066 1.102 .961 .994 Average Age Plant Depreciation Only .961 .994 .994 Average Age Plant Depreciation Only .98.12 11.063 10.632 10.382 Other Financial Ratios Total Operating Expense Growth .131 .124 .017 (.006)	.022	(.043)	(.025)	.051	.001	Total Margin
Return On Assets .001 .039 (.017) (.030) Return On Equity .002 .079 (.040) (.068) Markup 1.340 1.377 1.255 1.286 Deductible .285 .297 .212 .249 Markup Adjustment for Deductible 1.012 1.021 1.022 1.006 Reported Income Index .168 .735 1.040 (21.876) Asset Efficiency Total Asset Turnover .731 .763 .664 .707 Fixed Asset Turnover .994 .9812 11.063 10.632 10.382 Other Financial Ratios Total Operating Expense Growth .114 .073 .067 .017 Total Operating Revenue Growth .131 .124 .017 (.006)	(.002)	(.059)	(.035)	.013	(.034)	Operating Margin
Return On Equity .002 .079 (.040) (.068) Markup 1.340 1.377 1.255 1.286 Deductible .285 .297 .212 .249 Markup Adjustment for Deductible 1.012 1.021 1.022 1.006 Reported Income Index .168 .735 1.040 (21.876) Asset Efficiency .168 .735 .664 .707 Total Asset Turnover .731 .763 .664 .707 Fixed Asset Turnover .9812 11.063 10.632 10.382 Average Age Plant Depreciation Only .9812 11.063 10.632 10.382 Other Financial Ratios	1.095	(.355)	(.394)	.751	27.744	Non Operating Revenue Margin
Markup 1.340 1.377 1.255 1.286 Deductible .285 .297 .212 .249 Markup Adjustment for Deductible 1.012 1.021 1.022 1.006 Reported Income Index .168 .735 1.040 (21.876) Asset Efficiency .731 .763 .664 .707 Fixed Asset Turnover .731 .763 .664 .994 Average Age Plant Depreciation Only .9812 11.063 10.632 10.382 Other Financial Ratios Total Operating Expense Growth .114 .073 .067 .017 Total Operating Revenue Growth .131 .124 .017 (.006)	.015	(.030)	(.017)	.039	.001	Return On Assets
Deductible .285 .297 .212 .249 Markup Adjustment for Deductible 1.012 1.021 1.022 1.006 Reported Income Index .168 .735 1.040 (21.876) Asset Efficiency .731 .763 .664 .707 Total Asset Turnover .731 .763 .664 .994 Average Age Plant Depreciation Only .9812 11.063 10.632 10.382 Other Financial Ratios Total Operating Expense Growth .114 .073 .067 .017 Total Operating Revenue Growth .131 .124 .017 (.006)	.035	(.068)	(.040)	.079	.002	Return On Equity
Markup Adjustment for Deductible 1.012 1.021 1.022 1.006 Reported Income Index .168 .735 1.040 (21.876) Asset Efficiency .1012 .731 .763 .664 .707 Total Asset Turnover .731 .763 .664 .707 Fixed Asset Turnover .9812 11.063 10.632 10.382 Other Financial Ratios Total Operating Expense Growth .114 .073 .067 .017 Total Operating Revenue Growth .131 .124 .017 (.006)	1.326	1.286	1.255	1.377	1.340	Markup
Reported Income Index .168 .735 1.040 (21.876) Asset Efficiency .731 .763 .664 .707 Total Asset Turnover .731 .763 .664 .707 Fixed Asset Turnover 1.066 1.102 .961 .994 Average Age Plant Depreciation Only 9.812 11.063 10.632 10.382 Other Financial Ratios	.197	.249	.212	.297	.285	Deductible
Asset Efficiency 731 763 .664 .707 Total Asset Turnover 1.066 1.102 .961 .994 Average Age Plant Depreciation Only 9.812 11.063 10.632 10.382 Other Financial Ratios Total Operating Expense Growth .114 .073 .067 .017 Total Operating Revenue Growth .131 .124 .017 (.006)	1.076		1.022	1.021	1.012	Markup Adjustment for Deductible
Total Asset Turnover .731 .763 .664 .707 Fixed Asset Turnover 1.066 1.102 .961 .994 Average Age Plant Depreciation Only 9.812 11.063 10.632 10.382 Other Financial Ratios 707 .017 .017 Total Operating Revenue Growth .131 .124 .017 (.006)	12.435	(21.876)	1.040	.735	.168	Reported Income Index
Fixed Asset Turnover 1.066 1.102 .961 .994 Average Age Plant Depreciation Only 9.812 11.063 10.632 10.382 Other Financial Ratios Total Operating Expense Growth .114 .073 .067 .017 Total Operating Revenue Growth .131 .124 .017 (.006)						Asset Efficiency
Average Age Plant Depreciation Only9.81211.06310.63210.382Other Financial RatiosTotal Operating Expense Growth.114.073.067.017Total Operating Revenue Growth.131.124.017(.006)	.672	.707	.664	.763	.731	Total Asset Turnover
Average Age Plant Depreciation Only 9.812 11.063 10.632 10.382 Other Financial Ratios	1.036	.994	.961	1.102	1.066	Fixed Asset Turnover
Total Operating Expense Growth.114.073.067.017Total Operating Revenue Growth.131.124.017(.006)	11.419		10.632	11.063		Average Age Plant Depreciation Only
Total Operating Expense Growth.114.073.067.017Total Operating Revenue Growth.131.124.017(.006)						Other Financial Ratios
Total Operating Revenue Growth .131 .124 .017 (.006)	(.069)	.017	.067	.073	.114	
	(.016)					
	(.100)					
Realized Gains Divided by Net Income 10.778 .308 .182 .002	(.110)					
Long Term Debt to Equity .741 .637 .955 .915	.880					•

St. Joseph Hospital Bangor, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	26,927,714 14,577,028	24,284,144 15,142,093	20,868,567 11,960,060	24,719,647 16,827,139 +	24,724,762 16,392,881
Net Patient Accounts Receivable Due from Affiliates	7,122,366	7,421,279 9,955	7,341,153 †	5,672,910 †	6,149,071 †
Third Party Settlements Receivable Other Accounts Receivable Inventory	3,628,209 † 844,740	73,000 † 832,000	† 158,170 472,725	† † 1,019,609	+ + 1,012,980
Other Current Assets	755,371	805,817	936,459	1,199,989	1,169,830
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	32,426,608 1,012,412 1,700,158 †	32,793,418 780,864 2,372,712 †	34,054,151 753,400 1,248,420 †	31,762,575 759,137 1,539,639 †	27,272,953 736,457 1,742,527 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	† 1,933,792 61,366,407 33,586,161	† 2,159,432 65,103,440 37,623,030	† 5,237,360 66,506,951 39,691,980	+ 3,539,137 68,507,630 42,582,968	+ 1,776,173 62,560,136 39,542,340
Net Property, Plant and Equipment (PP&E)	27,780,246	27,480,410	26,814,971	25,924,662	23,017,796
Total Unrestricted Assets	59,354,322	57,077,562	54,922,718	56,482,222	51,997,715
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	10,011,539 1,737,364 8,274,175 † †	9,864,387 1,435,008 8,429,379 † †	15,411,582 2,030,273 10,255,166 3,126,143 +	15,729,714 2,176,260 7,956,454 5,597,000 †	12,051,664 2,026,990 7,889,047 2,135,627 +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	18,026,613 16,991,686 † †	16,600,595 15,867,245 † †	21,896,762 16,599,208 † †	20,420,808 16,249,350 + +	18,900,307 14,739,552 † †
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	т 1,034,927 †	733,350 †	† 5,297,554 †	+ 4,171,458 †	+ 4,160,755 †
Fund Balance Unrestricted	31,316,170	30,612,580	17,614,374	20,331,700	21,045,744
Total Liabilities & Equity	59,354,322	57,077,562	54,922,718	56,482,222	51,997,715
Total Restricted Assets Cash and Investments Receivables Other Assets	2,393,087 2,393,087 † †	2,478,838 2,478,838 † †	1,869,854 1,869,854 † †	2,072,249 2,072,249 † †	2,288,800 2,288,800 † †
Total Restricted Liabilities and Equity	2,393,087	2,478,838	1,869,854	2,072,249	2,288,800
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	2,393,087	2,478,838 †	1,869,854	2,072,249 †	2,288,800 †
Permanently Restricted Net Assets	2,393,087	т 2,478,838	1,869,854	⊤ 2,072,249	⊤ 2,288,800

St. Joseph Hospital Bangor, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	145,080,806 64,914,987 80,165,819 1,309,931 3,221,138 59,817,283 (1,300,000) 82,032,454 2,247,868	145,394,683 60,388,848 85,005,835 1,198,225 3,223,453 61,529,638 † 79,443,367 1,404,124	155,717,327 65,786,755 89,930,572 1,174,282 5,488,961 66,860,863 † 82,193,221 2,108,131	164,126,043 65,610,686 98,515,357 1,226,737 6,686,005 72,122,739 (2,000,000) 86,090,562 1,965,837	164,568,941 61,786,537 102,782,404 1,757,748 6,275,693 72,914,429 (1,600,000) 85,221,071 1,804,055
Total Operating Revenue	84,280,322	80,847,491	84,301,352	88,056,399	87,025,126
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	80,808,517 3,761,419 1,106,488 * * * * * * * *	81,649,774 4,141,999 1,026,928 * * * * * * *	85,155,878 4,269,018 1,084,058 * * * * * 79,802,802	83,658,942 4,255,629 956,429 * * * * * 78,446,884	81,890,940 4,127,851 952,293 164,651 123,528 41,123 42,046,980 34,599,165
Net Operating Income	3,471,805	(802,283)	(854,526)	4,397,457	5,134,186
Total Non-operating Revenue	278,966	1,785,360	806,731	235,645	735,147
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,487,982 2,487,982 † † (2,209,016) † †	1,785,360 1,785,360 † † † † † †	806,731 806,731 † † † † †	235,645 235,645 † † † † †	735,147 735,147 † † † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	3,750,771	983,077 †	(47,795) †	4,633,102 †	5,869,333 †
Total Surplus/Deficit	3,750,771	983,077	(47,795)	4,633,102	5,869,333
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	4,636,620 † 448,532 437,317 † † † †	(1,256,712) † 234,349 301,577 (2,775,715) † † †	(12,998,206) † (3,848,442) (4,564,204) (4,537,765) † † †	2,717,326 + 1,687,085 1,126,096 (4,728,957) + + + +	713,748 † 637,660 10,703 (5,803,948) † † †

*New Data Element in FY 2010

St. Joseph Hospital Bangor, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.859	2.702	1.435	1.669	2.196
Current Ratio without Board Designated and Undesignated Investments	2.690	2.462	1.354	1.572	2.052
Days in Accounts Receivable	31.691	34.097	32.600	24.052	26.336
Acid Test	1.456	1.535	.776	1.070	1.360
Days Cash on Hand, Current	69.057	71.307	53.969	77.351	76.944
Days Cash on Hand, Incl Board Designated & Undesignated Investments	77.111	82.481	59.603	84.428	85.123
Average Payment Period, Accounts Payable and Accrued Expenses	39.198	39.696	46.276	36.574	37.029
Average Payment Period, Current Liabilities	47.428	46.453	69.544	72.306	56.567
Capital Structure					
Equity Financing Ratio	.528	.536	.321	.360	.405
Fixed Asset Financing	.612	.577	.619	.627	.640
Cash Flow Divided by Total Debt	.268	.194	.113	.246	.323
Cash Flow Divided by Total Debt with Operating Income Only	.258	.126	.092	.239	.299
Debt Service Coverage Total	2.420	2.226	2.106	3.296	3.500
Debt Service Coverage Total with Operating Income Only	2.341	1.580	1.786	3.217	3.265
Profitablility					
Total Margin	.044	.012	(.001)	.052	.067
Operating Margin	.041	(.010)	(.010)	.050	.059
Non Operating Revenue Margin	.074	1.816	(16.879)	.051	.125
Return On Assets	.063	.017	(.001)	.082	.113
Return On Equity	.120	.032	(.003)	.228	.279
Markup	1.823	1.798	1.853	1.985	2.032
Deductible	.412	.423	.429	.439	.443
Markup Adjustment for Deductible	1.083	1.044	1.068	1.123	1.141
Reported Income Index	.809	(1.397)	.004	1.705	8.220
Asset Efficiency					
Total Asset Turnover	1.425	1.448	1.550	1.563	1.688
Fixed Asset Turnover	3.034	2.942	3.144	3.397	3.781
Average Age Plant Depreciation Only	8.929	9.083	9.298	10.006	9.579
Other Financial Ratios					
Total Operating Expense Growth	.107	.010	.043	(.018)	(.021)
Total Operating Revenue Growth	.118	(.041)	.043	.045	(.012)
Realized Gains Divided by Non-Operating Revenue	+	+	+	+	()
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	.543	.518	.942	.799	.700

St. Mary's Regional Medical Center Lewiston, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	33,591,772 5,842,744 +	37,958,868 13,605,113	20,868,567 11,960,060	24,719,647 16,827,139 +	57,389,000 1,400,000 +
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	10,869,653 1,994,972	11,898,608 2,877,187	7,341,153	5,672,910 †	12,899,000 19,160,000
Other Accounts Receivable	11,839,151 †	6,926,534 †	158,170	†	т †
Inventory Other Current Assets	1,361,884 1,683,368	1,326,416 1,325,010	472,725 936,459	1,019,609 1,199,989	1,271,000 22,659,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	55,884,746 1,090,903 22,313,281 1,253,741	64,397,887 7,384,013 21,710,091 3,327,353	34,054,151 753,400 1,248,420 †	31,762,575 759,137 1,539,639 †	93,347,000 10,091,000 26,607,000 +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	1,641,300 309,922 61,350,009 32,074,410 29,275,599	1,870,331 1,760,390 62,326,537 33,980,828 28,345,709	5,237,360 66,506,951 39,691,980 26,814,971	3,539,137 68,507,630 42,582,968 25,924,662	1,670,000 371,000 96,748,000 42,140,000 54,608,000
Total Unrestricted Assets	89,476,518	102,356,755	54,922,718	56,482,222	150,736,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	8,037,319 1,051,325 6,984,654 + + 1,340	9,901,489 1,044,184 8,615,965 + + 241,340	15,411,582 2,030,273 10,255,166 3,126,143 + +	15,729,714 2,176,260 7,956,454 5,597,000 † †	14,725,000 1,778,000 12,947,000 † †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	22,595,332 22,427,158 + + + + 168,174	27,932,927 27,759,898 + + + + 173,029	21,896,762 16,599,208 + + 5,297,554 +	20,420,808 16,249,350 + + + 4,171,458 +	49,190,000 48,656,000 + + + + 534,000
Fund Balance Unrestricted	58,843,867	64,522,339	17,614,374	20,331,700	86,821,000
Total Liabilities & Equity	89,476,518	102,356,755	54,922,718	56,482,222	150,736,000
Total Restricted Assets Cash and Investments Receivables Other Assets	1,253,692 1,253,692 † †	3,353,022 3,353,022 † †	1,869,854 1,869,854 † †	2,072,249 2,072,249 † †	1,970,000 1,970,000 † †
Total Restricted Liabilities and Equity	1,253,692	3,353,022	1,869,854	2,072,249	1,970,000
Total Restricted Fund Balance Total Liabilities	1,253,692 †	3,353,022	1,869,854	2,072,249	1,970,000
Temporarily Restricted Net Assets Permanently Restricted Net Assets	589,630 664,062	2,667,960 685,062	† 1,869,854	† 2,072,249	1,279,000 691,000

St. Mary's Regional Medical Center Lewiston, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	262,163,211 121,708,442 140,454,769 2,874,582 4,333,357 145,135,613 124,805 109,694,854 1,457,607	281,379,756 130,381,737 150,998,019 5,962,010 4,989,653 152,424,279 (4,685,217) 122,689,031 1,528,476	155,717,327 65,786,755 89,930,572 1,174,282 5,488,961 66,860,863 † 82,193,221 2,108,131	164,126,043 65,610,686 98,515,357 1,226,737 6,686,005 72,122,739 (2,000,000) 86,090,562 1,965,837	324,260,000 132,960,000 191,300,000 9,478,000 6,825,000 175,003,000 (29,000) 132,983,000 1,541,000
Total Operating Revenue	111,152,461	124,217,507	84,301,352	88,056,399	134,524,000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	107,371,259 4,393,221 1,236,723 * * * * * 101,741,315	115,467,926 4,466,565 1,133,090 * * * * 109,868,271	85,155,878 4,269,018 1,084,058 * * * * * 79,802,802	83,658,942 4,255,629 956,429 * * * * * 78,446,884	128,379,000 4,446,000 1,490,000 † † 51,631,000 70,812,000
Net Operating Income	3,781,202	8,749,581	(854,526)	4,397,457	6,145,000
Total Non-operating Revenue	2,643,741	1,279,438	806,731	235,645	1,880,000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,769,094 2,769,094 † † (384,788) † 259,435	1,189,407 1,189,407 + (185,362) + 275,393	806,731 806,731 † † † † †	235,645 235,645 + + + + + +	2,805,000 2,805,000 + + + + (925,000)
Excess of Revenue over Expenses	6,424,943	10,029,019	(47,795)	4,633,102	8,025,000
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	6,424,943 2,733,030 529,451 + +	10,029,019 5,678,472 179,339 797,100	(47,795) (12,998,206) † (3,848,442) (4,564,204)	4,633,102 2,717,326 † 1,687,085 1,126,096	8,025,000 9,330,000 279,000 † +
Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(4,221,364) † † †	(5,326,986) + + +	(4,537,765) (4,537,765) † †	(4,728,957) + + +	1,026,000 + + +

St. Mary's Regional Medical Center Lewiston, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	6.956	6.026	1.435	1.669	5.704
Current Ratio without Board Designated and Undesignated Investments	4.179	3.834	1.354	1.572	3.897
Days in Accounts Receivable	36.168	35.398	32.600	24.052	35.404
Acid Test	.727	1.374	.776	1.070	.095
Days Cash on Hand, Current	20.709	44.737	53.969	77.351	4.123
Days Cash on Hand, Incl Board Designated & Undesignated Investments	99.797	116.125	59.603	84.428	82.485
Average Payment Period, Accounts Payable and Accrued Expenses	24.757	28.331	46.276	36.574	38.131
Average Payment Period, Current Liabilities	28.488	32.559	69.544	72.306	43.367
Capital Structure					
Equity Financing Ratio	.658	.630	.321	.360	.576
Fixed Asset Financing	.766	.979	.619	.627	.891
Cash Flow Divided by Total Debt	.353	.383	.113	.246	.195
Cash Flow Divided by Total Debt with Operating Income Only	.267	.349	.092	.239	.166
Debt Service Coverage Total	5.649	7.155	2.106	3.296	4.634
Debt Service Coverage Total with Operating Income Only	4.410	6.569	1.786	3.217	4.010
Profitablility					
Total Margin	.056	.080	(.001)	.052	.059
Operating Margin	.034	.070	(.010)	.050	.046
Non Operating Revenue Margin	.411	.128	(16.879)	.051	.234
Return On Assets	.072	.098	(.001)	.082	.053
Return On Equity	.109	.155	(.003)	.228	.092
Markup	2.455	2.450	1.853	1.985	2.538
Deductible	.554	.542	.429	.439	.540
Markup Adjustment for Deductible	1.104	1.130	1.068	1.123	1.175
Reported Income Index	2.351	1.766	.004	1.705	.829
Asset Efficiency					
Total Asset Turnover	1.272	1.226	1.550	1.563	.905
Fixed Asset Turnover	3.797	4.382	3.144	3.397	2.463
Average Age Plant Depreciation Only	7.301	7.608	9.298	10.006	9.478
Other Financial Ratios					
Total Operating Expense Growth	.071	.075	.043	(.018)	.081
Total Operating Revenue Growth	(.067)	.118	.043	.045	.075
Realized Gains Divided by Non-Operating Revenue	t t	+	+	+	+
Realized Gains Divided by Net Income	†	+	+	+	+
Long Term Debt to Equity	.381	.430	.942	.799	.560

Stephens Memorial Hospital Norway, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	10,199,808 5,255,934 675,500 2,024,680 397,812	14,596,378 9,862,006 670,835 1,884,177 531,913	11,286,466 6,526,888 750,041 2,401,663 †	12,145,464 7,690,840 478,779 2,352,319 †	9,059,251 4,884,266 278,959 2,293,478 †
Third Party Settlements Receivable Other Accounts Receivable	† †	† †	† †	† †	+ +
Inventory Other Current Assets	969,144 876,738	1,031,795 615,652	1,009,671 598,203	999,503 624,023	1,011,207 591,341
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	22,433,476 338,086 3,176,221 † 2,975,693	24,544,965 356,148 4,489,136 + 3,786,148	25,732,899 374,482 5,368,872 † 3,179,586	25,811,622 390,042 6,827,096 † 3,322,238	28,025,654 403,914 8,466,172 + 3,677,439
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	2,973,693 155,954 34,803,461 19,015,939 15,787,522	3,760,146 139,953 36,532,996 20,759,416 15,773,580	3,179,586 1,176,788 37,538,259 21,905,088 15,633,171	3,322,238 464,618 38,732,511 23,924,883 14,807,628	5,077,439 1,326,582 40,045,512 25,893,965 14,151,547
Total Unrestricted Assets	32,633,284	39,141,343	37,019,365	37,957,086	37,084,905
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	4,673,526 185,841 3,888,300 + 599,385 †	7,693,140 181,533 3,569,503 3,235,000 707,104 †	6,634,274 144,533 3,729,601 1,920,021 840,119 †	7,487,283 220,980 3,252,848 3,570,013 443,442 †	5,888,712 283,002 2,909,404 2,138,165 558,141 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	4,515,989 3,923,386 + + + + 592,603	4,357,004 3,740,603 + + + + + 616,401	4,216,815 3,583,542 + + + + + 633,273	4,343,467 3,703,953 + + + + + 639,514	4,295,543 3,689,360 + + + + * 606,183
Fund Balance Unrestricted	23,443,769	27,091,199	26,168,276	26,126,336	26,900,650
Total Liabilities & Equity	32,633,284	39,141,343	37,019,365	37,957,086	37,084,905
Total Restricted Assets Cash and Investments Receivables Other Assets	896,185 896,185 + +	659,798 659,798 † †	785,165 785,165 † †	898,901 898,901 † †	1,003,998 1,003,998 † †
Total Restricted Liabilities and Equity	896,185	659,798	785,165	898,901	1,003,998
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	896,185 + 459,360	659,798 † 217,973	785,165 † 233,011	898,901 † 346,747	1,003,998 † 451,844
Permanently Restricted Net Assets	436,825	441,825	552,154	552,154	552,154

Stephens Memorial Hospital Norway, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	72,745,529 26,591,587 46,153,942 1,582,452 2,134,588 32,055,212 500,000 36,473,277 460,215	84,481,621 31,790,353 52,691,268 1,567,412 2,266,453 39,298,900 (500,000) 41,848,856 738,329	87,963,437 32,586,916 55,376,521 1,457,693 2,347,139 41,756,908 (773,000) 43,174,697 546,316	89,295,960 30,903,656 58,392,304 2,098,069 2,437,300 44,421,456 (1,400,000) 41,739,135 592,330	92,126,056 29786310.000 62339746.000 1997478.000 3225401.000 46343695.000 (100000.000) 41559482.000 412737.000
Total Operating Revenue	36,933,492	42,587,185	43,721,013	42,331,465	41972219.000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	33,716,180 1,677,155 91,968 * * * * 31,947,057	37,842,244 2,290,057 66,735 * * * * 35,485,452	40,636,083 2,407,461 58,068 * * * * 38,170,554	39,762,828 2,168,062 75,459 * * * * 37,519,307	39406490.000 2094841.000 69056.000 106830.000 † 106830.000 22379158.000 14756605.000
Net Operating Income	3,217,312	4,744,941	3,084,930	2,568,637	2565729.000
Total Non-operating Revenue	(132,651)	1,435,070	341,400	172,701	401292.000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	179,958 128,491 51,467 † † † (312,609)	432,328 154,578 277,750 + + + 1,002,742	163,056 163,056 + + + + 178,344	128,651 128,651 † † † † † † 44,050	108994.000 108994.000 † † † † 292298.000
Excess of Revenue over Expenses Extraordinary Gains/Losses	3,084,661	6,180,011	3,426,330	2,741,338	2967021.000
•	2.094.661	C 190 011	2 426 220	2 741 229	2067021.000
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	3,084,661 3,830,723 † 232,691	6,180,011 3,647,430 † (84,498) +	3,426,330 (922,923) + (364,456)	2,741,338 (41,940) † 7,316	2967021.000 774314.000 † 125,040
Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	579,451 † †	(2,087,817) + (260,265)	T (3,050,546) † † (024,251)	(2,854,037) † †	(2,317,747) † †
Other Changes	(66,080)	(360,266)	(934,251)	63,443	

Stephens Memorial Hospital Norway, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.862	2.481	2.510	2.534	2.976
Current Ratio without Board Designated and Undesignated Investments	2.182	1.897	1.701	1.622	1.538
Days in Accounts Receivable	20.262	16.434	20.304	20.571	20.143
Acid Test	1.269	1.369	1.097	1.091	.877
Days Cash on Hand, Current	67.573	108.136	69.479	79.317	50.509
Days Cash on Hand, Incl Board Designated & Undesignated Investments	103.758	154.225 36.647	120.740 35.610	145.600	133.329 28.461
Average Payment Period, Accounts Payable and Accrued Expenses	44.297 53.242	78.982	63.343	31.581 72.693	57.606
Average Payment Period, Current Liabilities	53.242	78.982	63.343	/2.693	57.000
Capital Structure	710	600		600	
Equity Financing Ratio	.718	.692	.707	.688	.725
Fixed Asset Financing	.249	.237	.229	.250	.261
Cash Flow Divided by Total Debt	.518 .533	.703	.538	.415 .400	.497 .458
Cash Flow Divided by Total Debt with Operating Income Only	.533 5.264	.584 33.799	.506 24.590	22.659	.458 17.691
Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	5.408	28.117	23.165	22.059 21.874	16.307
	5.408	20.117	25.105	21.074	10.307
Profitablility	004	140	070	064	070
Total Margin	.084 .087	.140	.078	.064	.070
Operating Margin Non Operating Revenue Margin	.087 (.043)	.111 .232	.071 .100	.061 .063	.061 .135
Return On Assets	.095	.158	.100	.003	.135 .080
Return On Equity	.132	.228	.131	.105	.000
Markup	2.171	2.252	2.178	2.261	2.348
Deductible	.441	.465	.475	.497	.503
Markup Adjustment for Deductible	1.220	1.213	1.151	1.143	1.172
Reported Income Index	.805	1.694	(3.712)	(65.363)	3.832
Asset Efficiency			()	()	
Total Asset Turnover	1.128	1.125	1.190	1.120	1.143
Fixed Asset Turnover	2.339	2.700	2.797	2.859	2.966
Average Age Plant Depreciation Only	11.338	9.065	9.099	11.035	12.361
Other Financial Ratios	11.550	5.005	5.055	11.055	12.501
Total Operating Expense Growth	.065	.122	.074	(.021)	(.009)
Total Operating Revenue Growth	.068	.122	.027	(.021)	(.009)
Realized Gains Divided by Non-Operating Revenue	(.388)	.194	.027	(.032)	(.000) +
Realized Gains Divided by Non-Operating Revenue	.017	.045	+	+	+
Long Term Debt to Equity	.167	.138	.137	.142	.137
Long form boby to Equity		.150		1112	.157

Waldo County General Hospital Belfast, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	12,827,246 1,817,180 1,373,736 2,798,342	12,918,007 3,762,284 1,197,486 4,092,485 +	11,738,846 1,581,014 434,806 5,395,149 +	14,732,549 6,189,161 155,634 4,741,366 +	10,654,085 3,098,894 152,653 4,811,411
Third Party Settlements Receivable Other Accounts Receivable Inventory	5,093,060 † 1,178,146	2,082,975 + 1,314,787	2,147,016 + 1,641,344	1,138,986 † 1,779,735	+ + 1,876,650
Other Current Assets	566,782	467,990	539,517	727,667	714,477
Total Non-Current Assets Trustee Held Investments	39,785,238 +	44,433,519 +	43,450,761 †	43,453,262 †	58,524,793 +
Board Designated and Undesignated Investments Due From Affiliates	16,613,411 2,225,919	18,057,387 3,448,750	15,950,027 †	20,291,589 †	31,115,700
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 1,125,172 40,186,902 20,366,166 19,820,736	+ 1,338,009 43,970,143 22,380,770 21,589,373	+ 5,111,631 47,117,841 24,728,738 22,389,103	† 1,057,611 50,616,792 28,512,730 22,104,062	+ 4,038,138 54,765,521 31,394,566 23,370,955
Total Unrestricted Assets	52,612,484	57,351,526	55,189,607	58,185,811	69,178,878
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,604,369 493,155 5,111,214 † †	5,840,779 513,572 5,327,207 + +	5,947,631 234,010 5,713,621 + + +	7,376,601 517,262 6,495,549 + 363,790 +	12,905,346 530,658 6,688,030 5,285,103 401,555
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	8,236,014 8,236,014 † † † † †	7,730,089 7,730,089 + + + + + + + +	7,493,380 7,493,380 + + + + + + +	7,622,621 7,622,621 + + + + + + +	7,727,885 7,097,885 + + + + 630,000
Fund Balance Unrestricted	38,772,101	43,780,658	41,748,596	43,186,589	48,545,647
Total Liabilities & Equity	52,612,484	57,351,526	55,189,607	58,185,811	69,178,878
Total Restricted Assets Cash and Investments Receivables Other Assets	16,390,074 15,778,391 611,683 †	17,824,684 17,679,427 145,257 †	15,354,258 15,350,248 4,010 †	12,827,739 12,823,017 4,722 †	13,294,276 13,294,276 † †
Total Restricted Liabilities and Equity	16,390,074	17,824,684	15,354,258	12,827,739	13,294,276
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	16,390,074 † 2,810,330 13,579,744	17,824,684 + 1,978,356 15,846,328	15,354,258 + 1,663,290 13,690,968	12,827,739 † 1,418,917 11,408,822	13,294,276 † 1,546,298 11,747,978

Waldo County General Hospital Belfast, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	64,331,933 16,727,743 47,604,190 733,407 1,463,015 21,544,310 † 40,591,201 1,279,062	68,510,564 17,245,942 51,264,622 769,192 1,599,841 21,292,726 + 44,848,805 1,541,721	80,975,987 24,115,287 56,860,700 1,011,170 2,081,830 25,242,836 (400,000) 53,040,151 1,792,726	87,524,086 20,810,267 66,713,819 1,741,337 3,040,861 26,460,473 (2,400,000) 58,681,415 1,470,212	96,484,694 22,789,903 73,694,791 2,782,100 3,245,250 31,296,449 (2,200,000) 61,360,895 1,299,096
Total Operating Revenue	41,870,263	46,390,526	54,832,877	60,151,627	62,659,991
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	39,579,226 2,191,729 465,827 * * * * *	44,474,229 2,043,053 446,213 * * * * 41,984,963	53,472,054 2,470,699 417,837 * * * * 50,583,518	57,925,822 2,985,047 461,189 * * * * *	59,180,386 3,068,923 364,265 40,880 40,880 † 37,119,636 18,586,682
Net Operating Income	2,291,037	1,916,297	1,360,823	2,225,805	3,479,605
Total Non-operating Revenue	1,418,632	2,093,905	1,979,266	911,237	2,324,481
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,195,887 950,424 245,463 + 41,003 + 181,742	1,959,870 1,067,971 891,899 + (801) + 134,836	1,845,354 1,121,379 723,975 + 10,848 + 123,064	949,348 985,278 (35,930) + (129,493) + 91,382	2,209,416 1,084,667 1,124,749 + 12,446 + 102,619
Excess of Revenue over Expenses	3,709,669	4,010,202	3,340,089	3,137,042	5,804,086
Extraordinary Gains/Losses	2,063,255	+	+	+	+
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	5,772,924 7,230,023 1,490,355 466,744 †	4,010,202 4,542,131 474,361 807,568 †	3,340,089 (2,177,319) 149,152 (1,844,216) †	3,137,042 1,901,645 60,460 145,560 †	5,804,086 5,359,058 2,000 † †
Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(500,000) † † †	(750,000) † † †	(3,822,344) † † †	(1,285,857) † † (155,560)	<mark>(535,494)</mark> † 88,466

Waldo County General Hospital Belfast, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	5.253	5.303	4.655	4.748	3.237
Current Ratio without Board Designated and Undesignated Investments	2.289	2.212	1.974	1.997	.826
Days in Accounts Receivable	25.163	33.307	37.127	29.491	28.620
Acid Test	.569	.849	.339	.860	.252
Days Cash on Hand, Current	31.152	42.665	14.427	42.152	21.151
Days Cash on Hand, Incl Board Designated & Undesignated Investments	193.342	197.997	128.576	176.959	223.556
Average Payment Period, Accounts Payable and Accrued Expenses	49.899	45.826	40.891	43.153	43.505
Average Payment Period, Current Liabilities	54.713	50.243	42.565	49.007	83.948
Capital Structure					
Equity Financing Ratio	.737	.763	.756	.742	.702
Fixed Asset Financing	.416	.358	.335	.345	.304
Cash Flow Divided by Total Debt	.426	.446	.432	.408	.430
Cash Flow Divided by Total Debt with Operating Income Only	.324	.292	.285	.347	.317
Debt Service Coverage Total	6.820	6.919	6.687	9.470	10.479
Debt Service Coverage Total with Operating Income Only	5.301	4.690	4.562	8.159	7.842
Profitablility					
Total Margin	.086	.083	.059	.051	.089
Operating Margin	.055	.041	.025	.037	.056
Non Operating Revenue Margin	.382	.522	.593	.290	.400
Return On Assets	.071	.070	.061	.054	.084
Return On Equity	.096	.092	.080	.073	.120
Markup	1.658	1.575	1.548	1.536	1.652
Deductible	.335	.311	.312	.302	.324
Markup Adjustment for Deductible	1.113	1.096	1.076	1.080	1.123
Reported Income Index	.519	.801	(1.644)	2.182	1.083
Asset Efficiency					
Total Asset Turnover	.823	.845	1.029	1.049	.939
Fixed Asset Turnover	2.112	2.149	2.449	2.721	2.681
Average Age Plant Depreciation Only	9.292	10.955	10.009	9.552	10.230
Other Financial Ratios					
Total Operating Expense Growth	.104	.124	.202	.083	.022
Total Operating Revenue Growth	.135	.108	.182	.097	.042
Realized Gains Divided by Non-Operating Revenue	.173	.426	.366	(.039)	.484
Realized Gains Divided by Net Income	.066	.222	.217	(.011)	.194
Long Term Debt to Equity	.212	.177	.179	.177	.146

York Hospital York, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	16,599,481 486,162 1,463,703 11,126,684	20,273,266 550,253 2,008,212 13,157,000	22,436,690 258,465 2,203,987 14,539,166	23,960,642 2,023,381 3,046,139 12,596,241	26,579,729 3,459,189 1,878,990 16,189,290
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	+ 575,531 2,352,040 595,361	50,527 536,298 3,260,888 710,088	+ 985,749 3,570,052 879,271	1,537,497 683,418 3,398,312 675,654	+ 549,425 3,639,243 863,592
Total Non-Current Assets Trustee Held Investments	65,439,057	68,988,599	68,817,290	65,325,997	71,520,759
Board Designated and Undesignated Investments Due From Affiliates	22,590,759 †	25,903,957 †	21,663,924 †	19,470,021 †	22,009,013 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 4,377,561 72,155,484 33,684,747 38,470,737	+ 2,610,547 79,120,423 38,646,328 40,474,095	+ 6,494,493 84,869,975 44,211,102 40,658,873	† 5,031,494 90,357,740 49,533,258 40,824,482	† 5,577,051 98,337,016 54,402,321 43,934,695
Total Unrestricted Assets	82,038,538	89,261,865	91,253,980	89,286,639	98,100,488
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	9,960,734 1,084,001 8,640,967 235,766 † †	12,774,167 1,294,001 11,480,166 + + +	16,260,153 1,419,001 13,162,569 1,678,583 + +	14,645,748 1,538,001 13,107,747 + + +	15,536,468 936,000 13,173,533 1,426,935 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	21,450,036 18,371,741 † † 2,298,294 780,001	26,425,515 19,014,177 + + 6,525,164 886,174	29,648,854 19,785,517 + + 9,082,577 780,760	30,380,212 20,766,819 + + * 8,936,327 677,066	32,633,599 20,909,976 + + 10,952,211 771,412
Fund Balance Unrestricted	50,627,768	49,972,183	45,344,973	44,260,679	49,930,421
Total Liabilities & Equity	82,038,538	89,171,865	91,253,980	89,286,639	98,100,488
Total Restricted Assets Cash and Investments Receivables Other Assets	7,462,917 7,462,917 † †	8,313,354 8,313,354 † †	7,623,514 7,623,514 † †	7,846,127 7,846,127 † †	8,484,005 8,484,005 † †
Total Restricted Liabilities and Equity	7,462,917	8,313,354	7,623,514	7,846,127	8,484,005
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	7,462,917 † 5,046,739 2,416,178	8,313,354 † 5,674,361 2,638,993	7,623,514 † 5,189,899 2,433,615	7,846,127 † 5,726,621 2,119,506	8,484,005 † 6,201,608 2,282,397

York Hospital York, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	170,489,672 61,014,619 109,475,053 3,124,806 2,749,735 71,923,385 (400,000) 93,091,746 2,704,740	197,218,791 64,074,359 133,144,432 4,234,899 4,016,796 84,525,329 (500,000) 104,941,767 2,501,915	240,425,574 78,794,791 161,630,783 4,944,245 4,834,751 106,033,416 (850,000) 125,463,162 2,742,491	263,009,850 78,149,565 184,860,285 5,384,387 5,828,504 119,875,886 † 131,921,073 2,697,418	282,139,284 86,577,348 195,561,936 4,905,168 6,331,654 132,754,897 + 138,147,565 2,802,807
Total Operating Revenue	95,796,486	107,443,682	128,205,653	134,618,491	140,950,372
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	93,113,704 4,382,372 1,014,697 * * * * * *	105,699,304 4,973,767 1,159,448 * * * * 99,566,089	128,502,138 5,606,740 1,044,875 * * * * 121,850,523	132,319,279 5,461,446 1,068,038 * * * * 125,789,795	136,999,629 5,287,866 1,009,331 490,000 51,074 438,926 80,752,435 49,459,997
Net Operating Income	2,682,782	1,744,378	(296,485)	2,299,212	3,950,743
Total Non-operating Revenue	1,544,730	1,902,844	(1,347,727)	(3,608,329)	2,456,613
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,305,250 571,579 733,671 (37,728) + 277,208	1,564,137 789,010 775,127 + + 338,707	(720,250) 670,573 (1,390,823) + + (1,032,644) 405,167	(3,071,538) 330,447 (3,401,985) + + (772,271) 235,480	2,313,861 452,018 1,861,843 + + (99,323) 242,075
Excess of Revenue over Expenses Extraordinary Gains/Losses	4,227,512	3,647,222	(1,644,212)	(1,309,117)	6,407,356
Total Surplus/Deficit	4,227,512	3,647,222	(1,644,212)	(1,309,117)	6,407,356
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers	5,140,276 † 257,179 655,585 † †	(655,585) + 1,739,637 + + + +	(4,627,210) 510,000 (1,079,632) (2,413,366) † †	(1,084,294) 517,887 + (293,064) + +	5,669,742 733,611 + (1,471,225) + +
Consolidations with Support Other Changes	† †	† (6,042,444)	† †	† †	† †

York Hospital York, Me.	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.934	3.615	2.712	2.965	3.127
Current Ratio without Board Designated and Undesignated Investments	1.666	1.587	1.380	1.636	1.711
Days in Accounts Receivable	43.626	45.762	42.298	34.851	42.774
Acid Test	.196	.200	.151	.346	.344
Days Cash on Hand, Current	8.021	9.271	7.313	14.586	14.793
Days Cash on Hand, Incl Board Designated & Undesignated Investments	100.949	103.140	71.655	70.606	75.785
Average Payment Period, Accounts Payable and Accrued Expenses	35.545	41.601	39.093	37.714	36.507
Average Payment Period, Current Liabilities	40.974	46.290	48.293	42.139	43.055
Capital Structure					
Equity Financing Ratio	.617	.560	.497	.496	.509
Fixed Asset Financing	.478	.470	.487	.509	.476
Cash Flow Divided by Total Debt	.274	.220	.086	.092	.243
Cash Flow Divided by Total Debt with Operating Income Only	.225	.171	.116	.172	.192
Debt Service Coverage Total	4.996	4.360	2.141	2.099	4.987
Debt Service Coverage Total with Operating Income Only	4.194	3.511	2.717	3.550	4.023
Profitablility					
Total Margin	.043	.033	(.013)	(.010)	.045
Operating Margin	.028	.016	(.002)	.017	.028
Non Operating Revenue Margin	.365	.522	.820	2.756	.383
Return On Assets	.052	.041	(.018)	(.015)	.065
Return On Equity	.084	.073	(.036)	(.030)	.128
Markup	1.860	1.890	1.892	2.008	2.080
Deductible	.422	.429	.441	.456	.471
Markup Adjustment for Deductible	1.088	1.090	1.067	1.102	1.111
Reported Income Index	.986	(5.563)	.355	1.207	1.130
Asset Efficiency					
Total Asset Turnover	1.187	1.225	1.390	1.467	1.462
Fixed Asset Turnover	2.490	2.655	3.153	3.297	3.208
Average Age Plant Depreciation Only	7.686	7.770	7.885	9.070	10.288
Other Financial Ratios					
Total Operating Expense Growth	.113	.135	.216	.030	.035
Total Operating Revenue Growth	.098	.122	.193	.050	.047
Realized Gains Divided by Non-Operating Revenue	.475	.407	1.032	.943	.758
Realized Gains Divided by Net Income	.174	.213	.846	2.599	.291
Long Term Debt to Equity	.363	.380	.436	.469	.419