

Maine Health Data Organization Hospital Financial Information Part I

2007 – 2011 Select Financial Information by Data Element/Ratio

Comprised of tables for select data elements and ratios containing all of Maine's 39 non-governmental hospitals arrayed by hospital peer groups as determined by the Maine Hospital Association (MHA). The peer groups are based upon bed size, revenue, critical access designation (CAH), and specialty. When data are available, the tables include a comparison of the Maine (ME), Northeast, and U.S. median as reported from the 2013 INGENIX, "Almanac of Hospital and Financial & Operating Indicators", publication. The Northeast comparison includes the states of Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, and Vermont.

Note: In FY2011, Stephens Memorial Hospital moved from Peer Group D to E.

Maine Hospital Designation

August 31, 2011

Hospital Name	Peer Group
Acadia Hospital Corporation	F
Aroostook Medical Center, The (TAMC)	B
Blue Hill Memorial Hospital	E
Bridgton Hospital	E
Calais Regional Hospital	E
Cary Medical Center	C
Central Maine Medical Center	A
Charles A. Dean Memorial Hospital	E
Down East Community Hospital	E
Eastern Maine Medical Center	A
Franklin Memorial Hospital	C
Henrietta D. Goodall Hospital	C
Houlton Regional Hospital	E
Inland Hospital	D
Maine Coast Memorial Hospital	C
Maine Medical Center	A
MaineGeneral Medical Center	A
Mayo Regional Hospital	E
Mercy Hospital	B
Mid Coast Hospital	B
Miles Memorial Hospital	D
Millinocket Regional Hospital	E
Mount Desert Island Hospital	E
New England Rehabilitation Hospital	G
Northern Maine Medical Center	D
Parkview Adventist Medical Center	D
Penobscot Bay Medical Center	B
Penobscot Valley Hospital	E
Redington-Fairview General Hospital	E
Rumford Community Hospital	E
Sebasticook Valley Hospital	E
Southern Maine Medical Center	B
Spring Harbor Hospital	F
St. Andrews Hospital	E
St. Joseph Hospital	B
St. Mary's Regional Medical Center	B
Stephens Memorial Hospital*	E
Waldo County General Hospital	E
York Hospital	B

* In FY2011, Stephens Memorial Hospital moved from Peer Group D to E.

Profitability Ratios

Provides information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:

- Operating Margin
- Non-operating Revenue Margin
- Total Margin
- Return on Equity
- Net Operating Income (Operating Surplus or Loss)
- Total Surplus/Deficit (Total Surplus or Loss)

Operating Margin

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	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	1.92%	1.74%	2.43%	3.28%	3.71%
Central Maine Medical Center	1.18%	0.17%	1.39%	(1.56%)	(2.97%)
Eastern Maine Medical Center	0.99%	3.30%	2.33%	1.64%	2.58%
MaineGeneral Medical Center	2.67%	(2.35%)	2.53%	4.92%	4.84%
Maine Medical Center	7.94%	6.48%	7.34%	6.25%	5.95%
Peer Group B Median -- 8 Hospitals	1.19%	(0.06%)	1.49%	1.43%	2.30%
Aroostook Medical Center, The (TAMC)	0.39%	(1.19%)	0.93%	(0.04%)	3.11%
Mercy Hospital	2.13%	(0.34%)	(2.91%)	(9.20%)	(9.07%)
Mid Coast Hospital	4.07%	1.02%	3.09%	2.18%	4.39%
Penobscot Bay Medical Center	(0.21%)	0.34%	(0.05%)	(3.29%)	0.33%
Southern Maine Medical Center	0.75%	0.11%	1.27%	0.68%	1.89%
St Joseph Hospital	(0.99%)	(1.01%)	4.99%	5.90%	9.05%
St Mary's Regional Medical Center	7.04%	3.93%	5.10%	4.57%	2.71%
York Hospital	1.62%	(0.23%)	1.71%	2.80%	1.88%
Peer Group C Median -- 4 Hospitals	1.94%	3.15%	0.14%	0.31%	3.63%
Cary Medical Center	(0.94%)	2.54%	(1.83%)	0.12%	8.16%
Franklin Memorial Hospital	3.87%	4.78%	2.11%	2.98%	1.82%
Henrietta D. Goodall Hospital	0.02%	(2.89%)	(9.82%)	0.51%	1.11%
Maine Coast Memorial Hospital	3.92%	3.76%	3.57%	(1.83%)	5.45%
Peer Group D Median -- 5 Hospitals	2.37%	1.61%	(0.37%)	1.27%	3.11%
Inland Hospital	2.37%	3.06%	3.61%	1.27%	3.88%
Miles Memorial Hospital	(1.13%)	1.61%	(0.37%)	1.57%	4.29%
Northern Maine Medical Center	3.60%	(0.88%)	(3.84%)	(6.28%)	(0.37%)
Parkview Adventist Medical Center	(22.70%)	(13.57%)	(6.61%)	(2.69%)	2.34%
Stephens Memorial Hospital**	11.14%	7.06%	6.07%	6.11%	†
Peer Group E Median -- 16 Critical Access Hospitals	3.39%	1.88%	2.08%	0.09%	1.99%
Blue Hill Memorial Hospital	(7.40%)	(4.97%)	(14.98%)	8.68%	2.34%
Bridgton Hospital	4.35%	6.60%	7.24%	7.41%	15.82%
Calais Regional Hospital	(2.81%)	0.60%	(1.38%)	(5.23%)	(2.21%)
Charles A. Dean Memorial Hospital	(0.47%)	0.10%	(3.85%)	(2.89%)	10.44%
Down East Community Hospital	8.34%	7.39%	(1.94%)	(1.81%)	(2.23%)
Houlton Regional Hospital	3.77%	7.54%	2.08%	(0.32%)	(0.42%)
Mayo Regional Hospital	5.85%	4.25%	5.57%	0.25%	1.13%
Millinocket Regional Hospital	3.39%	1.49%	2.60%	2.88%	1.72%
Mount Desert Island Hospital	0.42%	(6.23%)	(0.93%)	(2.41%)	(1.52%)
Penobscot Valley Hospital	2.25%	(0.85%)	0.26%	0.09%	1.59%
Redington-Fairview General Hospital	7.10%	5.31%	5.23%	1.70%	(0.98%)
Rumford Community Hospital	7.95%	1.88%	4.18%	(3.71%)	11.97%
St Andrews Hospital	1.33%	(3.55%)	(5.89%)	(0.22%)	2.26%
Sebasticook Valley Hospital	2.99%	8.45%	5.14%	4.27%	3.42%
Stephens Memorial Hospital**	†	†	†	†	10.70%
Waldo County General Hospital	4.13%	2.48%	3.70%	5.55%	10.41%
Peer Group F Median -- 2 Private Psychiatric Hospitals	7.30%	2.50%	2.13%	1.94%	3.01%
Acadia Hospital Corporation	12.68%	2.87%	3.04%	2.90%	4.33%
Spring Harbor Hospital	1.92%	2.14%	1.22%	0.98%	1.69%
Peer Group G Median -- 1 Rehabilitation Hospital	17.23%	17.70%	11.62%	20.39%	22.80%
New England Rehabilitation Hospital	17.23%	17.70%	11.62%	20.39%	22.80%
All Maine Hospitals Median	2.37%	1.61%	2.08%	0.98%	2.34%
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Non-Operating Revenue Margin

Maine Health Data Organization

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	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	35%	20%	16%	19%	15%
Central Maine Medical Center	27%	68%	11%	(3%)	6%
Eastern Maine Medical Center	38%	16%	(30%)	35%	12%
MaineGeneral Medical Center	54%	(77%)	338%	22%	19%
Maine Medical Center	32%	24%	22%	16%	23%
Peer Group B Median -- 8 Hospitals	54%	83%	73%	26%	10%
Aroostook Medical Center, The (TAMC)	55%	(84%)	19%	122%	12%
Mercy Hospital	52%	95%	176%	(4%)	6%
Mid Coast Hospital	43%	69%	26%	28%	22%
Penobscot Bay Medical Center	113%	84%	106%	(46%)	81%
Southern Maine Medical Center	87%	87%	142%	63%	(13%)
St Joseph Hospital	182%	(1688%)	5%	13%	8%
St Mary's Regional Medical Center	13%	1724%	40%	23%	(104%)
York Hospital	52%	82%	276%	38%	61%
Peer Group C Median -- 4 Hospitals	84%	20%	1%	(87%)	(13%)
Cary Medical Center	775%	10%	(9%)	38%	5%
Franklin Memorial Hospital	32%	23%	7%	10%	(31%)
Henrietta D. Goodall Hospital	100%	18%	32%	(183%)	(707%)
Maine Coast Memorial Hospital	67%	22%	(5%)	(270%)	11%
Peer Group D Median -- 5 Hospitals	15%	10%	(15%)	14%	33%
Inland Hospital	19%	12%	(15%)	28%	16%
Miles Memorial Hospital	(4748%)	45%	78%	37%	15%
Northern Maine Medical Center	15%	(111%)	(87%)	2%	347%
Parkview Adventist Medical Center	(2%)	(18%)	(21%)	(7%)	50%
Stephens Memorial Hospital**	23%	10%	6%	14%	†
Peer Group E Median -- 16 Critical Access Hospitals	24%	9%	3%	22%	17%
Blue Hill Memorial Hospital	(27%)	(32%)	8%	0%	25%
Bridgton Hospital	36%	9%	(4%)	9%	4%
Calais Regional Hospital	(8%)	32%	(46%)	(11%)	(9%)
Charles A. Dean Memorial Hospital	682%	71%	3%	(9%)	18%
Down East Community Hospital	12%	5%	(4%)	(68%)	(31%)
Houlton Regional Hospital	(389%)	(40%)	450%	69%	187%
Mayo Regional Hospital	24%	1%	16%	82%	(12%)
Millinocket Regional Hospital	40%	58%	(84%)	22%	31%
Mount Desert Island Hospital	89%	(373%)	5237%	9858%	329%
Penobscot Valley Hospital	10%	13%	(83%)	47%	16%
Redington-Fairview General Hospital	39%	41%	38%	32%	239%
Rumford Community Hospital	20%	18%	(5%)	(19%)	3%
St Andrews Hospital	75%	(39%)	(36%)	110%	51%
Sebasticook Valley Hospital	18%	6%	4%	15%	21%
Stephens Memorial Hospital**	†	†	†	†	1%
Waldo County General Hospital	52%	59%	29%	40%	12%
Peer Group F Median -- 2 Private Psychiatric Hospitals	32%	9%	15%	14%	12%
Acadia Hospital Corporation	6%	15%	24%	3%	15%
Spring Harbor Hospital	57%	3%	6%	25%	9%
Peer Group G Median -- 1 Rehabilitation Hospital	6%	3%	0%	0%	0%
New England Rehabilitation Hospital	6%	3%	0%	0%	0%
All Maine Hospitals Median	36%	15%	7%	16%	12%
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Margin

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	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	3.63%	2.22%	1.68%	4.37%	4.41%
Central Maine Medical Center	1.60%	0.53%	1.56%	(1.51%)	(3.18%)
Eastern Maine Medical Center	1.59%	3.90%	1.80%	2.51%	2.91%
MaineGeneral Medical Center	5.67%	(1.32%)	(1.11%)	6.23%	5.92%
Maine Medical Center	11.25%	8.34%	9.19%	7.33%	7.61%
Peer Group B Median -- 8 Hospitals	3.84%	(0.15%)	2.36%	2.40%	2.61%
Aroostook Medical Center, The (TAMC)	0.88%	(0.64%)	1.14%	0.21%	3.53%
Mercy Hospital	4.35%	(8.05%)	3.57%	(8.83%)	(9.70%)
Mid Coast Hospital	6.90%	3.25%	4.10%	2.99%	5.55%
Penobscot Bay Medical Center	1.60%	2.02%	0.92%	(2.23%)	1.69%
Southern Maine Medical Center	5.54%	0.84%	(3.12%)	1.81%	1.67%
St Joseph Hospital	1.19%	(0.06%)	5.25%	6.69%	9.73%
St Mary's Regional Medical Center	7.99%	(0.25%)	8.25%	5.88%	1.34%
York Hospital	3.34%	(1.30%)	(1.00%)	4.47%	4.72%
Peer Group C Median -- 4 Hospitals	7.23%	3.79%	0.30%	0.18%	3.72%
Cary Medical Center	0.14%	2.82%	(1.67%)	0.19%	8.57%
Franklin Memorial Hospital	5.58%	6.11%	2.27%	3.30%	1.39%
Henrietta D. Goodall Hospital	8.87%	(3.53%)	(15.19%)	0.18%	0.14%
Maine Coast Memorial Hospital	11.10%	4.77%	3.40%	(0.49%)	6.05%
Peer Group D Median -- 5 Hospitals	2.93%	2.91%	(1.70%)	1.77%	4.57%
Inland Hospital	2.93%	3.46%	3.15%	1.77%	4.60%
Miles Memorial Hospital	(0.02%)	2.91%	(1.70%)	2.46%	4.99%
Northern Maine Medical Center	4.22%	(0.41%)	(2.02%)	(6.40%)	0.15%
Parkview Adventist Medical Center	(22.18%)	(11.29%)	(5.41%)	(2.50%)	4.54%
Stephens Memorial Hospital**	14.04%	7.78%	6.45%	7.00%	†
Peer Group E Median -- 16 Critical Access Hospitals	5.11%	3.49%	0.14%	1.36%	2.79%
Blue Hill Memorial Hospital	(5.75%)	(3.72%)	(16.53%)	8.71%	3.11%
Bridgton Hospital	6.63%	7.18%	7.01%	8.10%	16.40%
Calais Regional Hospital	(2.60%)	0.87%	(0.94%)	(4.70%)	(2.02%)
Charles A. Dean Memorial Hospital	0.08%	0.36%	(3.96%)	(2.65%)	12.46%
Down East Community Hospital	9.39%	7.75%	(1.86%)	(1.07%)	(1.69%)
Houlton Regional Hospital	0.79%	5.50%	(0.61%)	(1.04%)	0.48%
Mayo Regional Hospital	7.59%	4.30%	6.56%	1.36%	1.01%
Millinocket Regional Hospital	5.56%	3.49%	1.44%	3.64%	2.46%
Mount Desert Island Hospital	3.55%	(1.26%)	0.02%	0.02%	0.65%
Penobscot Valley Hospital	2.51%	(0.98%)	0.14%	0.17%	1.88%
Redington-Fairview General Hospital	11.12%	8.74%	8.11%	2.48%	0.69%
Rumford Community Hospital	9.71%	2.27%	4.00%	(3.09%)	12.27%
St Andrews Hospital	5.11%	(2.52%)	(4.28%)	2.21%	4.54%
Sebasticook Valley Hospital	3.63%	8.96%	5.36%	4.97%	4.31%
Stephens Memorial Hospital**	†	†	†	†	10.77%
Waldo County General Hospital	8.27%	5.88%	5.14%	8.93%	11.65%
Peer Group F Median -- 2 Private Psychiatric Hospitals	8.87%	2.77%	2.64%	2.15%	3.47%
Acadia Hospital Corporation	13.36%	3.34%	3.98%	3.00%	5.07%
Spring Harbor Hospital	4.37%	2.20%	1.30%	1.29%	1.86%
Peer Group G Median -- 1 Rehabilitation Hospital	18.06%	18.13%	11.65%	20.41%	22.81%
New England Rehabilitation Hospital	18.06%	18.13%	11.65%	20.41%	22.81%
All Maine Hospitals Median	4.37%	2.27%	1.44%	1.81%	3.53%
* Northeast Median	2.90%	1.00%	1.50%	2.10%	2.50%
* U.S. Median	4.20%	2.30%	2.70%	3.40%	3.40%

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Return on Equity

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	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	6.24%	5.90%	5.00%	8.76%	8.88%
Central Maine Medical Center	4.69%	1.61%	5.01%	(5.93%)	(13.56%)
Eastern Maine Medical Center	3.72%	10.64%	4.99%	6.77%	7.85%
MaineGeneral Medical Center	7.78%	(1.99%)	(1.93%)	11.50%	9.90%
Maine Medical Center	12.74%	10.18%	13.90%	10.76%	13.29%
Peer Group B Median -- 8 Hospitals	7.43%	(0.37%)	4.91%	3.98%	6.25%
Aroostook Medical Center, The (TAMC)	2.69%	(1.96%)	3.40%	0.62%	9.94%
Mercy Hospital	7.56%	(14.69%)	7.10%	(18.43%)	(27.37%)
Mid Coast Hospital	10.07%	5.04%	6.42%	4.51%	8.35%
Penobscot Bay Medical Center	3.41%	4.44%	2.23%	(5.62%)	4.14%
Southern Maine Medical Center	9.10%	1.24%	(5.80%)	3.45%	3.22%
St Joseph Hospital	3.21%	(0.27%)	22.79%	27.89%	47.12%
St Mary's Regional Medical Center	15.54%	(0.46%)	13.84%	9.24%	2.20%
York Hospital	7.30%	(3.63%)	(2.96%)	12.83%	11.69%
Peer Group C Median -- 4 Hospitals	10.79%	10.29%	0.02%	0.46%	7.43%
Cary Medical Center	0.43%	8.75%	(5.13%)	0.56%	22.94%
Franklin Memorial Hospital	9.09%	14.92%	5.18%	7.21%	3.05%
Henrietta D. Goodall Hospital	12.49%	(4.93%)	(27.95%)	0.37%	0.29%
Maine Coast Memorial Hospital	30.38%	11.82%	8.40%	(1.01%)	11.80%
Peer Group D Median -- 5 Hospitals	8.41%	10.80%	9.60%	5.28%	11.32%
Inland Hospital	8.41%	10.80%	9.60%	5.28%	13.76%
Miles Memorial Hospital	(0.07%)	8.63%	(4.96%)	4.78%	8.87%
Northern Maine Medical Center	11.04%	(1.05%)	(4.99%)	(18.88%)	0.46%
Parkview Adventist Medical Center	(850.23%)	131.37%	40.87%	106.23%	168733.44%
Stephens Memorial Hospital**	22.81%	13.09%	10.49%	11.03%	†
Peer Group E Median -- 16 Critical Access Hospitals	9.63%	7.12%	0.83%	2.05%	6.01%
Blue Hill Memorial Hospital	(7.56%)	(5.92%)	(32.89%)	17.42%	5.64%
Bridgton Hospital	14.48%	14.77%	13.39%	14.47%	24.73%
Calais Regional Hospital	(7.60%)	2.66%	(2.91%)	(17.74%)	(10.09%)
Charles A. Dean Memorial Hospital	0.90%	5.49%	(57.35%)	(40.42%)	63.80%
Down East Community Hospital	21.48%	17.79%	(4.41%)	(2.82%)	(5.64%)
Houlton Regional Hospital	4.36%	27.51%	(3.09%)	(5.51%)	2.74%
Mayo Regional Hospital	12.91%	7.12%	10.68%	2.05%	1.61%
Millinocket Regional Hospital	11.79%	7.42%	3.20%	7.58%	4.59%
Mount Desert Island Hospital	9.63%	(3.22%)	0.05%	0.07%	2.00%
Penobscot Valley Hospital	13.25%	(5.75%)	0.83%	1.02%	10.86%
Redington-Fairview General Hospital	11.99%	10.13%	10.50%	3.21%	0.81%
Rumford Community Hospital	21.80%	5.01%	8.83%	(7.30%)	24.67%
St Andrews Hospital	7.93%	(4.01%)	(6.78%)	3.46%	6.39%
Sebasticook Valley Hospital	9.22%	22.05%	11.68%	9.78%	8.28%
Stephens Memorial Hospital**	†	†	†	†	18.72%
Waldo County General Hospital	9.16%	8.00%	7.26%	11.96%	15.25%
Peer Group F Median -- 2 Private Psychiatric Hospitals	50.90%	16.16%	26.49%	15.43%	20.22%
Acadia Hospital Corporation	83.35%	23.26%	47.97%	25.62%	33.39%
Spring Harbor Hospital	18.44%	9.05%	5.01%	5.25%	7.04%
Peer Group G Median -- 1 Rehabilitation Hospital	51.65%	81.68%	83.47%	118.44%	113.95%
New England Rehabilitation Hospital	51.65%	81.68%	83.47%	118.44%	113.95%
All Maine Hospitals Median	9.16%	7.12%	5.01%	4.51%	8.28%
* Northeast Median	6.60%	2.10%	4.30%	4.60%	5.50%
* U.S. Median	8.30%	4.60%	5.50%	6.20%	6.40%

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Net Operating Income (Operating Surplus/Loss)

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 6,098,046	\$ 8,770,170	\$ 10,136,706	\$ 12,504,556	\$ 16,008,888
Central Maine Medical Center	\$ 2,775,528	\$ 432,962	\$ 3,884,580	\$ (4,719,269)	\$ (8,632,528)
Eastern Maine Medical Center	\$ 4,748,240	\$ 17,107,378	\$ 12,657,859	\$ 9,185,814	\$ 14,711,174
MaineGeneral Medical Center	\$ 7,447,852	\$ (6,835,219)	\$ 7,615,552	\$ 15,823,297	\$ 17,306,601
Maine Medical Center	\$ 46,578,000	\$ 40,740,000	\$ 50,754,000	\$ 45,012,000	\$ 49,442,185
Peer Group B Median -- 8 Hospitals	\$ 1,242,194	\$ (92,846)	\$ 1,992,416	\$ 1,656,075	\$ 3,070,499
Aroostook Medical Center, The (TAMC)	\$ 366,892	\$ (1,114,265)	\$ 903,690	\$ (43,154)	\$ 3,115,326
Mercy Hospital	\$ 3,363,322	\$ (587,000)	\$ (5,397,000)	\$ (16,108,000)	\$ (17,208,000)
Mid Coast Hospital	\$ 3,583,368	\$ 962,233	\$ 3,176,457	\$ 2,286,056	\$ 5,025,315
Penobscot Bay Medical Center	\$ (196,859)	\$ 348,094	\$ (60,484)	\$ (3,725,708)	\$ 382,593
Southern Maine Medical Center	\$ 740,010	\$ 110,794	\$ 1,685,619	\$ 1,026,094	\$ 3,025,672
St Joseph Hospital	\$ (802,283)	\$ (854,526)	\$ 4,397,457	\$ 5,134,186	\$ 8,195,466
St Mary's Regional Medical Center	\$ 8,749,581	\$ 4,839,000	\$ 6,383,000	\$ 6,145,000	\$ 4,067,000
York Hospital	\$ 1,744,378	\$ (296,485)	\$ 2,299,212	\$ 3,950,743	\$ 2,814,978
Peer Group C Median -- 4 Hospitals	\$ 1,351,253	\$ 2,057,932	\$ 442,863	\$ 217,171	\$ 2,752,587
Cary Medical Center	\$ (394,135)	\$ 1,178,469	\$ (791,523)	\$ 49,314	\$ 3,956,063
Franklin Memorial Hospital	\$ 2,691,721	\$ 3,658,425	\$ 1,677,248	\$ 2,439,324	\$ 1,549,111
Henrietta D. Goodall Hospital	\$ 10,785	\$ (1,885,941)	\$ (6,679,649)	\$ 385,028	\$ 900,512
Maine Coast Memorial Hospital	\$ 2,781,020	\$ 2,937,394	\$ 3,022,216	\$ (1,423,347)	\$ 4,667,475
Peer Group D Median -- 5 Hospitals	\$ 968,367	\$ 822,071	\$ (181,313)	\$ 766,472	\$ 1,583,251
Inland Hospital	\$ 968,367	\$ 1,456,124	\$ 1,999,409	\$ 766,472	\$ 2,620,141
Miles Memorial Hospital	\$ (544,375)	\$ 822,071	\$ (181,313)	\$ 797,227	\$ 2,385,940
Northern Maine Medical Center	\$ 1,703,096	\$ (400,582)	\$ (1,629,927)	\$ (2,687,920)	\$ (163,858)
Parkview Adventist Medical Center	\$ (7,653,921)	\$ (4,357,597)	\$ (2,352,510)	\$ (910,817)	\$ 780,561
Stephens Memorial Hospital**	\$ 4,744,941	\$ 3,084,930	\$ 2,568,637	\$ 2,565,729	\$ †
Peer Group E Median -- 16 Critical Access Hospitals	\$ 823,444	\$ 548,397	\$ 681,490	\$ 21,158	\$ 483,655
Blue Hill Memorial Hospital	\$ (1,868,297)	\$ (1,377,076)	\$ (4,161,543)	\$ 2,881,341	\$ 774,266
Bridgton Hospital	\$ 1,317,406	\$ 2,240,761	\$ 2,627,046	\$ 2,942,235	\$ 7,170,059
Calais Regional Hospital	\$ (710,145)	\$ 160,868	\$ (367,380)	\$ (1,419,814)	\$ (723,099)
Charles A. Dean Memorial Hospital	\$ (48,768)	\$ 12,683	\$ (488,328)	\$ (366,337)	\$ 1,447,721
Down East Community Hospital	\$ 2,719,543	\$ 2,461,659	\$ (642,885)	\$ (615,625)	\$ (788,152)
Houlton Regional Hospital	\$ 1,354,376	\$ 3,132,015	\$ 876,761	\$ (134,983)	\$ (187,850)
Mayo Regional Hospital	\$ 2,189,662	\$ 1,691,944	\$ 2,415,569	\$ 103,406	\$ 506,307
Millinocket Regional Hospital	\$ 823,444	\$ 367,226	\$ 681,490	\$ 762,435	\$ 461,003
Mount Desert Island Hospital	\$ 147,378	\$ (2,238,239)	\$ (379,521)	\$ (1,069,449)	\$ (721,712)
Penobscot Valley Hospital	\$ 476,149	\$ (184,311)	\$ 58,236	\$ 21,158	\$ 397,852
Redington-Fairview General Hospital	\$ 3,557,610	\$ 2,905,861	\$ 3,114,604	\$ 1,114,242	\$ (651,755)
Rumford Community Hospital	\$ 2,223,631	\$ 548,397	\$ 1,345,755	\$ (1,187,765)	\$ 4,462,577
St Andrews Hospital	\$ 261,992	\$ (712,703)	\$ (1,176,280)	\$ (42,347)	\$ 424,036
Sebasticook Valley Hospital	\$ 749,027	\$ 2,582,504	\$ 1,621,056	\$ 1,365,318	\$ 1,130,319
Stephens Memorial Hospital**	\$ †	\$ †	\$ †	\$ †	\$ 5,280,960
Waldo County General Hospital	\$ 1,916,297	\$ 1,360,823	\$ 2,225,805	\$ 3,479,605	\$ 7,549,551
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 3,160,948	\$ 974,440	\$ 903,847	\$ 890,497	\$ 1,342,559
Acadia Hospital Corporation	\$ 5,737,358	\$ 1,228,582	\$ 1,419,993	\$ 1,474,814	\$ 2,154,957
Spring Harbor Hospital	\$ 584,538	\$ 720,298	\$ 387,700	\$ 306,179	\$ 530,161
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 4,983,150	\$ 5,271,582	\$ 3,247,852	\$ 6,388,182	\$ 7,360,102
New England Rehabilitation Hospital	\$ 4,983,150	\$ 5,271,582	\$ 3,247,852	\$ 6,388,182	\$ 7,360,102
All Maine Hospitals Median	\$ 1,354,376	\$ 720,298	\$ 1,419,993	\$ 762,435	\$ 1,549,111
* Northeast Median	\$ †	\$ †	\$ †	\$ †	\$ †
* U.S. Median	\$ †	\$ †	\$ †	\$ †	\$ †

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Surplus/Deficit (Total Surplus/Loss)

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 11,983,826	\$ 10,851,951	\$ 7,035,185	\$ 17,250,654	\$ 19,031,344
Central Maine Medical Center	\$ 3,782,866	\$ 1,339,373	\$ 4,367,612	\$ (4,570,569)	\$ (9,221,774)
Eastern Maine Medical Center	\$ 7,638,807	\$ 20,364,529	\$ 9,702,758	\$ 14,214,623	\$ 16,652,185
MaineGeneral Medical Center	\$ 16,328,845	\$ (3,860,055)	\$ (3,206,152)	\$ 20,286,685	\$ 21,410,503
Maine Medical Center	\$ 68,395,000	\$ 51,478,000	\$ 64,903,000	\$ 53,385,000	\$ 64,351,185
Peer Group B Median -- 8 Hospitals	\$ 4,143,874	\$ (172,898)	\$ 2,652,759	\$ 2,855,965	\$ 3,112,862
Aroostook Medical Center, The (TAMC)	\$ 824,306	\$ (606,083)	\$ 1,110,276	\$ (303,484)	\$ 3,550,064
Mercy Hospital	\$ 7,046,943	\$ (12,911,000)	\$ 7,075,000	\$ (15,846,000)	\$ (18,399,000)
Mid Coast Hospital	\$ 4,640,526	\$ 2,396,174	\$ 4,195,241	\$ 2,935,086	\$ 7,730,967
Penobscot Bay Medical Center	\$ 1,548,273	\$ 2,110,807	\$ 1,069,638	\$ (2,548,101)	\$ 1,971,635
Southern Maine Medical Center	\$ 5,719,371	\$ 867,792	\$ (3,972,428)	\$ 2,776,843	\$ 2,675,660
St Joseph Hospital	\$ 983,077	\$ (47,795)	\$ 4,633,102	\$ 5,869,333	\$ 8,873,071
St Mary's Regional Medical Center	\$ 10,029,019	\$ (298,000)	\$ 10,678,000	\$ 8,025,000	\$ 1,990,000
York Hospital	\$ 3,647,222	\$ (1,644,212)	\$ (1,309,117)	\$ 6,407,356	\$ 7,267,290
Peer Group C Median -- 4 Hospitals	\$ 5,046,747	\$ 2,537,598	\$ 539,692	\$ 107,600	\$ 2,677,748
Cary Medical Center	\$ 58,368	\$ 1,309,897	\$ (724,290)	\$ 79,213	\$ 4,172,134
Franklin Memorial Hospital	\$ 3,951,947	\$ 4,746,071	\$ 1,803,673	\$ 2,708,046	\$ 1,183,361
Henrietta D. Goodall Hospital	\$ 6,141,547	\$ (2,288,396)	\$ (9,850,665)	\$ 135,987	\$ 111,547
Maine Coast Memorial Hospital	\$ 8,497,366	\$ 3,765,299	\$ 2,876,395	\$ (385,177)	\$ 5,221,188
Peer Group D Median -- 5 Hospitals	\$ 1,201,265	\$ 1,507,813	\$ (822,347)	\$ 1,071,259	\$ 2,173,054
Inland Hospital	\$ 1,201,265	\$ 1,652,232	\$ 1,735,700	\$ 1,071,259	\$ 3,125,261
Miles Memorial Hospital	\$ (11,229)	\$ 1,507,813	\$ (822,347)	\$ 1,260,098	\$ 2,797,134
Northern Maine Medical Center	\$ 2,009,507	\$ (189,880)	\$ (820,234)	\$ (2,738,379)	\$ 66,374
Parkview Adventist Medical Center	\$ (7,510,646)	\$ (3,699,391)	\$ (1,946,230)	\$ (848,301)	\$ 1,548,973
Stephens Memorial Hospital**	\$ 6,180,011	\$ 3,426,330	\$ 2,741,338	\$ 2,967,021	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 1,300,932	\$ 881,066	\$ 31,776	\$ 444,789	\$ 769,291
Blue Hill Memorial Hospital	\$ (1,472,778)	\$ (1,042,994)	\$ (4,530,368)	\$ 2,894,152	\$ 1,036,343
Bridgton Hospital	\$ 2,058,107	\$ 2,454,428	\$ 2,537,495	\$ 3,239,185	\$ 7,485,240
Calais Regional Hospital	\$ (657,179)	\$ 236,274	\$ (251,307)	\$ (1,281,328)	\$ (662,104)
Charles A. Dean Memorial Hospital	\$ 8,384	\$ 43,940	\$ (502,392)	\$ (336,958)	\$ 1,768,642
Down East Community Hospital	\$ 3,096,470	\$ 2,593,304	\$ (617,249)	\$ (366,655)	\$ (601,447)
Houlton Regional Hospital	\$ 276,973	\$ 2,236,444	\$ (250,201)	\$ (437,385)	\$ 216,718
Mayo Regional Hospital	\$ 2,896,554	\$ 1,715,206	\$ 2,877,953	\$ 565,199	\$ 450,817
Millinocket Regional Hospital	\$ 1,381,446	\$ 881,066	\$ 371,325	\$ 972,202	\$ 664,422
Mount Desert Island Hospital	\$ 1,300,932	\$ (473,614)	\$ 7,388	\$ 10,960	\$ 268,471
Penobscot Valley Hospital	\$ 531,186	\$ (211,105)	\$ 31,776	\$ 39,597	\$ 473,838
Redington-Fairview General Hospital	\$ 5,817,723	\$ 4,958,332	\$ 4,986,187	\$ 1,635,032	\$ 468,556
Rumford Community Hospital	\$ 2,770,221	\$ 665,485	\$ 1,284,643	\$ (996,609)	\$ 4,588,135
St Andrews Hospital	\$ 1,051,454	\$ (511,366)	\$ (868,024)	\$ 444,789	\$ 874,159
Sebasticook Valley Hospital	\$ 916,903	\$ 2,754,848	\$ 1,694,480	\$ 1,598,472	\$ 1,438,170
Stephens Memorial Hospital**	†	†	†	†	\$ 5,320,552
Waldo County General Hospital	\$ 4,010,202	\$ 3,340,089	\$ 3,137,042	\$ 5,804,086	\$ 8,568,525
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 3,729,881	\$ 1,090,295	\$ 1,145,806	\$ 964,845	\$ 1,566,438
Acadia Hospital Corporation	\$ 6,092,729	\$ 1,437,024	\$ 1,878,200	\$ 1,522,934	\$ 2,547,713
Spring Harbor Hospital	\$ 1,367,033	\$ 743,565	\$ 413,411	\$ 406,756	\$ 585,162
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 5,278,154	\$ 5,425,978	\$ 3,259,205	\$ 6,393,716	\$ 7,362,834
New England Rehabilitation Hospital	\$ 5,278,154	\$ 5,425,978	\$ 3,259,205	\$ 6,393,716	\$ 7,362,834
All Maine Hospitals Median	\$ 2,770,221	\$ 1,309,897	\$ 1,110,276	\$ 972,202	\$ 1,971,635
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Liquidity Ratios

Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis: they are unable to pay current obligations as they become due. Five measures of liquidity are included:

- Current Ratio (without Board Designated and Undesignated Investments)
- Days in Accounts Receivable
- Days Cash on Hand (Current)
- Days Cash on Hand (Including Board Designated and Undesignated Investments)
- Average Payment Period (Current Liabilities)

Current Ratio (Without Board Designated & Undesignated Investments)

Maine Health Data Organization Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	1.87	1.64	2.06	1.84	1.89
Central Maine Medical Center	3.10	1.44	1.91	1.38	1.19
Eastern Maine Medical Center	1.21	1.08	1.08	1.51	1.60
MaineGeneral Medical Center	1.33	1.85	2.22	2.16	2.18
Maine Medical Center	2.42	2.74	3.02	2.53	2.54
Peer Group B Median -- 8 Hospitals	1.89	1.38	1.65	1.96	1.87
Aroostook Medical Center, The (TAMC)	0.84	0.79	1.51	1.23	1.27
Mercy Hospital	1.56	1.21	1.41	1.12	1.35
Mid Coast Hospital	1.56	1.37	1.65	1.92	2.37
Penobscot Bay Medical Center	2.72	3.10	2.66	1.99	2.05
Southern Maine Medical Center	2.18	1.49	1.72	2.36	2.22
St Joseph Hospital	2.46	1.35	1.57	2.05	1.59
St Mary's Regional Medical Center	3.83	4.35	3.52	3.90	2.53
York Hospital	1.59	1.38	1.64	1.71	1.68
Peer Group C Median -- 4 Hospitals	2.38	1.77	1.88	1.74	1.62
Cary Medical Center	2.12	1.60	1.39	1.81	1.64
Franklin Memorial Hospital	4.81	1.94	2.37	2.48	2.91
Henrietta D. Goodall Hospital	1.34	0.85	1.01	1.14	1.15
Maine Coast Memorial Hospital	2.65	2.22	2.41	1.68	1.60
Peer Group D Median -- 5 Hospitals	1.19	1.46	0.93	0.81	1.15
Inland Hospital	0.95	1.04	0.83	0.69	0.80
Miles Memorial Hospital	1.19	1.52	0.93	2.33	2.98
Northern Maine Medical Center	1.88	1.46	1.65	0.81	1.50
Parkview Adventist Medical Center	0.42	0.40	0.40	0.55	0.50
Stephens Memorial Hospital**	1.90	1.70	1.62	1.54	†
Peer Group E Median -- 16 Critical Access Hospitals	2.21	1.97	2.00	1.30	1.28
Blue Hill Memorial Hospital	1.02	1.48	0.92	0.96	0.83
Bridgton Hospital	3.01	2.31	4.14	4.65	6.95
Calais Regional Hospital	2.35	2.46	2.88	1.78	1.10
Charles A. Dean Memorial Hospital	0.50	0.56	0.64	0.63	1.32
Down East Community Hospital	2.24	3.89	3.16	1.97	1.61
Houlton Regional Hospital	1.22	1.44	1.38	1.28	1.18
Mayo Regional Hospital	3.55	2.24	2.32	1.41	1.24
Millinocket Regional Hospital	3.35	3.66	2.40	1.83	1.45
Mount Desert Island Hospital	0.90	0.63	0.76	0.68	0.60
Penobscot Valley Hospital	0.82	1.20	1.15	1.24	1.15
Redington-Fairview General Hospital	5.48	4.21	3.82	4.50	5.04
Rumford Community Hospital	4.75	2.79	2.11	1.50	3.53
St Andrews Hospital	0.98	1.16	1.18	1.15	1.37
Sebasticook Valley Hospital	1.20	1.02	1.51	1.30	1.00
Stephens Memorial Hospital**	†	†	†	†	1.95
Waldo County General Hospital	2.21	1.97	2.00	0.83	1.24
Peer Group F Median -- 2 Private Psychiatric Hospitals	0.94	1.28	2.56	2.62	2.99
Acadia Hospital Corporation	0.50	0.46	0.58	1.92	1.70
Spring Harbor Hospital	1.39	2.11	4.54	3.32	4.27
Peer Group G Median -- 1 Rehabilitation Hospital	7.00	3.34	1.81	2.39	2.59
New England Rehabilitation Hospital	7.00	3.34	1.81	2.39	2.59
All Maine Hospitals Median	1.88	1.49	1.65	1.68	1.60
* Northeast Median	1.57	1.55	1.53	1.59	1.59
* U.S. Median	2.13	2.05	2.11	2.19	2.10

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Days in Account Receivable

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	32.4	30.9	28.6	31.7	34.0
Central Maine Medical Center	34.6	41.0	43.2	46.5	47.4
Eastern Maine Medical Center	30.5	29.8	27.2	29.2	31.3
MaineGeneral Medical Center	34.4	32.1	30.0	33.6	36.6
Maine Medical Center	20.3	29.7	25.7	29.9	28.9
Peer Group B Median -- 8 Hospitals	38.3	38.1	32.1	36.9	40.7
Aroostook Medical Center, The (TAMC)	32.8	35.5	24.4	29.1	30.0
Mercy Hospital	43.8	46.0	38.9	53.5	58.3
Mid Coast Hospital	24.8	29.8	29.4	30.3	28.6
Penobscot Bay Medical Center	42.9	50.1	46.4	38.4	45.1
Southern Maine Medical Center	41.3	40.2	49.0	43.7	43.0
St Joseph Hospital	34.1	32.6	24.1	26.3	30.9
St Mary's Regional Medical Center	35.4	36.0	24.5	35.4	38.4
York Hospital	45.8	42.3	34.9	42.8	44.8
Peer Group C Median -- 4 Hospitals	40.7	39.4	39.0	38.1	40.5
Cary Medical Center	29.3	28.7	28.1	37.3	37.0
Franklin Memorial Hospital	47.2	44.6	48.4	41.0	43.9
Henrietta D. Goodall Hospital	53.6	60.3	46.3	38.9	44.3
Maine Coast Memorial Hospital	34.2	34.2	31.7	35.2	30.8
Peer Group D Median -- 5 Hospitals	29.8	33.7	35.1	43.8	42.3
Inland Hospital	29.8	33.7	25.9	24.9	32.6
Miles Memorial Hospital	56.1	60.1	43.3	46.3	58.6
Northern Maine Medical Center	29.6	30.4	35.1	44.1	47.9
Parkview Adventist Medical Center	44.6	38.1	37.0	43.8	36.7
Stephens Memorial Hospital**	16.4	20.3	20.6	20.1	†
Peer Group E Median -- 16 Critical Access Hospitals	36.9	37.1	39.7	37.8	40.6
Blue Hill Memorial Hospital	52.3	54.5	51.4	16.4	20.6
Bridgton Hospital	34.5	38.9	46.2	39.2	46.5
Calais Regional Hospital	43.4	41.4	51.3	55.9	49.7
Charles A. Dean Memorial Hospital	26.9	15.7	14.9	22.2	36.3
Down East Community Hospital	22.1	27.2	29.3	37.8	44.5
Houlton Regional Hospital	49.6	47.2	41.2	48.2	56.3
Mayo Regional Hospital	30.9	26.3	29.4	30.5	34.3
Millinocket Regional Hospital	35.3	35.8	36.6	31.0	37.5
Mount Desert Island Hospital	30.9	31.3	39.7	36.6	38.5
Penobscot Valley Hospital	36.9	35.4	35.4	39.6	40.1
Redington-Fairview General Hospital	50.0	50.4	43.8	43.9	47.7
Rumford Community Hospital	43.6	52.7	58.2	42.8	41.1
St Andrews Hospital	56.1	55.4	54.6	44.3	48.2
Sebasticook Valley Hospital	54.7	35.8	22.9	24.0	26.9
Stephens Memorial Hospital**	†	†	†	†	50.9
Waldo County General Hospital	33.3	37.1	29.5	28.6	34.3
Peer Group F Median -- 2 Private Psychiatric Hospitals	21.0	26.0	18.9	15.6	13.7
Acadia Hospital Corporation	16.8	26.8	22.6	18.1	13.7
Spring Harbor Hospital	25.3	25.3	15.2	13.0	13.6
Peer Group G Median -- 1 Rehabilitation Hospital	39.4	44.5	33.9	42.4	43.6
New England Rehabilitation Hospital	39.4	44.5	33.9	42.4	43.6
All Maine Hospitals Median	34.6	35.8	34.9	37.3	38.5
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Days Cash on Hand (Current)

Maine Health Data Organization Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	15.8	11.3	23.3	39.8	22.1
Central Maine Medical Center	25.3	10.9	9.7	47.0	18.9
Eastern Maine Medical Center	5.3	5.6	8.6	12.7	15.6
MaineGeneral Medical Center	6.3	11.7	37.0	32.5	25.3
Maine Medical Center	224.6	161.7	162.9	160.2	113.6
Peer Group B Median -- 8 Hospitals	40.7	16.1	25.8	23.4	25.8
Aroostook Medical Center, The (TAMC)	12.6	16.5	18.1	10.0	26.2
Mercy Hospital	44.0	(0.5)	22.6	(4.9)	(0.5)
Mid Coast Hospital	35.9	15.7	49.2	36.2	25.5
Penobscot Bay Medical Center	37.5	58.1	37.0	59.1	71.2
Southern Maine Medical Center	48.0	38.3	29.0	31.9	48.6
St Joseph Hospital	71.3	54.0	77.4	76.9	75.6
St Mary's Regional Medical Center	44.7	8.6	18.1	4.1	12.1
York Hospital	9.3	7.3	14.6	14.8	19.5
Peer Group C Median -- 4 Hospitals	54.8	18.9	32.4	39.2	35.2
Cary Medical Center	34.6	11.6	15.8	5.3	25.2
Franklin Memorial Hospital	75.0	26.1	39.8	53.2	45.2
Henrietta D. Goodall Hospital	26.7	10.1	25.0	25.1	22.7
Maine Coast Memorial Hospital	86.5	58.0	84.3	70.6	57.2
Peer Group D Median -- 5 Hospitals	13.4	24.3	33.3	22.0	12.0
Inland Hospital	9.3	8.3	11.3	3.0	11.0
Miles Memorial Hospital	13.4	24.3	36.3	38.2	8.6
Northern Maine Medical Center	49.6	37.3	33.3	22.0	18.6
Parkview Adventist Medical Center	3.2	1.2	15.8	6.1	12.9
Stephens Memorial Hospital**	108.1	69.5	79.3	50.5	†
Peer Group E Median -- 16 Critical Access Hospitals	24.3	14.8	35.9	29.4	34.9
Blue Hill Memorial Hospital	3.1	12.6	4.8	29.2	38.1
Bridgton Hospital	6.3	9.9	40.4	72.8	160.3
Calais Regional Hospital	3.9	10.0	28.4	4.4	5.9
Charles A. Dean Memorial Hospital	10.1	14.8	22.4	24.3	28.2
Down East Community Hospital	51.7	47.9	89.4	69.9	46.4
Houlton Regional Hospital	26.2	5.6	35.9	7.6	12.9
Mayo Regional Hospital	56.8	48.0	72.5	29.4	13.7
Millinocket Regional Hospital	9.7	15.9	52.9	80.6	20.2
Mount Desert Island Hospital	7.2	30.4	13.6	9.4	4.4
Penobscot Valley Hospital	2.7	2.6	32.0	35.4	51.0
Redington-Fairview General Hospital	221.5	164.4	172.4	187.1	197.2
Rumford Community Hospital	24.7	8.9	2.7	2.1	14.3
St Andrews Hospital	25.4	45.3	29.2	49.6	31.7
Sebasticook Valley Hospital	24.3	28.2	55.2	67.8	49.6
Stephens Memorial Hospital**	†	†	†	†	61.4
Waldo County General Hospital	42.7	14.4	42.2	21.2	49.9
Peer Group F Median -- 2 Private Psychiatric Hospitals	49.8	42.8	61.5	87.6	133.6
Acadia Hospital Corporation	35.8	36.3	27.1	63.4	93.1
Spring Harbor Hospital	63.9	49.3	96.0	111.7	174.0
Peer Group G Median -- 1 Rehabilitation Hospital	193.8	95.2	83.8	74.3	72.3
New England Rehabilitation Hospital	193.8	95.2	83.8	74.3	72.3
All Maine Hospitals Median	26.7	15.9	33.3	32.5	26.2
* Northeast Median	26.2	24.8	35.1	31	32.4
* U.S. Median	26.8	24.6	34.7	26.7	25.4

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Days Cash on Hand (Inc. Board Designated & Undesignated Investments)

Maine Health Data Organization Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	111.1	86.0	94.5	102.2	113.0
Central Maine Medical Center	25.3	10.9	9.7	47.0	18.9
Eastern Maine Medical Center	63.0	62.2	78.2	76.7	94.1
MaineGeneral Medical Center	159.3	109.7	110.8	127.8	131.9
Maine Medical Center	286.1	218.1	219.1	218.4	166.6
Peer Group B Median -- 8 Hospitals	109.6	60.2	74.3	79.1	82.2
Aroostook Medical Center, The (TAMC)	22.0	26.9	28.7	28.0	49.2
Mercy Hospital	176.8	46.9	73.4	50.9	37.0
Mid Coast Hospital	186.4	145.3	151.3	141.9	134.1
Penobscot Bay Medical Center	37.5	58.1	37.0	59.1	71.2
Southern Maine Medical Center	130.5	132.8	75.2	87.6	100.6
St Joseph Hospital	82.5	59.6	84.4	85.1	83.9
St Mary's Regional Medical Center	116.1	60.9	93.0	82.5	80.6
York Hospital	103.1	71.7	70.6	75.8	88.9
Peer Group C Median -- 4 Hospitals	105.4	69.0	74.5	70.6	91.8
Cary Medical Center	61.2	55.1	68.7	49.3	88.5
Franklin Memorial Hospital	101.8	26.1	39.8	53.2	45.2
Henrietta D. Goodall Hospital	188.8	148.2	80.4	87.9	95.0
Maine Coast Memorial Hospital	109.1	82.9	99.7	91.5	102.4
Peer Group D Median -- 5 Hospitals	38.1	37.3	54.2	52.0	25.0
Inland Hospital	38.1	38.2	56.2	52.0	50.5
Miles Memorial Hospital	25.0	31.7	54.2	59.0	25.8
Northern Maine Medical Center	49.6	37.3	37.9	26.8	24.2
Parkview Adventist Medical Center	3.2	1.2	15.8	8.9	15.8
Stephens Memorial Hospital**	154.2	120.7	145.6	133.3	†
Peer Group E Median -- 16 Critical Access Hospitals	68.1	57.9	85.0	102.9	99.8
Blue Hill Memorial Hospital	186.2	151.2	85.0	110.8	184.4
Bridgton Hospital	37.8	46.1	68.5	102.9	196.4
Calais Regional Hospital	12.9	33.4	52.1	32.0	35.9
Charles A. Dean Memorial Hospital	14.0	18.7	26.8	29.4	45.8
Down East Community Hospital	68.1	57.9	101.9	84.3	59.6
Houlton Regional Hospital	64.6	35.0	62.4	35.8	37.5
Mayo Regional Hospital	126.6	109.3	151.1	137.0	107.8
Millinocket Regional Hospital	110.9	113.9	136.2	174.9	138.1
Mount Desert Island Hospital	74.1	85.1	60.5	70.0	67.6
Penobscot Valley Hospital	30.4	23.1	47.6	50.4	65.6
Redington-Fairview General Hospital	332.6	260.4	257.0	270.3	282.8
Rumford Community Hospital	53.0	34.7	20.7	21.7	38.7
St Andrews Hospital	105.5	102.1	87.5	124.4	114.6
Sebasticook Valley Hospital	53.9	56.7	110.5	151.3	179.2
Stephens Memorial Hospital**	†	†	†	†	91.9
Waldo County General Hospital	198.0	128.6	177.0	223.6	261.7
Peer Group F Median -- 2 Private Psychiatric Hospitals	79.1	83.3	138.3	135.0	183.3
Acadia Hospital Corporation	94.3	117.3	180.6	155.7	189.1
Spring Harbor Hospital	63.9	49.3	96.0	114.3	177.5
Peer Group G Median -- 1 Rehabilitation Hospital	193.8	95.2	83.8	74.3	72.3
New England Rehabilitation Hospital	193.8	95.2	83.8	74.3	72.3
All Maine Hospitals Median	82.5	59.6	78.2	82.5	88.5
* Northeast Median	62.9	57	88	112.8	76.2
* U.S. Median	63.0	55.4	104.1	95.1	58.1

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Average Payment Period (Current Liabilities)

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	46.7	49.9	54.5	64.9	54.5
Central Maine Medical Center	39.6	54.1	49.2	96.4	83.5
Eastern Maine Medical Center	43.6	45.7	59.9	36.2	39.8
MaineGeneral Medical Center	49.9	40.8	43.8	47.6	46.9
Maine Medical Center	117.0	76.9	68.1	82.2	62.1
Peer Group B Median -- 8 Hospitals	48.6	53.1	59.2	50.3	58.4
Aroostook Medical Center, The (TAMC)	91.6	94.5	58.9	61.4	69.6
Mercy Hospital	67.6	73.5	60.2	87.8	84.2
Mid Coast Hospital	54.2	47.5	59.5	48.6	43.0
Penobscot Bay Medical Center	43.5	44.1	43.3	52.0	63.4
Southern Maine Medical Center	50.8	57.9	61.3	46.2	53.4
St Joseph Hospital	46.5	69.5	72.3	56.6	76.4
St Mary's Regional Medical Center	32.6	31.0	28.8	43.4	46.2
York Hospital	46.3	48.3	42.1	43.1	47.0
Peer Group C Median -- 4 Hospitals	45.6	50.7	52.0	58.4	68.5
Cary Medical Center	43.1	50.4	49.4	44.1	74.4
Franklin Memorial Hospital	37.1	43.9	42.5	44.7	35.7
Henrietta D. Goodall Hospital	105.7	114.5	86.7	75.7	76.8
Maine Coast Memorial Hospital	48.2	51.1	54.6	72.2	62.5
Peer Group D Median -- 5 Hospitals	79.0	63.4	72.7	70.8	71.5
Inland Hospital	72.5	68.0	69.9	70.8	83.6
Miles Memorial Hospital	198.0	63.4	99.0	51.6	43.3
Northern Maine Medical Center	50.3	54.3	52.2	94.3	59.4
Parkview Adventist Medical Center	142.4	130.9	169.2	185.3	208.1
Stephens Memorial Hospital**	79.0	63.3	72.7	57.6	†
Peer Group E Median -- 16 Critical Access Hospitals	58.3	67.1	72.0	71.8	70.6
Blue Hill Memorial Hospital	73.8	79.8	94.7	65.6	92.0
Bridgton Hospital	34.4	30.5	31.6	33.1	32.0
Calais Regional Hospital	45.3	40.8	33.9	47.3	58.4
Charles A. Dean Memorial Hospital	132.2	118.9	119.8	102.9	86.8
Down East Community Hospital	44.0	35.5	41.6	60.5	62.8
Houlton Regional Hospital	86.1	84.5	89.1	71.8	72.2
Mayo Regional Hospital	38.3	45.0	50.5	54.5	50.2
Millinocket Regional Hospital	18.0	18.8	49.3	74.7	60.6
Mount Desert Island Hospital	77.1	108.5	95.7	103.6	114.9
Penobscot Valley Hospital	102.6	100.2	79.6	99.2	97.4
Redington-Fairview General Hospital	58.3	67.1	72.0	63.6	59.2
Rumford Community Hospital	26.2	32.6	42.7	51.0	25.6
St Andrews Hospital	90.6	93.6	74.0	112.7	98.3
Sebasticook Valley Hospital	100.4	88.4	82.3	78.5	92.0
Stephens Memorial Hospital**	†	†	†	†	69.0
Waldo County General Hospital	50.2	42.6	49.0	83.9	83.9
Peer Group F Median -- 2 Private Psychiatric Hospitals	106.6	98.9	90.1	44.6	59.3
Acadia Hospital Corporation	144.5	158.2	152.4	49.3	72.4
Spring Harbor Hospital	68.6	39.7	27.9	39.9	46.2
Peer Group G Median -- 1 Rehabilitation Hospital	36.9	49.1	71.8	56.3	60.8
New England Rehabilitation Hospital	36.9	49.1	71.8	56.3	60.8
All Maine Hospitals Median	50.8	54.3	59.9	60.5	62.8
* Northeast Median	60.4	60.4	61.7	60.1	63.3
* U.S. Median	49.8	51.2	50.5	48.6	50.2

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Capital Structure Ratios

Capital Structure Ratios - Measures how an organization's assets are financed, and its capacity to pay for new debt. Many longterm creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:

- Equity Financing
- Debt Service Coverage Total
- Cash Flow to Total Debt
- Fixed Asset Financing

Equity Financing

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	62.52%	59.74%	51.29%	50.78%	48.75%
Central Maine Medical Center	39.53%	38.37%	38.26%	26.43%	25.74%
Eastern Maine Medical Center	64.82%	58.74%	51.65%	51.13%	49.06%
MaineGeneral Medical Center	68.63%	66.81%	59.89%	59.78%	67.04%
Maine Medical Center	60.23%	60.75%	50.93%	50.42%	48.45%
Peer Group B Median -- 8 Hospitals	58.29%	53.67%	52.25%	51.31%	54.87%
Aroostook Medical Center, The (TAMC)	43.34%	43.42%	51.12%	48.90%	50.73%
Mercy Hospital	46.17%	43.45%	49.26%	42.17%	34.70%
Mid Coast Hospital	60.84%	61.99%	55.56%	58.26%	61.18%
Penobscot Bay Medical Center	60.59%	57.64%	54.04%	51.73%	51.96%
Southern Maine Medical Center	61.72%	61.78%	53.38%	60.28%	60.81%
St Joseph Hospital	53.63%	32.07%	36.00%	40.47%	33.57%
St Mary's Regional Medical Center	63.04%	63.36%	56.91%	57.60%	57.77%
York Hospital	55.98%	49.69%	49.57%	50.90%	57.84%
Peer Group C Median -- 4 Hospitals	56.96%	54.81%	53.16%	54.38%	58.35%
Cary Medical Center	60.75%	58.33%	59.20%	63.80%	61.32%
Franklin Memorial Hospital	58.28%	49.17%	52.09%	54.08%	56.17%
Henrietta D. Goodall Hospital	53.76%	51.30%	46.54%	50.10%	50.63%
Maine Coast Memorial Hospital	55.64%	61.10%	54.23%	54.68%	60.53%
Peer Group D Median -- 5 Hospitals	52.86%	54.09%	50.22%	50.02%	49.70%
Inland Hospital	52.86%	48.82%	50.22%	49.56%	48.79%
Miles Memorial Hospital	34.35%	54.09%	46.98%	68.01%	73.66%
Northern Maine Medical Center	59.02%	55.47%	54.24%	50.02%	50.62%
Parkview Adventist Medical Center	4.76%	(22.62%)	(33.47%)	(4.39%)	0.00%
Stephens Memorial Hospital**	69.21%	70.69%	68.83%	72.54%	†
Peer Group E Median -- 16 Critical Access Hospitals	56.02%	55.38%	52.41%	53.79%	58.43%
Blue Hill Memorial Hospital	71.36%	60.40%	51.46%	66.80%	62.46%
Bridgton Hospital	53.00%	57.64%	59.95%	63.85%	70.97%
Calais Regional Hospital	29.16%	30.29%	30.55%	26.14%	22.82%
Charles A. Dean Memorial Hospital	15.71%	12.80%	13.06%	12.57%	33.22%
Down East Community Hospital	58.52%	57.40%	55.39%	50.92%	44.23%
Houlton Regional Hospital	25.85%	30.29%	26.11%	27.19%	27.53%
Mayo Regional Hospital	69.01%	69.75%	71.44%	71.84%	73.02%
Millinocket Regional Hospital	75.27%	71.03%	63.18%	60.67%	66.90%
Mount Desert Island Hospital	56.02%	41.52%	44.24%	44.70%	34.52%
Penobscot Valley Hospital	25.91%	24.42%	25.65%	24.25%	26.44%
Redington-Fairview General Hospital	77.44%	55.38%	52.41%	53.79%	59.52%
Rumford Community Hospital	67.14%	63.98%	63.49%	61.51%	81.95%
St Andrews Hospital	49.21%	41.71%	44.62%	42.82%	46.95%
Sebasticook Valley Hospital	47.03%	52.65%	57.35%	59.26%	57.33%
Stephens Memorial Hospital**	†	†	†	†	69.76%
Waldo County General Hospital	76.34%	75.65%	74.22%	70.17%	71.79%
Peer Group F Median -- 2 Private Psychiatric Hospitals	19.37%	19.05%	17.11%	19.14%	20.64%
Acadia Hospital Corporation	18.36%	14.40%	9.21%	14.66%	18.58%
Spring Harbor Hospital	20.38%	23.69%	25.01%	23.63%	22.70%
Peer Group G Median -- 1 Rehabilitation Hospital	36.21%	30.18%	20.08%	27.01%	31.48%
New England Rehabilitation Hospital	36.21%	30.18%	20.08%	27.01%	31.48%
All Maine Hospitals Median	55.98%	54.09%	51.46%	50.92%	50.73%
* Northeast Median	48.40%	47.60%	38.30%	43.30%	45.00%
* U.S. Median	56.00%	52.20%	53.60%	56.60%	54.70%

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Debt Service Coverage

Maine Health Data Organization Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	6.73	5.58	4.82	6.11	6.78
Central Maine Medical Center	3.07	2.52	3.13	2.19	2.02
Eastern Maine Medical Center	7.73	10.56	8.20	8.19	7.32
MaineGeneral Medical Center	5.73	2.24	2.60	5.93	6.23
Maine Medical Center	13.54	8.64	6.52	6.29	7.62
Peer Group B Median -- 8 Hospitals	3.94	2.24	2.96	3.09	3.91
Aroostook Medical Center, The (TAMC)	2.74	2.16	3.02	2.54	4.71
Mercy Hospital	9.55	(1.76)	2.07	(0.24)	(0.40)
Mid Coast Hospital	3.53	2.69	5.37	4.17	5.05
Penobscot Bay Medical Center	3.34	3.72	2.91	1.51	3.10
Southern Maine Medical Center	8.38	4.53	1.71	2.68	2.70
St Joseph Hospital	2.23	2.11	3.30	3.50	4.75
St Mary's Regional Medical Center	7.15	2.33	7.03	4.63	2.32
York Hospital	4.36	2.14	2.10	4.99	7.45
Peer Group C Median -- 4 Hospitals	4.61	5.00	2.68	2.09	4.39
Cary Medical Center	2.47	4.76	1.26	2.06	6.50
Franklin Memorial Hospital	4.83	8.19	4.09	4.38	3.71
Henrietta D. Goodall Hospital	4.39	0.90	(1.56)	1.37	1.61
Maine Coast Memorial Hospital	9.26	5.25	4.32	2.11	5.07
Peer Group D Median -- 5 Hospitals	3.15	3.84	1.92	2.58	2.29
Inland Hospital	3.15	3.84	3.68	2.58	4.11
Miles Memorial Hospital	2.87	5.11	1.92	4.57	7.86
Northern Maine Medical Center	3.82	1.20	1.43	0.07	0.43
Parkview Adventist Medical Center	(6.66)	(0.95)	0.01	0.20	0.47
Stephens Memorial Hospital**	33.80	24.59	22.66	17.69	†
Peer Group E Median -- 16 Critical Access Hospitals	3.13	4.19	2.06	3.27	4.00
Blue Hill Memorial Hospital	0.14	0.93	(4.56)	3.28	7.81
Bridgton Hospital	2.59	4.40	4.55	4.71	8.99
Calais Regional Hospital	1.41	1.97	1.56	0.73	1.25
Charles A. Dean Memorial Hospital	0.69	2.51	(0.15)	0.83	21.20
Down East Community Hospital	5.34	4.45	1.07	1.45	1.29
Houlton Regional Hospital	1.72	3.43	1.18	1.03	1.61
Mayo Regional Hospital	5.50	4.19	5.78	3.27	4.40
Millinocket Regional Hospital	8.15	5.65	3.70	5.56	5.19
Mount Desert Island Hospital	2.72	1.82	1.78	1.72	2.40
Penobscot Valley Hospital	2.23	1.29	2.06	2.16	3.01
Redington-Fairview General Hospital	18.32	16.29	8.93	3.48	3.08
Rumford Community Hospital	6.53	28.46	42.08	4.80	78.21
St Andrews Hospital	3.13	1.44	1.10	2.23	2.68
Sebasticook Valley Hospital	3.15	5.77	3.86	3.82	3.61
Stephens Memorial Hospital**	†	†	†	†	21.41
Waldo County General Hospital	6.92	6.69	9.47	10.48	12.97
Peer Group F Median -- 2 Private Psychiatric Hospitals	3.65	1.93	1.91	1.76	2.30
Acadia Hospital Corporation	5.01	2.00	2.25	2.05	3.03
Spring Harbor Hospital	2.29	1.86	1.57	1.48	1.57
Peer Group G Median -- 1 Rehabilitation Hospital	5.45	5.40	3.77	5.74	5.50
New England Rehabilitation Hospital	5.45	5.40	3.77	5.74	5.50
All Maine Hospitals Median	3.82	3.43	2.91	2.68	4.11
* Northeast Median	3.47	2.54	2.76	3.61	3.53
* U.S. Median	3.82	2.86	3.1	2.8	3.18

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Cash Flow to Total Debt

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	26.68%	21.55%	15.90%	19.25%	20.25%
Central Maine Medical Center	13.31%	10.97%	13.40%	6.14%	5.66%
Eastern Maine Medical Center	24.97%	28.63%	15.21%	17.73%	17.58%
MaineGeneral Medical Center	34.03%	16.62%	16.59%	34.54%	39.03%
Maine Medical Center	28.39%	26.47%	24.51%	20.78%	22.93%
Peer Group B Median -- 8 Hospitals	20.89%	10.86%	16.17%	18.57%	21.23%
Aroostook Medical Center, The (TAMC)	11.35%	8.28%	15.41%	11.40%	20.51%
Mercy Hospital	12.89%	(3.86%)	17.95%	(4.05%)	(5.99%)
Mid Coast Hospital	25.26%	19.30%	16.93%	17.63%	25.13%
Penobscot Bay Medical Center	19.79%	20.15%	15.00%	6.79%	17.53%
Southern Maine Medical Center	26.28%	13.84%	5.70%	22.32%	21.95%
St Joseph Hospital	19.37%	11.31%	24.59%	32.30%	33.62%
St Mary's Regional Medical Center	38.31%	10.40%	25.38%	19.51%	10.54%
York Hospital	21.99%	8.63%	9.22%	24.28%	28.13%
Peer Group C Median -- 4 Hospitals	22.81%	26.06%	14.05%	16.05%	25.19%
Cary Medical Center	17.17%	26.59%	9.78%	21.99%	51.07%
Franklin Memorial Hospital	23.41%	25.52%	18.32%	23.00%	20.09%
Henrietta D. Goodall Hospital	22.21%	2.68%	(15.21%)	10.10%	9.47%
Maine Coast Memorial Hospital	47.03%	30.13%	19.29%	8.46%	30.29%
Peer Group D Median -- 5 Hospitals	21.65%	20.57%	7.10%	15.14%	19.51%
Inland Hospital	21.65%	20.57%	19.78%	15.14%	22.75%
Miles Memorial Hospital	5.08%	21.85%	6.05%	25.89%	40.53%
Northern Maine Medical Center	28.46%	10.50%	7.10%	(2.91%)	16.27%
Parkview Adventist Medical Center	(32.76%)	(12.53%)	(1.42%)	5.07%	15.63%
Stephens Memorial Hospital**	70.29%	53.76%	41.50%	49.70%	†
Peer Group E Median -- 16 Critical Access Hospitals	24.57%	17.22%	9.13%	10.34%	19.86%
Blue Hill Memorial Hospital	(2.04%)	3.43%	(23.50%)	51.78%	21.72%
Bridgton Hospital	24.57%	27.91%	28.66%	35.21%	70.98%
Calais Regional Hospital	3.90%	7.58%	5.28%	0.09%	3.14%
Charles A. Dean Memorial Hospital	7.08%	7.75%	(1.62%)	1.93%	39.74%
Down East Community Hospital	40.90%	34.45%	5.03%	8.78%	7.15%
Houlton Regional Hospital	7.68%	17.06%	3.18%	2.79%	7.25%
Mayo Regional Hospital	42.91%	31.89%	43.42%	22.99%	24.76%
Millinocket Regional Hospital	50.44%	30.18%	14.36%	18.81%	18.00%
Mount Desert Island Hospital	25.56%	5.25%	9.13%	8.50%	7.76%
Penobscot Valley Hospital	10.72%	4.90%	7.55%	8.62%	12.11%
Redington-Fairview General Hospital	53.85%	17.22%	16.95%	12.13%	10.98%
Rumford Community Hospital	60.41%	23.60%	29.41%	2.95%	142.63%
St Andrews Hospital	15.50%	3.82%	2.99%	10.34%	13.93%
Sebasticook Valley Hospital	17.73%	35.12%	28.12%	26.56%	21.85%
Stephens Memorial Hospital**	†	†	†	†	60.96%
Waldo County General Hospital	44.60%	43.23%	40.82%	43.00%	53.09%
Peer Group F Median -- 2 Private Psychiatric Hospitals	16.13%	7.32%	6.99%	6.69%	8.46%
Acadia Hospital Corporation	22.54%	6.76%	7.53%	7.62%	11.13%
Spring Harbor Hospital	9.72%	7.87%	6.45%	5.77%	5.78%
Peer Group G Median -- 1 Rehabilitation Hospital	34.19%	41.06%	26.75%	50.65%	59.63%
New England Rehabilitation Hospital	34.19%	41.06%	26.75%	50.65%	59.63%
All Maine Hospitals Median	22.54%	17.06%	15.00%	15.14%	20.51%
* Northeast Median	19.00%	13.00%	14.40%	15.30%	16.00%
* U.S. Median	22.70%	15.70%	17.40%	19.50%	19.00%

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Fixed Asset Financing

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	41.25%	35.02%	32.43%	35.84%	33.57%
Central Maine Medical Center	81.41%	76.26%	79.29%	95.85%	84.99%
Eastern Maine Medical Center	27.51%	26.08%	18.89%	38.29%	38.42%
MaineGeneral Medical Center	41.65%	36.40%	34.72%	33.39%	28.72%
Maine Medical Center	40.85%	33.64%	30.14%	28.17%	26.06%
Peer Group B Median -- 8 Hospitals	56.94%	53.90%	58.05%	58.26%	57.93%
Aroostook Medical Center, The (TAMC)	52.37%	48.68%	44.39%	40.93%	37.76%
Mercy Hospital	88.51%	57.10%	59.34%	62.04%	62.90%
Mid Coast Hospital	56.14%	50.70%	56.76%	55.11%	54.73%
Penobscot Bay Medical Center	47.41%	58.62%	63.95%	61.41%	61.13%
Southern Maine Medical Center	59.95%	48.56%	54.22%	49.46%	46.06%
St Joseph Hospital	57.74%	61.90%	62.68%	64.04%	61.39%
St Mary's Regional Medical Center	97.93%	85.20%	130.04%	89.10%	78.72%
York Hospital	46.98%	48.66%	50.87%	47.59%	42.13%
Peer Group C Median -- 4 Hospitals	53.26%	52.68%	58.61%	53.97%	52.76%
Cary Medical Center	41.31%	41.88%	38.92%	35.07%	32.24%
Franklin Memorial Hospital	85.03%	63.11%	62.35%	62.77%	61.45%
Henrietta D. Goodall Hospital	64.51%	63.47%	64.35%	63.49%	62.81%
Maine Coast Memorial Hospital	42.02%	42.25%	54.86%	45.17%	44.07%
Peer Group D Median -- 5 Hospitals	37.27%	38.20%	31.24%	29.58%	31.15%
Inland Hospital	37.27%	52.37%	49.05%	43.00%	34.46%
Miles Memorial Hospital	38.17%	37.15%	29.93%	29.58%	27.84%
Northern Maine Medical Center	41.14%	45.52%	47.46%	16.46%	43.13%
Parkview Adventist Medical Center	24.23%	38.20%	31.24%	31.36%	23.71%
Stephens Memorial Hospital**	23.71%	22.92%	25.01%	26.07%	†
Peer Group E Median -- 16 Critical Access Hospitals	49.49%	58.24%	52.67%	45.00%	47.03%
Blue Hill Memorial Hospital	29.07%	37.80%	25.93%	26.77%	25.13%
Bridgton Hospital	62.50%	58.24%	57.31%	54.79%	54.85%
Calais Regional Hospital	82.97%	86.22%	88.83%	91.41%	91.98%
Charles A. Dean Memorial Hospital	22.27%	21.47%	14.36%	12.66%	10.51%
Down East Community Hospital	62.18%	59.28%	52.67%	45.00%	39.22%
Houlton Regional Hospital	94.69%	87.32%	99.79%	86.77%	87.21%
Mayo Regional Hospital	49.49%	41.50%	37.58%	33.41%	31.10%
Millinocket Regional Hospital	66.56%	92.96%	130.91%	100.84%	55.33%
Mount Desert Island Hospital	29.18%	56.07%	46.62%	42.29%	57.58%
Penobscot Valley Hospital	87.72%	84.04%	82.17%	84.52%	85.02%
Redington-Fairview General Hospital	43.82%	121.47%	80.04%	79.65%	81.12%
Rumford Community Hospital	8.99%	6.59%	5.18%	5.31%	5.53%
St Andrews Hospital	47.04%	58.29%	58.26%	59.51%	58.80%
Sebasticook Valley Hospital	52.90%	48.79%	42.80%	35.91%	30.11%
Stephens Memorial Hospital**	†	†	†	†	24.62%
Waldo County General Hospital	35.81%	33.47%	34.49%	30.37%	29.93%
Peer Group F Median -- 2 Private Psychiatric Hospitals	116.26%	118.14%	106.44%	103.94%	102.79%
Acadia Hospital Corporation	135.43%	136.69%	111.13%	104.55%	100.92%
Spring Harbor Hospital	97.08%	99.59%	101.74%	103.32%	104.66%
Peer Group G Median -- 1 Rehabilitation Hospital	98.75%	99.42%	98.85%	97.56%	98.60%
New England Rehabilitation Hospital	98.75%	99.42%	98.85%	97.56%	98.60%
All Maine Hospitals Median	49.49%	52.37%	54.22%	47.59%	46.06%
* Northeast Median	62.40%	60.60%	59.20%	60.60%	65.00%
* U.S. Median	52.50%	60.30%	49.80%	48.20%	50.80%

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Asset Efficiency Ratios

Measures the relationship between revenue and assets. The numerator is always revenue that may be thought of as a surrogate measure for output. The denominator is investment in some category of assets that may be thought of as a measure of output. Two asset efficiency ratios are included:

Total Asset Turnover
Fixed Asset Turnover

Total Asset Turnover

Maine Health Data Organization Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	1.05	1.09	1.14	1.07	1.11
Central Maine Medical Center	1.16	1.18	1.23	1.04	1.10
Eastern Maine Medical Center	1.52	1.60	1.44	1.38	1.33
MaineGeneral Medical Center	0.94	1.01	1.05	1.10	1.12
Maine Medical Center	0.68	0.74	0.77	0.74	0.85
Peer Group B Median -- 8 Hospitals	1.23	1.21	1.15	1.23	1.22
Aroostook Medical Center, The (TAMC)	1.33	1.32	1.52	1.47	1.43
Mercy Hospital	0.80	0.79	0.98	0.88	0.98
Mid Coast Hospital	0.89	0.96	0.87	0.88	0.92
Penobscot Bay Medical Center	1.29	1.26	1.30	1.30	1.27
Southern Maine Medical Center	1.01	0.92	0.99	1.15	1.17
St Joseph Hospital	1.45	1.55	1.56	1.69	1.63
St Mary's Regional Medical Center	1.23	1.16	0.95	0.90	0.94
York Hospital	1.23	1.39	1.47	1.46	1.43
Peer Group C Median -- 4 Hospitals	1.24	1.36	1.26	1.16	1.21
Cary Medical Center	1.90	1.81	1.82	1.89	1.64
Franklin Memorial Hospital	0.95	1.20	1.19	1.18	1.23
Henrietta D. Goodall Hospital	0.76	0.72	0.86	1.02	1.06
Maine Coast Memorial Hospital	1.52	1.52	1.34	1.13	1.18
Peer Group D Median -- 5 Hospitals	1.52	1.52	1.37	1.47	1.51
Inland Hospital	1.52	1.52	1.53	1.48	1.46
Miles Memorial Hospital	0.99	1.60	1.37	1.32	1.31
Northern Maine Medical Center	1.54	1.41	1.34	1.47	1.56
Parkview Adventist Medical Center	1.82	2.63	2.53	1.86	1.73
Stephens Memorial Hospital**	1.12	1.19	1.12	1.14	†
Peer Group E Median -- 16 Critical Access Hospitals	1.19	1.19	1.19	1.21	1.15
Blue Hill Memorial Hospital	0.94	0.96	1.02	1.34	1.13
Bridgton Hospital	1.16	1.19	1.15	1.14	1.07
Calais Regional Hospital	0.85	0.92	0.95	0.99	1.14
Charles A. Dean Memorial Hospital	1.78	1.96	1.89	1.91	1.70
Down East Community Hospital	1.34	1.32	1.31	1.35	1.48
Houlton Regional Hospital	1.42	1.51	1.32	1.44	1.58
Mayo Regional Hospital	1.17	1.15	1.16	1.09	1.16
Millinocket Regional Hospital	1.60	1.51	1.41	1.26	1.25
Mount Desert Island Hospital	1.52	1.06	1.19	1.21	1.06
Penobscot Valley Hospital	1.37	1.43	1.51	1.46	1.52
Redington-Fairview General Hospital	0.84	0.64	0.68	0.70	0.70
Rumford Community Hospital	1.51	1.41	1.40	1.45	1.65
St Andrews Hospital	0.76	0.66	0.71	0.67	0.66
Sebasticook Valley Hospital	1.19	1.30	1.25	1.17	1.10
Stephens Memorial Hospital**	†	†	†	†	1.21
Waldo County General Hospital	0.85	1.03	1.05	0.94	0.94
Peer Group F Median -- 2 Private Psychiatric Hospitals	1.00	0.99	1.04	1.11	1.04
Acadia Hospital Corporation	1.15	1.00	1.11	1.25	1.22
Spring Harbor Hospital	0.86	0.97	0.96	0.96	0.86
Peer Group G Median -- 1 Rehabilitation Hospital	1.04	1.36	1.44	1.57	1.57
New England Rehabilitation Hospital	1.04	1.36	1.44	1.57	1.57
All Maine Hospitals Median	1.17	1.20	1.23	1.21	1.21
* Northeast Median	1.14	1.07	1.15	1.12	1.03
* U.S. Median	1.08	1.08	1.07	1.05	1.07

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Fixed Asset Turnover

Maine Health Data Organization Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	2.07	2.06	2.21	2.35	2.33
Central Maine Medical Center	2.15	2.15	2.27	2.24	1.96
Eastern Maine Medical Center	4.55	4.78	3.73	3.22	3.40
MaineGeneral Medical Center	1.99	1.97	2.15	2.47	2.70
Maine Medical Center	1.67	1.57	1.62	1.68	1.93
Peer Group B Median -- 8 Hospitals	2.53	2.87	2.96	2.55	2.67
Aroostook Medical Center, The (TAMC)	3.23	3.25	3.31	3.38	3.60
Mercy Hospital	1.86	1.45	1.64	1.64	1.82
Mid Coast Hospital	2.05	2.06	1.72	1.76	1.97
Penobscot Bay Medical Center	2.41	2.59	2.63	2.63	2.80
Southern Maine Medical Center	2.38	1.90	1.92	2.24	2.45
St Joseph Hospital	2.94	3.14	3.40	3.78	4.13
St Mary's Regional Medical Center	4.38	3.82	3.33	2.46	2.53
York Hospital	2.65	3.15	3.30	3.21	3.25
Peer Group C Median -- 4 Hospitals	2.75	2.63	2.45	2.24	2.47
Cary Medical Center	4.91	4.54	4.66	5.24	6.52
Franklin Memorial Hospital	2.40	1.98	2.12	2.29	2.40
Henrietta D. Goodall Hospital	1.63	1.72	1.85	2.18	2.40
Maine Coast Memorial Hospital	3.11	3.28	2.78	2.19	2.54
Peer Group D Median -- 5 Hospitals	2.96	3.10	2.86	2.97	3.52
Inland Hospital	3.23	3.48	3.78	3.85	3.87
Miles Memorial Hospital	2.90	3.10	2.59	2.82	3.16
Northern Maine Medical Center	2.96	2.64	2.31	2.44	2.84
Parkview Adventist Medical Center	3.76	4.34	5.11	4.66	3.89
Stephens Memorial Hospital**	2.70	2.80	2.86	2.97	†
Peer Group E Median -- 16 Critical Access Hospitals	3.00	2.78	2.74	2.68	3.19
Blue Hill Memorial Hospital	2.82	2.88	2.93	3.85	3.90
Bridgton Hospital	1.99	2.16	2.22	2.42	2.87
Calais Regional Hospital	1.17	1.32	1.37	1.47	1.76
Charles A. Dean Memorial Hospital	3.56	4.33	3.94	4.09	4.16
Down East Community Hospital	3.00	3.02	2.74	2.61	2.71
Houlton Regional Hospital	3.38	3.80	3.40	3.10	3.44
Mayo Regional Hospital	2.84	2.78	3.04	2.78	3.06
Millinocket Regional Hospital	5.95	6.34	10.04	8.45	5.11
Mount Desert Island Hospital	3.68	2.31	2.41	2.62	1.98
Penobscot Valley Hospital	3.17	3.24	2.90	3.26	3.68
Redington-Fairview General Hospital	5.55	2.58	1.90	2.11	2.26
Rumford Community Hospital	3.36	2.63	2.32	2.36	2.96
St Andrews Hospital	1.10	0.96	0.99	1.04	1.03
Sebasticook Valley Hospital	2.94	3.30	3.28	3.30	3.39
Stephens Memorial Hospital**	†	†	†	†	3.48
Waldo County General Hospital	2.15	2.45	2.72	2.68	3.31
Peer Group F Median -- 2 Private Psychiatric Hospitals	2.99	3.14	3.01	3.13	3.27
Acadia Hospital Corporation	4.72	4.81	4.57	4.76	4.97
Spring Harbor Hospital	1.27	1.47	1.46	1.50	1.57
Peer Group G Median -- 1 Rehabilitation Hospital	2.43	2.61	2.55	2.80	3.16
New England Rehabilitation Hospital	2.43	2.61	2.55	2.80	3.16
All Maine Hospitals Median	2.90	2.78	2.72	2.63	2.96
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Other

These are other select ratios/data elements of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:

- Average Age of Plant (Depreciation Only)
- Net Plant, Property, Equipment
- Cash & Investments (Current Assets)
- Current Assets Whose Use is Limited
- Trustee-held Investments
- Board-Designated & Undesignated Investments
- Fund Balance-Unrestricted
- Temporarily Restricted Net Assets
- Permanently Restricted Net Assets
- Total Gross Patient Service Revenue
- Net Patient Service Revenue
- Total Non-operating Revenues
- Bad Debt (Provision for Bad Debt)
- Free Care (Charity Care)
- Total Operating Expenses
- Total Advertising Expenses
- Salaries and Benefits

Average Age of Plant (Depreciation Only)

Maine Health Data Organization Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	8.8	8.6	8.4	8.4	8.7
Central Maine Medical Center	8.9	9.4	9.5	8.5	8.2
Eastern Maine Medical Center	9.6	11.6	12.6	11.4	11.9
MaineGeneral Medical Center	8.4	7.6	7.3	8.2	9.2
Maine Medical Center	8.7	7.9	6.8	7.2	7.5
Peer Group B Median -- 8 Hospitals	9.0	9.0	9.5	9.5	10.0
Aroostook Medical Center, The (TAMC)	10.8	10.8	12.2	12.9	13.6
Mercy Hospital	8.9	7.9	6.5	7.6	8.2
Mid Coast Hospital	7.0	7.3	7.5	7.1	7.8
Penobscot Bay Medical Center	13.0	12.3	12.8	12.9	13.1
Southern Maine Medical Center	12.4	11.9	9.3	8.9	9.7
St Joseph Hospital	9.1	9.3	10.0	9.6	11.2
St Mary's Regional Medical Center	7.6	8.6	9.7	9.5	9.4
York Hospital	7.8	7.9	9.1	10.3	10.3
Peer Group C Median -- 4 Hospitals	8.9	8.9	9.0	9.5	10.2
Cary Medical Center	14.9	13.7	12.4	13.0	13.7
Franklin Memorial Hospital	8.9	8.9	8.8	8.6	8.9
Henrietta D. Goodall Hospital	8.6	8.8	9.1	10.4	11.5
Maine Coast Memorial Hospital	9.0	8.4	7.7	7.7	7.2
Peer Group D Median -- 5 Hospitals	9.1	9.1	10.2	10.2	11.3
Inland Hospital	8.2	8.6	8.8	8.8	8.1
Miles Memorial Hospital	12.7	12.7	13.1	13.9	16.3
Northern Maine Medical Center	10.1	10.3	9.9	8.4	9.6
Parkview Adventist Medical Center	8.0	8.7	10.2	10.2	13.0
Stephens Memorial Hospital**	9.1	9.1	11.0	12.4	†
Peer Group E Median -- 16 Critical Access Hospitals	11.9	11.3	11.2	11.3	11.9
Blue Hill Memorial Hospital	9.7	9.8	10.5	11.8	12.7
Bridgton Hospital	13.4	15.5	13.7	13.0	13.1
Calais Regional Hospital	8.0	9.8	10.9	11.2	11.7
Charles A. Dean Memorial Hospital	11.3	11.3	11.4	11.3	12.0
Down East Community Hospital	10.5	10.8	11.2	9.0	9.4
Houlton Regional Hospital	21.2	25.6	25.9	24.9	20.5
Mayo Regional Hospital	11.9	11.3	11.2	9.7	9.7
Millinocket Regional Hospital	21.1	20.3	19.3	20.5	20.2
Mount Desert Island Hospital	12.0	11.6	11.3	11.7	9.6
Penobscot Valley Hospital	12.5	11.7	11.2	9.2	10.1
Redington-Fairview General Hospital	12.1	12.8	11.1	8.0	8.6
Rumford Community Hospital	12.3	11.9	12.1	12.3	13.1
St Andrews Hospital	11.1	10.6	10.4	11.4	12.8
Sebasticook Valley Hospital	10.5	10.4	9.9	10.5	11.4
Stephens Memorial Hospital**	†	†	†	†	12.7
Waldo County General Hospital	11.0	10.0	9.6	10.2	10.9
Peer Group F Median -- 2 Private Psychiatric Hospitals	8.4	10.7	11.4	12.1	17.0
Acadia Hospital Corporation	13.0	16.3	17.5	17.1	17.0
Spring Harbor Hospital	3.9	5.2	5.3	7.1	†
Peer Group G Median -- 1 Rehabilitation Hospital	4.3	5.2	6.1	6.4	7.2
New England Rehabilitation Hospital	4.3	5.2	6.1	6.4	7.2
All Maine Hospitals Median	10.1	10.3	10.4	10.2	11.0
* Northeast Median	11.0	10.8	11.7	11.3	11.0
* U.S. Median	9.8	9.6	9.8	9.9	10.3

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Net Plant Property and Equipment (PP&E)

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 125,052,907	\$ 132,656,329	\$ 142,723,788	\$ 154,916,995	\$ 158,245,431
Central Maine Medical Center	\$ 109,893,102	\$ 117,742,718	\$ 123,638,948	\$ 135,519,565	\$ 148,582,344
Eastern Maine Medical Center	\$ 105,070,584	\$ 108,523,719	\$ 145,596,691	\$ 174,314,424	\$ 167,908,518
MaineGeneral Medical Center	\$ 140,212,712	\$ 147,569,940	\$ 139,850,884	\$ 130,050,467	\$ 132,180,162
Maine Medical Center	\$ 350,967,000	\$ 400,610,000	\$ 427,735,000	\$ 428,535,000	\$ 429,571,000
Peer Group B Median -- 8 Hospitals	\$ 39,938,147	\$ 40,108,696	\$ 42,215,391	\$ 49,271,348	\$ 52,036,698
Aroostook Medical Center, The (TAMC)	\$ 28,872,030	\$ 28,848,301	\$ 29,238,357	\$ 28,696,761	\$ 27,791,135
Mercy Hospital	\$ 85,286,524	\$ 118,793,000	\$ 112,879,000	\$ 107,073,000	\$ 104,275,000
Mid Coast Hospital	\$ 43,092,913	\$ 45,821,906	\$ 59,781,074	\$ 59,680,886	\$ 58,103,589
Penobscot Bay Medical Center	\$ 39,402,198	\$ 39,558,518	\$ 43,606,299	\$ 43,019,270	\$ 41,043,383
Southern Maine Medical Center	\$ 41,242,623	\$ 54,321,818	\$ 69,451,793	\$ 67,606,662	\$ 65,416,709
St Joseph Hospital	\$ 27,480,410	\$ 26,814,971	\$ 25,924,662	\$ 23,017,796	\$ 21,918,728
St Mary's Regional Medical Center	\$ 28,345,709	\$ 32,231,000	\$ 37,560,000	\$ 54,608,000	\$ 59,336,000
York Hospital	\$ 40,474,095	\$ 40,658,873	\$ 40,824,482	\$ 43,934,695	\$ 45,969,806
Peer Group C Median -- 4 Hospitals	\$ 25,899,722	\$ 30,930,614	\$ 33,572,905	\$ 35,070,880	\$ 33,796,119
Cary Medical Center	\$ 8,509,603	\$ 10,204,353	\$ 9,281,550	\$ 8,033,322	\$ 7,429,870
Franklin Memorial Hospital	\$ 29,009,742	\$ 38,713,471	\$ 37,384,373	\$ 35,782,105	\$ 35,599,037
Henrietta D. Goodall Hospital	\$ 38,716,303	\$ 38,006,663	\$ 36,683,335	\$ 34,628,970	\$ 33,827,426
Maine Coast Memorial Hospital	\$ 22,789,701	\$ 23,854,565	\$ 30,462,475	\$ 35,512,790	\$ 33,764,812
Peer Group D Median -- 5 Hospitals	\$ 15,773,580	\$ 15,633,171	\$ 14,807,628	\$ 15,654,970	\$ 16,576,956
Inland Hospital	\$ 12,625,024	\$ 13,658,993	\$ 14,646,424	\$ 15,654,970	\$ 17,424,084
Miles Memorial Hospital	\$ 16,622,927	\$ 16,490,763	\$ 18,916,794	\$ 18,003,944	\$ 17,606,650
Northern Maine Medical Center	\$ 15,982,704	\$ 17,283,297	\$ 18,319,849	\$ 17,554,806	\$ 15,729,827
Parkview Adventist Medical Center	\$ 8,970,714	\$ 7,402,188	\$ 6,970,546	\$ 7,262,462	\$ 8,575,409
Stephens Memorial Hospital**	\$ 15,773,580	\$ 15,633,171	\$ 14,807,628	\$ 14,151,547	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 9,647,958	\$ 11,126,951	\$ 13,857,808	\$ 13,666,400	\$ 13,636,252
Blue Hill Memorial Hospital	\$ 8,945,083	\$ 9,613,002	\$ 9,481,903	\$ 8,628,890	\$ 8,470,820
Bridgton Hospital	\$ 15,246,206	\$ 15,751,480	\$ 16,323,756	\$ 16,407,841	\$ 15,776,737
Calais Regional Hospital	\$ 21,646,160	\$ 20,433,372	\$ 19,432,306	\$ 18,467,662	\$ 18,547,418
Charles A. Dean Memorial Hospital	\$ 2,936,134	\$ 2,823,013	\$ 3,216,563	\$ 3,102,166	\$ 3,333,128
Down East Community Hospital	\$ 10,854,235	\$ 11,032,029	\$ 12,087,553	\$ 13,049,475	\$ 13,073,282
Houlton Regional Hospital	\$ 10,634,488	\$ 10,929,576	\$ 12,411,510	\$ 13,666,400	\$ 13,104,081
Mayo Regional Hospital	\$ 13,174,632	\$ 14,325,485	\$ 14,248,908	\$ 14,817,769	\$ 14,614,011
Millinocket Regional Hospital	\$ 4,084,109	\$ 3,898,553	\$ 2,607,740	\$ 3,138,101	\$ 5,245,318
Mount Desert Island Hospital	\$ 9,647,958	\$ 15,558,964	\$ 16,860,918	\$ 16,954,425	\$ 24,091,510
Penobscot Valley Hospital	\$ 6,672,589	\$ 6,659,963	\$ 7,735,269	\$ 7,190,458	\$ 6,818,159
Redington-Fairview General Hospital	\$ 9,030,422	\$ 21,170,147	\$ 31,335,956	\$ 30,956,133	\$ 29,512,074
Rumford Community Hospital	\$ 8,322,459	\$ 11,126,951	\$ 13,857,808	\$ 13,602,541	\$ 12,602,670
St Andrews Hospital	\$ 17,942,957	\$ 20,914,210	\$ 20,112,076	\$ 18,978,746	\$ 18,272,814
Sebasticook Valley Hospital	\$ 8,543,115	\$ 9,271,548	\$ 9,629,901	\$ 9,672,963	\$ 9,758,427
Stephens Memorial Hospital**	†	†	†	†	\$ 14,168,422
Waldo County General Hospital	\$ 21,589,373	\$ 22,389,103	\$ 22,104,062	\$ 23,370,955	\$ 21,877,375
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 16,835,698	\$ 15,886,788	\$ 16,014,725	\$ 15,762,285	\$ 14,994,349
Acadia Hospital Corporation	\$ 9,586,611	\$ 8,884,956	\$ 10,221,418	\$ 10,661,277	\$ 10,027,780
Spring Harbor Hospital	\$ 24,084,785	\$ 22,888,620	\$ 21,808,031	\$ 20,863,292	\$ 19,960,917
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 11,916,058	\$ 11,396,176	\$ 10,983,506	\$ 11,173,412	\$ 10,228,175
New England Rehabilitation Hospital	\$ 11,916,058	\$ 11,396,176	\$ 10,983,506	\$ 11,173,412	\$ 10,228,175
All Maine Hospitals Median	\$ 16,622,927	\$ 20,433,372	\$ 19,432,306	\$ 18,467,662	\$ 18,547,418
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Cash & Investments (Current Assets)

Maine Health Data Organization Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 8,534,319	\$ 7,759,717	\$ 19,393,705	\$ 21,284,705	\$ 21,846,124
Central Maine Medical Center	\$ 11,338,019	\$ 3,176,255	\$ 2,969,278	\$ 3,348,579	\$ 3,727,858
Eastern Maine Medical Center	\$ 5,730,619	\$ 6,644,664	\$ 11,306,723	\$ 17,216,591	\$ 21,487,958
MaineGeneral Medical Center	\$ 4,412,164	\$ 8,874,769	\$ 27,480,687	\$ 25,352,819	\$ 22,204,289
Maine Medical Center	\$ 288,962,000	\$ 239,311,000	\$ 259,188,000	\$ 268,875,000	\$ 220,555,000
Peer Group B Median -- 8 Hospitals	\$ 8,489,817	\$ 3,462,457	\$ 7,727,896	\$ 6,176,240	\$ 6,400,592
Aroostook Medical Center, The (TAMC)	\$ 2,609,078	\$ 3,641,368	\$ 4,119,590	\$ 2,177,263	\$ 6,271,544
Mercy Hospital	\$ 14,310,750	\$ (1,193,000)	\$ 10,354,000	\$ (3,455,000)	\$ (2,237,000)
Mid Coast Hospital	\$ 7,570,212	\$ 3,283,545	\$ 7,391,801	\$ 8,893,291	\$ 6,529,640
Penobscot Bay Medical Center	\$ 8,193,940	\$ 14,125,768	\$ 9,644,949	\$ 16,525,933	\$ 19,796,172
Southern Maine Medical Center	\$ 8,785,693	\$ 9,064,222	\$ 8,063,990	\$ 11,643,324	\$ 19,015,960
St Joseph Hospital	\$ 15,142,093	\$ 11,960,060	\$ 16,827,139	\$ 16,392,881	\$ 15,577,477
St Mary's Regional Medical Center	\$ 13,605,113	\$ 2,678,000	\$ 5,678,000	\$ 1,400,000	\$ 4,687,000
York Hospital	\$ 550,253	\$ 258,465	\$ 2,023,381	\$ 3,459,189	\$ 5,732,030
Peer Group C Median -- 4 Hospitals	\$ 6,376,005	\$ 2,326,531	\$ 4,951,797	\$ 6,522,055	\$ 6,044,144
Cary Medical Center	\$ 233,345	\$ 1,390,623	\$ 1,834,652	\$ 585,152	\$ 2,958,459
Franklin Memorial Hospital	\$ 11,238,138	\$ 3,262,438	\$ 6,631,699	\$ 9,500,250	\$ 8,631,096
Henrietta D. Goodall Hospital	\$ 1,513,872	\$ 76,897	\$ 3,271,895	\$ 3,543,859	\$ 3,457,192
Maine Coast Memorial Hospital	\$ 15,257,122	\$ 11,172,884	\$ 14,524,635	\$ 14,113,355	\$ 11,405,838
Peer Group D Median -- 5 Hospitals	\$ 1,575,174	\$ 3,090,524	\$ 3,839,780	\$ 2,603,737	\$ 1,434,478
Inland Hospital	\$ 762,848	\$ 645,454	\$ 1,369,421	\$ 234,949	\$ 1,659,400
Miles Memorial Hospital	\$ 1,575,174	\$ 3,090,524	\$ 4,537,726	\$ 4,885,572	\$ 1,209,555
Northern Maine Medical Center	\$ 5,985,917	\$ 4,530,516	\$ 3,839,780	\$ 2,603,737	\$ 2,176,157
Parkview Adventist Medical Center	\$ 220,107	\$ 77,363	\$ 1,438,500	\$ 432,052	\$ 973,227
Stephens Memorial Hospital**	\$ 9,862,006	\$ 6,526,888	\$ 7,690,840	\$ 4,884,266	\$ †
Peer Group E Median -- 16 Critical Access Hospitals	\$ 1,103,146	\$ 865,566	\$ 2,004,383	\$ 2,103,482	\$ 2,377,497
Blue Hill Memorial Hospital	\$ 125,555	\$ 865,566	\$ 302,594	\$ 1,849,292	\$ 3,176,921
Bridgton Hospital	\$ 84,098	\$ 436,855	\$ 3,205,678	\$ 6,669,646	\$ 15,761,269
Calais Regional Hospital	\$ 262,510	\$ 700,671	\$ 2,004,383	\$ 330,536	\$ 521,702
Charles A. Dean Memorial Hospital	\$ 280,760	\$ 479,239	\$ 783,582	\$ 837,776	\$ 924,739
Down East Community Hospital	\$ 2,771,081	\$ 2,526,956	\$ 6,553,741	\$ 5,954,275	\$ 3,995,976
Houlton Regional Hospital	\$ 2,159,696	\$ 289,803	\$ 1,459,128	\$ 558,262	\$ 1,252,206
Mayo Regional Hospital	\$ 5,062,583	\$ 4,605,588	\$ 7,588,136	\$ 3,155,055	\$ 1,578,072
Millinocket Regional Hospital	\$ 605,863	\$ 1,035,138	\$ 3,610,946	\$ 5,552,690	\$ 1,424,246
Mount Desert Island Hospital	\$ 74,951	\$ 90,253	\$ 98,632	\$ 47,719	\$ 34,647
Penobscot Valley Hospital	\$ 78,761	\$ 79,872	\$ 1,825,926	\$ 2,103,482	\$ 3,237,895
Redington-Fairview General Hospital	\$ 27,145,853	\$ 22,498,768	\$ 25,584,037	\$ 31,093,241	\$ 34,249,090
Rumford Community Hospital	\$ 1,628,543	\$ 623,705	\$ 174,130	\$ 139,186	\$ 1,185,634
St Andrews Hospital	\$ 1,103,146	\$ 2,261,956	\$ 1,416,137	\$ 2,034,310	\$ 1,281,716
Sebasticook Valley Hospital	\$ 1,385,595	\$ 1,915,305	\$ 4,169,526	\$ 5,276,074	\$ 4,018,132
Stephens Memorial Hospital**	\$ †	\$ †	\$ †	\$ †	\$ 6,153,111
Waldo County General Hospital	\$ 3,762,284	\$ 1,581,014	\$ 6,189,161	\$ 3,098,894	\$ 8,299,255
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 3,905,679	\$ 3,732,681	\$ 5,172,390	\$ 8,372,907	\$ 12,710,851
Acadia Hospital Corporation	\$ 3,300,070	\$ 3,587,774	\$ 2,854,449	\$ 8,010,353	\$ 11,483,440
Spring Harbor Hospital	\$ 4,511,287	\$ 3,877,588	\$ 7,490,331	\$ 8,735,460	\$ 13,938,261
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 12,247,682	\$ 6,164,955	\$ 5,464,573	\$ 4,870,968	\$ 4,733,535
New England Rehabilitation Hospital	\$ 12,247,682	\$ 6,164,955	\$ 5,464,573	\$ 4,870,968	\$ 4,733,535
All Maine Hospitals Median	\$ 3,300,070	\$ 2,678,000	\$ 4,169,526	\$ 3,543,859	\$ 4,018,132
* Northeast Median	\$ †	\$ †	\$ †	\$ †	\$ †
* U.S. Median	\$ †	\$ †	\$ †	\$ †	\$ †

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Current Assets Whose Use is Limited

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 3,966,730	\$ 3,951,227	\$ 3,952,008	\$ 6,344,000	\$ 5,716,000
Central Maine Medical Center	\$ 3,966,730	\$ 3,951,227	\$ 3,952,008	\$ 34,043,289	\$ 10,679,988
Eastern Maine Medical Center	\$ 789,250	\$ 762,758	\$ 740,873	\$ 1,300,631	\$ 1,328,176
MaineGeneral Medical Center	†	†	†	†	†
Maine Medical Center	\$ 23,339,000	\$ 4,856,000	\$ 6,658,000	\$ 6,344,000	\$ 5,716,000
Peer Group B Median -- 8 Hospitals	\$ 1,579,693	\$ 1,092,024	\$ 1,623,358	\$ 882,470	\$ 729,580
Aroostook Medical Center, The (TAMC)	\$ 469,845	\$ 462,254	\$ 452,569	\$ 376,798	\$ 423,931
Mercy Hospital	\$ 3,499,740	\$ 984,000	\$ 751,000	\$ 1,016,000	\$ 1,991,000
Mid Coast Hospital	\$ 376,031	\$ 543,017	\$ 5,422,393	\$ 717,159	\$ 709,282
Penobscot Bay Medical Center	\$ 1,151,173	\$ 1,346,089	\$ 1,458,469	\$ 1,526,576	\$ 1,431,806
Southern Maine Medical Center	\$ 3,440,978	\$ 1,200,048	\$ 1,788,246	\$ 748,939	\$ 720,008
St Joseph Hospital	†	†	†	†	\$ 729,580
St Mary's Regional Medical Center	†	†	†	†	†
York Hospital	\$ 2,008,212	\$ 2,203,987	\$ 3,046,139	\$ 1,878,990	\$ 1,823,447
Peer Group C Median -- 4 Hospitals	\$ 2,342,526	\$ 1,683,735	\$ 1,583,959	\$ 1,370,260	\$ 1,131,951
Cary Medical Center	\$ 3,633,647	†	†	†	†
Franklin Memorial Hospital	\$ 1,830,968	\$ 1,683,735	\$ 1,389,858	\$ 1,414,076	\$ 1,131,951
Henrietta D. Goodall Hospital	\$ 2,854,083	\$ 1,688,191	\$ 1,583,959	\$ 1,370,260	\$ 1,327,303
Maine Coast Memorial Hospital	\$ 405,500	\$ 417,150	\$ 3,692,413	\$ 621,407	\$ 746,658
Peer Group D Median -- 5 Hospitals	\$ 184,241	\$ 256,036	\$ 188,559	\$ 183,474	\$ 177,166
Inland Hospital	\$ 215,336	\$ 362,949	\$ 231,316	\$ 230,270	\$ 232,370
Miles Memorial Hospital	\$ 153,146	\$ 149,123	\$ 145,802	\$ 136,678	†
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	\$ 128,051	\$ 39,602	\$ 128,269	\$ 122,880	\$ 121,962
Stephens Memorial Hospital**	\$ 670,835	\$ 750,041	\$ 478,779	\$ 278,959	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 199,331	\$ 197,616	\$ 171,364	\$ 361,036	\$ 203,124
Blue Hill Memorial Hospital	\$ 91,684	\$ 90,831	\$ 94,207	\$ 461,940	\$ 48,666
Bridgton Hospital	\$ 397,422	\$ 399,813	\$ 397,082	\$ 419,847	\$ 423,910
Calais Regional Hospital	†	†	†	†	†
Charles A. Dean Memorial Hospital	†	†	†	†	†
Down East Community Hospital	\$ 1,308,418	\$ 1,377,697	\$ 1,425,620	\$ 413,218	\$ 408,204
Houlton Regional Hospital	\$ 242,656	\$ 285,308	\$ 2,507,353	\$ 308,854	\$ 305,047
Mayo Regional Hospital	\$ 199,331	\$ 197,616	\$ 194,481	†	†
Millinocket Regional Hospital	†	†	†	†	†
Mount Desert Island Hospital	\$ 594,184	\$ 2,954,787	\$ 1,371,767	\$ 1,079,932	\$ 524,479
Penobscot Valley Hospital	\$ 67,483	\$ 67,712	\$ 68,186	\$ 66,586	\$ 67,486
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Community Hospital	\$ 48,324	\$ 48,372	\$ 48,421	\$ 48,447	\$ 48,472
St Andrews Hospital	\$ 179,820	\$ 175,014	\$ 171,364	\$ 463,890	\$ 203,124
Sebasticook Valley Hospital	\$ 162,635	\$ 155,531	\$ 153,054	\$ 150,580	\$ 128,728
Stephens Memorial Hospital**	†	†	†	†	\$ 889,188
Waldo County General Hospital	\$ 1,197,486	\$ 434,806	\$ 155,634	\$ 152,653	\$ 153,534
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 456,870	\$ 420,965	\$ 437,367	\$ 401,171	\$ 331,108
Acadia Hospital Corporation	\$ 449,700	\$ 440,296	\$ 429,489	\$ 357,945	\$ 377,250
Spring Harbor Hospital	\$ 464,039	\$ 401,633	\$ 445,244	\$ 444,397	\$ 284,965
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 466,942	\$ 440,296	\$ 478,779	\$ 453,169	\$ 474,205
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Trustee Held Investments

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 10,688,745	\$ 7,937,007	\$ 7,745,308	\$ 9,708,544	\$ 10,041,157
Central Maine Medical Center	\$ 13,772,656	\$ 9,562,221	\$ 9,704,066	\$ 11,782,143	\$ 12,731,116
Eastern Maine Medical Center	\$ 3,364,078	\$ 3,600,748	\$ 4,815,944	\$ 6,348,695	\$ 7,351,198
MaineGeneral Medical Center	\$ 7,604,833	\$ 6,311,793	\$ 5,786,549	\$ 7,634,944	\$ 4,141,486
Maine Medical Center	\$ 43,230,000	\$ 18,807,000	\$ 17,695,000	\$ 21,536,000	\$ 20,076,000
Peer Group B Median -- 8 Hospitals	\$ 3,198,912	\$ 1,714,953	\$ 2,135,568	\$ 736,457	\$ 758,459
Aroostook Medical Center, The (TAMC)	\$ 2,531,127	\$ 2,676,506	\$ 3,319,902	\$ 3,267,620	\$ 3,641,618
Mercy Hospital	†	†	†	†	†
Mid Coast Hospital	\$ 3,866,697	\$ 3,390,787	\$ 3,750,070	†	†
Penobscot Bay Medical Center	\$ 525,316	\$ 610,782	\$ 951,233	\$ 244,915	\$ 244,917
Southern Maine Medical Center	\$ 9,152,071	\$ 242,073	\$ 186,905	\$ 150,011	\$ 150,223
St Joseph Hospital	\$ 780,864	\$ 753,400	\$ 759,137	\$ 736,457	†
St Mary's Regional Medical Center	\$ 7,384,013	\$ 4,921,000	\$ 23,642,000	\$ 10,091,000	\$ 1,272,000
York Hospital	†	†	†	†	†
Peer Group C Median -- 4 Hospitals	\$ 9,380,179	†	†	†	†
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	\$ 9,380,179	†	†	†	†
Henrietta D. Goodall Hospital	†	†	†	†	†
Maine Coast Memorial Hospital	†	†	†	†	†
Peer Group D Median -- 5 Hospitals	\$ 318,044	\$ 374,482	\$ 390,042	\$ 330,713	\$ 316,665
Inland Hospital	\$ 318,044	\$ 520,540	\$ 787,542	\$ 1,097,421	\$ 1,475,845
Miles Memorial Hospital	†	†	†	†	†
Northern Maine Medical Center	\$ 200,255	\$ 215,105	\$ 255,105	\$ 257,512	\$ 316,665
Parkview Adventist Medical Center	†	†	†	\$ 253,505	\$ 253,505
Stephens Memorial Hospital**	\$ 356,148	\$ 374,482	\$ 390,042	\$ 403,914	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 112,613	\$ 208,616	\$ 249,871	\$ 360,928	\$ 222,396
Blue Hill Memorial Hospital	†	†	†	†	\$ 20,810
Bridgton Hospital	\$ 715,256	\$ 734,857	\$ 754,457	\$ 774,058	\$ 793,659
Calais Regional Hospital	\$ 112,613	\$ 195,336	\$ 277,845	\$ 360,928	\$ 443,399
Charles A. Dean Memorial Hospital	\$ 3,825	\$ 9,098	\$ 1,381	\$ 7,133	\$ 11,590
Down East Community Hospital	†	†	†	†	†
Houlton Regional Hospital	†	†	†	†	†
Mayo Regional Hospital	\$ 20,675	\$ 28,834	\$ 32,623	†	†
Millinocket Regional Hospital	\$ 154,000	\$ 221,896	\$ 221,896	\$ 222,396	\$ 222,396
Mount Desert Island Hospital	†	†	†	†	†
Penobscot Valley Hospital	†	†	†	†	†
Redington-Fairview General Hospital	†	\$ 14,212,605	\$ 4,419,892	\$ 1,278,992	\$ 140,383
Rumford Community Hospital	†	†	†	†	†
St Andrews Hospital	†	†	†	†	†
Sebasticook Valley Hospital	†	†	†	†	†
Stephens Memorial Hospital**	†	†	†	†	\$ 406,013
Waldo County General Hospital	†	†	†	†	†
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 21,950	\$ 26,626	\$ 24,633	\$ 30,892	\$ 10,519
Acadia Hospital Corporation	\$ 21,950	\$ 26,626	\$ 24,633	\$ 30,892	\$ 10,519
Spring Harbor Hospital	†	†	†	†	†
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 748,060	\$ 672,820	\$ 773,340	\$ 736,457	\$ 406,013
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Board Designated and Undesignated Investments

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 85,461,000	\$ 74,912,476	\$ 91,689,000	\$ 93,040,924	\$ 105,549,000
Central Maine Medical Center	†	†	†	†	†
Eastern Maine Medical Center	\$ 71,639,775	\$ 74,912,476	\$ 97,815,520	\$ 93,040,924	\$ 114,977,578
MaineGeneral Medical Center	\$ 106,986,597	\$ 74,468,504	\$ 54,932,450	\$ 74,386,839	\$ 93,416,171
Maine Medical Center	\$ 85,461,000	\$ 85,113,000	\$ 91,689,000	\$ 99,929,000	\$ 105,549,000
Peer Group B Median -- 8 Hospitals	\$ 21,710,091	\$ 21,396,000	\$ 19,470,021	\$ 22,009,013	\$ 21,099,167
Aroostook Medical Center, The (TAMC)	\$ 2,299,977	\$ 2,595,403	\$ 2,685,206	\$ 4,595,214	\$ 5,886,332
Mercy Hospital	\$ 53,836,178	\$ 21,396,000	\$ 24,978,000	\$ 27,613,000	\$ 20,133,000
Mid Coast Hospital	\$ 33,264,957	\$ 31,685,579	\$ 26,583,027	\$ 28,087,240	\$ 30,805,234
Penobscot Bay Medical Center	†	†	†	†	†
Southern Maine Medical Center	\$ 21,016,055	\$ 25,290,608	\$ 15,713,428	\$ 21,576,520	\$ 21,099,167
St Joseph Hospital	\$ 2,372,712	\$ 1,248,420	\$ 1,539,639	\$ 1,742,527	\$ 1,770,995
St Mary's Regional Medical Center	\$ 21,710,091	\$ 16,359,000	\$ 23,510,000	\$ 26,607,000	\$ 26,486,000
York Hospital	\$ 25,903,957	\$ 21,663,924	\$ 19,470,021	\$ 22,009,013	\$ 26,837,417
Peer Group C Median -- 4 Hospitals	\$ 4,376,517	\$ 5,200,086	\$ 6,137,590	\$ 4,866,999	\$ 9,588,485
Cary Medical Center	\$ 2,962,959	\$ 5,200,086	\$ 6,137,590	\$ 4,866,999	\$ 7,420,869
Franklin Memorial Hospital	\$ 4,665,339	†	†	†	†
Henrietta D. Goodall Hospital	\$ 26,578,988	\$ 24,083,823	\$ 10,782,539	\$ 12,292,129	\$ 15,267,534
Maine Coast Memorial Hospital	\$ 4,087,694	\$ 4,968,969	\$ 3,346,820	\$ 4,365,205	\$ 9,588,485
Peer Group D Median -- 5 Hospitals	\$ 3,020,175	\$ 3,638,952	\$ 4,326,465	\$ 2,734,825	\$ 1,542,672
Inland Hospital	\$ 3,020,175	\$ 3,638,952	\$ 6,329,388	\$ 7,718,505	\$ 6,754,420
Miles Memorial Hospital	\$ 1,498,490	\$ 980,606	\$ 2,323,542	\$ 2,734,825	\$ 2,431,493
Northern Maine Medical Center	†	†	\$ 537,389	\$ 564,631	\$ 653,850
Parkview Adventist Medical Center	†	†	†	\$ 248,437	\$ 250,726
Stephens Memorial Hospital**	\$ 4,489,136	\$ 5,368,872	\$ 6,827,096	\$ 8,466,172	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 3,524,637	\$ 3,046,589	\$ 3,163,775	\$ 3,765,485	\$ 3,761,953
Blue Hill Memorial Hospital	\$ 12,939,945	\$ 10,502,788	\$ 6,697,532	\$ 6,473,581	\$ 12,378,197
Bridgton Hospital	\$ 2,406,779	\$ 3,046,589	\$ 2,508,031	\$ 2,923,832	\$ 3,640,877
Calais Regional Hospital	\$ 601,667	\$ 1,634,413	\$ 1,675,835	\$ 2,056,043	\$ 2,629,418
Charles A. Dean Memorial Hospital	\$ 110,204	\$ 127,801	\$ 153,059	\$ 176,660	\$ 577,515
Down East Community Hospital	\$ 1,295,862	\$ 812,150	\$ 1,122,975	\$ 1,312,335	\$ 1,251,974
Houlton Regional Hospital	\$ 3,524,637	\$ 3,016,514	\$ 2,925,598	\$ 3,200,002	\$ 2,971,486
Mayo Regional Hospital	\$ 6,475,406	\$ 6,134,026	\$ 8,432,159	\$ 11,560,930	\$ 10,844,699
Millinocket Regional Hospital	\$ 6,353,793	\$ 6,380,751	\$ 5,678,557	\$ 6,501,825	\$ 8,296,970
Mount Desert Island Hospital	\$ 6,210,448	\$ 5,487,827	\$ 5,049,580	\$ 7,255,271	\$ 8,022,485
Penobscot Valley Hospital	\$ 1,514,500	\$ 1,180,938	\$ 921,966	\$ 920,100	\$ 948,230
Redington-Fairview General Hospital	\$ 13,611,610	\$ 13,143,161	\$ 12,556,031	\$ 13,830,132	\$ 14,875,636
Rumford Community Hospital	\$ 1,921,478	\$ 1,951,470	\$ 1,459,874	\$ 1,714,134	\$ 2,115,332
St Andrews Hospital	\$ 4,044,611	\$ 3,054,110	\$ 3,163,775	\$ 3,765,485	\$ 3,883,028
Sebasticook Valley Hospital	\$ 1,886,845	\$ 2,092,766	\$ 4,338,647	\$ 6,678,663	\$ 10,836,016
Stephens Memorial Hospital**	†	†	†	†	\$ 3,499,868
Waldo County General Hospital	\$ 18,057,387	\$ 15,950,027	\$ 20,291,589	\$ 31,115,700	\$ 35,864,555
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 6,139,145	\$ 8,980,993	\$ 18,625,278	\$ 6,199,939	\$ 6,255,985
Acadia Hospital Corporation	\$ 6,139,145	\$ 8,980,993	\$ 18,625,278	\$ 12,190,518	\$ 12,223,170
Spring Harbor Hospital	†	†	†	\$ 209,360	\$ 288,800
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 4,665,339	\$ 5,428,350	\$ 6,137,590	\$ 6,501,825	\$ 8,022,485
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Fund Balance-Unrestricted

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 207,468,720	\$ 192,488,822	\$ 180,026,900	\$ 193,232,783	\$ 214,176,582
Central Maine Medical Center	\$ 80,592,398	\$ 82,987,897	\$ 87,150,046	\$ 77,039,440	\$ 68,003,411
Eastern Maine Medical Center	\$ 205,081,851	\$ 191,334,169	\$ 194,258,477	\$ 210,111,058	\$ 212,116,573
MaineGeneral Medical Center	\$ 209,855,589	\$ 193,643,474	\$ 165,795,323	\$ 176,354,507	\$ 216,236,591
Maine Medical Center	\$ 536,917,000	\$ 525,489,000	\$ 467,089,000	\$ 496,352,000	\$ 484,027,000
Peer Group B Median -- 8 Hospitals	\$ 56,100,257	\$ 54,962,917	\$ 57,261,402	\$ 59,983,552	\$ 64,530,727
Aroostook Medical Center, The (TAMC)	\$ 30,642,368	\$ 30,899,487	\$ 32,611,580	\$ 32,261,979	\$ 35,712,818
Mercy Hospital	\$ 93,251,465	\$ 87,897,000	\$ 99,684,000	\$ 84,171,000	\$ 66,875,000
Mid Coast Hospital	\$ 62,228,331	\$ 62,361,635	\$ 66,449,555	\$ 70,036,682	\$ 76,895,478
Penobscot Bay Medical Center	\$ 45,356,498	\$ 47,564,199	\$ 48,073,249	\$ 45,348,507	\$ 47,583,279
Southern Maine Medical Center	\$ 62,858,741	\$ 69,934,796	\$ 68,488,971	\$ 80,531,767	\$ 83,170,257
St Joseph Hospital	\$ 30,612,580	\$ 17,614,374	\$ 20,331,700	\$ 21,045,744	\$ 18,829,275
St Mary's Regional Medical Center	\$ 64,522,339	\$ 64,561,000	\$ 77,146,000	\$ 86,821,000	\$ 90,617,000
York Hospital	\$ 49,972,183	\$ 45,344,973	\$ 44,260,679	\$ 49,930,421	\$ 62,186,453
Peer Group C Median -- 4 Hospitals	\$ 35,725,291	\$ 31,829,543	\$ 34,549,593	\$ 37,259,021	\$ 38,567,046
Cary Medical Center	\$ 13,540,272	\$ 14,969,103	\$ 14,117,980	\$ 14,210,644	\$ 18,189,032
Franklin Memorial Hospital	\$ 43,478,979	\$ 31,808,034	\$ 34,839,051	\$ 37,564,349	\$ 38,736,147
Henrietta D. Goodall Hospital	\$ 49,162,587	\$ 46,455,266	\$ 35,243,475	\$ 36,953,692	\$ 38,397,945
Maine Coast Memorial Hospital	\$ 27,971,603	\$ 31,851,051	\$ 34,260,135	\$ 38,153,521	\$ 44,255,901
Peer Group D Median -- 5 Hospitals	\$ 16,830,421	\$ 17,470,583	\$ 17,440,996	\$ 20,273,441	\$ 18,638,056
Inland Hospital	\$ 14,278,482	\$ 15,302,934	\$ 18,088,039	\$ 20,273,441	\$ 22,705,298
Miles Memorial Hospital	\$ 16,830,421	\$ 17,470,583	\$ 16,587,111	\$ 26,357,234	\$ 31,541,483
Northern Maine Medical Center	\$ 18,209,478	\$ 18,019,598	\$ 17,440,996	\$ 14,506,439	\$ 14,570,814
Parkview Adventist Medical Center	\$ 883,370	\$ (2,816,014)	\$ (4,762,243)	\$ (798,556)	\$ 918
Stephens Memorial Hospital**	\$ 27,091,199	\$ 26,168,276	\$ 26,126,336	\$ 26,900,650	\$ †
Peer Group E Median -- 16 Critical Access Hospitals	\$ 13,253,393	\$ 13,294,276	\$ 14,000,105	\$ 13,643,192	\$ 16,596,727
Blue Hill Memorial Hospital	\$ 19,474,270	\$ 17,604,379	\$ 13,773,175	\$ 16,613,496	\$ 18,377,236
Bridgton Hospital	\$ 14,216,297	\$ 16,617,049	\$ 18,955,373	\$ 22,389,176	\$ 30,273,405
Calais Regional Hospital	\$ 8,645,166	\$ 8,898,772	\$ 8,648,762	\$ 7,222,085	\$ 6,559,157
Charles A. Dean Memorial Hospital	\$ 927,101	\$ 800,972	\$ 875,996	\$ 833,699	\$ 2,772,209
Down East Community Hospital	\$ 14,418,895	\$ 14,577,477	\$ 14,000,105	\$ 12,982,742	\$ 10,672,567
Houlton Regional Hospital	\$ 6,349,183	\$ 8,129,971	\$ 8,106,048	\$ 7,930,948	\$ 7,916,668
Mayo Regional Hospital	\$ 22,429,841	\$ 24,098,588	\$ 26,956,517	\$ 27,559,426	\$ 27,976,272
Millinocket Regional Hospital	\$ 11,714,448	\$ 11,878,157	\$ 11,620,360	\$ 12,824,904	\$ 14,484,810
Mount Desert Island Hospital	\$ 13,515,272	\$ 14,691,027	\$ 15,282,327	\$ 16,861,433	\$ 15,829,167
Penobscot Valley Hospital	\$ 4,010,210	\$ 3,669,781	\$ 3,816,818	\$ 3,892,932	\$ 4,361,605
Redington-Fairview General Hospital	\$ 48,511,459	\$ 48,942,453	\$ 47,501,010	\$ 50,934,656	\$ 57,989,639
Rumford Community Hospital	\$ 12,705,454	\$ 13,294,276	\$ 14,549,407	\$ 13,643,192	\$ 18,598,999
St Andrews Hospital	\$ 13,253,393	\$ 12,761,864	\$ 12,801,544	\$ 12,837,313	\$ 13,684,336
Sebasticook Valley Hospital	\$ 9,946,850	\$ 12,494,671	\$ 14,512,785	\$ 16,339,936	\$ 17,364,287
Stephens Memorial Hospital**	\$ †	\$ †	\$ †	\$ †	\$ 28,418,521
Waldo County General Hospital	\$ 43,780,658	\$ 41,748,596	\$ 43,186,589	\$ 48,545,647	\$ 56,172,692
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 7,361,611	\$ 7,195,708	\$ 6,080,930	\$ 6,849,073	\$ 7,969,833
Acadia Hospital Corporation	\$ 7,309,716	\$ 6,177,018	\$ 3,915,471	\$ 5,945,002	\$ 7,629,818
Spring Harbor Hospital	\$ 7,413,506	\$ 8,214,398	\$ 8,246,388	\$ 7,753,144	\$ 8,309,847
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 10,219,580	\$ 6,645,557	\$ 3,904,763	\$ 5,398,478	\$ 6,461,312
New England Rehabilitation Hospital	\$ 10,219,580	\$ 6,645,557	\$ 3,904,763	\$ 5,398,478	\$ 6,461,312
All Maine Hospitals Median	\$ 19,474,270	\$ 17,614,374	\$ 18,955,373	\$ 22,389,176	\$ 27,976,272
* Northeast Median	\$ †	\$ †	\$ †	\$ †	\$ †
* U.S. Median	\$ †	\$ †	\$ †	\$ †	\$ †

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Temporarily Restricted Net Assets

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 17,753,072	\$ 11,868,022	\$ 12,397,920	\$ 10,725,012	\$ 12,572,975
Central Maine Medical Center	\$ 3,007,425	\$ 1,678,602	\$ 520,499	\$ 2,476,697	\$ 5,247,378
Eastern Maine Medical Center	\$ 22,250,013	\$ 19,384,814	\$ 20,513,713	\$ 17,909,894	\$ 16,791,222
MaineGeneral Medical Center	\$ 13,256,131	\$ 4,351,229	\$ 4,282,126	\$ 3,540,130	\$ 8,354,728
Maine Medical Center	\$ 92,365,000	\$ 69,529,000	\$ 69,624,000	\$ 78,235,000	\$ 76,034,000
Peer Group B Median -- 8 Hospitals	\$ 5,674,361	\$ 5,189,899	\$ 1,534,000	\$ 1,279,000	\$ 1,696,000
Aroostook Medical Center, The (TAMC)	\$ 1,395,680	\$ 1,027,196	\$ 846,254	\$ 1,002,096	\$ 932,519
Mercy Hospital	\$ 15,862,541	\$ 5,545,000	\$ 1,213,000	\$ 1,081,000	\$ 972,000
Mid Coast Hospital	\$ 8,297,950	\$ 5,877,062	\$ 6,101,568	\$ 7,036,575	\$ 6,460,695
Penobscot Bay Medical Center	\$ 2,304,586	\$ 2,312,832	\$ 793,258	\$ 2,379,339	\$ 2,654,704
Southern Maine Medical Center	\$ 10,615,738	\$ 6,798,525	\$ 4,270,671	\$ 608,583	\$ 473,507
St Joseph Hospital	†	†	†	†	†
St Mary's Regional Medical Center	\$ 2,667,960	\$ 2,384,000	\$ 1,534,000	\$ 1,279,000	\$ 1,696,000
York Hospital	\$ 5,674,361	\$ 5,189,899	\$ 5,726,621	\$ 6,201,608	\$ 6,531,687
Peer Group C Median -- 4 Hospitals	\$ 1,361,105	\$ 894,861	\$ 983,327	\$ 718,836	\$ 825,984
Cary Medical Center	\$ 22,237	\$ 16,050	\$ 19,756	\$ 26,040	\$ 128,280
Franklin Memorial Hospital	\$ 2,347,654	\$ 585,402	\$ 627,795	\$ 773,717	\$ 1,063,840
Henrietta D. Goodall Hospital	\$ 1,671,158	\$ 1,540,527	\$ 1,338,859	\$ 1,451,392	\$ 1,572,577
Maine Coast Memorial Hospital	\$ 1,051,052	\$ 1,204,319	\$ 2,781,475	\$ 663,955	\$ 588,127
Peer Group D Median -- 5 Hospitals	\$ 217,973	\$ 233,011	\$ 346,747	\$ 350,218	\$ 290,397
Inland Hospital	\$ 324,055	\$ 434,402	\$ 490,462	\$ 350,218	\$ 356,500
Miles Memorial Hospital	\$ 139,871	\$ 108,857	\$ 39,231	\$ 49,338	\$ 224,293
Northern Maine Medical Center	\$ 567,465	\$ 719,671	\$ 402,401	\$ 392,196	\$ 384,377
Parkview Adventist Medical Center	\$ 31,247	\$ 90,469	\$ 45,430	\$ 47,946	\$ 69,485
Stephens Memorial Hospital**	\$ 217,973	\$ 233,011	\$ 346,747	\$ 451,844	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 297,542	\$ 343,698	\$ 213,781	\$ 362,790	\$ 471,908
Blue Hill Memorial Hospital	\$ 756,754	\$ 584,685	\$ 88,039	\$ 150,285	\$ 201,888
Bridgton Hospital	\$ 2,024,947	\$ 2,012,858	\$ 2,223,069	\$ 2,280,994	\$ 2,443,485
Calais Regional Hospital	\$ 169,731	\$ 161,667	\$ 163,783	\$ 788,279	\$ 792,626
Charles A. Dean Memorial Hospital	\$ 611,687	\$ 534,983	\$ 498,384	\$ 362,790	\$ 471,088
Down East Community Hospital	\$ 100,695	\$ 120,896	\$ 61,825	\$ 60,719	\$ 58,919
Houlton Regional Hospital	\$ 92,920	\$ 276,300	\$ 211,188	\$ 314,975	\$ 510,086
Mayo Regional Hospital	\$ 297,542	\$ 343,698	\$ 363,722	\$ 549,671	\$ 565,963
Millinocket Regional Hospital	\$ 96,938	\$ 90,010	\$ 99,862	\$ 74,589	\$ 97,802
Mount Desert Island Hospital	\$ 2,959,929	\$ 1,169,075	\$ 1,693,522	\$ 1,608,714	\$ 5,051,084
Penobscot Valley Hospital	\$ 92,106	\$ 85,029	\$ 101,917	\$ 122,405	\$ 152,941
Redington-Fairview General Hospital	\$ 639,730	\$ 722,362	\$ 772,513	\$ 779,058	\$ 778,611
Rumford Community Hospital	\$ 230,217	\$ 274,439	\$ 213,781	\$ 245,767	\$ 235,361
St Andrews Hospital	\$ 751,879	\$ 521,474	\$ 482,920	\$ 616,233	\$ 180,799
Sebasticook Valley Hospital	\$ 141,375	\$ 64,961	\$ 98,839	\$ 153,748	\$ 180,130
Stephens Memorial Hospital**	†	†	†	†	\$ 472,728
Waldo County General Hospital	\$ 1,978,356	\$ 1,663,290	\$ 1,418,917	\$ 1,546,298	\$ 1,456,389
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 373,770	\$ 399,682	\$ 303,973	\$ 262,195	\$ 264,897
Acadia Hospital Corporation	\$ 557,409	\$ 675,463	\$ 530,890	\$ 460,754	\$ 369,362
Spring Harbor Hospital	\$ 190,130	\$ 123,901	\$ 77,056	\$ 63,635	\$ 160,432
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 751,879	\$ 675,463	\$ 520,499	\$ 616,233	\$ 565,963
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Permanently Restricted Net Assets

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 13,211,695	\$ 13,901,992	\$ 12,728,541	\$ 14,854,214	\$ 16,127,580
Central Maine Medical Center	\$ 12,140,164	\$ 13,128,003	\$ 12,802,618	\$ 16,347,030	\$ 17,583,561
Eastern Maine Medical Center	\$ 10,263,488	\$ 10,319,149	\$ 10,228,387	\$ 10,364,066	\$ 10,339,071
MaineGeneral Medical Center	\$ 14,283,225	\$ 14,675,980	\$ 12,654,464	\$ 13,361,398	\$ 14,671,599
Maine Medical Center	\$ 20,716,000	\$ 21,035,000	\$ 21,589,000	\$ 23,019,000	\$ 23,560,000
Peer Group B Median -- 8 Hospitals	\$ 2,029,037	\$ 1,730,240	\$ 1,757,496	\$ 1,912,553	\$ 1,849,450
Aroostook Medical Center, The (TAMC)	\$ 676,715	\$ 676,715	\$ 676,715	\$ 676,715	\$ 676,715
Mercy Hospital	\$ 1,086,370	\$ 873,000	\$ 983,000	\$ 1,052,000	\$ 1,042,000
Mid Coast Hospital	\$ 7,120,042	\$ 7,289,874	\$ 7,353,514	\$ 7,439,780	\$ 7,528,890
Penobscot Bay Medical Center	\$ 5,920,640	\$ 5,637,758	\$ 4,475,855	\$ 5,120,365	\$ 5,320,145
Southern Maine Medical Center	\$ 1,579,235	\$ 1,590,625	\$ 1,442,743	\$ 1,542,709	\$ 1,590,974
St Joseph Hospital	\$ 2,478,838	\$ 1,869,854	\$ 2,072,249	\$ 2,288,800	\$ 2,107,925
St Mary's Regional Medical Center	\$ 685,062	\$ 686,000	\$ 689,000	\$ 691,000	\$ 696,000
York Hospital	\$ 2,638,993	\$ 2,433,615	\$ 2,119,506	\$ 2,282,397	\$ 2,629,107
Peer Group C Median -- 4 Hospitals	\$ 1,484,714	\$ 1,457,637	\$ 1,385,671	\$ 1,401,130	\$ 1,445,541
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	\$ 1,484,714	\$ 1,457,637	\$ 1,385,671	\$ 1,401,130	\$ 1,445,541
Henrietta D. Goodall Hospital	\$ 11,891,518	\$ 11,307,572	\$ 8,176,852	\$ 8,912,322	\$ 10,382,407
Maine Coast Memorial Hospital	\$ 600,000	\$ 691,999	\$ 668,718	\$ 668,915	\$ 683,471
Peer Group D Median -- 5 Hospitals	\$ 503,623	\$ 552,154	\$ 552,154	\$ 552,154	\$ 2,259,390
Inland Hospital	\$ 503,623	\$ 440,145	\$ 417,062	\$ 533,610	\$ 603,356
Miles Memorial Hospital	\$ 4,816,655	\$ 4,153,638	\$ 3,866,654	\$ 3,995,218	\$ 3,915,423
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	†	†	†	†	†
Stephens Memorial Hospital**	\$ 441,825	\$ 552,154	\$ 552,154	\$ 552,154	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 341,517	\$ 344,094	\$ 344,970	\$ 384,049	\$ 457,884
Blue Hill Memorial Hospital	\$ 252,141	\$ 252,141	\$ 252,141	\$ 480,196	\$ 690,027
Bridgton Hospital	\$ 1,156,520	\$ 1,138,295	\$ 1,013,099	\$ 1,060,740	\$ 1,121,495
Calais Regional Hospital	\$ 749,945	\$ 559,344	\$ 684,853	\$ 505,406	\$ 457,884
Charles A. Dean Memorial Hospital	\$ 340,698	\$ 345,852	\$ 348,352	\$ 348,352	\$ 348,352
Down East Community Hospital	\$ 342,335	\$ 342,335	\$ 342,335	\$ 342,335	\$ 1,343,235
Houlton Regional Hospital	\$ 51,664	\$ 51,664	\$ 51,664	\$ 51,664	\$ 51,664
Mayo Regional Hospital	\$ 305,569	\$ 272,741	\$ 269,317	\$ 415,458	\$ 408,408
Millinocket Regional Hospital	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Mount Desert Island Hospital	\$ 2,152,036	\$ 2,101,097	\$ 1,657,474	\$ 1,895,995	\$ 2,009,173
Penobscot Valley Hospital	\$ 76,549	\$ 76,549	\$ 76,549	\$ 76,549	\$ 76,549
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Community Hospital	\$ 330,446	\$ 262,292	\$ 250,111	\$ 253,554	\$ 256,373
St Andrews Hospital	\$ 745,979	\$ 654,618	\$ 634,103	\$ 656,860	\$ 631,260
Sebasticook Valley Hospital	\$ 416,613	\$ 355,852	\$ 347,605	\$ 352,639	\$ 339,528
Stephens Memorial Hospital**	†	†	†	†	\$ 552,154
Waldo County General Hospital	\$ 15,846,328	\$ 13,690,968	\$ 11,408,822	\$ 11,747,978	\$ 11,202,237
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 202,423	\$ 206,231	\$ 210,071	\$ 210,271	\$ 211,581
Acadia Hospital Corporation	\$ 54,846	\$ 62,462	\$ 70,142	\$ 70,542	\$ 73,162
Spring Harbor Hospital	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 747,962	\$ 689,000	\$ 686,927	\$ 683,858	\$ 869,000
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Gross Patient Service Revenue

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 647,317,197	\$ 712,587,522	\$ 770,199,115	\$ 822,551,148	\$ 893,659,592
Central Maine Medical Center	\$ 434,315,385	\$ 482,248,949	\$ 551,343,474	\$ 597,614,776	\$ 610,832,010
Eastern Maine Medical Center	\$ 808,627,564	\$ 891,545,566	\$ 978,642,035	\$ 1,047,487,520	\$ 1,112,990,620
MaineGeneral Medical Center	\$ 486,006,829	\$ 533,629,477	\$ 561,756,194	\$ 586,702,373	\$ 674,328,563
Maine Medical Center	\$ 906,086,000	\$ 1,001,892,000	\$ 1,147,415,000	\$ 1,269,772,000	\$ 1,382,609,000
Peer Group B Median -- 8 Hospitals	\$ 191,007,128	\$ 201,180,713	\$ 234,667,971	\$ 244,104,800	\$ 258,813,942
Aroostook Medical Center, The (TAMC)	\$ 184,795,464	\$ 187,005,213	\$ 199,474,883	\$ 206,070,315	\$ 213,963,829
Mercy Hospital	\$ 279,240,830	\$ 308,298,000	\$ 334,405,000	\$ 346,763,000	\$ 380,437,000
Mid Coast Hospital	\$ 150,905,832	\$ 167,032,601	\$ 186,356,548	\$ 194,679,667	\$ 207,682,820
Penobscot Bay Medical Center	\$ 168,193,492	\$ 190,581,047	\$ 206,326,092	\$ 199,128,412	\$ 199,310,572
Southern Maine Medical Center	\$ 203,489,975	\$ 211,780,378	\$ 264,792,647	\$ 306,620,106	\$ 329,830,595
St Joseph Hospital	\$ 145,394,683	\$ 155,717,327	\$ 164,126,043	\$ 164,568,941	\$ 174,194,903
St Mary's Regional Medical Center	\$ 281,379,756	\$ 296,369,000	\$ 298,076,000	\$ 324,260,000	\$ 361,276,000
York Hospital	\$ 197,218,791	\$ 240,425,574	\$ 263,009,850	\$ 282,139,284	\$ 303,664,055
Peer Group C Median -- 4 Hospitals	\$ 120,567,567	\$ 138,247,005	\$ 154,749,846	\$ 162,255,224	\$ 169,472,610
Cary Medical Center	\$ 86,469,363	\$ 90,183,359	\$ 85,955,035	\$ 87,956,361	\$ 91,772,077
Franklin Memorial Hospital	\$ 130,753,960	\$ 148,651,803	\$ 160,764,290	\$ 169,309,438	\$ 168,401,934
Henrietta D. Goodall Hospital	\$ 111,869,320	\$ 127,842,206	\$ 148,735,401	\$ 160,349,362	\$ 173,977,073
Maine Coast Memorial Hospital	\$ 129,265,814	\$ 149,255,830	\$ 164,681,807	\$ 164,161,086	\$ 170,543,286
Peer Group D Median -- 5 Hospitals	\$ 80,064,192	\$ 85,601,485	\$ 89,295,960	\$ 92,126,056	\$ 89,126,205
Inland Hospital	\$ 71,105,740	\$ 85,601,485	\$ 96,441,890	\$ 107,316,864	\$ 118,316,252
Miles Memorial Hospital	\$ 93,201,572	\$ 95,904,047	\$ 96,391,835	\$ 96,545,680	\$ 105,597,332
Northern Maine Medical Center	\$ 69,768,489	\$ 67,957,750	\$ 65,551,359	\$ 68,683,450	\$ 71,336,437
Parkview Adventist Medical Center	\$ 80,064,192	\$ 76,824,965	\$ 82,144,443	\$ 75,533,406	\$ 72,655,077
Stephens Memorial Hospital**	\$ 84,481,621	\$ 87,963,437	\$ 89,295,960	\$ 92,126,056	\$ †
Peer Group E Median -- 16 Critical Access Hospitals	\$ 45,809,561	\$ 48,748,002	\$ 53,280,370	\$ 55,273,517	\$ 61,378,133
Blue Hill Memorial Hospital	\$ 38,402,139	\$ 44,643,905	\$ 44,330,709	\$ 45,557,062	\$ 49,175,637
Bridgton Hospital	\$ 54,746,099	\$ 59,550,523	\$ 62,240,150	\$ 66,474,360	\$ 75,036,173
Calais Regional Hospital	\$ 36,954,152	\$ 42,302,465	\$ 41,884,943	\$ 46,900,132	\$ 56,443,678
Charles A. Dean Memorial Hospital	\$ 13,191,027	\$ 15,905,898	\$ 17,537,064	\$ 18,516,635	\$ 16,381,663
Down East Community Hospital	\$ 51,098,930	\$ 48,976,930	\$ 49,102,639	\$ 55,273,517	\$ 58,954,959
Houlton Regional Hospital	\$ 56,069,208	\$ 62,292,325	\$ 65,296,388	\$ 67,523,171	\$ 72,174,919
Mayo Regional Hospital	\$ 54,889,355	\$ 56,426,532	\$ 63,800,591	\$ 64,008,703	\$ 69,284,518
Millinocket Regional Hospital	\$ 37,889,779	\$ 38,897,488	\$ 41,438,870	\$ 42,802,955	\$ 44,931,165
Mount Desert Island Hospital	\$ 45,809,561	\$ 46,700,157	\$ 54,428,683	\$ 62,073,403	\$ 67,743,054
Penobscot Valley Hospital	\$ 28,342,249	\$ 28,455,630	\$ 32,688,681	\$ 33,096,214	\$ 35,479,280
Redington-Fairview General Hospital	\$ 86,664,815	\$ 88,048,194	\$ 86,798,235	\$ 92,954,345	\$ 95,619,452
Rumford Community Hospital	\$ 46,110,482	\$ 48,748,002	\$ 54,505,241	\$ 53,398,247	\$ 63,801,307
St Andrews Hospital	\$ 23,355,619	\$ 22,853,589	\$ 23,739,778	\$ 25,014,573	\$ 24,013,022
Sebasticook Valley Hospital	\$ 43,973,468	\$ 51,362,044	\$ 53,280,370	\$ 56,729,621	\$ 55,495,697
Stephens Memorial Hospital**	\$ †	\$ †	\$ †	\$ †	\$ 92,093,892
Waldo County General Hospital	\$ 68,510,564	\$ 80,975,987	\$ 87,524,086	\$ 96,484,694	\$ 111,301,961
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 52,097,357	\$ 54,836,619	\$ 62,186,472	\$ 65,766,561	\$ 67,031,309
Acadia Hospital Corporation	\$ 60,055,491	\$ 61,198,680	\$ 78,282,068	\$ 84,560,940	\$ 85,704,944
Spring Harbor Hospital	\$ 44,139,222	\$ 48,474,557	\$ 46,090,875	\$ 46,972,182	\$ 48,357,674
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 39,951,606	\$ 41,455,939	\$ 42,950,963	\$ 44,354,920	\$ 47,063,036
New England Rehabilitation Hospital	\$ 39,951,606	\$ 41,455,939	\$ 42,950,963	\$ 44,354,920	\$ 47,063,036
All Maine Hospitals Median	\$ 80,064,192	\$ 85,601,485	\$ 86,798,235	\$ 92,126,056	\$ 92,093,892
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Net Patient Service Revenue

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 365,345,339	\$ 391,712,866	\$ 406,855,143	\$ 423,754,981	\$ 444,516,769
Central Maine Medical Center	\$ 228,376,995	\$ 244,437,425	\$ 270,827,099	\$ 291,820,604	\$ 278,111,770
Eastern Maine Medical Center	\$ 462,697,137	\$ 503,710,230	\$ 526,197,664	\$ 543,858,127	\$ 550,456,069
MaineGeneral Medical Center	\$ 267,993,540	\$ 279,715,501	\$ 287,512,622	\$ 303,651,834	\$ 338,577,469
Maine Medical Center	\$ 578,504,000	\$ 620,308,000	\$ 683,108,000	\$ 711,180,000	\$ 754,235,185
Peer Group B Median -- 8 Hospitals	\$ 92,890,728	\$ 98,030,692	\$ 116,139,082	\$ 119,753,285	\$ 125,528,660
Aroostook Medical Center, The (TAMC)	\$ 90,834,717	\$ 91,538,753	\$ 94,733,466	\$ 94,675,344	\$ 97,995,548
Mercy Hospital	\$ 154,957,663	\$ 168,378,000	\$ 181,694,000	\$ 171,986,000	\$ 186,189,000
Mid Coast Hospital	\$ 85,943,784	\$ 91,558,877	\$ 99,835,233	\$ 101,483,250	\$ 110,815,320
Penobscot Bay Medical Center	\$ 88,290,321	\$ 96,389,369	\$ 109,167,164	\$ 106,523,569	\$ 108,494,937
Southern Maine Medical Center	\$ 94,946,738	\$ 99,672,015	\$ 129,548,173	\$ 148,079,608	\$ 157,060,139
St Joseph Hospital	\$ 79,443,367	\$ 82,193,221	\$ 86,090,562	\$ 85,221,071	\$ 87,177,139
St Mary's Regional Medical Center	\$ 122,689,031	\$ 121,591,000	\$ 123,111,000	\$ 132,983,000	\$ 140,242,000
York Hospital	\$ 104,941,767	\$ 125,463,162	\$ 131,921,073	\$ 138,147,565	\$ 146,808,148
Peer Group C Median -- 4 Hospitals	\$ 63,654,901	\$ 67,888,115	\$ 71,117,146	\$ 74,429,903	\$ 80,984,770
Cary Medical Center	\$ 38,623,803	\$ 43,304,504	\$ 40,307,037	\$ 39,002,459	\$ 43,268,988
Franklin Memorial Hospital	\$ 66,898,786	\$ 73,402,385	\$ 76,989,100	\$ 79,520,815	\$ 83,128,182
Henrietta D. Goodall Hospital	\$ 60,411,015	\$ 62,373,844	\$ 65,245,192	\$ 72,831,444	\$ 78,841,357
Maine Coast Memorial Hospital	\$ 67,673,583	\$ 75,024,452	\$ 82,685,267	\$ 76,028,362	\$ 84,286,642
Peer Group D Median -- 5 Hospitals	\$ 41,848,856	\$ 44,698,882	\$ 41,739,135	\$ 41,979,074	\$ 48,790,875
Inland Hospital	\$ 39,898,708	\$ 46,843,413	\$ 54,648,130	\$ 59,501,234	\$ 66,166,998
Miles Memorial Hospital	\$ 47,045,207	\$ 50,478,106	\$ 48,224,007	\$ 50,236,594	\$ 55,101,355
Northern Maine Medical Center	\$ 46,074,747	\$ 44,698,882	\$ 41,587,230	\$ 41,979,074	\$ 42,480,395
Parkview Adventist Medical Center	\$ 33,439,297	\$ 31,815,926	\$ 35,226,971	\$ 33,081,245	\$ 30,808,958
Stephens Memorial Hospital**	\$ 41,848,856	\$ 43,174,697	\$ 41,739,135	\$ 41,559,482	\$ †
Peer Group E Median -- 16 Critical Access Hospitals	\$ 27,769,431	\$ 29,636,075	\$ 32,104,702	\$ 31,925,427	\$ 35,692,515
Blue Hill Memorial Hospital	\$ 24,336,845	\$ 26,789,172	\$ 26,995,092	\$ 31,925,427	\$ 32,071,031
Bridgton Hospital	\$ 29,842,423	\$ 33,534,138	\$ 35,866,713	\$ 39,231,248	\$ 44,956,100
Calais Regional Hospital	\$ 24,786,217	\$ 26,654,287	\$ 26,303,379	\$ 26,967,215	\$ 31,756,329
Charles A. Dean Memorial Hospital	\$ 10,242,608	\$ 11,882,652	\$ 12,451,076	\$ 12,445,067	\$ 13,579,141
Down East Community Hospital	\$ 32,090,343	\$ 32,815,776	\$ 32,777,157	\$ 33,899,314	\$ 34,556,955
Houlton Regional Hospital	\$ 35,193,311	\$ 40,993,036	\$ 41,684,734	\$ 41,758,892	\$ 44,588,650
Mayo Regional Hospital	\$ 36,260,749	\$ 38,628,929	\$ 41,848,926	\$ 39,591,262	\$ 43,221,749
Millinocket Regional Hospital	\$ 23,827,254	\$ 24,361,293	\$ 25,905,584	\$ 26,264,911	\$ 26,603,402
Mount Desert Island Hospital	\$ 34,558,049	\$ 35,241,275	\$ 40,287,025	\$ 43,533,750	\$ 46,535,529
Penobscot Valley Hospital	\$ 20,709,760	\$ 21,236,496	\$ 22,140,214	\$ 23,167,373	\$ 24,418,347
Redington-Fairview General Hospital	\$ 49,551,259	\$ 54,266,065	\$ 58,697,284	\$ 64,570,396	\$ 65,622,208
Rumford Community Hospital	\$ 27,769,431	\$ 29,125,766	\$ 32,104,702	\$ 31,708,877	\$ 36,828,075
St Andrews Hospital	\$ 16,261,375	\$ 16,834,236	\$ 16,516,123	\$ 18,541,723	\$ 17,517,381
Sebasticook Valley Hospital	\$ 24,031,978	\$ 29,636,075	\$ 30,785,890	\$ 31,324,223	\$ 31,976,011
Stephens Memorial Hospital**	\$ †	\$ †	\$ †	\$ †	\$ 48,919,289
Waldo County General Hospital	\$ 44,848,805	\$ 53,040,151	\$ 58,681,415	\$ 61,360,895	\$ 71,244,636
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 36,386,581	\$ 36,791,060	\$ 37,694,251	\$ 39,596,130	\$ 39,047,843
Acadia Hospital Corporation	\$ 43,244,348	\$ 40,893,500	\$ 44,658,302	\$ 48,944,850	\$ 47,568,924
Spring Harbor Hospital	\$ 29,528,813	\$ 32,688,620	\$ 30,730,200	\$ 30,247,409	\$ 30,526,762
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 28,879,722	\$ 29,696,770	\$ 27,535,247	\$ 30,934,740	\$ 31,979,405
New England Rehabilitation Hospital	\$ 28,879,722	\$ 29,696,770	\$ 27,535,247	\$ 30,934,740	\$ 31,979,405
All Maine Hospitals Median	\$ 43,244,348	\$ 44,698,882	\$ 44,658,302	\$ 48,944,850	\$ 48,919,289
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Non-Operating Revenues

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 5,885,780	\$ 3,116,158	\$ (1,236,035)	\$ 4,746,099	\$ 3,022,457
Central Maine Medical Center	\$ 1,007,338	\$ 906,411	\$ 483,032	\$ 148,700	\$ (589,246)
Eastern Maine Medical Center	\$ 2,890,567	\$ 3,257,151	\$ (2,955,101)	\$ 5,028,809	\$ 1,941,011
MaineGeneral Medical Center	\$ 8,880,993	\$ 2,975,164	\$ (10,821,704)	\$ 4,463,388	\$ 4,103,902
Maine Medical Center	\$ 21,817,000	\$ 12,751,000	\$ 14,149,000	\$ 8,373,000	\$ 14,909,000
Peer Group B Median -- 8 Hospitals	\$ 1,844,102	\$ 632,590	\$ 661,459	\$ 1,025,224	\$ 556,172
Aroostook Medical Center, The (TAMC)	\$ 457,414	\$ 508,182	\$ 206,586	\$ 243,223	\$ 434,738
Mercy Hospital	\$ 3,683,621	\$ (12,324,000)	\$ 12,472,000	\$ 592,000	\$ (1,094,000)
Mid Coast Hospital	\$ 2,685,057	\$ 2,181,840	\$ 1,087,272	\$ 872,840	\$ 1,396,810
Penobscot Bay Medical Center	\$ 1,745,132	\$ 1,762,713	\$ 1,130,122	\$ 1,177,607	\$ 1,589,042
Southern Maine Medical Center	\$ 4,979,361	\$ 756,998	\$ (5,658,047)	\$ 1,750,749	\$ (350,012)
St Joseph Hospital	\$ 1,785,360	\$ 806,731	\$ 235,645	\$ 735,147	\$ 677,605
St Mary's Regional Medical Center	\$ 1,279,438	\$ (5,137,000)	\$ 4,295,000	\$ 1,880,000	\$ (2,077,000)
York Hospital	\$ 1,902,844	\$ (1,347,727)	\$ (3,608,329)	\$ 2,456,613	\$ 4,452,312
Peer Group C Median -- 4 Hospitals	\$ 3,488,286	\$ 479,667	\$ (39,294)	\$ 149,311	\$ (74,840)
Cary Medical Center	\$ 452,503	\$ 131,428	\$ 67,233	\$ 29,899	\$ 216,071
Franklin Memorial Hospital	\$ 1,260,226	\$ 1,087,646	\$ 126,425	\$ 268,722	\$ (365,750)
Henrietta D. Goodall Hospital	\$ 6,130,762	\$ (402,455)	\$ (3,171,016)	\$ (249,041)	\$ (788,965)
Maine Coast Memorial Hospital	\$ 5,716,346	\$ 827,905	\$ (145,821)	\$ 1,038,170	\$ 553,713
Peer Group D Median -- 5 Hospitals	\$ 306,411	\$ 341,400	\$ 172,701	\$ 304,787	\$ 458,157
Inland Hospital	\$ 232,898	\$ 196,108	\$ (263,709)	\$ 304,787	\$ 505,120
Miles Memorial Hospital	\$ 533,146	\$ 685,742	\$ (641,034)	\$ 462,871	\$ 411,194
Northern Maine Medical Center	\$ 306,411	\$ 210,702	\$ 759,693	\$ (50,459)	\$ 230,232
Parkview Adventist Medical Center	\$ 143,275	\$ 658,206	\$ 406,280	\$ 62,516	\$ 768,412
Stephens Memorial Hospital**	\$ 1,435,070	\$ 341,400	\$ 172,701	\$ 401,292	\$ †
Peer Group E Median -- 16 Critical Access Hospitals	\$ 546,590	\$ 172,344	\$ 25,636	\$ 233,154	\$ 284,964
Blue Hill Memorial Hospital	\$ 395,519	\$ 334,082	\$ (368,825)	\$ 12,811	\$ 262,077
Bridgton Hospital	\$ 740,701	\$ 213,667	\$ (89,551)	\$ 296,950	\$ 315,181
Calais Regional Hospital	\$ 52,966	\$ 75,406	\$ 116,073	\$ 138,486	\$ 60,995
Charles A. Dean Memorial Hospital	\$ 57,152	\$ 31,257	\$ (14,064)	\$ 29,379	\$ 320,921
Down East Community Hospital	\$ 376,927	\$ 131,645	\$ 25,636	\$ 248,970	\$ 186,705
Houlton Regional Hospital	\$ (1,077,403)	\$ (895,571)	\$ (1,126,962)	\$ (302,402)	\$ 404,568
Mayo Regional Hospital	\$ 706,892	\$ 23,262	\$ 462,384	\$ 461,793	\$ (55,490)
Millinocket Regional Hospital	\$ 558,002	\$ 513,840	\$ (310,165)	\$ 209,767	\$ 203,419
Mount Desert Island Hospital	\$ 1,153,554	\$ 1,764,625	\$ 386,909	\$ 1,080,409	\$ 1,037,558
Penobscot Valley Hospital	\$ 55,037	\$ (26,794)	\$ (26,460)	\$ 18,439	\$ 75,986
Redington-Fairview General Hospital	\$ 2,260,113	\$ 2,052,471	\$ 1,871,583	\$ 520,790	\$ 1,120,311
Rumford Community Hospital	\$ 546,590	\$ 117,088	\$ (61,112)	\$ 191,156	\$ 125,558
St Andrews Hospital	\$ 789,462	\$ 201,337	\$ 308,256	\$ 487,136	\$ 450,123
Sebasticook Valley Hospital	\$ 167,876	\$ 172,344	\$ 73,424	\$ 233,154	\$ 307,851
Stephens Memorial Hospital**	\$ †	\$ †	\$ †	\$ †	\$ 39,592
Waldo County General Hospital	\$ 2,093,905	\$ 1,979,266	\$ 911,237	\$ 2,324,481	\$ 1,018,974
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 568,933	\$ 115,855	\$ 241,959	\$ 74,349	\$ 223,879
Acadia Hospital Corporation	\$ 355,371	\$ 208,442	\$ 458,207	\$ 48,120	\$ 392,756
Spring Harbor Hospital	\$ 782,495	\$ 23,267	\$ 25,711	\$ 100,577	\$ 55,001
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 295,004	\$ 156,582	\$ 11,379	\$ 5,534	\$ 2,732
New England Rehabilitation Hospital	\$ 295,004	\$ 156,582	\$ 11,379	\$ 5,534	\$ 2,732
All Maine Hospitals Median	\$ 782,495	\$ 213,667	\$ 73,424	\$ 296,950	\$ 315,181
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Bad Debt (Provision for Bad Debt)

Maine Health Data Organization Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 18,061,671	\$ 16,110,352	\$ 15,394,146	\$ 15,456,023	\$ 20,824,393
Central Maine Medical Center	\$ 9,335,647	\$ 11,001,563	\$ 12,318,875	\$ 13,409,215	\$ 21,602,393
Eastern Maine Medical Center	\$ 16,902,684	\$ 15,869,584	\$ 15,546,020	\$ 16,057,939	\$ 20,046,392
MaineGeneral Medical Center	\$ 19,220,658	\$ 16,351,120	\$ 15,242,271	\$ 14,854,106	\$ 15,085,214
Maine Medical Center	\$ 22,965,000	\$ 23,817,000	\$ 31,185,000	\$ 37,061,000	\$ 35,729,000
Peer Group B Median -- 8 Hospitals	\$ 4,195,036	\$ 5,161,856	\$ 5,089,651	\$ 6,303,674	\$ 6,034,333
Aroostook Medical Center, The (TAMC)	\$ 3,718,854	\$ 2,970,533	\$ 2,773,415	\$ 3,098,758	\$ 3,128,993
Mercy Hospital	\$ 8,233,522	\$ 10,534,000	\$ 10,269,000	\$ 13,788,000	\$ 12,050,000
Mid Coast Hospital	\$ 2,541,687	\$ 3,934,972	\$ 4,350,798	\$ 4,892,662	\$ 5,141,859
Penobscot Bay Medical Center	\$ 4,373,276	\$ 6,316,091	\$ 2,727,002	\$ 4,635,412	\$ 5,046,521
Southern Maine Medical Center	\$ 5,428,915	\$ 6,692,633	\$ 10,588,223	\$ 9,201,104	\$ 9,797,297
St Joseph Hospital	\$ 3,223,453	\$ 5,488,961	\$ 6,686,005	\$ 6,275,693	\$ 5,780,363
St Mary's Regional Medical Center	\$ 4,989,653	\$ 4,774,000	\$ 4,252,000	\$ 6,825,000	\$ 6,926,000
York Hospital	\$ 4,016,796	\$ 4,834,751	\$ 5,828,504	\$ 6,331,654	\$ 6,288,303
Peer Group C Median -- 4 Hospitals	\$ 3,264,240	\$ 3,543,102	\$ 4,636,658	\$ 4,621,457	\$ 4,230,982
Cary Medical Center	\$ 892,435	\$ 1,522,564	\$ 933,916	\$ 2,004,000	\$ 1,964,678
Franklin Memorial Hospital	\$ 3,012,279	\$ 3,180,913	\$ 4,091,963	\$ 3,615,786	\$ 3,206,173
Henrietta D. Goodall Hospital	\$ 3,985,599	\$ 4,341,883	\$ 5,860,662	\$ 5,796,802	\$ 5,914,783
Maine Coast Memorial Hospital	\$ 3,516,201	\$ 3,905,291	\$ 5,181,352	\$ 5,627,128	\$ 5,255,791
Peer Group D Median -- 5 Hospitals	\$ 2,266,453	\$ 2,710,254	\$ 3,181,042	\$ 3,125,247	\$ 3,597,990
Inland Hospital	\$ 1,940,128	\$ 2,710,254	\$ 3,805,329	\$ 3,125,247	\$ 4,174,385
Miles Memorial Hospital	\$ 2,455,834	\$ 3,312,035	\$ 3,436,861	\$ 2,161,820	\$ 3,621,039
Northern Maine Medical Center	\$ 850,368	\$ 951,596	\$ 920,522	\$ 1,327,567	\$ 1,254,803
Parkview Adventist Medical Center	\$ 2,883,963	\$ 3,319,849	\$ 3,181,042	\$ 3,440,108	\$ 3,574,941
Stephens Memorial Hospital**	\$ 2,266,453	\$ 2,347,139	\$ 2,437,300	\$ 3,225,401	\$ †
Peer Group E Median -- 16 Critical Access Hospitals	\$ 1,007,491	\$ 1,542,509	\$ 1,537,418	\$ 1,562,535	\$ 1,879,662
Blue Hill Memorial Hospital	\$ 1,303,751	\$ 1,558,288	\$ 2,374,729	\$ 1,726,717	\$ 1,307,527
Bridgton Hospital	\$ 2,300,034	\$ 2,322,652	\$ 2,323,196	\$ 2,598,159	\$ 3,064,028
Calais Regional Hospital	\$ 753,066	\$ 1,164,268	\$ 1,173,224	\$ 1,110,497	\$ 1,061,262
Charles A. Dean Memorial Hospital	\$ 312,206	\$ 444,746	\$ 542,986	\$ 368,815	\$ (65,302)
Down East Community Hospital	\$ 973,710	\$ 797,196	\$ 847,893	\$ 1,347,971	\$ 1,939,992
Houlton Regional Hospital	\$ 700,001	\$ 1,587,490	\$ 1,237,223	\$ 1,102,308	\$ 1,410,000
Mayo Regional Hospital	\$ 1,007,491	\$ 1,288,173	\$ 1,537,418	\$ 1,562,535	\$ 1,819,332
Millinocket Regional Hospital	\$ 686,784	\$ 882,334	\$ 993,806	\$ 534,755	\$ 1,154,101
Mount Desert Island Hospital	\$ 1,531,883	\$ 2,190,104	\$ 2,679,237	\$ 2,835,620	\$ 2,961,081
Penobscot Valley Hospital	\$ 884,230	\$ 810,014	\$ 1,218,671	\$ 846,680	\$ 1,166,803
Redington-Fairview General Hospital	\$ 1,833,549	\$ 3,723,610	\$ 4,212,178	\$ 3,689,131	\$ 4,679,363
Rumford Community Hospital	\$ 1,561,303	\$ 1,542,509	\$ 1,794,612	\$ 2,027,494	\$ 2,074,832
St Andrews Hospital	\$ 639,272	\$ 277,213	\$ 639,562	\$ 476,802	\$ 500,452
Sebasticook Valley Hospital	\$ 1,661,649	\$ 1,841,200	\$ 1,628,972	\$ 2,258,561	\$ 2,046,648
Stephens Memorial Hospital**	\$ †	\$ †	\$ †	\$ †	\$ 2,942,133
Waldo County General Hospital	\$ 1,599,841	\$ 2,081,830	\$ 3,040,861	\$ 3,245,250	\$ 4,033,375
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 1,191,419	\$ 1,298,273	\$ 1,591,783	\$ 1,843,596	\$ 1,485,053
Acadia Hospital Corporation	\$ 2,059,814	\$ 2,073,516	\$ 2,654,322	\$ 3,090,087	\$ 2,303,202
Spring Harbor Hospital	\$ 323,023	\$ 523,029	\$ 529,243	\$ 597,104	\$ 666,903
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 167,282	\$ 146,029	\$ 445,057	\$ 16,488	\$ 180,022
New England Rehabilitation Hospital	\$ 167,282	\$ 146,029	\$ 445,057	\$ 16,488	\$ 180,022
All Maine Hospitals Median	\$ 2,059,814	\$ 2,347,139	\$ 2,727,002	\$ 3,098,758	\$ 3,128,993
* Northeast Median	\$ †	\$ †	\$ †	\$ †	\$ †
* U.S. Median	\$ †	\$ †	\$ †	\$ †	\$ †

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Free Care (Charity Care)

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 11,586,694	\$ 12,565,069	\$ 14,889,105	\$ 18,943,104	\$ 19,353,017
Central Maine Medical Center	\$ 7,838,054	\$ 8,725,668	\$ 11,164,718	\$ 16,542,355	\$ 13,310,592
Eastern Maine Medical Center	\$ 15,335,333	\$ 16,404,469	\$ 18,613,491	\$ 21,343,853	\$ 25,395,442
MaineGeneral Medical Center	\$ 6,403,906	\$ 7,696,496	\$ 8,296,375	\$ 9,791,619	\$ 12,560,763
Maine Medical Center	\$ 17,423,000	\$ 17,416,000	\$ 23,516,000	\$ 38,141,000	\$ 39,625,000
Peer Group B Median -- 8 Hospitals	\$ 2,487,527	\$ 2,505,079	\$ 3,260,631	\$ 3,942,560	\$ 4,709,906
Aroostook Medical Center, The (TAMC)	\$ 1,797,211	\$ 2,005,061	\$ 2,645,546	\$ 2,979,952	\$ 2,807,318
Mercy Hospital	\$ 5,008,636	\$ 7,349,000	\$ 8,045,000	\$ 10,551,000	\$ 12,715,000
Mid Coast Hospital	\$ 1,803,287	\$ 1,997,445	\$ 2,046,686	\$ 2,836,544	\$ 3,249,897
Penobscot Bay Medical Center	\$ 1,163,075	\$ 1,618,905	\$ 2,168,624	\$ 2,577,271	\$ 3,191,732
Southern Maine Medical Center	\$ 3,171,766	\$ 3,005,096	\$ 3,875,715	\$ 5,377,394	\$ 7,494,651
St Joseph Hospital	\$ 1,198,225	\$ 1,174,282	\$ 1,226,737	\$ 1,757,748	\$ 2,593,374
St Mary's Regional Medical Center	\$ 5,962,010	\$ 6,989,000	\$ 9,312,000	\$ 9,478,000	\$ 11,371,000
York Hospital	\$ 4,234,899	\$ 4,944,245	\$ 5,384,387	\$ 4,905,168	\$ 6,169,914
Peer Group C Median -- 4 Hospitals	\$ 1,348,566	\$ 1,646,684	\$ 2,416,739	\$ 2,780,726	\$ 3,005,539
Cary Medical Center	\$ 1,122,783	\$ 703,062	\$ 1,115,624	\$ 1,237,339	\$ 1,096,668
Franklin Memorial Hospital	\$ 1,574,349	\$ 2,268,120	\$ 3,626,663	\$ 4,659,236	\$ 6,831,140
Henrietta D. Goodall Hospital	\$ 636,476	\$ 1,282,778	\$ 1,503,701	\$ 882,162	\$ 1,457,760
Maine Coast Memorial Hospital	\$ 1,969,190	\$ 2,010,589	\$ 3,329,776	\$ 4,324,113	\$ 4,553,317
Peer Group D Median -- 5 Hospitals	\$ 1,411,867	\$ 1,457,693	\$ 1,786,975	\$ 1,997,478	\$ 1,514,922
Inland Hospital	\$ 1,411,867	\$ 1,896,318	\$ 1,786,975	\$ 2,643,073	\$ 1,956,443
Miles Memorial Hospital	\$ 1,421,209	\$ 1,836,785	\$ 2,038,203	\$ 3,443,087	\$ 2,685,191
Northern Maine Medical Center	\$ 396,911	\$ 636,686	\$ 567,327	\$ 507,845	\$ 638,349
Parkview Adventist Medical Center	\$ 633,777	\$ 737,448	\$ 593,913	\$ 1,113,910	\$ 1,073,400
Stephens Memorial Hospital**	\$ 1,567,412	\$ 1,457,693	\$ 2,098,069	\$ 1,997,478	\$ †
Peer Group E Median -- 16 Critical Access Hospitals	\$ 951,063	\$ 963,271	\$ 1,116,919	\$ 1,160,433	\$ 1,387,982
Blue Hill Memorial Hospital	\$ 1,007,332	\$ 1,219,810	\$ 1,355,162	\$ 1,160,433	\$ 1,415,316
Bridgton Hospital	\$ 1,047,970	\$ 826,777	\$ 1,116,919	\$ 1,472,781	\$ 1,116,462
Calais Regional Hospital	\$ 317,937	\$ 272,167	\$ 565,993	\$ 712,067	\$ 1,066,131
Charles A. Dean Memorial Hospital	\$ 437,874	\$ 398,321	\$ 395,616	\$ 543,615	\$ 504,693
Down East Community Hospital	\$ 1,173,094	\$ 1,209,626	\$ 1,657,540	\$ 1,969,766	\$ 2,306,820
Houlton Regional Hospital	\$ 1,034,199	\$ 991,321	\$ 1,175,558	\$ 1,245,888	\$ 1,610,524
Mayo Regional Hospital	\$ 1,255,776	\$ 1,521,580	\$ 2,608,580	\$ 2,385,853	\$ 2,517,365
Millinocket Regional Hospital	\$ 951,063	\$ 893,651	\$ 916,308	\$ 966,783	\$ 1,079,671
Mount Desert Island Hospital	\$ 302,421	\$ 197,613	\$ 498,421	\$ 912,931	\$ 855,316
Penobscot Valley Hospital	\$ 865,339	\$ 963,271	\$ 1,089,569	\$ 1,028,591	\$ 1,360,647
Redington-Fairview General Hospital	\$ 1,446,806	\$ 1,068,676	\$ 1,152,549	\$ 1,486,131	\$ 2,078,452
Rumford Community Hospital	\$ 812,007	\$ 500,876	\$ 579,976	\$ 741,037	\$ 385,386
St Andrews Hospital	\$ 212,925	\$ 312,107	\$ 452,980	\$ 553,512	\$ 434,188
Sebasticook Valley Hospital	\$ 1,378,085	\$ 1,693,932	\$ 2,066,860	\$ 2,842,765	\$ 2,067,021
Stephens Memorial Hospital**	\$ †	\$ †	\$ †	\$ †	\$ 2,046,576
Waldo County General Hospital	\$ 769,192	\$ 1,011,170	\$ 1,741,337	\$ 2,782,100	\$ 3,314,381
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 6,818,244	\$ 7,228,589	\$ 9,974,789	\$ 12,213,781	\$ 11,780,235
Acadia Hospital Corporation	\$ 9,501,747	\$ 8,700,637	\$ 14,315,704	\$ 18,917,657	\$ 17,893,240
Spring Harbor Hospital	\$ 4,134,741	\$ 5,756,541	\$ 5,633,874	\$ 5,509,905	\$ 5,667,230
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 360,975	\$ 285,670	\$ 211,046	\$ 262,865	\$ 138,213
New England Rehabilitation Hospital	\$ 360,975	\$ 285,670	\$ 211,046	\$ 262,865	\$ 138,213
All Maine Hospitals Median	\$ 1,255,776	\$ 1,457,693	\$ 1,786,975	\$ 2,385,853	\$ 2,306,820
* Northeast Median	\$ †	\$ †	\$ †	\$ †	\$ †
* U.S. Median	\$ †	\$ †	\$ †	\$ †	\$ †

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Operating Expenses

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	\$ 372,394,374	\$ 399,181,880	\$ 411,775,484	\$ 430,252,241	\$ 448,175,212
Central Maine Medical Center	\$ 233,293,950	\$ 252,928,177	\$ 276,176,439	\$ 307,933,595	\$ 299,268,308
Eastern Maine Medical Center	\$ 473,287,427	\$ 501,280,403	\$ 530,550,467	\$ 552,570,887	\$ 556,299,430
MaineGeneral Medical Center	\$ 271,501,320	\$ 297,083,357	\$ 293,000,501	\$ 305,483,726	\$ 340,050,993
Maine Medical Center	\$ 539,763,000	\$ 587,572,000	\$ 641,032,000	\$ 675,122,000	\$ 780,846,000
Peer Group B Median -- 8 Hospitals	\$ 96,345,698	\$ 102,525,654	\$ 116,684,799	\$ 122,645,714	\$ 130,355,491
Aroostook Medical Center, The (TAMC)	\$ 92,965,447	\$ 94,743,693	\$ 95,858,769	\$ 96,939,376	\$ 96,943,396
Mercy Hospital	\$ 154,847,307	\$ 173,229,000	\$ 190,847,000	\$ 191,235,000	\$ 207,000,000
Mid Coast Hospital	\$ 84,555,302	\$ 93,448,995	\$ 99,751,716	\$ 102,627,166	\$ 109,350,028
Penobscot Bay Medical Center	\$ 95,170,938	\$ 102,186,122	\$ 114,643,598	\$ 116,912,427	\$ 114,634,982
Southern Maine Medical Center	\$ 97,520,457	\$ 102,865,185	\$ 131,421,727	\$ 150,657,863	\$ 157,218,365
St Joseph Hospital	\$ 81,649,774	\$ 85,155,878	\$ 83,658,942	\$ 81,890,940	\$ 82,347,549
St Mary's Regional Medical Center	\$ 115,467,926	\$ 118,326,000	\$ 118,726,000	\$ 128,379,000	\$ 146,076,000
York Hospital	\$ 105,699,304	\$ 128,502,138	\$ 132,319,279	\$ 136,999,629	\$ 146,761,560
Peer Group C Median -- 4 Hospitals	\$ 64,984,478	\$ 69,997,777	\$ 76,184,834	\$ 77,136,137	\$ 80,737,586
Cary Medical Center	\$ 42,180,875	\$ 45,155,845	\$ 44,017,422	\$ 42,052,923	\$ 44,512,849
Franklin Memorial Hospital	\$ 66,905,929	\$ 72,869,855	\$ 77,650,499	\$ 79,453,564	\$ 83,770,932
Henrietta D. Goodall Hospital	\$ 63,063,026	\$ 67,125,699	\$ 74,719,168	\$ 75,030,000	\$ 80,446,286
Maine Coast Memorial Hospital	\$ 68,088,208	\$ 75,250,793	\$ 81,615,691	\$ 79,242,274	\$ 81,028,885
Peer Group D Median -- 5 Hospitals	\$ 41,365,787	\$ 46,057,385	\$ 44,022,837	\$ 45,493,676	\$ 49,066,724
Inland Hospital	\$ 39,867,120	\$ 46,084,905	\$ 53,333,313	\$ 59,520,483	\$ 64,847,407
Miles Memorial Hospital	\$ 48,718,718	\$ 50,308,384	\$ 49,103,521	\$ 49,947,960	\$ 53,219,827
Northern Maine Medical Center	\$ 45,625,019	\$ 46,057,385	\$ 44,022,837	\$ 45,493,676	\$ 44,913,621
Parkview Adventist Medical Center	\$ 41,365,787	\$ 36,475,338	\$ 37,952,299	\$ 34,765,434	\$ 32,604,308
Stephens Memorial Hospital**	\$ 37,842,244	\$ 40,636,083	\$ 39,762,828	\$ 39,406,490	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 27,107,667	\$ 29,110,065	\$ 31,936,003	\$ 33,244,089	\$ 34,790,580
Blue Hill Memorial Hospital	\$ 27,107,667	\$ 29,110,065	\$ 31,936,003	\$ 30,317,244	\$ 32,252,308
Bridgton Hospital	\$ 28,961,577	\$ 31,732,258	\$ 33,668,460	\$ 36,757,860	\$ 38,157,081
Calais Regional Hospital	\$ 25,977,636	\$ 26,858,195	\$ 27,055,797	\$ 28,550,660	\$ 33,374,028
Charles A. Dean Memorial Hospital	\$ 10,508,896	\$ 12,219,749	\$ 13,176,995	\$ 13,039,301	\$ 12,421,144
Down East Community Hospital	\$ 29,890,237	\$ 30,863,768	\$ 33,776,861	\$ 34,715,647	\$ 36,207,132
Houlton Regional Hospital	\$ 34,611,148	\$ 38,412,100	\$ 41,287,298	\$ 42,482,050	\$ 45,320,845
Mayo Regional Hospital	\$ 35,262,588	\$ 38,157,550	\$ 40,970,648	\$ 41,131,836	\$ 44,167,417
Millinocket Regional Hospital	\$ 23,456,879	\$ 24,340,426	\$ 25,495,189	\$ 25,750,715	\$ 26,319,375
Mount Desert Island Hospital	\$ 35,310,178	\$ 38,145,019	\$ 41,085,324	\$ 45,473,736	\$ 48,341,792
Penobscot Valley Hospital	\$ 20,669,745	\$ 21,758,238	\$ 22,380,773	\$ 23,384,614	\$ 24,673,225
Redington-Fairview General Hospital	\$ 46,520,776	\$ 51,796,346	\$ 56,484,502	\$ 64,344,038	\$ 67,258,531
Rumford Community Hospital	\$ 25,747,364	\$ 28,662,917	\$ 30,871,168	\$ 33,244,089	\$ 32,810,033
St Andrews Hospital	\$ 19,508,080	\$ 20,813,166	\$ 21,162,608	\$ 19,708,595	\$ 18,371,325
Sebasticook Valley Hospital	\$ 24,338,157	\$ 27,988,023	\$ 29,944,818	\$ 30,580,998	\$ 31,905,596
Stephens Memorial Hospital**	†	†	†	†	\$ 44,082,366
Waldo County General Hospital	\$ 44,474,229	\$ 53,472,054	\$ 57,925,822	\$ 59,180,386	\$ 64,963,652
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 34,701,786	\$ 37,266,266	\$ 38,335,366	\$ 40,162,293	\$ 39,275,120
Acadia Hospital Corporation	\$ 39,518,094	\$ 41,536,087	\$ 45,316,176	\$ 49,301,737	\$ 47,663,626
Spring Harbor Hospital	\$ 29,885,477	\$ 32,996,445	\$ 31,354,555	\$ 31,022,849	\$ 30,886,613
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 23,942,768	\$ 24,511,797	\$ 24,713,480	\$ 24,936,026	\$ 24,920,911
New England Rehabilitation Hospital	\$ 23,942,768	\$ 24,511,797	\$ 24,713,480	\$ 24,936,026	\$ 24,920,911
All Maine Hospitals Median	\$ 42,180,875	\$ 46,057,385	\$ 45,316,176	\$ 49,301,737	\$ 48,341,792
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2013 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Advertising Expenses

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	†	†	† \$	1,200,009 \$	984,110
Central Maine Medical Center	†	†	† \$	1,585,432	1,338,354
Eastern Maine Medical Center	†	†	† \$	571,909	629,866
MaineGeneral Medical Center	†	†	† \$	909,017	576,517
Maine Medical Center	†	†	† \$	1,491,000	1,619,000
Peer Group B Median -- 8 Hospitals	†	†	† \$	427,234 \$	295,560
Aroostook Medical Center, The (TAMC)	†	†	† \$	364,467	256,304
Mercy Hospital	†	†	† \$	1,063,000	899,000
Mid Coast Hospital	†	†	† \$	360,575	295,560
Penobscot Bay Medical Center	†	†	†	†	2,960
Southern Maine Medical Center	†	†	† \$	519,413	482,193
St Joseph Hospital	†	†	† \$	164,651	123,302
St Mary's Regional Medical Center	†	†	†	†	†
York Hospital	†	†	† \$	490,000	693,001
Peer Group C Median -- 4 Hospitals	†	†	† \$	113,233 \$	93,059
Cary Medical Center	†	†	† \$	262,645	271,290
Franklin Memorial Hospital	†	†	† \$	8,674	10,338
Henrietta D. Goodall Hospital	†	†	† \$	73,462	93,059
Maine Coast Memorial Hospital	†	†	† \$	153,004	†
Peer Group D Median -- 5 Hospitals	†	†	† \$	182,187 \$	249,779
Inland Hospital	†	†	† \$	257,543	249,779
Miles Memorial Hospital	†	†	† \$	26,379	36,578
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	†	†	† \$	272,402	275,698
Stephens Memorial Hospital**	†	†	† \$	106,830	†
Peer Group E Median -- 16 Critical Access Hospitals	†	†	† \$	54,694 \$	57,525
Blue Hill Memorial Hospital	†	†	† \$	27,626	43,620
Bridgton Hospital	†	†	† \$	204,011	200,102
Calais Regional Hospital	†	†	† \$	60,751	44,135
Charles A. Dean Memorial Hospital	†	†	† \$	28,051	37,025
Down East Community Hospital	†	†	† \$	52,158	141,387
Houlton Regional Hospital	†	†	† \$	17,776	15,277
Mayo Regional Hospital	†	†	† \$	117,838	113,194
Millinocket Regional Hospital	†	†	† \$	54,694	61,590
Mount Desert Island Hospital	†	†	† \$	95,195	95,922
Penobscot Valley Hospital	†	†	† \$	33,869	26,475
Redington-Fairview General Hospital	†	†	† \$	194,153	187,208
Rumford Community Hospital	†	†	† \$	78,940	53,459
St Andrews Hospital	†	†	† \$	38,692	28,121
Sebasticook Valley Hospital	†	†	† \$	118,978	129,309
Stephens Memorial Hospital**	†	†	†	†	121,156
Waldo County General Hospital	†	†	† \$	40,880	43,248
Peer Group F Median -- 2 Private Psychiatric Hospitals	†	†	† \$	46,889 \$	19,929
Acadia Hospital Corporation	†	†	† \$	16,326	19,929
Spring Harbor Hospital	†	†	† \$	77,451	†
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	† \$	49,957 \$	70,597
New England Rehabilitation Hospital	†	†	† \$	49,957	70,597
All Maine Hospitals Median	†	†	† \$	112,334 \$	121,156
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

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† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Salaries and Benefits

Maine Health Data Organization

Hospital Financial Report Part I

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Peer Group A Median -- 4 Hospitals	†	†	†	\$ 234,242,348	\$ 232,748,145
Central Maine Medical Center	†	†	†	\$ 180,934,163	\$ 180,987,851
Eastern Maine Medical Center	†	†	†	\$ 287,550,532	\$ 283,513,398
MaineGeneral Medical Center	†	†	†	\$ 148,862,588	\$ 181,982,892
Maine Medical Center	†	†	†	\$ 375,870,000	\$ 432,689,000
Peer Group B Median -- 8 Hospitals	†	†	†	\$ 64,341,334	\$ 68,612,032
Aroostook Medical Center, The (TAMC)	†	†	†	\$ 60,854,362	\$ 61,167,013
Mercy Hospital	†	†	†	\$ 103,630,000	\$ 111,086,000
Mid Coast Hospital	†	†	†	\$ 56,030,771	\$ 59,523,676
Penobscot Bay Medical Center	†	†	†	\$ 67,828,306	\$ 67,860,837
Southern Maine Medical Center	†	†	†	\$ 72,360,907	\$ 69,363,226
St Joseph Hospital	†	†	†	\$ 42,046,980	\$ 41,943,198
St Mary's Regional Medical Center	†	†	†	\$ 51,631,000	\$ 84,318,000
York Hospital	†	†	†	\$ 80,752,435	\$ 84,315,411
Peer Group C Median -- 4 Hospitals	†	†	†	\$ 46,017,986	\$ 49,560,931
Cary Medical Center	†	†	†	\$ 21,636,508	\$ 22,505,783
Franklin Memorial Hospital	†	†	†	\$ 48,015,942	\$ 50,828,420
Henrietta D. Goodall Hospital	†	†	†	\$ 44,020,030	\$ 48,293,441
Maine Coast Memorial Hospital	†	†	†	\$ 52,342,605	\$ 52,642,786
Peer Group D Median -- 5 Hospitals	†	†	†	\$ 22,379,158	\$ 23,476,849
Inland Hospital	†	†	†	\$ 33,846,303	\$ 37,471,894
Miles Memorial Hospital	†	†	†	\$ 17,713,784	\$ 18,763,729
Northern Maine Medical Center	†	†	†	\$ 29,263,009	\$ 28,189,969
Parkview Adventist Medical Center	†	†	†	\$ 15,846,583	\$ 14,094,886
Stephens Memorial Hospital**	†	†	†	\$ 22,379,158	†
Peer Group E Median -- 16 Critical Access Hospitals	†	†	†	\$ 19,887,756	\$ 20,724,095
Blue Hill Memorial Hospital	†	†	†	\$ 17,369,717	\$ 18,487,326
Bridgton Hospital	†	†	†	\$ 23,861,467	\$ 24,064,166
Calais Regional Hospital	†	†	†	\$ 14,061,579	\$ 16,611,727
Charles A. Dean Memorial Hospital	†	†	†	\$ 8,642,310	\$ 8,270,097
Down East Community Hospital	†	†	†	\$ 19,887,756	\$ 19,889,297
Houlton Regional Hospital	†	†	†	\$ 30,885,200	\$ 32,565,815
Mayo Regional Hospital	†	†	†	\$ 26,978,460	\$ 28,899,638
Millinocket Regional Hospital	†	†	†	\$ 16,095,846	\$ 16,422,135
Mount Desert Island Hospital	†	†	†	\$ 28,295,173	\$ 29,946,650
Penobscot Valley Hospital	†	†	†	\$ 12,503,750	\$ 12,423,998
Redington-Fairview General Hospital	†	†	†	\$ 36,660,838	\$ 37,515,274
Rumford Community Hospital	†	†	†	\$ 22,464,958	\$ 21,558,892
St Andrews Hospital	†	†	†	\$ 8,756,524	\$ 8,220,353
Sebasticook Valley Hospital	†	†	†	\$ 17,838,855	\$ 18,297,661
Stephens Memorial Hospital**	†	†	†	†	\$ 25,919,788
Waldo County General Hospital	†	†	†	\$ 37,119,636	\$ 40,522,756
Peer Group F Median -- 2 Private Psychiatric Hospitals	†	†	†	\$ 27,531,887	\$ 26,352,465
Acadia Hospital Corporation	†	†	†	\$ 33,457,148	\$ 31,388,634
Spring Harbor Hospital	†	†	†	\$ 21,606,625	\$ 21,316,295
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	\$ 14,956,638	\$ 14,960,640
New England Rehabilitation Hospital	†	†	†	\$ 14,956,638	\$ 14,960,640
All Maine Hospitals Median	†	†	†	\$ 30,885,200	\$ 31,388,634
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

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† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E