2008 – 2012 All Financial Information by Hospital

Includes tables containing *all* data elements and ratios for each of Maine's 39 non-governmental hospitals.

Note: In FY 2011, Stephens Memorial Hospital moved from peer group D to E.

Peer Group F В Е Е Е С Α Е Е Α С С Е D С

Maine Hospital Designation August 31, 2012

Hospital Name

Hospital Name	Peer	Gro
Acadia Hospital Corporation		F
Aroostook Medical Center, The (TAMC)		В
Blue Hill Memorial Hospital		E
Bridgton Hospital		Е
Calais Regional Hospital		Е
Cary Medical Center		С
Central Maine Medical Center		A
Charles A. Dean Memorial Hospital		E
Down East Community Hospital		E
Eastern Maine Medical Center		A
Franklin Memorial Hospital		С
Henrietta D. Goodall Hospital		С
Houlton Regional Hospital		Е
Inland Hospital		D
Maine Coast Memorial Hospital		С
Maine Medical Center		A
MaineGeneral Medical Center		A
Mayo Regional Hospital		E
Mercy Hospital		В
Mid Coast Hospital		В
Miles Memorial Hospital		D
Millinocket Regional Hospital		E
Mount Desert Island Hospital		E
New England Rehabilitation Hospital		G
Northern Maine Medical Center		D
Parkview Adventist Medical Center		D
Penobscot Bay Medical Center		В
Penobscot Valley Hospital		E
Redington-Fairview General Hospital		E
Rumford Community Hospital		E
Sebasticook Valley Hospital		E
Southern Maine Medical Center		В
Spring Harbor Hospital		F
St. Andrews Hospital		E
St. Joseph Hospital		В
St. Mary's Regional Medical Center		В
Stephens Memorial Hospital*		E
Waldo County General Hospital		E
York Hospital		В
* In FY 2011, Stephens Memorial Hospital moved from Peer Group D to E		

Acadia Hospital Corporation Bangor, Maine	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	8,072,613 3,587,774 440,296 3,004,554 106,705 336,800 189,132 182,319 225,033	10,683,305 2,854,449 429,489 2,759,640 258,341 3,703,184 280,614 212,682 184,906	12,514,651 8,010,353 357,945 2,430,792 325,532 648,030 276,497 199,430 266,072	15,731,485 11,483,440 377,250 1,785,791 294,439 268,433 295,540 210,772 1,015,820	16,896,370 13,458,683 377,234 1,797,630 225,547 241,461 122,776 146,188 526,851
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	34,810,640 26,626 8,980,993 † 16,918,065 25,973,281 17,088,325 8,884,956	31,811,582 24,633 18,625,278 + + 2,940,253 28,202,976 17,981,558 10,221,418	28,042,879 30,892 12,190,518 + 5,160,192 29,708,842 19,047,565 10,661,277	25,340,886 10,519 12,223,170 + 3,079,417 29,981,939 19,954,159 10,027,780	29,940,462 26,727 12,064,296 + 7,993,657 30,932,848 21,077,066 9,855,782
Total Unrestricted Assets	42,883,253	42,494,887	40,557,530	41,072,371	46,836,832
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliate Other Current Liabilities	17,544,704 884,360 3,753,788 12,755,110 151,446 †	18,494,421 951,637 4,166,726 13,127,313 248,745 †	6,509,825 928,626 4,042,960 1,283,954 254,285 †	9,226,759 1,063,681 3,563,391 4,394,821 204,866 †	12,433,239 1,093,133 3,507,997 7,582,518 249,591 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliate Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	19,161,531 12,145,097 + + + 7,016,434 +	20,084,995 11,359,111 + + 8,725,884 +	28,102,703 11,146,805 8,383,059 + + 8,572,839 +	24,215,793 10,119,774 5,128,067 + + 8,967,952 +	23,977,897 8,958,804 5,698,286 + + 9,320,807 +
Fund Balance Unrestricted	6,177,018	3,915,471	5,945,002	7,629,818	10,425,696
Total Liabilities & Equity	42,883,253	42,494,887	40,557,530	41,072,370	46,836,832
Total Restricted Assets Cash and Investments Receivables Other Assets	737,925 737,925 † †	601,032 601,032 † †	531,296 531,296 + +	442,524 442,524 † †	346,471 346,471 +
Total Restricted Liabilities and Equity	737,925	601,032	531,296	442,524	346,471
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	737,925 † 675,463 62,462	601,032 † 530,890 70,142	531,296 † 460,754 70,542	442,524 † 369,362 73,162	346,471 + 265,889 80,582

Acadia Hospital Corporation Bangor, Maine	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	61,198,680	78,282,068	84,560,940	85,704,944	77,280,048
Gross Inpatient Service Revenue	36,526,205	46,634,321	49,071,606	57,309,366	50,138,034
Gross Outpatient Service Revenue	24,672,475	31,647,747	35,489,334	28,395,578	27,142,014
Free Care (Charity Care)	8,700,637	14,315,704	18,917,657	17,893,240	15,943,288
Bad Debt (Provision for Bad Debt)	2,073,516	2,654,322	3,090,087	2,303,202	2,089,682
Contractuals	9,531,027	16,653,740	16,120,568	19,358,101	14,899,956
Changes in Prior Year Estimated/Final Settlements	†	†	(2,512,222)	(1,418,523)	(552,604)
Net Patient Service Revenue	40,893,500	44,658,302	48,944,850	47,568,924	44,899,726
Other Operating Revenue	1,871,169	2,077,867	1,831,701	2,249,659	2,897,657
Total Operating Revenue	42,764,669	46,736,169	50,776,551	49,818,583	47,797,383
Total Operating Expenses	41,536,087	45,316,176	49,301,737	47,663,626	45,731,719
Depreciation and Amortization	1,045,962	1,025,493	1,114,940	1,175,452	1,137,349
Interest	771,983	732,911	659,007	447,848	434,305
Advertising Expenses	*	*	16,326	19,929	21,834
Allowed Advertising Expenses	*	*	3,062	11,549	1,275
Non-Allowed Advertising Expenses	*	*	13,264	8,380	20,559
Salaries and Benefits	*	*	33,457,148	31,388,634	32,522,231
Other Operating Expenses	39,718,142	43,557,772	14,054,316	14,631,763	11,616,000
Net Operating Income	1,228,582	1,419,993	1,474,814	2,154,957	2,065,664
Total Non-operating Revenue	208,442	458,207	48,120	392,756	434,621
Total Investment Income	208,442	458,207	48,120	392,756	434,621
Interest and Dividends	206,122	457,558	426,980	396,835	432,729
Realized Gains/Losses on Sales of Securities	2,320	649	(378,860)	(4,079)	1,892
Permanently Impaired Security Writedowns	†	†	†	†	+
Gains/Losses on Joint Ventures/Equity Investments	+	†	+	+	†
Permanently Impaired Writedowns of Other Assets	Ť	Ť	Ť	Ť	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	Ť	Ť	Ť	Ť	Ť
Excess of Revenue over Expenses Extraordinary Gains/Losses	1,437,024	1,878,200	1,522,934	2,547,713	2,500,285
•	1 402 004	1 070 200	1 533 634	2 5 4 7 7 1 2	2 500 205
Total Surplus/Deficit	1,437,024	1,878,200	1,522,934	2,547,713	2,500,285
Total Change in Unrestricted Net Assets	(1,132,698)	(2,261,547)	2,029,531	1,684,816	2,795,877
Net Assets Released for Restrictions - Capital	36,591	245,765	123,342	173,357	123,633
Unrealized Gains/Losses on Investments	(25,827)	481,432	133,656	(146,033)	82,857
Minimum Pension Liability Adjustment	+		203,307	(849,109)	439,231
Transfers From/To Affiliates	(313,626)	(2,771,058)	44,970	(41,060)	(351,605)
Mergers Consolidations with Support	† +	†	† +	Ť	†
Other Changes			⊺ 1.222	T (F2)	Ť 1 470
	(2,266,860)	(2,095,886)	1,322	(52)	1,476

* New Data Element in FY 2010

Acadia Hospital Corporation Bangor, Maine	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	.972	1.585	3.795	3.030	2.329
Current Ratio without Board Designated and Undesignated Investments	.460	.578	1.922	1.705	1.359
Days in Accounts Receivable	26.818	22.555	18.127	13.703	14.613
Acid Test	.230	.178	1.285	1.285	1.113
Days Cash on Hand, Current	36.311	27.063	63.387	93.124	113.245
Days Cash on Hand, Incl Board Designated & Undesignated Investments	117.271	180.554	155.727	189.093	211.990
Average Payment Period, Accounts Payable and Accrued Expenses	33.839	34.338	30.624	27.978	28.713
Average Payment Period, Current Liabilities	158.158	152.413	49.310	72.444	101.765
Capital Structure					
Equity Financing Ratio	.144	.092	.147	.186	.223
Fixed Asset Financing	1.367	1.111	1.046	1.009	.909
Cash Flow Divided by Total Debt	.068	.075	.076	.111	.100
Cash Flow Divided by Total Debt with Operating Income Only	.062	.063	.075	.100	.088
Debt Service Coverage Total	2.001	2.249	2.047	3.030	2.718
Debt Service Coverage Total with Operating Income Only	1.873	1.965	2.017	2.745	2.428
Profitablility					
Total Margin	.033	.040	.030	.051	.052
Operating Margin	.029	.030	.029	.043	.043
Non Operating Revenue Margin	.145	.244	.032	.154	.174
Return On Assets	.034	.044	.038	.062	.053
Return On Equity	.233	.480	.256	.334	.240
Markup	1.518	1.773	1.752	1.845	1.753
Deductible	.156	.213	.191	.226	.193
Markup Adjustment for Deductible	1.289	1.406	1.425	1.439	1.427
Reported Income Index	(1.269)	(.830)	.750	1.512	.894
Asset Efficiency					
Total Asset Turnover	1.002	1.111	1.253	1.223	1.030
Fixed Asset Turnover	4.813	4.572	4.763	4.968	4.850
Average Age Plant Depreciation Only	16.337	17.535	17.084	16.976	18.532
Other Financial Ratios					
Total Operating Expense Growth	.051	.091	.088	(.033)	(.041)
Total Operating Revenue Growth	(.055)	.093	.086	(.019)	(.041)
Realized Gains Divided by Non-Operating Revenue	.011	.001	(7.873)	(.010)	.004
Realized Gains Divided by Net Income	.002	.000	(.249)	(.002)	.001
Long Term Debt to Equity	1.966	2.901	1.875	1.326	.859

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment	18,514,860 3,641,368	22,483,133 4,119,590	19,250,894 2,177,263	22,691,626 6,271,544	20,013,065 4,447,174
Current Assets Whose Use is Limited	462,254	452,569	376,798	423,931	373,849
Net Patient Accounts Receivable Due from Affiliates	8,901,423	6,333,997	7,543,084	8,057,257	9,747,478
Third Party Settlements Receivable	92,661 1,836,330	53,416 8,260,908	8,925 5,776,893	10,953 3,596,180	37,185 1,767,481
Other Accounts Receivable	853,676	654,707	846,428	433,665	564,215
Inventory	1,699,666	1,637,085	1,606,230	1,922,720	1,788,058
Other Current Assets	1,027,482	970,861	915,273	1,975,376	1,287,625
Total Non-Current Assets Trustee Held Investments	52,650,640 2,676,506	41,312,601 3,319,902	46,726,678 3,267,620	47,707,515 3,641,618	54,265,150 3,888,706
Board Designated and Undesignated Investments	2,595,403	2,685,206	4,595,214	5,886,332	6,765,205
Due From Affiliates	10,377	1,428	43,271	†	†
Investments in Affiliates	+	†	+	+	+
Other Non-current Assets Gross Property, Plant and Equipment (PP&E)	18,520,053	6,067,708	10,123,812	10,388,430	15,463,657
Accumulated Depreciation	71,351,180 42,502,879	74,353,402 45,115,045	75,541,283 46,844,522	76,413,490 48,622,355	79,076,162 50,928,580
Net Property, Plant and Equipment (PP&E)	28,848,301	29,238,357	28,696,761	27,791,135	28,147,582
Total Unrestricted Assets	71,165,500	63,795,734	65,977,572	70,399,141	74,278,215
Total Current Liabilities	23,517,427	14,870,836	15,694,331	17,817,594	20,271,749
Current Long Term Debt (LTD)	1,080,000	1,154,333	1,150,000	1,195,000	1,245,000
Accounts Payable and Accrued Expenses	11,179,642	8,398,991	10,038,952	8,885,347	11,108,930
Estimated Third Party Settlements Due to Affiliates	5,125,626	5,108,299	4,230,209	7,418,007	7,306,754
Other Current Liabilities	6,132,159	209,213	275,170	319,240	611,065
Total Non-current Liabilities	16,748,586	16,313,318	18,021,262	16,868,729	20,010,186
Long Term Debt	14,042,052	12,978,552	11,744,875	10,493,981	9,387,879
Estimated Third Party Settlements	+	+	2,988,812	2,554,520	2,896,300
Due to Affiliates	30,028	14,864	19,955	4,955	4,955
Self Insurance Fund	+	†	†	+	+
Accrued Pension and Post Retiree Health Benefits	+	†	†	+	+
Other Non-Current Liabilities	2,676,506	3,319,902	3,267,620	3,815,273	7,721,052
Fund Balance Unrestricted	30,899,487	32,611,580	32,261,979	35,712,818	33,996,280
Total Liabilities & Equity	71,165,500	63,795,734	65,977,572	70,399,141	74,278,215
Total Restricted Assets Cash and Investments	1,703,911	1,522,969	1,678,811	1,609,234	1,899,516
Receivables	1,703,911	1,522,969	1,678,811	1,609,234	1,899,516
Other Assets	, †	1 †	†	+	+
Total Restricted Liabilities and Equity	1,703,911	1,522,969	1,678,811	1,609,234	1,899,516
Total Restricted Fund Balance	1,703,911	1,522,969	1,678,811	1,609,234	1,899,516
Total Liabilities	_,, †	_,, v	-,-:-;-	-,, +	_,,00
Temporarily Restricted Net Assets	1,027,196	846,254	1,002,096	932,519	1,218,188
Permanently Restricted Net Assets	676,715	676,715	676,715	676,715	681,328

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	187,005,213	199,474,883	206,070,315	213,963,829	212,635,473
Gross Inpatient Service Revenue	62,714,229	69,343,147	69,655,328	70,138,498	64,006,035
Gross Outpatient Service Revenue	124,290,984	130,131,736	136,414,987	143,825,331	148,629,438
Free Care (Charity Care)	2,005,061	2,645,546	2,979,952	2,807,318	2,631,931
Bad Debt (Provision for Bad Debt)	2,970,533	2,773,415	3,098,758	3,128,993	3,328,288
Contractuals	90,725,866	99,583,456	105,086,261	110,191,970	109,798,367
Changes in Prior Year Estimated/Final Settlements	<mark>(235,000)</mark>	<mark>(261,000)</mark>	230,000	<mark>(160,000)</mark>	<mark>(498,087)</mark>
Net Patient Service Revenue	91,538,753	94,733,466	94,675,344	97,995,548	97,374,974
Other Operating Revenue	2,090,675	2,028,993	2,220,878	2,063,174	4,783,098
Total Operating Revenue	93,629,428	96,762,459	96,896,222	100,058,722	102,158,072
Total Operating Expenses	94,743,693	95,858,769	96,939,376	96,943,396	104,235,219
Depreciation and Amortization	3,939,902	3,694,544	3,643,301	3,565,334	3,504,274
Interest	949,416	765,481	591,915	458,613	398,091
Advertising Expenses	*	*	364,467	256,304	255,475
Allowed Advertising Expenses	*	*	35,838	15,043	32,677
Non-Allowed Advertising Expenses Salaries and Benefits	*	*	328,629 60,854,362	241,261 61,167,013	222,798 66,011,876
Other Operating Expenses	89,854,375	91,398,744	31,485,331	31,496,132	34,065,503
Net Operating Income	(1,114,265)	903,690	(43,154)	3,115,326	(2,077,147)
Total Non-operating Revenue	508,182	206,586	243,223	434,738	267,871
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities	180,903 180,903	36,723 36,723	7,135 7,135	26,060 26,060	21,179 21,179
Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments	; ; 315,850	+ 182,252	+ 236,088	+ 408,678	+ 246,692
Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	+ 11,429	+ (12,389)	+ +	+ +	, † †
Excess of Revenue over Expenses	(606,083)	1,110,276	200,069	3,550,064	(1,809,276)
Extraordinary Gains/Losses	†	†	(503,553)	†	(180,397)
Total Surplus/Deficit	(606,083)	1,110,276	(303,484)	3,550,064	(1,989,673)
Total Change in Unrestricted Net Assets	257,119	1,712,093	(349,601)	3,450,839	(1,716,538)
Net Assets Released for Restrictions - Capital	364,633	85,605	247,279	178,511	90,341
Unrealized Gains/Losses on Investments	, †	, †	, +	, †	+
Minimum Pension Liability Adjustment	†	†	+	†	+
Transfers From/To Affiliates	498,569	516,212	(493,396)	(277,736)	182,794
Mergers	†	†	†	†	†
Consolidations with Support	†	†	+	+	†
Other Changes	†	†	200,000	+	†

* New Data Element in FY 2010

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	.898	1.692	1.519	1.604	1.321
Current Ratio without Board Designated and Undesignated Investments	.787	1.512	1.227	1.274	.987
Days in Accounts Receivable	35.493	24.404	29.081	30.011	36.537
Acid Test	.174	.307	.163	.376	.238
Days Cash on Hand, Current	16.495	18.107	9.992	26.172	17.469
Days Cash on Hand, Incl Board Designated & Undesignated Investments	26.928	28.742	27.970	49.180	41.983
Average Payment Period, Accounts Payable and Accrued Expenses	44.938	33.263	39.275	34.731	40.253
Average Payment Period, Current Liabilities	94.532	58.893	61.401	69.646	73.455
Capital Structure	12.1		100		450
Equity Financing Ratio	.434	.511	.489	.507	.458
Fixed Asset Financing	.487	.444	.409	.378	.334
Cash Flow Divided by Total Debt	.083	.154	.114	.205	.042
Cash Flow Divided by Total Debt with Operating Income Only	.070	.147	.107	.193	.035
Debt Service Coverage Total	2.158 1.902	3.018 2.906	2.540 2.401	4.708 4.438	1.314 1.146
Debt Service Coverage Total with Operating Income Only	1.902	2.906	2.401	4.436	1.140
Profitability				005	(010)
Total Margin	(.006)	.011	.002	.035	(.018)
Operating Margin	(.012)	.009	(.000)	.031	(.020)
Non Operating Revenue Margin	(.838)	.186	1.216	.122	(.148)
Return On Assets	(.009)	.017	.003	.050 .099	(.024)
Return On Equity	<mark>(.020)</mark> 1.996	.034 2.102	.006 2.149	2.228	(.053) 2.086
Markup Deductible	.485	.499	.510	.515	.516
Markup Adjustment for Deductible	1.038	1.063	1.065	1.092	1.032
Reported Income Index	(2.357)	.648	(.572)	1.032	1.052
•	(2.557)	.0+0	(.372)	1.029	1.054
Asset Efficiency	1 222	1 520	1 472	1 427	1 270
Total Asset Turnover Fixed Asset Turnover	1.323	1.520	1.472 3.377	1.427	1.379
	3.246 10.788	3.309 12.211	12.858	3.600 13.638	3.629 14.533
Average Age Plant Depreciation Only	10.788	12.211	12.050	15.056	14.555
Other Financial Ratios	242	010	0.1.1	000	
Total Operating Expense Growth	.019	.012	.011	.000	.075
Total Operating Revenue Growth	T	.033	.001	.033	.021
Realized Gains Divided by Non-Operating Revenue	T	† +	† +	† +	t t
Realized Gains Divided by Net Income	⊤ .454	1	1	1	.276
Long Term Debt to Equity	.454	.398	.364	.294	.276

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	8,961,906	7,266,370	4,972,542	6,474,441	8,274,076
Cash and Investment	865,566	302,594	1,849,292	3,176,921	4,617,141
Current Assets Whose Use is Limited	90,831	94,207	461,940	48,666	47,382
Net Patient Accounts Receivable	4,002,179	3,799,383	1,430,518	1,813,044	2,354,405
Due from Affiliates	58,284	3,018	9,294	+	+
Third Party Settlements Receivable	3,238,165	2,574,346	509,785	279,367	547,221
Other Accounts Receivable	†	34,709	329,958	257,393	102,069
Inventory	207,346	131,551	170,356	141,313	149,181
Other Current Assets	499,535	326,562	211,399	757,737	456,677
Total Non-Current Assets	20,183,908	19,496,136	19,898,999	22,945,716	24,958,576
Trustee Held Investments	†	†	†	20,810	63,888
Board Designated and Undesignated Investments	10,502,788	6,697,532	6,473,581	12,378,197	13,378,591
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	68,118	3,316,701	4,796,528	2,075,889	2,824,387
Gross Property, Plant and Equipment (PP&E)	23,659,043	25,002,422	24,945,017	25,746,842	26,962,643
Accumulated Depreciation	14,046,041	15,520,519	16,316,127	17,276,022	18,270,933
Net Property, Plant and Equipment (PP&E)	9,613,002	9,481,903	8,628,890	8,470,820	8,691,710
Total Unrestricted Assets	29,145,814	26,762,506	24,871,541	29,420,157	33,232,652
Total Current Liabilities	6,052,355	7,901,614	5,200,691	7,787,856	8,237,263
Current Long Term Debt (LTD)	328,078	1,178,432	211,883	145,739	100,000
Accounts Payable and Accrued Expenses	2,498,879	2,979,788	3,186,998	2,538,957	3,487,992
Estimated Third Party Settlements	1,457,071	2,191,856	1,668,842	4,898,443	4,368,189
Due to Affiliates	1,048,278	1,551,538	132,968	204,717	281,082
Other Current Liabilities	720,049	†	†	†	†
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,489,080 3,633,435 † 1,855,645 † † †	5,087,717 2,458,508 † 2,300,000 † 109,203 220,006	3,057,354 2,309,812 709,540 † 38,002 †	3,255,065 2,128,461 1,103,272 + 23,332 +	4,979,905 2,022,458 1,745,050 † 1,212,397 †
Fund Balance Unrestricted	17,604,379	13,773,175	16,613,496	18,377,236	20,015,484
Total Liabilities & Equity	29,145,814	26,762,506	24,871,541	29,420,157	33,232,652
Total Restricted Assets	836,826	340,180	630,481	891,915	1,772,026
Cash and Investments	836,826	340,180	630,481	891,915	1,772,026
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	836,826	340,180	630,481	891,915	1,772,026
Total Restricted Fund Balance	836,826	340,180	630,481	891,915	1,772,026
Total Liabilities	†	†	†	+	†
Temporarily Restricted Net Assets	584,685	88,039	150,285	201,888	375,965
Permanently Restricted Net Assets	252,141	252,141	480,196	690,027	1,396,061

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	44,643,905	44,330,709	45,557,062	49,175,637	52,746,814
Gross Inpatient Service Revenue	9,625,101	9,818,526	10,834,831	10,050,445	10,086,821
Gross Outpatient Service Revenue	35,018,804	34,512,183	34,722,231	39,125,192	42,659,993
Free Care (Charity Care)	1,219,810	1,355,162	1,160,433	1,415,316	1,531,404
Bad Debt (Provision for Bad Debt)	1,558,288	2,374,729	1,726,717	1,307,527	1,386,349
Contractuals	14,867,635	13,336,726	13,282,056	14,174,763	15,358,447
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	209,000	269,000	(2,537,571)	207,000	(233,000)
Other Operating Revenue	26,789,172	26,995,092	31,925,427	32,071,031	34,703,614
	943,817	779,368	1,273,158	955,543	1,440,755
Total Operating Revenue	27,732,989	27,774,460	33,198,585	33,026,574	36,144,369
Total Operating Expenses	29,110,065	31,936,003	30,317,244	32,252,308	35,389,368
Depreciation and Amortization	1,439,102	1,478,388	1,381,568	1,362,319	1,410,103
Interest	352,584	279,599	179,012	109,014	97,729
Advertising Expenses	*	*	27,626	43,620	56,910
Allowed Advertising Expenses Non-Allowed Advertising Expenses	*	*	27,626	21,173	Ť
Salaries and Benefits	*	*	17 200 717	22,447	56,910
Other Operating Expenses	* محد 110 حد	20 170 010	17,369,717	18,487,326	20,676,474
	27,318,379	30,178,016	11,359,321	12,250,029	13,148,152
Net Operating Income	(1,377,076)	(4,161,543)	2,881,341	774,266	755,001
Total Non-operating Revenue	334,082	(368,825)	12,811	262,077	190,912
Total Investment Income	334,082	(368,825)	12,811	262,077	190,912
Interest and Dividends	122,066	53,343	12,811	262,077	190,912
Realized Gains/Losses on Sales of Securities	212,016	(422,168)	ŧ	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	Ť	Ť	Ť	Ť	†
Permanently Impaired Writedowns of Other Assets	Ť	Ť	Ť	Ť	Ť
Other Non-Operating Revenues (Gifts, Bequests, etc.)	Ť	Ť	Ť	Ť	Ť
Excess of Revenue over Expenses Extraordinary Gains/Losses	(1,042,994)	(4,530,368)	2,894,152	1,036,343	945,913
Total Surplus/Deficit	(1.042.004)	(4 520 269)	2 904 152	1 026 242	045.012
• •	(1,042,994)	(4,530,368)	2,894,152	1,036,343	945,913
Total Change in Unrestricted Net Assets	(1,869,891)	(3,831,204)	2,840,321	432,387	1,638,247
Net Assets Released for Restrictions - Capital	160,395	364,484	73,344	1	3,873
Unrealized Gains/Losses on Investments	(410,951)	(476,516)	Ť	(576,572)	908,584
Minimum Pension Liability Adjustment Transfers From/To Affiliates	T (102-221)	T 1 E42 245	T (127,175)	T (22.204)	
Mergers	(183,221)	1,542,245	(127,175)	(27,384)	(56,975)
Consolidations with Support	1 +	 +	 +	 +	+
Other Changes	(393,120)	(731,049)	1 +	1 +	(163,148)
	(353,120)	(101019)	I	I	(105,140)

* New Data Element in FY 2010

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.216	1.767	2.201	2.421	2.629
Current Ratio without Board Designated and Undesignated Investments	1.481	.920	.956	.831	1.004
Days in Accounts Receivable	54.529	51.371	16.355	20.634	24.763
Acid Test	.158	.050	.444	.414	.566
Days Cash on Hand, Current	12.616	4.755	29.154	38.114	50.106
Days Cash on Hand, Incl Board Designated & Undesignated Investments	151.155	85.018	110.813 40.201	184.376	193.816 37.467
Average Payment Period, Accounts Payable and Accrued Expenses	32.962 79.835	35.709 94.692	40.201 65.602	30.001 92.022	37.467 88.483
Average Payment Period, Current Liabilities	/9.055	94.092	05.002	92.022	00.403
Capital Structure	604	F1F	660	625	602
Equity Financing Ratio	.604	.515	.668	.625	.602
Fixed Asset Financing	.378	.259	.268	.251	.233
Cash Flow Divided by Total Debt	.034 .005	(.235)	.518 .516	.217 .193	.178 .164
Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total	.005	(.207) (4.562)	3.282	7.815	.164 10.078
Debt Service Coverage Total with Operating Income Only	.517	(3.955)	3.272	6.998	9.294
	.517	(5.555)	5.272	0.990	5.254
Profitablility	(027)		007	071	020
Total Margin Operating Margin	(.037) (.050)	(.165)	.087 .087	.031 .023	.026 .021
Non Operating Revenue Margin	(.050)	<mark>(.150)</mark> .081	.087 .004	.023	.202
Return On Assets	(.036)	(.169)	.116	.035	.028
Return On Equity	(.059)	(.329)	.174	.055	.020
Markup	1.566	1.413	1.545	1.554	1.531
Deductible	.333	.301	.292	.288	.291
Markup Adjustment for Deductible	1.055	.995	1.107	1.115	1.097
Reported Income Index	.558	1.182	1.019	.588	.577
Asset Efficiency					
Total Asset Turnover	.963	1.024	1.335	1.131	1.093
Fixed Asset Turnover	2.885	2.929	3.847	3.899	4.158
Average Age Plant Depreciation Only	9.760	10.498	11.810	12.681	12.957
Other Financial Ratios		201.00			121007
Total Operating Expense Growth	.074	.097	(.051)	.064	.097
Total Operating Revenue Growth	.099	.001	.195	(.004)	.097
Realized Gains Divided by Non-Operating Revenue	.635	1.145	+	(.005)	+
Realized Gains Divided by Non Operating Revende	(.203)	.093	+	+	+
Long Term Debt to Equity	.206	.178	.139	.116	.101
· · = ·	.200				1101

Bridgton Hospital Bridgton, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	5,951,931 436,855 399,813 3,571,633 22,271 1,191,693 † 239,346 90,320	11,659,137 3,205,678 397,082 4,537,367 37,822 3,089,792 † 327,710 63,686	14,980,617 6,669,646 419,847 4,216,156 20,357 3,209,880 † 313,300 131,431	22,479,123 15,761,269 423,910 5,727,278 23,254 139,930 + 296,908 106,574	24,656,708 16,674,483 429,033 5,782,687 19,765 414,172 † 307,630 1,028,938
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	22,879,062 734,857 3,046,589 + + 3,346,136 30,538,261 14,786,781 15,751,480	19,957,040 754,457 2,508,031 + 370,796 31,308,282 14,984,526 16,323,756	20,083,020 774,058 2,923,832 + + (22,711) 32,360,518 15,952,677 16,407,841	20,177,241 793,659 3,640,877 + (34,032) 32,899,784 17,123,047 15,776,737	20,556,009 813,259 3,682,860 + (53,565) 34,263,623 18,150,168 16,113,455
Total Unrestricted Assets	28,830,993	31,616,177	35,063,637	42,656,364	45,212,717
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	2,571,696 369,740 2,201,956 † †	2,816,512 530,073 2,286,439 + + +	3,220,067 538,172 2,681,895 + + +	3,233,917 445,752 2,788,165 † † †	3,274,918 634,829 2,640,089 † †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	9,642,248 9,174,049 † † † † † * 468,199	9,844,292 9,355,600 + + + + + 488,692	9,454,394 8,990,281 + + + + + 464,113	9,149,042 8,653,365 + + + + + + 495,677	9,981,587 9,452,452 + + + + + 529,135
Fund Balance Unrestricted	16,617,049	18,955,373	22,389,176	30,273,405	31,956,212
Total Liabilities & Equity	28,830,993	31,616,177	35,063,637	42,656,364	45,212,717
Total Restricted Assets Cash and Investments Receivables Other Assets	3,151,153 3,039,175 111,978 †	3,236,168 3,137,716 98,452 †	3,341,734 2,857,587 92,294 391,853	3,564,980 3,398,341 65,968 100,671	3,562,686 3,388,228 61,296 113,162
Total Restricted Liabilities and Equity	3,151,153	3,236,168	3,341,734	3,564,980	3,562,686
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	3,151,153 † 2,012,858 1,138,295	3,236,168 + 2,223,069 1,013,099	3,341,734 † 2,280,994 1,060,740	3,564,980 † 2,443,485 1,121,495	3,562,686 † 2,449,681 1,113,005

Bridgton Hospital Bridgton, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	59,550,523 13,445,191 46,105,332 826,777 2,322,652 22,876,956 (10,000) 33,534,138 438,881	62,240,150 14,394,950 47,845,200 1,116,919 2,323,196 22,933,322 † 35,866,713 428,793	66,474,360 12,707,976 53,766,384 1,472,781 2,598,159 23,172,172 † 39,231,248 468,847	75,036,173 13,653,165 61,383,008 1,116,462 3,064,028 25,899,583 † 44,956,100 371,040	80,320,796 12,996,996 67,323,800 3,519,523 5,198,463 30,467,502 † 41,135,308 931,874
Total Operating Revenue	33,973,019	36,295,506	39,700,095	45,327,140	42,067,182
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	31,732,258 954,019 540,155 * * * * * 30,238,084	33,668,460 1,091,336 549,361 * * * * * 32,027,763	36,757,860 1,223,675 528,944 204,011 † 204,011 23,861,467 10,939,763	38,157,081 1,304,201 494,011 200,102 † 200,102 24,064,166 12,094,601	40,436,717 1,408,950 491,982 202,269 † 202,269 24,854,119 13,479,397
Net Operating Income	2,240,761	2,627,046	2,942,235	7,170,059	1,630,465
Total Non-operating Revenue	213,667	(89,551)	296,950	315,181	229,192
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	150,389 148,110 2,279 + + + 63,278	(148,402) 82,309 (230,711) + + 58,851	185,761 72,717 113,044 + + + 111,189	205,248 79,317 125,931 + + + 109,933	129,275 83,859 45,416 + + 99,917
Excess of Revenue over Expenses	2,454,428	2,537,495	3,239,185	7,485,240	1,859,657
Extraordinary Gains/Losses	+	+	+	+	+
Total Surplus/Deficit	2,454,428	2,537,495	3,239,185	7,485,240	1,859,657
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,400,752 78,110 (131,786) † † † † †	2,338,324 222,963 (422,134) † † † † †	3,433,803 69,537 125,081 + + + + + +	7,884,229 † 398,989 † † † † † †	1,682,807 2,000 (178,850) † † † † †

* New Data Element in FY 2010

Bridgton Hospital Bridgton, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity	3.499	F 030	5,560	8.077	0.654
Current Ratio with Board Designated and Undesignated Investments	2.314	5.030 4.140	4.652	6.951	8.654 7.529
Current Ratio without Board Designated and Undesignated Investments	38.875	4.140	39.226		51.311
Days in Accounts Receivable Acid Test	.325	1.279	2.202	46.500 5.005	5.223
Days Cash on Hand, Current	9.922	40.366	72.822	160.302	159.957
Days Cash on Hand, Incl Board Designated & Undesignated Investments	46.052	68.466	102.855	196.362	194.401
Average Payment Period, Accounts Payable and Accrued Expenses	26.113	25.618	27.548	27.615	24.691
Average Payment Period, Current Liabilities	30.498	31.557	33.076	32.030	30.628
Capital Structure		011007	001070	02.000	00.020
Equity Financing Ratio	.576	.600	.639	.710	.707
Fixed Asset Financing	.582	.573	.548	.548	.587
Cash Flow Divided by Total Debt	.279	.287	.352	.710	.247
Cash Flow Divided by Total Debt with Operating Income Only	.262	.294	.329	.684	.229
Debt Service Coverage Total	4.404	4.546	4.714	8,994	4.010
Debt Service Coverage Total with Operating Income Only	4.165	4.643	4.433	8.689	3.766
Profitablility					
Total Margin	.072	.070	.081	.164	.044
Operating Margin	.066	.072	.074	.158	.039
Non Operating Revenue Margin	.087	(.035)	.092	.042	.123
Return On Assets	.085	.080	.092	.175	.041
Return On Equity	.148	.134	.145	.247	.058
Markup	1.890	1.861	1.821	1.976	2.009
Deductible	.384	.368	.349	.345	.379
Markup Adjustment for Deductible	1.170	1.180	1.191	1.297	1.256
Reported Income Index	1.022	1.085	.943	.949	1.105
Asset Efficiency					
Total Asset Turnover	1.186	1.145	1.141	1.070	.935
Fixed Asset Turnover	2.157	2.223	2.420	2.873	2.611
Average Age Plant Depreciation Only	15.499	13.730	13.037	13.129	12.882
Other Financial Ratios					
Total Operating Expense Growth	.096	.061	.092	.038	.060
Total Operating Revenue Growth	.122	.068	.094	.142	(.072)
Realized Gains Divided by Non-Operating Revenue	.011	2.576	.381	.400	.198
Realized Gains Divided by Net Income	.001	(.091)	.035	.017	.024
Long Term Debt to Equity	.552	.494	.402	.286	.296

Calais Regional Hospital Calais, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	7,019,954 700,671	6,891,918 2,004,383	6,292,663 330,536 +	5,637,031 521,702	5,033,721 85,951
Net Patient Accounts Receivable Due from Affiliates	3,025,929 †	3,696,157	4,131,471	4,326,394	3,687,471 †
Third Party Settlements Receivable Other Accounts Receivable	2,510,622 †	291,015 †	1,174,844 †	† †	† 434,593
Inventory Other Current Assets	† 782,732	+ 900,363	+ 655,812	+ 788,935	+ 825,706
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	22,354,206 195,336 1,634,413 †	21,414,215 277,845 1,675,835 †	21,339,028 360,928 2,056,043 †	23,105,614 443,399 2,629,418 †	22,953,911 525,226 2,616,426 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	† 91,085 33,312,353 12,878,981	+ 28,229 33,534,282 14,101,976	† 454,395 33,060,167 14,592,505	† 1,485,379 34,479,435 15,932,017	+ 1,686,826 34,644,912 16,519,479
Net Property, Plant and Equipment (PP&E)	20,433,372	19,432,306	18,467,662	18,547,418	18,125,433
Total Unrestricted Assets	29,374,160	28,306,133	27,631,691	28,742,645	27,987,632
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	2,858,445 335,400 2,523,045 †	2,396,163 356,000 2,013,114 +	3,527,828 376,000 3,095,572 +	5,123,745 411,000 3,517,341 1,125,397	6,994,870 552,935 3,540,062 2,246,078
Other Current Liabilities	+	27,049	56,256	70,007	655,795
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	17,616,943 17,616,943 † †	17,261,208 17,261,208 † †	16,881,778 16,881,778 † †	17,059,743 17,059,743 † †	17,125,053 17,125,053 † †
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † +	† † +	+ + +	† † +	† † +
Fund Balance Unrestricted	8,898,772	8,648,762	7,222,085	6,559,157	3,867,709
Total Liabilities & Equity	29,374,160	28,306,133	27,631,691	28,742,645	27,987,632
Total Restricted Assets Cash and Investments Receivables Other Assets	721,011 693,659 27,352 †	848,636 835,508 13,128 †	1,293,685 1,289,403 4,282 †	920,887 918,133 2,754 †	1,409,166 1,406,412 2,754 †
Total Restricted Liabilities and Equity	721,011	848,636	1,293,685	1,250,510	1,409,166
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	721,011 † 161,667 559,344	848,636 † 163,783 684,853	1,293,685 † 788,279 505,406	1,250,510 † 792,626 457,884	1,409,166 + 927,460 481,706

Calais Regional Hospital Calais, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	42,302,465 11,737,363 30,565,102 272,167 1,164,268 14,211,743 + 26,654,287 364,776	41,884,943 10,135,996 31,748,947 565,993 1,173,224 13,842,347 + 26,303,379 385,038	46,900,132 11,875,603 35,024,529 712,067 1,110,497 18,226,853 (116,500) 26,967,215 163,631	56,443,678 16,261,553 40,182,125 1,066,131 1,061,262 22,495,956 64,000 31,756,329 894,600	51,679,698 16,142,143 35,537,555 929,494 1,295,672 19,287,426 † 30,167,106 1,028,442
Total Operating Revenue	27,019,063	26,688,417	27,130,846	32,650,929	31,195,548
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	26,858,195 1,316,719 942,959 * * * * * 24,598,517	27,055,797 1,288,903 915,616 * * * * 24,851,278	28,550,660 1,299,642 896,532 60,751 23,897 36,854 14,061,579 12,232,156	33,374,028 1,357,897 914,518 44,135 18,351 25,784 16,611,727 14,445,751	33,952,668 1,522,195 965,372 38,859 7,069 31,790 17,542,372 13,883,870
Net Operating Income	160,868	(367,380)	(1,419,814)	(723,099)	(2,757,120)
Total Non-operating Revenue	75,406	116,073	138,486	60,995	43,379
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	49,393 49,393 † † (26,176) † 52,189	56,747 56,747 + (615) + 59,941	35,358 35,358 + + + + 103,128	38,222 38,222 + + + + 22,773	24,052 24,052 + + + 19,327
Excess of Revenue over Expenses	236,274	(251,307)	(1,281,328)	(662,104)	(2,713,741)
Extraordinary Gains/Losses	+	+	+	†	†
Total Surplus/Deficit	236,274	(251,307)	(1,281,328)	(662,104)	(2,713,741)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	253,605 19,300 (1,969) † † † † † †	(250,010) + 1,297 + + + + + + + + +	(1,067,299) 200,000 14,029 † † † † † †	(662,928) + (824) + + + + + + + + +	(2,691,448) 19,872 2,421 † † † † †

* New Data Element in FY 2010

Calais Regional Hospital Calais, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.028	3.576	2.367	1.613	1.094
Current Ratio without Board Designated and Undesignated Investments	2.456	2.876	1.784	1.100	.720
Days in Accounts Receivable	41.437	51.290	55.919	49.727	44.616
Acid Test	.245	.836	.094	.102	.012
Days Cash on Hand, Current	10.013	28.393	4.427	5.948	.967
Days Cash on Hand, Incl Board Designated & Undesignated Investments	33.369	52.132	31.966	35.924	30.415
Average Payment Period, Accounts Payable and Accrued Expenses	36.056	28.517	41.462	40.099	39.843
Average Payment Period, Current Liabilities	40.849	33.943	47.252	58.413	78.726
Capital Structure					
Equity Financing Ratio	.303	.306	.261	.228	.138
Fixed Asset Financing	.862	.888	.914	.920	.945
Cash Flow Divided by Total Debt	.076	.053	.001	.031	(.049)
Cash Flow Divided by Total Debt with Operating Income Only	.072	.047	(.006)	.029	(.051)
Debt Service Coverage Total	1.972	1.561	.730	1.248	(.164)
Debt Service Coverage Total with Operating Income Only	1.912	1.469	.620	1.201	(.196)
Profitablility					
Total Margin	.009	(.009)	(.047)	(.020)	(.087)
Operating Margin	.006	(.014)	(.052)	(.022)	(.088)
Non Operating Revenue Margin	.319	(.462)	(.108)	(.092)	(.016)
Return On Assets	.008	(.009)	(.046)	(.023)	(.097)
Return On Equity	.027	(.029)	(.177)	(.101)	(.702)
Markup	1.589	1.562	1.648	1.718	1.552
Deductible	.336	.330	.389	.399	.373
Markup Adjustment for Deductible	1.059	1.051	1.010	1.044	.984
Reported Income Index	.932	1.005	.898	.999	1.008
Asset Efficiency					
Total Asset Turnover	.922	.947	.987	1.138	1.116
Fixed Asset Turnover	1.322	1.373	1.469	1.760	1.721
Average Age Plant Depreciation Only	9.781	10.941	11.228	11.733	10.852
Other Financial Ratios					
Total Operating Expense Growth	.034	.007	.055	.169	.017
Total Operating Revenue Growth	.069	(.012)	.017	.203	(.045)
Realized Gains Divided by Non-Operating Revenue	+	, t	+	+	, , , , , , , , , , , , , , , , , , ,
Realized Gains Divided by Net Income	†	†	+	+	†
Long Term Debt to Equity	1.980	1.996	2.338	2.601	4.428

Cary Medical Center Caribou, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	9,611,646 1,390,623	7,967,390 1,834,652	8,816,831 585,152	14,288,706 2,958,459 +	14,651,936 1,596,988 +
Net Patient Accounts Receivable Due from Affiliates	3,408,599 †	3,103,681	3,982,392 †	4,385,235 †	5,339,593 †
Third Party Settlements Receivable Other Accounts Receivable	3,290,468 †	1,414,861	2,631,997 †	5,279,591	5,830,945 †
Inventory Other Current Assets	+ 1,521,956	† 1,614,196	† 1,617,290	† 1,665,421	† 1,884,410
Total Non-Current Assets Trustee Held Investments	16,053,314 +	15,881,071	13,456,090	15,375,708 +	15,076,952 +
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	5,200,086 105,392 +	6,137,590 162,703 +	4,866,999 130,967 +	7,420,869 144,689 +	5,130,506 139,615 +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	543,483 31,288,208 21,083,855	299,228 30,004,539 20,722,989	424,802 30,041,634 22,008,312	380,280 30,630,450 23,200,580	371,169 33,993,927 24,558,265
Net Property, Plant and Equipment (PP&E)	10,204,353	9,281,550	8,033,322	7,429,870	9,435,662
Total Unrestricted Assets Total Current Liabilities	25,664,960	23,848,461	22,272,921	29,664,414	29,728,888
Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	6,018,759 721,596 4,633,282 † †	5,733,580 787,784 3,936,574 534,956 †	4,879,595 794,981 3,486,990 † †	8,733,941 422,003 4,150,240 3,600,578 †	8,987,281 622,320 4,541,843 3,495,414 †
Other Current Liabilities	663,881	474,266	597,624	561,120	327,704
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	4,677,098 4,273,095	3,996,901 3,612,136	3,182,682 2,817,155	2,741,441 2,395,152	2,419,220 2,092,170
Due to Affiliates Self Insurance Fund	+ + +	1 † †	† † †	† †	+ +
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	+ 404,003	† 384,765	† 365,527	† 346,289	† 327,050
Fund Balance Unrestricted	14,969,103	14,117,980	14,210,644	18,189,032	18,322,387
Total Liabilities & Equity	25,664,960	23,848,461	22,272,921	29,664,414	29,728,888
Total Restricted Assets Cash and Investments Receivables Other Assets	16,050 16,050 †	19,756 19,756 †	26,040 26,040 + +	128,280 128,280 + +	28,163 28,163 + +
Total Restricted Liabilities and Equity	16,050	19,756	26,040	128,280	28,163
Total Restricted Fund Balance Total Liabilities	16,050 16,050 †	19,756 †	26,040 †	128,280 †	28,163 +
Temporarily Restricted Net Assets Permanently Restricted Net Assets	16,050 †	19,756 †	26,040 †	128,280 †	28,163 †

Cary Medical Center Caribou, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	90,183,359 28,403,239 61,780,120 703,062 1,522,564 48,992,229 (4,339,000) 43,304,504 3,029,810	85,955,035 22,881,424 63,073,611 1,115,624 933,916 44,417,458 (819,000) 40,307,037 2,918,862	87,956,361 21,526,893 66,429,468 1,237,339 2,004,000 45,692,563 20,000 39,002,459 3,099,778	91,772,077 24,384,931 67,387,146 1,096,668 1,964,678 45,607,743 (166,000) 43,268,988 5,199,924	101,642,753 28,288,530 73,354,223 991,464 2,571,813 51,732,359 2,103,000 44,244,117 5,279,729
Total Operating Revenue	46,334,314	43,225,899	42,102,237	48,468,912	49,523,846
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	45,155,845 1,534,166 163,820 * * * * 43,457,859	44,017,422 1,675,599 150,614 * * * 42,191,209	42,052,923 1,693,628 139,070 262,645 14,760 247,885 21,636,508 18,321,072	44,512,849 1,688,157 126,461 271,290 12,297 258,993 22,505,783 19,921,158	50,041,494 1,707,584 228,431 312,488 11,584 300,904 24,561,885 23,231,106
Net Operating Income	1,178,469	(791,523)	49,314	3,956,063	(517,648)
Total Non-operating Revenue	131,428	67,233	29,899	216,071	286,579
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	114,897 113,708 1,189 † † † 16,531	46,591 17,822 28,769 + + + 20,642	(2,348) (3,308) 960 + + + 32,247	40,028 (18,227) 58,255 + + + 176,043	78,191 88,253 (10,062) + + + 208,388
Excess of Revenue over Expenses	1,309,897	(724,290)	79,213	4,172,134	(231,069)
Extraordinary Gains/Losses	+	†	†	†	†
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,309,897 1,447,677 5,361 132,419 † † † †	(724,290) (833,341) 1,260 (110,311) + + + +	79,213 106,091 30,891 (4,013) † † †	4,172,134 4,085,336 10,026 (96,824) † † †	(231,069) 38,418 263,616 5,871 + + + + +

* New Data Element in FY 2010

Cary Medical Center Caribou, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.461	2.460	2.804	2.486	2.201
Current Ratio without Board Designated and Undesignated Investments	1.597	1.390	1.807	1.636	1.630
Days in Accounts Receivable	28.730	28.105	37.269	36.992	44.050
Acid Test	.231	.320	.120	.339	.178
Days Cash on Hand, Current	11.636	15.815	5.292	25.215	12.060
Days Cash on Hand, Incl Board Designated & Undesignated Investments	55.147	68.723	49.308	88.464	50.804
Average Payment Period, Accounts Payable and Accrued Expenses	38.769	33.935	31.536	35.373	34.298
Average Payment Period, Current Liabilities	50.361	49.425	44.130	74.440	67.869
Capital Structure					
Equity Financing Ratio	.583	.592	.638	.613	.616
Fixed Asset Financing	.419	.389	.351	.322	.222
Cash Flow Divided by Total Debt	.266	.098	.220	.511	.129
Cash Flow Divided by Total Debt with Operating Income Only	.254	.091	.216	.492	.104
Debt Service Coverage Total	4.761	1.263	2.063	6.497	2.621
Debt Service Coverage Total with Operating Income Only	4.553	1.186	2.031	6.263	2.181
Profitablility					
Total Margin	.028	(.017)	.002	.086	(.005)
Operating Margin	.025	(.018)	.001	.082	(.010)
Non Operating Revenue Margin	.100	(.093)	.377	.052	(1.240)
Return On Assets	.051	(.030)	.004	.141	(.008)
Return On Equity	.088	(.051)	.006	.229	(.013)
Markup	2.064	2.019	2.165	2.179	2.137
Deductible Marken Adjustment for Deductible	.543	.517	.519	.497	.509
Markup Adjustment for Deductible	.979	1.010	1.079	1.154	1.103
Reported Income Index	.917	.851	.855	1.049	(1.733)
Asset Efficiency					
Total Asset Turnover	1.810	1.815	1.892	1.641	1.675
Fixed Asset Turnover	4.541	4.657	5.241	6.524	5.249
Average Age Plant Depreciation Only	13.743	12.368	12.995	13.743	14.382
Other Financial Ratios				_	
Total Operating Expense Growth	.071	(.025)	(.045)	.058	.124
Total Operating Revenue Growth	.109	(.067)	(.026)	.151	.022
Realized Gains Divided by Non-Operating Revenue	.009	.428	.032	.270	(.035)
Realized Gains Divided by Net Income	.001	(.040)	.012	.014	.044
Long Term Debt to Equity	.285	.256	.198	.132	.114

Central Maine Medical Center Lewiston, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	51,207,849 3,176,255 3,951,227 27,425,518 103,187 10,615,311 + 2,888,826 3,047,525	67,253,231 2,969,278 3,952,008 32,071,969 159,624 22,127,402 † 2,833,123 3,139,827	105,595,088 3,348,579 34,043,289 37,175,914 72,632 26,403,893 † 2,963,070 1,587,711	75,903,602 3,727,858 10,679,988 36,113,312 107,934 19,127,215 + 2,853,171 3,294,124	69,274,246 5,983,060 5,660,225 33,793,183 5,013,855 11,450,936 + 2,558,455 4,814,532
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	165,084,238 9,562,221 + 37,779,299 242,001,859 124,259,141 117,742,718	160,510,336 9,704,066 + + 27,167,322 260,558,246 136,919,298 123,638,948	185,932,723 11,782,143 + + 38,631,015 286,528,102 151,008,537 135,519,565	188,300,207 12,731,116 + + 26,986,747 315,645,911 167,063,567 148,582,344	220,528,943 14,900,759 + + 49,586,521 339,729,335 183,687,672 156,041,663
Total Unrestricted Assets	216,292,087	227,763,567	291,527,811	264,203,809	289,803,189
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	35,531,703 3,140,317 20,629,534 + + 11,761,852	35,242,541 3,725,853 22,940,848 + + 8,575,840	76,605,033 3,978,967 34,267,825 + + 38,358,241	63,843,026 4,286,862 31,569,834 + + 27,986,330	85,314,250 5,660,225 26,457,341 + 53,196,684
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	97,772,487 89,785,694 + 1,590,552 4,609,781 1,786,460	105,370,980 98,031,578 + 1,617,687 3,840,067 1,881,648	137,883,338 129,895,322 + + 1,570,392 4,493,271 1,924,353	132,357,372 126,276,774 + 2,344,956 1,797,473 1,938,169	139,726,207 132,335,005 + + 1,496,884 3,967,167 1,927,151
Fund Balance Unrestricted	82,987,897	87,150,046	77,039,440	68,003,411	64,762,732
Total Liabilities & Equity	216,292,087	227,763,567	291,527,811	264,203,809	289,803,189
Total Restricted Assets Cash and Investments Receivables Other Assets	14,806,605 14,311,240 + 495,365	13,323,117 12,828,504 † 494,613	18,829,145 18,829,145 † †	22,830,939 22,829,556 + 1,383	23,629,605 23,629,605 † †
Total Restricted Liabilities and Equity	14,806,605	13,323,117	18,829,145	22,830,939	23,629,605
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	14,806,605 † 1,678,602 13,128,003	13,323,117 † 520,499 12,802,618	18,823,727 5,418 2,476,697 16,347,030	22,830,939 † 5,247,378 17,583,561	23,624,770 4,835 5,870,574 17,754,196

Central Maine Medical Center Lewiston, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals	482,248,949 236,252,181 245,996,768 8,725,668 11,001,563 218,170,687	551,343,474 257,740,517 293,602,957 11,164,718 12,318,875 257,032,782	597,614,776 267,169,965 330,444,811 16,542,355 13,409,215 275,842,602	610,832,010 258,482,485 352,349,525 13,310,592 21,602,393 297,807,255	639,016,982 265,934,915 373,082,067 22,180,834 26,517,986 303,132,283
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	(<mark>86,394)</mark> 244,437,425 8,923,714	+ 270,827,099 9,233,920	+ 291,820,604 11,393,722	+ 278,111,770 12,524,010	+ 287,185,879 15,924,416
Total Operating Revenue	253,361,139	280,061,019	303,214,326	290,635,780	303,110,295
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	252,928,177 13,281,682 4,957,742 * * * * * 234,688,753	276,176,439 14,467,997 4,240,062 * * * * * 257,468,380	307,933,595 17,746,038 4,212,541 1,585,432 † 1,585,432 180,934,163 103,455,421	299,268,308 20,328,230 3,031,532 1,338,354 130,368 1,207,986 180,987,851 93,582,341	306,660,365 21,163,163 3,483,594 459,938 † 459,938 182,852,236 98,701,434
Net Operating Income	432,962	3,884,580	(4,719,269)	(8,632,528)	(3,550,070)
Total Non-operating Revenue	906,411	483,032	148,700	(589,246)	486,815
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	333,674 342,942 (9,268) † 252,492 † 320,245	24,238 13,507 10,731 + 203,241 + 255,553	127,315 94,570 32,745 + 26,305 + (4,920)	435,824 225,156 210,668 † (14,506) † (1,010,564)	396,037 125,459 270,578 + 18,820 + 71,958
Excess of Revenue over Expenses	1,339,373	4,367,612	(4,570,569)	(9,221,774)	(3,063,255)
Extraordinary Gains/Losses	+	†	†	†	+
Total Surplus/Deficit	1,339,373	4,367,612	(4,570,569)	(9,221,774)	(3,063,255)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,395,500 838,737 217,390 † † † † † †	4,162,149 28,323 (233,786) + + + + + + +	(4,221,352) 76,771 272,446 † † † † †	(9,036,029) 34,323 (30,578) + + + + 182,000	(3,240,679) 35,500 (212,924) † † † † †

* New Data Element in FY 2010

Central Maine Medical Center Lewiston, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.441	1.908	1.378	1.189	.812
Current Ratio without Board Designated and Undesignated Investments	1.441	1.908	1.378	1.189	.812
Days in Accounts Receivable	40.952	43.224	46.498	47.396	42.950
Acid Test	.201	.196	.488	.226	.136
Days Cash on Hand, Current	10.856	9.653	47.032	18.853	14.886
Days Cash on Hand, Incl Board Designated & Undesignated Investments	10.856	9.653	47.032	18.853	14.886
Average Payment Period, Accounts Payable and Accrued Expenses	31.420	31.995	43.102	41.310	33.825
Average Payment Period, Current Liabilities	54.118	49.152	96.354	83.540	109.072
Capital Structure					
Equity Financing Ratio	.384	.383	.264	.257	.223
Fixed Asset Financing	.763	.793	.958	.850	.848
Cash Flow Divided by Total Debt	.110	.134	.061	.057	.080
Cash Flow Divided by Total Debt with Operating Income Only	.103	.131	.061	.060	.078
Debt Service Coverage Total	2.518	3.127	2.190	2.017	2.778
Debt Service Coverage Total with Operating Income Only	2.402	3.061	2.172	2.101	2.715
Profitablility					
Total Margin	.005	.016	(.015)	(.032)	(.010)
Operating Margin	.002	.014	(.016)	(.030)	(.012)
Non Operating Revenue Margin	.677	.111	(.033)	.064	(.159)
Return On Assets	.006	.019	(.016)	(.035)	(.011)
Return On Equity	.016	.050	(.059)	(.136)	(.047)
Markup	1.942	2.030	1.978	2.083	2.136
Deductible	.452	.466	.462	.488	.474
Markup Adjustment for Deductible	1.079	1.099	1.082	1.088	1.147
Reported Income Index	.559	1.049	.452	1.021	.945
Asset Efficiency					
Total Asset Turnover	1.176	1.232	1.041	1.098	1.048
Fixed Asset Turnover	2.152	2.265	2.237	1.956	1.942
Average Age Plant Depreciation Only	9.356	9.464	8.509	8.218	8.680
Other Financial Ratios					
Total Operating Expense Growth	.084	.092	.115	(.028)	.025
Total Operating Revenue Growth	.073	.105	.083	(.041)	.043
Realized Gains Divided by Non-Operating Revenue	(.010)	.022	.220	(.358)	.556
Realized Gains Divided by Net Income	(.007)	.002	(.007)	(.023)	(.088)
Long Term Debt to Equity	1.082	1.125	1.686	1.857	2.043

Charles A. Dean Memorial Hospital Greenville, Me	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	2,170,544 479,239 +	2,679,841 783,582 +	2,250,317 837,776 +	3,761,548 924,739 +	4,628,997 1,138,166 +
Net Patient Accounts Receivable Due from Affiliates	510,580 +	508,469 37,022	757,324 22,120	1,349,221 85	1,806,078 4,749
Third Party Settlements Receivable Other Accounts Receivable Inventory	783,769 167,005 188,526	948,059 146,807 225,101	206,886 145,726 239,113	838,511 146,696 242,111	1,048,236 179,101 236,304
Other Current Assets	41,425	30,801	41,372	260,185	216,363
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	4,084,969 9,098 127,801	4,025,721 1,381 153,059	4,383,750 7,133 176,660	4,583,265 11,590 577,515	5,256,288 5,641 791,305
Due From Affiliates Investments in Affiliates Other Non-current Assets	+ + +	+ +	+ +	+ +	+ +
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	1,125,057 7,096,875 4,273,862	654,718 7,859,289 4,642,726	1,097,791 8,172,139 5,069,973	661,032 8,680,132 5,347,004	822,684 9,388,697 5,752,039
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	2,823,013 6,255,513	3,216,563 6,705,562	3,102,166 6,634,067	3,333,128 8,344,813	3,636,658 9,885,285
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	3,855,999 135,317 1,001,380 1,809,047 148,459 761,796	4,189,574 144,047 1,070,445 2,191,704 72,464 710,914	3,548,186 71,007 963,716 1,981,081 62,646 469,736	2,847,314 48,776 1,052,984 1,669,169 76,385 †	3,781,223 57,586 1,173,398 2,468,794 81,445 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	1,598,542 606,096 † † † 992,446	1,639,992 462,043 + + 1,177,949	2,252,182 392,841 630,969 † 1,228,372	2,725,290 350,432 1,064,281 + 1,310,577	2,867,943 343,580 1,044,996 + + 1,479,367
Fund Balance Unrestricted	⊤ 800,972	⊤ 875,996	⊤ 833,699	⊤ 2,772,209	3,236,119
Total Liabilities & Equity	6,255,513	6,705,562	6,634,067	8,344,813	9,885,285
Total Restricted Assets Cash and Investments Receivables Other Assets	880,835 587,442 293,393 †	846,736 591,708 255,028 †	711,142 647,520 63,622 †	819,440 653,257 166,183 †	840,604 700,732 139,872 †
Total Restricted Liabilities and Equity	880,835	846,736	711,142	819,440	840,604
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	880,835 † 534,983 345,852	846,736 † 498,384 348,352	711,142 † 362,790 348,352	819,440 † 471,088 348,352	840,604 † 487,252 353,352

Charles A. Dean Memorial Hospital Greenville, Me	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	15,905,898 4,362,990 11,542,908 398,321 444,746	17,537,064 4,935,240 12,601,824 395,616 542,986	18,516,635 5,235,035 13,281,600 543,615 368,815	16,381,663 4,037,871 12,343,792 504,693 (65,302)	18,252,659 4,840,274 13,412,385 427,580 363,558
Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	3,522,172 (341,993) 11,882,652 349,780	4,650,715 (503,329) 12,451,076 237,591	5,566,705 (407,567) 12,445,067 227,897	3,526,734 (1,163,603) 13,579,141 289,724	3,921,736 (8,465) 13,548,250 462,840
Total Operating Revenue	12,232,432	12,688,667	12,672,964	13,868,865	14,011,090
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	12,219,749 378,974 99,935 * * * * * 11,740,840	13,176,995 407,972 64,891 * * * * 12,704,132	13,039,301 448,846 43,859 28,051 † 28,051 8,642,310 3,876,235	12,421,144 445,745 35,121 37,025 14,268 22,757 8,270,097 3,633,156	13,735,821 503,245 23,389 46,254 945 45,309 9,075,270 4,087,663
Net Operating Income	12,683	(488,328)	(366,337)	1,447,721	275,269
Total Non-operating Revenue	31,257	(14,064)	29,379	320,921	38,854
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	30,306 37,116 + (6,810) + + 951	(14,064) (293) + (13,771) + + +	29,379 34,439 + (5,060) + + +	24,094 31,704 + (7,610) + + 296,827	40,474 43,963 + (3,489) + + (1,620)
Excess of Revenue over Expenses	43,940	(502,392)	(336,958)	1,768,642	314,123
Extraordinary Gains/Losses	+	+	(226.050)	+	+
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	43,940 (126,128) 106,202 (10,156) (278,192) (672) † † 12,750	(502,392) 75,023 306,479 21,790 (288,705) 537,052 + + 799	(336,958) (42,297) 218,198 2,647 (53,061) 125,968 † † 909	1,768,642 1,938,510 392,102 (7,562) (203,243) (11,420) + + (9)	314,123 463,910 233,208 (2,689) (59,854) (21,860) † † 982

* New Data Element in FY 2010

Charles A. Dean Memorial Hospital Greenville, Me	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	.596	.676	.684	1.524	1.433
Current Ratio without Board Designated and Undesignated Investments	.563	.640	.634	1.321	1.224
Days in Accounts Receivable	15.684	14.906	22.211	36.266	48.657
Acid Test	.124	.187	.236	.325	.301
Days Cash on Hand, Current	14.773	22.399	24.287	28.185	31.395
Days Cash on Hand, Incl Board Designated & Undesignated Investments	18.712	26.774	29.409	45.787	53.221
Average Payment Period, Accounts Payable and Accrued Expenses	30.868	30.598	27.938	32.094	32.366
Average Payment Period, Current Liabilities	118.864	119.758	102.863	86.784	104.299
Capital Structure					
Equity Financing Ratio	.128	.131	.126	.332	.327
Fixed Asset Financing	.215	.144	.127	.105	.094
Cash Flow Divided by Total Debt	.078	(.016)	.019	.397	.123
Cash Flow Divided by Total Debt with Operating Income Only	.072	(.014)	.014	.340	.117
Debt Service Coverage Total	2.510	(.147)	.829	21.196	11.650
Debt Service Coverage Total with Operating Income Only	2.360	(.077)	.673	18.172	11.112
Profitablility					
Total Margin	.004	(.040)	(.027)	.125	.022
Operating Margin	.001	(.038)	(.029)	.104	.020
Non Operating Revenue Margin	.711	.028	(.087)	.181	.124
Return On Assets	.007	(.075)	(.051)	.212	.032
Return On Equity	.055	(.574)	(.404)	.638	.097
Markup	1.330	1.349	1.438	1.342	1.363
Deductible	.221	.265	.301	.215	.215
Markup Adjustment for Deductible	1.042	.996	1.011	1.058	1.077
Reported Income Index	(.348)	(6.696)	7.966	.912	.677
Asset Efficiency					
Total Asset Turnover	1.960	1.890	1.915	1.700	1.421
Fixed Asset Turnover	4.333	3.945	4.085	4.161	3.853
Average Age Plant Depreciation Only	11.277	11.380	11.296	11.996	11.430
Other Financial Ratios					
Total Operating Expense Growth	.163	.078	(.010)	(.047)	.106
Total Operating Revenue Growth	.169	.037	(.001)	.094	.010
Realized Gains Divided by Non-Operating Revenue	+	+	+	+	+
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	.757	.527	.471	.126	.106

Down East Community Hospital Machias, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	11,228,851 2,526,956 1,377,697 2,443,266 †	11,739,957 6,553,741 1,425,620 2,629,492 †	10,866,583 5,954,275 413,218 3,514,832 †	9,579,759 3,995,976 408,204 4,208,615 †	10,102,406 3,899,871 412,597 4,368,661 †
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	4,120,245 63,296 480,197 217,194	+ 306,035 466,739 358,330	+ 136,757 492,416 355,085	+ 234,801 436,757 295,406	† 670,457 451,425 299,395
Total Non-Current Assets Trustee Held Investments	14,167,995 +	13,533,517	14,629,005	14,550,448	14,145,237
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	812,150 262,017 + 2,061,799 23,282,497 12,250,468 11,032,029	1,122,975 218,449 + 104,540 25,341,190 13,253,637 12,087,553	1,312,335 174,957 + 92,238 26,300,347 13,250,872 13,049,475	1,251,974 139,966 + 85,226 27,767,109 14,693,827 13,073,282	1,587,708 104,974 + 72,587 28,467,660 16,087,692 12,379,968
Total Unrestricted Assets	25,396,846	25,273,474	25,495,588	24,130,207	24,247,643
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	2,887,636 505,800 2,381,836 † †	3,715,782 651,509 2,647,195 417,078 † †	5,514,887 695,886 2,515,375 2,303,626 † †	5,963,540 720,603 2,793,010 2,449,927 † †	7,520,244 751,377 3,234,522 3,534,345 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	7,931,733 6,540,068 † † † 1,391,665 †	7,557,587 6,366,402 + + + 1,191,185 +	6,997,959 5,871,688 + + + 1,126,271 +	7,494,100 5,127,065 + + 2,367,035 +	7,154,543 4,322,459 + + 2,832,084 +
Fund Balance Unrestricted	14,577,477	14,000,105	12,982,742	10,672,567	9,572,856
Total Liabilities & Equity	25,396,846	25,273,474	25,495,588	24,130,207	24,247,643
Total Restricted Assets Cash and Investments Receivables Other Assets	463,231 351,169 112,062 †	404,160 351,192 52,968 †	403,054 351,211 51,843 †	1,402,154 1,402,154 † †	1,381,247 1,381,247 † †
Total Restricted Liabilities and Equity	463,231	404,160	403,054	1,402,154	1,381,247
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	463,231 † 120,896 342,335	404,160 † 61,825 342,335	403,054 † 60,719 342,335	1,402,154 † 58,919 1,343,235	1,381,247 † 38,012 1,343,235

Down East Community Hospital Machias, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	48,976,930	49,102,639	55,273,517	58,954,959	61,333,114
Gross Inpatient Service Revenue	13,023,636	10,271,200	11,475,082	10,840,378	12,494,020
Gross Outpatient Service Revenue	35,953,294	38,831,439	43,798,435	48,114,581	48,839,094
Free Care (Charity Care)	1,209,626	1,657,540	1,969,766	2,306,820	1,804,065
Bad Debt (Provision for Bad Debt)	797,196	847,893	1,347,971	1,939,992	2,021,713
Contractuals	15,687,332	15,019,049	18,758,466	19,470,292	23,609,340
Changes in Prior Year Estimated/Final Settlements	(1,533,000)	(1,199,000)	(702,000)	680,900	(199,400)
Net Patient Service Revenue	32,815,776	32,777,157	33,899,314	34,556,955	34,097,396
Other Operating Revenue	509,651	356,819	200,708	862,025	1,109,555
Total Operating Revenue	33,325,427	33,133,976	34,100,022	35,418,980	35,206,951
Total Operating Expenses	30,863,768	33,776,861	34,715,647	36,207,132	36,081,551
Depreciation and Amortization	1,134,416	1,184,592	1,464,692	1,563,986	1,527,524
Interest	403,925	412,855	346,486	233,499	212,626
Advertising Expenses	*	*	52,158	141,387	98,979
Allowed Advertising Expenses	*	*	38,293	43,732	41,571
Non-Allowed Advertising Expenses	*	*	13,865	97,655	57,408
Salaries and Benefits	*	*	19,887,756	19,889,297	20,465,022
Other Operating Expenses	29,325,427	32,179,414	12,964,555	14,378,963	13,777,400
Net Operating Income	2,461,659	(642,885)	(615,625)	(788,152)	(874,600)
Total Non-operating Revenue	131,645	25,636	248,970	186,705	250,959
Total Investment Income	105,201	25,636	248,970	179,326	194,824
Interest and Dividends	105,201	25,636	248,970	179,326	194,824
Realized Gains/Losses on Sales of Securities	+	+	Ť	†	†
Permanently Impaired Security Writedowns	+	+	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	+	+	Ť	Ť	†
Permanently Impaired Writedowns of Other Assets	†	Ť	Ť	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	26,444	Ť	Ť	7,379	56,135
Excess of Revenue over Expenses Extraordinary Gains/Losses	2,593,304 +	(617,249)	(366,655)	(601,447)	(623,641)
Total Surplus/Deficit	2,593,304	(617,249)	(366,655)	(601,447)	(623,641)
• •					
Total Change in Unrestricted Net Assets	158,582	(577,372)	(1,017,363)	(2,310,175)	(1,099,712)
Net Assets Released for Restrictions - Capital	Ť	35,480	1		
Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	(400,440)	399,810	33,767	(132,257)	227,609
Transfers From/To Affiliates	(1,577,269)	(68,736)	(238,851)	(1,424,834)	(643,820)
Mergers	(457,013)	(326,677)	(314,607)	(151,637)	(59,860)
Consolidations with Support	 +	ו +	1 +	1 +	+
Other Changes	 +	+	(131,017)	۱ +	+
	I	I	(131,017)	I	I

* New Data Element in FY 2010

Down East Community Hospital Machias, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.170	3.462	2.208	1.816	1.554
Current Ratio without Board Designated and Undesignated Investments	3.889	3.159	1.970	1.606	1.343
Days in Accounts Receivable	27.176	29.282	37.845	44.453	46.765
Acid Test	1.352	2.147	1.155	.739	.573
Days Cash on Hand, Current	47.939	89.361	69.897	46.402	45.553
Days Cash on Hand, Incl Board Designated & Undesignated Investments	57.910	101.937 29.646	84.302 27.612	59.593 29.427	62.325 34.167
Average Payment Period, Accounts Payable and Accrued Expenses	29.243 35.453		60.538	62.832	79.438
Average Payment Period, Current Liabilities	55.455	41.613	00.556	02.032	/9.430
Capital Structure	574	554	500	442	205
Equity Financing Ratio	.574	.554	.509	.442	.395
Fixed Asset Financing	.593 .345	.527 .050	.450 .088	.392 .072	.349 .062
Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only	.332	.050	.088	.072	.062 .044
Debt Service Coverage Total	.332 4.448	1.067	1.447	1.287	1.196
Debt Service Coverage Total with Operating Income Only	4.306	1.039	1.198	1.086	.927
	4.500	1.055	1.190	1.000	.527
Profitablility Total Margin	.078	(010)	(011)	(017)	(019)
Operating Margin	.078	(.019) (.019)	(.011) (.018)	(.017) (.022)	(.018) (.025)
Non Operating Revenue Margin	.051	(.042)	(.679)	(.022)	(.402)
Return On Assets	.102	(.024)	(.014)	(.025)	(.026)
Return On Equity	.178	(.044)	(.028)	(.056)	(.065)
Markup	1.603	1.464	1.598	1.652	1.731
Deductible	.320	.306	.339	.330	.385
Markup Adjustment for Deductible	1.095	1.020	1.058	1.114	1.076
Reported Income Index	16.353	1.069	.360	.260	.567
Asset Efficiency					
Total Asset Turnover	1.317	1.312	1.347	1.476	1.462
Fixed Asset Turnover	3.021	2.741	2.613	2.709	2.844
Average Age Plant Depreciation Only	10.799	11.188	9.047	9.395	10.532
Other Financial Ratios					
Total Operating Expense Growth	.033	.094	.028	.043	(.003)
Total Operating Revenue Growth	.022	(.006)	.020	.039	(.005)
Realized Gains Divided by Non-Operating Revenue	:022	(:025	:::::::::::::::::::::::::::::::::::::::	(.000)
Realized Gains Divided by Net Income	+	†	+	+	+
Long Term Debt to Equity	.449	.455	.452	.480	.452

Eastern Maine Medical Center Bangor, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	65,027,358 6,644,664 762,758 41,062,232 1,155,124 2,721,870 2,044,231 1,682,193 8,954,286	90,534,877 11,306,723 740,873 39,194,607 2,468,062 24,401,163 3,035,753 2,343,039 7,044,657	79,731,028 17,216,591 1,300,631 43,549,712 4,067,005 2,543,500 2,245,331 2,645,584 6,162,674	93,462,524 21,487,958 1,328,176 47,223,529 4,795,518 2,505,839 2,701,523 2,339,963 11,080,018	121,699,118 37,860,701 1,326,249 53,197,370 4,873,386 4,811,332 2,603,666 2,324,446 14,701,968
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	260,723,618 3,600,748 74,912,476 † 73,686,675 318,396,088 209,872,369 108,523,719	285,544,727 4,815,944 97,815,520 † 37,316,572 371,834,368 226,237,677 145,596,691	331,216,919 6,348,695 93,040,924 † 57,512,876 418,652,747 244,338,323 174,314,424	338,879,963 7,351,198 114,977,578 † 48,642,669 429,730,620 261,822,102 167,908,518	420,620,611 9,665,396 127,708,664 † 101,060,366 462,226,307 280,040,122 182,186,185
Total Unrestricted Assets	325,750,976	376,079,604	410,947,947	432,342,487	542,319,729
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	60,455,462 1,975,297 39,651,536 17,105,499 861,088 862,042	84,066,154 1,905,030 41,762,151 18,189,154 1,927,903 20,281,916	52,742,598 2,480,209 38,555,462 8,721,826 1,878,463 1,106,638	58,316,114 2,808,066 40,286,515 12,072,189 1,756,836 1,392,508	67,963,067 2,856,615 54,506,946 6,526,790 2,749,096 1,323,620
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	73,961,345 28,306,827 + + + 45,083,818 570,700	97,754,973 27,507,870 + + 67,851,053 2,396,050	148,094,291 66,752,790 12,651,294 † 66,444,745 2,245,462	161,909,800 64,512,343 16,387,529 † † 78,955,350 2,054,578	193,619,221 61,705,341 30,624,042 + 99,433,716 1,856,122
Fund Balance Unrestricted	191,334,169	194,258,477	210,111,058	212,116,573	280,737,441
Total Liabilities & Equity	325,750,976	376,079,604	410,947,947	432,342,487	542,319,729
Total Restricted Assets Cash and Investments Receivables Other Assets	29,703,963 29,703,963 † †	30,742,100 30,742,100 † †	28,273,960 28,273,960 † †	27,130,294 27,130,294 † †	31,021,257 31,021,257 † †
Total Restricted Liabilities and Equity	29,703,963	30,742,100	28,273,960	27,130,293	31,021,257
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	29,703,963 † 19,384,814 10,319,149	30,742,100 † 20,513,713 10,228,387	28,273,960 † 17,909,894 10,364,066	27,130,293 † 16,791,222 10,339,071	31,021,257 † 20,348,188 10,673,069

Eastern Maine Medical Center Bangor, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	891,545,566 528,286,441 363,259,125 16,404,469 15,869,584 356,536,916 (975,633) 503,710,230 14,677,551	978,642,035 543,646,581 434,995,454 18,613,491 15,546,020 417,962,804 322,056 526,197,664 17,010,662	1,047,487,520 567,868,407 479,619,113 21,343,853 16,057,939 470,197,353 (3,969,752) 543,858,127 17,898,574	1,112,990,620 594,111,857 518,878,763 25,395,442 20,046,392 520,558,288 (3,465,571) 550,456,069 20,554,535	1,220,000,221 647,723,072 572,277,149 23,648,543 25,274,044 580,647,234 (32,211,837) 622,642,237 32,368,032
Total Operating Revenue	518,387,781	543,208,326	561,756,701	571,010,604	655,010,269
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	501,280,403 18,115,467 1,653,790 * * * * * 481,511,146	530,550,467 17,955,394 1,589,535 * * * * * 511,005,538	552,570,887 21,389,753 2,780,148 571,909 287,550,532 240,278,545	556,299,430 22,065,835 3,253,634 629,866 + 629,866 283,513,398 246,836,697	594,902,936 22,170,949 3,229,884 1,142,814 + 1,142,814 307,217,148 261,142,141
Net Operating Income	17,107,378	12,657,859	9,185,814	14,711,174	60,107,333
Total Non-operating Revenue	3,257,151	(2,955,101)	5,028,809	1,941,011	1,710,701
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	3,257,151 2,851,246 1,908,883 (1,502,978) + + +	(2,955,101) 1,894,333 (270,473) (4,578,961) + + + +	5,028,809 1,651,048 3,377,761 + + + +	1,941,011 1,472,309 468,702 † † † †	1,710,701 1,445,563 265,138 + + + +
Excess of Revenue over Expenses	20,364,529	9,702,758	14,214,623	16,652,185	61,818,034
Extraordinary Gains/Losses Total Surplus/Deficit	+ 20,364,529	+ 9,702,758	+ 14,214,623	+ 16,652,185	† 61,818,034
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(13,747,682) 613,500 (5,123,043) (24,874,506) (4,728,162) † †	2,924,309 965,042 5,630,408 (27,009,347) 13,635,448 † † †	15,852,581 1,289,319 (2,567,196) 2,934,943 (31,687) † † 12,579	2,005,515 1,968,396 (417,780) (16,539,653) 439,232 † † (96,865)	68,620,868 769,736 1,156,236 3,701,868 600,855 † † 574,139

* New Data Element in FY 2010

Eastern Maine Medical Center Bangor, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.315	2.241	3.276	3.574	3.670
Current Ratio without Board Designated and Undesignated Investments	1.076	1.077	1.512	1.603	1.791
Days in Accounts Receivable	29.755	27.188	29.228	31.313	31.185
Acid Test	.123	.143	.351	.391	.577
Days Cash on Hand, Current	5.596	8.579	12.724	15.588	24.974
Days Cash on Hand, Incl Board Designated & Undesignated Investments	62.187	78.229	76.657 26.493	94.144	106.362
Average Payment Period, Accounts Payable and Accrued Expenses	29.954	29.737		27.525	34.737
Average Payment Period, Current Liabilities	45.670	59.860	36.242	39.843	43.313
Capital Structure	507			101	510
Equity Financing Ratio	.587	.517	.511	.491	.518
Fixed Asset Financing	.261	.189	.383	.384	.339
Cash Flow Divided by Total Debt	.286	.152	.177	.176	.321
Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total	.262 10.561	.168 8.205	.152 8.193	.167 7.320	.315 14.445
Debt Service Coverage Total with Operating Income Only	9,704	9.033	7.119	6.981	14.162
	9.704	9.055	7.115	0.981	14.102
Profitability	.039	010	025	020	004
Total Margin Operating Margin	.039	.018 .023	.025 .016	.029 .026	.094 .092
Non Operating Revenue Margin	.160	(.305)	.354	.028	.092
Return On Assets	.063	.026	.035	.039	.028
Return On Equity	.106	.050	.068	.079	.220
Markup	1.808	1.877	1.928	2.038	2.105
Deductible	.400	.427	.449	.468	.476
Markup Adjustment for Deductible	1.097	1.089	1.077	1.102	1.129
Reported Income Index	(1.481)	3.318	.897	8.303	.901
Asset Efficiency					
Total Asset Turnover	1.601	1.437	1,379	1.325	1.211
Fixed Asset Turnover	4.777	3.731	3.223	3.401	3.595
Average Age Plant Depreciation Only	11.585	12.600	11.423	11.865	12.631
Other Financial Ratios					
Total Operating Expense Growth	.059	.058	.042	.007	.069
Total Operating Revenue Growth	.084	.048	.034	.016	.147
Realized Gains Divided by Non-Operating Revenue	.586	.010	.672	.241	.155
Realized Gains Divided by Net Income	.094	(.028)	.238	.028	.004
Long Term Debt to Equity	.148	.142	.318	.304	.220
	.110	11 12	.510	.501	.24

Franklin Memorial Hospital Farmington, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	16,159,452 3,262,438 1,683,735 8,969,283 † 194,080 †	20,315,322 6,631,699 1,389,858 10,205,081 + + +	22,672,096 9,500,250 1,414,076 8,927,992 † † †	22,504,018 8,631,096 1,131,951 10,001,878 159,405 †	19,692,412 4,193,626 1,326,380 10,470,970 23,186 †
Inventory Other Current Assets	1,131,922 917,994	1,126,231 962,453	1,156,595 1,673,183	1,270,140 1,309,548	1,219,194 2,459,056
Total Non-Current Assets Trustee Held Investments	48,536,102	46,573,101	46,785,737	46,457,328	53,966,933
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	T † †	T † †	T † †	T † † +	† † †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	9,822,631 71,265,320 32,551,849 38,713,471	9,188,728 73,284,165 35,899,792 37,384,373	11,003,632 75,528,900 39,746,795 35,782,105	10,858,291 79,145,770 43,546,733 35,599,037	15,493,307 85,018,148 46,544,522 38,473,626
Total Unrestricted Assets	64,695,554	66,888,423	69,457,833	68,961,346	73,659,345
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	8,316,201 545,440 7,555,229 † 205,532 10,000	8,568,404 810,000 6,312,707 1,382,479 63,218 †	9,158,841 836,500 6,781,663 1,396,953 143,725 †	7,721,725 570,000 5,861,337 1,290,388 † †	9,299,724 891,387 6,293,976 2,114,361 + +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	24,571,319 24,430,522 + + + + + 140,797	23,480,967 23,309,583 + + + + + 171,384	22,734,643 22,458,788 † † † † † 275,855	22,503,474 21,874,495 + + + + 628,979	25,636,466 24,777,994 + + + + * 858,472
Fund Balance Unrestricted	31,808,034	34,839,051	37,564,349	38,736,147	38,723,155
Total Liabilities & Equity	64,695,554	66,888,422	69,457,833	68,961,346	73,659,345
Total Restricted Assets Cash and Investments Receivables Other Assets	2,043,039 1,895,540 † 147,499	2,013,465 1,865,966 † 147,499	2,174,847 2,027,348 † 147,499	2,509,381 2,361,882 † 147,499	2,509,659 2,362,160 † 147,499
Total Restricted Liabilities and Equity	2,043,039	2,013,466	2,174,847	2,509,381	2,509,659
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,043,039 † 585,402 1,457,637	2,013,466 † 627,795 1,385,671	2,174,847 † 773,717 1,401,130	2,509,381 + 1,063,840 1,445,541	2,509,659 † 1,077,560 1,432,099

Franklin Memorial Hospital Farmington, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	148,651,803	160,764,290	169,309,438	168,401,934	175,789,248
Gross Inpatient Service Revenue	53,477,838	57,529,188	60,144,370	54,300,450	55,105,860
Gross Outpatient Service Revenue	95,173,965	103,235,102	109,165,068	114,101,484	120,683,388
Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	2,268,120	3,626,663	4,659,236	6,831,140	6,705,032
Contractuals	3,180,913	4,091,963	3,615,786	3,206,173	3,725,281
Changes in Prior Year Estimated/Final Settlements	71,191,385 (1, <mark>391,000)</mark>	77,150,564 (1,094,000)	81,150,601 363,000	77,036,439 (1,800,000)	81,463,941 661,000
Net Patient Service Revenue	73,402,385	76,989,100	79,520,815	83,128,182	83,233,994
Other Operating Revenue	3,125,895	2,338,647	2,372,073	2,191,861	6,235,108
Total Operating Revenue	76,528,280	79,327,747	81,892,888	85,320,043	89,469,102
Total Operating Expenses	72,869,855	77,650,499	79,453,564	83,770,932	89,726,136
Depreciation and Amortization	3,647,685	4,066,170	4,626,946	4,887,968	4,684,361
Interest	598,188	1,179,096	1,122,315	1,096,903	1,150,299
Advertising Expenses	*	*	8,674	10,338	165,589
Allowed Advertising Expenses	*	*	8,674	10,338	165,589
Non-Allowed Advertising Expenses	*	*	+	+	†
Salaries and Benefits	*	*	48,015,942	50,828,420	56,160,492
Other Operating Expenses	68,623,982	72,405,233	25,679,687	26,947,303	27,565,395
Net Operating Income	3,658,425	1,677,248	2,439,324	1,549,111	(257,034)
Total Non-operating Revenue	1,087,646	126,425	268,722	(365,750)	(28,228)
Total Investment Income	1,084,121	44,399	8,038	7,883	(1,030)
Interest and Dividends	424,903	44,399	8,038	7,883	(1,030)
Realized Gains/Losses on Sales of Securities	659,218	+	+	+	†
Permanently Impaired Security Writedowns	+	+	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	+	(8,646)	156,779	(48,794)	(251,219)
Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	† 3,525	+ 90,672	т 103,905	(324,839)	⁺ 224,021
Excess of Revenue over Expenses	4,746,071	1,803,673	2,708,046	1,183,361	(285,262)
Extraordinary Gains/Losses	4,740,071	1,803,075	2,700,040	1,105,501	(205,202)
Total Surplus/Deficit	4,746,071	1,803,673	2,708,046	1,183,361	(285,262)
Total Change in Unrestricted Net Assets	(11,670,945)	3,031,017	2,725,298	1,171,798	(12,992)
Net Assets Released for Restrictions - Capital	+	+	_,, +	_, ,_ ,_ ,_ ,_ ,_ ,_ ,_ ,_ ,_ ,_ ,_ ,_	(, ,- ,- ,- ,- ,- ,- ,- ,- ,- ,- ,-
Unrealized Gains/Losses on Investments	(1,670,825)	+	+	+	†
Minimum Pension Liability Adjustment	t t	†	+	+	+
Transfers From/To Affiliates	(15,504,712)	1,227,344	17,252	(11,563)	272,270
Mergers	+	†	+	+	+
Consolidations with Support	†	†	+	+	†
Other Changes	758,521	Ť	Ť	+	Ť

* New Data Element in FY 2010

Franklin Memorial Hospital Farmington, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.943	2.371	2.475	2.914	2.118
Current Ratio without Board Designated and Undesignated Investments	1.943	2.371	2.475	2.914	2.118
Days in Accounts Receivable	44.601	48.382	40.979	43.916	45.918
Acid Test	.595	.936	1.192	1.264	.594
Days Cash on Hand, Current	26.081	39.789	53.239	45.175	23.692
Days Cash on Hand, Incl Board Designated & Undesignated Investments	26.081	39.789	53.239	45.175	23.692
Average Payment Period, Accounts Payable and Accrued Expenses	39.838	31.313	33.081 44.676	27.121	27.014
Average Payment Period, Current Liabilities	43.850	42.502	44.676	35.729	39.914
Capital Structure	100	504		560	500
Equity Financing Ratio	.492	.521	.541	.562	.526
Fixed Asset Financing	.631	.624	.628	.614	.644
Cash Flow Divided by Total Debt	.255	.183	.230	.201	.126
Cash Flow Divided by Total Debt with Operating Income Only	.222	.179	.222	.213	.127
Debt Service Coverage Total	8.188	4.087	4.377	3.708	3.226 3.242
Debt Service Coverage Total with Operating Income Only	7.198	4.014	4.238	3.897	5.242
Profitability	0.54				(000)
Total Margin	.061	.023	.033	.014	(.003)
Operating Margin	.048	.021	.030	.018	(.003)
Non Operating Revenue Margin	.229	.070	.099	(.309)	.099
Return On Assets	.073	.027	.039	.017 .031	(.004)
Return On Equity	.149 2.083	.052	.072 2.161	2.031	(.007) 2.029
Markup Deductible	.479	2.100 .480	.479	.457	.463
Markup Adjustment for Deductible	1.106	1.107	1.139	1.117	1.121
Reported Income Index	(.407)	.595	.994	1.010	21.957
•	(.107)	.555	.554	1.010	21.957
Asset Efficiency	1 200	1 100	1 102	1 222	1 214
Total Asset Turnover	1.200	1.188	1.183	1.232	1.214
Fixed Asset Turnover	1.977 8.924	2.122 8.829	2.289	2.397	2.325 9.936
Average Age Plant Depreciation Only	8.924	8.829	8.590	8.909	9.930
Other Financial Ratios		0.55	0.55	o= :	
Total Operating Expense Growth	.089	.066	.023	.054	.071
Total Operating Revenue Growth	.100	.037	.032	.042	.049
Realized Gains Divided by Non-Operating Revenue	.606	†	†	+	+
Realized Gains Divided by Net Income	.139	† .669	.598	.565	+ .640
Long Term Debt to Equity	.768	.069	.598	.305	.640

Henrietta D. Goodall Hospital Sanford, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	16,920,183 76,897 1,688,191 10,302,506 752,719 16,682 †	17,096,363 3,271,895 1,583,959 8,274,854 1,006,203 † †	16,897,863 3,543,859 1,370,260 7,753,284 807,720 † †	18,637,809 3,457,192 1,327,303 9,577,350 1,246,294 † †	18,120,252 3,963,141 668,839 9,091,776 1,449,032 † †
Other Current Assets	1,294,207 2,788,981	1,392,759 1,566,693	1,535,788 1,886,952	1,481,101 1,548,569	1,417,919 1,529,545
Total Non-Current Assets Trustee Held Investments	73,628,017	58,631,697	56,867,347	57,202,994	57,158,643
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	24,083,823 457,755 (265,815) 11,345,591 68,484,188 30,477,525 38,006,663	10,782,539 457,755 (518,724) 11,226,792 70,467,285 33,783,950 36,683,335	12,292,129 457,755 (497,870) 9,986,363 71,861,323 37,232,353 34,628,970	15,267,534 424,708 (897,571) 8,580,897 73,409,727 39,582,301 33,827,426	14,174,344 388,200 (1,181,526) 11,017,498 75,725,206 42,965,079 32,760,127
Total Unrestricted Assets	90,548,200	75,728,060	73,765,210	75,840,803	75,278,895
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	19,970,081 2,037,877 12,386,947 † † 5,545,257	16,878,987 2,486,889 12,302,117 2,089,981 †	14,824,845 1,889,257 12,443,535 492,053 † †	16,196,933 2,288,868 13,116,998 791,067 †	16,971,159 1,714,752 14,711,137 545,270 † †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	24,122,853 24,122,853 † † † † † † †	23,605,598 23,605,598 † † † † † † †	21,986,673 21,986,673 † † † † † †	21,245,925 21,245,925 † † † † † † †	19,940,576 19,830,148 † † † † † 110,428
Fund Balance Unrestricted	46,455,266	35,243,475	36,953,692	38,397,945	38,367,160
Total Liabilities & Equity	90,548,200	75,728,060	73,765,210	75,840,803	75,278,895
Total Restricted Assets Cash and Investments Receivables Other Assets	12,848,099 12,848,099 † †	9,515,711 9,515,711 † †	10,363,714 10,363,714 † †	11,954,985 11,954,985 † †	10,665,133 10,665,133 † †
Total Restricted Liabilities and Equity	12,848,099	9,515,711	10,363,714	11,954,984	10,665,133
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	12,848,099 † 1,540,527 11,307,572	9,515,711 † 1,338,859 8,176,852	10,363,714 † 1,451,392 8,912,322	11,954,984 † 1,572,577 10,382,407	10,665,133 † 1,506,154 9,158,979

Henrietta D. Goodall Hospital Sanford, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	127,842,206	148,735,401	160,349,362	173,977,073	184,345,126
Gross Inpatient Service Revenue	39,440,930	42,272,664	31,509,748	32,424,874	32,870,170
Gross Outpatient Service Revenue	88,401,276	106,462,737	128,839,614	141,552,199	151,474,956
Free Care (Charity Care)	1,282,778	1,503,701	882,162	1,457,760	2,061,769
Bad Debt (Provision for Bad Debt)	4,341,883	5,860,662	5,796,802	5,914,783	7,325,314
Contractuals	58,468,701	70,921,846	80,838,954	87,763,173	96,371,476
Changes in Prior Year Estimated/Final Settlements	1,375,000	5,204,000	†	†	(1,376,000)
Net Patient Service Revenue	62,373,844	65,245,192	72,831,444	78,841,357	79,962,567
Other Operating Revenue	2,865,914	2,794,327	2,583,584	2,505,441	4,184,387
Total Operating Revenue	65,239,758	68,039,519	75,415,028	81,346,798	84,146,954
Total Operating Expenses	67,125,699	74,719,168	75,030,000	80,446,286	82,183,640
Depreciation and Amortization	3,468,567	3,693,178	3,582,599	3,434,797	3,440,351
Interest	1,573,522	1,157,903	838,504	846,631	827,095
Advertising Expenses	*	*	73,462	93,059	204,906
Allowed Advertising Expenses	*	*	38,747	12,922	12,697
Non-Allowed Advertising Expenses	*	*	34,715	80,137	192,209
Salaries and Benefits	*	*	44,020,030	48,293,441	49,695,968
Other Operating Expenses	62,083,610	69,868,087	26,515,405	27,778,358	28,015,320
Net Operating Income	(1,885,941)	(6,679,649)	385,028	900,512	1,963,314
Total Non-operating Revenue	(402,455)	(3,171,016)	(249,041)	(788,965)	(1,140,870)
Total Investment Income	8,743	(2,415,674)	46,251	(85,451)	308,242
Interest and Dividends	†	+	†	†	+
Realized Gains/Losses on Sales of Securities	656,415	(705,788)	46,251	(85,451)	308,242
Permanently Impaired Security Writedowns	(647,672)	(1,709,886)	t	t	†
Gains/Losses on Joint Ventures/Equity Investments	(617,220)	(774,248)	(298,977)	(706,433)	(124,857)
Permanently Impaired Writedowns of Other Assets	†	†	†	†	(1,347,958)
Other Non-Operating Revenues (Gifts, Bequests, etc.)	206,022	18,906	3,685	2,919	23,703
Excess of Revenue over Expenses	(2,288,396)	(9,850,665)	135,987	111,547	822,444
Extraordinary Gains/Losses	+	†	t	†	(230,184)
Total Surplus/Deficit	(2,288,396)	(9,850,665)	135,987	111,547	592,260
Total Change in Unrestricted Net Assets	(2,707,318)	(11,211,794)	1,710,216	1,444,256	(37,316)
Net Assets Released for Restrictions - Capital	+	82,598	+	+	†
Unrealized Gains/Losses on Investments	(418,922)	(1,443,727)	1,168,962	1,289,715	(659,600)
Minimum Pension Liability Adjustment	†	+	†	†	†
Transfers From/To Affiliates	+	†	†	†	+
Mergers	+	+	†	†	+
Consolidations with Support	+	+	+	+	+
Other Changes	Ť	Ť	405,267	42,994	30,024

* New Data Element in FY 2010

RATIOSLiquidityCurrent Ratio with Board Designated and Undesignated Investments2.0531.6521.969Current Ratio without Board Designated and Undesignated Investments.8471.0131.140Days in Accounts Receivable60.28846.29238.856Acid Test.088.288.331Days Cash on Hand, Current10.12124.95425.105Days Cash on Hand, Incl Board Designated & Undesignated Investments148.21480.36587.901Average Payment Period, Accounts Payable and Accrued Expenses71.02563.22063.570Average Payment Period, Current Liabilities114.50586.74175.735Capital Structure	2.093 1.151 44.339 .295 22.676 95.038 62.169 76.766 .506 .628 .095	1.903 1.068 41.501 .273 21.471 87.173 68.191 78.667 .510 .605 .115
Current Ratio with Board Designated and Undesignated Investments2.0531.6521.969Current Ratio without Board Designated and Undesignated Investments.8471.0131.140Days in Accounts Receivable60.28846.29238.856Acid Test.088.288.331Days Cash on Hand, Current10.12124.95425.105Days Cash on Hand, Incl Board Designated & Undesignated Investments148.21480.36587.901Average Payment Period, Accounts Payable and Accrued Expenses71.02563.22063.570Average Payment Period, Current Liabilities114.50586.74175.735	1.151 44.339 .295 22.676 95.038 62.169 76.766 .506 .628 .095	1.068 41.501 .273 21.471 87.173 68.191 78.667 .510 .605
Current Ratio without Board Designated and Undesignated Investments.8471.0131.140Days in Accounts Receivable60.28846.29238.856Acid Test.088.288.331Days Cash on Hand, Current10.12124.95425.105Days Cash on Hand, Incl Board Designated & Undesignated Investments148.21480.36587.901Average Payment Period, Accounts Payable and Accrued Expenses71.02563.22063.570Average Payment Period, Current Liabilities114.50586.74175.735	1.151 44.339 .295 22.676 95.038 62.169 76.766 .506 .628 .095	1.068 41.501 .273 21.471 87.173 68.191 78.667 .510 .605
Days in Accounts Receivable 60.288 46.292 38.856 Acid Test .088 .288 .331 Days Cash on Hand, Current 10.121 24.954 25.105 Days Cash on Hand, Incl Board Designated & Undesignated Investments 148.214 80.365 87.901 Average Payment Period, Accounts Payable and Accrued Expenses 71.025 63.220 63.570 Average Payment Period, Current Liabilities 114.505 86.741 75.735	44.339 .295 22.676 95.038 62.169 76.766 .506 .628 .095	41.501 .273 21.471 87.173 68.191 78.667 .510 .605
Acid Test.088.288.331Days Cash on Hand, Current10.12124.95425.105Days Cash on Hand, Incl Board Designated & Undesignated Investments148.21480.36587.901Average Payment Period, Accounts Payable and Accrued Expenses71.02563.22063.570Average Payment Period, Current Liabilities114.50586.74175.735	.295 22.676 95.038 62.169 76.766 .506 .628 .095	.273 21.471 87.173 68.191 78.667 .510 .605
Days Cash on Hand, Current10.12124.95425.105Days Cash on Hand, Incl Board Designated & Undesignated Investments148.21480.36587.901Average Payment Period, Accounts Payable and Accrued Expenses71.02563.22063.570Average Payment Period, Current Liabilities114.50586.74175.735	22.676 95.038 62.169 76.766 .506 .628 .095	21.471 87.173 68.191 78.667 .510 .605
Days Cash on Hand, Incl Board Designated & Undesignated Investments148.21480.36587.901Average Payment Period, Accounts Payable and Accrued Expenses71.02563.22063.570Average Payment Period, Current Liabilities114.50586.74175.735	95.038 62.169 76.766 .506 .628 .095	87.173 68.191 78.667 .510 .605
Average Payment Period, Accounts Payable and Accrued Expenses71.02563.22063.570Average Payment Period, Current Liabilities114.50586.74175.735	62.169 76.766 .506 .628 .095	68.191 78.667 .510 .605
Average Payment Period, Current Liabilities114.50586.74175.735	76.766 .506 .628 .095	78.667 .510 .605
	.506 .628 .095	.510 .605
Capital Structure	.628 .095	.605
	.628 .095	.605
Equity Financing Ratio .513 .465 .501	.095	
Fixed Asset Financing.635.643.635		
Cash Flow Divided by Total Debt .027 (.152) .101		
Cash Flow Divided by Total Debt with Operating Income Only .036 (.074) .108	.116	.146
Debt Service Coverage Total.898(1.564)1.370	1.606	1.633
Debt Service Coverage Total with Operating Income Only1.029(.572)1.445	1.894	2.000
Profitablility		
Total Margin (.035) (.152) .002	.001	.010
Operating Margin (.029) (.098) .005	.011	.023
Non Operating Revenue Margin.176.322(1.831)	(7.073)	(1.387)
Return On Assets (.025) (.130) .002	.001	.011
Return On Equity (.049) (.280) .004	.003	.021
Markup 1.947 2.028 2.172	2.194	2.294
Deductible .457 .477 .504	.504	.523
Markup Adjustment for Deductible 1.076 1.079 1.094	1.103	1.121
Reported Income Index.845.879.080	.077	(26.716)
Asset Efficiency		
Total Asset Turnover .716 .857 1.019	1.062	1.103
Fixed Asset Turnover 1.717 1.855 2.178	2.405	2.569
Average Age Plant Depreciation Only8.7879.14810.393	11.524	12.489
Other Financial Ratios		
Total Operating Expense Growth.064.113.004	.072	.022
Total Operating Revenue Growth.034.043.108	.079	.034
Realized Gains Divided by Non-Operating Revenue(1.631).223(.186)	.108	(.270)
Realized Gains Divided by Net Income(.287).072.340	(.766)	.375
Long Term Debt to Equity .519 .670 .595	.553	.517

Houlton Regional Hospital Houlton, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	12,444,906	13,543,197	10,409,383	10,298,308	11,011,141
Cash and Investment	289,803	1,459,128	558,262	1,252,206	742,531
Current Assets Whose Use is Limited	285,308	2,507,353	308,854	305,047	306,752
Net Patient Accounts Receivable	5,300,970	4,702,060	5,516,033	6,878,103	8,379,146
Due from Affiliates	†	†	†	†	†
Third Party Settlements Receivable	4,951,883	3,320,334	2,209,656	176,221	55,498
Other Accounts Receivable	357,716	345,477	344,291	321,850	280,911
Inventory	707,699	726,148	888,495	874,335	785,159
Other Current Assets	551,527	482,697	583,792	490,546	461,144
Total Non-Current Assets Trustee Held Investments	14,399,350	17,508,021	18,758,874	18,463,386	19,685,621
	+	+	+	+	+
Board Designated and Undesignated Investments	3,016,514	2,925,598	3,200,002	2,971,486	3,322,885
Due From Affiliates	4,765,860	5,482,032	5,702,663	+	+
Investments in Affiliates	(4,653,513)	(5,391,025)	(5,687,898)	+	+
Other Non-current Assets	340,913	2,079,906	1,877,707	2,387,819	2,703,273
Gross Property, Plant and Equipment (PP&E)	35,438,110	37,765,893	39,282,928	39,669,783	40,393,840
Accumulated Depreciation	24,508,534	25,354,383	25,616,528	26,565,702	26,734,377
Net Property, Plant and Equipment (PP&E)	10,929,576	12,411,510	13,666,400	13,104,081	13,659,463
Total Unrestricted Assets	26,844,256	31,051,218	29,168,257	28,761,694	30,696,762
Total Current Liabilities	8,671,054	9,841,476	8,150,331	8,704,885	11,883,701
Current Long Term Debt (LTD)	526,000	565,000	667,000	744,260	892,000
Accounts Payable and Accrued Expenses	4,021,535	4,686,410	4,228,008	4,177,321	4,523,872
Estimated Third Party Settlements	2,439,177	4,251,207	3,015,839	2,322,028	4,852,012
Due to Affiliates	†	†	†	+	†
Other Current Liabilities	1,684,342	338,859	239,484	1,461,276	1,615,817
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	10,043,231 9,543,231 † † 500,000 †	13,103,694 12,385,477 416,849 + 250,000 + 51,368	13,086,978 11,858,993 670,179 + 425,000 + 132,806	12,140,141 11,427,811 + 555,000 + 157,330	11,674,138 11,031,107 + 365,000 + 278,031
Fund Balance Unrestricted	8,129,971	8,106,048	7,930,948	7,916,668	7,138,923
Total Liabilities & Equity	26,844,256	31,051,218	29,168,257	28,761,694	30,696,762
Total Restricted Assets	327,964	262,852	366,639	561,747	284,139
Cash and Investments	74,191	80,740	64,139	51,664	51,664
Receivables	253,773	182,112	302,500	510,083	232,475
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	327,964	262,852	366,639	561,750	284,139
Total Restricted Fund Balance	327,964	262,852	366,639	561,750	284,139
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	276,300	211,188	314,975	510,086	232,475
Permanently Restricted Net Assets	51,664	51,664	51,664	51,664	51,664

Houlton Regional Hospital Houlton, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	62,292,325 18,246,571 44,045,754 991,321 1,587,490 21,233,478 (2,513,000) 40,993,036	65,296,388 18,685,064 46,611,324 1,175,558 1,237,223 22,153,873 (955,000) 41,684,734	67,523,171 18,728,571 48,794,600 1,245,888 1,102,308 23,735,083 (319,000) 41,758,892	72,174,919 19,049,186 53,125,733 1,610,524 1,410,000 25,086,745 (521,000) 44,588,650	73,439,422 18,637,903 54,801,519 1,713,780 1,962,000 28,514,707 68,000 41,180,935
Other Operating Revenue	551,079	479,325	588,175	544,345	962,834
Total Operating Revenue	41,544,115	42,164,059	42,347,067	45,132,995	42,143,769
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	38,412,100 956,186 588,026 * * * * * 36,867,888	41,287,298 980,016 591,021 * * * * 39,716,261	42,482,050 1,030,571 533,405 17,776 3,831 13,945 30,885,200 10,015,098	45,320,845 1,293,906 710,948 15,277 4,133 11,144 32,565,815 10,734,899	44,012,843 1,446,103 751,968 16,574 2,849 13,725 31,260,713 10,537,485
Net Operating Income	3,132,015	876,761	(134,983)	(187,850)	(1,869,074)
Total Non-operating Revenue	(895,571)	(1,126,962)	(302,402)	404,568	349,299
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	34,081 114,510 (80,429) + (657,594) + (272,058)	(149,298) 117,329 (266,627) + (751,905) + (225,759)	364,594 113,683 250,911 + (297,172) + (369,824)	404,568 136,201 268,367 + + + +	349,299 124,058 225,241 + + +
Excess of Revenue over Expenses	2,236,444	(250,201)	(437,385)	216,718	(1,519,775)
Extraordinary Gains/Losses	-,,+	†	†	+	+
Total Surplus/Deficit	2,236,444	(250,201)	(437,385)	216,718	(1,519,775)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,780,788 37,954 (493,610) † † † † †	(23,923) 117,285 108,993 † † † † †	(175,100) 302,744 (40,459) † † † † †	(14,280) 35,842 (266,840) † † † † †	(777,745) 371,833 370,197 + + + + + + +

* New Data Element in FY 2010

Houlton Regional Hospital Houlton, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.783	1.673	1.670	1.524	1.206
Current Ratio without Board Designated and Undesignated Investments	1.435	1.376	1.277	1.183	.927
Days in Accounts Receivable	47.200	41.172	48.214	56.304	74.267
Acid Test	.066	.403	.106	.179	.088
Days Cash on Hand, Current	5.604	35.918	7.635	12.910	8.997
Days Cash on Hand, Incl Board Designated & Undesignated Investments	35.000	62.411	35.813	37.545	37.490
Average Payment Period, Accounts Payable and Accrued Expenses	39.189	42.437	37.230	34.632	38.791
Average Payment Period, Current Liabilities	84.498	89.119	71.768	72.167	101.900
Capital Structure					
Equity Financing Ratio	.303	.261	.272	.275	.233
Fixed Asset Financing	.873	.998	.868	.872	.808
Cash Flow Divided by Total Debt	.171	.032	.028	.072	(.003)
Cash Flow Divided by Total Debt with Operating Income Only	.218	.081	.042	.053	(.018)
Debt Service Coverage Total	3.434	1.182	1.026	1.612	.453
Debt Service Coverage Total with Operating Income Only	4.247	2.191	1.301	1.319	.220
Profitablility					
Total Margin	.055	(.006)	(.010)	.005	(.036)
Operating Margin	.075	.021	(.003)	(.004)	(.044)
Non Operating Revenue Margin	(.400)	4.504	.691	1.867	(.230)
Return On Assets	.083	(.008)	(.015)	.008	(.050)
Return On Equity	.275	(.031)	(.055)	.027	(.213)
Markup	1.636	1.593	1.603	1.605	1.690
Deductible Markup Adjustment for Deductible	.341	.339	.352	.348	.388 1.043
Markup Adjustment for Deductible	1.083 1.256	1.057 10.459	1.045 2.498	1.051 (15.176)	1.043
Reported Income Index	1.256	10.459	2.490	(15.176)	1.954
Asset Efficiency	1 514	1 222	1 441	1 502	1 204
Total Asset Turnover	1.514	1.322	1.441	1.583	1.384
Fixed Asset Turnover	3.801	3.397	3.099	3.444	3.085
Average Age Plant Depreciation Only	25.632	25.871	24.857	20.531	18.487
Other Financial Ratios	110	075		0.67	(000)
Total Operating Expense Growth	.110	.075	.029	.067	(.029)
Total Operating Revenue Growth	.155	.015	.004	.066	(.066)
Realized Gains Divided by Non-Operating Revenue	.090	.237	(.830)	.663	.645
Realized Gains Divided by Net Income Long Term Debt to Equity	<mark>(.036)</mark> 1.174	1.066 1.528	<mark>(.574)</mark> 1.495	1.238 1.444	<mark>(.148)</mark> 1.545
	1.1/4	1.520	1.495	1.444	1.045

Inland Hospital Waterville, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	8,579,458 645,454 362,949 4,319,862 151,344 1,654,197 203,888 542,288 699,476	8,229,529 1,369,421 231,316 3,881,833 106,167 1,528,817 225,275 623,300 263,400	7,739,174 234,949 230,270 4,054,916 378,069 1,691,158 190,742 624,275 334,795	11,511,815 1,659,400 232,370 5,911,639 114,102 1,416,501 286,101 702,084 1,189,618	11,854,680 1,453,853 287,464 6,657,455 45,121 1,760,520 322,844 601,581 725,842
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	22,768,769 520,540 3,638,952 † 4,950,284 27,877,286 14,218,293 13,658,993	27,790,386 787,542 6,329,388 † t 6,027,032 30,635,493 15,989,069 14,646,424	33,171,280 1,097,421 7,718,505 † * 8,700,384 33,761,627 18,106,657 15,654,970	35,026,396 1,475,845 6,754,420 † † 9,372,047 35,991,900 18,567,816 17,424,084	39,831,910 1,766,516 7,090,037 + 13,832,394 37,292,772 20,149,809 17,142,963
Total Unrestricted Assets	31,348,227	36,019,915	40,910,454	46,538,211	51,686,590
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	8,278,325 663,929 4,619,404 2,559,514 435,478	9,866,444 946,350 5,074,262 3,279,120 566,712 †	11,151,615 961,625 5,683,687 2,186,723 619,580 1,700,000	14,334,782 897,586 6,340,259 1,922,985 545,775 4,628,177	15,763,228 935,123 5,468,132 3,505,074 701,710 5,153,189
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	7,766,968 7,153,383 † † † 526,657 86,928	8,065,432 7,184,563 + + 790,255 90,614	9,485,398 6,731,587 1,502,847 + 1,156,508 94,456	9,498,131 6,003,808 1,803,882 + + 1,591,980 98,461	12,217,082 5,014,674 3,309,867 + + 3,789,905 102,636
Fund Balance Unrestricted	15,302,934	18,088,039	20,273,441	22,705,298	23,706,280
Total Liabilities & Equity	31,348,227	36,019,915	40,910,454	46,538,211	51,686,590
Total Restricted Assets Cash and Investments Receivables Other Assets	874,547 874,547 † †	907,524 907,524 † †	883,828 883,828 † †	959,856 959,856 † †	2,051,691 2,051,691 † †
Total Restricted Liabilities and Equity	874,547	907,524	883,828	959,856	2,051,691
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	874,547 † 434,402 440,145	907,524 † 490,462 417,062	883,828 † 350,218 533,610	959,856 † 356,500 603,356	2,051,691 † 1,384,495 667,196

Inland Hospital Waterville, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	85,601,485 25,942,191 59,659,294 1,896,318 2,710,254 35,365,191 (1,213,691) 46,843,413	96,441,890 21,994,650 74,447,240 1,786,975 3,805,329 38,457,632 (2,256,176) 54,648,130	107,316,864 20,803,691 86,513,173 2,643,073 3,125,247 42,957,230 (909,920) 59,501,234	118,316,252 24,922,372 93,393,880 1,956,443 4,174,385 46,340,192 (321,766) 66,166,998	118,074,490 21,953,891 96,120,599 2,938,858 3,708,046 46,287,250 (1,060,217) 66,200,553
Other Operating Revenue	697,616	684,592	785,721	1,300,550	3,484,148
Total Operating Revenue Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	47,541,029 46,084,905 1,648,995 396,003 * * *	55,332,722 53,333,313 1,811,921 413,860 * * *	60,286,955 59,520,483 2,052,181 435,613 257,543 † 257,543 33,846,303	67,467,548 64,847,407 2,296,747 474,787 249,779 † 249,779 37,471,894 24 54,220	69,684,701 68,955,834 2,373,884 474,564 306,629 <u>+</u> 306,629 39,282,538 20,010,010
Net Operating Income	44,039,907 1,456,124	51,107,532 1,999,409	22,928,843 766,472	24,354,200 2,620,141	26,518,219 728,867
Total Non-operating Revenue	1,450,124	(263,709)	304,787	505,120	214,871
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	188,791 160,210 148,808 (120,227) + + 7,317	(263,709) 121,462 (18,888) (366,283) + + +	304,787 236,855 67,932 † † † †	505,120 243,630 261,490 † † †	214,871 245,957 (31,086) † † †
Excess of Revenue over Expenses	1,652,232	1,735,700	1,071,259	3,125,261	943,738
Extraordinary Gains/Losses Total Surplus/Deficit	+	+	+	†	†
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,652,232 1,024,451 24,079 (396,968) † (254,892) † †	1,735,700 2,785,105 182,875 412,937 + 453,593 + + +	1,071,259 2,185,402 323,240 332,630 + 18,273 + + 440,000	3,125,261 2,431,857 57,615 (252,494) + (498,525) + + +	943,738 1,000,982 136,322 183,645 + (262,723) + + +

* New Data Element in FY 2010

Inland Hospital Waterville, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
	FT 2006	FT 2009	FT 2010	FT 2011	FT 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.476	1.476	1.386	1.274	1.202
Current Ratio without Board Designated and Undesignated Investments	1.036	.834	.694	.803	.752
Days in Accounts Receivable	33.660	25.927	24.874	32.611	36.706
Acid Test	.122	.162	.042	.132	.110
Days Cash on Hand, Current	8.283	11.340	2.955	11.039	9.546
Days Cash on Hand, Incl Board Designated & Undesignated Investments	38.174	56.180	51.978	50.453	48.413
Average Payment Period, Accounts Payable and Accrued Expenses	37.944 67.999	35.948 69.898	36.099 70.828	36.997 83.647	29.976 86.413
Average Payment Period, Current Liabilities	07.999	09.090	70.828	65.047	00.415
Capital Structure	100	500	105	100	450
Equity Financing Ratio	.488	.502	.496	.488	.459
Fixed Asset Financing	.524	.491	.430	.345	.293
Cash Flow Divided by Total Debt	.206 .194	.198	.151 .137	.228 .206	.119 .111
Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total	3.842	.213 3.676	2.575	4.105	2.764
Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	3.638	3.920	2.375	3.754	2.704
	5.656	5.920	2.555	5.754	2.007
Profitablility Table Managin	035	033	010	046	014
Total Margin Operating Margin	.035 .031	.032 .036	.018 .013	.046 .039	.014 .010
Non Operating Revenue Margin	.119	(.152)	.285	.162	.228
Return On Assets	.053	.048	.026	.067	.018
Return On Equity	.108	.096	.053	.138	.010
Markup	1.873	1.821	1.816	1.845	1.763
Deductible	.413	.399	.400	.392	.392
Markup Adjustment for Deductible	1.105	1.100	1.095	1.130	1.092
Reported Income Index	1.613	.623	.490	1.285	.943
Asset Efficiency					
Total Asset Turnover	1.523	1.529	1.481	1.461	1.352
Fixed Asset Turnover	3.481	3.778	3.851	3.872	4.065
Average Age Plant Depreciation Only	8.622	8.824	8.823	8.084	8,488
Other Financial Ratios					
Total Operating Expense Growth	.156	.157	.116	.089	.063
Total Operating Revenue Growth	.164	.164	.090	.119	.033
Realized Gains Divided by Non-Operating Revenue	.759	.072	.223	.518	(.145)
Realized Gains Divided by Net Income	.090	(.011)	.063	.084	(.033)
Long Term Debt to Equity	.467	.397	.332	.264	.212

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	22,618,768 11,172,884 417,150 7,032,368 † 1,931,016 713,554 406,600	28,516,548 14,524,635 3,692,413 7,179,679 † 1,651,347 153,265 486,645	25,296,422 14,113,355 621,407 7,337,156 + 1,637,898 711,988	21,245,926 11,405,838 746,658 7,111,606 44,238 † † 713,309	19,843,234 7,940,040 774,388 9,122,240 46,497 † † 685,665
Other Current Assets	945,196	828,564	874,618	1,224,277	1,274,404
Total Non-Current Assets Trustee Held Investments	29,508,906 †	34,664,129 †	44,485,412 †	51,867,861 †	53,782,148 †
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	4,968,969 † +	3,346,820	4,365,205 † +	9,588,485 † +	9,985,147 † +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	685,372 43,506,549 19,651,984 23,854,565	854,834 51,276,519 20,814,044 30,462,475	4,607,417 58,932,476 23,419,686 35,512,790	8,514,564 58,959,840 25,195,028 33,764,812	10,641,993 61,605,138 28,450,130 33,155,008
Total Unrestricted Assets	52,127,674	63,180,677	69,781,834	73,113,787	73,625,382
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	10,198,587 831,890 9,366,697 † † †	11,813,011 939,858 10,873,153 † † †	15,062,764 997,222 10,195,970 3,869,572 † †	13,277,979 1,159,395 9,307,744 2,810,840 † †	14,495,685 1,245,947 8,748,621 4,501,117 † †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	10,078,036 10,078,036 + + + + + + +	17,107,531 16,711,555 + + + + 395,976	16,565,549 16,040,828 † † † † † 524,721	15,579,907 14,880,937 + + + + 698,970	14,468,836 13,639,621 + + + + * 829,215
Fund Balance Unrestricted	31,851,051	34,260,135	38,153,521	44,255,901	44,660,861
Total Liabilities & Equity	52,127,674	63,180,677	69,781,834	73,113,787	73,625,382
Total Restricted Assets Cash and Investments Receivables Other Assets	1,896,318 1,896,318 † †	3,450,193 3,450,193 † †	1,332,871 1,332,871 † †	1,188,128 1,188,128 † †	1,476,554 1,476,554 † †
Total Restricted Liabilities and Equity	1,896,318	3,450,193	1,332,870	1,271,598	1,476,554
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	1,896,318 † 1,204,319	3,450,193 † 2,781,475	1,332,870 † 663,955	1,271,598 † 588,127	1,476,554 † 789,423
Permanently Restricted Net Assets	691,999	668,718	668,915	683,471	687,131

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	149,255,830 46,192,648 103,063,182 2,010,589 3,905,291 68,715,498 (400,000) 75,024,452 3,163,735	164,681,807 50,832,914 113,848,893 3,329,776 5,181,352 75,485,412 (2,000,000) 82,685,267 1,952,640	164,161,086 49,173,418 114,987,668 4,324,113 5,627,128 78,181,483 + 76,028,362 1,790,565	170,543,286 51,170,837 119,372,449 4,553,317 5,255,791 83,301,797 (6,854,261) 84,286,642 1,409,718	173,013,129 46,935,220 126,077,909 4,587,246 5,246,401 84,254,481 792,000 78,133,001 1,794,348
Total Operating Revenue	78,188,187	84,637,907	77,818,927	85,696,360	79,927,349
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	75,250,793 2,343,303 588,366 * * * * 72,319,124	81,615,691 2,701,489 598,686 * * * * 78,315,516	79,242,274 3,061,251 622,767 153,004 37,208 115,796 52,342,605 23,062,647	81,028,885 3,519,369 906,474 + + 52,642,786 23,960,256	80,951,669 3,512,311 835,955 282,824 31,805 251,019 52,576,833 23,743,746
Net Operating Income	2,937,394	3,022,216	(1,423,347)	4,667,475	(1,024,320)
Total Non-operating Revenue	827,905	(145,821)	1,038,170	553,713	506,805
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	696,013 752,800 (56,787) + (46,473) + 178,365	(459,311) 367,030 (826,341) + (10,408) + 323,898	348,556 293,199 55,357 + + + *	400,105 274,244 125,861 + + + 153,608	259,006 350,955 (91,949) + + + 247,799
Excess of Revenue over Expenses	3,765,299	2,876,395	(385,177)	5,221,188	(517,515)
Extraordinary Gains/Losses	+	+	+	+	(45,391)
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support	3,765,299 3,918,011 412,789 (170,916) + (89,161) + +	2,876,395 2,409,086 278,148 (193,461) + (745,457) + +	(385,177) 3,893,385 4,081,550 197,012 + + + +	5,221,188 6,102,381 431,940 449,253 † † † †	(562,906) 404,960 602,713 365,153 † † †
Other Changes	+	193,461	, †	, †	+

* New Data Element in FY 2010

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.705	2.697	1.969	2.322	2.058
Current Ratio without Board Designated and Undesignated Investments	2.218	2.414	1.679	1.600	1.369
Days in Accounts Receivable	34.213	31.693	35.225	30.797	42.615
Acid Test	1.136	1.542	.978	.915	.601
Days Cash on Hand, Current	58.024	84.259	70.597	57.227	41.074
Days Cash on Hand, Incl Board Designated & Undesignated Investments	82.900	99.739	91.512	102.380	88.138
Average Payment Period, Accounts Payable and Accrued Expenses	46.893	50.291	48.851	43.831	41.235
Average Payment Period, Current Liabilities	51.058	54.638	72.169	62.527	68.323
Capital Structure					
Equity Financing Ratio	.611	.542	.547	.605	.607
Fixed Asset Financing	.422	.549	.452	.441	.411
Cash Flow Divided by Total Debt	.301	.193	.085	.303	.103
Cash Flow Divided by Total Debt with Operating Income Only	.260	.198	.052	.284	.086
Debt Service Coverage Total	5.248	4.318	2.111	5.068	1.920
Debt Service Coverage Total with Operating Income Only	4.599	4.419	1.447	4.777	1.666
Profitablility					
Total Margin	.048	.034	(.005)	.061	(.006)
Operating Margin	.038	.036	(.018)	.054	(.013)
Non Operating Revenue Margin	.220	(.051)	(2.695)	.106	(.979)
Return On Assets	.072	.046	(.006)	.071	(.007)
Return On Equity	.118	.084	(.010)	.118	(.012)
Markup	2.025	2.042	2.094	2.122	2.159
Deductible	.460	.458	.476	.488	.487
Markup Adjustment for Deductible	1.112	1.117	1.108	1.094	1.119
Reported Income Index	.971	1.194	(.099)	.856	(1.278)
Asset Efficiency					
Total Asset Turnover	1.516	1.337	1.130	1.180	1.092
Fixed Asset Turnover	3.278	2.778	2.191	2.538	2.411
Average Age Plant Depreciation Only	8.386	7.705	7.650	7.159	8.100
Other Financial Ratios					
Total Operating Expense Growth	.105	.085	(.029)	.023	(.001)
Total Operating Revenue Growth	.103	.082	(.081)	.101	(.067)
Realized Gains Divided by Non-Operating Revenue	(.069)	5.667	.053	.227	(.181)
Realized Gains Divided by Net Income	(.015)	(.287)	(.144)	.024	.178
Long Term Debt to Equity	.316	.488	.420	.336	.305

MaineGeneral Medical Center Augusta, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	57,210,399 8,874,769 †	72,223,489 27,480,687 †	80,358,838 25,352,819 †	89,754,291 22,204,289 †	65,890,424 15,802,951 †
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	24,572,341 973,208 14,466,070	23,600,364 483,087 12,084,099	27,949,933 8,363,613 9,512,378	33,992,752 9,264,241 13,869,274	37,884,779 628,842 †
Other Accounts Receivable Inventory Other Current Assets	⊤ 3,806,522 4,517,489	,813,405 4,761,847	⊤ 4,309,164 4,870,931	+ 4,694,903 5,728,832	⊤ 4,005,167 7,568,685
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	232,617,038 6,311,793 74,468,504 †	204,586,617 5,786,549 54,932,450 †	214,635,680 7,634,944 74,386,839 †	232,779,305 4,141,486 93,416,171 +	552,156,260 211,933,426 81,678,372 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	+ 4,266,801 298,199,748 150,629,808 147,569,940	† 4,016,734 298,736,583 158,885,699 139,850,884	† 2,563,430 300,313,933 170,263,466 130,050,467	+ 3,041,486 316,013,518 183,833,356 132,180,162	+ 49,293,447 363,716,627 154,465,612 209,251,015
Total Unrestricted Assets	289,827,437	276,810,106	294,994,518	322,533,596	618,046,684
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	30,970,522 5,432,838 19,638,445 + 2,465,037 3,434,202	32,553,737 4,938,348 23,801,767 + 296,722 3,516,900	37,138,434 5,133,348 24,801,542 + 2,670,179 4,533,365	41,156,825 4,545,003 27,645,503 + 4,936,470 4,029,849	81,526,301 5,028,990 45,076,992 9,863,021 5,174,219 16,383,079
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	65,213,441 53,709,099 †	78,461,046 48,553,619 †	81,501,577 43,420,766 †	65,140,180 37,956,467 †	355,614,487 313,576,305
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	+ + 10,378,944 1,125,398	+ + 28,625,183 1,282,244	+ + 36,597,730 1,483,081	+ + 25,532,013 1,651,700	† 39,805,545 2,232,637
Fund Balance Unrestricted	193,643,474	165,795,323	176,354,507	216,236,591	180,905,896
Total Liabilities & Equity	289,827,437	276,810,106	294,994,518	322,533,596	618,046,684
Total Restricted Assets Cash and Investments Receivables Other Assets	19,027,209 17,164,049 1,863,160 †	16,936,590 14,951,700 1,984,890 †	16,901,528 16,446,748 454,780 †	23,026,327 18,940,905 4,085,422 †	50,465,668 29,501,134 20,964,534 †
Total Restricted Liabilities and Equity	19,027,209	16,936,590	16,901,528	23,026,327	50,465,668
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	19,027,209 † 4,351,229 14,675,980	16,936,590 † 4,282,126 12,654,464	16,901,528 † 3,540,130 13,361,398	23,026,327 † 8,354,728 14,671,599	50,465,668 † 36,309,123 14,156,545

MaineGeneral Medical Center Augusta, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue	533,629,477 225,161,041 308,468,436	561,756,194 220,358,748 341,397,446	586,702,373 216,550,676 370,151,697	674,328,563 248,138,207 426,190,356	725,165,929 260,812,705 464,353,224
Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals	7,696,496 16,351,120 231,008,360	8,296,375 15,242,271 255,342,926	9,791,619 14,854,106 259,998,814	12,560,763 15,085,214 318,113,117	10,831,099 23,225,217 347,756,189
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	(1,142,000) 279,715,501 10,532,637	(4,638,000) 287,512,622 13,103,431	(1,594,000) 303,651,834 17,655,189	(10,008,000) 338,577,469 18,780,125	(9,966,000) 353,319,424 18,494,515
Total Operating Revenue	290,248,138	300,616,053	321,307,023	357,357,594	371,813,939
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	297,083,357 19,847,592 2,863,257 * * * * * 274,372,508	293,000,501 21,619,353 2,683,866 * * * * *	305,483,726 20,693,298 2,364,959 909,017 909,017 † 148,862,588 132,653,864	340,050,993 20,080,141 1,816,810 576,517 576,517 † 181,982,892 135,594,633	358,253,409 17,894,222 1,285,472 723,100 723,100 † 196,730,209 141,620,406
Net Operating Income	(6,835,219)	7,615,552	15,823,297	17,306,601	13,560,530
Total Non-operating Revenue	2,975,164	(10,821,704)	4,463,388	4,103,902	(17,846,640)
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,388,301 6,624,329 (4,236,028) + + 586,863	(11,253,247) 1,942,499 (573,587) (12,622,159) + + 431,543	4,181,276 2,144,450 2,036,826 + + + 282,112	4,202,360 2,004,237 2,198,123 + + + (98,458)	5,656,522 1,094,658 4,561,864 + + + (23,503,162)
Excess of Revenue over Expenses	(3,860,055)	(3,206,152)	20,286,685	21,410,503	(4,286,110)
Extraordinary Gains/Losses	†	†	+	†	+
Total Surplus/Deficit	(3,860,055)	(3,206,152)	20,286,685	21,410,503	(4,286,110)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(16,212,115) 12,545,802 (10,259,339) (10,238,523) (4,400,000) † † †	(27,848,151) 1,869,503 (1,140,431) (19,571,071) (5,800,000) † † † †	10,559,184 1,586,008 5,066,162 (5,379,671) (11,000,000) † † †	39,882,084 540,126 7,561,025 9,576,199 794,231 † † †	(35,330,695) 35,535 (6,624,594) (18,144,406) (6,311,120) † †

* New Data Element in FY 2010

MaineGeneral Medical Center Augusta, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.252	3.906	4.167	4.451	1.810
Current Ratio without Board Designated and Undesignated Investments	1.847	2.219	2.164	2.181	.808
Days in Accounts Receivable	32.064	29.961	33.597	36.646	39.137
Acid Test	.287	.844	.683	.540	.194
Days Cash on Hand, Current	11.684	36.961	32.493	25.329	16.947
Days Cash on Hand, Incl Board Designated & Undesignated Investments	109.727	110.843	127.831	131.892	104.539
Average Payment Period, Accounts Payable and Accrued Expenses	25.855	32.013	31.787	31.536	48.340
Average Payment Period, Current Liabilities	40.775	43.784	47.598	46.949	87.429
Capital Structure					
Equity Financing Ratio	.668	.599	.598	.670	.293
Fixed Asset Financing	.364	.347	.334	.287	1.499
Cash Flow Divided by Total Debt	.166	.166	.345	.390	.031
Cash Flow Divided by Total Debt with Operating Income Only	.135	.263	.308	.352	.072
Debt Service Coverage Total	2.240	2.599	5.935	6.231	2.554
Debt Service Coverage Total with Operating Income Only	1.887	3.932	5.324	5.641	5.615
Profitablility					
Total Margin	(.013)	(.011)	.062	.059	(.012)
Operating Margin	(.024)	.025	.049	.048	.036
Non Operating Revenue Margin	(.771)	3.375	.220	.192	4.164
Return On Assets	(.013)	(.012)	.069	.066	(.007)
Return On Equity	(.020)	(.019)	.115	.099	(.024)
Markup	1.832	1.962	1.978	2.038	2.076
Deductible	.433	.455	.443	.472	.480
Markup Adjustment for Deductible	1.054	1.090	1.127	1.103	1.105
Reported Income Index	.238	.115	1.921	.537	.121
Asset Efficiency					
Total Asset Turnover	1.012	1.047	1.104	1.121	.573
Fixed Asset Turnover	1.967	2.150	2.471	2.704	1.777
Average Age Plant Depreciation Only	7.589	7.349	8.228	9.155	8.632
Other Financial Ratios					
Total Operating Expense Growth	.094	(.014)	.043	.113	.054
Total Operating Revenue Growth	.041	.036	.069	.112	.040
Realized Gains Divided by Non-Operating Revenue	(1.424)	.053	.456	.536	(.256)
Realized Gains Divided by Net Income	1.097	.179	.100	.103	(1.064)
		.293			

Maine Medical Center Portland, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	318,332,000 239,311,000 4,856,000 50,441,000 2,070,000 7,093,000 + 9,594,533 4,966,467	335,694,000 259,188,000 6,658,000 48,132,000 3,111,000 2,290,000 † 6,077,000 10,238,000	357,186,000 268,875,000 6,344,000 58,264,000 3,526,000 + + 6,601,000 13,576,000	314,115,000 220,555,000 5,716,000 59,643,000 6,957,000 3,450,000 + 6,724,000 11,070,000	330,358,000 224,256,000 5,743,000 74,423,000 6,308,000 2,898,000 + 6,696,000 10,034,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	546,724,000 18,807,000 85,113,000 77,000 + 42,117,000 688,678,041 288,068,041 400,610,000	581,428,000 17,695,000 91,689,000 77,000 † 44,232,000 736,066,000 308,331,000 427,735,000	627,181,000 21,536,000 99,929,000 40,000 † 777,141,000 775,919,000 347,384,000 428,535,000	684,995,000 20,076,000 105,549,000 5,587,000 + 124,212,000 830,752,000 401,181,000 429,571,000	687,811,000 19,844,000 129,571,000 5,568,000 † 99,795,000 883,862,000 450,829,000 433,033,000
Total Unrestricted Assets	865,056,000	917,122,000	984,367,000	999,110,000	1,018,169,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	116,175,000 12,280,000 53,745,000 36,482,000 12,068,000 1,600,000	111,195,000 12,160,000 57,708,000 33,246,000 6,280,000 1,801,000	141,171,000 11,663,000 66,329,000 53,252,000 8,212,000 1,715,000	123,680,000 11,451,000 67,340,000 32,208,000 10,886,000 1,795,000	143,912,000 10,190,000 74,293,000 37,585,000 20,243,000 1,601,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	223,392,000 134,771,000 + + 16,772,000 50,616,000 21,233,000	338,838,000 128,899,000 + 16,477,000 167,712,000 25,750,000	346,844,000 120,703,000 + + 15,715,000 180,651,000 29,775,000	391,403,000 111,964,000 + + 15,293,000 231,417,000 32,729,000	386,719,000 103,543,000 + 16,766,000 232,708,000 33,702,000
Fund Balance Unrestricted	525,489,000	467,089,000	496,352,000	484,027,000	487,538,000
Total Liabilities & Equity	865,056,000	917,122,000	984,367,000	999,110,000	1,018,169,000
Total Restricted Assets Cash and Investments Receivables Other Assets	90,564,000 90,564,000 † †	91,213,000 91,213,000 † †	101,254,000 101,254,000 † †	999,594,000 999,594,000 † †	103,112,000 103,112,000 + +
Total Restricted Liabilities and Equity	90,564,000	91,213,000	101,254,000	99,594,000	103,112,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	90,564,000 † 69,529,000 21,035,000	91,213,000 † 69,624,000 21,589,000	101,254,000 † 78,235,000 23,019,000	99,594,000 † 76,034,000 23,560,000	103,112,000 † 78,093,000 25,019,000

Maine Medical Center Portland, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	1,001,892,000 704,873,000 297,019,000 17,416,000 23,817,000 348,090,000 (7,739,000) 620,308,000 8,004,000	1,147,415,000 793,099,000 354,316,000 23,516,000 31,185,000 421,504,000 (11,898,000) 683,108,000 8,678,000	1,269,772,000 848,649,000 421,123,000 38,141,000 37,061,000 490,390,000 (7,000,000) 711,180,000 8,954,000	1,382,609,000 902,332,000 480,277,000 39,625,000 35,729,000 564,955,000 (11,935,185) 754,235,185 76,053,000	1,477,877,000 927,478,000 550,399,000 42,790,000 36,389,000 629,967,000 (13,000,000) 781,731,000 101,156,000
Total Operating Revenue	628,312,000	691,786,000	720,134,000	830,288,185	882,887,000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits	587,572,000 36,392,000 3,911,000 * * *	641,032,000 45,407,000 5,479,000 * * *	675,122,000 48,025,000 4,708,000 1,491,000 93,000 1,398,000 375,870,000	780,846,000 53,735,000 4,409,000 1,619,000 140,000 1,479,000 432,689,000	825,823,000 52,610,000 3,502,000 1,479,000 1,311,000 458,639,000
Other Operating Expenses Net Operating Income	547,269,000 40,740,000	590,146,000 50,754,000	245,028,000 45,012,000	288,394,000 49,442,185	309,593,000 57,064,000
Total Non-operating Revenue	40,740,000 12,751,000	14,149,000	45,012,000 8,373,000	49,442,185 14,909,000	14,094,000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	11,652,000 15,380,000 (3,728,000) + 408,000 + 691,000	12,499,000 12,499,000 16,174,000 (3,675,000) + 354,000 + 1,296,000	7,550,000 10,034,000 (2,484,000) + 393,000 + 430,000	10,905,000 12,601,000 (1,696,000) + 365,000 + 3,639,000	10,844,000 9,965,000 879,000 + 498,000 + 2,752,000
Excess of Revenue over Expenses	53,491,000	64,903,000	53,385,000	64,351,185	71,158,000
Extraordinary Gains/Losses	(2,013,000)	+	+	+	+
Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	51,478,000 (11,426,000) 1,071,000 (31,718,000) (19,540,000) (19,206,000) + + + 6,489,000	64,903,000 (58,399,000) 749,000 (13,135,000 (119,861,000) (17,325,000) † † † †	53,385,000 29,263,000 472,000 17,961,000 (12,765,000) (29,790,000) † † †	64,351,185 (12,324,815) 186,000 (328,000) (50,741,000) (25,793,000) † † † †	71,158,000 3,511,000 2,029,000 (416,000) (53,504,000) (29,739,000) + + 13,983,000

* New Data Element in FY 2010

RATIOS Liquidity					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.473	3.844	3.238	3.393	3.196
Current Ratio without Board Designated and Undesignated Investments	2.740	3.019	2.530	2.540	2.296
Days in Accounts Receivable	29.680	25.718	29.903	28.863	34.749
Acid Test	2.102	2.391	1.950	1.829	1.598
Days Cash on Hand, Current	161.691	162.911	160.190	113.585	108.572
Days Cash on Hand, Incl Board Designated & Undesignated Investments	218.054	219.098	218.354	166.569	169.737
Average Payment Period, Accounts Payable and Accrued Expenses	35.591	35.364	38.607	33.804	35.070
Average Payment Period, Current Liabilities	76.933	68.140	82.168	62.086	67.935
Capital Structure					
Equity Financing Ratio	.607	.509	.504	.484	.479
Fixed Asset Financing	.336	.301	.282	.261	.239
Cash Flow Divided by Total Debt	.265	.245	.208	.229	.233
Cash Flow Divided by Total Debt with Operating Income Only	.227	.214	.191	.200	.207
Debt Service Coverage Total	8.635	6.520	6.291	7.622	8.511
Debt Service Coverage Total with Operating Income Only	7.461	5.723	5.795	6.694	7.569
Profitablility					
Total Margin	.083	.092	.073	.076	.079
Operating Margin	.065	.073	.063	.060	.065
Non Operating Revenue Margin	.238	.218	.157	.232	.198
Return On Assets	.062	.071	.054	.064	.070
Return On Equity	.102	.139	.108	.133	.146
Markup	1.719	1.803	1.894	1.868	1.912
Deductible	.347	.367	.386	.409	.426
Markup Adjustment for Deductible	1.126	1.146	1.168	1.145	1.149
Reported Income Index	(4.681)	(1.111)	1.824	(5.221)	20.267
Asset Efficiency					
Total Asset Turnover	.741	.770	.740	.846	.881
Fixed Asset Turnover	1.568	1.617	1.680	1.933	2.039
Average Age Plant Depreciation Only	7.916	6.790	7.233	7.466	8.569
Other Financial Ratios					
Total Operating Expense Growth	.089	.091	.053	.157	.058
Total Operating Revenue Growth	.072	.101	.041	.153	.063
Realized Gains Divided by Non-Operating Revenue	(.292)	(.260)	(.297)	(.114)	.062
Realized Gains Divided by Net Income	(.070)	(.057)	(.047)	(.026)	.012
Long Term Debt to Equity	.256	.276	.243	.231	.212

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	10,098,807 4,605,588 197,616	12,560,231 7,588,136 194,481	8,278,625 3,155,055 †	7,153,689 1,578,072 †	9,790,734 2,945,100 †
Net Patient Accounts Receivable Due from Affiliates	2,779,840 †	3,374,785 †	3,312,796 †	4,062,486 †	4,968,509 †
Third Party Settlements Receivable Other Accounts Receivable	995,585 †	† †	† †	† †	† †
Inventory Other Current Assets	767,445 752,733	628,196 774,633	777,255 1,033,519	834,852 678,279	908,137 968,988
Total Non-Current Assets Trustee Held Investments	24,451,053 28,834	25,173,994 32,623	30,082,242 †	31,157,712	30,230,282 †
Board Designated and Undesignated Investments Due From Affiliates	6,134,026	8,432,159	11,560,930 †	10,844,699 †	11,639,469 †
Investments in Affiliates Other Non-current Assets	+	+	+	+	+
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	3,962,708 32,670,666 18,345,181	2,460,304 34,390,602 20,141,694	3,703,543 33,386,512 18,568,743	5,699,002 35,023,067 20,409,056	5,243,851 35,748,773 22,401,811
Net Property, Plant and Equipment (PP&E)	14,325,485	14,248,908	14,817,769	14,614,011	13,346,962
Total Unrestricted Assets	34,549,860	37,734,225	38,360,867	38,311,401	40,021,016
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	4,507,771 575,000 3,932,771 † †	5,422,708 590,000 3,489,515 1,343,193 + +	5,851,441 405,000 3,459,868 1,986,573 †	5,790,129 405,000 3,888,341 1,496,788 † +	7,454,958 405,000 4,607,688 2,442,270 †
Total Non-current Liabilities	5,945,000	5,355,000	4,950,000	4,545,000	4,140,000
Long Term Debt Estimated Third Party Settlements	5,945,000 †	5,355,000	4,950,000	4,545,000	4,140,000
Due to Affiliates Self Insurance Fund	+	† +	† +	+	†
Accrued Pension and Post Retiree Health Benefits	1 †	1 †	t	+	+
Other Non-Current Liabilities Fund Balance Unrestricted	7	T 26.056.517	T	T	T 29.426.059
Total Liabilities & Equity	24,098,588 34,551,359	26,956,517 37,734,225	27,559,426 38,360,867	27,976,272 38,311,401	28,426,058 40,021,016
Total Restricted Assets	616,439	633,039	965,129	974,371	974,820
Cash and Investments Receivables	616,439 +	633,039	965,129	974,371	974,820 +
Other Assets	÷	+	+	+	+
Total Restricted Liabilities and Equity	616,439	633,039	965,129	974,371	974,820
Total Restricted Fund Balance Total Liabilities	616,439 †	633,039 †	965,129 †	974,371 †	974,820 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	343,698 272,741	363,722 269,317	549,671 415,458	565,963 408,408	548,388 426,432

09 FY 2010	FY 2011	FY 2012
\$	\$	\$
3,800,591 64,008,70 16,056,734 14,006,16 47,743,857 50,002,53 2,608,580 2,385,85 15,72,419 1,525,525	5913,045,8533456,238,665532,517,365	72,780,182 13,389,150 59,391,032 2,899,063
1,537,4181,562,5320,305,66721,044,05(2,500,000)(575,000)41,848,92639,591,261,537,2911,643,98	5323,892,0720)(2,166,000)5243,221,749	2,235,136 26,108,050 545,000 40,992,933 3,047,492
3,386,217 41,235,24	44,673,724	44,040,425
0,970,648 41,131,83 1,801,721 1,918,02 283,326 245,57 * 117,83 * 117,83 * 26,978,46 38,885,601 11,871,93	23 2,107,761 76 228,698 38 113,194 + + 38 113,194 50 28,899,638	45,095,779 2,254,760 202,171 128,352 † 128,352 30,197,206 12,313,290
2,415,569 103,40		(1,055,354)
462,384 461,79		1,471,074
410,148 425,02 353,802 496,99 56,346 (71,96)	8 (130,064) 95 273,740 7) (403,804) t t t t t t t t t t	1,426,303 282,545 1,143,758 † † † + 44,771
2,877,953 565,19	9 450,817	415,720
+	+ +	†
2,877,953 565,19	9 450,817	415,720
2,874,529 594,92 †	26 426,088 † †	450,235 †
(3,424) 29,72 † † † † † †	27 (24,729) + + + + + + + + + +	34,515 † † †
	2,874,529 594,92	2,874,529 594,926 426,088 +

* New Data Element in FY 2010

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.601	3.871	3.391	3.108	2.875
Current Ratio without Board Designated and Undesignated Investments	2.240	2.316	1.415	1.235	1.313
Days in Accounts Receivable	26.266	29.434	30.541	34.307	44.239
Acid Test	1.066	1.435	.539	.273	.395
Days Cash on Hand, Current	47.981	72.523	29.367	13.695	25.092
Days Cash on Hand, Incl Board Designated & Undesignated Investments	109.255	151.099	136.976	107.807	124.259
Average Payment Period, Accounts Payable and Accrued Expenses	39.286	32.517	32.204	33.744	39.257
Average Payment Period, Current Liabilities	45.030	50.532	54.465	50.248	63.515
Capital Structure					
Equity Financing Ratio	.698	.714	.718	.730	.710
Fixed Asset Financing	.415	.376	.334	.311	.310
Cash Flow Divided by Total Debt	.319	.434	.230	.248	.230
Cash Flow Divided by Total Debt with Operating Income Only	.317	.391	.187	.253	.103
Debt Service Coverage Total	4.189	5.782	3.266	4.398	4.731
Debt Service Coverage Total with Operating Income Only	4.162	5.243	2.713	4.486	2.308
Profitablility					
Total Margin	.043	.066	.014	.010	.009
Operating Margin	.042	.056	.003	.011	(.024)
Non Operating Revenue Margin	.014	.161	.817	(.123)	3.539
Return On Assets	.050	.076	.015	.012	.010
Return On Equity	.071	.107	.021	.016	.015
Markup	1.511	1.595	1.596	1.602	1.681
Deductible	.294	.318	.329	.345	.359
Markup Adjustment for Deductible	1.076	1.099	1.085	1.061	1.103
Reported Income Index	1.028	1.007	.937	1.081	.924
Asset Efficiency					
Total Asset Turnover	1.154	1.162	1.087	1.165	1.137
Fixed Asset Turnover	2.782	3.045	2.783	3.057	3.300
Average Age Plant Depreciation Only	11.335	11.179	9.681	9.683	9.935
Other Financial Ratios					
Total Operating Expense Growth	.082	.074	.004	.074	.021
Total Operating Revenue Growth	.064	.089	(.050)	.083	(.014)
Realized Gains Divided by Non-Operating Revenue	(19.879)	.122	(.156)	7.277	.777
Realized Gains Divided by Net Income	(.270)	.020	(.127)	(.896)	2.751
Long Term Debt to Equity	.247	.199	.180	.162	.146

Mercy Hospital Portland, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	40,296,000 (1,193,000) 984,000 21,225,000	41,807,000 10,354,000 751,000 19,366,000	48,467,000 (3,455,000) 1,016,000 25,220,000	61,085,000 (2,237,000) 1,991,000 29,730,000	63,781,000 (2,840,000) 1,383,000 29,890,000
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	+ 13,635,000 1,409,000 3,684,000 552,000	+ 4,989,000 1,387,000 4,319,000 641,000	+ 16,370,000 2,608,000 4,283,000 2,425,000	† 22,162,000 3,673,000 4,672,000 1,094,000	+ 25,207,000 4,122,000 4,995,000 1,024,000
Total Non-Current Assets	161,979,000	160,544,000	151,123,000	131,614,000	124,383,000
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	+ 21,396,000 + + 21,790,000 185,823,000 67,030,000 118,793,000	+ 24,978,000 + + 22,687,000 186,971,000 74,092,000 112,879,000	+ 27,613,000 + + 16,437,000 189,912,000 82,839,000 107,073,000	+ 20,133,000 + + 7,206,000 193,006,000 88,731,000 104,275,000	656,000 13,529,000 + + 9,618,000 194,161,000 93,581,000 100,580,000
Total Unrestricted Assets	202,275,000	202,351,000	199,590,000	192,699,000	188,164,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	33,186,000 7,660,000 20,176,000 1,528,000 + 3,822,000	29,596,000 7,686,000 16,785,000 1,314,000 † 3,811,000	43,396,000 7,825,000 24,439,000 4,124,000 + 7,008,000	45,273,000 13,610,000 19,750,000 4,448,000 † 7,465,000	49,734,000 13,477,000 25,607,000 3,296,000 † 7,354,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	81,192,000 67,829,000 † † † † 13,363,000	73,071,000 66,983,000 + + + + + 6,088,000	72,023,000 66,424,000 + + + + 5,599,000	80,551,000 65,591,000 † † † †	81,676,000 63,777,000 † † † 17,899,000
Fund Balance Unrestricted	87,897,000	99,684,000	5,599,000 84,171,000	14,960,000 66,875,000	56,754,000
Total Liabilities & Equity	202,275,000	202,351,000	199,590,000	192,699,000	188,164,000
Total Restricted Assets Cash and Investments Receivables Other Assets	6,418,000 3,559,000 2,584,000 275,000	2,196,000 1,556,000 378,000 262,000	2,133,000 1,884,000 + 249,000	2,014,000 1,778,000 + 236,000	4,303,000 4,080,000 † 223,000
Total Restricted Liabilities and Equity	6,418,000	2,196,000	2,133,000	2,014,000	4,303,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	6,418,000 † 5,545,000 873,000	2,196,000 † 1,213,000 983,000	2,133,000 + 1,081,000 1,052,000	2,014,000 + 972,000 1,042,000	4,303,000 † 2,525,000 1,778,000

Mercy Hospital Portland, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	308,298,000 127,053,000 181,245,000 7,349,000 10,534,000 122,020,000 17,000	334,405,000 125,891,000 208,514,000 8,045,000 10,269,000 133,830,000 567,000	346,763,000 121,592,000 225,171,000 10,551,000 13,788,000 145,698,000 4,740,000	380,437,000 124,790,000 255,647,000 12,715,000 12,050,000 163,935,000 5,548,000	393,690,000 122,039,000 271,651,000 12,796,000 12,413,000 175,176,000 (3,067,000)
Net Patient Service Revenue Other Operating Revenue	168,378,000 4,264,000	181,694,000 3,756,000	171,986,000 3,141,000	186,189,000 3,603,000	196,372,000 5,659,000
Total Operating Revenue	172,642,000	185,450,000	175,127,000	189,792,000	202,031,000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	173,229,000 8,498,000 1,110,000 * * * * * 163,621,000	190,847,000 11,358,000 2,392,000 * * * * * 177,097,000	191,235,000 10,840,000 2,299,000 1,063,000 30,000 1,033,000 103,630,000 73,403,000	207,000,000 10,763,000 3,176,000 899,000 25,000 874,000 111,086,000 81,076,000	216,661,000 10,603,000 2,326,000 544,000 10,000 534,000 118,086,000 85,102,000
Net Operating Income	(587,000)	(5,397,000)	(16,108,000)	(17,208,000)	(14,630,000)
Total Non-operating Revenue	(12,324,000)	12,472,000	592,000	(1,094,000)	2,928,000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	(685,000) 947,000 (1,632,000) + 424,000 + (12,063,000)	(244,000) 213,000 (457,000) + (78,000) + 12,794,000	498,000 128,000 370,000 + 293,000 + (199,000)	481,000 13,000 468,000 + 37,000 + (1,612,000)	126,000 (153,000) 279,000 + (146,000) + 2,948,000
Excess of Revenue over Expenses	(12,911,000)	7,075,000	(15,516,000)	(18,302,000)	(11,702,000)
Extraordinary Gains/Losses	+	+	(330,000)	(97,000)	(75,000)
Total Surplus/Deficit	(12,911,000)	7,075,000	(15,846,000)	(18,399,000)	(11,777,000)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(5,355,000) 10,144,000 (2,549,000) † (39,000) † † †	11,791,000 4,713,000 † 3,000 † † †	(15,512,000) 246,000 † * 88,000 † * *	(17,295,000) 458,000 † 646,000 † † †	(10,121,000) 1,523,000 + + 133,000 + + + +

* New Data Element in FY 2010

Mercy Hospital Portland, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.859	2.257	1.753	1.794	1.554
Current Ratio without Board Designated and Undesignated Investments	1.214	1.413	1.117	1.349	1.282
Days in Accounts Receivable	46.010	38.904	53.524	58.282	55.557
Acid Test	(.006)	.375	(.056)	(.005)	(.029)
Days Cash on Hand, Current	(.463)	22.583	-4.935	(.458)	(2.581)
Days Cash on Hand, Incl Board Designated & Undesignated Investments	46.945	73.377	50.936	36.990	21.384
Average Payment Period, Accounts Payable and Accrued Expenses	44.705	34.133	49.448	36.735	45.359
Average Payment Period, Current Liabilities	73.531	60.185	87.805	84.208	88.096
Capital Structure					
Equity Financing Ratio	.435	.493	.422	.347	.302
Fixed Asset Financing	.571	.593	.620	.629	.634
Cash Flow Divided by Total Debt	(.039)	.180	(.041)	(.060)	(.008)
Cash Flow Divided by Total Debt with Operating Income Only	.069	.058	(.046)	(.051)	(.031)
Debt Service Coverage Total	(1.757)	2.072	(.238)	(.397)	.077
Debt Service Coverage Total with Operating Income Only	4.799	.831	(.297)	(.297)	(.107)
Profitablility					
Total Margin	(.081)	.036	(.088)	(.097)	(.057)
Operating Margin	(.003)	(.029)	(.092)	(.091)	(.072)
Non Operating Revenue Margin	.955	1.763	(.038)	.060	(.250)
Return On Assets	(.064)	.035	(.078)	(.095)	(.062)
Return On Equity	(.147)	.071	(.184)	(.274)	(.206)
Markup	1.804	1.772	1.830	1.855	1.843
Deductible	.396	.400	.420	.431	.445
Markup Adjustment for Deductible	1.100 2.411	1.071 .600	1.068	1.063 1.058	1.035 1.156
Reported Income Index	2.411	.000	1.000	1.058	1.150
Asset Efficiency	700		222	070	4 000
Total Asset Turnover	.793	.978	.880	.979	1.089
Fixed Asset Turnover	1.453	1.643	1.636	1.820	2.009
Average Age Plant Depreciation Only	7.888	6.523	7.642	8.244	8.826
Other Financial Ratios					
Total Operating Expense Growth	.119	.102	.002	.082	.047
Total Operating Revenue Growth	.091	.074	(.056)	.084	.064
Realized Gains Divided by Non-Operating Revenue	.132	(.037)	.625	(.428)	.095
Realized Gains Divided by Net Income	.126	(.065)	(.024)	(.026)	(.024)
Long Term Debt to Equity	.772	.672	.789	.981	1.124

Mid Coast Hospital Brunswick, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	15,936,700 3,283,545 543,017 7,472,225 435,981 752,421 † 1,986,026	25,606,051 7,391,801 5,422,393 8,049,122 996,190 † † 2,067,641	24,865,971 8,893,291 717,159 8,424,478 811,665 1,923,831 t 2,060,130	28,978,648 6,529,640 709,282 8,689,651 1,046,083 6,006,201 + 2,116,406	22,644,768 4,379,841 709,297 11,940,926 1,131,165 † 2,026,841
Total Non-Current Assets	1,463,485 84,657,168	1,678,904 94,002,700	2,035,417 95,356,205	3,881,385 96,712,969	2,456,698 108,972,458
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	3,390,787 31,685,579 2,882,715 + 876,181 76,899,892 31,077,986 45,821,906	3,750,070 26,583,027 2,916,553 + 971,976 95,129,616 35,348,542 59,781,074	+ 28,087,240 2,326,768 + 5,261,311 99,870,231 40,189,345 59,680,886	+ 30,805,234 2,102,290 + 5,701,856 103,668,562 45,564,973 58,103,589	108,972,438 + 33,348,647 2,541,312 + 16,821,748 106,335,873 50,075,122 56,260,751
Total Unrestricted Assets	100,593,868	119,608,751	120,222,176	125,691,617	131,617,226
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	11,611,859 947,472 10,664,387 † † †	15,476,143 785,000 13,684,517 1,006,626 † †	12,917,869 1,030,000 11,887,869 + + +	12,205,536 1,075,000 11,130,536 + + +	12,343,124 1,120,000 11,223,124 + + +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	26,620,374 23,229,587 + + + + 3,390,787	37,683,053 33,932,983 + + + + * 3,750,070	37,267,625 32,890,115 + + + + + 4,377,510	36,590,603 31,802,247 + + + + + 4,788,356	38,303,517 30,669,380 + + + + 7,634,137
Fund Balance Unrestricted	62,361,635	66,449,555	70,036,682	76,895,478	80,970,585
Total Liabilities & Equity	100,593,868	119,608,751	120,222,176	125,691,617	131,617,226
Total Restricted Assets Cash and Investments Receivables Other Assets	13,166,936 13,166,936 † †	13,455,082 13,455,082 † †	14,476,355 14,476,355 † †	13,989,585 13,989,585 † †	16,171,635 16,171,635 † †
Total Restricted Liabilities and Equity	13,166,936	13,455,082	14,476,355	13,989,585	16,171,635
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	13,166,936 † 5,877,062 7,289,874	13,455,082 † 6,101,568 7,353,514	14,476,355 † 7,036,575 7,439,780	13,989,585 † 6,460,695 7,528,890	16,171,635 + 8,569,246 7,602,389

Mid Coast Hospital Brunswick, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	167,032,601 61,865,277 105,167,324 1,997,445 3,934,972 71,991,307 (2,450,000) 91,558,877 2,852,351	186,356,548 66,447,197 119,909,351 2,046,686 4,350,798 80,601,831 (478,000) 99,835,233 3,092,940	194,679,667 68,355,692 126,323,975 2,836,544 4,892,662 86,052,211 (585,000) 101,483,250 3,429,972	207,682,820 70,786,879 136,895,941 3,249,897 5,141,859 91,917,744 (3,442,000) 110,815,320 3,560,023	223,641,932 70,684,550 152,957,382 3,793,009 5,235,369 101,174,800 (1,630,000) 115,068,754 3,845,313
Total Operating Revenue	94,411,228	102,928,173	104,913,222	114,375,343	118,914,067
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	93,448,995 4,235,252 1,240,523 * * * * * * * *	99,751,716 4,736,591 894,589 * * * * * 94,120,536	102,627,166 5,687,810 1,754,720 360,575 † 360,575 56,030,771 38,793,290	109,350,028 5,837,906 1,740,332 295,560 † 295,560 59,523,676 41,952,554	117,860,539 5,605,267 1,737,924 362,011 + 362,011 66,643,916 43,511,421
Net Operating Income	962,233	3,176,457	2,286,056	5,025,315	1,053,528
Total Non-operating Revenue	2,181,840	1,087,272	872,840	1,396,810	975,311
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,112,557 1,996,360 116,197 † † † 69,283	1,024,528 1,215,554 (191,026) + + + 62,744	787,194 934,857 (147,663) + + * 85,646	1,337,123 1,073,129 263,994 + + 59,687	926,242 941,599 (15,357) + + + 49,069
Excess of Revenue over Expenses	3,144,073	4,263,729	3,158,896	6,422,125	2,028,839
Extraordinary Gains/Losses	(747,899)	(68,488)	(223,810)	1,308,842	922,199
Total Surplus/Deficit	2,396,174	4,195,241	2,935,086	7,730,967	2,951,038
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	133,304 89,136 (1,652,006) † (700,000) † † † †	4,087,920 90,722 488,667 † (750,000) † + 63,290	3,587,127 191,572 1,008,469 + (573,000) + + 25,000	6,858,796 139,973 (444,474) † (640,000) † † 72,330	4,075,107 50,000 1,891,671 † (835,000) † † 17,398

* New Data Element in FY 2010

Jack Structure Liquidry 3.72 4.009 4.000 4.000 2.023 1.010 0.0000000000000000000000000000000000	Mid Coast Hospital Brunswick, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Current Ratio with Board Designated and Undesignated Investments 4.101 3.372 4.099 4.898 4.436 Current Ratio with Oad Designated and Undesignated Investments 3.372 1.655 1.925 2.374 1.835 Days In Accounts Receivable 3.30 8.28 7.44 5.53 4.121 Days Cash on Hand, Current 15.546 49.226 36.186 2.55.26 16.547 Days Cash on Hand, Current Liabilities 47.518 59.452 48.639 44.131 124.981 Average Payment Period, Accounts Payable and Accrued Expenses 43.631 55.269 44.761 39.248 36.492 Average Payment Period, Accounts Payable and Accrued Expenses 43.631 55.269 44.761 39.248 36.492 Average Payment Period, Accounts Payable and Accrued Expenses 43.631 55.65 5.83 6.12 6.151 Staff Staff March 10 .602 .556 5.833 6.12 3.151 Cash Flow Divided by Total Debt .620 .5372 4.174 5.054 3.332 Debt Service Coverage Total	RATIOS					
Current Ratio without Board Designated and Undesignated Investments 1.372 1.655 1.925 2.374 1.835 Days in Accounts Receivable 2.9.788 2.9.788 2.9.428 30.300 2.86.22 3.78.7 Acid Test .330 .828 .744 .553 1.65.75 1.	Liquidity					
Days in Accounts Receivable 29.788 29.428 30.300 28.622 37.877 Avid Test 330 838 744 593 4172 Days Cash on Hand, Current 15.656 49.226 36.186 25.526 16.547 Days Cash on Hand, Current Liabilities 145.291 151.344 141.941 134.150 124.4981 Average Payment Period, Accounts Payable and Accrued Expenses 43.631 52.569 44.761 39.248 36.492 Average Payment Period, Accounts Payable and Accrued Expenses 43.631 52.569 44.761 39.248 36.492 Capital Structure E 620 .556 .583 .612 .615 Cash Row Divided by Total Debt .193 .109 .176 .251 .151 Cash Row Divided by Total Debt with Operating Income Only .136 .149 .565 .5372 4.174 .5054 .3332 PortBuillity 2.005 4.781 .3831 .4549 .2925 .276 .217 .4841 Debt Service Coverage Tot						
Acid Test 330 828 7.74 5.93 4.12 Days Gash n Hand, Jurreth 15.656 49.226 36.186 25.526 16.547 Days Gash n Hand, Jurgeth 145.291 151.344 141.941 134.150 124.981 Average Payment Period, Coursent Evable and Accrued Expenses 43.631 52.526 446.639 43.039 40.134 Capit Structure 59.452 48.639 43.039 40.134 Capit Structure 50.7 56.8 55.51 5.47 .455 Cash Row Divided by Total Debt with Operating Income Only .133 .169 .175 .223 .131 Debt Service Coverage Total with Operating Income Only .265 .5.372 .4.174 .5.04 .332 Debt Service Coverage Total with Operating Income Only .203 .4.131 .4.33 .4.59 .2.33 .31 Debt Service Coverage Total with Operating Income Only .203 .0.17 .4.151 .332 .4.131 .332 .4.131 .332 .4.131<						
Days Cash on Hand, Current15.6549.22636.18625.52616.547Days Cash on Hand, Medisejnated Investments145.291151.344141.941134.150124.981Average Payment Period, Accounts Payable and Accrued Expenses47.63055.25944.76139.24836.492Average Payment Period, Current Liabilities47.63055.45248.63940.134Capital StructureE115.344141.94115.55154.72Equity Innancing Ratio.507.5568.553.547.545Cash Flow Divided by Total Detwith Operating Income Only.136.149.159.223.131Dett Service Coverage Total.2,685.5,372.4,174.5054.3322Dett Service Coverage Total.2,685.5,372.4,174.5054.3322Dett Service Coverage Total.033.041.030.055.017Deperating Revenue Margin.033.041.030.055.017Non Operating Revenue Margin.031.022.044.009Non Operating Revenue Margin.031.035.016.051.015Return On Assets.031.043.432.443.452Markup Adjustment for Deductible.1318.1999.1393.1930.1353Return On Equity.2356.043.043.055.047.045Markup Adjustment for Deductible.1318.091.1092.043.492Asset Turnover.						
Days Cash on Hand, Incl Board Designated Investments 145, 291 151, 344 141, 941 134, 150 124, 981 Average Payment Period, Couronts Payable and Accrued Expenses 43, 631 52, 569 44, 761 39, 248 363, 99 Capita Structure -						
Average Payment Period, Accounts Payable and Accrued Expenses 43,631 52.569 44.761 39.248 36.492 Average Payment Period, Current Liabilities 43.039 46.134 43.039 46.134 Capital Structure E 59.452 48.639 43.039 46.134 Equity Financing Ratio .620 .556 .583 .612 .615 Cash Filow Divided Dy Total Debt With Operating Income Only .136 .149 .159 .223 .131 Debt Service Coverage Total .2.685 .5.372 .4.174 .5.054 .3.332 Debt Service Coverage Total With Operating Income Only .000 .0.31 .0.32 .0.444 .0.09 Non Operating Revenue Margin .0.010 .0.31 .0.22 .0.44 .0.09 Non Operating Revenue Margin .0.010 .0.31 .0.22 .0.44 .0.09 Non Operating Revenue Margin .0.010 .0.36 .0.51 .0.51 .0.51 .0.51 .0.51 .0.51 .0.51 .0.51 .0.51 .0.51 .0.51						
Average Payment Period, Current Liabilities 47.508 59.452 48.639 43.039 40.134 Capital Structure Equity Financing Ratio .620 .556 .583 .612 .615 Cash Flow Divided by Total Debt .193 .169 .176 .251 .151 Cash Flow Divided by Total Debt with Operating Income Only .136 .149 .159 .223 .131 Debt Service Coverage Total with Operating Income Only .2005 .4.781 .3031 .4.549 .2895 Profitability .2005 .4.781 .3031 .0.41 .030 .0.55 .0.17 Operating Margin .010 .031 .0.22 .0.44 .0.09 .0.09 .0.05 .0.17 .0.013 .0.02 .0.01 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Capital Structure v v Equity Financing Ratio 6.620 .556 .583 .612 .615 Exed Asset Financing .507 .556 .513 .547 .545 Cash Flow Divided by Total Debt with Operating Income Only .133 .169 .176 .251 .131 Debt Service Coverage Total .2685 .5.372 .4.174 .5.054 .332 Debt Service Coverage Total with Operating Income Only .2.05 .4.781 .3.031 .4.054 .3.32 Debt Service Coverage Total with Operating Income Only .2.05 .4.781 .3.031 .4.054 .3.32 Debt Service Coverage Total with Operating Income Only .0.033 .0.41 .0.030 .0.055 .0.17 Operating Margin .0.010 .0.31 .0.225 .2.76 .2.17 .4.818 Return On Assets .0.31 .0.36 .0.26 .0.51 .0.15 Return On Equity .0.50 .0.64 .0.45 .0.44 .433 .442 .433 .452 .4.44						
Equity Financing Ratio6.205565.836.6126.151Fixed Asset Financing5.0075.685.515.476.545Fixed Asset Financing1.031.1691.752.2511.515Cash Riow Divided by Total Debt1.361.491.592.233.131Debt Service Coverage Total2.6855.3724.1745.0643.332Debt Service Coverage Total with Operating Income Only2.0054.7813.8314.5492.332Debt Service Coverage Total with Operating Income Only2.0054.7810.300.551.017Operating Margin0.030.0410.300.551.017Operating Revenue Margin6.942.2552.762.174.818Return On Assets0.0310.0360.0260.0510.015Markup Adjustment for Deductible1.4811.8991.9301.9321.930Deductible1.4811.6991.9301.9321.930Deductible1.0481.0911.0921.0121.012Reported Income Index2.5661.0433.8819.969.819Asset Turnover9.6008.708.809.219.11Fixed Asset Turnover2.0601.7221.7581.9662.834Oter Financial Expense Growth2.0500.677.0567.8058.834Defuctible Expense Growth0.0710.900.190.9000.94Cotal Coperating Revenue Grow		47.508	59.452	48.039	43.039	40.134
Fried Asset Financing 507 568 .551 .547 .545 Cash Flow Divided by Total Debt with Operating Income Only .193 .169 .176 .251 .151 Cash Flow Divided by Total Debt with Operating Income Only .2685 5.372 .4.174 5.054 .3332 Debt Service Coverage Total .2685 5.372 .4.174 5.054 .3332 Debt Service Coverage Total with Operating Income Only .205 .4.781 .381 .4.59 .2.99 Portiability .001 .0.031 .0.022 .0.044 .0.09 Non Operating Revenue Margin .6.94 .2.55 .2.76 .2.17 .4.81 Return On Assets .0.31 .0.36 .0.26 .0.51 .0.51 Markup Adjustment for Deductible .0.31 .0.36 .0.26 .0.51 .0.51 Markup Adjustment for Deductible .0.31 .0.36 .0.26 .0.51 .0.51 Markup Adjustment for Deductible .0.41 .0.43 .4.42 .4.43 .4.52		620		500	642	64 5
Cash Flow Divided by Total Debt .193 .169 .176 .251 .151 Cash Flow Divided by Total Debt with Operating Income Only .136 .149 .159 .223 .131 Debt Service Coverage Total .2685 5.372 4.174 5.054 .3322 Debt Service Coverage Total with Operating Income Only .2005 4.781 3.831 4.549 .2085 Profitability . . .	1, 5					
Cash Flow Divided by Total Debt with Operating Income Only 1.36 1.49 1.59 2.23 1.31 Debt Service Coverage Total 2.685 5.372 4.174 5.059 2.295 Profitability 2.005 4.781 3.831 4.549 2.295 Profitability 703 0.41 0.30 0.55 0.07 Operating Margin 0.010 0.331 0.42 0.444 0.09 Non Operating Revenue Margin 6.694 .255 .276 .217 4.81 Return On Sestes 0.050 0.64 0.45 0.644 0.25 Markup 1.818 1.899 1.930 1.922 1.930 Deductible 1.431 4.433 .442 4.433 .452 Markup Adjustment for Deductible 1.048 1.091 1.092 1.091 1.072 Reported Income Index 2.566 1.043 .881 .991 .931 .941 Asset Efficiency 7.338 7.463 7.666 7.805						
Debt Service Coverage Total 2.685 5.372 4.174 5.054 3.332 Debt Service Coverage Total with Operating Income Only 2.005 4.781 3.831 4.549 2.985 Porfitability .033 .041 .030 .055 .017 Operating Margin .010 .031 .022 .044 .009 Non Operating Revenue Margin .664 .255 .276 .217 .481 Return On Assets .031 .036 .026 .051 .015 Return On Equity .050 .064 .045 .084 .025 Markup Adjustment for Deductible .431 .433 .442 .443 .452 Markup Adjustment for Deductible .1048 1.091 1.092 .1931 .1930 Deductible .23.586 1.043 .881 .939 .443 .452 Markup Adjustment for Deductible .1048 .1091 .1092 .1091 .1072 Reported Income Index .23.586 .1043 <						
Debt Service Coverage Total with Operating Income Only 2.005 4.781 3.831 4.549 2.985 Profitability <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Profitability Image: Constraint of the second	5					
Total Margin .033 .041 .030 .055 .017 Operating Margin .010 .031 .022 .044 .009 Non Operating Revenue Margin .664 .255 .276 .217 .481 Return On Assets .031 .036 .026 .051 .015 Return On Equity .050 .064 .045 .084 .025 Markup .050 .064 .045 .081 .030 .055 .031 .036 .026 .051 .015 Markup .050 .064 .045 .084 .025 .031 .033 .442 .443 .452 Markup Adjustment for Deductible .1.048 1.091 1.092 1.091 1.072 Reported Income Index .2.586 1.043 .881 .936 .498 Asset Efficiency .0.048 .0.031 .722 1.758 .961 .911 Fixed Asset Turnover .960 .870 .880 .921 .911 .944 .948 .911 .948 .911 .946 </td <td></td> <td>2.005</td> <td>1.701</td> <td>5.051</td> <td>1.515</td> <td>2.905</td>		2.005	1.701	5.051	1.515	2.905
Operating Margin .010 .031 .022 .044 .009 Non Operating Revenue Margin .694 .255 .276 .217 .481 Return On Assets .031 .036 .026 .051 .015 Return On Assets .050 .064 .045 .084 .025 Markup .1818 1.899 .1930 .1932 .1930 Deductible .431 .433 .442 .443 .452 Markup Adjustment for Deductible .431 .433 .442 .443 .452 Markup Adjustment for Deductible .431 .433 .442 .443 .452 Markup Adjustment for Deductible .431 .433 .842 .443 .452 Markup Adjustment for Deductible .048 .1043 .881 .936 .498 Asset Efficiency .050 .1043 .880 .921 .911 Fixed Asset Turnover .960 .870 .880 .926 .893	•	033	041	030	OFF	017
Non Operating Revenue Margin .694 .255 .276 .217 .481 Return On Assets .031 .036 .026 .051 .015 Return On Equity .050 .064 .045 .084 .025 Markup 1.818 1.899 1.930 1.932 .1930 Deductible .431 .433 .442 .443 .452 Markup Adjustment for Deductible .1048 1.091 1.092 .096 .498 Reported Income Index .256 .1043 .881 .936 .498 Asset Efficiency .060 .1722 .178 .911 .911 Fixed Asset Turnover .960 .870 .880 .921 .911 Fixed Asset Turnover .960 .870 .880 .921 .911 Fixed Asset Turnover .960 .870 .880 .921 .911 Fixed Asset Turnover .053 .067 .029 .066 .078 Other Financial Ratios </td <td>5</td> <td></td> <td></td> <td></td> <td></td> <td></td>	5					
Return On Assets .031 .036 .026 .051 .015 Return On Equity .050 .064 .045 .084 .025 Markup 1.818 1.899 1.930 1.932 1.930 Deductible .431 .433 .442 .443 .452 Markup Adjustment for Deductible 1.048 1.091 1.092 1.091 1.072 Reported Income Index 23.586 1.043 .881 .936 .498 Asset Efficiency 1.048 1.091 1.092 1.091 1.072 Reported Income Index .960 .870 .880 .921 .911 Total Asset Turnover .960 .870 .880 .921 .911 Average Age Plant Depreciation Only .738 .7.463 .7.66 .7.805 .8.934 Other Financial Ratios .105 .067 .029 .066 .078 Total Operating Revenue Growth .015 .067 .029 .066 .078						
Return On Equity .050 .064 .045 .084 .025 Markup 1.818 1.899 1.930 1.932 1.930 Deductible .431 .433 .442 .443 .452 Markup Adjustment for Deductible 1.048 1.091 1.092 1.091 1.072 Reported Income Index 2.3586 1.043 .881 .8936 .493 Asset Efficiency .050 .870 .880 .921 .911 Fixed Asset Turnover .960 .870 .880 .921 .911 Average Age Plant Depreciation Only .733 .7.463 .7.066 .803 .804 Otal						
Markup 1.818 1.899 1.930 1.932 1.930 Deductible .431 .433 .442 .443 .452 Markup Adjustment for Deductible .1.048 .1.091 .1.092 .1.091 .1.072 Reported Income Index .2.3586 .1.048 .0.91 .0.92 .0.91 .1.072 Asset Efficiency .2.3586 .1.043 .881 .930 .493 .493 Total Asset Turnover .0.960 .870 .880 .921 .911 Fixed Asset Turnover .2.060 1.722 1.758 1.968 .2.114 Average Age Plant Depreciation Only .7.338 7.463 7.066 7.805 .8.934 Other Financial Ratios						
Deductible .431 .433 .442 .443 .452 Markup Adjustment for Deductible 1.048 1.091 1.092 1.091 1.072 Reported Income Index 23.586 1.043 .881 .936 .498 Asset Efficiency <						
Markup Adjustment for Deductible 1.048 1.091 1.092 1.091 1.072 Reported Income Index 23.586 1.043 $.881$ $.936$ $.498$ Asset Efficiency 7 880 $.921$ $.911$ Fixed Asset Turnover $.960$ $.870$ $.880$ $.921$ $.911$ Fixed Asset Turnover 2.060 1.722 1.758 1.968 2.114 Average Age Plant Depreciation Only 7.38 7.463 7.066 7.805 8.934 Other Financial Ratios 7 7.066 $.029$ $.066$ $.078$ Total Operating Expense Growth $.071$ $.090$ $.019$ $.090$ $.040$ Realized Gains Divided by Non-Operating Revenue $.037$ $(.045)$ $(.047)$ $.041$ $(.008)$						
Asset Efficiency960870880921911Total Asset Turnover2.0601.7221.7581.9682.114Average Age Plant Depreciation Only7.3387.4637.0667.8058.934Other Financial Ratios77910910910Total Operating Expense Growth.015.067.029.066.078Total Operating Revenue Growth.071.090.019.090.040Realized Gains Divided by Non-Operating Revenue.053(.176)(.169).189(.016)Realized Gains Divided by Net Income.037.045.047.041(.008)	Markup Adjustment for Deductible	1.048		1.092	1.091	1.072
Total Asset Turnover .960 .870 .880 .921 .911 Fixed Asset Turnover 2.060 1.722 1.758 1.968 2.114 Average Age Plant Depreciation Only 7.338 7.463 7.066 7.805 8.934 Other Financial Ratios Total Operating Expense Growth .105 .067 .029 .066 .078 Total Operating Revenue Growth .071 .090 .019 .090 .040 Realized Gains Divided by Non-Operating Revenue .053 (.176) (.169) .189 (.016) Realized Gains Divided by Net Income .037 (.045) (.047) .041 (.008)	Reported Income Index	23.586	1.043	.881	.936	.498
Total Asset Turnover .960 .870 .880 .921 .911 Fixed Asset Turnover 2.060 1.722 1.758 1.968 2.114 Average Age Plant Depreciation Only 7.338 7.463 7.066 7.805 8.934 Other Financial Ratios Total Operating Expense Growth .105 .067 .029 .066 .078 Total Operating Revenue Growth .071 .090 .019 .090 .040 Realized Gains Divided by Non-Operating Revenue .053 (.176) (.169) .189 (.016) Realized Gains Divided by Net Income .037 (.045) (.047) .041 (.008)	Asset Efficiency					
Average Age Plant Depreciation Only 7.338 7.463 7.066 7.805 8.934 Other Financial Ratios	•	.960	.870	.880	.921	.911
Other Financial RatiosTotal Operating Expense Growth.105.067.029.066.078Total Operating Revenue Growth.071.090.019.090.040Realized Gains Divided by Non-Operating Revenue.053(.176)(.169).189(.016)Realized Gains Divided by Net Income.037(.045)(.047).041(.008)	Fixed Asset Turnover	2.060	1.722	1.758	1.968	2.114
Total Operating Expense Growth .105 .067 .029 .066 .078 Total Operating Revenue Growth .071 .090 .019 .090 .040 Realized Gains Divided by Non-Operating Revenue .053 (.176) (.169) .189 (.016) Realized Gains Divided by Net Income .037 (.045) (.047) .041 (.008)	Average Age Plant Depreciation Only	7.338	7.463	7.066	7.805	8.934
Total Operating Expense Growth .105 .067 .029 .066 .078 Total Operating Revenue Growth .071 .090 .019 .090 .040 Realized Gains Divided by Non-Operating Revenue .053 (.176) (.169) .189 (.016) Realized Gains Divided by Net Income .037 (.045) (.047) .041 (.008)	Other Financial Ratios					
Total Operating Revenue Growth .071 .090 .019 .090 .040 Realized Gains Divided by Non-Operating Revenue .053 (.176) (.169) .189 (.016) Realized Gains Divided by Net Income .037 (.045) (.047) .041 (.008)		.105	.067	.029	.066	.078
Realized Gains Divided by Non-Operating Revenue .053 (.176) (.169) .189 (.016) Realized Gains Divided by Net Income .037 (.045) (.047) .041 (.008)						
Realized Gains Divided by Net Income .037 (.045) (.047) .041 (.008)		.053				
Long Term Debt to Equity .372 .511 .470 .414 .379					.041	(.008)
	Long Term Debt to Equity	.372	.511	.470	.414	.379

Miles Memorial Hospital Damariscotta, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	12,819,525 3,090,524 149,123 8,314,727 138,405 + + 881,152	11,930,037 4,537,726 145,802 5,722,120 203,149 + + 947,580	15,801,912 4,885,572 136,678 6,378,118 3,046,361 + + 1,043,113	18,192,525 1,209,555 + 8,843,206 6,254,339 309,299 + 1,241,345	14,583,694 1,364,349 129,156 6,371,900 4,200,307 844,462 † 1,365,086
Other Current Assets	245,594	373,660	312,070	334,781	308,434
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	19,481,346 + 980,606 + + 2,009,977 38,522,358 22,031,595	23,375,853 + 2,323,542 + + 2,135,517 44,593,732 25,676,938	22,954,771 + 2,734,825 + 1,275,000 941,002 45,194,813 27,190,869	24,625,736 + 2,431,493 + 1,275,000 3,312,593 46,466,643 28,859,993	26,246,929 + 3,273,829 + 1,275,000 4,894,838 42,522,942 25,719,680
Net Property, Plant and Equipment (PP&E)	16,490,763	18,916,794	18,003,944	17,606,650	16,803,262
Total Unrestricted Assets	32,300,871	35,305,890	38,756,683	42,818,261	40,830,623
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	8,432,505 423,413 2,402,987 769,169 4,836,936 †	12,790,220 461,205 3,268,061 1,127,806 7,821,449 111,699	6,790,065 351,715 2,225,115 374,007 3,839,130 98	6,100,733 468,169 1,897,959 † 3,734,605 †	6,046,403 399,087 2,131,220 + 3,516,096 +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	6,397,783 6,125,753 + + + + 272,030	5,928,559 5,662,349 + + + + 266,210	5,609,384 5,325,719 + + + + 283,665	5,176,045 4,901,480 + + + + 274,565	4,804,616 4,534,511 + + + + 270,105
Fund Balance Unrestricted	17,470,583	16,587,111	26,357,234	31,541,483	29,979,604
Total Liabilities & Equity	32,300,871	35,305,890	38,756,683	42,818,261	40,830,623
Total Restricted Assets Cash and Investments Receivables Other Assets	4,262,495 4,259,210 3,285 †	3,905,885 3,902,334 3,551 †	4,044,556 4,040,714 3,842 †	4,139,715 4,121,752 17,963 †	4,565,677 4,560,609 5,068 †
Total Restricted Liabilities and Equity	4,262,495	3,905,885	4,044,556	4,139,716	4,565,677
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	4,262,495 † 108,857 4,153,638	3,905,885 † 39,231 3,866,654	4,044,556 † 49,338 3,995,218	4,139,716 † 224,293 3,915,423	4,565,677 † 263,246 4,302,431

Miles Memorial Hospital Damariscotta, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	95,904,047	96,391,835	96,545,680	105,597,332	105,496,296
Gross Inpatient Service Revenue	36,759,021	36,312,201	34,662,753	35,346,468	34,979,388
Gross Outpatient Service Revenue	59,145,026	60,079,634	61,882,927	70,250,864	70,516,908
Free Care (Charity Care)	1,836,785	2,038,203	3,443,087	2,685,191	3,236,843
Bad Debt (Provision for Bad Debt)	3,312,035	3,436,861	2,161,820	3,621,039	2,796,536
Contractuals	40,277,121	42,692,764	40,704,179	44,409,747	44,487,403
Changes in Prior Year Estimated/Final Settlements	†	†	†	(220,000)	† • • • • • • • • •
Net Patient Service Revenue	50,478,106	48,224,007	50,236,594	55,101,355	54,975,514
Other Operating Revenue	652,349	698,201	508,593	504,412	1,719,781
Total Operating Revenue	51,130,455	48,922,208	50,745,187	55,605,767	56,695,295
Total Operating Expenses	50,308,384	49,103,521	49,947,960	53,219,827	54,860,416
Depreciation and Amortization	1,732,894	1,955,173	1,949,730	1,772,835	1,746,503
Interest	332,058	348,435	308,405	262,785	230,161
Advertising Expenses	*	*	26,379	36,578	25,447
Allowed Advertising Expenses	*	*	11,108	25,345	17,425
Non-Allowed Advertising Expenses	*	*	15,271	11,233	8,022
Salaries and Benefits	*	*	17,713,784	18,763,729	18,938,586
Other Operating Expenses	48,243,432	46,799,913	29,949,662	32,383,900	33,919,719
Net Operating Income	822,071	(181,313)	797,227	2,385,940	1,834,879
Total Non-operating Revenue	685,742	(641,034)	462,871	411,194	622,194
Total Investment Income	615,122	(714,258)	264,337	339,951	180,736
Interest and Dividends	69,470	93,449	67,419	91,267	109,018
Realized Gains/Losses on Sales of Securities	545,652	(807,707)	196,918	248,684	71,718
Permanently Impaired Security Writedowns	†	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	†	+	+	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	70,620	73,224	198,534	71,243	441,458
Excess of Revenue over Expenses	1,507,813	(822,347)	1,260,098	2,797,134	2,457,073
Extraordinary Gains/Losses	Ť	Ť	Ť	Ť	T
Total Surplus/Deficit	1,507,813	(822,347)	1,260,098	2,797,134	2,457,073
Total Change in Unrestricted Net Assets	640,163	(883,472)	9,770,123	5,184,249	(1,562,389)
Net Assets Released for Restrictions - Capital	74,714	160,919	241,804	69,414	122,429
Unrealized Gains/Losses on Investments	(1,137,058)	910,509	77,938	(585,842)	468,046
Minimum Pension Liability Adjustment	†	†	†	†	Ť
Transfers From/To Affiliates	194,694	(1,132,553)	8,190,283	2,903,543	(4,609,937)
Mergers	+	†	†	†	†
Consolidations with Support	†	† .	† .	Ť.	†
Other Changes	Ť	Ť	Ť	т	Ť

* New Data Element in FY 2010

RATIOS Liquidity Current Ratio with Board Designated and Undesignated Investments 1.637 1.114 2.730 3.381 Current Ratio with Board Designated and Undesignated Investments 1.520 .933 2.327 2.982 Days in Accounts Receivable 60.123 43.310 46.341 58.579 Acid Test .384 .366 .740 .198 Days Cash on Hand, Current 24.343 36.258 38.191 8.581 Days Cash on Hand, Ind Board Designated Investments 31.711 54.245 58.988 25.832 Average Payment Period, Accounts Payable and Accrued Expenses 18.056 25.300 16.921 13.465 Average Payment Period, Current Liabilities 63.362 99.016 51.635 43.283 Capital Structure Equity Financing Ratio .541 .470 .680 .737 Fixed Asset Financing .219 .061 .259 .405 Cash Flow Divided by Total Debt .219 .061 .259 .405 Cash Flow Divided by Total Debt with Operating Income Only .172 .095 </th <th>FY 2012</th>	FY 2012
Current Ratio with Board Designated and Undesignated Investments 1.637 1.114 2.730 3.381 Current Ratio without Board Designated and Undesignated Investments 1.520 933 2.327 2.982 Days in Accounts Receivable 60.123 43.310 46.341 58.579 Acid Test .384 .366 .740 .198 Days Cash on Hand, Current 24.343 36.65 38.191 8.581 Days Cash on Hand, Incl Board Designated & Undesignated Investments 31.711 54.245 58.988 25.832 Average Payment Period, Accounts Payable and Accrued Expenses 18.056 25.300 16.921 13.465 Average Payment Period, Current Liabilities 63.362 99.016 51.635 43.283 Capital Structure .541 .470 .680 .737 Fixed Asset Financing Ratio .541 .470 .680 .278 Cash Flow Divided by Total Debt .219 .061 .259 .405 Cash Flow Divided by Total Debt with Operating Income Only .172 .095 .222 .369<	
Current Ratio without Board Designated and Undesignated Investments 1.520 .933 2.327 2.982 Days in Accounts Receivable 60.123 43.310 46.341 58.579 Acid Test .384 .366 .740 .198 Days Cash on Hand, Current 24.343 36.258 38.191 8.581 Days Cash on Hand, Incl Board Designated & Undesignated Investments 31.711 54.245 58.988 25.832 Average Payment Period, Accounts Payable and Accrued Expenses 18.056 25.300 16.921 13.465 Average Payment Period, Current Liabilities 63.362 99.016 51.635 43.283 Capital Structure Equity Financing Ratio .541 .470 .680 .737 Fixed Asset Financing .219 .061 .259 .405 Cash Flow Divided by Total Debt .219 .061 .259 .405 Cash Flow Divided by Total Debt with Operating Income Only .172 .095 .222 .369 Debt Service Coverage Total 5.107 1.919 4.571 7.865 <td></td>	
Days in Accounts Receivable 60.123 43.310 46.341 58.579 Acid Test .384 .366 .740 .198 Days Cash on Hand, Current 24.343 36.258 38.191 8.581 Days Cash on Hand, Incl Board Designated & Undesignated Investments 31.711 54.245 58.988 25.832 Average Payment Period, Accounts Payable and Accrued Expenses 18.056 25.300 16.921 13.465 Average Payment Period, Current Liabilities 63.362 99.016 51.635 43.283 Capital Structure Equity Financing Ratio .541 .470 .680 .737 Fixed Asset Financing .541 .470 .680 .278 Cash Flow Divided by Total Debt .219 .061 .259 .405 Cash Flow Divided by Total Debt with Operating Income Only .172 .095 .222 .369 Debt Service Coverage Total 5.107 1.919 4.571 7.865	2.953
Acid Test.384.366.740.198Days Cash on Hand, Current24.34336.25838.1918.581Days Cash on Hand, Incl Board Designated & Undesignated Investments31.71154.24558.98825.832Average Payment Period, Accounts Payable and Accrued Expenses18.05625.30016.92113.465Average Payment Period, Current Liabilities63.36299.01651.63543.283Capital StructureEquity Financing Ratio.541.470.680.737Fixed Asset Financing.371.299.296.278Cash Flow Divided by Total Debt.219.061.259.405Cash Flow Divided by Total Debt with Operating Income Only.172.095.222.369Debt Service Coverage Total5.1071.9194.5717.865	2.412
Days Cash on Hand, Current 24.343 36.258 38.191 8.581 Days Cash on Hand, Incl Board Designated & Undesignated Investments 31.711 54.245 58.988 25.832 Average Payment Period, Accounts Payable and Accrued Expenses 18.056 25.300 16.921 13.465 Average Payment Period, Current Liabilities 63.362 99.016 51.635 43.283 Capital Structure Equity Financing Ratio .541 .470 .680 .737 Fixed Asset Financing .371 .299 .296 .278 Cash Flow Divided by Total Debt .219 .061 .259 .405 Cash Flow Divided by Total Debt with Operating Income Only .172 .095 .222 .369 Debt Service Coverage Total 5.107 1.919 4.571 7.865	42.305
Days Cash on Hand, Incl Board Designated & Undesignated Investments31.71154.24558.98825.832Average Payment Period, Accounts Payable and Accrued Expenses18.05625.30016.92113.465Average Payment Period, Current Liabilities63.36299.01651.63543.283Capital StructureEquity Financing Ratio.541.470.680.737Fixed Asset Financing.371.299.296.278Cash Flow Divided by Total Debt.219.061.259.405Cash Flow Divided by Total Debt with Operating Income Only.172.095.222.369Debt Service Coverage Total5.1071.9194.5717.865	.247
Average Payment Period, Accounts Payable and Accrued Expenses 18.056 25.300 16.921 13.465 Average Payment Period, Current Liabilities 63.362 99.016 51.635 43.283 Capital Structure Equity Financing Ratio .541 .470 .680 .737 Fixed Asset Financing .371 .299 .296 .278 Cash Flow Divided by Total Debt .219 .061 .259 .405 Cash Flow Divided by Total Debt with Operating Income Only .172 .095 .222 .369 Debt Service Coverage Total 5.107 1.919 4.571 7.865	10.263
Average Payment Period, Current Liabilities 63.362 99.016 51.635 43.283 Capital Structure	32.761
Capital Structure 541 470 680 .737 Equity Financing Ratio .371 .299 .296 .278 Fixed Asset Financing .371 .299 .296 .278 Cash Flow Divided by Total Debt .219 .061 .259 .405 Cash Flow Divided by Total Debt with Operating Income Only .172 .095 .222 .369 Debt Service Coverage Total 5.107 1.919 4.571 7.865	14.646
Equity Financing Ratio .541 .470 .680 .737 Fixed Asset Financing .371 .299 .296 .278 Cash Flow Divided by Total Debt .219 .061 .259 .405 Cash Flow Divided by Total Debt with Operating Income Only .172 .095 .222 .369 Debt Service Coverage Total 5.107 1.919 4.571 7.865	41.551
Fixed Asset Financing .371 .299 .296 .278 Cash Flow Divided by Total Debt .219 .061 .259 .405 Cash Flow Divided by Total Debt with Operating Income Only .172 .095 .222 .369 Debt Service Coverage Total 5.107 1.919 4.571 7.865	
Cash Flow Divided by Total Debt .219 .061 .259 .405 Cash Flow Divided by Total Debt with Operating Income Only .172 .095 .222 .369 Debt Service Coverage Total 5.107 1.919 4.571 7.865	.734
Cash Flow Divided by Total Debt with Operating Income Only.172.095.222.369Debt Service Coverage Total5.1071.9194.5717.865	.270
Debt Service Coverage Total 5.107 1.919 4.571 7.865	.387
	.330
	6.349
Debt Service Coverage Total with Operating Income Only4.1272.7503.9707.195	5.458
Profitablility	
Total Margin .029 (.017) .025 .050	.043
Operating Margin .016 (.004) .016 .043	.032
Non Operating Revenue Margin .455 .780 .367 .147	.253
Return On Assets .047 (.023) .033 .065	.060
Return On Equity .086 (.050) .048 .089	.082
Markup 1.919 1.977 1.943 1.994	1.954
Deductible .420 .443 .422 .421	.422
Markup Adjustment for Deductible 1.119 1.108 1.128 1.159	1.143
Reported Income Index 2.355 .931 .129 .540	(1.573)
Asset Efficiency	
Total Asset Turnover 1.604 1.368 1.321 1.308	1.404
Fixed Asset Turnover 3.101 2.586 2.819 3.158	3.374
Average Age Plant Depreciation Only 12.714 13.133 13.946 16.279	14.726
Other Financial Ratios	
Total Operating Expense Growth.033(.024).017.066	.031
Total Operating Revenue Growth.061(.043).037.096	.020
Realized Gains Divided by Non-Operating Revenue.7961.260.425.605	.115
Realized Gains Divided by Net Income .362 .982 .156 .089	.029
Long Term Debt to Equity .351 .341 .202 .155	.151

Millinocket Regional Hospital Millinocket, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	4,475,806	8,069,654	9,444,974	6,170,167	5,335,686
Cash and Investment	1,035,138	3,610,946	5,552,690	1,424,246	947,279
Current Assets Whose Use is Limited	+	†	†	+	†
Net Patient Accounts Receivable	2,388,150	2,599,448	2,233,179	2,732,776	2,335,680
Due from Affiliates	74,055	†	†	†	†
Third Party Settlements Receivable	16,820	126,108	65,295	85,317	146,804
Other Accounts Receivable	168,266	305,293	146,683	189,940	232,598
Inventory	402,786	438,082	436,937	454,836	404,073
Other Current Assets	390,591	989,777	1,010,190	1,283,052	1,269,252
Total Non-Current Assets	12,247,922	10,323,616	11,693,322	15,480,506	17,748,099
Trustee Held Investments	221,896	221,896	222,396	222,396	369,496
Board Designated and Undesignated Investments	6,380,751	5,678,557	6,501,825	8,296,970	9,036,371
Due From Affiliates	1,683,843	1,720,542	1,752,874	†	†
Investments in Affiliates	24,035	58,543	44,294	1,684,496	1,600,469
Other Non-current Assets	38,844	36,338	33,832	31,326	28,820
Gross Property, Plant and Equipment (PP&E)	15,695,435	14,199,940	15,269,689	17,903,925	18,405,912
Accumulated Depreciation	11,796,882	11,592,200	12,131,588	12,658,607	11,692,969
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	3,898,553	2,607,740	3,138,101	5,245,318	6,712,943
Total Current Liabilities	16,723,728	18,393,270	21,138,296	21,650,673	23,083,785
Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	1,221,375 134,715 1,928,427 (1,161,325)	3,359,070 145,372 2,025,477 931,525 +	5,148,962 152,691 2,129,026 2,097,919 +	4,263,021 160,441 2,177,428 931,414	3,094,588 360,351 1,959,193 (178,802) +
Other Current Liabilities	319,558	256,696	769,326	993,738	953,846
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	3,624,196 3,624,196	3,413,840 3,413,840	3,164,430 3,164,430	2,902,342 2,902,342	5,623,901 5,623,901
Due to Affiliates Self Insurance Fund	' + +	' + +	+ + +	+ + +	י † †
Accrued Pension and Post Retiree Health Benefits	+	+	†	†	†
Other Non-Current Liabilities	+	+	†	†	†
Fund Balance Unrestricted	11,878,157	11,620,360	12,824,904	14,484,810	14,365,296
Total Liabilities & Equity	16,723,728	18,393,270	21,138,296	21,650,173	23,083,785
Total Restricted Assets	136,911	241,563	113,731	104,421	112,583
Cash and Investments	84,400	105,107	108,710	99,421	107,583
Receivables	52,511	136,456	21	†	†
Other Assets	†	†	5,000	5,000	5,000
Total Restricted Liabilities and Equity	136,911	241,563	113,731	104,421	112,583
Total Restricted Fund Balance	95,010	104,862	79,589	102,802	108,033
Total Liabilities	41,901	136,701	34,142	1,619	4,550
Temporarily Restricted Net Assets	90,010	99,862	74,589	97,802	103,033
Permanently Restricted Net Assets	5,000	5,000	5,000	5,000	5,000

Millinocket Regional Hospital Millinocket, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue	38,897,488 10,672,393 28,225,095	41,438,870 12,239,663 29,199,207	42,802,955 10,837,851 31,965,104	44,931,165 12,193,015 32,738,150	44,773,325 11,950,338 32,822,987
Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals	893,651 882,334	916,308 993,806	966,783 534,755	1,079,671 1,154,101	1,289,639 1,113,522
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	13,158,210 (398,000) 24,361,293	14,078,172 (455,000) 25,905,584	15,073,506 (37,000) 26,264,911	16,643,991 (550,000) 26,603,402	15,345,287 (10,000) 27,034,877
Other Operating Revenue Total Operating Revenue	346,359 24,707,652	271,095 26,176,679	248,239 26,513,150	176,976 26,780,378	158,439 27,193,316
Total Operating Expenses	24,340,426	25,495,189	25,750,715	26,319,375	27,674,012
Depreciation and Amortization Interest Advertising Expenses	581,139 176,430	601,216 176,016	591,703 165,897	625,278 118,522	738,368 243,008
Allowed Advertising Expenses Non-Allowed Advertising Expenses	*	*	54,694 33,962 20,732	61,590 36,443 25,147	60,266 39,217 21,049
Salaries and Benefits Other Operating Expenses	* 23,582,857	* 24,717,957	16,095,846 8,842,575	16,422,135 9,091,850	17,109,375 9,522,995
Net Operating Income	367,226	681,490	762,435	461,003	(480,696)
Total Non-operating Revenue	513,840	(310,165)	209,767	203,419	197,719
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets	619,620 241,843 377,777 † (112,457) †	(299,416) 167,265 (466,681) + (11,445) †	208,433 152,664 55,769 † (19,224) †	191,476 158,885 32,591 + (1,380) +	247,733 164,421 83,312 † (38,591) †
Other Non-Operating Revenues (Gifts, Bequests, etc.)	6,677	696	20,558	13,323	(11,423)
Excess of Revenue over Expenses Extraordinary Gains/Losses	881,066 †	371,325 †	972,202 †	664,422 †	(282,977) †
Total Surplus/Deficit	881,066	371,325	972,202	664,422	(282,977)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments	163,708 † (717,358)	(257,796) 132,788 (761,909)	1,204,542 7,542 224,798	1,659,907 8,098 987,387	<mark>(119,514)</mark> 103,591 59,872
Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers	† † †	† † †	† † †	† † †	† † †
Consolidations with Support Other Changes	† †	† †	† †	† †	† †

* New Data Element in FY 2010

Millinocket Regional Hospital Millinocket, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	8.889	4.093	3.097	3.394	4.644
Current Ratio without Board Designated and Undesignated Investments	3.665	2.402	1.834	1.447	1.724
Days in Accounts Receivable	35.781	36.625	31.034	37.494	31.534
Acid Test	.848	1.075	1.078	.334	.306
Days Cash on Hand, Current	15.902 113.926	52.944 136.204	80.557 174.884	20.232 138.096	12.836 135.287
Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses	29.625	29.698	30.887	30.932	26.549
Average Payment Period, Accounts Payable and Accided Expenses	18.763	49.251	74.700	60.559	41.934
	18.705	49.231	74.700	00.559	41.934
Capital Structure	71.0	(22)	607	((0)	(22
Equity Financing Ratio Fixed Asset Financing	.710 .930	.632 1.309	.607 1.008	.669 .553	.622 .838
Cash Flow Divided by Total Debt	.302	.144	.188	.180	.052
Cash Flow Divided by Total Debt with Operating Income Only	.196	.144	.163	.150	.032
Debt Service Coverage Total	5.655	3.696	5.557	5.192	1.731
Debt Service Coverage Total with Operating Income Only	3.882	4.694	4.883	4.442	1.241
Profitability	51002		1005		112.11
Total Margin	.035	.014	.036	.025	(.010)
Operating Margin	.015	.026	.029	.025	(.010)
Non Operating Revenue Margin	.583	(.835)	.216	.306	(.699)
Return On Assets	.053	.020	.046	.031	(.012)
Return On Equity	.074	.032	.076	.046	(.020)
Markup	1.612	1.636	1.672	1.714	1.624
Deductible	.338	.340	.352	.370	.343
Markup Adjustment for Deductible	1.072	1.084	1.086	1.081	1.069
Reported Income Index	5.382	(1.440)	.807	.400	2.368
Asset Efficiency					
Total Asset Turnover	1.508	1.406	1.264	1.246	1.187
Fixed Asset Turnover	6.338	10.038	8.449	5.106	4.051
Average Age Plant Depreciation Only	20.300	19.281	20.503	20.245	15.836
Other Financial Ratios					
Total Operating Expense Growth	.038	.047	.010	.022	.051
Total Operating Revenue Growth	.018	.059	.013	.010	.015
Realized Gains Divided by Non-Operating Revenue	.735	1.505	.266	.160	.421
Realized Gains Divided by Net Income	.429	(1.257)	.057	.049	(.294)
Long Term Debt to Equity	.305	.294	.247	.200	.391

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	6,895,083	7,814,724	8,371,077	8,808,977	10,201,374
Cash and Investment	90,253	98,632	47,719	34,647	45,798
Current Assets Whose Use is Limited	2,954,787	1,371,767	1,079,932	524,479	537,860
Net Patient Accounts Receivable	3,025,815	4,386,454	4,367,952	4,907,393	5,020,765
Due from Affiliates	+	+	+	+	†
Third Party Settlements Receivable	+	1,289,756	2,218,752	1,918,215	3,040,009
Other Accounts Receivable	+	+	+	760,743	851,095
Inventory	701,406	578,267	530,874	515,042	533,456
Other Current Assets	122,822	89,848	125,848	148,458	172,391
Total Non-Current Assets	28,491,578	26,731,599	29,349,443	37,039,890	35,236,457
Trustee Held Investments	†	†	Ť	†	†
Board Designated and Undesignated Investments	5,487,827	5,049,580	7,255,271	8,022,485	6,383,727
Due From Affiliates	2,334,022	2,944,522	3,711,189	4,162,928	4,568,187
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	5,110,765	1,876,579	1,428,558	762,967	942,426
Gross Property, Plant and Equipment (PP&E)	33,732,280	36,676,387	37,585,907	43,388,199	44,796,979
Accumulated Depreciation	18,173,316	19,815,469	20,631,482	19,296,689	21,454,862
Net Property, Plant and Equipment (PP&E)	15,558,964	16,860,918	16,954,425	24,091,510	23,342,117
Total Unrestricted Assets	35,386,661	34,546,323	37,720,520	45,848,867	45,437,831
Total Current Liabilities	10,874,999	10,315,130	12,401,400	14,582,964	17,765,993
Current Long Term Debt (LTD)	743,675	862,308	688,107	1,762,835	2,270,648
Accounts Payable and Accrued Expenses	4,919,826	5,076,781	6,122,217	8,440,516	9,907,798
Estimated Third Party Settlements	590,099	, , , +	1,665,211	874,365	2,220,007
Due to Affiliates	+	+	, , +	, +	, ,,,,,
Other Current Liabilities	4,621,399	4,376,041	3,925,865	3,505,248	3,367,540
Total Non-current Liabilities	9,820,635	8,948,866	8,457,687	15,436,736	14,049,387
Long Term Debt	8,723,439	7,860,216	7,170,632	13,872,381	12,319,569
Estimated Third Party Settlements	+	+	+	+	+
Due to Affiliates	309,807	309,807	309,807	309,807	309,807
Self Insurance Fund	†	+	+	, †	· †
Accrued Pension and Post Retiree Health Benefits	+	+	†	†	†
Other Non-Current Liabilities	787,389	778,843	977,248	1,254,548	1,420,011
Fund Balance Unrestricted	14,691,027	15,282,327	16,861,433	15,829,167	13,622,451
Total Liabilities & Equity	35,386,661	34,546,323	37,720,520	45,848,867	45,437,831
Total Restricted Assets	3,270,172	3,350,996	3,504,709	7,060,257	7,122,730
Cash and Investments	3,035,353	2,709,013	3,234,728	4,074,037	4,447,782
Receivables	234,819	641,983	269,981	2,215,837	1,917,876
Other Assets	+	†	+	770,383	757,072
Total Restricted Liabilities and Equity	3,270,172	3,350,996	3,504,709	7,060,257	7,122,730
Total Restricted Fund Balance	3,270,172	3,350,996	3,504,709	7,060,257	7,122,730
Total Liabilities	-, -, <u>-</u>	+	-, , +	,, <u>,</u> +	, , †
Temporarily Restricted Net Assets	1,169,075	1,693,522	1,608,714	5,051,084	5,222,565
Permanently Restricted Net Assets	2,101,097	1,657,474	1,895,995	2,009,173	1,900,165
,	2,101,007	1,007,171	1,000,000	2,005,175	1,500,105

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	46,700,157 10,671,954 36,028,203 197,613 2,190,104 9,994,165 (923,000) 35,241,275 665,505	54,428,683 12,638,871 41,789,812 498,421 2,679,237 11,717,000 (753,000) 40,287,025 418,778	62,073,403 14,810,337 47,263,066 912,931 2,835,620 15,153,102 (362,000) 43,533,750 870,537	67,743,054 16,713,717 51,029,337 855,316 2,961,081 17,191,128 200,000 46,535,529 1,084,551	69,665,033 17,956,134 51,708,899 863,130 3,091,286 18,379,254 (60,000) 47,391,363 1,331,085
Total Operating Revenue	35,906,780	40,705,803	44,404,287	47,620,080	48,722,448
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	38,145,019 1,560,418 448,358 * * * * 36,136,243	41,085,324 1,751,767 558,336 * * * * 38,775,221	45,473,736 1,762,812 398,834 95,195 76,986 18,209 28,295,173 14,921,722	48,341,792 2,013,870 483,062 95,922 † 95,922 29,946,650 15,802,288	51,650,172 2,170,997 806,852 67,367 † 67,367 32,177,253 16,427,703
Net Operating Income	(2,238,239)	(379,521)	(1,069,449)	(721,712)	(2,927,724)
Total Non-operating Revenue	1,764,625	386,909	1,080,409	1,037,558	852,036
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	314,607 288,900 25,707 + + + 1,450,018	165,273 165,273 + + + + 221,636	935,201 201,363 733,838 + + + 145,208	888,584 888,584 + + + + + 148,974	309,546 309,546 † † † † 542,490
Excess of Revenue over Expenses	(473,614)	7,388	10,960	315,846	(2,075,688)
Extraordinary Gains/Losses	Ť	+	+	(47,375)	ť
Total Surplus/Deficit	(473,614)	7,388	10,960	268,471	(2,075,688)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,175,755 1,946,974 (297,605) † † † † † †	591,300 1,467,340 (883,428) + + + + + + + +	1,579,106 756,199 811,947 + + + + + + +	830,446 186,620 375,355 + + + + + + +	(2,206,716) 549,962 (680,990) † † † † † †

* New Data Element in FY 2010

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.139	1.247	1.260	1.154	.934
Current Ratio without Board Designated and Undesignated Investments	.634	.758	.675	.604	.574
Days in Accounts Receivable	31.339	39.741	36.622	38.491	38.669
Acid Test	.280	.143	.091	.038	.033
Days Cash on Hand, Current	30.380	13.645	9.416	4.405	4.306
Days Cash on Hand, Incl Board Designated & Undesignated Investments	85.131	60.503	70.000	67.611	51.397
Average Payment Period, Accounts Payable and Accrued Expenses	49.084	47.111	51.122	66.500	73.088
Average Payment Period, Current Liabilities	108.499	95.720	103.556	114.894	131.057
Capital Structure					
Equity Financing Ratio	.415	.442	.447	.345	.300
Fixed Asset Financing	.561	.466	.423	.576	.528
Cash Flow Divided by Total Debt	.053	.091	.085	.078	.003
Cash Flow Divided by Total Debt with Operating Income Only	(.033)	.071	.033	.043	(.024)
Debt Service Coverage Total	1.819	1.780	1.723	2.402	.351
Debt Service Coverage Total with Operating Income Only	(.272)	1.483	.866	1.516	.020
Profitablility					
Total Margin	(.013)	.000	.000	.006	(.042)
Operating Margin	(.062)	(.009)	(.024)	(.015)	(.060)
Non Operating Revenue Margin	(3.726)	52.370	98.577	3.285	(.410)
Return On Assets	(.013)	.000	.000	.007	(.046)
Return On Equity	(.032)	.000	.001	.020	(.152)
Markup	1.242	1.335	1.384	1.424	1.375
Deductible	.214	.215	.244	.254	.264
Markup Adjustment for Deductible	.980	1.050	1.051	1.068	1.019
Reported Income Index	(.403)	.012	.007	(.306)	.941
Asset Efficiency					
Total Asset Turnover	1.065	1.189	1.206	1.061	1.091
Fixed Asset Turnover	2.308	2.414	2.619	1.977	2.087
Average Age Plant Depreciation Only	11.646	11.312	11.704	9.582	9.882
Other Financial Ratios					
Total Operating Expense Growth	.080	.077	.107	.063	.068
Total Operating Revenue Growth	.013	.134	.091	.072	.023
Realized Gains Divided by Non-Operating Revenue	.015	+	.679	+	1025
Realized Gains Divided by Net Income	(.054)	+	66.956	+	+
Long Term Debt to Equity	.594	.514	.425	.876	.904
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New England Rehabilitation Hospital Portland, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	10,624,486 6,164,955 +	8,464,710 5,464,573 +	8,815,895 4,870,968 +	10,296,958 4,733,535 +	12,101,164 6,745,689 +
Net Patient Accounts Receivable Due from Affiliates	3,621,324	2,554,862 †	3,593,001 †	3,819,125 †	5,057,930 †
Third Party Settlements Receivable Other Accounts Receivable	693,794 †	267,807 †	175,059 †	1,548,993 111	† †
Inventory Other Current Assets	93,049 51,364	90,912 86,556	82,715 94,152	91,992 103,202	95,138 202,407
Total Non-Current Assets Trustee Held Investments	11,396,176	10,983,506	11,173,412	10,228,175	9,358,160
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	' † †	' † † †	, + + +	+ + + +	+ + +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	+ 16,008,580 4,612,404 11,396,176	† 16,473,639 5,490,133 10,983,506	† 17,595,481 6,422,069 11,173,412	† 17,599,291 7,371,116 10,228,175	+ 17,611,033 8,252,873 9,358,160
Total Unrestricted Assets	22,020,662	19,448,216	19,989,307	20,525,133	21,459,324
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	3,179,575 437,785 1,722,697 + + 1,019,093	4,685,903 472,241 1,275,411 † 133,661 2,804,590	3,689,985 816,340 1,341,907 † 116,951 1,414,787	3,978,365 880,589 1,382,980 + 110,323 1,604,473	5,710,128 808,783 1,122,755 + 1,908,562 1,870,028
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	12,195,530 11,329,791 +	10,857,550 10,857,550 †	10,900,844 10,900,844 †	10,085,456 10,085,456 †	9,205,894 9,205,894 †
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	865,739 † † †	† † † †	† † † †	† † † †	† † †
Fund Balance Unrestricted	6,645,557	3,904,763	5,398,478	6,461,312	6,543,302
Total Liabilities & Equity	22,020,662	19,448,216	19,989,307	20,525,133	21,459,324
Total Restricted Assets Cash and Investments Receivables Other Assets	† † †	† † †	† † †	† † †	† † † †
Total Restricted Liabilities and Equity	+	+	+	+	+
Total Restricted Fund Balance Total Liabilities	† †	† †	† †	† †	† †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	† †	+ +	† †	+ +	† †

New England Rehabilitation Hospital Portland, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	41,455,939 39,393,779 2,062,160 285,670 146,029 11,327,470 † 29,696,770 86,609	42,950,963 40,718,970 2,231,993 211,046 445,057 14,759,613 † 27,535,247 426,085	44,354,920 42,116,130 2,238,790 262,865 16,488 13,140,827 † 30,934,740 389,468	47,063,036 44,639,869 2,423,167 138,213 180,022 14,765,396 † 31,979,405 301,608	47,832,890 45,537,559 2,295,331 * 362,623 13,519,661 + 33,950,606 421,840
Total Operating Revenue	29,783,379	27,961,332	31,324,208	32,281,013	34,372,446
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	24,511,797 884,314 935,256 * * * * 22,692,227	24,713,480 899,359 907,557 * * * * 22,906,564	24,936,026 997,091 987,063 49,957 49,957 † 14,956,638 7,945,277	24,920,911 1,022,858 864,779 70,597 70,597 † 14,960,640 8,002,037	25,393,938 994,456 760,452 + + + 15,684,962 7,954,068
Net Operating Income	5,271,582	3,247,852	6,388,182	7,360,102	8,978,508
Total Non-operating Revenue	156,582	11,379	5,534	2,732	3,482
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	156,582 156,582 † † † † † †	11,379 11,379 † † † † † †	5,534 5,534 † † † † † †	2,732 2,732 † † † † †	3,482 3,482 † † † † †
Excess of Revenue over Expenses	5,428,164	3,259,231	6,393,716	7,362,834	8,981,990
Extraordinary Gains/Losses Total Surplus/Deficit Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital	(2,186) 5,425,978 5,425,978 +	(26) 3,259,205 3,259,205 +	+ 6,393,716 6,393,716 +	+ 7,362,834 7,362,834 +	† 8,981,990 8,981,990 †
Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support	; ; ; ; ; ;	, † † † †	† † † †	, † † † †	+ + + + + +
Other Changes	†	+	+	†	+

* New Data Element in FY 2010

New England Rehabilitation Hospital Portland, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.341	1.806	2.389	2.588	2.119
Current Ratio without Board Designated and Undesignated Investments	3.341	1.806	2.389	2.588	2.119
Days in Accounts Receivable	44.509	33.867	42.394	43.590	54.377
Acid Test	1.939	1.166	1.320	1.190	1.181
Days Cash on Hand, Current	95.237	83.756	74.268	72.296	100.911
Days Cash on Hand, Incl Board Designated & Undesignated Investments	95.237	83.756	74.268	72.296	100.911
Average Payment Period, Accounts Payable and Accrued Expenses	26.612	19.548	20.460	21.123	16.796
Average Payment Period, Current Liabilities	49.118	71.821	56.262	60.762	85.420
Capital Structure					
Equity Financing Ratio	.302	.201	.270	.315	.305
Fixed Asset Financing	.994	.989	.976	.986	.984
Cash Flow Divided by Total Debt	.411	.268	.507	.596	.669
Cash Flow Divided by Total Debt with Operating Income Only	.400	.267	.506	.596	.669
Debt Service Coverage Total	5.404	3.766	5.741	5.503	6.543
Debt Service Coverage Total with Operating Income Only	5.288	3.757	5.737	5.501	6.541
Profitablility					
Total Margin	.181	.117	.204	.228	.261
Operating Margin	.177	.116	.204	.228	.261
Non Operating Revenue Margin	.029	.003	.001	.000	.000
Return On Assets	.247	.168	.320	.359	.419
Return On Equity	.817	.835	1.184	1.140	1.373
Markup	1.695	1.755	1.794	1.901	1.900
Deductible	.273	.344	.296	.314	.283
Markup Adjustment for Deductible	1.233	1.158	1.267	1.308	1.368
Reported Income Index	(1.519)	(1.189)	4.280	6.928	109.550
Asset Efficiency					
Total Asset Turnover	1.360	1.438	1.567	1.573	1.602
Fixed Asset Turnover	2.613	2.546	2.803	3.156	3.673
Average Age Plant Depreciation Only	5.216	6.104	6.441	7.206	8.299
Other Financial Ratios					
Total Operating Expense Growth	.024	.008	.009	(.001)	.019
Total Operating Revenue Growth	.030	(.061)	.120	.031	.065
Realized Gains Divided by Non-Operating Revenue	†	+	+	†	+
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	1.705	2.781	2.019	1.561	1.407

Northern Maine Medical Center Fort Kent, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	9,646,369 4,530,516	9,919,166 3,839,780	9,025,994 2,603,737	10,442,503 2,176,157	19,198,110 5,218,569
Net Patient Accounts Receivable Due from Affiliates	3,723,139 †	3,999,675 †	5,067,316 †	5,574,399 †	5,928,098 15,967
Third Party Settlements Receivable Other Accounts Receivable	+ 50,247	826,101 73,846	43,844 29,548	+ 1,506,543	5,796,337 1,160,430
Inventory Other Current Assets	950,006 392,461	922,999 256,765	725,624 555,925	701,365 484,039	785,292 293,417
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	22,837,884 215,105 † †	22,236,026 255,105 537,389 †	19,973,635 257,512 564,631 †	18,344,400 316,665 653,850 25,291	21,920,264 336,917 680,256 51,618
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	+ 5,339,482 34,871,266	+ 3,123,683 37,257,591	+ 1,596,686 36,901,127	+ 1,618,767 37,289,946	+ 4,169,691 40,392,863
Net Property, Plant and Equipment (PP&E)	17,587,969 17,283,297	18,937,742 18,319,849	19,346,321 17,554,806	21,560,119 15,729,827	23,711,081 16,681,782
Total Unrestricted Assets	32,484,253	32,155,192	28,999,629	28,786,903	41,118,374
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	6,596,635 565,414 5,283,578 500,000 † 247,643	6,020,276 1,012,970 4,686,476 † † 320,830	11,158,294 5,945,055 5,213,239 † † †	6,948,705 1,108,598 4,402,224 1,437,883 † †	9,534,083 689,827 5,326,368 2,873,702 644,186 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	7,868,020 7,868,020 +	8,693,920 8,693,920 +	3,334,896 2,889,288 +	7,267,384 6,783,901	8,453,287 7,835,454 +
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	, † † †	+ + + +	+ + + +	+ + 483,483	+ + 617,833
Other Non-Current Liabilities	+	+	445,608	+	+
Fund Balance Unrestricted	18,019,598	17,440,996	14,506,439	14,570,814	23,131,004
Total Liabilities & Equity	32,484,253	32,155,192	28,999,629	28,786,903	41,118,374
Total Restricted Assets Cash and Investments Receivables	719,671 719,671 †	402,401 402,401 †	392,196 392,196 †	384,377 384,377 †	388,007 388,007 †
Other Assets	+	†	†	+	+
Total Restricted Liabilities and Equity	719,671	402,401	392,196	384,377	388,007
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	719,671 † 710,671	402,401 †	392,196 †	384,377 † 284,277	388,007 †
Permanently Restricted Net Assets	719,671 †	402,401 †	392,196 †	384,377 †	388,007 †

Northern Maine Medical Center Fort Kent, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	67,957,750 26,784,638 41,173,112 636,686 951,596 23,370,586 (1,700,000) 44,698,882 957,921	65,551,359 26,118,880 39,432,479 567,327 920,522 22,476,280 † 41,587,230 805,680	68,683,450 26,283,672 42,399,778 507,845 1,327,567 23,868,964 1,000,000 41,979,074 826,682	71,336,437 26,585,680 44,750,757 638,349 1,254,803 26,962,890 † 42,480,395 2,269,368	72,463,495 23,128,708 49,334,787 738,697 1,068,745 26,402,735 (5,000,000) 49,253,318 2,201,640
Total Operating Revenue	45,656,803	42,392,910	42,805,756	44,749,763	51,454,958
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	46,057,385 1,709,140 437,993 * * * * 43,910,252	44,022,837 1,915,034 537,308 * * * * 41,570,495	45,493,676 2,316,549 528,430 + + 29,263,009 13,385,688	44,913,621 2,246,096 480,592 + + 28,189,969 13,996,964	36,219,479 2,181,452 424,862 † † 20,657,130 12,956,035
Net Operating Income	(400,582)	(1,629,927)	(2,687,920)	(163,858)	15,235,479
Total Non-operating Revenue	210,702	759,693	(50,459)	230,232	899,839
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	+ + + + + + + 210,702	+ + + + + + + + 759,693	(164,690) (164,231	7,452 7,452 7,452 † † 65,719 † 157,061	13,679 13,679 † † 536,501 † 349,659
Excess of Revenue over Expenses	(189,880)	(870,234)	(2,738,379)	66,374	16,135,318
Extraordinary Gains/Losses	†	†	†		+
Total Surplus/Deficit	(189,880)	(870,234)	(2,738,379)	66,374	16,135,318
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(189,880) † † † † † † † † †	(578,602) 291,632 + + + + + + + +	(2,934,557) + + + + + + (196,178)	64,375 † (1,999) † † † † † †	8,560,190 + 34,052 + (7,609,180) + + +

* New Data Element in FY 2010

Northern Maine Medical Center Fort Kent, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.462	1.737	.860	1.597	2.085
Current Ratio without Board Designated and Undesignated Investments	1.462	1.648	.809	1.503	2.014
Days in Accounts Receivable	30.402	35.104	44.059	47.896	43.931
Acid Test	.687	.638	.233	.313	.547
Days Cash on Hand, Current	37.288	33.284	22.011	18.616	55.960
Days Cash on Hand, Incl Board Designated & Undesignated Investments	37.288	37.942	26.784	24.209	63.255
Average Payment Period, Accounts Payable and Accrued Expenses	43.486	40.623	44.070	37.659	57.116
Average Payment Period, Current Liabilities	54.292	52.185	94.327	59.443	102.237
Capital Structure					
Equity Financing Ratio	.555	.542	.500	.506	.563
Fixed Asset Financing	.455	.475	.165	.431	.470
Cash Flow Divided by Total Debt	.105	.071	(.029)	.163	1.018
Cash Flow Divided by Total Debt with Operating Income Only	.090	.019	(.026)	.146	.968
Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	1.203 1.074	1.435 .746	.069 .102	.435 .399	12.222 11.635
5 1 5 ,	1.074	.740	.102	.399	11.035
Profitability		(001	200
Total Margin	(.004)	(.020)	(.064)	.001	.308
Operating Margin	(.009)	(.038)	(.063)	(.004)	.296
Non Operating Revenue Margin Return On Assets	(1.110)	(.873)	.018	3.469	.056
	(.006)	(.027)	(.094)	.002	.392
Return On Equity Markup	<mark>(.011)</mark> 1.496	<mark>(.050)</mark> 1.507	<mark>(.189)</mark> 1.528	.005 1.639	.698 2.061
Deductible	.344	.343	.348	.378	.364
Markup Adjustment for Deductible	.989	.997	1.003	1.039	1.332
Reported Income Index	1.000	1.504	.933	1.039	1.885
•	1.000	1.504	.955	1.051	1.005
Asset Efficiency	1 410	1 242	1 474	1 563	1 272
Total Asset Turnover	1.412	1.342	1.474	1.563 2.845	1.273
Fixed Asset Turnover	2.642 10.291	2.314 9.889	2.438 8.351	2.845 9.599	3.085 10.869
Average Age Plant Depreciation Only	10.291	9.889	8.351	9.599	10.869
Other Financial Ratios		(
Total Operating Expense Growth	.009	(.044)	.033	(.013)	(.194)
Total Operating Revenue Growth	(.035)	(.071)	.010	.045	.150
Realized Gains Divided by Non-Operating Revenue	†	Ť	Ť +	Ť +	†
Realized Gains Divided by Net Income	1	+	†	†	1
Long Term Debt to Equity	.437	.498	.199	.466	.339

Parkview Adventist Medical Center Brunswick, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	4,946,664 77,363 39,602 3,323,525 170,255 570,000 + 690,211 75,708	6,706,401 1,438,500 128,269 3,568,187 499,279 170,000 + 863,585 38,581	9,126,536 432,052 122,880 3,971,077 531,730 3,104,688 + 815,069 149,040	8,871,947 973,227 121,962 3,093,662 697,088 1,658,378 + 862,243 1,465,387	9,936,477 741,937 121,534 3,071,647 731,823 3,814,684 + 957,622 497,230
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	7,503,009 + + 100,821 22,870,755 15,468,567 7,402,188	7,523,673 + + 553,127 24,113,114 17,142,568 6,970,546	9,081,728 253,505 248,437 + 1,317,324 25,669,895 18,407,433 7,262,462	10,872,390 253,505 250,726 + 1,792,750 28,526,491 19,951,082 8,575,409	11,348,572 253,505 252,082 + 1,299,183 30,505,597 20,961,795 9,543,802
Total Unrestricted Assets	12,449,673	14,230,074	18,208,264	19,744,337	21,285,049
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	12,438,387 5,800,031 4,852,065 1,111,200 98,154 576,937	16,814,675 6,251,158 7,253,428 2,564,669 358,474 386,946	16,729,072 6,943,922 9,167,336 + 396,066 221,748	17,710,503 5,663,678 5,922,265 5,331,454 517,688 275,418	20,237,847 5,398,467 8,365,629 5,910,091 563,660
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	2,827,300 2,827,300 + + + + + + +	2,177,640 2,177,640 + + + + +	2,277,748 2,277,748 + + + + +	2,032,916 2,032,916 + + + + + + + +	2,545,684 1,952,684 † † 593,000 † †
Fund Balance Unrestricted	(2,816,014)	(4,762,243)	(798,556)	918	(1,498,482)
Total Liabilities & Equity	12,449,673	14,230,072	18,208,264	19,744,337	21,285,049
Total Restricted Assets Cash and Investments Receivables Other Assets Total Restricted Liabilities and Equity	90,469 † † 90,469	45,430 † † 45,430	47,946 † + 47,946	69,845 † † 69,845	64,900 † 64,900
Total Restricted Liabilities and Equity	90,469	45,430	47,946	69,485	64,900
Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	90,469 † 90,469 †	45,430 † 45,430 †	47,946 † 47,946 †	69,485 † 69,485 †	64,900 † 64,900 †

.9,849 3,181, .8,742 46,414, 7,000) (3,272, .5,926 35,226, .11,815 372, 7,741 35,599, .5,859 1,676,	,833 21,619,113 ,610 53,914,293 ,913 1,113,910 ,042 3,440,108 ,517 38,198,143 000) (300,000) ,971 33,081,245 ,818 773,372 789 33,854,617 299 34,765,434	21,079,922 51,575,155 1,073,400 3,574,941 37,197,778 + 30,808,958 2,575,911 33,384,869 32,604,308 3 1,536,774	\$ 74,545,964 21,082,274 53,463,690 1,006,901 3,071,285 40,688,149 + 29,779,629 1,648,590 31,428,219 32,942,846 1,459,924 1,459,924
14,392 26,227, 10,573 55,916, 17,448 593, 9,849 3,181, 18,742 46,414, 7,000) (3,272,0) 15,926 35,226, 11,815 372, 7,741 35,599, 5,338 37,952, 15,859 1,676,	,833 21,619,113 ,610 53,914,293 ,913 1,113,910 ,042 3,440,108 ,517 38,198,143 000) (300,000) ,971 33,081,245 ,818 773,372 789 33,854,617 299 34,765,434 ,774 1,812,338 ,283 362,497	21,079,922 51,575,155 1,073,400 3,574,941 37,197,778 + 30,808,958 2,575,911 33,384,869 32,604,308 3 1,536,774	21,082,274 53,463,690 1,006,901 3,071,285 40,688,149 + 29,779,629 1,648,590 31,428,219 32,942,846 1,459,924
5,338 37,952 ,2 5,859 1,676,	29934,765,434,7741,812,338,283362,497	32,604,308 1,536,774	32,942,846 1,459,924
1,676,	,774 1,812,338 ,283 362,497	1,536,774	1,459,924
* * 3 820 35 935	* 272,402 * † * 15,846,583	2 275,698 2 275,698 4 14,094,886	268,036 303,338 303,338 † 13,667,744 17,243,804
			(1,514,627)
		-	11,151
	t t t t t t t t t t t t t t t t t t	* * * * * * * * * * * * * * *	+ + + + + + 11,151
			(1,503,476)
.391) (1.946.2	(848.301)	1.548.973	(1,503,476)
,391) (1,991,2 † (105,5 † † † † † † † † †	268) (845,301) 518) 3,000 + + + + + + + + + + + + + + + + + + + + + + + +	1,570,872 (1,484) † † † † † † † † † † † † †	(1,499,400) 4,076 † † † † † †
5	7,597) (2,352,5 8,206 406, † † † 58,206 406 9,391) (1,946,2 † 9,391) (1,946,2 † 1,1946,2 1,1946,	53,820 35,935,242 16,471,614 7,597) (2,352,510) (910,817) 8,206 406,280 62,516 + + + + + + + + + + + + + + + 58,206 406,280 62,516 9,391) (1,946,230) (848,301) + + + + 58,206 406,280 62,516 9,391) (1,946,230) (848,301) - + + + 9,391) (1,991,268) (845,301)	$\begin{array}{cccccccccccccccccccccccccccccccccccc$

* New Data Element in FY 2010

Parkview Adventist Medical Center Brunswick, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	.398	.399	.560	.515	.503
Current Ratio without Board Designated and Undesignated Investments	.398	.399	.546	.501	.491
Days in Accounts Receivable	38.128	36.971	43.815	36.651	37.648
Acid Test	.009	.093	.033	.062	.043
Days Cash on Hand, Current	1.231	15.765	6.147	12.867	10.011
Days Cash on Hand, Incl Board Designated & Undesignated Investments	1.231	15.765	8.898	15.813	12.933
Average Payment Period, Accounts Payable and Accrued Expenses	51.053	72.983	101.541	69.578	96.988
Average Payment Period, Current Liabilities	130.876	169.187	185.297	208.074	234.629
Capital Structure					
Equity Financing Ratio	(.226)	(.335)	(.044)	.000	(.070)
Fixed Asset Financing	.382	.312	.314	.237	.205
Cash Flow Divided by Total Debt	(.125)	(.014)	.051	.156	(.002)
Cash Flow Divided by Total Debt with Operating Income Only	(.168)	(.036)	.047	.117	(.002)
Debt Service Coverage Total	(.951)	.012	.201	.466	.038
Debt Service Coverage Total with Operating Income Only	(1.375)	(.055)	.191	.360	.036
Profitablility					
Total Margin	(.113)	(.054)	(.025)	.045	(.048)
Operating Margin	(.136)	(.066)	(.027)	.023	(.048)
Non Operating Revenue Margin	(.178)	(.209)	(.074)	.496	(.007)
Return On Assets	(.297)	(.137)	(.047)	.078	(.071)
Return On Equity	1.314	.409	1.062	1687.334	1.003
Markup	2.114	2.174	2.195	2.307	2.313
Deductible	.547	.565	.506	.512	.546
Markup Adjustment for Deductible	.961	.951	1.096	1.167	1.078
Reported Income Index	1.000	1.000	(.214)	1.937	1.003
Asset Efficiency					
Total Asset Turnover	2.633	2.530	1.863	1.730	1.477
Fixed Asset Turnover	4.339	5.107	4.662	3.893	3.293
Average Age Plant Depreciation Only	8.662	10.224	10.157	12.982	14.358
Other Financial Ratios					
Total Operating Expense Growth	(.118)	.040	(.084)	(.062)	.010
Total Operating Revenue Growth	(.047)	.108	(.049)	(.014)	(.059)
Realized Gains Divided by Non-Operating Revenue	(,	+	+	((1005)
Realized Gains Divided by Net Income	+	+	+	+	†
Long Term Debt to Equity	(1.004)	(.457)	(2.852)	2214.505	(1.303)
· · · · · · · · · · · · · · · · · · ·	((()		(======)

Penobscot Bay Medical Center Rockland, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	36,514,144 14,125,768 1,346,089 13,230,053 228,925 4,062,328 † 1,406,195 2,114,786	34,622,174 9,644,949 1,458,469 13,871,645 106,696 7,112,981 † 1,429,575 997,859	31,588,895 16,525,933 1,526,576 11,213,846 (163,190) + + 1,411,923 1,073,807	38,817,620 19,796,172 1,431,806 13,397,738 1,149,385 + + 1,606,055 1,436,464	37,340,137 15,740,064 809,059 15,590,086 541,077 1,389,049 † 1,722,468 1,548,334
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	46,003,426 610,782 + 1,293,673 + 4,540,453 100,002,231 60,443,713 39,558,518	54,334,959 951,233 + + 9,777,427 108,211,190 64,604,891 43,606,299	56,071,413 244,915 + + 12,807,228 112,954,213 69,934,943 43,019,270	52,763,599 244,917 + + 11,475,299 116,266,055 75,222,672 41,043,383	63,759,992 + + + 22,856,171 119,947,825 79,044,004 40,903,821
Total Unrestricted Assets	82,517,570	88,957,133	87,660,308	91,581,219	101,100,129
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	11,763,166 1,340,000 10,423,166 + + +	12,997,132 1,409,137 11,587,995 + + +	15,893,969 1,492,391 13,758,080 643,498 † †	18,907,328 1,855,000 12,978,814 567,434 3,506,080 †	26,951,468 2,568,362 11,454,431 1,299,656 11,629,019 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	23,190,205 23,190,205 + + + + + + + + + + + + + + + + + + +	27,886,752 27,886,752 + + + + + +	26,417,832 26,417,832 + + + + + + +	25,090,612 25,090,612 + + + + + + +	28,618,760 22,452,856 + 6,165,904 + + +
Fund Balance Unrestricted	47,564,199	48,073,249	45,348,507	47,583,279	45,529,901
Total Liabilities & Equity	82,517,570	88,957,133	87,660,308	91,581,219	101,100,129
Total Restricted Assets Cash and Investments Receivables Other Assets	7,950,590 7,950,590 + +	5,269,113 5,269,113 † †	7,499,704 7,332,104 + 167,600	7,984,706 7,817,106 † 167,600	8,417,223 8,249,623 † 167,600
Total Restricted Liabilities and Equity Total Restricted Fund Balance	7,950,590	5,269,113	7,499,704	7,984,706	8,417,223
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	7,950,590 † 2,312,832 5,637,758	5,269,113 † 793,258 4,475,855	7,499,704 † 2,379,339 5,120,365	7,974,849 9,857 2,654,704 5,320,145	8,400,499 16,724 3,182,704 5,217,795

Penobscot Bay Medical Center Rockland, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	190,581,047 83,641,697 106,939,350 1,618,905 6,316,091 86,256,682 † 96,389,369 6,144,847	206,326,092 86,195,434 120,130,658 2,168,624 2,727,002 94,463,302 (2,200,000) 109,167,164 5,415,950	199,128,412 77,084,967 122,043,445 2,577,271 4,635,412 87,392,160 (2,000,000) 106,523,569 6,663,150	199,310,572 76,959,721 122,350,851 3,191,732 5,046,521 82,577,382 † 108,494,937 6,522,638	199,709,632 73,012,000 126,697,632 4,312,958 4,344,969 86,625,392 (663,000) 105,089,313 9,565,882
Total Operating Revenue	102,534,216	114,583,114	113,186,719	115,017,575	114,655,195
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	102,186,122 4,933,650 997,882 * * * * * 96,254,590	114,643,598 5,062,442 1,173,226 * * * * 108,407,930	116,912,427 5,420,718 1,437,377 † † 67,828,306 42,226,026	114,634,982 5,740,151 1,462,681 2,960 † 2,960 67,860,837 39,568,353	120,163,557 5,637,443 1,402,684 199 † 199 70,370,066 42,753,165
Net Operating Income	348,094	(60,484)	(3,725,708)	382,593	(5,508,362)
Total Non-operating Revenue	1,762,713	1,130,122	1,177,607	1,589,042	2,466,723
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	845,270 598,742 246,528 + (6,790) + 924,233	(243,100) 794,039 (54,430) (982,709) 1,713 † 1,371,509	711,673 379,816 794 331,063 146 + 465,788	832,380 363,024 15,985 453,371 (8,336) + 764,998	855,256 421,894 + 433,362 + + 1,611,467
Excess of Revenue over Expenses	2,110,807	1,069,638	(2,548,101)	1,971,635	(3,041,639)
Extraordinary Gains/Losses	+	+	ť	+	†
Total Surplus/Deficit	2,110,807	1,069,638	(2,548,101)	1,971,635	(3,041,639)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,207,701 220,652 (123,758) + + + + + + + +	509,050 123,796 (283,993) + (684,384) + + 283,993	(2,724,742) 61,844 † (238,485) † † †	2,234,772 263,137 † † † † † † †	(2,888,048) 155,291 † (1,700) † † †

* New Data Element in FY 2010

Penobscot Bay Medical Center Rockland, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.104	2.664	1.987	2.053	1.385
Current Ratio without Board Designated and Undesignated Investments	3.104	2.664	1.987	2.053	1.385
Days in Accounts Receivable Acid Test	50.099 1.315	46.380 .854	38.424 1.136	45.073 1.123	54.148 .614
Days Cash on Hand, Current	58.068	36.984	59.100	71.153	52.743
Days Cash on Hand, Incl Board Designated & Undesignated Investments	58.068	36.984	59.100	71.153	52.743
Average Payment Period, Accounts Payable and Accrued Expenses	39.119	38.598	45.041	43.503	36.506
Average Payment Period, Current Liabilities	44.149	43.292	52.033	63.375	85.896
Capital Structure					
Equity Financing Ratio	.576	.540	.517	.520	.450
Fixed Asset Financing	.586	.640	.614	.611	.549
Cash Flow Divided by Total Debt	.202	.150	.068	.175	.047
Cash Flow Divided by Total Debt with Operating Income Only	.151	.122	.040	.139	.002
Debt Service Coverage Total	3.718	2.907	1.514	3.105	1.227
Debt Service Coverage Total with Operating Income Only	2.903	2.457	1.100	2.567	.470
Profitablility	020	000	(022)	017	(000)
Total Margin	.020 .003	.009	(.022)	.017	(.026)
Operating Margin	.003 .835	(.001)	(.033)	.003	(.048)
Non Operating Revenue Margin Return On Assets	.026	1.057 .012	(.462) (.029)	.806 .022	(.811) (.030)
Return On Equity	.020	.012	(.029)	.022	(.050)
Markup	1.925	1.847	1.760	1.796	1.742
Deductible	.453	.458	.439	.414	.434
Markup Adjustment for Deductible	1.081	1.023	1.013	1.075	1.021
Reported Income Index	.956	2.101	.935	.882	1.481
Asset Efficiency					
Total Asset Turnover	1.264	1.301	1.305	1.273	1.158
Fixed Asset Turnover	2.592	2.628	2.631	2.802	2.803
Average Age Plant Depreciation Only	12.251	12.762	12.901	13.105	14.021
Other Financial Ratios					
Total Operating Expense Growth	.074	.122	.020	(.019)	.048
Total Operating Revenue Growth	.080	.118	(.012)	.016	(.003)
Realized Gains Divided by Non-Operating Revenue	.140	(.048)	.001	.010 +	
Realized Gains Divided by Net Income	.117	(.051)	(.000)	.008 +	
Long Term Debt to Equity	.488	.580	.583	.527	.493

Penobscot Valley Hospital Lincoln, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	6,922,840	5,435,014	7,513,442	7,242,735	7,005,890
Cash and Investment	79,872	1,825,926	2,103,482	3,237,895	1,490,705
Current Assets Whose Use is Limited	67,712	68,186	66,586	67,486	64,028
Net Patient Accounts Receivable	2,059,659	2,149,409	2,515,656	2,683,062	3,240,899
Due from Affiliates Third Party Settlements Receivable	4,083,663	2,143,405 † 647,946	2,128,130	422,971	1,181,971
Other Accounts Receivable	†	+	†	†	†
Inventory	393,715	407,602	452,740	479,893	607,544
Other Current Assets	238,219	335,945	246,848	351,428	420,743
Total Non-Current Assets	8,104,487	9,445,053	8,540,339	9,251,743	8,752,506
Trustee Held Investments		+	+	+	+
Board Designated and Undesignated Investments	1,180,938	921,966	920,100	948,230	949,750
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	(13,558)	(25,786)	(11,824)	6,588	23,579
Other Non-current Assets	277,144	813,604	441,605	1,478,766	1,054,740
Gross Property, Plant and Equipment (PP&E)	15,635,122	16,742,906	16,435,868	16,828,153	17,661,042
Accumulated Depreciation	8,975,159	9,007,637	9,245,410	10,009,994	10,936,605
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	6,659,963	7,735,269	7,190,458	6,818,159	6,724,437
	15,027,327	14,880,067	16,053,781	16,494,478	15,758,396
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,760,547 258,566 2,809,381 2,454,012 † 238,588	4,706,850 308,237 2,760,979 1,637,634 †	6,083,669 272,341 2,701,779 3,109,549 †	6,319,289 287,899 2,838,986 3,192,404 †	5,586,680 383,027 2,821,343 2,382,310 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,596,999 5,596,999 † † † † † †	6,356,399 6,356,399 † † † † † †	6,077,180 6,077,180 + + + + + + + +	5,813,584 5,797,084 + + + + + 16,500	5,819,414 5,781,843 † † † † * 37,571
Fund Balance Unrestricted	3,669,781	3,816,818	3,892,932	4,361,605	4,352,302
Total Liabilities & Equity	15,027,327	14,880,067	16,053,781	16,494,478	15,758,396
Total Restricted Assets	161,578	178,466	198,954	229,490	212,211
Cash and Investments	161,578	178,466	198,954	229,490	212,211
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	161,578	178,466	198,954	229,490	212,211
Total Restricted Fund Balance	161,578	178,466	198,954	229,490	212,211
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	85,029	101,917	122,405	152,941	135,662
Permanently Restricted Net Assets	76,549	76,549	76,549	76,549	76,549

Penobscot Valley Hospital Lincoln, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	28,455,630	32,688,681	33,096,214	35,479,280	37,597,006
Gross Inpatient Service Revenue	8,005,053	8,973,769	9,297,658	10,712,863	10,176,260
Gross Outpatient Service Revenue	20,450,577	23,714,912	23,798,556	24,766,417	27,420,746
Free Care (Charity Care)	963,271	1,089,569	1,028,591	1,360,647	1,527,029
Bad Debt (Provision for Bad Debt)	810,014	1,218,671	846,680	1,166,803	1,641,335
Contractuals	5,153,849	8,381,227	7,204,570	8,800,483	8,134,234
Changes in Prior Year Estimated/Final Settlements	292,000	(141,000)	849,000	(267,000)	481,000
Net Patient Service Revenue	21,236,496	22,140,214	23,167,373	24,418,347	25,813,408
Other Operating Revenue	337,431	298,795	238,399	652,730	646,865
Total Operating Revenue	21,573,927	22,439,009	23,405,772	25,071,077	26,460,273
Total Operating Expenses	21,758,238	22,380,773	23,384,614	24,673,225	26,569,269
Depreciation and Amortization	767,089	803,342	1,008,864	995,155	1,061,163
Interest	303,157	286,008	331,290	322,711	302,029
Advertising Expenses	*	*	33,869	26,475	23,720
Allowed Advertising Expenses	*	*	3,088	+	2,472
Non-Allowed Advertising Expenses	*	*	30,781	26,475	21,248
Salaries and Benefits	*	*	12,503,750	12,423,998	13,560,402
Other Operating Expenses	20,687,992	21,291,423	9,506,841	10,904,886	11,621,955
Net Operating Income	(184,311)	58,236	21,158	397,852	(108,996)
Total Non-operating Revenue	(26,794)	(26,460)	18,439	75,986	50,720
Total Investment Income	(9,145)	(10,949)	14,920	70,180	55,252
Interest and Dividends	9,691	15,160	15,359	17,695	18,103
Realized Gains/Losses on Sales of Securities	(18,836)	(26,109)	(439)	52,485	37,149
Permanently Impaired Security Writedowns	+	+	+	+	+
Gains/Losses on Joint Ventures/Equity Investments	(17,649)	(16,511)	3,214	5,731	(4,532)
Permanently Impaired Writedowns of Other Assets	+	+	+	+	+
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	1,000	305	75	+
Excess of Revenue over Expenses	(211,105)	31,776	39,597	473,838	(58,276)
Extraordinary Gains/Losses	Ť	Ť	+	Ť	(26,546)
Total Surplus/Deficit	(211,105)	31,776	39,597	473,838	(84,822)
Total Change in Unrestricted Net Assets	(340,429)	147,037	76,114	468,673	(9,303)
Net Assets Released for Restrictions - Capital	34,628	19,890	8,495	45,584	55,340
Unrealized Gains/Losses on Investments	(164,939)	90,600	30,111	(49,226)	8,591
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	987	4,771	(2,089)	(1,523)	11,588
Mergers	Ť	† .	† .	Ť	Ť
Consolidations with Support	Ť	Ť	Ť	Ť	1
Other Changes	Ť	Ť	Ť	Ť	T

* New Data Element in FY 2010

Penobscot Valley Hospital Lincoln, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.407	1.351	1.386	1.296	1.424
Current Ratio without Board Designated and Undesignated Investments	1.202	1.155	1.235	1.146	1.254
Days in Accounts Receivable	35.400	35.435	39.634	40.106	45.826
Acid Test	.026	.402	.357	.523	.278
Days Cash on Hand, Current	2.566	32.040	35.399	50.953	22.247
Days Cash on Hand, Incl Board Designated & Undesignated Investments	23.101	47.636	50.408	65.570	35.837
Average Payment Period, Accounts Payable and Accrued Expenses	48.850	46.704	44.072	43.763	40.371
Average Payment Period, Current Liabilities	100.166	79.620	99.239	97.413	79.941
Capital Structure					
Equity Financing Ratio	.244	.257	.242	.264	.276
Fixed Asset Financing	.840	.822	.845	.850	.860
Cash Flow Divided by Total Debt	.049	.075	.086	.121	.088
Cash Flow Divided by Total Debt with Operating Income Only	.051	.078	.085	.115	.083
Debt Service Coverage Total	1.290	2.059	2.157	3.011	2.212
Debt Service Coverage Total with Operating Income Only	1.331	2.107	2.129	2.883	2.126
Profitablility					
Total Margin	(.010)	.001	.002	.019	(.002)
Operating Margin	(.009)	.003	.001	.016	(.004)
Non Operating Revenue Margin	.127	(.833)	.466	.160	(.870)
Return On Assets	(.014)	.002	.002	.029	(.004)
Return On Equity	(.058)	.008	.010	.109	(.013)
Markup	1.323	1.474	1.425	1.464	1.439
Deductible	.181	.256	.218	.248	.216
Markup Adjustment for Deductible	1.086	1.099	1.117	1.108	1.133
Reported Income Index	.620	.216	.520	1.011	6.264
Asset Efficiency					
Total Asset Turnover	1.434	1.506	1.459	1.525	1.682
Fixed Asset Turnover	3.239	2.901	3.255	3.677	3.935
Average Age Plant Depreciation Only	11.700	11.213	9.164	10.059	10.306
Other Financial Ratios					
Total Operating Expense Growth	.053	.029	.045	.055	.077
Total Operating Revenue Growth	.020	.040	.043	.071	.055
Realized Gains Divided by Non-Operating Revenue	.703	.987	(.024)	.691	.732
Realized Gains Divided by Net Income	.089	(.822)	(.011)	.111	(.637)
Long Term Debt to Equity	1.525	1.665	1.561	1.329	1.328

Redington-Fairview General Hospital Skowhegan, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	38,639,974 22,498,768 +	40,793,431 25,584,037 +	47,529,396 31,093,241	51,867,808 34,249,090	51,767,746 30,369,051
Net Patient Accounts Receivable Due from Affiliates	7,490,580 †	7,037,536 †	7,759,417 †	8,568,460 †	10,639,364 †
Third Party Settlements Receivable Other Accounts Receivable	6,954,598 385,177	6,287,494 399,226	6,759,404 361,630	7,281,173 350,642	9,063,649 286,362
Inventory Other Current Assets	1,123,500 187,351	1,145,036 340,102	1,231,570 324,134	1,325,087 93,356	1,309,026 100,294
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	49,736,308 14,212,605 13,143,161	49,832,326 4,419,892 12,556,031	47,166,722 1,278,992 13,830,132	45,557,086 140,383 14,875,636	45,807,977 142,287 16,421,623
Due From Affiliates Investments in Affiliates	† †	† †	† †	† †	+ +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	1,210,395 44,676,276 23,506,129	1,520,447 57,164,449 25,828,493	1,101,465 60,450,444 29,494,311	1,028,993 62,866,994 33,354,920	1,005,772 65,595,906 37,357,611
Net Property, Plant and Equipment (PP&E)	21,170,147	31,335,956	30,956,133	29,512,074	28,238,295
Total Unrestricted Assets	88,376,282	90,625,757	94,696,118	97,424,894	97,575,723
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements	9,185,320 610,000 7,995,320 +	10,682,889 635,000 9,425,889 +	10,572,468 655,000 9,295,468 +	10,284,701 680,000 8,767,701	10,847,676 720,000 9,107,676 +
Due to Affiliates Other Current Liabilities	, + 580,000	, + 622,000	, + 622,000	+ 837,000	+ 1,020,000
Total Non-current Liabilities Long Term Debt	30,248,509 25,715,378	32,441,858 25,080,377	33,188,994 24,655,978	29,150,554 23,940,010	28,230,689 23,171,500
Estimated Third Party Settlements Due to Affiliates	23,713,378	23,080,377	24,033,978	23,940,010	23,171,500
Self Insurance Fund	1 †	1 †	1 †	1 †	+
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	4,533,131 †	7,361,481 †	8,533,016 †	5,210,544 †	5,059,189 †
Fund Balance Unrestricted	48,942,453	47,501,010	50,934,656	57,989,639	58,497,358
Total Liabilities & Equity	88,376,282	90,625,757	94,696,118	97,424,894	97,575,723
Total Restricted Assets Cash and Investments Receivables	722,362 722,362	772,513 772,513	779,058 779,058	778,611 778,611	878,482 878,482
Other Assets	† †	†	† †	т †	т †
Total Restricted Liabilities and Equity	722,362	772,513	779,058	778,611	878,482
Total Restricted Fund Balance Total Liabilities	722,362 †	772,513 †	779,058 †	778,611 †	878,482 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	722,362 †	772,513 †	779,058 †	778,611 †	878,482 †

Redington-Fairview General Hospital Skowhegan, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	88,048,194	86,798,235	92,954,345	95,619,452	99,345,732
Gross Inpatient Service Revenue	32,363,760	28,258,237	26,280,881	24,806,506	24,617,548
Gross Outpatient Service Revenue	55,684,434	58,539,998	66,673,464	70,812,946	74,728,184
Free Care (Charity Care)	1,068,676	1,152,549	1,486,131	2,078,452	2,549,768
Bad Debt (Provision for Bad Debt)	3,723,610	4,212,178	3,689,131	4,679,363	4,290,901
Contractuals	28,989,843	22,736,224	23,208,687	23,239,429	26,203,909
Changes in Prior Year Estimated/Final Settlements	+	+	+	+	†
Net Patient Service Revenue	54,266,065	58,697,284	64,570,396	65,622,208	66,301,154
Other Operating Revenue	436,142	901,822	887,884	984,568	1,187,898
Total Operating Revenue	54,702,207	59,599,106	65,458,280	66,606,776	67,489,052
Total Operating Expenses	51,796,346	56,484,502	64,344,038	67,258,531	68,114,386
Depreciation and Amortization	1,833,084	2,322,364	3,673,810	3,860,609	4,002,691
Interest	247,188	234,811	1,246,385	1,114,822	1,146,362
Advertising Expenses	*	*	194,153	187,208	301,913
Allowed Advertising Expenses	*	*	62,045	47,565	155,565
Non-Allowed Advertising Expenses	*	*	132,108	139,643	146,348
Salaries and Benefits	*	*	36,660,838	37,515,274	37,382,045
Other Operating Expenses	49,716,074	53,927,327	22,568,852	24,580,618	25,281,375
Net Operating Income	2,905,861	3,114,604	1,114,242	(651,755)	(625,334)
Total Non-operating Revenue	2,052,471	1,871,583	520,790	1,120,311	1,822,597
Total Investment Income	1,902,081	1,759,916	675,029	1,053,727	1,099,236
Interest and Dividends	1,902,081	1,759,916	675,029	1,053,727	1,099,236
Realized Gains/Losses on Sales of Securities	+	+	+	+	†
Permanently Impaired Security Writedowns	+	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	(79,776)	(51,478)	(253,285)	(8,342)	(36,199)
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	230,166	163,145	99,046	74,926	759,560
Excess of Revenue over Expenses	4,958,332	4,986,187	1,635,032	468,556	1,197,263
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	4,958,332	4,986,187	1,635,032	468,556	1,197,263
Total Change in Unrestricted Net Assets	513,626	(1,441,443)	3,433,646	7,054,984	507,719
Net Assets Released for Restrictions - Capital	+	+	+	+	†
Unrealized Gains/Losses on Investments	(3,057,804)	(3,557,280)	2,121,835	4,127,671	173,650
Minimum Pension Liability Adjustment	(1,469,534)	(2,870,350)	(323,221)	2,458,757	(863,194)
Transfers From/To Affiliates	†	+	†	†	†
Mergers	†	+	+	+	+
Consolidations with Support	†	+	†	†	†
Other Changes	82,632	†	†	†	+

* New Data Element in FY 2010

Redington-Fairview General Hospital Skowhegan, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	5.638	4.994	5.804	6.490	6.286
Current Ratio without Board Designated and Undesignated Investments	4.207	3.819	4.496	5.043	4.772
Days in Accounts Receivable	50.383	43.762	43.862	47.659	58.572
Acid Test	2.449	2.395	2.941	3.330	2.800
Days Cash on Hand, Current	164.362	172.411	187.061	197.182	172.897
Days Cash on Hand, Incl Board Designated & Undesignated Investments	260.377	257.027	270.265	282.825	266.388
Average Payment Period, Accounts Payable and Accrued Expenses	58.409	63.521	55.923	50.478	51.852
Average Payment Period, Current Liabilities	67.102	71.992	63.605	59.212	61.758
Capital Structure					
Equity Financing Ratio	.554	.524	.538	.595	.600
Fixed Asset Financing	1.215	.800	.796	.811	.821
Cash Flow Divided by Total Debt	.172	.169	.121	.110	.133
Cash Flow Divided by Total Debt with Operating Income Only	.120	.126	.109	.081	.086
Debt Service Coverage Total	16.286	8.929	3.484	3.076	3.475
Debt Service Coverage Total with Operating Income Only	11.537	6.714	3.207	2.443	2.477
Profitablility					
Total Margin	.087	.081	.025	.007	.017
Operating Margin	.053	.052	.017	(.010)	(.009)
Non Operating Revenue Margin	.414	.375	.319	2.391	1.522
Return On Assets	.056	.055	.017	.005	.012
Return On Equity	.101	.105	.032	.008	.020
Markup	1.708	1.553	1.458	1.436	1.476
Deductible	.329	.262	.250	.243	.264
Markup Adjustment for Deductible	1.149	1.150	1.098	1.091	1.091
Reported Income Index	11.504	(3.459)	.476	.066	2.358
Asset Efficiency					
Total Asset Turnover	.642	.678	.697	.695	.710
Fixed Asset Turnover	2.584	1.902	2.115	2.257	2.390
Average Age Plant Depreciation Only	12.823	11.122	8.028	8.640	9.333
Other Financial Ratios					
Total Operating Expense Growth	.113	.091	.139	.045	.013
Total Operating Revenue Growth	.092	.090	.098	.018	.013
Realized Gains Divided by Non-Operating Revenue	†	+	+	+	†
Realized Gains Divided by Net Income	†	†	+	+	+
Long Term Debt to Equity	.525	.528	.484	.413	.396

Rumford Community Hospital Rumford, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	6,861,883 623,705 48,372 4,203,263 18,400 1,657,159 † 219,730	7,340,581 174,130 48,421 5,115,311 20,148 1,465,258 † 210,120	6,693,546 139,186 48,447 3,717,083 11,478 2,422,895 † 206,143	7,809,095 1,185,634 48,472 4,147,008 13,036 2,022,178 † 207,390	9,382,391 185,205 48,492 4,216,652 2,089,682 2,330,828 16,131 226,045
Other Current Assets Total Non-Current Assets	91,254	307,193	148,314	185,377	269,356
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	13,915,703 + 1,951,470 + + 837,282 24,202,791 13,075,840	15,574,324 + 1,459,874 + 256,642 28,048,094 14,190,286	15,488,375 + 1,714,134 + + 171,700 28,933,823 15,331,282	14,887,219 + 2,115,332 + + 169,217 29,076,170 16,473,500	15,562,038 + 2,067,720 + + 619,461 30,390,973 17,516,116
Net Property, Plant and Equipment (PP&E)	11,126,951	13,857,808	13,602,541	12,602,670	12,874,857
Total Unrestricted Assets Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates	20,777,586 2,463,291 14,688 2,438,448 † †	22,914,905 3,472,252 15,366 1,924,795 † †	22,181,921 4,474,857 28,691 2,086,493 † †	22,696,314 2,210,463 25,305 2,185,158 † †	24,944,429 2,238,501 159,723 2,045,670 † †
Other Current Liabilities	10,155	1,532,091	2,359,673	†	33,108
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,020,019 733,585 + + + 4,287,131 (697)	4,893,246 718,159 928,516 + + 3,254,026 (7,455)	4,063,872 721,996 + + 3,369,998 (28,122)	1,886,852 696,691 + + 1,348,105 (157,944)	4,509,441 1,675,340 + + 2,975,375 (141,274)
Fund Balance Unrestricted	13,294,276	14,549,407	13,643,192	18,598,999	18,196,487
Total Liabilities & Equity	20,777,586	22,914,905	22,181,921	22,696,314	24,944,429
Total Restricted Assets Cash and Investments Receivables Other Assets Total Restricted Liabilities and Equity	902,205 902,205 † †	834,415 834,415 + + +	879,803 879,803 † †	997,204 997,204 † †	1,017,068 1,017,068 + + +
Total Restricted Fund Balance	902,205	834,415	879,803	997,204	1,017,068
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	536,731 365,474 274,439 262,292	463,892 370,523 213,781 250,111	499,321 380,482 245,767 253,554	491,734 505,470 235,361 256,373	502,201 514,867 247,626 254,575

Rumford Community Hospital Rumford, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	48,748,002 11,662,039 37,085,963 500,876 1,542,509 17,578,851 † 29,125,766 85,548	54,505,241 11,809,806 42,695,435 579,976 1,794,612 20,025,951 † 32,104,702 112,221	53,398,247 11,057,422 42,340,825 741,037 2,027,494 18,920,839 † 31,708,877 347,447	63,801,307 14,098,562 49,702,745 385,386 2,074,832 24,513,014 † 36,828,075 444,535	68,149,048 13,809,899 54,339,149 1,432,640 3,331,079 30,157,741 + 33,227,588 940,670
Total Operating Revenue	29,211,314	32,216,923	32,056,324	37,272,610	34,168,258
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	28,662,917 1,100,344 49,753 * * * * * 27,512,820	30,871,168 1,175,309 44,832 * * * * 29,651,027	33,244,089 1,248,659 46,908 78,940 † 78,940 22,464,958 9,404,624	32,810,033 1,255,869 46,623 53,459 † 53,459 21,558,892 9,895,190	34,611,948 1,198,726 56,001 60,132 + 60,132 22,483,546 10,813,543
Net Operating Income	548,397	1,345,755	(1,187,765)	4,462,577	(443,690)
Total Non-operating Revenue	117,088	(61,112)	191,156	125,558	76,409
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	67,562 67,368 194 + + + 49,526	(121,080) 56,044 (177,124) + + 59,968	140,255 57,052 83,203 + + + 50,901	155,348 62,874 92,474 + + + (29,790)	95,423 62,406 33,017 + + (19,014) +
Excess of Revenue over Expenses	665,485	1,284,643	(996,609)	4,588,135	(367,281)
Extraordinary Gains/Losses	+	+	†	+	†
Total Surplus/Deficit	665,485	1,284,643	(996,609)	4,588,135	(367,281)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers	588,819 5,901 (82,567) † † †	1,255,131 231,494 (261,006) † † †	(691,880) 231,494 73,235 † † †	4,955,810 84,572 283,103 † † †	(493,914) † (126,633) † † †
Consolidations with Support Other Changes	† †	† †	† †	† †	† †

* New Data Element in FY 2010

Rumford Community Hospital Rumford, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.578	2.535	1.879	4.490	5.115
Current Ratio without Board Designated and Undesignated Investments	2.786	2.114	1.496	3.533	4.191
Days in Accounts Receivable	52.675	58.156	42.787	41.101	46.319
Acid Test	.273	.064	.042	.558	.104
Days Cash on Hand, Current	8.900	2.735	2.140	14.275	2.553
Days Cash on Hand, Incl Board Designated & Undesignated Investments	34.743	20.679	21.695	38.744	25.140
Average Payment Period, Accounts Payable and Accrued Expenses	32.291	23.658	23.802	25.277	22.347
Average Payment Period, Current Liabilities	32.620	42.678	51.049	25.569	24.453
Capital Structure					
Equity Financing Ratio	.640	.635	.615	.819	.729
Fixed Asset Financing	.066	.052	.053	.055	.130
Cash Flow Divided by Total Debt	.236	.294	.030	1.426	.123
Cash Flow Divided by Total Debt with Operating Income Only	.220	.301	.007	1.396	.112
Debt Service Coverage Total	28.461	42.083	4.801	78.214	10.915
Debt Service Coverage Total with Operating Income Only	26.625	43.110	1.731	76.547	9.975
Profitablility					
Total Margin	.023	.040	(.031)	.123	(.011)
Operating Margin	.019	.042	(.037)	.120	(.013)
Non Operating Revenue Margin	.176	(.048)	(.192)	.027	(.208)
Return On Assets	.032	.056	(.045)	.202	(.015)
Return On Equity	.050	.088	(.073)	.247	(.020)
Markup	1.704	1.769	1.617	1.958	1.996
Deductible	.361	.367	.354	.384	.443
Markup Adjustment for Deductible	1.090	1.121	1.048	1.211	1.125
Reported Income Index	1.130	1.024	1.100	.926	.912
Asset Efficiency					
Total Asset Turnover	1.412	1.403	1.454	1.648	1.373
Fixed Asset Turnover	2.625	2.325	2.357	2.958	2.654
Average Age Plant Depreciation Only	11.883	12.074	12.278	13.117	14.612
Other Financial Ratios					
Total Operating Expense Growth	.113	.077	.077	(.013)	.055
Total Operating Revenue Growth	.044	.103	(.005)	.163	(.083)
Realized Gains Divided by Non-Operating Revenue	.002	2.898	.435	.737	.432
Realized Gains Divided by Net Income	.000	(.138)	(.083)	.020	(.090)
Long Term Debt to Equity	.055	.049	.053	.037	.092
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Sebasticook Valley Hospital Pittsfield, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	6,593,231	9,736,102	8,189,239	7,709,540	6,375,790
Cash and Investment	1,915,305	4,169,526	5,276,074	4,018,132	1,344,213
Current Assets Whose Use is Limited	155,531	153,054	150,580	128,728	128,561
Net Patient Accounts Receivable	2,903,983	1,934,503	2,056,480	2,359,114	3,278,646
Due from Affiliates	9,273	547	73,596	90,165	359,194
Third Party Settlements Receivable	1,018,345	2,940,222	65,074	297,907	723,349
Other Accounts Receivable	42,036	27,387	20,843	68,067	48,055
Inventory	256,101	242,042	256,042	292,770	269,381
Other Current Assets	292,657	268,821	290,550	454,657	224,391
Total Non-Current Assets Trustee Held Investments	17,140,288	15,570,721 +	19,386,046 +	22,579,619 +	26,172,691 +
Board Designated and Undesignated Investments	2,092,766	4,338,647	6,678,663	10,836,016	10,407,642
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	+	+	+	†	+
Other Non-current Assets	5,775,974	1,602,173	3,034,420	1,985,176	3,149,381
Gross Property, Plant and Equipment (PP&E)	21,724,536	22,843,785	24,221,906	25,560,209	29,727,048
Accumulated Depreciation	12,452,988	13,213,884	14,548,943	15,801,782	17,111,380
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	9,271,548	9,629,901	9,672,963	9,758,427	12,615,668
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	23,733,519	25,306,823	27,575,285	30,289,159	32,548,481
	6,492,653	6,451,175	6,282,861	7,695,853	7,769,964
	616,450	625,362	648,532	535,699	464,953
	2,715,302	2,627,988	2,691,489	3,130,837	4,157,398
	2,948,570	2,959,264	2,700,950	3,828,188	2,861,669
	212,331	238,561	241,890	201,129	285,944
	†	†	†	†	†
Total Non-current Liabilities	4,746,195	4,342,863	4,952,488	5,229,019	6,145,315
Long Term Debt	4,523,981	4,121,339	3,473,203	2,937,900	2,473,485
Estimated Third Party Settlements	†	†	1,276,698	2,120,771	2,199,339
Due to Affiliates	†	†	+	+	†
Self Insurance Fund	†	†	+	+	†
Accrued Pension and Post Retiree Health Benefits	†	†	+	+	†
Other Non-Current Liabilities	222,214	221,524	202,587	170,348	1,472,491
Fund Balance Unrestricted	12,494,671	14,512,785	16,339,936	17,364,287	18,633,202
Total Liabilities & Equity	23,733,519	25,306,823	27,575,285	30,289,159	32,548,481
Total Restricted Assets	420,813	446,444	506,387	519,658	829,116
Cash and Investments	420,813	446,444	506,387	519,658	829,116
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	420,813	446,444	506,387	519,658	829,116
Total Restricted Fund Balance	420,813	446,444	506,387	519,658	829,116
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	64,961	98,839	153,748	180,130	465,877
Permanently Restricted Net Assets	355,852	347,605	352,639	339,528	363,239

Sebasticook Valley Hospital Pittsfield, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	51,362,044	53,280,370	56,729,621	55,495,697	55,091,038
Gross Inpatient Service Revenue	10,939,638	11,678,408	12,358,072	10,579,175	10,047,465
Gross Outpatient Service Revenue	40,422,406	41,601,962	44,371,549	44,916,522	45,043,573
Free Care (Charity Care)	1,693,932	2,066,860	2,842,765	2,067,021	1,860,037
Bad Debt (Provision for Bad Debt)	1,841,200	1,628,972	2,258,561	2,046,648	2,368,603
Contractuals	19,490,837	20,151,830	20,687,705	19,746,400	19,100,190
Changes in Prior Year Estimated/Final Settlements	(1,300,000)	(1,353,182)	(383,633)	(340,383)	(602,893)
Net Patient Service Revenue	29,636,075	30,785,890	31,324,223	31,976,011	32,365,101
Other Operating Revenue	934,452	779,984	622,093	1,059,904	1,576,742
Total Operating Revenue	30,570,527	31,565,874	31,946,316	33,035,915	33,941,843
Total Operating Expenses	27,988,023	29,944,818	30,580,998	31,905,596	33,667,622
Depreciation and Amortization	1,192,108	1,340,295	1,385,409	1,386,407	1,462,269
Interest	224,883	228,305	210,251	185,715	160,720
Advertising Expenses	*	*	118,978	129,309	165,258
Allowed Advertising Expenses	*	*	31,312	30,382	25,195
Non-Allowed Advertising Expenses	*	*	87,666	98,927	140,063
Salaries and Benefits	*	*	17,838,855	18,297,661	19,559,724
Other Operating Expenses	26,571,032	28,376,218	11,027,505	11,906,504	12,319,651
Net Operating Income	2,582,504	1,621,056	1,365,318	1,130,319	274,221
Total Non-operating Revenue	172,344	73,424	233,154	307,851	309,367
Total Investment Income	169,893	59,934	234,650	322,960	383,600
Interest and Dividends	66,277	120,901	219,622	294,171	288,536
Realized Gains/Losses on Sales of Securities	103,616	(60,967)	15,028	28,789	95,064
Permanently Impaired Security Writedowns	†	+	+	+	†
Gains/Losses on Joint Ventures/Equity Investments	†	+	(139)	(6,440)	(69,613)
Permanently Impaired Writedowns of Other Assets	+	+	+	+	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,451	13,490	(1,357)	(8,669)	(4,620)
Excess of Revenue over Expenses	2,754,848	1,694,480	1,598,472	1,438,170	583,588
Extraordinary Gains/Losses	Ť	†	ŧ.	+	†
Total Surplus/Deficit	2,754,848	1,694,480	1,598,472	1,438,170	583,588
Total Change in Unrestricted Net Assets	2,547,821	2,018,114	1,777,063	1,361,414	1,284,866
Net Assets Released for Restrictions - Capital	129,331	74,563	19,858	31,571	101,415
Unrealized Gains/Losses on Investments	(187,128)	119,450	220,537	(79,455)	653,243
Minimum Pension Liability Adjustment	+	+	+	+	+
Transfers From/To Affiliates	(149,230)	129,621	(61,804)	(28,872)	(53,380)
Mergers	†	+	+	+	†
Consolidations with Support	+	+	+	+	†
Other Changes	+	†	†	+	†

* New Data Element in FY 2010

Sebasticook Valley Hospital Pittsfield, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.338	2.182	2.366	2.410	2.160
Current Ratio without Board Designated and Undesignated Investments	1.015	1.509	1.303	1.002	.821
Days in Accounts Receivable	35.766	22.936	23.963	26.929	36.975
Acid Test	.319	.670	.864	.539	.190
Days Cash on Hand, Current	28.208	55.157	67.843	49.595	16.692
Days Cash on Hand, Incl Board Designated & Undesignated Investments	56.714	110.519	151.339	179.191	134.647
Average Payment Period, Accounts Payable and Accrued Expenses	36.986	33.534	33.649	37.444	47.118
Average Payment Period, Current Liabilities	88.440	82.318	78.548	92.040	88.061
Capital Structure					
Equity Financing Ratio	.526	.573	.593	.573	.572
Fixed Asset Financing	.488	.428	.359	.301	.196
Cash Flow Divided by Total Debt	.351	.281	.266	.219	.147
Cash Flow Divided by Total Debt with Operating Income Only	.336	.274	.245	.195	.125
Debt Service Coverage Total	5.769	3.863	3.823	3.608	3.168
Debt Service Coverage Total with Operating Income Only	5.531	3.776	3.543	3.239	2.724
Profitablility					
Total Margin	.090	.054	.050	.043	.017
Operating Margin	.084	.051	.043	.034	.008
Non Operating Revenue Margin	.063	.043	.146	.214	.530
Return On Assets	.116	.067	.058	.047	.018
Return On Equity	.220	.117	.098	.083	.031
Markup	1.869	1.805	1.875	1.773	1.683
Deductible	.379	.378	.365	.356	.347
Markup Adjustment for Deductible	1.172	1.132	1.199	1.154	1.116
Reported Income Index	1.081	.840	.875	1.404	.460
Asset Efficiency					
Total Asset Turnover	1.295	1.250	1.167	1.101	1.052
Fixed Asset Turnover	3.297	3.278	3.303	3.385	2.690
Average Age Plant Depreciation Only	10.446	9.859	10.502	11.398	11.702
Other Financial Ratios					
Total Operating Expense Growth	.150	.070	.021	.043	.055
Total Operating Revenue Growth	.219	.033	.012	.034	.027
Realized Gains Divided by Non-Operating Revenue	.601	(.830)	.064	.094	.307
Realized Gains Divided by Net Income	.038	(.036)	.009	.020	.163
Long Term Debt to Equity	.362	.284	.213	.169	.133

Southern Maine Medical Center Biddeford, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	6,593,231 1,915,305 155,531 2,903,983 9,273 1,018,345 42,036 256,101 292,657	9,736,102 4,169,526 153,054 1,934,503 547 2,940,222 27,387 242,042 268,821	42,380,291 11,643,324 748,939 17,739,548 + 9,741,310 120,134 1,487,970 899,066	48,164,922 19,015,960 720,008 18,493,498 104,339 7,134,572 262,051 1,544,789 889,705	51,876,962 11,418,032 722,116 21,572,879 167,916 14,393,999 893,114 1,532,519 1,176,387
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	17,140,288 † 2,092,766 †	15,570,721 + 4,338,647 +	91,208,865 150,011 21,576,520 61,341	88,613,040 150,223 21,099,167 †	96,990,934 265,193 26,193,552 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	+ 5,775,974 21,724,536 12,452,988 9,271,548	+ 1,602,173 22,843,785 13,213,884 9,629,901	+ 1,814,331 147,929,537 80,322,875 67,606,662	† 1,946,941 153,818,876 88,402,167 65,416,709	+ 6,998,407 160,538,925 97,005,143 63,533,782
Total Unrestricted Assets	23,733,519	25,306,823	133,589,156	136,777,962	148,867,896
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	6,492,653 616,450 2,715,302 2,948,570 212,331 †	6,451,175 625,362 2,627,988 2,959,264 238,561 †	17,933,295 3,255,549 8,781,938 † 5,695,582 200,226	21,688,665 3,257,118 9,185,296 745,080 8,475,971 25,200	28,502,800 3,237,452 10,525,648 5,160,902 9,534,842 43,956
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	4,746,195 4,523,981 + + + + + 222,214	4,342,863 4,121,339 + + + + + 221,524	35,124,094 33,440,767 + + 1,683,327 +	31,919,040 30,130,510 + + 1,788,530 +	29,005,410 26,851,038 + + 2,154,372 +
Fund Balance Unrestricted	12,494,671	14,512,785	80,531,767	83,170,257	91,359,686
Total Liabilities & Equity	23,733,519	25,306,823	133,589,156	136,777,962	148,867,896
Total Restricted Assets Cash and Investments Receivables Other Assets	420,813 420,813 † †	446,444 446,444 † †	2,151,292 1,304,728 272,176 574,388	2,064,481 2,064,481 † †	1,839,956 1,789,706 50,250 †
Total Restricted Liabilities and Equity	420,813	446,444	2,151,292	2,064,481	1,839,956
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	420,813 † 64,961 355,852	446,444 † 98,839 347,605	2,151,292 † 608,583 1,542,709	2,064,481 + 473,507 1,590,974	1,839,956 † 240,576 1,599,380

Southern Maine Medical Center Biddeford, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	51,362,044	53,280,370	306,620,106	329,830,595	337,334,803
Gross Inpatient Service Revenue	10,939,638	11,678,408	101,925,384	110,648,676	102,953,075
Gross Outpatient Service Revenue	40,422,406	41,601,962	204,694,722	219,181,919	234,381,728
Free Care (Charity Care)	1,693,932	2,066,860	5,377,394	7,494,651	8,030,644
Bad Debt (Provision for Bad Debt)	1,841,200	1,628,972	9,201,104	9,797,297	10,222,281
Contractuals	19,490,837	20,151,830	145,103,000	157,315,508	160,852,938
Changes in Prior Year Estimated/Final Settlements	(1,300,000)	(1,353,182)	(1,141,000)	(1,837,000)	(2,685,000)
Net Patient Service Revenue	29,636,075	30,785,890	148,079,608	157,060,139	160,913,940
Other Operating Revenue	934,452	779,984	3,604,349	3,183,898	4,242,348
Total Operating Revenue	30,570,527	31,565,874	151,683,957	160,244,037	165,156,288
Total Operating Expenses	27,988,023	29,944,818	150,657,863	157,218,365	162,510,612
Depreciation and Amortization	1,192,108	1,340,295	9,063,031	9,092,533	8,738,741
Interest	224,883	228,305	1,959,687	1,760,593	1,656,618
Advertising Expenses	*	*	519,413	482,193	349,467
Allowed Advertising Expenses	*	*	41,208	52,244	106,572
Non-Allowed Advertising Expenses	*	*	478,205	429,949	242,895
Salaries and Benefits	*	*	72,360,907	69,363,226	69,698,675
Other Operating Expenses	26,571,032	28,376,218	66,754,825	76,519,820	82,067,111
Net Operating Income	2,582,504	1,621,056	1,026,094	3,025,672	2,645,676
Total Non-operating Revenue	172,344	73,424	1,750,749	(350,012)	4,285,551
Total Investment Income	169,893	59,934	2,140,830	(488,758)	4,069,461
Interest and Dividends	66,277	120,901	3,852	2,609	1,587
Realized Gains/Losses on Sales of Securities	103,616	(60,967)	262,404	769,652	964,794
Permanently Impaired Security Writedowns	+	+	1,874,574	(1,261,019)	3,103,080
Gains/Losses on Joint Ventures/Equity Investments	+	+	+	+	†
Permanently Impaired Writedowns of Other Assets	+	†	(441,953)	(152,460)	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,451	13,490	51,872	291,206	216,090
Excess of Revenue over Expenses	2,754,848	1,694,480	2,776,843	2,675,660	6,931,227
Extraordinary Gains/Losses	†	Ť	Ť	†	Ť
Total Surplus/Deficit	2,754,848	1,694,480	2,776,843	2,675,660	6,931,227
Total Change in Unrestricted Net Assets	2,547,821	2,018,114	6,386,138	2,638,490	8,189,428
Net Assets Released for Restrictions - Capital	129,331	74,563	1,379,528	309,510	351,839
Unrealized Gains/Losses on Investments	(187,128)	119,450	Ť	Ť	+
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(149,230)	129,621	(254,828)	(346,680)	906,362
Mergers	+	†	†	† .	†
Consolidations with Support	Ť	Ť	†	Ť	Ť
Other Changes	Ť	Ť	2,484,595	Ť	Ť

* New Data Element in FY 2010

Southern Maine Medical Center Biddeford, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.338	2.182	3.566	3.194	2.739
Current Ratio without Board Designated and Undesignated Investments	1.015	1.509	2.363	2.221	1.820
Days in Accounts Receivable	35.766	22.936	43.726	42.978	48.934
Acid Test	.319 28.208	.670 55.157	.691 31.944	.910 48.632	.426 28.816
Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments	56.714	110.519	87.564	100.623	90.991
Average Payment Period, Accounts Payable and Accrued Expenses	36.986	33.534	22.638	22.634	24.984
Average Payment Period, Current Liabilities	88.440	82.318	46.228	53.443	67.656
Capital Structure					
Equity Financing Ratio	.526	.573	.603	.608	.614
Fixed Asset Financing	.488	.428	.495	.461	.423
Cash Flow Divided by Total Debt	.351	.281	.223	.220	.272
Cash Flow Divided by Total Debt with Operating Income Only	.336	.274	.190	.226	.198
Debt Service Coverage Total	5.769	3.863	2.682	2.697	3.526
Debt Service Coverage Total with Operating Income Only	5.531	3.776	2.342	2.767	2.654
Profitablility					
Total Margin	.090	.054	.018	.017	.041
Operating Margin	.084	.051	.007	.019	.016
Non Operating Revenue Margin Return On Assets	.063 .116	.043 .067	.630 .021	(.131) .020	.618 .047
Return On Equity	.220	.117	.021	.020	.047
Markup	1.869	1.805	2.059	2.118	2.102
Deductible	.379	.378	.473	.477	.477
Markup Adjustment for Deductible	1.172	1.132	1.096	1.118	1.112
Reported Income Index	1.081	.840	.231	1.014	.846
Asset Efficiency					
Total Asset Turnover	1.295	1.250	1.149	1.169	1.138
Fixed Asset Turnover	3.297	3.278	2.244	2.450	2.600
Average Age Plant Depreciation Only	10.446	9.859	8.863	9.723	11.101
Other Financial Ratios					
Total Operating Expense Growth	.150	.070	.146	.044	.034
Total Operating Revenue Growth	.219	.033	.140	.056	.031
Realized Gains Divided by Non-Operating Revenue	.601	(.830)	.150	(2.199)	.225
Realized Gains Divided by Net Income	.038 .362	<mark>(.036)</mark> .284	.094 .415	.288 .362	.139 .294
Long Term Debt to Equity	.362	.284	.415	.302	.294

Spring Harbor Hospital Westbrook, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	7,255,290 3,877,588 401,633 2,264,098	10,456,187 7,490,331 445,244 1,275,612	10,892,175 8,735,460 444,397 1,078,034	16,119,828 13,938,261 284,965 1,139,077	14,054,126 10,756,332 416,546 1,252,306
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	177,299 † † 176,652	+ 831,163 131,230 214,953	94,897 177,542 † 249,042	† † 436,797 262,936	1,387,083 † 390 165,398
Other Current Assets Total Non-Current Assets	358,020 27,423,755	67,654 22,511,928	112,803 21,922,445	57,792 20,483,199	76,071 19,801,761
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	27,423,733 † † † 4,535,135 29,792,858 6,904,238	22,311,928 + + + + 703,897 28,108,088 6,300,057	209,360 + 849,793 28,190,418 7,327,126	20,483,199 + 288,800 + + 233,482 19,960,917 +	19,801,761 + + + 528,311 19,273,450 +
Net Property, Plant and Equipment (PP&E)	22,888,620	21,808,031	20,863,292	19,960,917	19,273,450
Total Unrestricted Assets	34,679,045	32,968,115	32,814,620	36,603,027	33,855,887
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	3,439,408 587,419 2,851,989 † † †	2,304,329 607,842 1,696,487 + + +	3,275,859 633,280 2,502,554 † 140,025 †	3,773,912 663,736 2,681,701 + 428,475 +	3,164,893 809,247 2,355,646 † †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	23,025,239 22,795,239 † † † † † 230,000	22,417,398 22,187,398 + + + + 230,000	21,785,617 21,555,617 + + + + + 230,000	24,519,268 20,890,382 + + + + 3,628,886	21,605,178 20,474,630 + + + + + 1,130,548
Fund Balance Unrestricted	8,214,398	8,246,388	7,753,144	8,309,847	9,085,816
Total Liabilities & Equity	34,679,045	32,968,115	32,814,620	36,603,027	33,855,887
Total Restricted Assets Cash and Investments Receivables Other Assets	473,901 421,037 † 52,864	427,056 427,056 † †	413,635 413,635 † †	510,432 510,432 † †	637,355 637,355 † †
Total Restricted Liabilities and Equity	473,901	427,056	413,635	510,432	637,355
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	473,901 † 123,901 350,000	427,056 † 77,056 350,000	413,635 † 63,635 350,000	510,432 † 160,432 350,000	616,644 20,711 266,644 350,000

Spring Harbor Hospital Westbrook, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	48,474,557 42,705,413 5,769,144 5,756,541 523,029 10,006,367 (500,000) 32,688,620 1,028,123	46,090,875 43,442,618 2,648,257 5,633,874 529,243 9,197,558 † 30,730,200 1,012,055	46,972,182 44,091,449 2,880,733 5,509,905 597,104 10,617,764 † 30,247,409 1,081,619	48,357,674 46,082,568 2,275,106 5,667,230 666,903 11,496,779 † 30,526,762 890,012	50,552,450 48,485,499 2,066,951 5,675,718 1,311,266 12,496,413 + 31,069,053 933,721
Total Operating Revenue	33,716,743	31,742,255	31,329,028	31,416,774	32,002,774
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	32,996,445 1,338,113 1,205,922 * * * * * 30,452,410	31,354,555 1,182,063 1,187,649 * * * * * 28,984,843	31,022,849 1,038,319 1,146,337 77,451 10,717 66,734 21,606,625 7,154,117	30,886,613 1,049,934 1,136,308 † † 21,316,295 7,384,076	31,341,392 1,064,338 1,049,357 + + 21,107,149 8,120,548
Net Operating Income	720,298	387,700	306,179	530,161	661,382
Total Non-operating Revenue	23,267	25,711	100,577	55,001	44,174
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	19,308 19,308 † † † * * 891 3,068	25,711 25,711 + + + + + +	100,577 100,605 (28) + + + +	55,001 46,073 8,928 + + + + +	44,174 44,174 + + + + +
Excess of Revenue over Expenses	743,565	413,411	406,756	585,162	705,556
Extraordinary Gains/Losses	+	†	†	+	†
Total Surplus/Deficit	743,565	413,411	406,756	585,162	705,556
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	800,892 69,105 † (11,778) † † †	31,990 88,336 † (469,757) † † †	(493,244) † † (900,000) † † †	558,701 + (16,415) + (10,046) + + + +	775,968 70,412 † † † † † † †

* New Data Element in FY 2010

Spring Harbor Hospital Westbrook, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.109	4.538	3.389	4.348	4.441
Current Ratio without Board Designated and Undesignated Investments	2.109	4.538	3.325	4.271	4.441
Days in Accounts Receivable	25.281	15.151	13.009	13.620	14.712
Acid Test	1.244	3.444	2.802	3.769	3.530
Days Cash on Hand, Current	49.337	95.998	111.746	173.996	134.693
Days Cash on Hand, Incl Board Designated & Undesignated Investments	49.337	95.998	114.294	177.529	134.693
Average Payment Period, Accounts Payable and Accrued Expenses	32.882	20.523	30.463	32.806	28.398
Average Payment Period, Current Liabilities	39.654	27.876	39.877	46.167	38.154
Capital Structure					
Equity Financing Ratio	.237	.250	.236	.227	.268
Fixed Asset Financing	.996	1.017	1.033	1.047	1.062
Cash Flow Divided by Total Debt	.079	.065	.058	.058	.071
Cash Flow Divided by Total Debt with Operating Income Only	.078	.063	.054	.056	.070
Debt Service Coverage Total	1.860	1.568	1.477	1.566	1.646
Debt Service Coverage Total with Operating Income Only	1.846	1.553	1.420	1.535	1.620
Profitablility					
Total Margin	.022	.013	.013	.019	.022
Operating Margin	.021	.012	.010	.017	.021
Non Operating Revenue Margin	.031	.062	.247	.094	.063
Return On Assets	.021	.013	.012	.016	.021
Return On Equity	.091	.050	.052	.070	.078
Markup	1.500	1.502	1.549	1.594	1.643
Deductible	.206	.200	.226	.238	.247
Markup Adjustment for Deductible	1.197	1.209	1.207	1.222	1.244
Reported Income Index	.928	12.923	(.825)	1.051	.909
Asset Efficiency					
Total Asset Turnover	.973	.964	.958	.860	.947
Fixed Asset Turnover	1.473	1.456	1.502	1.574	1.660
Average Age Plant Depreciation Only	5.160	5.330	7.057	+	†
Other Financial Ratios					
Total Operating Expense Growth	.104	(.050)	(.011)	(.004)	.015
Total Operating Revenue Growth	.107	(.059)	(.013)	.003	.019
Realized Gains Divided by Non-Operating Revenue	†	+	(.000)	.162	+
Realized Gains Divided by Net Income	+	+	(.000)	.015	+
Long Term Debt to Equity	2.775	2.691	2.780	2.514	2.253

St. Andrews Hospital Boothbay Harbor, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	5,812,643 2,261,956 175,014 2,555,881 285,404 † 61,154 226,597	4,744,227 1,416,137 171,364 2,471,491 172,506 † 29,897 246,899	6,539,277 2,034,310 463,890 2,248,141 992,778 † † 258,303	6,293,682 1,281,716 203,124 2,312,264 1,821,439 + + 328,267	5,119,848 1,217,430 338,985 1,740,671 1,278,189 + + 187,079
Other Current Assets	246,637	235,933	541,855	346,872	357,494
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets	24,781,413 + 3,054,110 + 277,501 535,592	23,948,216 + 3,163,775 + 597,000 75,365	23,443,129 + 3,765,485 + 597,000 101,898	22,853,078 + 3,883,028 + 597,000 100,236	22,467,041 + 4,527,640 + 597,000 89,326
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	33,590,405 12,676,195 20,914,210 30,594,056	34,057,505 13,945,429 20,112,076 28,692,443	34,136,641 15,157,895 18,978,746 29,982,406	34,618,123 16,345,309 18,272,814 29,146,760	31,538,822 14,285,747 17,253,075 27,586,889
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,031,014 375,857 2,040,151 1,596,000 949,364 69,642	4,016,246 466,716 1,307,689 1,608,000 340,854 292,987	5,676,516 468,475 913,914 2,715,240 955,644 623,243	4,603,716 551,083 671,281 1,878,298 1,069,342 433,712	3,633,246 480,850 787,474 1,085,000 920,294 359,628
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	12,801,178 12,191,727 + + + + + 609,451	11,874,653 11,716,724 + + + + 157,929	11,468,577 11,294,627 + + + + 173,950	10,858,708 10,744,537 + + + + 114,171	10,352,384 10,240,884 + + + + 111,500
Fund Balance Unrestricted	12,761,864	12,801,544	12,837,313	13,684,336	13,601,259
Total Liabilities & Equity	30,594,056	28,692,443	29,982,406	29,146,760	27,586,889
Total Restricted Assets Cash and Investments Receivables Other Assets	1,176,092 991,077 185,015 †	1,117,023 991,820 125,203 †	1,273,093 1,193,198 79,895 †	838,687 818,687 20,000 †	833,365 833,365 † †
Total Restricted Liabilities and Equity	1,176,092	1,117,023	1,273,093	838,687	833,365
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,176,092 † 521,474 654,618	1,117,023 + 482,920 634,103	1,273,093 † 616,233 656,860	812,059 26,628 180,799 631,260	804,698 28,667 121,618 683,080

St. Andrews Hospital Boothbay Harbor, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	22,853,589 7,719,463 15,134,126 312,107 277,213 4,853,212 576,821 16,834,236 3,266,227	23,739,778 7,956,368 15,783,410 452,980 639,562 5,920,922 210,191 16,516,123 3,470,205	25,014,573 9,879,249 15,135,324 553,512 476,802 4,924,536 518,000 18,541,723 1,124,525	24,013,022 10,424,086 13,588,936 434,188 500,452 5,561,001 † 17,517,381 1,277,980	22,702,852 10394471.000 12308381.000 533587.000 345526.000 5261518.000 † 16562221.000 1049312.000
Total Operating Revenue	20,100,463	19,986,328	19,666,248	18,795,361	17611533.000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	20,813,166 1,192,291 535,609 * * * * * 19,085,266	21,162,608 1,343,293 608,928 * * * * 19,210,387	19,708,595 1,327,408 595,005 38,692 6,179 32,513 8,756,524 8,990,966	18,371,325 1,280,210 534,382 28,121 5,365 22,756 8,220,353 8,308,259	18253059.000 1266833.000 505609.000 35412.000 8272.000 27140.000 8188023.000 8257182.000
Net Operating Income	(712,703)	(1,176,280)	(42,347)	424,036	(641526.000)
Total Non-operating Revenue	201,337	308,256	487,136	450,123	431732.000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	91,230 184,076 (92,846) + + 110,107	80,308 82,108 (1,800) + + + 227,948	38,504 87,418 (48,914) + + + 448,632	282,686 114,936 167,750 + + + 167,437	266824.000 88448.000 178376.000 + (10119.000) + 175027.000
Excess of Revenue over Expenses	(511,366)	(868,024)	444,789	874,159	(209794.000)
Extraordinary Gains/Losses	†	+	, †	+	†
Total Surplus/Deficit	(511,366)	(868,024)	444,789	874,159	(209794.000)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(677,221) 392,576 (537,389) † (21,042) † † †	39,680 93,149 59,967 + 754,588 + + + +	35,770 50,000 171,465 + (630,484) + + + +	847,023 397,907 (151,178) + (273,865) + + + +	(83077.000) 103069.000 391,387 † (367,739) † † †

* New Data Element in FY 2010

St. Andrews Hospital Boothbay Harbor, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.762	1.969	1.815	2.211	2.655
Current Ratio without Board Designated and Undesignated Investments	1.155	1.181	1.152	1.367	1.409
Days in Accounts Receivable	55.417	54.619	44.255	48.179	38.361
Acid Test	.484	.395	.440	.323	.428
Days Cash on Hand, Current	45.334	29.236	49.607	31.710	33.444
Days Cash on Hand, Incl Board Designated & Undesignated Investments	102.149	87.501	124.380	114.637	130.734
Average Payment Period, Accounts Payable and Accrued Expenses	37.952	24.083	18.148	14.336	16.921
Average Payment Period, Current Liabilities	93.590	73.965	112.720	98.318	78.071
Capital Structure					
Equity Financing Ratio	.417	.446	.428	.469	.493
Fixed Asset Financing	.583	.583	.595	.588	.594
Cash Flow Divided by Total Debt	.038	.030	.103	.139	.076
Cash Flow Divided by Total Debt with Operating Income Only	.027	.011	.075	.110	.045
Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	1.442 1.203	1.101 .788	2.230 1.771	2.681 2.232	1.479 1.070
	1.203	./00	1.771	2.232	1.070
Profitability	(025)	(042)	000	0.45	(010)
Total Margin	(.025)	(.043)	.022	.045	(.012)
Operating Margin	(.035)	(.059)	<mark>(.002)</mark> 1.095	.023 .515	(.036)
Non Operating Revenue Margin Return On Assets	(.394) (.017)	(.355) (.030)	.015	.030	(2.058) (.008)
Return On Equity	(.040)	(.068)	.015	.064	(.008)
Markup	(.040)	1.286	1.326	1.377	(.013)
Deductible	.212	.249	.197	.232	.232
Markup Adjustment for Deductible	1.022	1.006	1.076	1.074	1.013
Reported Income Index	1.040	(21.876)	12.435	1.032	2.525
Asset Efficiency	1010	(210/0)	121100	11052	21025
Total Asset Turnover	.664	.707	.672	.660	.654
Fixed Asset Turnover	.961	.994	1.036	1.029	1.021
Average Age Plant Depreciation Only	10.632	10.382	11.419	12.768	11.277
	10.052	10.502	11.419	12.700	11.277
Other Financial Ratios	067	017	(000)	(000)	(000)
Total Operating Expense Growth	.067 .017	.017	(.069)	(.068) (.044)	(.006)
Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue	.017 (.461)	(.006) (.006)	(.016) (.100)	(.0 44) .373	(.063) .413
Realized Gains Divided by Non-Operating Revenue	.182	.002	(.100)	.192	(.850)
Long Term Debt to Equity	.955	.002	.880	.785	(.830) .753
	.900	.915	.360	.765	./55

St. Joseph Hospital Bangor, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	20,868,567 11,960,060 †	24,719,647 16,827,139 †	24,724,762 16,392,881 †	26,223,015 15,577,477 729,580	35,577,431 18,420,561 728,545
Net Patient Accounts Receivable Due from Affiliates	7,341,153 †	5,672,910 †	6,149,071 †	7,391,000 †	9,136,040 †
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	† 158,170 472,725 936,459	† † 1,019,609 1,199,989	† † 1,012,980 1,169,830	† 156,221 758,317 1,610,420	4,820,278 117,627 1,075,819 1,278,561
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	34,054,151 753,400 1,248,420 †	31,762,575 759,137 1,539,639 †	27,272,953 736,457 1,742,527 †	29,868,247 † 1,770,995 †	35,923,730 13,303,145 17,497 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	+ 5,237,360 66,506,951 39,691,980 26,814,971	† 3,539,137 68,507,630 42,582,968 25,924,662	† 1,776,173 62,560,136 39,542,340 23,017,796	+ 6,178,524 62,809,817 40,891,089 21,918,728	1,603,616 435,249 63,983,213 43,418,990 20,564,223
Total Unrestricted Assets	54,922,718	56,482,222	51,997,715	56,091,262	71,501,161
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	15,411,582 2,030,273 10,255,166 3,126,143 †	15,729,714 2,176,260 7,956,454 5,597,000 †	12,051,664 2,026,990 7,889,047 2,135,627 †	16,471,833 1,290,453 7,802,540 7,378,840 †	15,060,729 1,574,238 6,656,072 6,830,419 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	21,896,762 16,599,208 † † † 5,297,554 †	20,420,808 16,249,350 † † † 4,171,458 †	18,900,307 14,739,552 † † † 4,160,755 †	20,790,154 13,456,756 + + 7,333,398 +	33,380,137 25,404,348 + + 7,975,789 +
Fund Balance Unrestricted	17,614,374	20,331,700	21,045,744	18,829,275	23,060,295
Total Liabilities & Equity	54,922,718	56,482,222	51,997,715	56,091,262	71,501,161
Total Restricted Assets Cash and Investments Receivables Other Assets	1,869,854 1,869,854 † †	2,072,249 2,072,249 † †	2,288,800 2,288,800 † †	2,107,925 2,107,925 † †	2,277,355 2,277,355 † †
Total Restricted Liabilities and Equity	1,869,854	2,072,249	2,288,800	2,107,925	2,277,355
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	1,869,854 † +	2,072,249 † +	2,288,800 † +	2,107,925 † +	2,277,355 † +
Permanently Restricted Net Assets	1,869,854	2,072,249	2,288,800	2,107,925	2,277,355

St. Joseph Hospital Bangor, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals	155,717,327 65,786,755 89,930,572 1,174,282 5,488,961 66,860,863	164,126,043 65,610,686 98,515,357 1,226,737 6,686,005 72,122,739	164,568,941 61,786,537 102,782,404 1,757,748 6,275,693 72,914,429	174,194,903 70,653,519 103,541,384 2,593,374 5,780,363 78,644,027	186,877,585 68,601,812 118,275,773 2,837,793 5,558,328 87,111,348
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	82,193,221 2,108,131	(2,000,000) 86,090,562 1,965,837	(1,600,000) 85,221,071 1,804,055	87,177,139 3,365,876	+ 91,370,116 4,090,892
Total Operating Revenue	84,301,352	88,056,399	87,025,126	90,543,015	95,461,008
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	85,155,878 4,269,018 1,084,058 * * * * * * 79,802,802	83,658,942 4,255,629 956,429 * * * * * * *	81,890,940 4,127,851 952,293 164,651 123,528 41,123 42,046,980 34,599,165	82,347,549 3,653,816 771,105 123,302 123,302 † 41,943,198 35,856,128	90,329,236 3,586,790 587,234 174,823 174,823 † 46,166,243 39,814,146
Net Operating Income	(854,526)	4,397,457	5,134,186	8,195,466	5,131,772
Total Non-operating Revenue	806,731	235,645	735,147	677,605	1,266,477
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	806,731 806,731 † † † †	235,645 235,645 † † † † † †	735,147 735,147 † † † † †	503,746 526,253 (22,507) + 46,283 + 127,576	1,163,763 427,089 736,674 † 1,478 † 101,236
Excess of Revenue over Expenses	(47,795)	4,633,102	5,869,333	8,873,071	6,398,249
Extraordinary Gains/Losses	+	†	†	†	+
Total Surplus/Deficit	(47,795)	4,633,102	5,869,333	8,873,071	6,398,249
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(12,998,206) + (3,848,442) (4,564,204) (4,537,765) + + + +	2,717,326 + 1,687,085 1,126,096 (4,728,957) + + + + +	713,748 + 637,660 10,703 (5,803,948) + + + + + + + + + + + + + + + + + + +	(2,088,909) + (420,079) (3,140,696) (7,401,205) + + + +	4,231,018 1,065 652,568 1,545,793 (4,366,657) † † †

* New Data Element in FY 2010

St. Joseph Hospital Bangor, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.435	1.669	2.196	1.700	2.363
Current Ratio without Board Designated and Undesignated Investments	1.354	1.572	2.052	1.592	2.362
Days in Accounts Receivable	32.600	24.052	26.336	30.945	36.496
Acid Test	.776	1.070	1.360	.990	1.271
Days Cash on Hand, Current	53.969	77.351	76.944	75.636	80.577
Days Cash on Hand, Incl Board Designated & Undesignated Investments	59.603	84.428	85.123	83.850	80.650
Average Payment Period, Accounts Payable and Accrued Expenses	46.276	36.574	37.029	36.190	28.008
Average Payment Period, Current Liabilities	69.544	72.306	56.567	76.400	63.373
Capital Structure					
Equity Financing Ratio	.321	.360	.405	.336	.323
Fixed Asset Financing	.619	.627	.640	.614	1.235
Cash Flow Divided by Total Debt	.113	.246	.323	.336	.206
Cash Flow Divided by Total Debt with Operating Income Only	.092	.239	.299	.318	.180
Debt Service Coverage Total	2.106	3.296	3.500	4.753	5.630
Debt Service Coverage Total with Operating Income Only	1.786	3.217	3.265	4.510	4.956
Profitablility					
Total Margin	(.001)	.052	.067	.097	.066
Operating Margin	(.010)	.050	.059	.091	.054
Non Operating Revenue Margin	(16.879)	.051	.125	.076	.198
Return On Assets Return On Equity	(.001)	.082 .228	.113 .279	.158 .471	.089 .277
Markup	<mark>(.003)</mark> 1.853	1.985	2.032	2.156	2.114
Deductible	.429	.439	.443	.451	.466
Markup Adjustment for Deductible	1.068	1.123	1.141	1.201	1.150
Reported Income Index	.004	1.705	8.220	(4.003)	1.512
Asset Efficiency		2.7.00	0.220	(
Total Asset Turnover	1.550	1.563	1.688	1.626	1.353
Fixed Asset Turnover	3.144	3.397	3.781	4.131	4.642
Average Age Plant Depreciation Only	9.298	10.006	9.579	11.191	12.105
Other Financial Ratios	51250	200000	5167 5		12.100
Total Operating Expense Growth	.043	(.018)	(.021)	.006	.097
Total Operating Revenue Growth	.043	.045	(.012)	.040	.054
Realized Gains Divided by Non-Operating Revenue	.013	.015	(.012)	(.033)	.582
Realized Gains Divided by Net Income	+	+	†	(.003)	.115
Long Term Debt to Equity	.942	.799	.700	.715	1.102

St. Mary's Regional Medical Center Lewiston, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	20,868,567 11,960,060 +	24,719,647 16,827,139 +	57,389,000 1,400,000	45,285,000 4,687,000 +	50,572,000 2,831,000
Net Patient Accounts Receivable Due from Affiliates	7,341,153	5,672,910 †	12,899,000 19,160,000	14,749,000 21,654,000	12,955,000 13,749,000
Third Party Settlements Receivable Other Accounts Receivable	† 158,170	† †	† †	† †	17,698,000 †
Inventory Other Current Assets	472,725 936,459	1,019,609 1,199,989	1,271,000 22,659,000	1,173,000 3,022,000	1,257,000 2,082,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	34,054,151 753,400 1,248,420	31,762,575 759,137 1,539,639	93,347,000 10,091,000 26,607,000	111,560,000 1,272,000 26,486,000	91,459,000 1,736,000 27,626,000
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	+ 5,237,360 66,506,951 39,691,980	3,539,137 68,507,630 42,582,968	1,670,000 371,000 96,748,000 42,140,000	2,329,000 22,137,000 106,497,000 47,161,000	2,433,000 1,596,000 109,659,000 51,591,000
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	26,814,971	25,924,662	54,608,000	59,336,000	58,068,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	54,922,718 15,411,582 2,030,273 10,255,166 3,126,143 † †	56,482,222 15,729,714 2,176,260 7,956,454 5,597,000 † †	150,736,000 14,725,000 1,778,000 12,947,000 † † †	156,845,000 17,871,000 1,906,000 11,764,000 1,701,000 + 2,500,000	142,031,000 15,387,000 1,953,000 13,434,000 + + +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	21,896,762 16,599,208 † † † 5,297,554 †	20,420,808 16,249,350 † † † 4,171,458 †	49,190,000 48,656,000 † † † † † 534,000	48,357,000 46,708,000 + + + + 1,649,000	46,779,000 45,479,000 † † † † 1,300,000
Fund Balance Unrestricted	17,614,374	20,331,700	86,821,000	90,617,000	79,865,000
Total Liabilities & Equity	54,922,718	56,482,222	150,736,000	156,845,000	142,031,000
Total Restricted Assets Cash and Investments Receivables Other Assets	1,869,854 1,869,854 † †	2,072,249 2,072,249 † †	1,970,000 1,970,000 † †	2,392,000 2,392,000 † †	2,239,000 2,239,000 † †
Total Restricted Liabilities and Equity	1,869,854	2,072,249	1,970,000	2,392,000	2,239,000
Total Restricted Fund Balance Total Liabilities	1,869,854	2,072,249 †	1,970,000 †	2,392,000	2,239,000 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	+ 1,869,854	+ 2,072,249	1,279,000 691,000	1,696,000 696,000	1,542,000 697,000

St. Mary's Regional Medical Center Lewiston, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	155,717,327 65,786,755 89,930,572 1,174,282 5,488,961 66,860,863 † 82,193,221 2,108,131	164,126,043 65,610,686 98,515,357 1,226,737 6,686,005 72,122,739 (2,000,000) 86,090,562 1,965,837	324,260,000 132,960,000 191,300,000 9,478,000 6,825,000 175,003,000 (29,000) 132,983,000 1,541,000	361,276,000 135,070,000 226,206,000 11,371,000 6,926,000 202,140,000 597,000 140,242,000 9,901,000	364,399,000 129,094,000 235,305,000 15,882,000 6,313,000 207,016,000 (1,089,000) 136,277,000 8,656,000
Total Operating Revenue	84,301,352	88,056,399	134,524,000	150,143,000	144,933,000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	85,155,878 4,269,018 1,084,058 * * * * * * *	83,658,942 4,255,629 956,429 * * * * * *	128,379,000 4,446,000 1,490,000 † † 51,631,000 70,812,000	146,076,000 4,993,000 2,153,000 + + + 84,318,000 54,612,000	148,698,000 5,289,000 2,389,000 479,000 132,000 347,000 87,081,000 53,460,000
Net Operating Income	(854,526)	4,397,457	6,145,000	4,067,000	(3,765,000)
Total Non-operating Revenue	806,731	235,645	1,880,000	(2,077,000)	2,504,000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	806,731 806,731 † † † † †	235,645 235,645 † † † † †	2,805,000 2,805,000 + + + + + (925,000)	505,000 505,000 + + + + + (2,582,000)	1,685,000 1,685,000 † † † † * *
Excess of Revenue over Expenses	(47,795)	4,633,102	8,025,000	1,990,000	(1,261,000)
Extraordinary Gains/Losses	t t	+	+	+	†
Total Surplus/Deficit	(47,795)	4,633,102	8,025,000	1,990,000	(1,261,000)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(12,998,206) † (3,848,442) (4,564,204) (4,537,765) † † †	2,717,326 + 1,687,085 1,126,096 (4,728,957) + + + +	9,330,000 279,000 † 1,026,000 † † †	3,796,000 321,000 + + 1,485,000 + + + +	(10,752,000) 360,000 † (9,851,000) † † †

* New Data Element in FY 2010

St. Mary's Regional Medical Center Lewiston, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.435	1.669	5.704	4.016	5.082
Current Ratio without Board Designated and Undesignated Investments	1.354	1.572	3.897	2.534	3.287
Days in Accounts Receivable	32.600	24.052	35.404	38.386	34.698
Acid Test	.776	1.070	.095	.262	.184
Days Cash on Hand, Current	53.969	77.351	4.123	12.126	7.205
Days Cash on Hand, Incl Board Designated & Undesignated Investments	59.603	84.428	82.485	80.649	77.518
Average Payment Period, Accounts Payable and Accrued Expenses	46.276	36.574	38.131 43.367	30.435	34.192
Average Payment Period, Current Liabilities	69.544	72.306	43.367	46.235	39.163
Capital Structure					
Equity Financing Ratio	.321	.360	.576	.578	.562
Fixed Asset Financing	.619	.627	.891	.787	.783
Cash Flow Divided by Total Debt	.113	.246	.195	.105	.065
Cash Flow Divided by Total Debt with Operating Income Only	.092	.239	.166	.137	.025
Debt Service Coverage Total	2.106	3.296	4.634	2.324	1.494
Debt Service Coverage Total with Operating Income Only	1.786	3.217	4.010	2.852	.911
Profitablility					
Total Margin	(.001)	.052	.059	.013	(.009)
Operating Margin	(.010)	.050	.046	.027	(.026)
Non Operating Revenue Margin	(16.879)	.051	.234	(1.044)	(1.986)
Return On Assets	(.001)	.082	.053	.013	(.009)
Return On Equity	(.003)	.228	.092	.022	(.016)
Markup	1.853	1.985	2.538	2.541	2.509
Deductible	.429	.439	.540	.560	.568
Markup Adjustment for Deductible	1.068	1.123	1.175	1.157	1.117
Reported Income Index	.004	1.705	.829	.524	.117
Asset Efficiency					
Total Asset Turnover	1.550	1.563	.905	.944	1.038
Fixed Asset Turnover	3.144	3.397	2.463	2.530	2.496
Average Age Plant Depreciation Only	9.298	10.006	9.478	9.445	9.754
Other Financial Ratios					
Total Operating Expense Growth	.043	(.018)	.081	.138	.018
Total Operating Revenue Growth	.043	.045	.075	.116	(.035)
Realized Gains Divided by Non-Operating Revenue	+	+	+	+	+
Realized Gains Divided by Net Income	+	+	+	+	+
Long Term Debt to Equity	.942	.799	.560	.515	.569

Stephens Memorial Hospital Norway, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	11,286,466 6,526,888 750,041 2,401,663 †	12,145,464 7,690,840 478,779 2,352,319 †	9,059,251 4,884,266 278,959 2,293,478 †	15,424,898 6,153,111 889,188 6,824,645 †	15,451,252 6,341,059 989,716 6,595,626 †
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	† † 1,009,671 598,203	† † 999,503 624,023	† † 1,011,207 591,341	+ + 1,093,414 464,540	+ + 1,064,314 460,537
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	25,732,899 374,482 5,368,872 + 3,179,586 1,176,788 37,538,259 21,905,088 15 623 171	25,811,622 390,042 6,827,096 + 3,322,238 464,618 38,732,511 23,924,883 14,807,628	28,025,654 403,914 8,466,172 † 3,677,439 1,326,582 40,045,512 25,893,965	25,314,650 406,013 3,499,868 † 3,699,734 3,540,613 42,062,616 27,894,194 14,168,422	29,016,723 406,695 3,874,840 + 4,306,123 6,973,237 43,094,283 29,638,455 13,455,828
Total Unrestricted Assets	15,633,171 37,019,365	37,957,086	14,151,547 37,084,905	14,168,422 40,739,548	44,467,975
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	6,634,274 144,533 3,729,601 1,920,021 840,119 t	7,487,283 220,980 3,252,848 3,570,013 443,442 †	5,888,712 283,002 2,909,404 2,138,165 558,141	7,915,863 328,527 4,185,264 2,327,836 1,074,236 †	7,322,137 351,794 4,486,912 1,336,843 1,146,588 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	4,216,815 3,583,542 † † † † † 633,273	4,343,467 3,703,953 + + + + + 639,514	4,295,543 3,689,360 + + + + + 606,183	4,405,164 3,487,968 + + + + 917,196	4,317,729 3,153,685 + + + + 1,164,044
Fund Balance Unrestricted	26,168,276	26,126,336	26,900,650	28,418,521	32,828,109
Total Liabilities & Equity	37,019,365	37,957,086	37,084,905	40,739,548	44,467,975
Total Restricted Assets Cash and Investments Receivables Other Assets	785,165 785,165 † †	898,901 898,901 † †	1,003,998 1,003,998 † †	1,024,882 1,024,882 † †	1,145,448 1,145,448 † †
Total Restricted Liabilities and Equity	785,165	898,901	1,003,998	1,024,882	1,145,448
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	785,165 † 233,011 552,154	898,901 † 346,747 552,154	1,003,998 † 451,844 552,154	1,024,882 † 472,728 552,154	1,145,448 † 593,294 552,154

Stephens Memorial Hospital Norway, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	87,963,437	89,295,960	92,126,056	92,093,892	93,610,932
Gross Inpatient Service Revenue	32,586,916	30,903,656	29,786,310	24,328,172	19119244.000
Gross Outpatient Service Revenue	55,376,521	58,392,304	62,339,746	67,765,720	74491688.000
Free Care (Charity Care)	1,457,693	2,098,069	1,997,478	2,046,576	2104946.000
Bad Debt (Provision for Bad Debt) Contractuals	2,347,139	2,437,300	3,225,401	2,942,133	2956751.000
Changes in Prior Year Estimated/Final Settlements	41,756,908	44,421,456	46,343,695	40,076,894	36104720.000
Net Patient Service Revenue	<mark>(773,000)</mark> 43,174,697	<mark>(1,400,000)</mark> 41,739,135	<mark>(1,000,000)</mark> 41,559,482	<mark>(1,891,000)</mark> 48,919,289	(1975000.000) 54419515.000
Other Operating Revenue	546,316	592,330	412,737	444,037	1238060.000
Total Operating Revenue	43,721,013	42,331,465	41,972,219	49,363,326	55657575.000
Total Operating Expenses	40,636,083	39,762,828	39,406,490	44,082,366	51072041.000
Depreciation and Amortization	2,407,461	2,168,062	2,094,841	2,190,666	2090838.000
Interest	58,068	75,459	69,056	71,135	64937.000
Advertising Expenses	*	*	106,830	121,156	90082.000
Allowed Advertising Expenses	*	*	+	+	+
Non-Allowed Advertising Expenses	*	*	106,830	121,156	90082.000
Salaries and Benefits	*	*	22,379,158	25,919,788	30218965.000
Other Operating Expenses	38,170,554	37,519,307	14,756,605	15,779,621	18607219.000
Net Operating Income	3,084,930	2,568,637	2,565,729	5,280,960	4585534.000
Total Non-operating Revenue	341,400	172,701	401,292	39,592	576310.000
Total Investment Income	163,056	128,651	108,994	56,993	26913.000
Interest and Dividends	163,056	128,651	108,994	56,993	26913.000
Realized Gains/Losses on Sales of Securities	+	Ť	Ť	Ť.	†
Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments	†	† +	Ť	Ť	†
Permanently Impaired Writedowns of Other Assets	1 +	+	+	+	1
Other Non-Operating Revenues (Gifts, Bequests, etc.)	178,344	44,050	292,298	(17,401)	549397.000
Excess of Revenue over Expenses	3,426,330	2,741,338	2,967,021	5,320,552	5161844.000
Extraordinary Gains/Losses	+	_,, :_,::: †	_,,,,,,, ,,,,	t	+
Total Surplus/Deficit	3,426,330	2,741,338	2,967,021	5,320,552	5161844.000
Total Change in Unrestricted Net Assets	(922,923)	(41,940)	774,314	1,517,871	4409588.000
Net Assets Released for Restrictions - Capital	t t	†	, †	, , , _†	+
Unrealized Gains/Losses on Investments	(364,456)	7,316	125,040	(34,521)	189,066
Minimum Pension Liability Adjustment	+	+	†	†	†
Transfers From/To Affiliates	(3,050,546)	(2,854,037)	(2,317,747)	(3,699,206)	(1,058,322)
Mergers	†	+	+	+	+
Consolidations with Support Other Changes	† (024.251)	† (2.442	† _	(C0.054)	117.000
	(934,251)	63,443	I	(68,954)	117,000

* New Data Element in FY 2010

Stephens Memorial Hospital Norway, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.510	2.534	2.976	2.391	2.639
Current Ratio without Board Designated and Undesignated Investments	1.701	1.622	1.538	1.949	2.110
Days in Accounts Receivable	20.304	20.571	20.143	50.921	44.238
Acid Test	1.097	1.091	.877	.890	1.001
Days Cash on Hand, Current	69.479	79.317	50.509	61.359	54.628
Days Cash on Hand, Incl Board Designated & Undesignated Investments	120.740	145.600	133.329	91.853	83.502
Average Payment Period, Accounts Payable and Accrued Expenses	35.610	31.581	28.461	36.466	33.436
Average Payment Period, Current Liabilities	63.343	72.693	57.606	68.970	54.563
Capital Structure					
Equity Financing Ratio	.707	.688	.725	.698	.738
Fixed Asset Financing	.229	.250	.261	.246	.234
Cash Flow Divided by Total Debt	.538	.415	.497	.610	.623
Cash Flow Divided by Total Debt with Operating Income Only	.506	.400	.458	.606	.574
Debt Service Coverage Total	24.590	22.659	17.691	21.411	18.598
Debt Service Coverage Total with Operating Income Only	23.165	21.874	16.307	21.299	17.133
Profitablility					
Total Margin	.078	.064	.070	.108	.092
Operating Margin	.071	.061	.061	.107	.082
Non Operating Revenue Margin	.100	.063	.135	.007	.112
Return On Assets	.093	.072	.080	.131	.116
Return On Equity	.131	.105	.110	.187	.157
Markup	2.178	2.261	2.348	2.099	1.857
Deductible	.475	.497	.503	.435	.386
Markup Adjustment for Deductible	1.151	1.143	1.172	1.190	1.150
Reported Income Index	(3.712)	(65.363)	3.832	3.505	1.171
Asset Efficiency					
Total Asset Turnover	1.190	1.120	1.143	1.213	1.265
Fixed Asset Turnover	2.797	2.859	2.966	3.484	4.136
Average Age Plant Depreciation Only	9.099	11.035	12.361	12.733	14.175
Other Financial Ratios					
Total Operating Expense Growth	.074	(.021)	(.009)	.119	.159
Total Operating Revenue Growth	.027	(.032)	(.008)	.176	.128
Realized Gains Divided by Non-Operating Revenue	†	+	†	+	+
Realized Gains Divided by Net Income	†	+	+	+	+
Long Term Debt to Equity	.137	.142	.137	.123	.096
- • •					

Waldo County General Hospital Belfast, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	11,738,846 1,581,014 434,806 5,395,149 +	14,732,549 6,189,161 155,634 4,741,366 +	10,654,085 3,098,894 152,653 4,811,411	17,636,125 8,299,255 153,534 6,696,824 +	13,058,125 3,940,965 152,947 5,639,738
Third Party Settlements Receivable Other Accounts Receivable Inventory	2,147,016 † 1,641,344	1,138,986 + 1,779,735	+ + 1,876,650	+ + 2,005,526	+ + 2,380,723
Other Current Assets Total Non-Current Assets	539,517 43,450,761	727,667 43,453,262	714,477 58,524,793	480,986 60,605,835	943,752 75,733,703
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	+ 15,950,027 +	+ 20,291,589 + +	31,115,700 †	† 35,864,555 †	+ 43,254,462 +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	т 5,111,631 47,117,841 24,728,738 22,389,103	⊤ 1,057,611 50,616,792 28,512,730 22,104,062	⊤ 4,038,138 54,765,521 31,394,566 23,370,955	⊤ 2,863,905 56,090,791 34,213,416 21,877,375	т 7,741,335 61,779,328 37,041,422 24,737,906
Total Unrestricted Assets	55,189,607	58,185,811	69,178,878	78,241,960	88,791,828
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,947,631 234,010 5,713,621 + + +	7,376,601 517,262 6,495,549 + 363,790 +	12,905,346 530,658 6,688,030 5,285,103 401,555 †	14,211,379 555,918 6,881,754 5,901,459 872,248 †	14,564,695 406,098 6,884,089 6,567,121 707,387 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	7,493,380 7,493,380 † † † † †	7,622,621 7,622,621 + + + + + + +	7,727,885 7,097,885 + + + + 630,000	7,857,889 6,547,889 + + + + 1,310,000	9,580,416 6,501,723 + + + + 3,078,693
Fund Balance Unrestricted	41,748,596	43,186,589	48,545,647	56,172,692	64,646,717
Total Liabilities & Equity	55,189,607	58,185,811	69,178,878	78,241,960	88,791,828
Total Restricted Assets Cash and Investments Receivables Other Assets	15,354,258 15,350,248 4,010 †	12,827,739 12,823,017 4,722 †	13,294,276 13,294,276 † †	12,658,626 12,658,626 † †	16,186,429 16,186,429 † †
Total Restricted Liabilities and Equity	15,354,258	12,827,739	13,294,276	12,658,626	16,186,429
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	15,354,258 † 1,663,290 13,690,968	12,827,739 † 1,418,917 11,408,822	13,294,276 † 1,546,298 11,747,978	12,658,626 † 1,456,389 11,202,237	16,186,429 † 1,599,224 14,587,205

Waldo County General Hospital Belfast, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	80,975,987 24,115,287 56,860,700 1,011,170 2,081,830	87,524,086 20,810,267 66,713,819 1,741,337 3,040,861	96,484,694 22,789,903 73,694,791 2,782,100 3,245,250	111,301,961 27,675,893 83,626,068 3,314,381 4,033,375	112,910,211 25,618,253 87,291,958 3,944,129 4,341,000
Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	25,242,836 (400,000) 53,040,151 1,792,726	26,460,473 (2,400,000) 58,681,415 1,470,212	31,296,449 (2,200,000) 61,360,895 1,299,096	37,409,569 (4,700,000) 71,244,636 1,268,567	37,289,859 (600,000) 67,935,223 2,338,191
Total Operating Revenue	54,832,877	60,151,627	62,659,991	72,513,203	70,273,414
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	53,472,054 2,470,699 417,837 * * * * * 50,583,518	57,925,822 2,985,047 461,189 * * * * * * *	59,180,386 3,068,923 364,265 40,880 40,880 † 37,119,636 18,586,682	64,963,652 3,147,893 403,887 43,248 43,248 † 40,522,756 20,845,868	66,139,205 3,096,520 331,866 61,178 61,178 † 41,660,166 20,989,475
Net Operating Income	1,360,823	2,225,805	3,479,605	7,549,551	4,134,209
Total Non-operating Revenue	1,979,266	911,237	2,324,481	1,018,974	5,227,390
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,845,354 1,121,379 723,975 + 10,848 + 123,064	949,348 985,278 (35,930) + (129,493) + 91,382	2,209,416 1,084,667 1,124,749 + 12,446 + 102,619	792,955 1,283,936 (490,981) + 93,830 + 132,189	5,279,973 1,253,487 4,026,486 + (157,879) + 105,296
Excess of Revenue over Expenses	3,340,089	3,137,042	5,804,086	8,568,525	9,361,599
Extraordinary Gains/Losses	+	†	†	†	+
Total Surplus/Deficit	3,340,089	3,137,042	5,804,086	8,568,525	9,361,599
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates	(2,177,319) 149,152 (1,844,216) † (3,822,344)	1,901,645 60,460 145,560 † (1,285,857)	5,359,058 2,000 † (535,494)	7,627,045 † † † (941,480)	8,474,025 † † † (887,574)
Mergers Consolidations with Support	(3,822,377) †	(1,203,037)	(דפד,כככ) † +	(007,170) †	(007,574) +
Other Changes	т †	(155,560)	⊤ 88,466	т †	T †

* New Data Element in FY 2010

Waldo County General Hospital Belfast, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.655	4.748	3.237	3.765	3.866
Current Ratio without Board Designated and Undesignated Investments	1.974	1.997	.826	1.241	.897
Days in Accounts Receivable	37.127	29.491	28.620	34.309	30.301
Acid Test	.339	.860	.252	.595	.281
Days Cash on Hand, Current	14.427	42.152	21.151	49.911	23.703
Days Cash on Hand, Incl Board Designated & Undesignated Investments	128.576	176.959	223.556	261.678	274.134
Average Payment Period, Accounts Payable and Accrued Expenses	40.891	43.153	43.505	40.634	39.857
Average Payment Period, Current Liabilities	42.565	49.007	83.948	83.913	84.326
Capital Structure					
Equity Financing Ratio	.756	.742	.702	.718	.728
Fixed Asset Financing	.335	.345	.304	.299	.263
Cash Flow Divided by Total Debt	.432	.408	.430	.531	.516
Cash Flow Divided by Total Debt with Operating Income Only	.285	.347	.317	.485	.299
Debt Service Coverage Total	6.687	9.470	10.479	12.969	14.407
Debt Service Coverage Total with Operating Income Only	4.562	8.159	7.842	11.879	8.519
Profitablility					
Total Margin	.059	.051	.089	.117	.124
Operating Margin	.025	.037	.056	.104	.059
Non Operating Revenue Margin	.593	.290	.400	.119	.558
Return On Assets	.061	.054	.084	.110	.105
Return On Equity	.080	.073	.120	.153	.145
Markup	1.548	1.536	1.652	1.733	1.743
Deductible	.312	.302	.324	.336	.330
Markup Adjustment for Deductible	1.076	1.080	1.123	1.157	1.179
Reported Income Index	(1.644)	2.182	1.083	1.123	1.105
Asset Efficiency					
Total Asset Turnover	1.029	1.049	.939	.940	.850
Fixed Asset Turnover	2.449	2.721	2.681	3.315	2.841
Average Age Plant Depreciation Only	10.009	9.552	10.230	10.869	11.962
Other Financial Ratios					
Total Operating Expense Growth	.202	.083	.022	.098	.018
Total Operating Revenue Growth	.182	.097	.042	.157	(.031)
Realized Gains Divided by Non-Operating Revenue	.366	(.039)	.484	(.482)	.770
Realized Gains Divided by Net Income	.217	(.011)	.194	(.057)	.430
Long Term Debt to Equity	.179	.177	.146	.117	.101

York Hospital York, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	22,436,690 258,465 2,203,987 14,539,166	23,960,642 2,023,381 3,046,139 12,596,241	26,579,729 3,459,189 1,878,990 16,189,290	30,529,151 5,732,030 1,823,447 18,036,395	27,665,409 871,178 1,733,219 20,018,973
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	+ 985,749 3,570,052 879,271	1,537,497 683,418 3,398,312 675,654	+ 549,425 3,639,243 863,592	276,801 3,503,742 1,156,736	+ 260,513 3,748,911 1,032,615
Total Non-Current Assets	68,817,290	65,325,997	71,520,759	76,985,509	80,851,580
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	† 21,663,924 † +	19,470,021 + +	+ 22,009,013 + +	+ 26,837,417 + +	† 24,706,146 † +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	6,494,493 84,869,975 44,211,102 40,658,873	5,031,494 90,357,740 49,533,258 40,824,482	5,577,051 98,337,016 54,402,321 43,934,695	4,178,286 102,537,548 56,567,742 45,969,806	5,303,201 112,630,275 61,788,042 50,842,233
Total Unrestricted Assets	91,253,980	89,286,639	98,100,488	107,514,660	108,516,989
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	16,260,153 1,419,001 13,162,569 1,678,583 †	14,645,748 1,538,001 13,107,747 † †	15,536,468 936,000 13,173,533 1,426,935 † †	18,195,350 1,487,000 14,833,491 1,874,859 † †	21,342,314 1,460,000 15,782,849 4,099,465 + +
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	29,648,854 19,785,517 + + + 9,082,577 780,760	30,380,212 20,766,819 + + * 8,936,327 677,066	32,633,599 20,909,976 † † 10,952,211 771,412	27,132,857 19,365,604 + + + 6,841,260 925,993	28,976,269 17,877,565 + + 10,211,032 887,672
Fund Balance Unrestricted	45,344,973	44,260,679	49,930,421	62,186,453	58,198,406
Total Liabilities & Equity	91,253,980	89,286,639	98,100,488	107,514,660	108,516,989
Total Restricted Assets Cash and Investments Receivables Other Assets	7,623,514 7,623,514 † †	7,846,127 7,846,127 † †	8,484,005 8,484,005 † †	9,160,794 9,160,794 † †	8,569,801 8,569,801 † †
Total Restricted Liabilities and Equity	7,623,514	7,846,127	8,484,005	9,160,794	8,569,801
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	7,623,514 †	7,846,127 †	8,484,005 †	9,160,794 †	8,569,801 †
Permanently Restricted Net Assets	5,189,899 2,433,615	5,726,621 2,119,506	6,201,608 2,282,397	6,531,687 2,629,107	5,951,564 2,618,237

York Hospital York, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	240,425,574 78,794,791 161,630,783 4,944,245 4,834,751 106,033,416 (850,000) 125,463,162 2,742,491	263,009,850 78,149,565 184,860,285 5,384,387 5,828,504 119,875,886 † 131,921,073 2,697,418	282,139,284 86,577,348 195,561,936 4,905,168 6,331,654 132,754,897 † 138,147,565 2,802,807	303,664,055 88,234,107 215,429,948 6,169,914 6,288,303 144,397,690 † 146,808,148 2,768,390	328,015,064 87,831,897 240,183,167 6,124,347 7,171,710 163,602,256 † 151,116,751 3,004,073
Total Operating Revenue	128,205,653	134,618,491	140,950,372	149,576,538	154,120,824
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	128,502,138 5,606,740 1,044,875 * * * * * 121,850,523	132,319,279 5,461,446 1,068,038 * * * * 125,789,795	136,999,629 5,287,866 1,009,331 490,000 51,074 438,926 80,752,435 49,459,997	146,761,560 5,485,695 896,608 693,001 59,816 633,185 84,315,411 55,370,845	155,761,918 5,534,301 859,231 658,000 62,453 595,547 89,164,185 59,546,201
Net Operating Income	(296,485)	2,299,212	3,950,743	2,814,978	(1,641,094)
Total Non-operating Revenue	(1,347,727)	(3,608,329)	2,456,613	4,452,312	278,816
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	(720,250) 670,573 (1,390,823) † † (1,032,644) 405,167	(3,071,538) 330,447 (3,401,985) + + (772,271) 235,480	2,313,861 452,018 1,861,843 + + (99,323) 242,075	4,275,847 172,273 4,103,574 + + (13,082) 189,547	(228,630) 82,170 (310,800) + + (67,968) 575,414
Excess of Revenue over Expenses	(1,644,212)	(1,309,117)	6,407,356	7,267,290	(1,362,278)
Extraordinary Gains/Losses	Ť	+	t	t	†
Total Surplus/Deficit	(1,644,212)	(1,309,117)	6,407,356	7,267,290	(1,362,278)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(4,627,210) 510,000 (1,079,632) (2,413,366) † † † †	(1,084,294) 517,887 + (293,064) + + + + + +	5,669,742 733,611 + (1,471,225) + + + + + +	12,256,032 895,272 + 4,093,470 + + + + +	(3,988,047) 821,062 (3,446,831) † † † †

* New Data Element in FY 2010

York Hospital York, Me.	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments	2,712	2.965	3.127	3.153	2.454
Current Ratio with board Designated and Undesignated Investments	1.380	1.636	1.711	1.678	1.296
Days in Accounts Receivable	42.298	34.851	42.774	44.843	48.353
Acid Test	.151	.346	.344	.415	.122
Days Cash on Hand, Current	7.313	14.586	14.793	19.520	6.328
Days Cash on Hand, Incl Board Designated & Undesignated Investments	71.655	70.606	75.785	88.857	66.355
Average Payment Period, Accounts Payable and Accrued Expenses	39.093	37.714	36.507	38.324	38.347
Average Payment Period, Current Liabilities	48.293	42.139	43.055	47.009	51.854
Capital Structure					
Equity Financing Ratio	.497	.496	.509	.578	.536
Fixed Asset Financing	.487	.509	.476	.421	.352
Cash Flow Divided by Total Debt	.086	.092	.243	.281	.083
Cash Flow Divided by Total Debt with Operating Income Only	.116	.172	.192	.183	.077
Debt Service Coverage Total	2.141	2.099	4.987	7.448	2.144
Debt Service Coverage Total with Operating Income Only	2.717	3.550	4.023	5.019	2.026
Profitablility					
Total Margin	(.013)	(.010)	.045	.047	(.009)
Operating Margin	(.002)	.017	.028	.019	(.011)
Non Operating Revenue Margin	.820	2.756	.383	.613	(.205)
Return On Assets	(.018)	(.015)	.065	.068	(.013)
Return On Equity	(.036)	(.030)	.128	.117	(.023)
Markup	1.892	2.008	2.080	2.088	2.125
Deductible Markup Adjustment for Deductible	.441 1.067	.456 1.102	.471	.476	.499
Reported Income Index	.355	1.102	1.111	1.104	1.075
•		1.207	1.130	.593	.342
Asset Efficiency	1 200	1 467	1 462	1 422	1 400
Total Asset Turnover Fixed Asset Turnover	1.390 3.153	1.467 3.297	1.462	1.433	1.423
Average Age Plant Depreciation Only	7.885	9.070	3.208	3.254	3.031
	7.865	9.070	10.288	10.312	11.165
Other Financial Ratios	216	030			
Total Operating Expense Growth	.216	.030	.035	.071	.061
Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue	.193 1.032	.050 .943	.047	.061	.030
Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income	.846	2.599	.758	.922	(1.115)
Long Term Debt to Equity	.436	.469	.291 .419	.565 .311	.228 .307
Long real Debt to Equity	50	. 109	.419	.511	.307