

Maine Health Data Organization Hospital Financial Information Part I

2008 – 2012 Select Financial Information by Data Element/Ratio

Comprised of tables for select data elements and ratios containing all of Maine's 39 non-governmental hospitals arrayed by hospital peer groups as determined by the Maine Hospital Association (MHA). The peer groups are based upon bed size, revenue, critical access designation (CAH), and specialty. When data are available, the tables include a comparison of the Maine (ME), Northeast, and U.S. median as reported from the 2014 INGENIX, "Almanac of Hospital and Financial & Operating Indicators", publication. The Northeast comparison includes the states of Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, and Vermont.

Note: In FY2011, Stephens Memorial Hospital moved from Peer Group D to E.

Maine Hospital Designation

August 31, 2012

Hospital Name	Peer Group
Acadia Hospital Corporation	F
Aroostook Medical Center, The (TAMC)	B
Blue Hill Memorial Hospital	E
Bridgton Hospital	E
Calais Regional Hospital	E
Cary Medical Center	C
Central Maine Medical Center	A
Charles A. Dean Memorial Hospital	E
Down East Community Hospital	E
Eastern Maine Medical Center	A
Franklin Memorial Hospital	C
Henrietta D. Goodall Hospital	C
Houlton Regional Hospital	E
Inland Hospital	D
Maine Coast Memorial Hospital	C
Maine Medical Center	A
MaineGeneral Medical Center	A
Mayo Regional Hospital	E
Mercy Hospital	B
Mid Coast Hospital	B
Miles Memorial Hospital	D
Millinocket Regional Hospital	E
Mount Desert Island Hospital	E
New England Rehabilitation Hospital	G
Northern Maine Medical Center	D
Parkview Adventist Medical Center	D
Penobscot Bay Medical Center	B
Penobscot Valley Hospital	E
Redington-Fairview General Hospital	E
Rumford Community Hospital	E
Sebasticook Valley Hospital	E
Southern Maine Medical Center	B
Spring Harbor Hospital	F
St. Andrews Hospital	E
St. Joseph Hospital	B
St. Mary's Regional Medical Center	B
Stephens Memorial Hospital*	E
Waldo County General Hospital	E
York Hospital	B

* In FY2011, Stephens Memorial Hospital moved from Peer Group D to E.

Profitability Ratios

Provides information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:

- Operating Margin
- Non-operating Revenue Margin
- Total Margin
- Return on Equity
- Net Operating Income (Operating Surplus or Loss)
- Total Surplus/Deficit (Total Surplus or Loss)

Operating Margin

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	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	1.74%	2.43%	3.28%	3.71%	5.06%
Central Maine Medical Center	0.17%	1.39%	(1.56%)	(2.97%)	(1.17%)
Eastern Maine Medical Center	3.30%	2.33%	1.64%	2.58%	9.18%
MaineGeneral Medical Center	(2.35%)	2.53%	4.92%	4.84%	3.65%
Maine Medical Center	6.48%	7.34%	6.25%	5.95%	6.46%
Peer Group B Median -- 8 Hospitals	(0.06%)	1.49%	1.43%	2.30%	(1.55%)
Aroostook Medical Center, The (TAMC)	(1.19%)	0.93%	(0.04%)	3.11%	(2.03%)
Mercy Hospital	(0.34%)	(2.91%)	(9.20%)	(9.07%)	(7.24%)
Mid Coast Hospital	1.02%	3.09%	2.18%	4.39%	0.89%
Penobscot Bay Medical Center	0.34%	(0.05%)	(3.29%)	0.33%	(4.80%)
Southern Maine Medical Center	0.11%	1.27%	0.68%	1.89%	1.60%
St Joseph Hospital	(1.01%)	4.99%	5.90%	9.05%	5.38%
St Mary's Regional Medical Center	3.93%	5.10%	4.57%	2.71%	(2.60%)
York Hospital	(0.23%)	1.71%	2.80%	1.88%	(1.06%)
Peer Group C Median -- 4 Hospitals	3.15%	0.14%	0.31%	3.63%	(0.67%)
Cary Medical Center	2.54%	(1.83%)	0.12%	8.16%	(1.05%)
Franklin Memorial Hospital	4.78%	2.11%	2.98%	1.82%	(0.29%)
Henrietta D. Goodall Hospital	(2.89%)	(9.82%)	0.51%	1.11%	2.33%
Maine Coast Memorial Hospital	3.76%	3.57%	(1.83%)	5.45%	(1.28%)
Peer Group D Median -- 5 Hospitals	1.61%	(0.37%)	1.27%	3.11%	2.14%
Inland Hospital	3.06%	3.61%	1.27%	3.88%	1.05%
Miles Memorial Hospital	1.61%	(0.37%)	1.57%	4.29%	3.24%
Northern Maine Medical Center	(0.88%)	(3.84%)	(6.28%)	(0.37%)	29.61%
Parkview Adventist Medical Center	(13.57%)	(6.61%)	(2.69%)	2.34%	(4.82%)
Stephens Memorial Hospital**	7.06%	6.07%	6.11%	†	†
Peer Group E Median -- 16 Critical Access Hospitals	1.88%	2.08%	0.09%	1.99%	(1.11%)
Blue Hill Memorial Hospital	(4.97%)	(14.98%)	8.68%	2.34%	2.09%
Bridgton Hospital	6.60%	7.24%	7.41%	15.82%	3.88%
Calais Regional Hospital	0.60%	(1.38%)	(5.23%)	(2.21%)	(8.84%)
Charles A. Dean Memorial Hospital	0.10%	(3.85%)	(2.89%)	10.44%	1.96%
Down East Community Hospital	7.39%	(1.94%)	(1.81%)	(2.23%)	(2.48%)
Houlton Regional Hospital	7.54%	2.08%	(0.32%)	(4.42%)	(4.43%)
Mayo Regional Hospital	4.25%	5.57%	0.25%	1.13%	(2.40%)
Millinocket Regional Hospital	1.49%	2.60%	2.88%	1.72%	(1.77%)
Mount Desert Island Hospital	(6.23%)	(0.93%)	(2.41%)	(1.52%)	(6.01%)
Penobscot Valley Hospital	(0.85%)	0.26%	0.09%	1.59%	(0.41%)
Redington-Fairview General Hospital	5.31%	5.23%	1.70%	(0.98%)	(0.93%)
Rumford Community Hospital	1.88%	4.18%	(3.71%)	11.97%	(1.30%)
St Andrews Hospital	(3.55%)	(5.89%)	(0.22%)	2.26%	(3.64%)
Sebasticook Valley Hospital	8.45%	5.14%	4.27%	3.42%	0.81%
Stephens Memorial Hospital**	†	†	†	10.70%	8.24%
Waldo County General Hospital	2.48%	3.70%	5.55%	10.41%	5.88%
Peer Group F Median -- 2 Private Psychiatric Hospitals	2.50%	2.13%	1.94%	3.01%	3.19%
Acadia Hospital Corporation	2.87%	3.04%	2.90%	4.33%	4.32%
Spring Harbor Hospital	2.14%	1.22%	0.98%	1.69%	2.07%
Peer Group G Median -- 1 Rehabilitation Hospital	17.70%	11.62%	20.39%	22.80%	26.12%
New England Rehabilitation Hospital	17.70%	11.62%	20.39%	22.80%	26.12%
All Maine Hospitals Median	1.61%	2.08%	0.98%	2.34%	(0.29%)
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Non-Operating Revenue Margin

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	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	20%	16%	19%	15%	11%
Central Maine Medical Center	68%	11%	(3%)	6%	(16%)
Eastern Maine Medical Center	16%	(30%)	35%	12%	3%
MaineGeneral Medical Center	(77%)	338%	22%	19%	416%
Maine Medical Center	24%	22%	16%	23%	20%
Peer Group B Median -- 8 Hospitals	83%	73%	26%	10%	(18%)
Aroostook Medical Center, The (TAMC)	(84%)	19%	122%	12%	(15%)
Mercy Hospital	95%	176%	(4%)	6%	(25%)
Mid Coast Hospital	69%	26%	28%	22%	48%
Penobscot Bay Medical Center	84%	106%	(46%)	81%	(81%)
Southern Maine Medical Center	87%	142%	63%	(13%)	62%
St Joseph Hospital	(1688%)	5%	13%	8%	20%
St Mary's Regional Medical Center	1724%	40%	23%	(104%)	(199%)
York Hospital	82%	276%	38%	61%	(20%)
Peer Group C Median -- 4 Hospitals	20%	1%	(87%)	(13%)	(111%)
Cary Medical Center	10%	(9%)	38%	5%	(124%)
Franklin Memorial Hospital	23%	7%	10%	(31%)	10%
Henrietta D. Goodall Hospital	18%	32%	(183%)	(707%)	(139%)
Maine Coast Memorial Hospital	22%	(5%)	(270%)	11%	(98%)
Peer Group D Median -- 5 Hospitals	10%	(15%)	14%	33%	14%
Inland Hospital	12%	(15%)	28%	16%	23%
Miles Memorial Hospital	45%	78%	37%	15%	25%
Northern Maine Medical Center	(111%)	(87%)	2%	347%	6%
Parkview Adventist Medical Center	(18%)	(21%)	(7%)	50%	(1%)
Stephens Memorial Hospital**	10%	6%	14%	†	†
Peer Group E Median -- 16 Critical Access Hospitals	9%	3%	22%	17%	5%
Blue Hill Memorial Hospital	(32%)	8%	0%	25%	20%
Bridgton Hospital	9%	(4%)	9%	4%	12%
Calais Regional Hospital	32%	(46%)	(11%)	(9%)	(2%)
Charles A. Dean Memorial Hospital	71%	3%	(9%)	18%	12%
Down East Community Hospital	5%	(4%)	(68%)	(31%)	(40%)
Houlton Regional Hospital	(40%)	450%	69%	187%	(23%)
Mayo Regional Hospital	1%	16%	82%	(12%)	354%
Millinocket Regional Hospital	58%	(84%)	22%	31%	(70%)
Mount Desert Island Hospital	(373%)	5237%	9858%	329%	(41%)
Penobscot Valley Hospital	13%	(83%)	47%	16%	(87%)
Redington-Fairview General Hospital	41%	38%	32%	239%	152%
Rumford Community Hospital	18%	(5%)	(19%)	3%	(21%)
St Andrews Hospital	(39%)	(36%)	110%	51%	(206%)
Sebasticook Valley Hospital	6%	4%	15%	21%	53%
Stephens Memorial Hospital**	†	†	†	1%	11%
Waldo County General Hospital	59%	29%	40%	12%	56%
Peer Group F Median -- 2 Private Psychiatric Hospitals	9%	15%	14%	12%	12%
Acadia Hospital Corporation	15%	24%	3%	15%	17%
Spring Harbor Hospital	3%	6%	25%	9%	6%
Peer Group G Median -- 1 Rehabilitation Hospital	3%	0%	0%	0%	0%
New England Rehabilitation Hospital	3%	0%	0%	0%	0%
All Maine Hospitals Median	15%	7%	16%	12%	3%
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

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† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Margin

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	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	2.22%	1.68%	4.37%	4.41%	3.46%
Central Maine Medical Center	0.53%	1.56%	(1.51%)	(3.18%)	(1.01%)
Eastern Maine Medical Center	3.90%	1.80%	2.51%	2.91%	9.41%
MaineGeneral Medical Center	(1.32%)	(1.11%)	6.23%	5.92%	(1.21%)
Maine Medical Center	8.34%	9.19%	7.33%	7.61%	7.93%
Peer Group B Median -- 8 Hospitals	(0.15%)	2.36%	2.40%	2.61%	(0.87%)
Aroostook Medical Center, The (TAMC)	(0.64%)	1.14%	0.21%	3.53%	(1.77%)
Mercy Hospital	(8.05%)	3.57%	(8.83%)	(9.70%)	(5.71%)
Mid Coast Hospital	3.25%	4.10%	2.99%	5.55%	1.69%
Penobscot Bay Medical Center	2.02%	0.92%	(2.23%)	1.69%	(2.60%)
Southern Maine Medical Center	0.84%	(3.12%)	1.81%	1.67%	4.09%
St Joseph Hospital	(0.06%)	5.25%	6.69%	9.73%	6.61%
St Mary's Regional Medical Center	(0.25%)	8.25%	5.88%	1.34%	(0.86%)
York Hospital	(1.30%)	(1.00%)	4.47%	4.72%	(0.88%)
Peer Group C Median -- 4 Hospitals	3.79%	0.30%	0.18%	3.72%	(0.39%)
Cary Medical Center	2.82%	(1.67%)	0.19%	8.57%	(0.46%)
Franklin Memorial Hospital	6.11%	2.27%	3.30%	1.39%	(0.32%)
Henrietta D. Goodall Hospital	(3.53%)	(15.19%)	0.18%	0.14%	0.99%
Maine Coast Memorial Hospital	4.77%	3.40%	(0.49%)	6.05%	(0.64%)
Peer Group D Median -- 5 Hospitals	2.91%	(1.70%)	1.77%	4.57%	2.82%
Inland Hospital	3.46%	3.15%	1.77%	4.60%	1.35%
Miles Memorial Hospital	2.91%	(1.70%)	2.46%	4.99%	4.29%
Northern Maine Medical Center	(0.41%)	(2.02%)	(6.40%)	0.15%	30.82%
Parkview Adventist Medical Center	(11.29%)	(5.41%)	(2.50%)	4.54%	(4.78%)
Stephens Memorial Hospital**	7.78%	6.45%	7.00%	†	†
Peer Group E Median -- 16 Critical Access Hospitals	3.49%	0.14%	1.36%	2.79%	0.35%
Blue Hill Memorial Hospital	(3.72%)	(16.53%)	8.71%	3.11%	2.60%
Bridgton Hospital	7.18%	7.01%	8.10%	16.40%	4.40%
Calais Regional Hospital	0.87%	(0.94%)	(4.70%)	(2.02%)	(8.69%)
Charles A. Dean Memorial Hospital	0.36%	(3.96%)	(2.65%)	12.46%	2.24%
Down East Community Hospital	7.75%	(1.86%)	(1.07%)	(1.69%)	(1.76%)
Houlton Regional Hospital	5.50%	(0.61%)	(1.04%)	0.48%	(3.58%)
Mayo Regional Hospital	4.30%	6.56%	1.36%	1.01%	0.91%
Millinocket Regional Hospital	3.49%	1.44%	3.64%	2.46%	(1.03%)
Mount Desert Island Hospital	(1.26%)	0.02%	0.02%	0.65%	(4.19%)
Penobscot Valley Hospital	(0.98%)	0.14%	0.17%	1.88%	(0.22%)
Redington-Fairview General Hospital	8.74%	8.11%	2.48%	0.69%	1.73%
Rumford Community Hospital	2.27%	4.00%	(3.09%)	12.27%	(1.07%)
St Andrews Hospital	(2.52%)	(4.28%)	2.21%	4.54%	(1.16%)
Sebastcook Valley Hospital	8.96%	5.36%	4.97%	4.31%	1.70%
Stephens Memorial Hospital**	†	†	†	10.77%	9.18%
Waldo County General Hospital	5.88%	5.14%	8.93%	11.65%	12.40%
Peer Group F Median -- 2 Private Psychiatric Hospitals	2.77%	2.64%	2.15%	3.47%	3.69%
Acadia Hospital Corporation	3.34%	3.98%	3.00%	5.07%	5.18%
Spring Harbor Hospital	2.20%	1.30%	1.29%	1.86%	2.20%
Peer Group G Median -- 1 Rehabilitation Hospital	18.13%	11.65%	20.41%	22.81%	26.13%
New England Rehabilitation Hospital	18.13%	11.65%	20.41%	22.81%	26.13%
All Maine Hospitals Median	2.27%	1.44%	1.81%	3.53%	0.91%
* Northeast Median	1.00%	1.50%	2.40%	2.40%	2.18%
* U.S. Median	2.30%	2.70%	3.40%	3.40%	3.40%

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Return on Equity

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	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	5.90%	5.00%	8.76%	8.88%	6.11%
Central Maine Medical Center	1.61%	5.01%	(5.93%)	(13.56%)	(4.73%)
Eastern Maine Medical Center	10.64%	4.99%	6.77%	7.85%	22.02%
MaineGeneral Medical Center	(1.99%)	(1.93%)	11.50%	9.90%	(2.37%)
Maine Medical Center	10.18%	13.90%	10.76%	13.29%	14.60%
Peer Group B Median -- 8 Hospitals	(0.37%)	4.91%	3.98%	6.25%	(1.96%)
Aroostook Medical Center, The (TAMC)	(1.96%)	3.40%	0.62%	9.94%	(5.32%)
Mercy Hospital	(14.69%)	7.10%	(18.43%)	(27.37%)	(20.62%)
Mid Coast Hospital	5.04%	6.42%	4.51%	8.35%	2.51%
Penobscot Bay Medical Center	4.44%	2.23%	(5.62%)	4.14%	(6.68%)
Southern Maine Medical Center	1.24%	(5.80%)	3.45%	3.22%	7.59%
St Joseph Hospital	(0.27%)	22.79%	27.89%	47.12%	27.75%
St Mary's Regional Medical Center	(0.46%)	13.84%	9.24%	2.20%	(1.58%)
York Hospital	(3.63%)	(2.96%)	12.83%	11.69%	(2.34%)
Peer Group C Median -- 4 Hospitals	10.29%	0.02%	0.46%	7.43%	(0.95%)
Cary Medical Center	8.75%	(5.13%)	0.56%	22.94%	(1.26%)
Franklin Memorial Hospital	14.92%	5.18%	7.21%	3.05%	(0.74%)
Henrietta D. Goodall Hospital	(4.93%)	(27.95%)	0.37%	0.29%	2.14%
Maine Coast Memorial Hospital	11.82%	8.40%	(1.01%)	11.80%	(1.16%)
Peer Group D Median -- 5 Hospitals	10.80%	9.60%	5.28%	11.32%	38.98%
Inland Hospital	10.80%	9.60%	5.28%	13.76%	3.98%
Miles Memorial Hospital	8.63%	(4.96%)	4.78%	8.87%	8.20%
Northern Maine Medical Center	(1.05%)	(4.99%)	(18.88%)	0.46%	69.76%
Parkview Adventist Medical Center	131.37%	40.87%	106.23%	168733.44%	100.33%
Stephens Memorial Hospital**	13.09%	10.49%	11.03%	†	†
Peer Group E Median -- 16 Critical Access Hospitals	7.12%	0.83%	2.05%	6.01%	0.06%
Blue Hill Memorial Hospital	(5.92%)	(32.89%)	17.42%	5.64%	4.73%
Bridgton Hospital	14.77%	13.39%	14.47%	24.73%	5.82%
Calais Regional Hospital	2.66%	(2.91%)	(17.74%)	(10.09%)	(70.16%)
Charles A. Dean Memorial Hospital	5.49%	(57.35%)	(40.42%)	63.80%	9.71%
Down East Community Hospital	17.79%	(4.41%)	(2.82%)	(5.64%)	(6.51%)
Houlton Regional Hospital	27.51%	(3.09%)	(5.51%)	2.74%	(21.29%)
Mayo Regional Hospital	7.12%	10.68%	2.05%	1.61%	1.46%
Millinocket Regional Hospital	7.42%	3.20%	7.58%	4.59%	(1.97%)
Mount Desert Island Hospital	(3.22%)	0.05%	0.07%	2.00%	(15.24%)
Penobscot Valley Hospital	(5.75%)	0.83%	1.02%	10.86%	(1.34%)
Redington-Fairview General Hospital	10.13%	10.50%	3.21%	0.81%	2.05%
Rumford Community Hospital	5.01%	8.83%	(7.30%)	24.67%	(2.02%)
St Andrews Hospital	(4.01%)	(6.78%)	3.46%	6.39%	(1.54%)
Sebecook Valley Hospital	22.05%	11.68%	9.78%	8.28%	3.13%
Stephens Memorial Hospital**	†	†	†	18.72%	15.72%
Waldo County General Hospital	8.00%	7.26%	11.96%	15.25%	14.48%
Peer Group F Median -- 2 Private Psychiatric Hospitals	16.16%	26.49%	15.43%	20.22%	15.87%
Acadia Hospital Corporation	23.26%	47.97%	25.62%	33.39%	23.98%
Spring Harbor Hospital	9.05%	5.01%	5.25%	7.04%	7.77%
Peer Group G Median -- 1 Rehabilitation Hospital	81.68%	83.47%	118.44%	113.95%	137.27%
New England Rehabilitation Hospital	81.68%	83.47%	118.44%	113.95%	137.27%
All Maine Hospitals Median	7.12%	5.01%	4.51%	8.28%	2.05%
* Northeast Median	2.10%	4.30%	4.80%	5.50%	6.80%
* U.S. Median	4.60%	5.50%	6.30%	6.40%	5.70%

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Net Operating Income (Operating Surplus/Loss)

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	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 8,770,170	\$ 10,136,706	\$ 12,504,556	\$ 16,008,888	\$ 35,312,265
Central Maine Medical Center	\$ 432,962	\$ 3,884,580	\$ (4,719,269)	\$ (8,632,528)	\$ (3,550,070)
Eastern Maine Medical Center	\$ 17,107,378	\$ 12,657,859	\$ 9,185,814	\$ 14,711,174	\$ 60,107,333
MaineGeneral Medical Center	\$ (6,835,219)	\$ 7,615,552	\$ 15,823,297	\$ 17,306,601	\$ 13,560,530
Maine Medical Center	\$ 40,740,000	\$ 50,754,000	\$ 45,012,000	\$ 49,442,185	\$ 57,064,000
Peer Group B Median -- 8 Hospitals	\$ (92,846)	\$ 1,992,416	\$ 1,656,075	\$ 3,070,499	\$ (1,859,121)
Aroostook Medical Center, The (TAMC)	\$ (1,114,265)	\$ 903,690	\$ (43,154)	\$ 3,115,326	\$ (2,077,147)
Mercy Hospital	\$ (587,000)	\$ (5,397,000)	\$ (16,108,000)	\$ (17,208,000)	\$ (14,630,000)
Mid Coast Hospital	\$ 962,233	\$ 3,176,457	\$ 2,286,056	\$ 5,025,315	\$ 1,053,528
Penobscot Bay Medical Center	\$ 348,094	\$ (60,484)	\$ (3,725,708)	\$ 382,593	\$ (5,508,362)
Southern Maine Medical Center	\$ 110,794	\$ 1,685,619	\$ 1,026,094	\$ 3,025,672	\$ 2,645,676
St Joseph Hospital	\$ (854,526)	\$ 4,397,457	\$ 5,134,186	\$ 8,195,466	\$ 5,131,772
St Mary's Regional Medical Center	\$ 4,839,000	\$ 6,383,000	\$ 6,145,000	\$ 4,067,000	\$ (3,765,000)
York Hospital	\$ (296,485)	\$ 2,299,212	\$ 3,950,743	\$ 2,814,978	\$ (1,641,094)
Peer Group C Median -- 4 Hospitals	\$ 2,057,932	\$ 442,863	\$ 217,171	\$ 2,752,587	\$ (387,341)
Cary Medical Center	\$ 1,178,469	\$ (791,523)	\$ 49,314	\$ 3,956,063	\$ (517,648)
Franklin Memorial Hospital	\$ 3,658,425	\$ 1,677,248	\$ 2,439,324	\$ 1,549,111	\$ (257,034)
Henrietta D. Goodall Hospital	\$ (1,885,941)	\$ (6,679,649)	\$ 385,028	\$ 900,512	\$ 1,963,314
Maine Coast Memorial Hospital	\$ 2,937,394	\$ 3,022,216	\$ (1,423,347)	\$ 4,667,475	\$ (1,024,320)
Peer Group D Median -- 5 Hospitals	\$ 822,071	\$ (181,313)	\$ 766,472	\$ 1,583,251	\$ 1,281,873
Inland Hospital	\$ 1,456,124	\$ 1,999,409	\$ 766,472	\$ 2,620,141	\$ 728,867
Miles Memorial Hospital	\$ 822,071	\$ (181,313)	\$ 797,227	\$ 2,385,940	\$ 1,834,879
Northern Maine Medical Center	\$ (400,582)	\$ (1,629,927)	\$ (2,687,920)	\$ (163,858)	\$ 15,235,479
Parkview Adventist Medical Center	\$ (4,357,597)	\$ (2,352,510)	\$ (910,817)	\$ 780,561	\$ (1,514,627)
Stephens Memorial Hospital**	\$ 3,084,930	\$ 2,568,637	\$ 2,565,729	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 548,397	\$ 681,490	\$ 21,158	\$ 483,655	\$ (462,193)
Blue Hill Memorial Hospital	\$ (1,377,076)	\$ (4,161,543)	\$ 2,881,341	\$ 774,266	\$ 755,001
Bridgton Hospital	\$ 2,240,761	\$ 2,627,046	\$ 2,942,235	\$ 7,170,059	\$ 1,630,465
Calais Regional Hospital	\$ 160,868	\$ (367,380)	\$ (1,419,814)	\$ (723,099)	\$ (2,757,120)
Charles A. Dean Memorial Hospital	\$ 12,683	\$ (488,328)	\$ (366,337)	\$ 1,447,721	\$ 275,269
Down East Community Hospital	\$ 2,461,659	\$ (642,885)	\$ (615,625)	\$ (788,152)	\$ (874,600)
Houlton Regional Hospital	\$ 3,132,015	\$ 876,761	\$ (134,983)	\$ (187,850)	\$ (1,869,074)
Mayo Regional Hospital	\$ 1,691,944	\$ 2,415,569	\$ 103,406	\$ 506,307	\$ (1,055,354)
Millinocket Regional Hospital	\$ 367,226	\$ 681,490	\$ 762,435	\$ 461,003	\$ (480,696)
Mount Desert Island Hospital	\$ (2,238,239)	\$ (379,521)	\$ (1,069,449)	\$ (721,712)	\$ (2,927,724)
Penobscot Valley Hospital	\$ (184,311)	\$ 58,236	\$ 21,158	\$ 397,852	\$ (108,996)
Redington-Fairview General Hospital	\$ 2,905,861	\$ 3,114,604	\$ 1,114,242	\$ (651,755)	\$ (625,334)
Rumford Community Hospital	\$ 548,397	\$ 1,345,755	\$ (1,187,765)	\$ 4,462,577	\$ (443,690)
St Andrews Hospital	\$ (712,703)	\$ (1,176,280)	\$ (42,347)	\$ 424,036	\$ (641,526)
Sebastcook Valley Hospital	\$ 2,582,504	\$ 1,621,056	\$ 1,365,318	\$ 1,130,319	\$ 274,221
Stephens Memorial Hospital**	†	†	†	\$ 5,280,960	\$ 4,585,534
Waldo County General Hospital	\$ 1,360,823	\$ 2,225,805	\$ 3,479,605	\$ 7,549,551	\$ 4,134,209
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 974,440	\$ 903,847	\$ 890,497	\$ 1,342,559	\$ 1,363,523
Acadia Hospital Corporation	\$ 1,228,582	\$ 1,419,993	\$ 1,474,814	\$ 2,154,957	\$ 2,065,664
Spring Harbor Hospital	\$ 720,298	\$ 387,700	\$ 306,179	\$ 530,161	\$ 661,382
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 5,271,582	\$ 3,247,852	\$ 6,388,182	\$ 7,360,102	\$ 8,978,508
New England Rehabilitation Hospital	\$ 5,271,582	\$ 3,247,852	\$ 6,388,182	\$ 7,360,102	\$ 8,978,508
All Maine Hospitals Median	\$ 720,298	\$ 1,419,993	\$ 762,435	\$ 1,549,111	\$ (108,996)
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Surplus/Deficit (Total Surplus/Loss)

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 10,851,951	\$ 7,035,185	\$ 17,250,654	\$ 19,031,344	\$ 29,377,390
Central Maine Medical Center	\$ 1,339,373	\$ 4,367,612	\$ (4,570,569)	\$ (9,221,774)	\$ (3,063,255)
Eastern Maine Medical Center	\$ 20,364,529	\$ 9,702,758	\$ 14,214,623	\$ 16,652,185	\$ 61,818,034
MaineGeneral Medical Center	\$ (3,860,055)	\$ (3,206,152)	\$ 20,286,685	\$ 21,410,503	\$ (4,286,110)
Maine Medical Center	\$ 51,478,000	\$ 64,903,000	\$ 53,385,000	\$ 64,351,185	\$ 71,158,000
Peer Group B Median -- 8 Hospitals	\$ (172,898)	\$ 2,652,759	\$ 2,855,965	\$ 3,112,862	\$ (1,311,639)
Aroostook Medical Center, The (TAMC)	\$ (606,083)	\$ 1,110,276	\$ (303,484)	\$ 3,550,064	\$ (1,989,673)
Mercy Hospital	\$ (12,911,000)	\$ 7,075,000	\$ (15,846,000)	\$ (18,399,000)	\$ (11,777,000)
Mid Coast Hospital	\$ 2,396,174	\$ 4,195,241	\$ 2,935,086	\$ 7,730,967	\$ 2,951,038
Penobscot Bay Medical Center	\$ 2,110,807	\$ 1,069,638	\$ (2,548,101)	\$ 1,971,635	\$ (3,041,639)
Southern Maine Medical Center	\$ 867,792	\$ (3,972,428)	\$ 2,776,843	\$ 2,675,660	\$ 6,931,227
St Joseph Hospital	\$ (47,795)	\$ 4,633,102	\$ 5,869,333	\$ 8,873,071	\$ 6,398,249
St Mary's Regional Medical Center	\$ (298,000)	\$ 10,678,000	\$ 8,025,000	\$ 1,990,000	\$ (1,261,000)
York Hospital	\$ (1,644,212)	\$ (1,309,117)	\$ 6,407,356	\$ 7,267,290	\$ (1,362,278)
Peer Group C Median -- 4 Hospitals	\$ 2,537,598	\$ 539,692	\$ 107,600	\$ 2,677,748	\$ (258,166)
Cary Medical Center	\$ 1,309,897	\$ (724,290)	\$ 79,213	\$ 4,172,134	\$ (231,069)
Franklin Memorial Hospital	\$ 4,746,071	\$ 1,803,673	\$ 2,708,046	\$ 1,183,361	\$ (285,262)
Henrietta D. Goodall Hospital	\$ (2,288,396)	\$ (9,850,665)	\$ 135,987	\$ 111,547	\$ 592,260
Maine Coast Memorial Hospital	\$ 3,765,299	\$ 2,876,395	\$ (385,177)	\$ 5,221,188	\$ (562,906)
Peer Group D Median -- 5 Hospitals	\$ 1,507,813	\$ (822,347)	\$ 1,071,259	\$ 2,173,054	\$ 1,700,406
Inland Hospital	\$ 1,652,232	\$ 1,735,700	\$ 1,071,259	\$ 3,125,261	\$ 943,738
Miles Memorial Hospital	\$ 1,507,813	\$ (822,347)	\$ 1,260,098	\$ 2,797,134	\$ 2,457,073
Northern Maine Medical Center	\$ (189,880)	\$ (870,234)	\$ (2,738,379)	\$ 66,374	\$ 16,135,318
Parkview Adventist Medical Center	\$ (3,699,391)	\$ (1,946,230)	\$ (848,301)	\$ 1,548,973	\$ (1,503,476)
Stephens Memorial Hospital**	\$ 3,426,330	\$ 2,741,338	\$ 2,967,021	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 881,066	\$ 31,776	\$ 444,789	\$ 769,291	\$ 114,651
Blue Hill Memorial Hospital	\$ (1,042,994)	\$ (4,530,368)	\$ 2,894,152	\$ 1,036,343	\$ 945,913
Bridgton Hospital	\$ 2,454,428	\$ 2,537,495	\$ 3,239,185	\$ 7,485,240	\$ 1,859,657
Calais Regional Hospital	\$ 236,274	\$ (251,307)	\$ (1,281,328)	\$ (662,104)	\$ (2,713,741)
Charles A. Dean Memorial Hospital	\$ 43,940	\$ (502,392)	\$ (336,958)	\$ 1,768,642	\$ 314,123
Down East Community Hospital	\$ 2,593,304	\$ (617,249)	\$ (366,655)	\$ (601,447)	\$ (623,641)
Houlton Regional Hospital	\$ 2,236,444	\$ (250,201)	\$ (437,385)	\$ 216,718	\$ (1,519,775)
Mayo Regional Hospital	\$ 1,715,206	\$ 2,877,953	\$ 565,199	\$ 450,817	\$ 415,720
Millinocket Regional Hospital	\$ 881,066	\$ 371,325	\$ 972,202	\$ 664,422	\$ (282,977)
Mount Desert Island Hospital	\$ (473,614)	\$ 7,388	\$ 10,960	\$ 268,471	\$ (2,075,688)
Penobscot Valley Hospital	\$ (211,105)	\$ 31,776	\$ 39,597	\$ 473,838	\$ (84,822)
Redington-Fairview General Hospital	\$ 4,958,332	\$ 4,986,187	\$ 1,635,032	\$ 468,556	\$ 1,197,263
Rumford Community Hospital	\$ 665,485	\$ 1,284,643	\$ (996,609)	\$ 4,588,135	\$ (367,281)
St Andrews Hospital	\$ (511,366)	\$ (868,024)	\$ 444,789	\$ 874,159	\$ (209,794)
Sebasticook Valley Hospital	\$ 2,754,848	\$ 1,694,480	\$ 1,598,472	\$ 1,438,170	\$ 583,588
Stephens Memorial Hospital**	†	†	†	\$ 5,320,552	\$ 5,161,844
Waldo County General Hospital	\$ 3,340,089	\$ 3,137,042	\$ 5,804,086	\$ 8,568,525	\$ 9,361,599
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 1,090,295	\$ 1,145,806	\$ 964,845	\$ 1,566,438	\$ 1,602,921
Acadia Hospital Corporation	\$ 1,437,024	\$ 1,878,200	\$ 1,522,934	\$ 2,547,713	\$ 2,500,285
Spring Harbor Hospital	\$ 743,565	\$ 413,411	\$ 406,756	\$ 585,162	\$ 705,556
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 5,425,978	\$ 3,259,205	\$ 6,393,716	\$ 7,362,834	\$ 8,981,990
New England Rehabilitation Hospital	\$ 5,425,978	\$ 3,259,205	\$ 6,393,716	\$ 7,362,834	\$ 8,981,990
All Maine Hospitals Median	\$ 1,309,897	\$ 1,110,276	\$ 972,202	\$ 1,971,635	\$ 314,123
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Liquidity Ratios

MHDO Hospital Financial Report Part I

Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis: they are unable to pay current obligations as they become due. Five measures of liquidity are included:

- Current Ratio (without Board Designated and Undesignated Investments)
- Days in Accounts Receivable
- Days Cash on Hand (Current)
- Days Cash on Hand (Including Board Designated and Undesignated Investments)
- Average Payment Period (Current Liabilities)

Current Ratio (Without Board Designated & Undesignated Investments)

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	1.64	2.06	1.84	1.89	1.30
Central Maine Medical Center	1.44	1.91	1.38	1.19	0.81
Eastern Maine Medical Center	1.08	1.08	1.51	1.60	1.79
MaineGeneral Medical Center	1.85	2.22	2.16	2.18	0.81
Maine Medical Center	2.74	3.02	2.53	2.54	2.30
Peer Group B Median -- 8 Hospitals	1.38	1.65	1.96	1.87	1.60
Aroostook Medical Center, The (TAMC)	0.79	1.51	1.23	1.27	0.99
Mercy Hospital	1.21	1.41	1.12	1.35	1.28
Mid Coast Hospital	1.37	1.65	1.92	2.37	1.83
Penobscot Bay Medical Center	3.10	2.66	1.99	2.05	1.39
Southern Maine Medical Center	1.49	1.72	2.36	2.22	1.82
St Joseph Hospital	1.35	1.57	2.05	1.59	2.36
St Mary's Regional Medical Center	4.35	3.52	3.90	2.53	3.29
York Hospital	1.38	1.64	1.71	1.68	1.30
Peer Group C Median -- 4 Hospitals	1.77	1.88	1.74	1.62	1.50
Cary Medical Center	1.60	1.39	1.81	1.64	1.63
Franklin Memorial Hospital	1.94	2.37	2.48	2.91	2.12
Henrietta D. Goodall Hospital	0.85	1.01	1.14	1.15	1.07
Maine Coast Memorial Hospital	2.22	2.41	1.68	1.60	1.37
Peer Group D Median -- 5 Hospitals	1.46	0.93	0.81	1.15	1.38
Inland Hospital	1.04	0.83	0.69	0.80	0.75
Miles Memorial Hospital	1.52	0.93	2.33	2.98	2.41
Northern Maine Medical Center	1.46	1.65	0.81	1.50	2.01
Parkview Adventist Medical Center	0.40	0.40	0.55	0.50	0.49
Stephens Memorial Hospital**	1.70	1.62	1.54	†	†
Peer Group E Median -- 16 Critical Access Hospitals	1.97	2.00	1.30	1.28	1.28
Blue Hill Memorial Hospital	1.48	0.92	0.96	0.83	1.00
Bridgton Hospital	2.31	4.14	4.65	6.95	7.53
Calais Regional Hospital	2.46	2.88	1.78	1.10	0.72
Charles A. Dean Memorial Hospital	0.56	0.64	0.63	1.32	1.22
Down East Community Hospital	3.89	3.16	1.97	1.61	1.34
Houlton Regional Hospital	1.44	1.38	1.28	1.18	0.93
Mayo Regional Hospital	2.24	2.32	1.41	1.24	1.31
Millinocket Regional Hospital	3.66	2.40	1.83	1.45	1.72
Mount Desert Island Hospital	0.63	0.76	0.68	0.60	0.57
Penobscot Valley Hospital	1.20	1.15	1.24	1.15	1.25
Redington-Fairview General Hospital	4.21	3.82	4.50	5.04	4.77
Rumford Community Hospital	2.79	2.11	1.50	3.53	4.19
St Andrews Hospital	1.16	1.18	1.15	1.37	1.41
Sebasticook Valley Hospital	1.02	1.51	1.30	1.00	0.82
Stephens Memorial Hospital**	†	†	†	1.95	2.11
Waldo County General Hospital	1.97	2.00	0.83	1.24	0.90
Peer Group F Median -- 2 Private Psychiatric Hospitals	1.28	2.56	2.62	2.99	2.90
Acadia Hospital Corporation	0.46	0.58	1.92	1.70	1.36
Spring Harbor Hospital	2.11	4.54	3.32	4.27	4.44
Peer Group G Median -- 1 Rehabilitation Hospital	3.34	1.81	2.39	2.59	2.12
New England Rehabilitation Hospital	3.34	1.81	2.39	2.59	2.12
All Maine Hospitals Median	1.49	1.65	1.68	1.60	1.37
* Northeast Median	1.55	1.53	1.59	1.60	1.57
* U.S. Median	2.05	2.11	2.19	2.11	2.15

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Days in Account Receivable

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	30.9	28.6	31.7	34.0	36.9
Central Maine Medical Center	41.0	43.2	46.5	47.4	42.9
Eastern Maine Medical Center	29.8	27.2	29.2	31.3	31.2
MaineGeneral Medical Center	32.1	30.0	33.6	36.6	39.1
Maine Medical Center	29.7	25.7	29.9	28.9	34.7
Peer Group B Median -- 8 Hospitals	38.1	32.1	36.9	40.7	43.1
Aroostook Medical Center, The (TAMC)	35.5	24.4	29.1	30.0	36.5
Mercy Hospital	46.0	38.9	53.5	58.3	55.6
Mid Coast Hospital	29.8	29.4	30.3	28.6	37.9
Penobscot Bay Medical Center	50.1	46.4	38.4	45.1	54.1
Southern Maine Medical Center	40.2	49.0	43.7	43.0	48.9
St Joseph Hospital	32.6	24.1	26.3	30.9	36.5
St Mary's Regional Medical Center	36.0	24.5	35.4	38.4	34.7
York Hospital	42.3	34.9	42.8	44.8	48.4
Peer Group C Median -- 4 Hospitals	39.4	39.0	38.1	40.5	43.3
Cary Medical Center	28.7	28.1	37.3	37.0	44.0
Franklin Memorial Hospital	44.6	48.4	41.0	43.9	45.9
Henrietta D. Goodall Hospital	60.3	46.3	38.9	44.3	41.5
Maine Coast Memorial Hospital	34.2	31.7	35.2	30.8	42.6
Peer Group D Median -- 5 Hospitals	33.7	35.1	43.8	42.3	40.0
Inland Hospital	33.7	25.9	24.9	32.6	36.7
Miles Memorial Hospital	60.1	43.3	46.3	58.6	42.3
Northern Maine Medical Center	30.4	35.1	44.1	47.9	43.9
Parkview Adventist Medical Center	38.1	37.0	43.8	36.7	37.6
Stephens Memorial Hospital**	20.3	20.6	20.1	†	†
Peer Group E Median -- 16 Critical Access Hospitals	37.1	39.7	37.8	40.6	44.4
Blue Hill Memorial Hospital	54.5	51.4	16.4	20.6	24.8
Bridgton Hospital	38.9	46.2	39.2	46.5	51.3
Calais Regional Hospital	41.4	51.3	55.9	49.7	44.6
Charles A. Dean Memorial Hospital	15.7	14.9	22.2	36.3	48.7
Down East Community Hospital	27.2	29.3	37.8	44.5	46.8
Houlton Regional Hospital	47.2	41.2	48.2	56.3	74.3
Mayo Regional Hospital	26.3	29.4	30.5	34.3	44.2
Millinocket Regional Hospital	35.8	36.6	31.0	37.5	31.5
Mount Desert Island Hospital	31.3	39.7	36.6	38.5	38.7
Penobscot Valley Hospital	35.4	35.4	39.6	40.1	45.8
Redington-Fairview General Hospital	50.4	43.8	43.9	47.7	58.6
Rumford Community Hospital	52.7	58.2	42.8	41.1	46.3
St Andrews Hospital	55.4	54.6	44.3	48.2	38.4
Sebastcook Valley Hospital	35.8	22.9	24.0	26.9	37.0
Stephens Memorial Hospital**	†	†	†	50.9	44.2
Waldo County General Hospital	37.1	29.5	28.6	34.3	30.3
Peer Group F Median -- 2 Private Psychiatric Hospitals	26.0	18.9	15.6	13.7	14.7
Acadia Hospital Corporation	26.8	22.6	18.1	13.7	14.6
Spring Harbor Hospital	25.3	15.2	13.0	13.6	14.7
Peer Group G Median -- 1 Rehabilitation Hospital	44.5	33.9	42.4	43.6	54.4
New England Rehabilitation Hospital	44.5	33.9	42.4	43.6	54.4
All Maine Hospitals Median	35.8	34.9	37.3	38.5	42.6
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Days Cash on Hand (Current)

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	11.3	23.3	39.8	22.1	21.0
Central Maine Medical Center	10.9	9.7	47.0	18.9	14.9
Eastern Maine Medical Center	5.6	8.6	12.7	15.6	25.0
MaineGeneral Medical Center	11.7	37.0	32.5	25.3	16.9
Maine Medical Center	161.7	162.9	160.2	113.6	108.6
Peer Group B Median -- 8 Hospitals	16.1	25.8	23.4	25.8	17.0
Aroostook Medical Center, The (TAMC)	16.5	18.1	10.0	26.2	17.5
Mercy Hospital	(0.5)	22.6	(4.9)	(0.5)	(2.6)
Mid Coast Hospital	15.7	49.2	36.2	25.5	16.5
Penobscot Bay Medical Center	58.1	37.0	59.1	71.2	52.7
Southern Maine Medical Center	38.3	29.0	31.9	48.6	28.8
St Joseph Hospital	54.0	77.4	76.9	75.6	80.6
St Mary's Regional Medical Center	8.6	18.1	4.1	12.1	7.2
York Hospital	7.3	14.6	14.8	19.5	6.3
Peer Group C Median -- 4 Hospitals	18.9	32.4	39.2	35.2	22.6
Cary Medical Center	11.6	15.8	5.3	25.2	12.1
Franklin Memorial Hospital	26.1	39.8	53.2	45.2	23.7
Henrietta D. Goodall Hospital	10.1	25.0	25.1	22.7	21.5
Maine Coast Memorial Hospital	58.0	84.3	70.6	57.2	41.1
Peer Group D Median -- 5 Hospitals	24.3	33.3	22.0	12.0	10.1
Inland Hospital	8.3	11.3	3.0	11.0	9.5
Miles Memorial Hospital	24.3	36.3	38.2	8.6	10.3
Northern Maine Medical Center	37.3	33.3	22.0	18.6	56.0
Parkview Adventist Medical Center	1.2	15.8	6.1	12.9	10.0
Stephens Memorial Hospital**	69.5	79.3	50.5	†	†
Peer Group E Median -- 16 Critical Access Hospitals	14.8	35.9	29.4	34.9	24.4
Blue Hill Memorial Hospital	12.6	4.8	29.2	38.1	50.1
Bridgton Hospital	9.9	40.4	72.8	160.3	160.0
Calais Regional Hospital	10.0	28.4	4.4	5.9	1.0
Charles A. Dean Memorial Hospital	14.8	22.4	24.3	28.2	31.4
Down East Community Hospital	47.9	89.4	69.9	46.4	45.6
Houlton Regional Hospital	5.6	35.9	7.6	12.9	9.0
Mayo Regional Hospital	48.0	72.5	29.4	13.7	25.1
Millinocket Regional Hospital	15.9	52.9	80.6	20.2	12.8
Mount Desert Island Hospital	30.4	13.6	9.4	4.4	4.3
Penobscot Valley Hospital	2.6	32.0	35.4	51.0	22.2
Redington-Fairview General Hospital	164.4	172.4	187.1	197.2	172.9
Rumford Community Hospital	8.9	2.7	2.1	14.3	2.6
St Andrews Hospital	45.3	29.2	49.6	31.7	33.4
Sebasticook Valley Hospital	28.2	55.2	67.8	49.6	16.7
Stephens Memorial Hospital**	†	†	†	61.4	54.6
Waldo County General Hospital	14.4	42.2	21.2	49.9	23.7
Peer Group F Median -- 2 Private Psychiatric Hospitals	42.8	61.5	87.6	133.6	124.0
Acadia Hospital Corporation	36.3	27.1	63.4	93.1	113.2
Spring Harbor Hospital	49.3	96.0	111.7	174.0	134.7
Peer Group G Median -- 1 Rehabilitation Hospital	95.2	83.8	74.3	72.3	100.9
New England Rehabilitation Hospital	95.2	83.8	74.3	72.3	100.9
All Maine Hospitals Median	15.9	33.3	32.5	26.2	23.7
* Northeast Median	24.8	35.1	31.0	33.3	32.3
* U.S. Median	24.6	34.8	27.3	25.6	30.5

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Days Cash on Hand (Inc. Board Designated & Undesignated Investments)

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	86.0	94.5	102.2	113.0	105.5
Central Maine Medical Center	10.9	9.7	47.0	18.9	14.9
Eastern Maine Medical Center	62.2	78.2	76.7	94.1	106.4
MaineGeneral Medical Center	109.7	110.8	127.8	131.9	104.5
Maine Medical Center	218.1	219.1	218.4	166.6	169.7
Peer Group B Median -- 8 Hospitals	60.2	74.3	79.1	82.2	71.9
Aroostook Medical Center, The (TAMC)	26.9	28.7	28.0	49.2	42.0
Mercy Hospital	46.9	73.4	50.9	37.0	21.4
Mid Coast Hospital	145.3	151.3	141.9	134.1	125.0
Penobscot Bay Medical Center	58.1	37.0	59.1	71.2	52.7
Southern Maine Medical Center	132.8	75.2	87.6	100.6	91.0
St Joseph Hospital	59.6	84.4	85.1	83.9	80.7
St Mary's Regional Medical Center	60.9	93.0	82.5	80.6	77.5
York Hospital	71.7	70.6	75.8	88.9	66.4
Peer Group C Median -- 4 Hospitals	69.0	74.5	70.6	91.8	69.0
Cary Medical Center	55.1	68.7	49.3	88.5	50.8
Franklin Memorial Hospital	26.1	39.8	53.2	45.2	23.7
Henrietta D. Goodall Hospital	148.2	80.4	87.9	95.0	87.2
Maine Coast Memorial Hospital	82.9	99.7	91.5	102.4	88.1
Peer Group D Median -- 5 Hospitals	37.3	54.2	52.0	25.0	40.6
Inland Hospital	38.2	56.2	52.0	50.5	48.4
Miles Memorial Hospital	31.7	54.2	59.0	25.8	32.8
Northern Maine Medical Center	37.3	37.9	26.8	24.2	63.3
Parkview Adventist Medical Center	1.2	15.8	8.9	15.8	12.9
Stephens Memorial Hospital**	120.7	145.6	133.3	†	†
Peer Group E Median -- 16 Critical Access Hospitals	57.9	85.0	102.9	99.8	103.9
Blue Hill Memorial Hospital	151.2	85.0	110.8	184.4	193.8
Bridgton Hospital	46.1	68.5	102.9	196.4	194.4
Calais Regional Hospital	33.4	52.1	32.0	35.9	30.4
Charles A. Dean Memorial Hospital	18.7	26.8	29.4	45.8	53.2
Down East Community Hospital	57.9	101.9	84.3	59.6	62.3
Houlton Regional Hospital	35.0	62.4	35.8	37.5	37.5
Mayo Regional Hospital	109.3	151.1	137.0	107.8	124.3
Millinocket Regional Hospital	113.9	136.2	174.9	138.1	135.3
Mount Desert Island Hospital	85.1	60.5	70.0	67.6	51.4
Penobscot Valley Hospital	23.1	47.6	50.4	65.6	35.8
Redington-Fairview General Hospital	260.4	257.0	270.3	282.8	266.4
Rumford Community Hospital	34.7	20.7	21.7	38.7	25.1
St Andrews Hospital	102.1	87.5	124.4	114.6	130.7
Sebastcook Valley Hospital	56.7	110.5	151.3	179.2	134.6
Stephens Memorial Hospital**	†	†	†	91.9	83.5
Waldo County General Hospital	128.6	177.0	223.6	261.7	274.1
Peer Group F Median -- 2 Private Psychiatric Hospitals	83.3	138.3	135.0	183.3	173.3
Acadia Hospital Corporation	117.3	180.6	155.7	189.1	212.0
Spring Harbor Hospital	49.3	96.0	114.3	177.5	134.7
Peer Group G Median -- 1 Rehabilitation Hospital	95.2	83.8	74.3	72.3	100.9
New England Rehabilitation Hospital	95.2	83.8	74.3	72.3	100.9
All Maine Hospitals Median	59.6	78.2	82.5	88.5	80.7
* Northeast Median	57.0	88.0	96.2	93.7	84.6
* U.S. Median	55.4	104.1	108.0	100.6	93.8

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Average Payment Period (Current Liabilities)

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	49.9	54.5	64.9	54.5	77.7
Central Maine Medical Center	54.1	49.2	96.4	83.5	109.1
Eastern Maine Medical Center	45.7	59.9	36.2	39.8	43.3
MaineGeneral Medical Center	40.8	43.8	47.6	46.9	87.4
Maine Medical Center	76.9	68.1	82.2	62.1	67.9
Peer Group B Median -- 8 Hospitals	53.1	59.2	50.3	58.4	65.5
Aroostook Medical Center, The (TAMC)	94.5	58.9	61.4	69.6	73.5
Mercy Hospital	73.5	60.2	87.8	84.2	88.1
Mid Coast Hospital	47.5	59.5	48.6	43.0	40.1
Penobscot Bay Medical Center	44.1	43.3	52.0	63.4	85.9
Southern Maine Medical Center	57.9	61.3	46.2	53.4	67.7
St Joseph Hospital	69.5	72.3	56.6	76.4	63.4
St Mary's Regional Medical Center	31.0	28.8	43.4	46.2	39.2
York Hospital	48.3	42.1	43.1	47.0	51.9
Peer Group C Median -- 4 Hospitals	50.7	52.0	58.4	68.5	68.1
Cary Medical Center	50.4	49.4	44.1	74.4	67.9
Franklin Memorial Hospital	43.9	42.5	44.7	35.7	39.9
Henrietta D. Goodall Hospital	114.5	86.7	75.7	76.8	78.7
Maine Coast Memorial Hospital	51.1	54.6	72.2	62.5	68.3
Peer Group D Median -- 5 Hospitals	63.4	72.7	70.8	71.5	94.3
Inland Hospital	68.0	69.9	70.8	83.6	86.4
Miles Memorial Hospital	63.4	99.0	51.6	43.3	41.6
Northern Maine Medical Center	54.3	52.2	94.3	59.4	102.2
Parkview Adventist Medical Center	130.9	169.2	185.3	208.1	234.6
Stephens Memorial Hospital**	63.3	72.7	57.6	†	†
Peer Group E Median -- 16 Critical Access Hospitals	67.1	72.0	71.8	70.6	79.1
Blue Hill Memorial Hospital	79.8	94.7	65.6	92.0	88.5
Bridgton Hospital	30.5	31.6	33.1	32.0	30.6
Calais Regional Hospital	40.8	33.9	47.3	58.4	78.7
Charles A. Dean Memorial Hospital	118.9	119.8	102.9	86.8	104.3
Down East Community Hospital	35.5	41.6	60.5	62.8	79.4
Houlton Regional Hospital	84.5	89.1	71.8	72.2	101.9
Mayo Regional Hospital	45.0	50.5	54.5	50.2	63.5
Millinocket Regional Hospital	18.8	49.3	74.7	60.6	41.9
Mount Desert Island Hospital	108.5	95.7	103.6	114.9	131.1
Penobscot Valley Hospital	100.2	79.6	99.2	97.4	79.9
Redington-Fairview General Hospital	67.1	72.0	63.6	59.2	61.8
Rumford Community Hospital	32.6	42.7	51.0	25.6	24.5
St Andrews Hospital	93.6	74.0	112.7	98.3	78.1
Sebasticook Valley Hospital	88.4	82.3	78.5	92.0	88.1
Stephens Memorial Hospital**	†	†	†	69.0	54.6
Waldo County General Hospital	42.6	49.0	83.9	83.9	84.3
Peer Group F Median -- 2 Private Psychiatric Hospitals	98.9	90.1	44.6	59.3	70.0
Acadia Hospital Corporation	158.2	152.4	49.3	72.4	101.8
Spring Harbor Hospital	39.7	27.9	39.9	46.2	38.2
Peer Group G Median -- 1 Rehabilitation Hospital	49.1	71.8	56.3	60.8	85.4
New England Rehabilitation Hospital	49.1	71.8	56.3	60.8	85.4
All Maine Hospitals Median	54.3	59.9	60.5	62.8	78.1
* Northeast Median	60.4	61.7	60.3	63.4	66.1
* U.S. Median	51.2	50.6	48.6	50.3	51.8

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Capital Structure Ratios

MHDO Hospital Financial Report Part I

Capital Structure Ratios - Measures how an organization's assets are financed, and its capacity to pay for new debt. Many longterm creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:

- Equity Financing
- Debt Service Coverage Total
- Cash Flow to Total Debt
- Fixed Asset Financing

Equity Financing

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	59.74%	51.29%	50.78%	48.75%	38.58%
Central Maine Medical Center	38.37%	38.26%	26.43%	25.74%	22.35%
Eastern Maine Medical Center	58.74%	51.65%	51.13%	49.06%	51.77%
MaineGeneral Medical Center	66.81%	59.89%	59.78%	67.04%	29.27%
Maine Medical Center	60.75%	50.93%	50.42%	48.45%	47.88%
Peer Group B Median -- 8 Hospitals	53.67%	52.25%	51.31%	54.87%	49.70%
Aroostook Medical Center, The (TAMC)	43.42%	51.12%	48.90%	50.73%	45.77%
Mercy Hospital	43.45%	49.26%	42.17%	34.70%	30.16%
Mid Coast Hospital	61.99%	55.56%	58.26%	61.18%	61.52%
Penobscot Bay Medical Center	57.64%	54.04%	51.73%	51.96%	45.03%
Southern Maine Medical Center	61.78%	53.38%	60.28%	60.81%	61.37%
St Joseph Hospital	32.07%	36.00%	40.47%	33.57%	32.25%
St Mary's Regional Medical Center	63.36%	56.91%	57.60%	57.77%	56.23%
York Hospital	49.69%	49.57%	50.90%	57.84%	53.63%
Peer Group C Median -- 4 Hospitals	54.81%	53.16%	54.38%	58.35%	56.62%
Cary Medical Center	58.33%	59.20%	63.80%	61.32%	61.63%
Franklin Memorial Hospital	49.17%	52.09%	54.08%	56.17%	52.57%
Henrietta D. Goodall Hospital	51.30%	46.54%	50.10%	50.63%	50.97%
Maine Coast Memorial Hospital	61.10%	54.23%	54.68%	60.53%	60.66%
Peer Group D Median -- 5 Hospitals	54.09%	50.22%	50.02%	49.70%	51.06%
Inland Hospital	48.82%	50.22%	49.56%	48.79%	45.87%
Miles Memorial Hospital	54.09%	46.98%	68.01%	73.66%	73.42%
Northern Maine Medical Center	55.47%	54.24%	50.02%	50.62%	56.25%
Parkview Adventist Medical Center	(22.62%)	(33.47%)	(4.39%)	0.00%	(7.04%)
Stephens Memorial Hospital**	70.69%	68.83%	72.54%	†	†
Peer Group E Median -- 16 Critical Access Hospitals	55.38%	52.41%	53.79%	58.43%	58.60%
Blue Hill Memorial Hospital	60.40%	51.46%	66.80%	62.46%	60.23%
Bridgton Hospital	57.64%	59.95%	63.85%	70.97%	70.68%
Calais Regional Hospital	30.29%	30.55%	26.14%	22.82%	13.82%
Charles A. Dean Memorial Hospital	12.80%	13.06%	12.57%	33.22%	32.74%
Down East Community Hospital	57.40%	55.39%	50.92%	44.23%	39.48%
Houlton Regional Hospital	30.29%	26.11%	27.19%	27.53%	23.26%
Mayo Regional Hospital	69.75%	71.44%	71.84%	73.02%	71.03%
Millinocket Regional Hospital	71.03%	63.18%	60.67%	66.90%	62.23%
Mount Desert Island Hospital	41.52%	44.24%	44.70%	34.52%	29.98%
Penobscot Valley Hospital	24.42%	25.65%	24.25%	26.44%	27.62%
Redington-Fairview General Hospital	55.38%	52.41%	53.79%	59.52%	59.95%
Rumford Community Hospital	63.98%	63.49%	61.51%	81.95%	72.95%
St Andrews Hospital	41.71%	44.62%	42.82%	46.95%	49.30%
Sebastcook Valley Hospital	52.65%	57.35%	59.26%	57.33%	57.25%
Stephens Memorial Hospital**	†	†	†	69.76%	73.82%
Waldo County General Hospital	75.65%	74.22%	70.17%	71.79%	72.81%
Peer Group F Median -- 2 Private Psychiatric Hospitals	19.05%	17.11%	19.14%	20.64%	24.55%
Acadia Hospital Corporation	14.40%	9.21%	14.66%	18.58%	22.26%
Spring Harbor Hospital	23.69%	25.01%	23.63%	22.70%	26.84%
Peer Group G Median -- 1 Rehabilitation Hospital	30.18%	20.08%	27.01%	31.48%	30.49%
New England Rehabilitation Hospital	30.18%	20.08%	27.01%	31.48%	30.49%
All Maine Hospitals Median	54.09%	51.46%	50.92%	50.73%	50.97%
* Northeast Median	47.60%	38.30%	43.30%	44.10%	44.40%
* U.S. Median	52.20%	53.60%	56.60%	54.70%	56.50%

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Debt Service Coverage

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	5.58	4.82	6.11	6.78	5.64
Central Maine Medical Center	2.52	3.13	2.19	2.02	2.78
Eastern Maine Medical Center	10.56	8.20	8.19	7.32	14.45
MaineGeneral Medical Center	2.24	2.60	5.93	6.23	2.55
Maine Medical Center	8.64	6.52	6.29	7.62	8.51
Peer Group B Median -- 8 Hospitals	2.24	2.96	3.09	3.91	1.82
Aroostook Medical Center, The (TAMC)	2.16	3.02	2.54	4.71	1.31
Mercy Hospital	(1.76)	2.07	(0.24)	(0.40)	0.08
Mid Coast Hospital	2.69	5.37	4.17	5.05	3.33
Penobscot Bay Medical Center	3.72	2.91	1.51	3.10	1.23
Southern Maine Medical Center	4.53	1.71	2.68	2.70	3.53
St Joseph Hospital	2.11	3.30	3.50	4.75	5.63
St Mary's Regional Medical Center	2.33	7.03	4.63	2.32	1.49
York Hospital	2.14	2.10	4.99	7.45	2.14
Peer Group C Median -- 4 Hospitals	5.00	2.68	2.09	4.39	2.27
Cary Medical Center	4.76	1.26	2.06	6.50	2.62
Franklin Memorial Hospital	8.19	4.09	4.38	3.71	3.23
Henrietta D. Goodall Hospital	0.90	(1.56)	1.37	1.61	1.63
Maine Coast Memorial Hospital	5.25	4.32	2.11	5.07	1.92
Peer Group D Median -- 5 Hospitals	3.84	1.92	2.58	2.29	4.56
Inland Hospital	3.84	3.68	2.58	4.11	2.76
Miles Memorial Hospital	5.11	1.92	4.57	7.86	6.35
Northern Maine Medical Center	1.20	1.43	0.07	0.43	12.22
Parkview Adventist Medical Center	(0.95)	0.01	0.20	0.47	0.04
Stephens Memorial Hospital**	24.59	22.66	17.69	†	†
Peer Group E Median -- 16 Critical Access Hospitals	4.19	2.06	3.27	4.00	3.32
Blue Hill Memorial Hospital	0.93	(4.56)	3.28	7.81	10.08
Bridgton Hospital	4.40	4.55	4.71	8.99	4.01
Calais Regional Hospital	1.97	1.56	0.73	1.25	(0.16)
Charles A. Dean Memorial Hospital	2.51	(0.15)	0.83	21.20	11.65
Down East Community Hospital	4.45	1.07	1.45	1.29	1.20
Houlton Regional Hospital	3.43	1.18	1.03	1.61	0.45
Mayo Regional Hospital	4.19	5.78	3.27	4.40	4.73
Millinocket Regional Hospital	5.65	3.70	5.56	5.19	1.73
Mount Desert Island Hospital	1.82	1.78	1.72	2.40	0.35
Penobscot Valley Hospital	1.29	2.06	2.16	3.01	2.21
Redington-Fairview General Hospital	16.29	8.93	3.48	3.08	3.47
Rumford Community Hospital	28.46	42.08	4.80	78.21	10.91
St Andrews Hospital	1.44	1.10	2.23	2.68	1.48
Sebecook Valley Hospital	5.77	3.86	3.82	3.61	3.17
Stephens Memorial Hospital**	†	†	†	21.41	18.60
Waldo County General Hospital	6.69	9.47	10.48	12.97	14.41
Peer Group F Median -- 2 Private Psychiatric Hospitals	1.93	1.91	1.76	2.30	2.18
Acadia Hospital Corporation	2.00	2.25	2.05	3.03	2.72
Spring Harbor Hospital	1.86	1.57	1.48	1.57	1.65
Peer Group G Median -- 1 Rehabilitation Hospital	5.40	3.77	5.74	5.50	6.54
New England Rehabilitation Hospital	5.40	3.77	5.74	5.50	6.54
All Maine Hospitals Median	3.43	2.91	2.68	4.11	2.76
* Northeast Median	2.54	2.76	3.35	3.26	3.62
* U.S. Median	2.86	3.10	2.61	2.96	3.02

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Cash Flow to Total Debt

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	21.55%	15.90%	19.25%	20.25%	15.68%
Central Maine Medical Center	10.97%	13.40%	6.14%	5.66%	8.04%
Eastern Maine Medical Center	28.63%	15.21%	17.73%	17.58%	32.11%
MaineGeneral Medical Center	16.62%	16.59%	34.54%	39.03%	3.11%
Maine Medical Center	26.47%	24.51%	20.78%	22.93%	23.32%
Peer Group B Median -- 8 Hospitals	10.86%	16.17%	18.57%	21.23%	7.39%
Aroostook Medical Center, The (TAMC)	8.28%	15.41%	11.40%	20.51%	4.21%
Mercy Hospital	(3.86%)	17.95%	(4.05%)	(5.99%)	(0.84%)
Mid Coast Hospital	19.30%	16.93%	17.63%	25.13%	15.07%
Penobscot Bay Medical Center	20.15%	15.00%	6.79%	17.53%	4.67%
Southern Maine Medical Center	13.84%	5.70%	22.32%	21.95%	27.25%
St Joseph Hospital	11.31%	24.59%	32.30%	33.62%	20.61%
St Mary's Regional Medical Center	10.40%	25.38%	19.51%	10.54%	6.48%
York Hospital	8.63%	9.22%	24.28%	28.13%	8.29%
Peer Group C Median -- 4 Hospitals	26.06%	14.05%	16.05%	25.19%	12.07%
Cary Medical Center	26.59%	9.78%	21.99%	51.07%	12.94%
Franklin Memorial Hospital	25.52%	18.32%	23.00%	20.09%	12.59%
Henrietta D. Goodall Hospital	2.68%	(15.21%)	10.10%	9.47%	11.55%
Maine Coast Memorial Hospital	30.13%	19.29%	8.46%	30.29%	10.34%
Peer Group D Median -- 5 Hospitals	20.57%	7.10%	15.14%	19.51%	25.30%
Inland Hospital	20.57%	19.78%	15.14%	22.75%	11.86%
Miles Memorial Hospital	21.85%	6.05%	25.89%	40.53%	38.74%
Northern Maine Medical Center	10.50%	7.10%	(2.91%)	16.27%	101.83%
Parkview Adventist Medical Center	(12.53%)	(1.42%)	5.07%	15.63%	(0.19%)
Stephens Memorial Hospital**	53.76%	41.50%	49.70%	†	†
Peer Group E Median -- 16 Critical Access Hospitals	17.22%	9.13%	10.34%	19.86%	12.31%
Blue Hill Memorial Hospital	3.43%	(23.50%)	51.78%	21.72%	17.83%
Bridgton Hospital	27.91%	28.66%	35.21%	70.98%	24.66%
Calais Regional Hospital	7.58%	5.28%	0.09%	3.14%	(4.94%)
Charles A. Dean Memorial Hospital	7.75%	(1.62%)	1.93%	39.74%	12.29%
Down East Community Hospital	34.45%	5.03%	8.78%	7.15%	6.16%
Houlton Regional Hospital	17.06%	3.18%	2.79%	7.25%	(0.31%)
Mayo Regional Hospital	31.89%	43.42%	22.99%	24.76%	23.03%
Millinocket Regional Hospital	30.18%	14.36%	18.81%	18.00%	5.22%
Mount Desert Island Hospital	5.25%	9.13%	8.50%	7.76%	0.30%
Penobscot Valley Hospital	4.90%	7.55%	8.62%	12.11%	8.79%
Redington-Fairview General Hospital	17.22%	16.95%	12.13%	10.98%	13.31%
Rumford Community Hospital	23.60%	29.41%	2.95%	142.63%	12.32%
St Andrews Hospital	3.82%	2.99%	10.34%	13.93%	7.56%
Sebasticook Valley Hospital	35.12%	28.12%	26.56%	21.85%	14.70%
Stephens Memorial Hospital**	†	†	†	60.96%	62.31%
Waldo County General Hospital	43.23%	40.82%	43.00%	53.09%	51.60%
Peer Group F Median -- 2 Private Psychiatric Hospitals	7.32%	6.99%	6.69%	8.46%	8.57%
Acadia Hospital Corporation	6.76%	7.53%	7.62%	11.13%	9.99%
Spring Harbor Hospital	7.87%	6.45%	5.77%	5.78%	7.15%
Peer Group G Median -- 1 Rehabilitation Hospital	41.06%	26.75%	50.65%	59.63%	66.88%
New England Rehabilitation Hospital	41.06%	26.75%	50.65%	59.63%	66.88%
All Maine Hospitals Median	17.06%	15.00%	15.14%	20.51%	11.86%
* Northeast Median	13.00%	14.40%	15.60%	16.00%	19.00%
* U.S. Median	15.70%	17.40%	19.60%	19.00%	21.70%

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Fixed Asset Financing

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	35.02%	32.43%	35.84%	33.57%	59.34%
Central Maine Medical Center	76.26%	79.29%	95.85%	84.99%	84.81%
Eastern Maine Medical Center	26.08%	18.89%	38.29%	38.42%	33.87%
MaineGeneral Medical Center	36.40%	34.72%	33.39%	28.72%	149.86%
Maine Medical Center	33.64%	30.14%	28.17%	26.06%	23.91%
Peer Group B Median -- 8 Hospitals	53.90%	58.05%	58.26%	57.93%	54.70%
Aroostook Medical Center, The (TAMC)	48.68%	44.39%	40.93%	37.76%	33.35%
Mercy Hospital	57.10%	59.34%	62.04%	62.90%	63.41%
Mid Coast Hospital	50.70%	56.76%	55.11%	54.73%	54.51%
Penobscot Bay Medical Center	58.62%	63.95%	61.41%	61.13%	54.89%
Southern Maine Medical Center	48.56%	54.22%	49.46%	46.06%	42.26%
St Joseph Hospital	61.90%	62.68%	64.04%	61.39%	123.54%
St Mary's Regional Medical Center	85.20%	130.04%	89.10%	78.72%	78.32%
York Hospital	48.66%	50.87%	47.59%	42.13%	35.16%
Peer Group C Median -- 4 Hospitals	52.68%	58.61%	53.97%	52.76%	50.84%
Cary Medical Center	41.88%	38.92%	35.07%	32.24%	22.17%
Franklin Memorial Hospital	63.11%	62.35%	62.77%	61.45%	64.40%
Henrietta D. Goodall Hospital	63.47%	64.35%	63.49%	62.81%	60.53%
Maine Coast Memorial Hospital	42.25%	54.86%	45.17%	44.07%	41.14%
Peer Group D Median -- 5 Hospitals	38.20%	31.24%	29.58%	31.15%	28.12%
Inland Hospital	52.37%	49.05%	43.00%	34.46%	29.25%
Miles Memorial Hospital	37.15%	29.93%	29.58%	27.84%	26.99%
Northern Maine Medical Center	45.52%	47.46%	16.46%	43.13%	46.97%
Parkview Adventist Medical Center	38.20%	31.24%	31.36%	23.71%	20.46%
Stephens Memorial Hospital**	22.92%	25.01%	26.07%	†	†
Peer Group E Median -- 16 Critical Access Hospitals	58.24%	52.67%	45.00%	47.03%	43.85%
Blue Hill Memorial Hospital	37.80%	25.93%	26.77%	25.13%	23.27%
Bridgton Hospital	58.24%	57.31%	54.79%	54.85%	58.66%
Calais Regional Hospital	86.22%	88.83%	91.41%	91.98%	94.48%
Charles A. Dean Memorial Hospital	21.47%	14.36%	12.66%	10.51%	9.45%
Down East Community Hospital	59.28%	52.67%	45.00%	39.22%	34.91%
Houlton Regional Hospital	87.32%	99.79%	86.77%	87.21%	80.76%
Mayo Regional Hospital	41.50%	37.58%	33.41%	31.10%	31.02%
Millinocket Regional Hospital	92.96%	130.91%	100.84%	55.33%	83.78%
Mount Desert Island Hospital	56.07%	46.62%	42.29%	57.58%	52.78%
Penobscot Valley Hospital	84.04%	82.17%	84.52%	85.02%	85.98%
Redington-Fairview General Hospital	121.47%	80.04%	79.65%	81.12%	82.06%
Rumford Community Hospital	6.59%	5.18%	5.31%	5.53%	13.01%
St Andrews Hospital	58.29%	58.26%	59.51%	58.80%	59.36%
Sebasticook Valley Hospital	48.79%	42.80%	35.91%	30.11%	19.61%
Stephens Memorial Hospital**	†	†	†	24.62%	23.44%
Waldo County General Hospital	33.47%	34.49%	30.37%	29.93%	26.28%
Peer Group F Median -- 2 Private Psychiatric Hospitals	118.14%	106.44%	103.94%	102.79%	98.57%
Acadia Hospital Corporation	136.69%	111.13%	104.55%	100.92%	90.90%
Spring Harbor Hospital	99.59%	101.74%	103.32%	104.66%	106.23%
Peer Group G Median -- 1 Rehabilitation Hospital	99.42%	98.85%	97.56%	98.60%	98.37%
New England Rehabilitation Hospital	99.42%	98.85%	97.56%	98.60%	98.37%
All Maine Hospitals Median	52.37%	54.22%	47.59%	46.06%	52.78%
* Northeast Median	60.60%	59.20%	61.20%	65.90%	59.10%
* U.S. Median	60.30%	49.70%	48.40%	50.80%	50.00%

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Asset Efficiency Ratios

MHDO Hospital Financial Report Part I

Measures the relationship between revenue and assets. The numerator is always revenue that may be thought of as a surrogate measure for output. The denominator is investment in some category of assets that may be thought of as a measure of output. Two asset efficiency ratios are included:

Total Asset Turnover
Fixed Asset Turnover

Total Asset Turnover

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	1.09	1.14	1.07	1.11	0.96
Central Maine Medical Center	1.18	1.23	1.04	1.10	1.05
Eastern Maine Medical Center	1.60	1.44	1.38	1.33	1.21
MaineGeneral Medical Center	1.01	1.05	1.10	1.12	0.57
Maine Medical Center	0.74	0.77	0.74	0.85	0.88
Peer Group B Median -- 8 Hospitals	1.21	1.15	1.23	1.22	1.15
Aroostook Medical Center, The (TAMC)	1.32	1.52	1.47	1.43	1.38
Mercy Hospital	0.79	0.98	0.88	0.98	1.09
Mid Coast Hospital	0.96	0.87	0.88	0.92	0.91
Penobscot Bay Medical Center	1.26	1.30	1.30	1.27	1.16
Southern Maine Medical Center	0.92	0.99	1.15	1.17	1.14
St Joseph Hospital	1.55	1.56	1.69	1.63	1.35
St Mary's Regional Medical Center	1.16	0.95	0.90	0.94	1.04
York Hospital	1.39	1.47	1.46	1.43	1.42
Peer Group C Median -- 4 Hospitals	1.36	1.26	1.16	1.21	1.16
Cary Medical Center	1.81	1.82	1.89	1.64	1.68
Franklin Memorial Hospital	1.20	1.19	1.18	1.23	1.21
Henrietta D. Goodall Hospital	0.72	0.86	1.02	1.06	1.10
Maine Coast Memorial Hospital	1.52	1.34	1.13	1.18	1.09
Peer Group D Median -- 5 Hospitals	1.52	1.37	1.47	1.51	1.38
Inland Hospital	1.52	1.53	1.48	1.46	1.35
Miles Memorial Hospital	1.60	1.37	1.32	1.31	1.40
Northern Maine Medical Center	1.41	1.34	1.47	1.56	1.27
Parkview Adventist Medical Center	2.63	2.53	1.86	1.73	1.48
Stephens Memorial Hospital**	1.19	1.12	1.14	†	†
Peer Group E Median -- 16 Critical Access Hospitals	1.19	1.19	1.21	1.15	1.13
Blue Hill Memorial Hospital	0.96	1.02	1.34	1.13	1.09
Bridgton Hospital	1.19	1.15	1.14	1.07	0.94
Calais Regional Hospital	0.92	0.95	0.99	1.14	1.12
Charles A. Dean Memorial Hospital	1.96	1.89	1.91	1.70	1.42
Down East Community Hospital	1.32	1.31	1.35	1.48	1.46
Houlton Regional Hospital	1.51	1.32	1.44	1.58	1.38
Mayo Regional Hospital	1.15	1.16	1.09	1.16	1.14
Millinocket Regional Hospital	1.51	1.41	1.26	1.25	1.19
Mount Desert Island Hospital	1.06	1.19	1.21	1.06	1.09
Penobscot Valley Hospital	1.43	1.51	1.46	1.52	1.68
Redington-Fairview General Hospital	0.64	0.68	0.70	0.70	0.71
Rumford Community Hospital	1.41	1.40	1.45	1.65	1.37
St Andrews Hospital	0.66	0.71	0.67	0.66	0.65
Sebasticook Valley Hospital	1.30	1.25	1.17	1.10	1.05
Stephens Memorial Hospital**	†	†	†	1.21	1.26
Waldo County General Hospital	1.03	1.05	0.94	0.94	0.85
Peer Group F Median -- 2 Private Psychiatric Hospitals	0.99	1.04	1.11	1.04	0.99
Acadia Hospital Corporation	1.00	1.11	1.25	1.22	1.03
Spring Harbor Hospital	0.97	0.96	0.96	0.86	0.95
Peer Group G Median -- 1 Rehabilitation Hospital	1.36	1.44	1.57	1.57	1.60
New England Rehabilitation Hospital	1.36	1.44	1.57	1.57	1.60
All Maine Hospitals Median	1.20	1.23	1.21	1.21	1.14
* Northeast Median	1.07	1.15	1.12	1.03	1.06
* U.S. Median	1.08	1.07	1.05	1.07	1.00

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Fixed Asset Turnover

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	2.06	2.21	2.35	2.33	1.99
Central Maine Medical Center	2.15	2.27	2.24	1.96	1.94
Eastern Maine Medical Center	4.78	3.73	3.22	3.40	3.60
MaineGeneral Medical Center	1.97	2.15	2.47	2.70	1.78
Maine Medical Center	1.57	1.62	1.68	1.93	2.04
Peer Group B Median -- 8 Hospitals	2.87	2.96	2.55	2.67	2.70
Aroostook Medical Center, The (TAMC)	3.25	3.31	3.38	3.60	3.63
Mercy Hospital	1.45	1.64	1.64	1.82	2.01
Mid Coast Hospital	2.06	1.72	1.76	1.97	2.11
Penobscot Bay Medical Center	2.59	2.63	2.63	2.80	2.80
Southern Maine Medical Center	1.90	1.92	2.24	2.45	2.60
St Joseph Hospital	3.14	3.40	3.78	4.13	4.64
St Mary's Regional Medical Center	3.82	3.33	2.46	2.53	2.50
York Hospital	3.15	3.30	3.21	3.25	3.03
Peer Group C Median -- 4 Hospitals	2.63	2.45	2.24	2.47	2.49
Cary Medical Center	4.54	4.66	5.24	6.52	5.25
Franklin Memorial Hospital	1.98	2.12	2.29	2.40	2.33
Henrietta D. Goodall Hospital	1.72	1.85	2.18	2.40	2.57
Maine Coast Memorial Hospital	3.28	2.78	2.19	2.54	2.41
Peer Group D Median -- 5 Hospitals	3.10	2.86	2.97	3.52	3.33
Inland Hospital	3.48	3.78	3.85	3.87	4.06
Miles Memorial Hospital	3.10	2.59	2.82	3.16	3.37
Northern Maine Medical Center	2.64	2.31	2.44	2.84	3.08
Parkview Adventist Medical Center	4.34	5.11	4.66	3.89	3.29
Stephens Memorial Hospital**	2.80	2.86	2.97	†	†
Peer Group E Median -- 16 Critical Access Hospitals	2.78	2.74	2.68	3.19	2.84
Blue Hill Memorial Hospital	2.88	2.93	3.85	3.90	4.16
Bridgton Hospital	2.16	2.22	2.42	2.87	2.61
Calais Regional Hospital	1.32	1.37	1.47	1.76	1.72
Charles A. Dean Memorial Hospital	4.33	3.94	4.09	4.16	3.85
Down East Community Hospital	3.02	2.74	2.61	2.71	2.84
Houlton Regional Hospital	3.80	3.40	3.10	3.44	3.09
Mayo Regional Hospital	2.78	3.04	2.78	3.06	3.30
Millinocket Regional Hospital	6.34	10.04	8.45	5.11	4.05
Mount Desert Island Hospital	2.31	2.41	2.62	1.98	2.09
Penobscot Valley Hospital	3.24	2.90	3.26	3.68	3.93
Redington-Fairview General Hospital	2.58	1.90	2.11	2.26	2.39
Rumford Community Hospital	2.63	2.32	2.36	2.96	2.65
St Andrews Hospital	0.96	0.99	1.04	1.03	1.02
Sebastcook Valley Hospital	3.30	3.28	3.30	3.39	2.69
Stephens Memorial Hospital**	†	†	†	3.48	4.14
Waldo County General Hospital	2.45	2.72	2.68	3.31	2.84
Peer Group F Median -- 2 Private Psychiatric Hospitals	3.14	3.01	3.13	3.27	3.26
Acadia Hospital Corporation	4.81	4.57	4.76	4.97	4.85
Spring Harbor Hospital	1.47	1.46	1.50	1.57	1.66
Peer Group G Median -- 1 Rehabilitation Hospital	2.61	2.55	2.80	3.16	3.67
New England Rehabilitation Hospital	2.61	2.55	2.80	3.16	3.67
All Maine Hospitals Median	2.78	2.72	2.63	2.96	2.84
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Other

MHDO Hospital Financial Report Part I

These are other select ratios/data elements of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:

- Average Age of Plant (Depreciation Only)
- Net Plant, Property, Equipment
- Cash & Investments (Current Assets)
- Current Assets Whose Use is Limited
- Trustee-held Investments
- Board-Designated & Undesignated Investments
- Fund Balance-Unrestricted
- Temporarily Restricted Net Assets
- Permanently Restricted Net Assets
- Total Gross Patient Service Revenue
- Net Patient Service Revenue
- Total Non-operating Revenues
- Bad Debt (Provision for Bad Debt)
- Free Care (Charity Care)
- Total Operating Expenses
- Total Advertising Expenses
- Salaries and Benefits

Average Age of Plant (Depreciation Only)

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	8.6	8.4	8.4	8.7	8.7
Central Maine Medical Center	9.4	9.5	8.5	8.2	8.7
Eastern Maine Medical Center	11.6	12.6	11.4	11.9	12.6
MaineGeneral Medical Center	7.6	7.3	8.2	9.2	8.6
Maine Medical Center	7.9	6.8	7.2	7.5	8.6
Peer Group B Median -- 8 Hospitals	9.0	9.5	9.5	10.0	11.1
Aroostook Medical Center, The (TAMC)	10.8	12.2	12.9	13.6	14.5
Mercy Hospital	7.9	6.5	7.6	8.2	8.8
Mid Coast Hospital	7.3	7.5	7.1	7.8	8.9
Penobscot Bay Medical Center	12.3	12.8	12.9	13.1	14.0
Southern Maine Medical Center	11.9	9.3	8.9	9.7	11.1
St Joseph Hospital	9.3	10.0	9.6	11.2	12.1
St Mary's Regional Medical Center	8.6	9.7	9.5	9.4	9.8
York Hospital	7.9	9.1	10.3	10.3	11.2
Peer Group C Median -- 4 Hospitals	8.9	9.0	9.5	10.2	11.2
Cary Medical Center	13.7	12.4	13.0	13.7	14.4
Franklin Memorial Hospital	8.9	8.8	8.6	8.9	9.9
Henrietta D. Goodall Hospital	8.8	9.1	10.4	11.5	12.5
Maine Coast Memorial Hospital	8.4	7.7	7.7	7.2	8.1
Peer Group D Median -- 5 Hospitals	9.1	10.2	10.2	11.3	12.6
Inland Hospital	8.6	8.8	8.8	8.1	8.5
Miles Memorial Hospital	12.7	13.1	13.9	16.3	14.7
Northern Maine Medical Center	10.3	9.9	8.4	9.6	10.9
Parkview Adventist Medical Center	8.7	10.2	10.2	13.0	14.4
Stephens Memorial Hospital**	9.1	11.0	12.4	†	†
Peer Group E Median -- 16 Critical Access Hospitals	11.3	11.2	11.3	11.9	11.6
Blue Hill Memorial Hospital	9.8	10.5	11.8	12.7	13.0
Bridgton Hospital	15.5	13.7	13.0	13.1	12.9
Calais Regional Hospital	9.8	10.9	11.2	11.7	10.9
Charles A. Dean Memorial Hospital	11.3	11.4	11.3	12.0	11.4
Down East Community Hospital	10.8	11.2	9.0	9.4	10.5
Houlton Regional Hospital	25.6	25.9	24.9	20.5	18.5
Mayo Regional Hospital	11.3	11.2	9.7	9.7	9.9
Millinocket Regional Hospital	20.3	19.3	20.5	20.2	15.8
Mount Desert Island Hospital	11.6	11.3	11.7	9.6	9.9
Penobscot Valley Hospital	11.7	11.2	9.2	10.1	10.3
Redington-Fairview General Hospital	12.8	11.1	8.0	8.6	9.3
Rumford Community Hospital	11.9	12.1	12.3	13.1	14.6
St Andrews Hospital	10.6	10.4	11.4	12.8	11.3
Sebasticook Valley Hospital	10.4	9.9	10.5	11.4	11.7
Stephens Memorial Hospital**	†	†	†	12.7	14.2
Waldo County General Hospital	10.0	9.6	10.2	10.9	12.0
Peer Group F Median -- 2 Private Psychiatric Hospitals	10.7	11.4	12.1	17.0	18.5
Acadia Hospital Corporation	16.3	17.5	17.1	17.0	18.5
Spring Harbor Hospital	5.2	5.3	7.1	†	†
Peer Group G Median -- 1 Rehabilitation Hospital	5.2	6.1	6.4	7.2	8.3
New England Rehabilitation Hospital	5.2	6.1	6.4	7.2	8.3
All Maine Hospitals Median	10.3	10.4	10.2	11.0	11.2
* Northeast Median	10.8	11.7	11.4	11.2	10.8
* U.S. Median	9.6	9.8	10.1	10.3	10.2

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Net Plant Property and Equipment (PP&E)

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 132,656,329	\$ 142,723,788	\$ 154,916,995	\$ 158,245,431	\$ 195,718,600
Central Maine Medical Center	\$ 117,742,718	\$ 123,638,948	\$ 135,519,565	\$ 148,582,344	\$ 156,041,663
Eastern Maine Medical Center	\$ 108,523,719	\$ 145,596,691	\$ 174,314,424	\$ 167,908,518	\$ 182,186,185
MaineGeneral Medical Center	\$ 147,569,940	\$ 139,850,884	\$ 130,050,467	\$ 132,180,162	\$ 209,251,015
Maine Medical Center	\$ 400,610,000	\$ 427,735,000	\$ 428,535,000	\$ 429,571,000	\$ 433,033,000
Peer Group B Median -- 8 Hospitals	\$ 40,108,696	\$ 42,215,391	\$ 49,271,348	\$ 52,036,698	\$ 53,551,492
Aroostook Medical Center, The (TAMC)	\$ 28,848,301	\$ 29,238,357	\$ 28,696,761	\$ 27,791,135	\$ 28,147,582
Mercy Hospital	\$ 118,793,000	\$ 112,879,000	\$ 107,073,000	\$ 104,275,000	\$ 100,580,000
Mid Coast Hospital	\$ 45,821,906	\$ 59,781,074	\$ 59,680,886	\$ 58,103,589	\$ 56,260,751
Penobscot Bay Medical Center	\$ 39,558,518	\$ 43,606,299	\$ 43,019,270	\$ 41,043,383	\$ 40,903,821
Southern Maine Medical Center	\$ 54,321,818	\$ 69,451,793	\$ 67,606,662	\$ 65,416,709	\$ 63,533,782
St Joseph Hospital	\$ 26,814,971	\$ 25,924,662	\$ 23,017,796	\$ 21,918,728	\$ 20,564,223
St Mary's Regional Medical Center	\$ 32,231,000	\$ 37,560,000	\$ 54,608,000	\$ 59,336,000	\$ 58,068,000
York Hospital	\$ 40,658,873	\$ 40,824,482	\$ 43,934,695	\$ 45,969,806	\$ 50,842,233
Peer Group C Median -- 4 Hospitals	\$ 30,930,614	\$ 33,572,905	\$ 35,070,880	\$ 33,796,119	\$ 32,957,568
Cary Medical Center	\$ 10,204,353	\$ 9,281,550	\$ 8,033,322	\$ 7,429,870	\$ 9,435,662
Franklin Memorial Hospital	\$ 38,713,471	\$ 37,384,373	\$ 35,782,105	\$ 35,599,037	\$ 38,473,626
Henrietta D. Goodall Hospital	\$ 38,006,663	\$ 36,683,335	\$ 34,628,970	\$ 33,827,426	\$ 32,760,127
Maine Coast Memorial Hospital	\$ 23,854,565	\$ 30,462,475	\$ 35,512,790	\$ 33,764,812	\$ 33,155,008
Peer Group D Median -- 5 Hospitals	\$ 15,633,171	\$ 14,807,628	\$ 15,654,970	\$ 16,576,956	\$ 16,742,522
Inland Hospital	\$ 13,658,993	\$ 14,646,424	\$ 15,654,970	\$ 17,424,084	\$ 17,142,963
Miles Memorial Hospital	\$ 16,490,763	\$ 18,916,794	\$ 18,003,944	\$ 17,606,650	\$ 16,803,262
Northern Maine Medical Center	\$ 17,283,297	\$ 18,319,849	\$ 17,554,806	\$ 15,729,827	\$ 16,681,782
Parkview Adventist Medical Center	\$ 7,402,188	\$ 6,970,546	\$ 7,262,462	\$ 8,575,409	\$ 9,543,802
Stephens Memorial Hospital**	\$ 15,633,171	\$ 14,807,628	\$ 14,151,547	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 11,126,951	\$ 13,857,808	\$ 13,666,400	\$ 13,636,252	\$ 13,401,395
Blue Hill Memorial Hospital	\$ 9,613,002	\$ 9,481,903	\$ 8,628,890	\$ 8,470,820	\$ 8,691,710
Bridgton Hospital	\$ 15,751,480	\$ 16,323,756	\$ 16,407,841	\$ 15,776,737	\$ 16,113,455
Calais Regional Hospital	\$ 20,433,372	\$ 19,432,306	\$ 18,467,662	\$ 18,547,418	\$ 18,125,433
Charles A. Dean Memorial Hospital	\$ 2,823,013	\$ 3,216,563	\$ 3,102,166	\$ 3,333,128	\$ 3,636,658
Down East Community Hospital	\$ 11,032,029	\$ 12,087,553	\$ 13,049,475	\$ 13,073,282	\$ 12,379,968
Houlton Regional Hospital	\$ 10,929,576	\$ 12,411,510	\$ 13,666,400	\$ 13,104,081	\$ 13,659,463
Mayo Regional Hospital	\$ 14,325,485	\$ 14,248,908	\$ 14,817,769	\$ 14,614,011	\$ 13,346,962
Millinocket Regional Hospital	\$ 3,898,553	\$ 2,607,740	\$ 3,138,101	\$ 5,245,318	\$ 6,712,943
Mount Desert Island Hospital	\$ 15,558,964	\$ 16,860,918	\$ 16,954,425	\$ 24,091,510	\$ 23,342,117
Penobscot Valley Hospital	\$ 6,659,963	\$ 7,735,269	\$ 7,190,458	\$ 6,818,159	\$ 6,724,437
Redington-Fairview General Hospital	\$ 21,170,147	\$ 31,335,956	\$ 30,956,133	\$ 29,512,074	\$ 28,238,295
Rumford Community Hospital	\$ 11,126,951	\$ 13,857,808	\$ 13,602,541	\$ 12,602,670	\$ 12,874,857
St Andrews Hospital	\$ 20,914,210	\$ 20,112,076	\$ 18,978,746	\$ 18,272,814	\$ 17,253,075
Sebasticook Valley Hospital	\$ 9,271,548	\$ 9,629,901	\$ 9,672,963	\$ 9,758,427	\$ 12,615,668
Stephens Memorial Hospital**	†	†	†	\$ 14,168,422	\$ 13,455,828
Waldo County General Hospital	\$ 22,389,103	\$ 22,104,062	\$ 23,370,955	\$ 21,877,375	\$ 24,737,906
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 15,886,788	\$ 16,014,725	\$ 15,762,285	\$ 14,994,349	\$ 14,564,616
Acadia Hospital Corporation	\$ 8,884,956	\$ 10,221,418	\$ 10,661,277	\$ 10,027,780	\$ 9,855,782
Spring Harbor Hospital	\$ 22,888,620	\$ 21,808,031	\$ 20,863,292	\$ 19,960,917	\$ 19,273,450
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 11,396,176	\$ 10,983,506	\$ 11,173,412	\$ 10,228,175	\$ 9,358,160
New England Rehabilitation Hospital	\$ 11,396,176	\$ 10,983,506	\$ 11,173,412	\$ 10,228,175	\$ 9,358,160
All Maine Hospitals Median	\$ 20,433,372	\$ 19,432,306	\$ 18,467,662	\$ 18,547,418	\$ 18,125,433
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Cash & Investments (Current Assets)

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 7,759,717	\$ 19,393,705	\$ 21,284,705	\$ 21,846,124	\$ 26,831,826
Central Maine Medical Center	\$ 3,176,255	\$ 2,969,278	\$ 3,348,579	\$ 3,727,858	\$ 5,983,060
Eastern Maine Medical Center	\$ 6,644,664	\$ 11,306,723	\$ 17,216,591	\$ 21,487,958	\$ 37,860,701
MaineGeneral Medical Center	\$ 8,874,769	\$ 27,480,687	\$ 25,352,819	\$ 22,204,289	\$ 15,802,951
Maine Medical Center	\$ 239,311,000	\$ 259,188,000	\$ 268,875,000	\$ 220,555,000	\$ 224,256,000
Peer Group B Median -- 8 Hospitals	\$ 3,462,457	\$ 7,727,896	\$ 6,176,240	\$ 6,400,592	\$ 4,413,508
Aroostook Medical Center, The (TAMC)	\$ 3,641,368	\$ 4,119,590	\$ 2,177,263	\$ 6,271,544	\$ 4,447,174
Mercy Hospital	\$ (1,193,000)	\$ 10,354,000	\$ (3,455,000)	\$ (2,237,000)	\$ (2,840,000)
Mid Coast Hospital	\$ 3,283,545	\$ 7,391,801	\$ 8,893,291	\$ 6,529,640	\$ 4,379,841
Penobscot Bay Medical Center	\$ 14,125,768	\$ 9,644,949	\$ 16,525,933	\$ 19,796,172	\$ 15,740,064
Southern Maine Medical Center	\$ 9,064,222	\$ 8,063,990	\$ 11,643,324	\$ 19,015,960	\$ 11,418,032
St Joseph Hospital	\$ 11,960,060	\$ 16,827,139	\$ 16,392,881	\$ 15,577,477	\$ 18,420,561
St Mary's Regional Medical Center	\$ 2,678,000	\$ 5,678,000	\$ 1,400,000	\$ 4,687,000	\$ 2,831,000
York Hospital	\$ 258,465	\$ 2,023,381	\$ 3,459,189	\$ 5,732,030	\$ 871,178
Peer Group C Median -- 4 Hospitals	\$ 2,326,531	\$ 4,951,797	\$ 6,522,055	\$ 6,044,144	\$ 4,078,384
Cary Medical Center	\$ 1,390,623	\$ 1,834,652	\$ 585,152	\$ 2,958,459	\$ 1,596,988
Franklin Memorial Hospital	\$ 3,262,438	\$ 6,631,699	\$ 9,500,250	\$ 8,631,096	\$ 4,193,626
Henrietta D. Goodall Hospital	\$ 76,897	\$ 3,271,895	\$ 3,543,859	\$ 3,457,192	\$ 3,963,141
Maine Coast Memorial Hospital	\$ 11,172,884	\$ 14,524,635	\$ 14,113,355	\$ 11,405,838	\$ 7,940,040
Peer Group D Median -- 5 Hospitals	\$ 3,090,524	\$ 3,839,780	\$ 2,603,737	\$ 1,434,478	\$ 1,409,101
Inland Hospital	\$ 645,454	\$ 1,369,421	\$ 234,949	\$ 1,659,400	\$ 1,453,853
Miles Memorial Hospital	\$ 3,090,524	\$ 4,537,726	\$ 4,885,572	\$ 1,209,555	\$ 1,364,349
Northern Maine Medical Center	\$ 4,530,516	\$ 3,839,780	\$ 2,603,737	\$ 2,176,157	\$ 5,218,569
Parkview Adventist Medical Center	\$ 77,363	\$ 1,438,500	\$ 432,052	\$ 973,227	\$ 741,937
Stephens Memorial Hospital**	\$ 6,526,888	\$ 7,690,840	\$ 4,884,266	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 865,566	\$ 2,004,383	\$ 2,103,482	\$ 2,377,497	\$ 1,417,459
Blue Hill Memorial Hospital	\$ 865,566	\$ 302,594	\$ 1,849,292	\$ 3,176,921	\$ 4,617,141
Bridgton Hospital	\$ 436,855	\$ 3,205,678	\$ 6,669,646	\$ 15,761,269	\$ 16,674,483
Calais Regional Hospital	\$ 700,671	\$ 2,004,383	\$ 330,536	\$ 521,702	\$ 85,951
Charles A. Dean Memorial Hospital	\$ 479,239	\$ 783,582	\$ 837,776	\$ 924,739	\$ 1,138,166
Down East Community Hospital	\$ 2,526,956	\$ 6,553,741	\$ 5,954,275	\$ 3,995,976	\$ 3,899,871
Houlton Regional Hospital	\$ 289,803	\$ 1,459,128	\$ 558,262	\$ 1,252,206	\$ 742,531
Mayo Regional Hospital	\$ 4,605,588	\$ 7,588,136	\$ 3,155,055	\$ 1,578,072	\$ 2,945,100
Millinocket Regional Hospital	\$ 1,035,138	\$ 3,610,946	\$ 5,552,690	\$ 1,424,246	\$ 947,279
Mount Desert Island Hospital	\$ 90,253	\$ 98,632	\$ 47,719	\$ 34,647	\$ 45,798
Penobscot Valley Hospital	\$ 79,872	\$ 1,825,926	\$ 2,103,482	\$ 3,237,895	\$ 1,490,705
Redington-Fairview General Hospital	\$ 22,498,768	\$ 25,584,037	\$ 31,093,241	\$ 34,249,090	\$ 30,369,051
Rumford Community Hospital	\$ 623,705	\$ 174,130	\$ 139,186	\$ 1,185,634	\$ 185,205
St Andrews Hospital	\$ 2,261,956	\$ 1,416,137	\$ 2,034,310	\$ 1,281,716	\$ 1,217,430
Sebasticook Valley Hospital	\$ 1,915,305	\$ 4,169,526	\$ 5,276,074	\$ 4,018,132	\$ 1,344,213
Stephens Memorial Hospital**	†	†	†	\$ 6,153,111	\$ 6,341,059
Waldo County General Hospital	\$ 1,581,014	\$ 6,189,161	\$ 3,098,894	\$ 8,299,255	\$ 3,940,965
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 3,732,681	\$ 5,172,390	\$ 8,372,907	\$ 12,710,851	\$ 12,107,508
Acadia Hospital Corporation	\$ 3,587,774	\$ 2,854,449	\$ 8,010,353	\$ 11,483,440	\$ 13,458,683
Spring Harbor Hospital	\$ 3,877,588	\$ 7,490,331	\$ 8,735,460	\$ 13,938,261	\$ 10,756,332
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 6,164,955	\$ 5,464,573	\$ 4,870,968	\$ 4,733,535	\$ 6,745,689
New England Rehabilitation Hospital	\$ 6,164,955	\$ 5,464,573	\$ 4,870,968	\$ 4,733,535	\$ 6,745,689
All Maine Hospitals Median	\$ 2,678,000	\$ 4,169,526	\$ 3,543,859	\$ 4,018,132	\$ 3,963,141
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Current Assets Whose Use is Limited

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 3,951,227	\$ 3,952,008	\$ 6,344,000	\$ 5,716,000	\$ 5,660,225
Central Maine Medical Center	\$ 3,951,227	\$ 3,952,008	\$ 34,043,289	\$ 10,679,988	\$ 5,660,225
Eastern Maine Medical Center	\$ 762,758	\$ 740,873	\$ 1,300,631	\$ 1,328,176	\$ 1,326,249
MaineGeneral Medical Center	†	†	†	†	†
Maine Medical Center	\$ 4,856,000	\$ 6,658,000	\$ 6,344,000	\$ 5,716,000	\$ 5,743,000
Peer Group B Median -- 8 Hospitals	\$ 1,092,024	\$ 1,623,358	\$ 882,470	\$ 729,580	\$ 728,545
Aroostook Medical Center, The (TAMC)	\$ 462,254	\$ 452,569	\$ 376,798	\$ 423,931	\$ 373,849
Mercy Hospital	\$ 984,000	\$ 751,000	\$ 1,016,000	\$ 1,991,000	\$ 1,383,000
Mid Coast Hospital	\$ 543,017	\$ 5,422,393	\$ 717,159	\$ 709,282	\$ 709,297
Penobscot Bay Medical Center	\$ 1,346,089	\$ 1,458,469	\$ 1,526,576	\$ 1,431,806	\$ 809,059
Southern Maine Medical Center	\$ 1,200,048	\$ 1,788,246	\$ 748,939	\$ 720,008	\$ 722,116
St Joseph Hospital	†	†	†	\$ 729,580	\$ 728,545
St Mary's Regional Medical Center	†	†	†	†	†
York Hospital	\$ 2,203,987	\$ 3,046,139	\$ 1,878,990	\$ 1,823,447	\$ 1,733,219
Peer Group C Median -- 4 Hospitals	\$ 1,683,735	\$ 1,583,959	\$ 1,370,260	\$ 1,131,951	\$ 774,388
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	\$ 1,683,735	\$ 1,389,858	\$ 1,414,076	\$ 1,131,951	\$ 1,326,380
Henrietta D. Goodall Hospital	\$ 1,688,191	\$ 1,583,959	\$ 1,370,260	\$ 1,327,303	\$ 668,839
Maine Coast Memorial Hospital	\$ 417,150	\$ 3,692,413	\$ 621,407	\$ 746,658	\$ 774,388
Peer Group D Median -- 5 Hospitals	\$ 256,036	\$ 188,559	\$ 183,474	\$ 177,166	\$ 129,156
Inland Hospital	\$ 362,949	\$ 231,316	\$ 230,270	\$ 232,370	\$ 287,464
Miles Memorial Hospital	\$ 149,123	\$ 145,802	\$ 136,678	†	\$ 129,156
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	\$ 39,602	\$ 128,269	\$ 122,880	\$ 121,962	\$ 121,534
Stephens Memorial Hospital**	\$ 750,041	\$ 478,779	\$ 278,959	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 197,616	\$ 171,364	\$ 361,036	\$ 203,124	\$ 306,752
Blue Hill Memorial Hospital	\$ 90,831	\$ 94,207	\$ 461,940	\$ 48,666	\$ 47,382
Bridgton Hospital	\$ 399,813	\$ 397,082	\$ 419,847	\$ 423,910	\$ 429,033
Calais Regional Hospital	†	†	†	†	†
Charles A. Dean Memorial Hospital	†	†	†	†	†
Down East Community Hospital	\$ 1,377,697	\$ 1,425,620	\$ 413,218	\$ 408,204	\$ 412,597
Houlton Regional Hospital	\$ 285,308	\$ 2,507,353	\$ 308,854	\$ 305,047	\$ 306,752
Mayo Regional Hospital	\$ 197,616	\$ 194,481	†	†	†
Millinocket Regional Hospital	†	†	†	†	†
Mount Desert Island Hospital	\$ 2,954,787	\$ 1,371,767	\$ 1,079,932	\$ 524,479	\$ 537,860
Penobscot Valley Hospital	\$ 67,712	\$ 68,186	\$ 66,586	\$ 67,486	\$ 64,028
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Community Hospital	\$ 48,372	\$ 48,421	\$ 48,447	\$ 48,472	\$ 48,492
St Andrews Hospital	\$ 175,014	\$ 171,364	\$ 463,890	\$ 203,124	\$ 338,985
Sebasticook Valley Hospital	\$ 155,531	\$ 153,054	\$ 150,580	\$ 128,728	\$ 128,561
Stephens Memorial Hospital**	†	†	†	\$ 889,188	\$ 989,716
Waldo County General Hospital	\$ 434,806	\$ 155,634	\$ 152,653	\$ 153,534	\$ 152,947
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 420,965	\$ 437,367	\$ 401,171	\$ 331,108	\$ 396,890
Acadia Hospital Corporation	\$ 440,296	\$ 429,489	\$ 357,945	\$ 377,250	\$ 377,234
Spring Harbor Hospital	\$ 401,633	\$ 445,244	\$ 444,397	\$ 284,965	\$ 416,546
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 440,296	\$ 478,779	\$ 453,169	\$ 474,205	\$ 429,033
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Trustee Held Investments

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 7,937,007	\$ 7,745,308	\$ 9,708,544	\$ 10,041,157	\$ 17,372,380
Central Maine Medical Center	\$ 9,562,221	\$ 9,704,066	\$ 11,782,143	\$ 12,731,116	\$ 14,900,759
Eastern Maine Medical Center	\$ 3,600,748	\$ 4,815,944	\$ 6,348,695	\$ 7,351,198	\$ 9,665,396
MaineGeneral Medical Center	\$ 6,311,793	\$ 5,786,549	\$ 7,634,944	\$ 4,141,486	\$ 211,933,426
Maine Medical Center	\$ 18,807,000	\$ 17,695,000	\$ 21,536,000	\$ 20,076,000	\$ 19,844,000
Peer Group B Median -- 8 Hospitals	\$ 1,714,953	\$ 2,135,568	\$ 736,457	\$ 758,459	\$ 1,736,000
Aroostook Medical Center, The (TAMC)	\$ 2,676,506	\$ 3,319,902	\$ 3,267,620	\$ 3,641,618	\$ 3,888,706
Mercy Hospital	†	†	†	†	\$ 656,000
Mid Coast Hospital	\$ 3,390,787	\$ 3,750,070	†	†	†
Penobscot Bay Medical Center	\$ 610,782	\$ 951,233	\$ 244,915	\$ 244,917	†
Southern Maine Medical Center	\$ 242,073	\$ 186,905	\$ 150,011	\$ 150,223	\$ 265,193
St Joseph Hospital	\$ 753,400	\$ 759,137	\$ 736,457	†	\$ 13,303,145
St Mary's Regional Medical Center	\$ 4,921,000	\$ 23,642,000	\$ 10,091,000	\$ 1,272,000	\$ 1,736,000
York Hospital	†	†	†	†	†
Peer Group C Median -- 4 Hospitals	†	†	†	†	\$ 0
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	†	†	†	†	†
Henrietta D. Goodall Hospital	†	†	†	†	†
Maine Coast Memorial Hospital	†	†	†	†	†
Peer Group D Median -- 5 Hospitals	\$ 374,482	\$ 390,042	\$ 330,713	\$ 316,665	\$ 336,917
Inland Hospital	\$ 520,540	\$ 787,542	\$ 1,097,421	\$ 1,475,845	\$ 1,766,516
Miles Memorial Hospital	†	†	†	†	†
Northern Maine Medical Center	\$ 215,105	\$ 255,105	\$ 257,512	\$ 316,665	\$ 336,917
Parkview Adventist Medical Center	†	†	\$ 253,505	\$ 253,505	\$ 253,505
Stephens Memorial Hospital**	\$ 374,482	\$ 390,042	\$ 403,914	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 208,616	\$ 249,871	\$ 360,928	\$ 222,396	\$ 369,496
Blue Hill Memorial Hospital	†	†	†	\$ 20,810	\$ 63,888
Bridgton Hospital	\$ 734,857	\$ 754,457	\$ 774,058	\$ 793,659	\$ 813,259
Calais Regional Hospital	\$ 195,336	\$ 277,845	\$ 360,928	\$ 443,399	\$ 525,226
Charles A. Dean Memorial Hospital	\$ 9,098	\$ 1,381	\$ 7,133	\$ 11,590	\$ 5,641
Down East Community Hospital	†	†	†	†	†
Houlton Regional Hospital	†	†	†	†	†
Mayo Regional Hospital	\$ 28,834	\$ 32,623	†	†	†
Millinocket Regional Hospital	\$ 221,896	\$ 221,896	\$ 222,396	\$ 222,396	\$ 369,496
Mount Desert Island Hospital	†	†	†	†	†
Penobscot Valley Hospital	†	†	†	†	†
Redington-Fairview General Hospital	\$ 14,212,605	\$ 4,419,892	\$ 1,278,992	\$ 140,383	\$ 142,287
Rumford Community Hospital	†	†	†	†	†
St Andrews Hospital	†	†	†	†	†
Sebasticook Valley Hospital	†	†	†	†	†
Stephens Memorial Hospital**	†	†	†	\$ 406,013	\$ 406,695
Waldo County General Hospital	†	†	†	†	†
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 26,626	\$ 24,633	\$ 30,892	\$ 10,519	\$ 26,727
Acadia Hospital Corporation	\$ 26,626	\$ 24,633	\$ 30,892	\$ 10,519	\$ 26,727
Spring Harbor Hospital	†	†	†	†	†
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 672,820	\$ 773,340	\$ 736,457	\$ 406,013	\$ 590,613
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Board Designated and Undesignated Investments

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 74,912,476	\$ 91,689,000	\$ 93,040,924	\$ 105,549,000	\$ 127,708,664
Central Maine Medical Center	†	†	†	†	†
Eastern Maine Medical Center	\$ 74,912,476	\$ 97,815,520	\$ 93,040,924	\$ 114,977,578	\$ 127,708,664
MaineGeneral Medical Center	\$ 74,468,504	\$ 54,932,450	\$ 74,386,839	\$ 93,416,171	\$ 81,678,372
Maine Medical Center	\$ 85,113,000	\$ 91,689,000	\$ 99,929,000	\$ 105,549,000	\$ 129,571,000
Peer Group B Median -- 8 Hospitals	\$ 21,396,000	\$ 19,470,021	\$ 22,009,013	\$ 21,099,167	\$ 24,706,146
Aroostook Medical Center, The (TAMC)	\$ 2,595,403	\$ 2,685,206	\$ 4,595,214	\$ 5,886,332	\$ 6,765,205
Mercy Hospital	\$ 21,396,000	\$ 24,978,000	\$ 27,613,000	\$ 20,133,000	\$ 13,529,000
Mid Coast Hospital	\$ 31,685,579	\$ 26,583,027	\$ 28,087,240	\$ 30,805,234	\$ 33,348,647
Penobscot Bay Medical Center	†	†	†	†	†
Southern Maine Medical Center	\$ 25,290,608	\$ 15,713,428	\$ 21,576,520	\$ 21,099,167	\$ 26,193,552
St Joseph Hospital	\$ 1,248,420	\$ 1,539,639	\$ 1,742,527	\$ 1,770,995	\$ 17,497
St Mary's Regional Medical Center	\$ 16,359,000	\$ 23,510,000	\$ 26,607,000	\$ 26,486,000	\$ 27,626,000
York Hospital	\$ 21,663,924	\$ 19,470,021	\$ 22,009,013	\$ 26,837,417	\$ 24,706,146
Peer Group C Median -- 4 Hospitals	\$ 5,200,086	\$ 6,137,590	\$ 4,866,999	\$ 9,588,485	\$ 9,985,147
Cary Medical Center	\$ 5,200,086	\$ 6,137,590	\$ 4,866,999	\$ 7,420,869	\$ 5,130,506
Franklin Memorial Hospital	†	†	†	†	†
Henrietta D. Goodall Hospital	\$ 24,083,823	\$ 10,782,539	\$ 12,292,129	\$ 15,267,534	\$ 14,174,344
Maine Coast Memorial Hospital	\$ 4,968,969	\$ 3,346,820	\$ 4,365,205	\$ 9,588,485	\$ 9,985,147
Peer Group D Median -- 5 Hospitals	\$ 3,638,952	\$ 4,326,465	\$ 2,734,825	\$ 1,542,672	\$ 1,977,043
Inland Hospital	\$ 3,638,952	\$ 6,329,388	\$ 7,718,505	\$ 6,754,420	\$ 7,090,037
Miles Memorial Hospital	\$ 980,606	\$ 2,323,542	\$ 2,734,825	\$ 2,431,493	\$ 3,273,829
Northern Maine Medical Center	†	\$ 537,389	\$ 564,631	\$ 653,850	\$ 680,256
Parkview Adventist Medical Center	†	†	\$ 248,437	\$ 250,726	\$ 252,082
Stephens Memorial Hospital**	\$ 5,368,872	\$ 6,827,096	\$ 8,466,172	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 3,046,589	\$ 3,163,775	\$ 3,765,485	\$ 3,761,953	\$ 4,201,240
Blue Hill Memorial Hospital	\$ 10,502,788	\$ 6,697,532	\$ 6,473,581	\$ 12,378,197	\$ 13,378,591
Bridgton Hospital	\$ 3,046,589	\$ 2,508,031	\$ 2,923,832	\$ 3,640,877	\$ 3,682,860
Calais Regional Hospital	\$ 1,634,413	\$ 1,675,835	\$ 2,056,043	\$ 2,629,418	\$ 2,616,426
Charles A. Dean Memorial Hospital	\$ 127,801	\$ 153,059	\$ 176,660	\$ 577,515	\$ 791,305
Down East Community Hospital	\$ 812,150	\$ 1,122,975	\$ 1,312,335	\$ 1,251,974	\$ 1,587,708
Houlton Regional Hospital	\$ 3,016,514	\$ 2,925,598	\$ 3,200,002	\$ 2,971,486	\$ 3,322,885
Mayo Regional Hospital	\$ 6,134,026	\$ 8,432,159	\$ 11,560,930	\$ 10,844,699	\$ 11,639,469
Millinocket Regional Hospital	\$ 6,380,751	\$ 5,678,557	\$ 6,501,825	\$ 8,296,970	\$ 9,036,371
Mount Desert Island Hospital	\$ 5,487,827	\$ 5,049,580	\$ 7,255,271	\$ 8,022,485	\$ 6,383,727
Penobscot Valley Hospital	\$ 1,180,938	\$ 921,966	\$ 920,100	\$ 948,230	\$ 949,750
Redington-Fairview General Hospital	\$ 13,143,161	\$ 12,556,031	\$ 13,830,132	\$ 14,875,636	\$ 16,421,623
Rumford Community Hospital	\$ 1,951,470	\$ 1,459,874	\$ 1,714,134	\$ 2,115,332	\$ 2,067,720
St Andrews Hospital	\$ 3,054,110	\$ 3,163,775	\$ 3,765,485	\$ 3,883,028	\$ 4,527,640
Sebasticook Valley Hospital	\$ 2,092,766	\$ 4,338,647	\$ 6,678,663	\$ 10,836,016	\$ 10,407,642
Stephens Memorial Hospital**	†	†	†	\$ 3,499,868	\$ 3,874,840
Waldo County General Hospital	\$ 15,950,027	\$ 20,291,589	\$ 31,115,700	\$ 35,864,555	\$ 43,254,462
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 8,980,993	\$ 18,625,278	\$ 6,199,939	\$ 6,255,985	\$ 12,064,296
Acadia Hospital Corporation	\$ 8,980,993	\$ 18,625,278	\$ 12,190,518	\$ 12,223,170	\$ 12,064,296
Spring Harbor Hospital	†	†	\$ 209,360	\$ 288,800	†
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 5,428,350	\$ 6,137,590	\$ 6,501,825	\$ 8,022,485	\$ 8,063,204
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Fund Balance-Unrestricted

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 192,488,822	\$ 180,026,900	\$ 193,232,783	\$ 214,176,582	\$ 230,821,669
Central Maine Medical Center	\$ 82,987,897	\$ 87,150,046	\$ 77,039,440	\$ 68,003,411	\$ 64,762,732
Eastern Maine Medical Center	\$ 191,334,169	\$ 194,258,477	\$ 210,111,058	\$ 212,116,573	\$ 280,737,441
MaineGeneral Medical Center	\$ 193,643,474	\$ 165,795,323	\$ 176,354,507	\$ 216,236,591	\$ 180,905,896
Maine Medical Center	\$ 525,489,000	\$ 467,089,000	\$ 496,352,000	\$ 484,027,000	\$ 487,538,000
Peer Group B Median -- 8 Hospitals	\$ 54,962,917	\$ 57,261,402	\$ 59,983,552	\$ 64,530,727	\$ 57,476,203
Aroostook Medical Center, The (TAMC)	\$ 30,899,487	\$ 32,611,580	\$ 32,261,979	\$ 35,712,818	\$ 33,996,280
Mercy Hospital	\$ 87,897,000	\$ 99,684,000	\$ 84,171,000	\$ 66,875,000	\$ 56,754,000
Mid Coast Hospital	\$ 62,361,635	\$ 66,449,555	\$ 70,036,682	\$ 76,895,478	\$ 80,970,585
Penobscot Bay Medical Center	\$ 47,564,199	\$ 48,073,249	\$ 45,348,507	\$ 47,583,279	\$ 45,529,901
Southern Maine Medical Center	\$ 69,934,796	\$ 68,488,971	\$ 80,531,767	\$ 83,170,257	\$ 91,359,686
St Joseph Hospital	\$ 17,614,374	\$ 20,331,700	\$ 21,045,744	\$ 18,829,275	\$ 23,060,295
St Mary's Regional Medical Center	\$ 64,561,000	\$ 77,146,000	\$ 86,821,000	\$ 90,617,000	\$ 79,865,000
York Hospital	\$ 45,344,973	\$ 44,260,679	\$ 49,930,421	\$ 62,186,453	\$ 58,198,406
Peer Group C Median -- 4 Hospitals	\$ 31,829,543	\$ 34,549,593	\$ 37,259,021	\$ 38,567,046	\$ 38,545,158
Cary Medical Center	\$ 14,969,103	\$ 14,117,980	\$ 14,210,644	\$ 18,189,032	\$ 18,322,387
Franklin Memorial Hospital	\$ 31,808,034	\$ 34,839,051	\$ 37,564,349	\$ 38,736,147	\$ 38,723,155
Henrietta D. Goodall Hospital	\$ 46,455,266	\$ 35,243,475	\$ 36,953,692	\$ 38,397,945	\$ 38,367,160
Maine Coast Memorial Hospital	\$ 31,851,051	\$ 34,260,135	\$ 38,153,521	\$ 44,255,901	\$ 44,660,861
Peer Group D Median -- 5 Hospitals	\$ 17,470,583	\$ 17,440,996	\$ 20,273,441	\$ 18,638,056	\$ 23,418,642
Inland Hospital	\$ 15,302,934	\$ 18,088,039	\$ 20,273,441	\$ 22,705,298	\$ 23,706,280
Miles Memorial Hospital	\$ 17,470,583	\$ 16,587,111	\$ 26,357,234	\$ 31,541,483	\$ 29,979,604
Northern Maine Medical Center	\$ 18,019,598	\$ 17,440,996	\$ 14,506,439	\$ 14,570,814	\$ 23,131,004
Parkview Adventist Medical Center	\$ (2,816,014)	\$ (4,762,243)	\$ (798,556)	\$ 918	\$ (1,498,482)
Stephens Memorial Hospital**	\$ 26,168,276	\$ 26,126,336	\$ 26,900,650	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 13,294,276	\$ 14,000,105	\$ 13,643,192	\$ 16,596,727	\$ 16,280,892
Blue Hill Memorial Hospital	\$ 17,604,379	\$ 13,773,175	\$ 16,613,496	\$ 18,377,236	\$ 20,015,484
Bridgton Hospital	\$ 16,617,049	\$ 18,955,373	\$ 22,389,176	\$ 30,273,405	\$ 31,956,212
Calais Regional Hospital	\$ 8,898,772	\$ 8,648,762	\$ 7,222,085	\$ 6,559,157	\$ 3,867,709
Charles A. Dean Memorial Hospital	\$ 800,972	\$ 875,996	\$ 833,699	\$ 2,772,209	\$ 3,236,119
Down East Community Hospital	\$ 14,577,477	\$ 14,000,105	\$ 12,982,742	\$ 10,672,567	\$ 9,572,856
Houlton Regional Hospital	\$ 8,129,971	\$ 8,106,048	\$ 7,930,948	\$ 7,916,668	\$ 7,138,923
Mayo Regional Hospital	\$ 24,098,588	\$ 26,956,517	\$ 27,559,426	\$ 27,976,272	\$ 28,426,058
Millinocket Regional Hospital	\$ 11,878,157	\$ 11,620,360	\$ 12,824,904	\$ 14,484,810	\$ 14,365,296
Mount Desert Island Hospital	\$ 14,691,027	\$ 15,282,327	\$ 16,861,433	\$ 15,829,167	\$ 13,622,451
Penobscot Valley Hospital	\$ 3,669,781	\$ 3,816,818	\$ 3,892,932	\$ 4,361,605	\$ 4,352,302
Redington-Fairview General Hospital	\$ 48,942,453	\$ 47,501,010	\$ 50,934,656	\$ 57,989,639	\$ 58,497,358
Rumford Community Hospital	\$ 13,294,276	\$ 14,549,407	\$ 13,643,192	\$ 18,598,999	\$ 18,196,487
St Andrews Hospital	\$ 12,761,864	\$ 12,801,544	\$ 12,837,313	\$ 13,684,336	\$ 13,601,259
Sebasticook Valley Hospital	\$ 12,494,671	\$ 14,512,785	\$ 16,339,936	\$ 17,364,287	\$ 18,633,202
Stephens Memorial Hospital**	†	†	†	\$ 28,418,521	\$ 32,828,109
Waldo County General Hospital	\$ 41,748,596	\$ 43,186,589	\$ 48,545,647	\$ 56,172,692	\$ 64,646,717
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 7,195,708	\$ 6,080,930	\$ 6,849,073	\$ 7,969,833	\$ 9,755,756
Acadia Hospital Corporation	\$ 6,177,018	\$ 3,915,471	\$ 5,945,002	\$ 7,629,818	\$ 10,425,696
Spring Harbor Hospital	\$ 8,214,398	\$ 8,246,388	\$ 7,753,144	\$ 8,309,847	\$ 9,085,816
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 6,645,557	\$ 3,904,763	\$ 5,398,478	\$ 6,461,312	\$ 6,543,302
New England Rehabilitation Hospital	\$ 6,645,557	\$ 3,904,763	\$ 5,398,478	\$ 6,461,312	\$ 6,543,302
All Maine Hospitals Median	\$ 17,614,374	\$ 18,955,373	\$ 22,389,176	\$ 27,976,272	\$ 28,426,058
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Temporarily Restricted Net Assets

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 11,868,022	\$ 12,397,920	\$ 10,725,012	\$ 12,572,975	\$ 28,328,656
Central Maine Medical Center	\$ 1,678,602	\$ 520,499	\$ 2,476,697	\$ 5,247,378	\$ 5,870,574
Eastern Maine Medical Center	\$ 19,384,814	\$ 20,513,713	\$ 17,909,894	\$ 16,791,222	\$ 20,348,188
MaineGeneral Medical Center	\$ 4,351,229	\$ 4,282,126	\$ 3,540,130	\$ 8,354,728	\$ 36,309,123
Maine Medical Center	\$ 69,529,000	\$ 69,624,000	\$ 78,235,000	\$ 76,034,000	\$ 78,093,000
Peer Group B Median -- 8 Hospitals	\$ 5,189,899	\$ 1,534,000	\$ 1,279,000	\$ 1,696,000	\$ 2,525,000
Aroostook Medical Center, The (TAMC)	\$ 1,027,196	\$ 846,254	\$ 1,002,096	\$ 932,519	\$ 1,218,188
Mercy Hospital	\$ 5,545,000	\$ 1,213,000	\$ 1,081,000	\$ 972,000	\$ 2,525,000
Mid Coast Hospital	\$ 5,877,062	\$ 6,101,568	\$ 7,036,575	\$ 6,460,695	\$ 8,569,246
Penobscot Bay Medical Center	\$ 2,312,832	\$ 793,258	\$ 2,379,339	\$ 2,654,704	\$ 3,182,704
Southern Maine Medical Center	\$ 6,798,525	\$ 4,270,671	\$ 608,583	\$ 473,507	\$ 240,576
St Joseph Hospital	†	†	†	†	†
St Mary's Regional Medical Center	\$ 2,384,000	\$ 1,534,000	\$ 1,279,000	\$ 1,696,000	\$ 1,542,000
York Hospital	\$ 5,189,899	\$ 5,726,621	\$ 6,201,608	\$ 6,531,687	\$ 5,951,564
Peer Group C Median -- 4 Hospitals	\$ 894,861	\$ 983,327	\$ 718,836	\$ 825,984	\$ 933,492
Cary Medical Center	\$ 16,050	\$ 19,756	\$ 26,040	\$ 128,280	\$ 28,163
Franklin Memorial Hospital	\$ 585,402	\$ 627,795	\$ 773,717	\$ 1,063,840	\$ 1,077,560
Henrietta D. Goodall Hospital	\$ 1,540,527	\$ 1,338,859	\$ 1,451,392	\$ 1,572,577	\$ 1,506,154
Maine Coast Memorial Hospital	\$ 1,204,319	\$ 2,781,475	\$ 663,955	\$ 588,127	\$ 789,423
Peer Group D Median -- 5 Hospitals	\$ 233,011	\$ 346,747	\$ 350,218	\$ 290,397	\$ 325,627
Inland Hospital	\$ 434,402	\$ 490,462	\$ 350,218	\$ 356,500	\$ 1,384,495
Miles Memorial Hospital	\$ 108,857	\$ 39,231	\$ 49,338	\$ 224,293	\$ 263,246
Northern Maine Medical Center	\$ 719,671	\$ 402,401	\$ 392,196	\$ 384,377	\$ 388,007
Parkview Adventist Medical Center	\$ 90,469	\$ 45,430	\$ 47,946	\$ 69,485	\$ 64,900
Stephens Memorial Hospital**	\$ 233,011	\$ 346,747	\$ 451,844	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 343,698	\$ 213,781	\$ 362,790	\$ 471,908	\$ 476,565
Blue Hill Memorial Hospital	\$ 584,685	\$ 88,039	\$ 150,285	\$ 201,888	\$ 375,965
Bridgton Hospital	\$ 2,012,858	\$ 2,223,069	\$ 2,280,994	\$ 2,443,485	\$ 2,449,681
Calais Regional Hospital	\$ 161,667	\$ 163,783	\$ 788,279	\$ 792,626	\$ 927,460
Charles A. Dean Memorial Hospital	\$ 534,983	\$ 498,384	\$ 362,790	\$ 471,088	\$ 487,252
Down East Community Hospital	\$ 120,896	\$ 61,825	\$ 60,719	\$ 58,919	\$ 38,012
Houlton Regional Hospital	\$ 276,300	\$ 211,188	\$ 314,975	\$ 510,086	\$ 232,475
Mayo Regional Hospital	\$ 343,698	\$ 363,722	\$ 549,671	\$ 565,963	\$ 548,388
Millinocket Regional Hospital	\$ 90,010	\$ 99,862	\$ 74,589	\$ 97,802	\$ 103,033
Mount Desert Island Hospital	\$ 1,169,075	\$ 1,693,522	\$ 1,608,714	\$ 5,051,084	\$ 5,222,565
Penobscot Valley Hospital	\$ 85,029	\$ 101,917	\$ 122,405	\$ 152,941	\$ 135,662
Redington-Fairview General Hospital	\$ 722,362	\$ 772,513	\$ 779,058	\$ 778,611	\$ 878,482
Rumford Community Hospital	\$ 274,439	\$ 213,781	\$ 245,767	\$ 235,361	\$ 247,626
St Andrews Hospital	\$ 521,474	\$ 482,920	\$ 616,233	\$ 180,799	\$ 121,618
Sebasticook Valley Hospital	\$ 64,961	\$ 98,839	\$ 153,748	\$ 180,130	\$ 465,877
Stephens Memorial Hospital**	†	†	†	\$ 472,728	\$ 593,294
Waldo County General Hospital	\$ 1,663,290	\$ 1,418,917	\$ 1,546,298	\$ 1,456,389	\$ 1,599,224
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 399,682	\$ 303,973	\$ 262,195	\$ 264,897	\$ 266,267
Acadia Hospital Corporation	\$ 675,463	\$ 530,890	\$ 460,754	\$ 369,362	\$ 265,889
Spring Harbor Hospital	\$ 123,901	\$ 77,056	\$ 63,635	\$ 160,432	\$ 266,644
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 675,463	\$ 520,499	\$ 616,233	\$ 565,963	\$ 789,423
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Permanently Restricted Net Assets

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 13,901,992	\$ 12,728,541	\$ 14,854,214	\$ 16,127,580	\$ 15,955,371
Central Maine Medical Center	\$ 13,128,003	\$ 12,802,618	\$ 16,347,030	\$ 17,583,561	\$ 17,754,196
Eastern Maine Medical Center	\$ 10,319,149	\$ 10,228,387	\$ 10,364,066	\$ 10,339,071	\$ 10,673,069
MaineGeneral Medical Center	\$ 14,675,980	\$ 12,654,464	\$ 13,361,398	\$ 14,671,599	\$ 14,156,545
Maine Medical Center	\$ 21,035,000	\$ 21,589,000	\$ 23,019,000	\$ 23,560,000	\$ 25,019,000
Peer Group B Median -- 8 Hospitals	\$ 1,730,240	\$ 1,757,496	\$ 1,912,553	\$ 1,849,450	\$ 2,027,678
Aroostook Medical Center, The (TAMC)	\$ 676,715	\$ 676,715	\$ 676,715	\$ 676,715	\$ 681,328
Mercy Hospital	\$ 873,000	\$ 983,000	\$ 1,052,000	\$ 1,042,000	\$ 1,778,000
Mid Coast Hospital	\$ 7,289,874	\$ 7,353,514	\$ 7,439,780	\$ 7,528,890	\$ 7,602,389
Penobscot Bay Medical Center	\$ 5,637,758	\$ 4,475,855	\$ 5,120,365	\$ 5,320,145	\$ 5,217,795
Southern Maine Medical Center	\$ 1,590,625	\$ 1,442,743	\$ 1,542,709	\$ 1,590,974	\$ 1,599,380
St Joseph Hospital	\$ 1,869,854	\$ 2,072,249	\$ 2,288,800	\$ 2,107,925	\$ 2,277,355
St Mary's Regional Medical Center	\$ 686,000	\$ 689,000	\$ 691,000	\$ 696,000	\$ 697,000
York Hospital	\$ 2,433,615	\$ 2,119,506	\$ 2,282,397	\$ 2,629,107	\$ 2,618,237
Peer Group C Median -- 4 Hospitals	\$ 1,457,637	\$ 1,385,671	\$ 1,401,130	\$ 1,445,541	\$ 1,432,099
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	\$ 1,457,637	\$ 1,385,671	\$ 1,401,130	\$ 1,445,541	\$ 1,432,099
Henrietta D. Goodall Hospital	\$ 11,307,572	\$ 8,176,852	\$ 8,912,322	\$ 10,382,407	\$ 9,158,979
Maine Coast Memorial Hospital	\$ 691,999	\$ 668,718	\$ 668,915	\$ 683,471	\$ 687,131
Peer Group D Median -- 5 Hospitals	\$ 552,154	\$ 552,154	\$ 552,154	\$ 2,259,390	\$ 2,484,814
Inland Hospital	\$ 440,145	\$ 417,062	\$ 533,610	\$ 603,356	\$ 667,196
Miles Memorial Hospital	\$ 4,153,638	\$ 3,866,654	\$ 3,995,218	\$ 3,915,423	\$ 4,302,431
Northern Maine Medical Center	†	†	†	†	†
Parkview Adventist Medical Center	†	†	†	†	†
Stephens Memorial Hospital**	\$ 552,154	\$ 552,154	\$ 552,154	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 344,094	\$ 344,970	\$ 384,049	\$ 457,884	\$ 481,706
Blue Hill Memorial Hospital	\$ 252,141	\$ 252,141	\$ 480,196	\$ 690,027	\$ 1,396,061
Bridgton Hospital	\$ 1,138,295	\$ 1,013,099	\$ 1,060,740	\$ 1,121,495	\$ 1,113,005
Calais Regional Hospital	\$ 559,344	\$ 684,853	\$ 505,406	\$ 457,884	\$ 481,706
Charles A. Dean Memorial Hospital	\$ 345,852	\$ 348,352	\$ 348,352	\$ 348,352	\$ 353,352
Down East Community Hospital	\$ 342,335	\$ 342,335	\$ 342,335	\$ 1,343,235	\$ 1,343,235
Houlton Regional Hospital	\$ 51,664	\$ 51,664	\$ 51,664	\$ 51,664	\$ 51,664
Mayo Regional Hospital	\$ 272,741	\$ 269,317	\$ 415,458	\$ 408,408	\$ 426,432
Millinocket Regional Hospital	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Mount Desert Island Hospital	\$ 2,101,097	\$ 1,657,474	\$ 1,895,995	\$ 2,009,173	\$ 1,900,165
Penobscot Valley Hospital	\$ 76,549	\$ 76,549	\$ 76,549	\$ 76,549	\$ 76,549
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Community Hospital	\$ 262,292	\$ 250,111	\$ 253,554	\$ 256,373	\$ 254,575
St Andrews Hospital	\$ 654,618	\$ 634,103	\$ 656,860	\$ 631,260	\$ 683,080
Sebasticook Valley Hospital	\$ 355,852	\$ 347,605	\$ 352,639	\$ 339,528	\$ 363,239
Stephens Memorial Hospital**	†	†	†	\$ 552,154	\$ 552,154
Waldo County General Hospital	\$ 13,690,968	\$ 11,408,822	\$ 11,747,978	\$ 11,202,237	\$ 14,587,205
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 206,231	\$ 210,071	\$ 210,271	\$ 211,581	\$ 215,291
Acadia Hospital Corporation	\$ 62,462	\$ 70,142	\$ 70,542	\$ 73,162	\$ 80,582
Spring Harbor Hospital	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†	†	†
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	\$ 689,000	\$ 686,927	\$ 683,858	\$ 869,000	\$ 1,228,120
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Gross Patient Service Revenue

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 712,587,522	\$ 770,199,115	\$ 822,551,148	\$ 893,659,592	\$ 972,583,075
Central Maine Medical Center	\$ 482,248,949	\$ 551,343,474	\$ 597,614,776	\$ 610,832,010	\$ 639,016,982
Eastern Maine Medical Center	\$ 891,545,566	\$ 978,642,035	\$ 1,047,487,520	\$ 1,112,990,620	\$ 1,220,000,221
MaineGeneral Medical Center	\$ 533,629,477	\$ 561,756,194	\$ 586,702,373	\$ 674,328,563	\$ 725,165,929
Maine Medical Center	\$ 1,001,892,000	\$ 1,147,415,000	\$ 1,269,772,000	\$ 1,382,609,000	\$ 1,477,877,000
Peer Group B Median -- 8 Hospitals	\$ 201,180,713	\$ 234,667,971	\$ 244,104,800	\$ 258,813,942	\$ 275,828,498
Aroostook Medical Center, The (TAMC)	\$ 187,005,213	\$ 199,474,883	\$ 206,070,315	\$ 213,963,829	\$ 212,635,473
Mercy Hospital	\$ 308,298,000	\$ 334,405,000	\$ 346,763,000	\$ 380,437,000	\$ 393,690,000
Mid Coast Hospital	\$ 167,032,601	\$ 186,356,548	\$ 194,679,667	\$ 207,682,820	\$ 223,641,932
Penobscot Bay Medical Center	\$ 190,581,047	\$ 206,326,092	\$ 199,128,412	\$ 199,310,572	\$ 199,709,632
Southern Maine Medical Center	\$ 211,780,378	\$ 264,792,647	\$ 306,620,106	\$ 329,830,595	\$ 337,334,803
St Joseph Hospital	\$ 155,717,327	\$ 164,126,043	\$ 164,568,941	\$ 174,194,903	\$ 186,877,585
St Mary's Regional Medical Center	\$ 296,369,000	\$ 298,076,000	\$ 324,260,000	\$ 361,276,000	\$ 364,399,000
York Hospital	\$ 240,425,574	\$ 263,009,850	\$ 282,139,284	\$ 303,664,055	\$ 328,015,064
Peer Group C Median -- 4 Hospitals	\$ 138,247,005	\$ 154,749,846	\$ 162,259,224	\$ 169,472,610	\$ 174,401,189
Cary Medical Center	\$ 90,183,359	\$ 85,955,035	\$ 87,956,361	\$ 91,772,077	\$ 101,642,753
Franklin Memorial Hospital	\$ 148,651,803	\$ 160,764,290	\$ 169,309,438	\$ 168,401,934	\$ 175,789,248
Henrietta D. Goodall Hospital	\$ 127,842,206	\$ 148,735,401	\$ 160,349,362	\$ 173,977,073	\$ 184,345,126
Maine Coast Memorial Hospital	\$ 149,255,830	\$ 164,681,807	\$ 164,161,086	\$ 170,543,286	\$ 173,013,129
Peer Group D Median -- 5 Hospitals	\$ 85,601,485	\$ 89,295,960	\$ 92,126,056	\$ 89,126,205	\$ 90,021,130
Inland Hospital	\$ 85,601,485	\$ 96,441,890	\$ 107,316,864	\$ 118,316,252	\$ 118,074,490
Miles Memorial Hospital	\$ 95,904,047	\$ 96,391,835	\$ 96,545,680	\$ 105,597,332	\$ 105,496,296
Northern Maine Medical Center	\$ 67,957,750	\$ 65,551,359	\$ 68,683,450	\$ 71,336,437	\$ 72,463,495
Parkview Adventist Medical Center	\$ 76,824,965	\$ 82,144,443	\$ 75,533,406	\$ 72,655,077	\$ 74,545,964
Stephens Memorial Hospital**	\$ 87,963,437	\$ 89,295,960	\$ 92,126,056	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 48,748,002	\$ 53,280,370	\$ 55,273,517	\$ 61,378,133	\$ 64,741,081
Blue Hill Memorial Hospital	\$ 44,643,905	\$ 44,330,709	\$ 45,557,062	\$ 49,175,637	\$ 52,746,814
Bridgton Hospital	\$ 59,550,523	\$ 62,240,150	\$ 66,474,360	\$ 75,036,173	\$ 80,320,796
Calais Regional Hospital	\$ 42,302,465	\$ 41,884,943	\$ 46,900,132	\$ 56,443,678	\$ 51,679,698
Charles A. Dean Memorial Hospital	\$ 15,905,898	\$ 17,537,064	\$ 18,516,635	\$ 16,381,663	\$ 18,252,659
Down East Community Hospital	\$ 48,976,930	\$ 49,102,639	\$ 55,273,517	\$ 58,954,959	\$ 61,333,114
Houlton Regional Hospital	\$ 62,292,325	\$ 65,296,388	\$ 67,523,171	\$ 72,174,919	\$ 73,439,422
Mayo Regional Hospital	\$ 56,426,532	\$ 63,800,591	\$ 64,008,703	\$ 69,284,518	\$ 72,780,182
Millinocket Regional Hospital	\$ 38,897,488	\$ 41,438,870	\$ 42,802,955	\$ 44,931,165	\$ 44,773,325
Mount Desert Island Hospital	\$ 46,700,157	\$ 54,428,683	\$ 62,073,403	\$ 67,743,054	\$ 69,665,033
Penobscot Valley Hospital	\$ 28,455,630	\$ 32,688,681	\$ 33,096,214	\$ 35,479,280	\$ 37,597,006
Redington-Fairview General Hospital	\$ 88,048,194	\$ 86,798,235	\$ 92,954,345	\$ 95,619,452	\$ 99,345,732
Rumford Community Hospital	\$ 48,748,002	\$ 54,505,241	\$ 53,398,247	\$ 63,801,307	\$ 68,149,048
St Andrews Hospital	\$ 22,853,589	\$ 23,739,778	\$ 25,014,573	\$ 24,013,022	\$ 22,702,852
Sebasticook Valley Hospital	\$ 51,362,044	\$ 53,280,370	\$ 56,729,621	\$ 55,495,697	\$ 55,091,038
Stephens Memorial Hospital**	†	†	†	\$ 92,093,892	\$ 93,610,932
Waldo County General Hospital	\$ 80,975,987	\$ 87,524,086	\$ 96,484,694	\$ 111,301,961	\$ 112,910,211
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 54,836,619	\$ 62,186,472	\$ 65,766,561	\$ 67,031,309	\$ 63,916,249
Acadia Hospital Corporation	\$ 61,198,680	\$ 78,282,068	\$ 84,560,940	\$ 85,704,944	\$ 77,280,048
Spring Harbor Hospital	\$ 48,474,557	\$ 46,090,875	\$ 46,972,182	\$ 48,357,674	\$ 50,552,450
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 41,455,939	\$ 42,950,963	\$ 44,354,920	\$ 47,063,036	\$ 47,832,890
New England Rehabilitation Hospital	\$ 41,455,939	\$ 42,950,963	\$ 44,354,920	\$ 47,063,036	\$ 47,832,890
All Maine Hospitals Median	\$ 85,601,485	\$ 86,798,235	\$ 92,126,056	\$ 92,093,892	\$ 99,345,732
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Net Patient Service Revenue

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 391,712,866	\$ 406,855,143	\$ 423,754,981	\$ 444,516,769	\$ 487,980,831
Central Maine Medical Center	\$ 244,437,425	\$ 270,827,099	\$ 291,820,604	\$ 278,111,770	\$ 287,185,879
Eastern Maine Medical Center	\$ 503,710,230	\$ 526,197,664	\$ 543,858,127	\$ 550,456,069	\$ 622,642,237
MaineGeneral Medical Center	\$ 279,715,501	\$ 287,512,622	\$ 303,651,834	\$ 338,577,469	\$ 353,319,424
Maine Medical Center	\$ 620,308,000	\$ 683,108,000	\$ 711,180,000	\$ 754,235,185	\$ 781,731,000
Peer Group B Median -- 8 Hospitals	\$ 98,030,692	\$ 116,139,082	\$ 119,753,285	\$ 125,528,660	\$ 125,672,877
Aroostook Medical Center, The (TAMC)	\$ 91,538,753	\$ 94,733,466	\$ 94,675,344	\$ 97,995,548	\$ 97,374,974
Mercy Hospital	\$ 168,378,000	\$ 181,694,000	\$ 171,986,000	\$ 186,189,000	\$ 196,372,000
Mid Coast Hospital	\$ 91,558,877	\$ 99,835,233	\$ 101,483,250	\$ 110,815,320	\$ 115,068,754
Penobscot Bay Medical Center	\$ 96,389,369	\$ 109,167,164	\$ 106,523,569	\$ 108,494,937	\$ 105,089,313
Southern Maine Medical Center	\$ 99,672,015	\$ 129,548,173	\$ 148,079,608	\$ 157,060,139	\$ 160,913,940
St Joseph Hospital	\$ 82,193,221	\$ 86,090,562	\$ 85,221,071	\$ 87,177,139	\$ 91,370,116
St Mary's Regional Medical Center	\$ 121,591,000	\$ 123,111,000	\$ 132,983,000	\$ 140,242,000	\$ 136,277,000
York Hospital	\$ 125,463,162	\$ 131,921,073	\$ 138,147,565	\$ 146,808,148	\$ 151,116,751
Peer Group C Median -- 4 Hospitals	\$ 67,888,115	\$ 71,117,146	\$ 74,429,903	\$ 80,984,770	\$ 79,047,784
Cary Medical Center	\$ 43,304,504	\$ 40,307,037	\$ 39,002,459	\$ 43,268,988	\$ 44,244,117
Franklin Memorial Hospital	\$ 73,402,385	\$ 76,989,100	\$ 79,520,815	\$ 83,128,182	\$ 83,233,994
Henrietta D. Goodall Hospital	\$ 62,373,844	\$ 65,245,192	\$ 72,831,444	\$ 78,841,357	\$ 79,962,567
Maine Coast Memorial Hospital	\$ 75,024,452	\$ 82,685,267	\$ 76,028,362	\$ 84,286,642	\$ 78,133,001
Peer Group D Median -- 5 Hospitals	\$ 44,698,882	\$ 41,739,135	\$ 41,979,074	\$ 48,790,875	\$ 52,114,416
Inland Hospital	\$ 46,843,413	\$ 54,648,130	\$ 59,501,234	\$ 66,166,998	\$ 66,200,553
Miles Memorial Hospital	\$ 50,478,106	\$ 48,224,007	\$ 50,236,594	\$ 55,101,355	\$ 54,975,514
Northern Maine Medical Center	\$ 44,698,882	\$ 41,587,230	\$ 41,979,074	\$ 42,480,395	\$ 49,253,318
Parkview Adventist Medical Center	\$ 31,815,926	\$ 35,226,971	\$ 33,081,245	\$ 30,808,958	\$ 29,779,629
Stephens Memorial Hospital**	\$ 43,174,697	\$ 41,739,135	\$ 41,559,482	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 29,636,075	\$ 32,104,702	\$ 31,925,427	\$ 35,692,515	\$ 34,400,505
Blue Hill Memorial Hospital	\$ 26,789,172	\$ 26,995,092	\$ 31,925,427	\$ 32,071,031	\$ 34,703,614
Bridgton Hospital	\$ 33,534,138	\$ 35,866,713	\$ 39,231,248	\$ 44,956,100	\$ 41,135,308
Calais Regional Hospital	\$ 26,654,287	\$ 26,303,379	\$ 26,967,215	\$ 31,756,329	\$ 30,167,106
Charles A. Dean Memorial Hospital	\$ 11,882,652	\$ 12,451,076	\$ 12,445,067	\$ 13,579,141	\$ 13,548,250
Down East Community Hospital	\$ 32,815,776	\$ 32,777,157	\$ 33,899,314	\$ 34,556,955	\$ 34,097,396
Houlton Regional Hospital	\$ 40,993,036	\$ 41,684,734	\$ 41,758,892	\$ 44,588,650	\$ 41,180,935
Mayo Regional Hospital	\$ 38,628,929	\$ 41,848,926	\$ 39,591,262	\$ 43,221,749	\$ 40,992,933
Millinocket Regional Hospital	\$ 24,361,293	\$ 25,905,584	\$ 26,264,911	\$ 26,603,402	\$ 27,034,877
Mount Desert Island Hospital	\$ 35,241,275	\$ 40,287,025	\$ 43,533,750	\$ 46,535,529	\$ 47,391,363
Penobscot Valley Hospital	\$ 21,236,496	\$ 22,140,214	\$ 23,167,373	\$ 24,418,347	\$ 25,813,408
Redington-Fairview General Hospital	\$ 54,266,065	\$ 58,697,284	\$ 64,570,396	\$ 65,622,208	\$ 66,301,154
Rumford Community Hospital	\$ 29,125,766	\$ 32,104,702	\$ 31,708,877	\$ 36,828,075	\$ 33,227,588
St Andrews Hospital	\$ 16,834,236	\$ 16,516,123	\$ 18,541,723	\$ 17,517,381	\$ 16,562,221
Sebasticook Valley Hospital	\$ 29,636,075	\$ 30,785,890	\$ 31,324,223	\$ 31,976,011	\$ 32,365,101
Stephens Memorial Hospital**	†	†	†	\$ 48,919,289	\$ 54,419,515
Waldo County General Hospital	\$ 53,040,151	\$ 58,681,415	\$ 61,360,895	\$ 71,244,636	\$ 67,935,223
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 36,791,060	\$ 37,694,251	\$ 39,596,130	\$ 39,047,843	\$ 37,984,390
Acadia Hospital Corporation	\$ 40,893,500	\$ 44,658,302	\$ 48,944,850	\$ 47,568,924	\$ 44,899,726
Spring Harbor Hospital	\$ 32,688,620	\$ 30,730,200	\$ 30,247,409	\$ 30,526,762	\$ 31,069,053
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 29,696,770	\$ 27,535,247	\$ 30,934,740	\$ 31,979,405	\$ 33,950,606
New England Rehabilitation Hospital	\$ 29,696,770	\$ 27,535,247	\$ 30,934,740	\$ 31,979,405	\$ 33,950,606
All Maine Hospitals Median	\$ 44,698,882	\$ 44,658,302	\$ 48,944,850	\$ 48,919,289	\$ 54,419,515
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Non-Operating Revenues

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 3,116,158	\$ (1,236,035)	\$ 4,746,099	\$ 3,022,457	\$ 1,098,758
Central Maine Medical Center	\$ 906,411	\$ 483,032	\$ 148,700	\$ (589,246)	\$ 486,815
Eastern Maine Medical Center	\$ 3,257,151	\$ (2,955,101)	\$ 5,028,809	\$ 1,941,011	\$ 1,710,701
MaineGeneral Medical Center	\$ 2,975,164	\$ (10,821,704)	\$ 4,463,388	\$ 4,103,902	\$ (17,846,640)
Maine Medical Center	\$ 12,751,000	\$ 14,149,000	\$ 8,373,000	\$ 14,909,000	\$ 14,094,000
Peer Group B Median -- 8 Hospitals	\$ 632,590	\$ 661,459	\$ 1,025,224	\$ 556,172	\$ 1,866,600
Aroostook Medical Center, The (TAMC)	\$ 508,182	\$ 206,586	\$ 243,223	\$ 434,738	\$ 267,871
Mercy Hospital	\$ (12,324,000)	\$ 12,472,000	\$ 592,000	\$ (1,094,000)	\$ 2,928,000
Mid Coast Hospital	\$ 2,181,840	\$ 1,087,272	\$ 872,840	\$ 1,396,810	\$ 975,311
Penobscot Bay Medical Center	\$ 1,762,713	\$ 1,130,122	\$ 1,177,607	\$ 1,589,042	\$ 2,466,723
Southern Maine Medical Center	\$ 756,998	\$ (5,658,047)	\$ 1,750,749	\$ (350,012)	\$ 4,285,551
St Joseph Hospital	\$ 806,731	\$ 235,645	\$ 735,147	\$ 677,605	\$ 1,266,477
St Mary's Regional Medical Center	\$ (5,137,000)	\$ 4,295,000	\$ 1,880,000	\$ (2,077,000)	\$ 2,504,000
York Hospital	\$ (1,347,727)	\$ (3,608,329)	\$ 2,456,613	\$ 4,452,312	\$ 278,816
Peer Group C Median -- 4 Hospitals	\$ 479,667	\$ (39,294)	\$ 149,311	\$ (74,840)	\$ 129,176
Cary Medical Center	\$ 131,428	\$ 67,233	\$ 29,899	\$ 216,071	\$ 286,579
Franklin Memorial Hospital	\$ 1,087,646	\$ 126,425	\$ 268,722	\$ (365,750)	\$ (28,228)
Henrietta D. Goodall Hospital	\$ (402,455)	\$ (3,171,016)	\$ (249,041)	\$ (788,965)	\$ (1,140,870)
Maine Coast Memorial Hospital	\$ 827,905	\$ (145,821)	\$ 1,038,170	\$ 553,713	\$ 506,805
Peer Group D Median -- 5 Hospitals	\$ 341,400	\$ 172,701	\$ 304,787	\$ 458,157	\$ 418,533
Inland Hospital	\$ 196,108	\$ (263,709)	\$ 304,787	\$ 505,120	\$ 214,871
Miles Memorial Hospital	\$ 685,742	\$ (641,034)	\$ 462,871	\$ 411,194	\$ 622,194
Northern Maine Medical Center	\$ 210,702	\$ 759,693	\$ (50,459)	\$ 230,232	\$ 899,839
Parkview Adventist Medical Center	\$ 658,206	\$ 406,280	\$ 62,516	\$ 768,412	\$ 11,151
Stephens Memorial Hospital**	\$ 341,400	\$ 172,701	\$ 401,292	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 172,344	\$ 25,636	\$ 233,154	\$ 284,964	\$ 280,163
Blue Hill Memorial Hospital	\$ 334,082	\$ (368,825)	\$ 12,811	\$ 262,077	\$ 190,912
Bridgton Hospital	\$ 213,667	\$ (89,551)	\$ 296,950	\$ 315,181	\$ 229,192
Calais Regional Hospital	\$ 75,406	\$ 116,073	\$ 138,486	\$ 60,995	\$ 43,379
Charles A. Dean Memorial Hospital	\$ 31,257	\$ (14,064)	\$ 29,379	\$ 320,921	\$ 38,854
Down East Community Hospital	\$ 131,645	\$ 25,636	\$ 248,970	\$ 186,705	\$ 250,959
Houlton Regional Hospital	\$ (895,571)	\$ (1,126,962)	\$ (302,402)	\$ 404,568	\$ 349,299
Mayo Regional Hospital	\$ 23,262	\$ 462,384	\$ 461,793	\$ (55,490)	\$ 1,471,074
Millinocket Regional Hospital	\$ 513,840	\$ (310,165)	\$ 209,767	\$ 203,419	\$ 197,719
Mount Desert Island Hospital	\$ 1,764,625	\$ 386,909	\$ 1,080,409	\$ 1,037,558	\$ 852,036
Penobscot Valley Hospital	\$ (26,794)	\$ (26,460)	\$ 18,439	\$ 75,986	\$ 50,720
Redington-Fairview General Hospital	\$ 2,052,471	\$ 1,871,583	\$ 520,790	\$ 1,120,311	\$ 1,822,597
Rumford Community Hospital	\$ 117,088	\$ (61,112)	\$ 191,156	\$ 125,558	\$ 76,409
St Andrews Hospital	\$ 201,337	\$ 308,256	\$ 487,136	\$ 450,123	\$ 431,732
Sebasticook Valley Hospital	\$ 172,344	\$ 73,424	\$ 233,154	\$ 307,851	\$ 309,367
Stephens Memorial Hospital**	†	†	†	\$ 39,592	\$ 576,310
Waldo County General Hospital	\$ 1,979,266	\$ 911,237	\$ 2,324,481	\$ 1,018,974	\$ 5,227,390
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 115,855	\$ 241,959	\$ 74,349	\$ 223,879	\$ 239,398
Acadia Hospital Corporation	\$ 208,442	\$ 458,207	\$ 48,120	\$ 392,756	\$ 434,621
Spring Harbor Hospital	\$ 23,267	\$ 25,711	\$ 100,577	\$ 55,001	\$ 44,174
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 156,582	\$ 11,379	\$ 5,534	\$ 2,732	\$ 3,482
New England Rehabilitation Hospital	\$ 156,582	\$ 11,379	\$ 5,534	\$ 2,732	\$ 3,482
All Maine Hospitals Median	\$ 213,667	\$ 73,424	\$ 296,950	\$ 315,181	\$ 349,299
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Bad Debt (Provision for Bad Debt)

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 16,110,352	\$ 15,394,146	\$ 15,456,023	\$ 20,824,393	\$ 25,896,015
Central Maine Medical Center	\$ 11,001,563	\$ 12,318,875	\$ 13,409,215	\$ 21,602,393	\$ 26,517,986
Eastern Maine Medical Center	\$ 15,869,584	\$ 15,546,020	\$ 16,057,939	\$ 20,046,392	\$ 25,274,044
MaineGeneral Medical Center	\$ 16,351,120	\$ 15,242,271	\$ 14,854,106	\$ 15,085,214	\$ 23,225,217
Maine Medical Center	\$ 23,817,000	\$ 31,185,000	\$ 37,061,000	\$ 35,729,000	\$ 36,389,000
Peer Group B Median -- 8 Hospitals	\$ 5,161,856	\$ 5,089,651	\$ 6,303,674	\$ 6,034,333	\$ 5,935,664
Aroostook Medical Center, The (TAMC)	\$ 2,970,533	\$ 2,773,415	\$ 3,098,758	\$ 3,128,993	\$ 3,328,288
Mercy Hospital	\$ 10,534,000	\$ 10,269,000	\$ 13,788,000	\$ 12,050,000	\$ 12,413,000
Mid Coast Hospital	\$ 3,934,972	\$ 4,350,798	\$ 4,892,662	\$ 5,141,859	\$ 5,235,369
Penobscot Bay Medical Center	\$ 6,316,091	\$ 2,727,002	\$ 4,635,412	\$ 5,046,521	\$ 4,344,969
Southern Maine Medical Center	\$ 6,692,633	\$ 10,588,223	\$ 9,201,104	\$ 9,797,297	\$ 10,222,281
St Joseph Hospital	\$ 5,488,961	\$ 6,686,005	\$ 6,275,693	\$ 5,780,363	\$ 5,558,328
St Mary's Regional Medical Center	\$ 4,774,000	\$ 4,252,000	\$ 6,825,000	\$ 6,926,000	\$ 6,313,000
York Hospital	\$ 4,834,751	\$ 5,828,504	\$ 6,331,654	\$ 6,288,303	\$ 7,171,710
Peer Group C Median -- 4 Hospitals	\$ 3,543,102	\$ 4,636,658	\$ 4,621,457	\$ 4,230,982	\$ 4,485,841
Cary Medical Center	\$ 1,522,564	\$ 933,916	\$ 2,004,000	\$ 1,964,678	\$ 2,571,813
Franklin Memorial Hospital	\$ 3,180,913	\$ 4,091,963	\$ 3,615,786	\$ 3,206,173	\$ 3,725,281
Henrietta D. Goodall Hospital	\$ 4,341,883	\$ 5,860,662	\$ 5,796,802	\$ 5,914,783	\$ 7,325,314
Maine Coast Memorial Hospital	\$ 3,905,291	\$ 5,181,352	\$ 5,627,128	\$ 5,255,791	\$ 5,246,401
Peer Group D Median -- 5 Hospitals	\$ 2,710,254	\$ 3,181,042	\$ 3,125,247	\$ 3,597,990	\$ 2,933,911
Inland Hospital	\$ 2,710,254	\$ 3,805,329	\$ 3,125,247	\$ 4,174,385	\$ 3,708,046
Miles Memorial Hospital	\$ 3,312,035	\$ 3,436,861	\$ 2,161,820	\$ 3,621,039	\$ 2,796,536
Northern Maine Medical Center	\$ 951,596	\$ 920,522	\$ 1,327,567	\$ 1,254,803	\$ 1,068,745
Parkview Adventist Medical Center	\$ 3,319,849	\$ 3,181,042	\$ 3,440,108	\$ 3,574,941	\$ 3,071,285
Stephens Memorial Hospital**	\$ 2,347,139	\$ 2,437,300	\$ 3,225,401	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 1,542,509	\$ 1,537,418	\$ 1,562,535	\$ 1,879,662	\$ 2,128,425
Blue Hill Memorial Hospital	\$ 1,558,288	\$ 2,374,729	\$ 1,726,717	\$ 1,307,527	\$ 1,386,349
Bridgton Hospital	\$ 2,322,652	\$ 2,323,196	\$ 2,598,159	\$ 3,064,028	\$ 5,198,463
Calais Regional Hospital	\$ 1,164,268	\$ 1,173,224	\$ 1,110,497	\$ 1,061,262	\$ 1,295,672
Charles A. Dean Memorial Hospital	\$ 444,746	\$ 542,986	\$ 368,815	\$ (65,302)	\$ 363,558
Down East Community Hospital	\$ 797,196	\$ 847,893	\$ 1,347,971	\$ 1,939,992	\$ 2,021,713
Houlton Regional Hospital	\$ 1,587,490	\$ 1,237,223	\$ 1,102,308	\$ 1,410,000	\$ 1,962,000
Mayo Regional Hospital	\$ 1,288,173	\$ 1,537,418	\$ 1,562,535	\$ 1,819,332	\$ 2,235,136
Millinocket Regional Hospital	\$ 882,334	\$ 993,806	\$ 534,755	\$ 1,154,101	\$ 1,113,522
Mount Desert Island Hospital	\$ 2,190,104	\$ 2,679,237	\$ 2,835,620	\$ 2,961,081	\$ 3,091,286
Penobscot Valley Hospital	\$ 810,014	\$ 1,218,671	\$ 846,680	\$ 1,166,803	\$ 1,641,335
Redington-Fairview General Hospital	\$ 3,723,610	\$ 4,212,178	\$ 3,689,131	\$ 4,679,363	\$ 4,290,901
Rumford Community Hospital	\$ 1,542,509	\$ 1,794,612	\$ 2,027,494	\$ 2,074,832	\$ 3,331,079
St Andrews Hospital	\$ 277,213	\$ 639,562	\$ 476,802	\$ 500,452	\$ 345,526
Sebastacook Valley Hospital	\$ 1,841,200	\$ 1,628,972	\$ 2,258,561	\$ 2,046,648	\$ 2,368,603
Stephens Memorial Hospital**	†	†	†	\$ 2,942,133	\$ 2,956,751
Waldo County General Hospital	\$ 2,081,830	\$ 3,040,861	\$ 3,245,250	\$ 4,033,375	\$ 4,341,000
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 1,298,273	\$ 1,591,783	\$ 1,843,596	\$ 1,485,053	\$ 1,700,474
Acadia Hospital Corporation	\$ 2,073,516	\$ 2,654,322	\$ 3,090,087	\$ 2,303,202	\$ 2,089,682
Spring Harbor Hospital	\$ 523,029	\$ 529,243	\$ 597,104	\$ 666,903	\$ 1,311,266
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 146,029	\$ 445,057	\$ 16,488	\$ 180,022	\$ 362,623
New England Rehabilitation Hospital	\$ 146,029	\$ 445,057	\$ 16,488	\$ 180,022	\$ 362,623
All Maine Hospitals Median	\$ 2,347,139	\$ 2,727,002	\$ 3,098,758	\$ 3,128,993	\$ 3,328,288
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Free Care (Charity Care)

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 12,565,069	\$ 14,889,105	\$ 18,943,104	\$ 19,353,017	\$ 22,914,689
Central Maine Medical Center	\$ 8,725,668	\$ 11,164,718	\$ 16,542,355	\$ 13,310,592	\$ 22,180,834
Eastern Maine Medical Center	\$ 16,404,469	\$ 18,613,491	\$ 21,343,853	\$ 25,395,442	\$ 23,648,543
MaineGeneral Medical Center	\$ 7,696,496	\$ 8,296,375	\$ 9,791,619	\$ 12,560,763	\$ 10,831,099
Maine Medical Center	\$ 17,416,000	\$ 23,516,000	\$ 38,141,000	\$ 39,625,000	\$ 42,790,000
Peer Group B Median -- 8 Hospitals	\$ 2,505,079	\$ 3,260,631	\$ 3,942,560	\$ 4,709,906	\$ 5,218,653
Aroostook Medical Center, The (TAMC)	\$ 2,005,061	\$ 2,645,546	\$ 2,979,952	\$ 2,807,318	\$ 2,631,931
Mercy Hospital	\$ 7,349,000	\$ 8,045,000	\$ 10,551,000	\$ 12,715,000	\$ 12,796,000
Mid Coast Hospital	\$ 1,997,445	\$ 2,046,686	\$ 2,836,544	\$ 3,249,897	\$ 3,793,009
Penobscot Bay Medical Center	\$ 1,618,905	\$ 2,168,624	\$ 2,577,271	\$ 3,191,732	\$ 4,312,958
Southern Maine Medical Center	\$ 3,005,096	\$ 3,875,715	\$ 5,377,394	\$ 7,494,651	\$ 8,030,644
St Joseph Hospital	\$ 1,174,282	\$ 1,226,737	\$ 1,757,748	\$ 2,593,374	\$ 2,837,793
St Mary's Regional Medical Center	\$ 6,989,000	\$ 9,312,000	\$ 9,478,000	\$ 11,371,000	\$ 15,882,000
York Hospital	\$ 4,944,245	\$ 5,384,387	\$ 4,905,168	\$ 6,169,914	\$ 6,124,347
Peer Group C Median -- 4 Hospitals	\$ 1,646,684	\$ 2,416,739	\$ 2,780,726	\$ 3,005,539	\$ 3,324,508
Cary Medical Center	\$ 703,062	\$ 1,115,624	\$ 1,237,339	\$ 1,096,668	\$ 991,464
Franklin Memorial Hospital	\$ 2,268,120	\$ 3,626,663	\$ 4,659,236	\$ 6,831,140	\$ 6,705,032
Henrietta D. Goodall Hospital	\$ 1,282,778	\$ 1,503,701	\$ 882,162	\$ 1,457,760	\$ 2,061,769
Maine Coast Memorial Hospital	\$ 2,010,589	\$ 3,329,776	\$ 4,324,113	\$ 4,553,317	\$ 4,587,246
Peer Group D Median -- 5 Hospitals	\$ 1,457,693	\$ 1,786,975	\$ 1,997,478	\$ 1,514,922	\$ 1,972,880
Inland Hospital	\$ 1,896,318	\$ 1,786,975	\$ 2,643,073	\$ 1,956,443	\$ 2,938,858
Miles Memorial Hospital	\$ 1,836,785	\$ 2,038,203	\$ 3,443,087	\$ 2,685,191	\$ 3,236,843
Northern Maine Medical Center	\$ 636,686	\$ 567,327	\$ 507,845	\$ 638,349	\$ 738,697
Parkview Adventist Medical Center	\$ 737,448	\$ 593,913	\$ 1,113,910	\$ 1,073,400	\$ 1,006,901
Stephens Memorial Hospital**	\$ 1,457,693	\$ 2,098,069	\$ 1,997,478	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 963,271	\$ 1,116,919	\$ 1,160,433	\$ 1,387,982	\$ 1,622,592
Blue Hill Memorial Hospital	\$ 1,219,810	\$ 1,355,162	\$ 1,160,433	\$ 1,415,316	\$ 1,531,404
Bridgton Hospital	\$ 826,777	\$ 1,116,919	\$ 1,472,781	\$ 1,116,462	\$ 3,519,523
Calais Regional Hospital	\$ 272,167	\$ 565,993	\$ 712,067	\$ 1,066,131	\$ 929,494
Charles A. Dean Memorial Hospital	\$ 398,321	\$ 395,616	\$ 543,615	\$ 504,693	\$ 427,580
Down East Community Hospital	\$ 1,209,626	\$ 1,657,540	\$ 1,969,766	\$ 2,306,820	\$ 1,804,065
Houlton Regional Hospital	\$ 991,321	\$ 1,175,558	\$ 1,245,888	\$ 1,610,524	\$ 1,713,780
Mayo Regional Hospital	\$ 1,521,580	\$ 2,608,580	\$ 2,385,853	\$ 2,517,365	\$ 2,899,063
Millinocket Regional Hospital	\$ 893,651	\$ 916,308	\$ 966,783	\$ 1,079,671	\$ 1,289,639
Mount Desert Island Hospital	\$ 197,613	\$ 498,421	\$ 912,931	\$ 855,316	\$ 863,130
Penobscot Valley Hospital	\$ 963,271	\$ 1,089,569	\$ 1,028,591	\$ 1,360,647	\$ 1,527,029
Redington-Fairview General Hospital	\$ 1,068,676	\$ 1,152,549	\$ 1,486,131	\$ 2,078,452	\$ 2,549,768
Rumford Community Hospital	\$ 500,876	\$ 579,976	\$ 741,037	\$ 385,386	\$ 1,432,640
St Andrews Hospital	\$ 312,107	\$ 452,980	\$ 553,512	\$ 434,188	\$ 533,587
Sebasticook Valley Hospital	\$ 1,693,932	\$ 2,066,860	\$ 2,842,765	\$ 2,067,021	\$ 1,860,037
Stephens Memorial Hospital**	†	†	†	\$ 2,046,576	\$ 2,104,946
Waldo County General Hospital	\$ 1,011,170	\$ 1,741,337	\$ 2,782,100	\$ 3,314,381	\$ 3,944,129
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 7,228,589	\$ 9,974,789	\$ 12,213,781	\$ 11,780,235	\$ 10,809,503
Acadia Hospital Corporation	\$ 8,700,637	\$ 14,315,704	\$ 18,917,657	\$ 17,893,240	\$ 15,943,288
Spring Harbor Hospital	\$ 5,756,541	\$ 5,633,874	\$ 5,509,905	\$ 5,667,230	\$ 5,675,718
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 285,670	\$ 211,046	\$ 262,865	\$ 138,213	†
New England Rehabilitation Hospital	\$ 285,670	\$ 211,046	\$ 262,865	\$ 138,213	†
All Maine Hospitals Median	\$ 1,457,693	\$ 1,786,975	\$ 2,385,853	\$ 2,306,820	\$ 2,868,428
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Total Operating Expenses

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	\$ 399,181,880	\$ 411,775,484	\$ 430,252,241	\$ 448,175,212	\$ 476,578,173
Central Maine Medical Center	\$ 252,928,177	\$ 276,176,439	\$ 307,933,595	\$ 299,268,308	\$ 306,660,365
Eastern Maine Medical Center	\$ 501,280,403	\$ 530,550,467	\$ 552,570,887	\$ 556,299,430	\$ 594,902,936
MaineGeneral Medical Center	\$ 297,083,357	\$ 293,000,501	\$ 305,483,726	\$ 340,050,993	\$ 358,253,409
Maine Medical Center	\$ 587,572,000	\$ 641,032,000	\$ 675,122,000	\$ 780,846,000	\$ 825,823,000
Peer Group B Median -- 8 Hospitals	\$ 102,525,654	\$ 116,684,799	\$ 122,645,714	\$ 130,355,491	\$ 134,430,779
Aroostook Medical Center, The (TAMC)	\$ 94,743,693	\$ 95,858,769	\$ 96,939,376	\$ 96,943,396	\$ 104,235,219
Mercy Hospital	\$ 173,229,000	\$ 190,847,000	\$ 191,235,000	\$ 207,000,000	\$ 216,661,000
Mid Coast Hospital	\$ 93,448,995	\$ 99,751,716	\$ 102,627,166	\$ 109,350,028	\$ 117,860,539
Penobscot Bay Medical Center	\$ 102,186,122	\$ 114,643,598	\$ 116,912,427	\$ 114,634,982	\$ 120,163,557
Southern Maine Medical Center	\$ 102,865,185	\$ 131,421,727	\$ 150,657,863	\$ 157,218,365	\$ 162,510,612
St Joseph Hospital	\$ 85,155,878	\$ 83,658,942	\$ 81,890,940	\$ 82,347,549	\$ 90,329,236
St Mary's Regional Medical Center	\$ 118,326,000	\$ 118,726,000	\$ 128,379,000	\$ 146,076,000	\$ 148,698,000
York Hospital	\$ 128,502,138	\$ 132,319,279	\$ 136,999,629	\$ 146,761,560	\$ 155,761,918
Peer Group C Median -- 4 Hospitals	\$ 69,997,777	\$ 76,184,834	\$ 77,136,137	\$ 80,737,586	\$ 81,567,655
Cary Medical Center	\$ 45,155,845	\$ 44,017,422	\$ 42,052,923	\$ 44,512,849	\$ 50,041,494
Franklin Memorial Hospital	\$ 72,869,855	\$ 77,650,499	\$ 79,453,564	\$ 83,770,932	\$ 89,726,136
Henrietta D. Goodall Hospital	\$ 67,125,699	\$ 74,719,168	\$ 75,030,000	\$ 80,446,286	\$ 82,183,640
Maine Coast Memorial Hospital	\$ 75,250,793	\$ 81,615,691	\$ 79,242,274	\$ 81,028,885	\$ 80,951,669
Peer Group D Median -- 5 Hospitals	\$ 46,057,385	\$ 44,022,837	\$ 45,493,676	\$ 49,066,724	\$ 45,539,948
Inland Hospital	\$ 46,084,905	\$ 53,333,313	\$ 59,520,483	\$ 64,847,407	\$ 68,955,834
Miles Memorial Hospital	\$ 50,308,384	\$ 49,103,521	\$ 49,947,960	\$ 53,219,827	\$ 54,860,416
Northern Maine Medical Center	\$ 46,057,385	\$ 44,022,837	\$ 45,493,676	\$ 44,913,621	\$ 36,219,479
Parkview Adventist Medical Center	\$ 36,475,338	\$ 37,952,299	\$ 34,765,434	\$ 32,604,308	\$ 32,942,846
Stephens Memorial Hospital**	\$ 40,636,083	\$ 39,762,828	\$ 39,406,490	†	†
Peer Group E Median -- 16 Critical Access Hospitals	\$ 29,110,065	\$ 31,936,003	\$ 33,244,089	\$ 34,790,580	\$ 35,735,460
Blue Hill Memorial Hospital	\$ 29,110,065	\$ 31,936,003	\$ 30,317,244	\$ 32,252,308	\$ 35,389,368
Bridgton Hospital	\$ 31,732,258	\$ 33,668,460	\$ 36,757,860	\$ 38,157,081	\$ 40,436,717
Calais Regional Hospital	\$ 26,858,195	\$ 27,055,797	\$ 28,550,660	\$ 33,374,028	\$ 33,952,668
Charles A. Dean Memorial Hospital	\$ 12,219,749	\$ 13,176,995	\$ 13,039,301	\$ 12,421,144	\$ 13,735,821
Down East Community Hospital	\$ 30,863,768	\$ 33,776,861	\$ 34,715,647	\$ 36,207,132	\$ 36,081,551
Houlton Regional Hospital	\$ 38,412,100	\$ 41,287,298	\$ 42,482,050	\$ 45,320,845	\$ 44,012,843
Mayo Regional Hospital	\$ 38,157,550	\$ 40,970,648	\$ 41,131,836	\$ 44,167,417	\$ 45,095,779
Millinocket Regional Hospital	\$ 24,340,426	\$ 25,495,189	\$ 25,750,715	\$ 26,319,375	\$ 27,674,012
Mount Desert Island Hospital	\$ 38,145,019	\$ 41,085,324	\$ 45,473,736	\$ 48,341,792	\$ 51,650,172
Penobscot Valley Hospital	\$ 21,758,238	\$ 22,380,773	\$ 23,384,614	\$ 24,673,225	\$ 26,569,269
Redington-Fairview General Hospital	\$ 51,796,346	\$ 56,484,502	\$ 64,344,038	\$ 67,258,531	\$ 68,114,386
Rumford Community Hospital	\$ 28,662,917	\$ 30,871,168	\$ 33,244,089	\$ 32,810,033	\$ 34,611,948
St Andrews Hospital	\$ 20,813,166	\$ 21,162,608	\$ 19,708,595	\$ 18,371,325	\$ 18,253,059
Sebasticook Valley Hospital	\$ 27,988,023	\$ 29,944,818	\$ 30,580,998	\$ 31,905,596	\$ 33,667,622
Stephens Memorial Hospital**	†	†	†	\$ 44,082,366	\$ 51,072,041
Waldo County General Hospital	\$ 53,472,054	\$ 57,925,822	\$ 59,180,386	\$ 64,963,652	\$ 66,139,205
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 37,266,266	\$ 38,335,366	\$ 40,162,293	\$ 39,275,120	\$ 38,536,556
Acadia Hospital Corporation	\$ 41,536,087	\$ 45,316,176	\$ 49,301,737	\$ 47,663,626	\$ 45,731,719
Spring Harbor Hospital	\$ 32,996,445	\$ 31,354,555	\$ 31,022,849	\$ 30,886,613	\$ 31,341,392
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 24,511,797	\$ 24,713,480	\$ 24,936,026	\$ 24,920,911	\$ 25,393,938
New England Rehabilitation Hospital	\$ 24,511,797	\$ 24,713,480	\$ 24,936,026	\$ 24,920,911	\$ 25,393,938
All Maine Hospitals Median	\$ 46,057,385	\$ 45,316,176	\$ 49,301,737	\$ 48,341,792	\$ 51,650,172
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Advertising Expenses (New Data Element Added in FY 2010)

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	†	†	\$ 1,200,009	\$ 984,110	\$ 932,957
Central Maine Medical Center	†	†	\$ 1,585,432	\$ 1,338,354	\$ 459,938
Eastern Maine Medical Center	†	†	\$ 571,909	\$ 629,866	\$ 1,142,814
MaineGeneral Medical Center	†	†	\$ 909,017	\$ 576,517	\$ 723,100
Maine Medical Center	†	†	\$ 1,491,000	\$ 1,619,000	\$ 1,479,000
Peer Group B Median -- 8 Hospitals	†	†	\$ 427,234	\$ 295,560	\$ 355,739
Aroostook Medical Center, The (TAMC)	†	†	\$ 364,467	\$ 256,304	\$ 255,475
Mercy Hospital	†	†	\$ 1,063,000	\$ 899,000	\$ 544,000
Mid Coast Hospital	†	†	\$ 360,575	\$ 295,560	\$ 362,011
Penobscot Bay Medical Center	†	†	\$ †	\$ 2,960	\$ 199
Southern Maine Medical Center	†	†	\$ 519,413	\$ 482,193	\$ 349,467
St Joseph Hospital	†	†	\$ 164,651	\$ 123,302	\$ 174,823
St Mary's Regional Medical Center	†	†	\$ †	\$ †	\$ 479,000
York Hospital	†	†	\$ 490,000	\$ 693,001	\$ 658,000
Peer Group C Median -- 4 Hospitals	†	†	\$ 113,233	\$ 93,059	\$ 243,865
Cary Medical Center	†	†	\$ 262,645	\$ 271,290	\$ 312,488
Franklin Memorial Hospital	†	†	\$ 8,674	\$ 10,338	\$ 165,589
Henrietta D. Goodall Hospital	†	†	\$ 73,462	\$ 93,059	\$ 204,906
Maine Coast Memorial Hospital	†	†	\$ 153,004	\$ †	\$ 282,824
Peer Group D Median -- 5 Hospitals	†	†	\$ 182,187	\$ 249,779	\$ 303,338
Inland Hospital	†	†	\$ 257,543	\$ 249,779	\$ 306,629
Miles Memorial Hospital	†	†	\$ 26,379	\$ 36,578	\$ 25,447
Northern Maine Medical Center	†	†	\$ †	\$ †	\$ †
Parkview Adventist Medical Center	†	†	\$ 272,402	\$ 275,698	\$ 303,338
Stephens Memorial Hospital**	†	†	\$ 106,830	\$ †	\$ †
Peer Group E Median -- 16 Critical Access Hospitals	†	†	\$ 54,694	\$ 57,525	\$ 60,722
Blue Hill Memorial Hospital	†	†	\$ 27,626	\$ 43,620	\$ 56,910
Bridgton Hospital	†	†	\$ 204,011	\$ 200,102	\$ 202,269
Calais Regional Hospital	†	†	\$ 60,751	\$ 44,135	\$ 38,859
Charles A. Dean Memorial Hospital	†	†	\$ 28,051	\$ 37,025	\$ 46,254
Down East Community Hospital	†	†	\$ 52,158	\$ 141,387	\$ 98,979
Houlton Regional Hospital	†	†	\$ 17,776	\$ 15,277	\$ 16,574
Mayo Regional Hospital	†	†	\$ 117,838	\$ 113,194	\$ 128,352
Millinocket Regional Hospital	†	†	\$ 54,694	\$ 61,590	\$ 60,266
Mount Desert Island Hospital	†	†	\$ 95,195	\$ 95,922	\$ 67,367
Penobscot Valley Hospital	†	†	\$ 33,869	\$ 26,475	\$ 23,720
Redington-Fairview General Hospital	†	†	\$ 194,153	\$ 187,208	\$ 301,913
Rumford Community Hospital	†	†	\$ 78,940	\$ 53,459	\$ 60,132
St Andrews Hospital	†	†	\$ 38,692	\$ 28,121	\$ 35,412
Sebasticook Valley Hospital	†	†	\$ 118,978	\$ 129,309	\$ 165,258
Stephens Memorial Hospital**	†	†	\$ †	\$ 121,156	\$ 90,082
Waldo County General Hospital	†	†	\$ 40,880	\$ 43,248	\$ 61,178
Peer Group F Median -- 2 Private Psychiatric Hospitals	†	†	\$ 46,889	\$ 19,929	\$ 21,834
Acadia Hospital Corporation	†	†	\$ 16,326	\$ 19,929	\$ 21,834
Spring Harbor Hospital	†	†	\$ 77,451	\$ †	\$ †
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	\$ 49,957	\$ 70,597	\$ †
New England Rehabilitation Hospital	†	†	\$ 49,957	\$ 70,597	\$ †
All Maine Hospitals Median	†	†	\$ 112,334	\$ 121,156	\$ 170,206
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E

Salaries and Benefits (New Data Element Added in FY 2010)

MHDO Hospital Financial Report Part I

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Peer Group A Median -- 4 Hospitals	†	†	\$ 234,242,348	\$ 232,748,145	\$ 251,973,679
Central Maine Medical Center	†	†	\$ 180,934,163	\$ 180,987,851	\$ 182,852,236
Eastern Maine Medical Center	†	†	\$ 287,550,532	\$ 283,513,398	\$ 307,217,148
MaineGeneral Medical Center	†	†	\$ 148,862,588	\$ 181,982,892	\$ 196,730,209
Maine Medical Center	†	†	\$ 375,870,000	\$ 432,689,000	\$ 458,639,000
Peer Group B Median -- 8 Hospitals	†	†	\$ 64,341,334	\$ 68,612,032	\$ 70,034,371
Aroostook Medical Center, The (TAMC)	†	†	\$ 60,854,362	\$ 61,167,013	\$ 66,011,876
Mercy Hospital	†	†	\$ 103,630,000	\$ 111,086,000	\$ 118,086,000
Mid Coast Hospital	†	†	\$ 56,030,771	\$ 59,523,676	\$ 66,643,916
Penobscot Bay Medical Center	†	†	\$ 67,828,306	\$ 67,860,837	\$ 70,370,066
Southern Maine Medical Center	†	†	\$ 72,360,907	\$ 69,363,226	\$ 69,698,675
St Joseph Hospital	†	†	\$ 42,046,980	\$ 41,943,198	\$ 46,166,243
St Mary's Regional Medical Center	†	†	\$ 51,631,000	\$ 84,318,000	\$ 87,081,000
York Hospital	†	†	\$ 80,752,435	\$ 84,315,411	\$ 89,164,185
Peer Group C Median -- 4 Hospitals	†	†	\$ 46,017,986	\$ 49,560,931	\$ 51,136,401
Cary Medical Center	†	†	\$ 21,636,508	\$ 22,505,783	\$ 24,561,885
Franklin Memorial Hospital	†	†	\$ 48,015,942	\$ 50,828,420	\$ 56,160,492
Henrietta D. Goodall Hospital	†	†	\$ 44,020,030	\$ 48,293,441	\$ 49,695,968
Maine Coast Memorial Hospital	†	†	\$ 52,342,605	\$ 52,642,786	\$ 52,576,833
Peer Group D Median -- 5 Hospitals	†	†	\$ 22,379,158	\$ 23,476,849	\$ 19,797,858
Inland Hospital	†	†	\$ 33,846,303	\$ 37,471,894	\$ 39,282,538
Miles Memorial Hospital	†	†	\$ 17,713,784	\$ 18,763,729	\$ 18,938,586
Northern Maine Medical Center	†	†	\$ 29,263,009	\$ 28,189,969	\$ 20,657,130
Parkview Adventist Medical Center	†	†	\$ 15,846,583	\$ 14,094,886	\$ 13,667,744
Stephens Memorial Hospital**	†	†	\$ 22,379,158	†	†
Peer Group E Median -- 16 Critical Access Hospitals	†	†	\$ 19,887,756	\$ 20,724,095	\$ 21,580,010
Blue Hill Memorial Hospital	†	†	\$ 17,369,717	\$ 18,487,326	\$ 20,676,474
Bridgton Hospital	†	†	\$ 23,861,467	\$ 24,064,166	\$ 24,854,119
Calais Regional Hospital	†	†	\$ 14,061,579	\$ 16,611,727	\$ 17,542,372
Charles A. Dean Memorial Hospital	†	†	\$ 8,642,310	\$ 8,270,097	\$ 9,075,270
Down East Community Hospital	†	†	\$ 19,887,756	\$ 19,889,297	\$ 20,465,022
Houlton Regional Hospital	†	†	\$ 30,885,200	\$ 32,565,815	\$ 31,260,713
Mayo Regional Hospital	†	†	\$ 26,978,460	\$ 28,899,638	\$ 30,197,206
Millinocket Regional Hospital	†	†	\$ 16,095,846	\$ 16,422,135	\$ 17,109,375
Mount Desert Island Hospital	†	†	\$ 28,295,173	\$ 29,946,650	\$ 32,177,253
Penobscot Valley Hospital	†	†	\$ 12,503,750	\$ 12,423,998	\$ 13,560,402
Redington-Fairview General Hospital	†	†	\$ 36,660,838	\$ 37,515,274	\$ 37,382,045
Rumford Community Hospital	†	†	\$ 22,464,958	\$ 21,558,892	\$ 22,483,546
St Andrews Hospital	†	†	\$ 8,756,524	\$ 8,220,353	\$ 8,188,023
Sebastcook Valley Hospital	†	†	\$ 17,838,855	\$ 18,297,661	\$ 19,559,724
Stephens Memorial Hospital**	†	†	†	\$ 25,919,788	\$ 30,218,965
Waldo County General Hospital	†	†	\$ 37,119,636	\$ 40,522,756	\$ 41,660,166
Peer Group F Median -- 2 Private Psychiatric Hospitals	†	†	\$ 27,531,887	\$ 26,352,465	\$ 26,814,690
Acadia Hospital Corporation	†	†	\$ 33,457,148	\$ 31,388,634	\$ 32,522,231
Spring Harbor Hospital	†	†	\$ 21,606,625	\$ 21,316,295	\$ 21,107,149
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	\$ 14,956,638	\$ 14,960,640	\$ 15,684,962
New England Rehabilitation Hospital	†	†	\$ 14,956,638	\$ 14,960,640	\$ 15,684,962
All Maine Hospitals Median	†	†	\$ 30,885,200	\$ 31,388,634	\$ 32,177,253
* Northeast Median	†	†	†	†	†
* U.S. Median	†	†	†	†	†

* Almanac of Hospital Financial and Operating Indicators 2014 (INGENIX)

† Data not available or not applicable

**FY 2011 Stephens Memorial changed from Peer Group D to E