

**Maine Health Data Organization
2018-2022 Financial Data Report (A)
Select Hospital Data Elements and Ratios
(Unconsolidated)**

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Overview

This report is comprised of tables for select data elements and ratios containing all of Maine's non-governmental hospitals, based on unconsolidated data obtained from audited financial statements. These are arrayed by hospital peer groups as determined by the Maine Hospital Association (MHA). The peer groups are based upon bed size, revenue, critical access designation (CAH), and specialty.

The MHDO Hospital Financial Reports were designed to standardized the reporting of key hospital financial indicators to allow for comparisons across hospitals; however, given the complexities in the hospitals structure and in accounting practices, leading to scenarios where the way in which a hospital and its activities are reported in an unconsolidated form are more comparable to another hospitals consolidated reporting. For example, some physician practices are departments of the hospital (and would be included in the hospitals unconsolidated reporting) where for another hospital the physician practices are a subsidiary of the hospital (and would not be included in the hospitals unconsolidated reporting but rather captured in the hospitals consolidated reporting).

Financial ratios are one critical component of assessing a hospital's financial condition and are widely accepted in the industry. The ratios are derived from financial data elements found in the standardized report and represent financial indicators that can be classified into the following five categories: profitability, liquidity, capital structure, asset efficiency, and "other". Users of financial ratios are encouraged to consider a broad range of ratios from across all five categories and across multiple years to develop a comprehensive representation of a hospitals financial position. Below is a summary of the of the different ratios:

1. **Profitability Ratios:** Provides information on the ability of the organization to produce a profit. Six measures of profitability are included: Operating Margin, Non-operating Revenue Margin, Total Margin, Return on Equity, Net Operating Income (Operating Surplus or Loss), and Total Surplus/Deficit (Total Surplus or Loss).
2. **Liquidity Ratios:** Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Five measures of liquidity are included: Current Ratio (Without Board Designated and Undesignated Investments), Days in Accounts Receivable, Days Cash on Hand (Current), Days Cash on Hand (Including Board Designated and Undesignated Investments), and Average Payment Period (Current Liabilities).
3. **Capital Structure Ratios:** Measures how an organization's assets are financed, and its capacity to pay for new debt. Four capital structure ratios are included: Equity Financing, Debt Service Coverage, Cash Flow to Total Debt, and Fixed Asset Financing.
4. **Asset Efficiency Ratios:** Measures the relationship between revenue and assets. Two asset efficiency ratios are included: Total Asset Turnover and Fixed Asset Turnover.
5. **Other:** These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and sixteen data elements from the financial data template are included: Average Age of Plant (Depreciation Only); Net Plant, Property, Equipment; Cash & Investments (Current Assets); Current Assets Whose Use is Limited; Trustee-held Investments; Board-Designated & Undesignated Investments; Fund Balance-Unrestricted; Temporarily Restricted Net Assets; Permanently Restricted Net Assets; Total Gross Patient Service Revenue; Net Patient Service Revenue; Total Non-operating Revenues; Bad Debt (Provision for Bad Debt); Free Care (Charity Care); Total Operating Expenses; Total Advertising Expenses; and Salaries and Benefits.

Consolidated vs. Unconsolidated Reporting

The primary difference between consolidated and unconsolidated reporting is that the consolidated data reports all activities of a health system and its subsidiaries as a combined entity, while the unconsolidated financial statements report activities as a separate entity.

For consolidated health system data see the consolidated report.

Data Release Notes

Calais Regional Hospital - On February 19, 2021 Down East Community Hospital, petitioned to acquire Calais Regional Hospital with the bankruptcy court and was approved by bankruptcy judge presiding over the chapter 11 bankruptcy case of CRH on March 24, 2021. Calais Regional Hospital is now called Calais Community Hospital and is a subsidiary of Down East Community Hospital.

Mid Coast Hospital - On 1/1/2021, Mid Coast Hospital merged into Maine Health System and became the 9th hospital of Maine Health System unification. Mid Coast Hospital now utilizes the d/b/a of Mid Coast-Parkview Health (Mid Coast Hospital).

Mayo Regional Hospital - On 3/1/2020 Mayo Regional Hospital merged into Northern Light Health and became the 10th hospital of Northern Light Health system. Last reporting year for Mayo as a stand alone entity was FY 2019.

MaineHealth Unification - Effective 1/1/2019, the MaineHealth System is comprised of MaineHealth Services (formerly named MaineHealth), the parent organization, and its subsidiaries. The subsidiaries of MaineHealth Services include MaineHealth, NorDx, MaineHealth Care at Home, and The Memorial Hospital at N.H. The subsidiary MaineHealth, whose former legal name was Maine Medical Center, includes eight acute care hospitals that were formerly individual entities until the execution of the unification merger. These hospitals are now local health systems within the subsidiary named MaineHealth utilizing d/b/a's of Maine Medical Center, Southern Maine Health Care, LincolnHealth, Western Maine Healthcare (Stephens Memorial Hospital), Franklin Community Health Network (Franklin Memorial Hospital), Maine Behavioral Healthcare, and Coastal Healthcare Alliance (Waldo County General Hospital and Pen Bay Medical Center).

Aroostook Medical Center (TAMC) - d/b/a Northern Light A.R. Gould Hospital

Fiscal Year End Date Changes: None.

Hospital Peer Group Changes: None.

MHA Hospital Peer Groupings (6/1/2023)

Hospital Peer Group	Hospital Name	Location	Beds
Peer Group A			
	Central Maine Medical Center	Lewiston	250
	Maine Medical Center	Portland	700
	MaineGeneral Medical Center	Augusta/Waterville	198
	Northern Light Eastern Maine Medical Center	Bangor	411
Peer Group B			
	Mid Coast Hospital	Brunswick	102
	Northern Light A.R. Gould Hospital	Presque Isle	89
	Northern Light Mercy Hospital	Portland	200
	Pen Bay Medical Center	Rockport	99
	St. Mary's Regional Medical Center	Lewiston	220
	St. Joseph Hospital	Bangor	112
	Southern Maine Health Care	Biddeford/Sanford	229
	York Hospital	York	79
Peer Group C			
	Cary Medical Center	Caribou	63
	Franklin Memorial Hospital	Farmington	65
	Northern Light Inland Hospital	Waterville	48
	Northern Light Maine Coast Hospital	Ellsworth	64
	Northern Maine Medical Center	Fort Kent	49
Peer Group D			
	Critical Access Hospitals		
	Bridgton Hospital	Bridgton	25
	Calais Community Hospital	Calais	25
	Down East Community Hospital	Machias	25
	Houlton Regional Hospital	Houlton	25
	LincolnHealth	Boothbay Harbor/Damariscotta	25
	Millinocket Regional Hospital	Millinocket	25
	Mount Desert Island Hospital	Bar Harbor	25
	Northern Light Blue Hill Hospital	Blue Hill	25
	Northern Light Charles A. Dean Hospital	Greenville	25
	Northern Light Mayo Hospital	Dover-Foxcroft	25
	Northern Light Sebec Valley Hospital	Pittsfield	25
	Penobscot Valley Hospital	Lincoln	25
	Redington-Fairview General Hospital	Skowhegan	25
	Rumford Hospital	Rumford	25
	Stephens Memorial Hospital	Norway	25
	Waldo County General Hospital	Belfast	25
Peer Group E			
	Private Psychiatric		
	Maine Behavioral Healthcare (Spring Harbor)	Westbrook	100
	Northern Light Acadia Hospital	Bangor	96
Peer Group F			
	Rehabilitation		
	New England Rehabilitation Hospital	Portland	100

* Peer Group designations provided by the Maine Hospital Association (MHA)

Hospital Systems

Hospital System	Hospital Name
Central Maine Healthcare System	Bridgton Hospital
	Central Maine Medical Center
	Rumford Hospital
MaineGeneral Health System	MaineGeneral Medical Center
MaineHealth System	Franklin Memorial Hospital
	LincolnHealth
	Maine Behavioral Health
	Maine Medical Center
	Mid Coast Hospital
	Pen Bay Medical Center
	Southern Maine Health Care
	Stephens Memorial Hospital
	Waldo County General Hospital
Northern Light Health System	Northern Light AR Gould Hospital
	Northern Light Acadia Hospital
	Northern Light Blue Hill Hospital
	Northern Light C.A. Dean Hospital
	Northern Light Eastern Maine Medical Center
	Northern Light Inland Hospital
	Northern Light Maine Coast Hospital
	Northern Light Mayo Hospital
	Northern Light Mercy Hospital
	Northern Light Sebecook Valley Hospital

Tables of Select Financial Ratios

Profitability Ratios

These ratios provide information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:

- Operating Margin
- Non-Operating Revenue Margin
- Total Margin
- Return on Equity
- Net Operating Income (Operating Surplus or Loss)
- Total Surplus/Deficit (Total Surplus or Loss)

Operating Margin

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	(3.15%)	(4.83%)	(2.63%)	(4.53%)	(5.57%)
Maine Medical Center	9.56%	10.72%	7.56%	9.22%	4.36%
MaineGeneral Medical Center Augusta	0.42%	1.23%	(1.48%)	(1.14%)	0.85%
NLH Eastern Maine Medical Center	1.01%	5.18%	(4.00%)	5.16%	(8.01%)
Peer Group B					
Mid Coast Hospital	0.36%	2.85%	(8.64%)	2.12%	(9.14%)
NLH AR Gould Hospital	2.56%	(0.38%)	(0.39%)	(2.22%)	(7.11%)
NLH Mercy Hospital	0.69%	5.28%	(5.31%)	3.42%	(5.10%)
Pen Bay Medical Center	0.74%	1.95%	3.55%	2.02%	(1.78%)
Southern Maine Health Care	(2.26%)	1.85%	(7.07%)	7.49%	(4.53%)
St. Joseph Hospital	(9.42%)	0.94%	(0.33%)	(0.25%)	(5.39%)
St. Mary's Regional Medical Center	(11.93%)	(0.41%)	(6.06%)	(3.63%)	(22.59%)
York Hospital	(1.17%)	(3.89%)	(8.33%)	3.09%	(1.47%)
Peer Group C					
Cary Medical Center	1.41%	1.24%	1.31%	4.51%	0.63%
Franklin Memorial Hospital	(7.18%)	(12.02%)	(13.76%)	0.38%	(3.02%)
NLH Inland Hospital	(4.00%)	(7.69%)	(3.97%)	2.73%	(10.91%)
NLH Maine Coast Hospital	(5.58%)	2.26%	(6.66%)	(1.03%)	3.27%
Northern Maine Medical Center	0.72%	0.82%	2.50%	4.29%	(3.55%)
Peer Group D					
Bridgton Hospital	(3.12%)	(4.05%)	4.04%	9.64%	15.91%
Calais Regional Hospital	(2.28%)	(3.24%)	13.48%	5.61%	3.52%
Down East Community Hospital	0.27%	4.11%	5.27%	16.84%	0.05%
Houlton Regional Hospital	(0.79%)	(1.20%)	0.14%	7.72%	5.78%
LincolnHealth	3.58%	2.62%	(1.76%)	5.76%	8.83%
Millinocket Regional Hospital	(20.89%)	(7.03%)	(1.16%)	10.47%	1.59%
Mount Desert Island Hospital	2.96%	0.85%	2.40%	10.28%	10.48%
NLH Blue Hill Hospital	10.86%	4.50%	7.06%	13.24%	15.90%
NLH C.A. Dean Hospital	11.00%	10.02%	6.31%	18.60%	3.32%
NLH Mayo Hospital	(2.96%)	(5.94%)	(8.13%)	7.82%	8.00%
NLH Sebecook Valley Hospital	13.83%	10.00%	6.77%	17.68%	17.65%
Penobscot Valley Hospital	(5.44%)	(1.93%)	8.04%	8.12%	(0.28%)
Redington-Fairview General Hospital	0.17%	2.65%	2.26%	3.48%	1.81%
Rumford Hospital	(4.22%)	(2.30%)	6.33%	6.32%	9.90%
Stephens Memorial Hospital	2.83%	4.20%	6.45%	13.20%	13.52%
Waldo County General Hospital	4.53%	5.38%	4.03%	11.54%	5.59%
Peer Group E					
Maine Behavioral Health	1.48%	1.43%	(2.08%)	(5.84%)	(16.24%)
NLH Acadia Hospital	5.90%	15.56%	10.50%	10.71%	6.11%
Peer Group F					
New England Rehabilitation Hospital	25.05%	24.51%	25.59%	24.95%	22.11%
All Maine Hospitals Median	0.39%	1.33%	0.73%	5.69%	1.22%

† - data not applicable

Non-Operating Revenue Margin

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	(4.60%)	(0.80%)	(4.62%)	(2.97%)	(2.11%)
Maine Medical Center	17.20%	(3.20%)	(15.08%)	(4.28%)	3.18%
MaineGeneral Medical Center Augusta	53.84%	40.01%	(6.03%)	333.30%	267.96%
NLH Eastern Maine Medical Center	8.18%	2.52%	(3.79%)	0.34%	1.91%
Peer Group B					
Mid Coast Hospital	82.62%	38.30%	(55.06%)	44.50%	(79.59%)
NLH AR Gould Hospital	1.80%	8.29%	17.80%	(8.61%)	(2.04%)
NLH Mercy Hospital	5.13%	(1.32%)	(5.36%)	(12.67%)	(2.55%)
Pen Bay Medical Center	11.72%	6.35%	6.13%	12.18%	(24.96%)
Southern Maine Health Care	(32.96%)	0.90%	(4.27%)	12.85%	(5.81%)
St. Joseph Hospital	1.67%	31.16%	1841.38%	136.68%	23.81%
St. Mary's Regional Medical Center	6.74%	(12.75%)	(0.82%)	(32.51%)	0.95%
York Hospital	60.06%	(82.43%)	(5.60%)	(0.40%)	61.41%
Peer Group C					
Cary Medical Center	6.06%	7.72%	7.25%	(0.30%)	(9.07%)
Franklin Memorial Hospital	(0.84%)	2.30%	2.22%	11.35%	(1.80%)
NLH Inland Hospital	(0.34%)	0.00%	0.00%	6.09%	0.01%
NLH Maine Coast Hospital	(0.96%)	1.22%	(0.19%)	(0.41%)	0.03%
Northern Maine Medical Center	33.00%	15.20%	16.04%	(2.15%)	162.09%
Peer Group D					
Bridgton Hospital	(57.15%)	(20.99%)	43.49%	25.11%	1.37%
Calais Regional Hospital	(14.13%)	(5.76%)	1.13%	76.84%	9.69%
Down East Community Hospital	68.68%	10.57%	12.48%	2.93%	90.32%
Houlton Regional Hospital	244.31%	(1380.20%)	81.18%	9.68%	6.29%
LincolnHealth	22.63%	28.70%	8.56%	7.81%	2.48%
Millinocket Regional Hospital	(15.88%)	(23.89%)	(4433.07%)	12.36%	(4.69%)
Mount Desert Island Hospital	(12.81%)	(43.58%)	(19.02%)	11.31%	4.36%
NLH Blue Hill Hospital	0.43%	0.54%	(0.34%)	(0.05%)	(0.03%)
NLH C.A. Dean Hospital	0.22%	0.12%	(0.95%)	(0.06%)	(0.17%)
NLH Mayo Hospital	539.19%	(13.65%)	(11.35%)	0.00%	0.00%
NLH Sebecook Valley Hospital	0.98%	0.02%	0.01%	0.00%	0.00%
Penobscot Valley Hospital	0.72%	(12.77%)	2.03%	(2.08%)	13.54%
Redington-Fairview General Hospital	92.42%	42.87%	57.47%	30.10%	58.16%
Rumford Hospital	(25.25%)	(17.78%)	24.50%	27.56%	1.27%
Stephens Memorial Hospital	1.97%	(14.65%)	(3.23%)	(1.31%)	1.24%
Waldo County General Hospital	62.51%	31.46%	34.65%	6.77%	24.00%
Peer Group E					
Maine Behavioral Health	15.95%	5.90%	25.51%	0.03%	(1.22%)
NLH Acadia Hospital	0.32%	(0.35%)	(0.95%)	(0.97%)	(1.23%)
Peer Group F					
New England Rehabilitation Hospital	0.00%	0.00%	0.00%	0.00%	0.00%
All Maine Hospitals Median	1.97%	0.12%	(0.09%)	1.64%	1.10%

† - data not applicable

Total Margin

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	(3.01%)	(4.79%)	(2.51%)	(4.40%)	(5.44%)
Maine Medical Center	11.33%	10.43%	6.64%	8.87%	4.49%
MaineGeneral Medical Center Augusta	0.89%	2.04%	(1.40%)	0.48%	(0.51%)
NLH Eastern Maine Medical Center	1.10%	5.31%	(3.85%)	5.18%	(8.18%)
Peer Group B					
Mid Coast Hospital	2.05%	4.54%	(5.41%)	3.76%	(4.89%)
NLH AR Gould Hospital	2.61%	(0.41%)	(0.47%)	(2.04%)	(6.96%)
NLH Mercy Hospital	0.73%	5.22%	(5.02%)	3.05%	(4.97%)
Pen Bay Medical Center	0.84%	2.08%	3.78%	2.29%	(1.42%)
Southern Maine Health Care	(1.69%)	1.87%	(6.76%)	8.50%	(4.27%)
St. Joseph Hospital	(9.60%)	1.36%	0.02%	0.68%	(7.20%)
St. Mary's Regional Medical Center	(12.91%)	(0.37%)	(6.01%)	(2.71%)	(22.86%)
York Hospital	(2.97%)	(2.09%)	(7.85%)	3.08%	(3.90%)
Peer Group C					
Cary Medical Center	1.50%	1.34%	1.41%	4.49%	0.58%
Franklin Memorial Hospital	(7.11%)	(12.34%)	(14.12%)	0.42%	(2.96%)
NLH Inland Hospital	(3.98%)	(7.69%)	(3.97%)	2.91%	(10.91%)
NLH Maine Coast Hospital	(5.53%)	2.28%	(6.65%)	(1.03%)	3.28%
Northern Maine Medical Center	1.07%	0.97%	2.96%	4.21%	5.23%
Peer Group D					
Bridgton Hospital	(1.96%)	(3.33%)	6.94%	12.47%	16.10%
Calais Regional Hospital	(2.00%)	(3.06%)	13.61%	20.42%	3.88%
Down East Community Hospital	0.85%	4.57%	5.98%	17.26%	0.51%
Houlton Regional Hospital	0.54%	(0.08%)	0.77%	8.48%	6.14%
LincolnHealth	4.57%	3.63%	(1.93%)	6.22%	9.03%
Millinocket Regional Hospital	(17.52%)	(5.60%)	(0.03%)	11.78%	1.52%
Mount Desert Island Hospital	2.64%	0.60%	2.02%	11.44%	10.91%
NLH Blue Hill Hospital	10.90%	4.52%	7.04%	13.24%	15.90%
NLH C.A. Dean Hospital	11.03%	10.04%	6.26%	18.59%	3.31%
NLH Mayo Hospital	0.65%	(5.19%)	(7.24%)	7.82%	8.00%
NLH Sebecook Valley Hospital	13.95%	10.00%	6.77%	17.68%	17.65%
Penobscot Valley Hospital	(5.48%)	(1.71%)	8.20%	7.97%	(0.32%)
Redington-Fairview General Hospital	2.20%	4.54%	5.16%	4.90%	4.21%
Rumford Hospital	(3.34%)	(1.95%)	8.21%	8.52%	10.01%
Stephens Memorial Hospital	2.88%	3.68%	6.26%	13.05%	13.67%
Waldo County General Hospital	11.23%	7.66%	6.04%	12.28%	7.22%
Peer Group E					
Maine Behavioral Health	1.76%	1.52%	(2.81%)	(5.84%)	(16.01%)
NLH Acadia Hospital	5.92%	15.52%	10.41%	10.62%	6.04%
Peer Group F					
New England Rehabilitation Hospital	25.05%	24.51%	25.59%	24.95%	22.11%
All Maine Hospitals Median	0.87%	1.69%	1.09%	7.02%	2.40%

† - data not applicable

Return on Equity

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	(31.59%)	(112.92%)	(162.30%)	(28.78%)	(37.56%)
Maine Medical Center	19.09%	135.68%	70.31%	44.88%	20.44%
MaineGeneral Medical Center Augusta	2.01%	4.92%	(3.96%)	1.33%	(1.60%)
NLH Eastern Maine Medical Center	3.75%	17.46%	(15.06%)	17.36%	(31.18%)
Peer Group B					
Mid Coast Hospital	3.41%	7.65%	(9.40%)	5.87%	(12.95%)
NLH AR Gould Hospital	19.65%	(3.12%)	(3.87%)	(20.22%)	(223.08%)
NLH Mercy Hospital	6.47%	31.98%	(30.08%)	16.56%	(35.25%)
Pen Bay Medical Center	3.81%	6.17%	9.43%	5.41%	(3.25%)
Southern Maine Health Care	(3.85%)	6.81%	(27.35%)	32.41%	(15.82%)
St. Joseph Hospital	(58.49%)	7.89%	0.11%	3.77%	(65.39%)
St. Mary's Regional Medical Center	(39.79%)	(1.21%)	(23.37%)	(13.73%)	2151.44%
York Hospital	(7.63%)	(6.59%)	(30.69%)	12.59%	(15.24%)
Peer Group C					
Cary Medical Center	4.17%	3.78%	3.81%	11.78%	1.51%
Franklin Memorial Hospital	(31.60%)	(42.94%)	(38.99%)	1.28%	(10.27%)
NLH Inland Hospital	(43.80%)	(395.18%)	196.70%	176.93%	121.90%
NLH Maine Coast Hospital	(56.43%)	18.99%	(108.26%)	(18.95%)	43.82%
Northern Maine Medical Center	1.66%	1.58%	4.99%	7.34%	9.04%
Peer Group D					
Bridgton Hospital	(2.23%)	(3.92%)	8.05%	33.80%	78.36%
Calais Regional Hospital	9.39%	11.70%	(97.43%)	100.00%	26.66%
Down East Community Hospital	3.84%	17.62%	19.17%	38.44%	1.01%
Houlton Regional Hospital	7.20%	(1.16%)	8.95%	38.15%	23.58%
LincolnHealth	8.61%	6.48%	(2.44%)	6.63%	11.24%
Millinocket Regional Hospital	(83.33%)	(38.03%)	(0.15%)	45.44%	5.36%
Mount Desert Island Hospital	7.19%	1.63%	5.51%	26.59%	21.47%
NLH Blue Hill Hospital	53.92%	18.17%	23.40%	32.68%	28.91%
NLH C.A. Dean Hospital	60.81%	39.99%	21.43%	42.08%	6.25%
NLH Mayo Hospital	1.24%	(11.35%)	(83.75%)	50.24%	35.79%
NLH Sebecook Valley Hospital	23.23%	13.89%	8.77%	22.35%	19.87%
Penobscot Valley Hospital	40.42%	7.66%	(55.88%)	62.44%	(2.60%)
Redington-Fairview General Hospital	2.98%	5.82%	6.88%	4.77%	5.99%
Rumford Hospital	(8.01%)	(5.38%)	19.81%	30.42%	52.45%
Stephens Memorial Hospital	4.59%	18.64%	23.77%	50.38%	46.57%
Waldo County General Hospital	10.59%	10.10%	8.95%	22.83%	17.59%
Peer Group E					
Maine Behavioral Health	9.10%	45.25%	(17.04%)	(15.56%)	(50.15%)
NLH Acadia Hospital	39.70%	62.42%	32.03%	24.34%	12.23%
Peer Group F					
New England Rehabilitation Hospital	126.30%	130.56%	126.37%	151.74%	93.79%
All Maine Hospitals Median	3.82%	6.65%	1.96%	22.59%	7.64%

† - data not applicable

Net Operating Income (Operating Surplus or Loss)

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	(11,796,794)	(19,425,758)	(10,734,628)	(19,018,487)	(25,323,116)
Maine Medical Center	140,453,000	162,445,000	118,493,000	165,270,000	83,826,850
MaineGeneral Medical Center Augusta	1,978,399	6,311,008	(7,947,302)	(6,664,439)	5,453,404
NLH Eastern Maine Medical Center	8,883,385	48,008,694	(36,092,246)	53,842,339	(78,865,941)
Peer Group B					
Mid Coast Hospital	690,635	5,991,504	(17,107,904)	4,775,622	(20,393,196)
NLH AR Gould Hospital	3,606,635	(526,880)	(577,447)	(3,357,348)	(11,052,352)
NLH Mercy Hospital	1,541,573	12,373,243	(11,200,867)	8,583,030	(13,002,737)
Pen Bay Medical Center	1,105,086	3,156,579	6,087,838	3,646,601	(3,651,096)
Southern Maine Health Care	(6,562,790)	5,718,531	(20,437,807)	26,376,653	(16,785,682)
St. Joseph Hospital	(13,167,000)	1,460,000	(505,000)	(439,000)	(9,875,000)
St. Mary's Regional Medical Center	(23,216,000)	(920,000)	(12,367,000)	(8,706,936)	(48,052,000)
York Hospital	(2,043,590)	(7,157,512)	(14,545,303)	6,367,482	(2,959,210)
Peer Group C					
Cary Medical Center	800,822	744,275	786,761	3,002,156	421,418
Franklin Memorial Hospital	(5,792,847)	(9,963,927)	(11,428,555)	381,018	(3,552,424)
NLH Inland Hospital	(3,008,856)	(5,364,206)	(2,934,099)	2,215,454	(8,273,163)
NLH Maine Coast Hospital	(4,571,282)	1,914,270	(5,479,469)	(947,321)	3,503,199
Northern Maine Medical Center	394,605	483,609	1,591,840	3,077,431	(2,532,951)
Peer Group D					
Bridgton Hospital	(1,406,887)	(1,902,217)	1,937,424	5,169,310	9,585,567
Calais Regional Hospital	(680,408)	(933,370)	4,062,567	635,936	922,867
Down East Community Hospital	121,445	2,052,058	2,656,558	10,532,318	29,506
Houlton Regional Hospital	(376,035)	(564,830)	69,399	3,970,346	3,207,911
LincolnHealth	3,136,133	2,438,913	(1,628,661)	6,282,010	11,416,053
Millinocket Regional Hospital	(5,819,559)	(2,031,268)	(327,877)	3,376,413	504,231
Mount Desert Island Hospital	1,716,782	527,966	1,602,127	7,900,088	8,883,279
NLH Blue Hill Hospital	4,789,966	1,781,055	2,851,319	5,987,760	7,502,862
NLH C.A. Dean Hospital	2,122,053	1,994,166	1,260,311	4,642,315	741,168
NLH Mayo Hospital	(1,505,819)	(3,202,473)	(4,311,602)	4,705,168	5,220,447
NLH Sebecook Valley Hospital	6,319,493	4,417,409	3,058,664	10,038,570	11,156,816
Penobscot Valley Hospital	(1,015,515)	(343,391)	1,575,832	1,910,548	(67,417)
Redington-Fairview General Hospital	157,557	2,624,416	2,323,705	3,838,620	2,308,298
Rumford Hospital	(1,644,524)	(992,855)	2,790,417	2,849,415	5,228,306
Stephens Memorial Hospital	2,059,410	3,345,050	5,329,797	12,798,545	15,063,701
Waldo County General Hospital	4,665,569	5,925,959	4,438,913	13,947,790	7,268,059
Peer Group E					
Maine Behavioral Health	1,366,381	1,355,000	(2,003,000)	(5,858,000)	(16,908,927)
NLH Acadia Hospital	3,402,435	9,936,078	6,592,016	7,159,662	4,290,530
Peer Group F					
New England Rehabilitation Hospital	9,053,768	9,311,870	9,894,166	9,949,494	8,677,122
All Maine Hospitals Median	542,620	1,620,528	428,080	4,306,330	622,700

† - data not applicable

Total Surplus/Deficit (Total Surplus or Loss)

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	(11,257,567)	(19,262,790)	(10,721,628)	(18,470,589)	(24,800,675)
Maine Medical Center	169,620,000	157,414,000	102,970,000	158,481,000	86,579,612
MaineGeneral Medical Center Augusta	4,285,529	10,520,044	(7,495,351)	2,856,615	(3,246,789)
NLH Eastern Maine Medical Center	9,675,021	49,247,841	(34,773,834)	54,027,265	(80,403,050)
Peer Group B					
Mid Coast Hospital	3,973,283	9,709,993	(11,033,134)	8,603,960	(11,355,643)
NLH AR Gould Hospital	3,672,691	(574,534)	(702,455)	(3,091,155)	(10,830,904)
NLH Mercy Hospital	1,624,885	12,212,433	(10,630,785)	7,618,077	(12,679,957)
Pen Bay Medical Center	1,251,830	3,370,742	6,485,680	4,152,591	(3,022,584)
Southern Maine Health Care	(4,935,940)	5,770,284	(19,600,759)	30,264,706	(15,863,664)
St. Joseph Hospital	(13,390,000)	2,121,000	29,000	1,197,000	(12,961,000)
St. Mary's Regional Medical Center	(24,895,000)	(816,000)	(12,266,000)	(6,570,936)	(48,515,000)
York Hospital	(5,116,314)	(3,923,464)	(13,773,773)	6,342,187	(7,667,603)
Peer Group C					
Cary Medical Center	852,506	806,508	848,254	2,993,317	386,380
Franklin Memorial Hospital	(5,744,471)	(10,198,220)	(11,688,550)	429,797	(3,489,567)
NLH Inland Hospital	(2,998,659)	(5,364,114)	(2,934,099)	2,359,039	(8,273,653)
NLH Maine Coast Hospital	(4,527,593)	1,937,904	(5,469,340)	(943,448)	3,504,178
Northern Maine Medical Center	588,996	570,275	1,896,061	3,012,522	4,079,355
Peer Group D					
Bridgton Hospital	(895,247)	(1,607,326)	3,462,000	6,902,092	9,718,936
Calais Regional Hospital	(596,159)	(1,210,214)	3,328,562	2,745,415	1,021,944
Down East Community Hospital	387,738	2,294,703	3,035,502	10,850,682	304,824
Houlton Regional Hospital	260,574	(38,159)	368,845	4,396,086	3,423,307
LincolnHealth	4,053,678	3,420,416	(1,781,052)	6,813,871	11,706,772
Millinocket Regional Hospital	(5,022,061)	(1,639,591)	(7,233)	3,852,599	481,649
Mount Desert Island Hospital	1,521,872	367,727	1,346,136	8,907,643	9,288,114
NLH Blue Hill Hospital	4,810,795	1,790,755	2,841,618	5,984,936	7,500,744
NLH C.A. Dean Hospital	2,126,720	1,996,634	1,248,401	4,639,399	739,942
NLH Mayo Hospital	363,188	(2,802,658)	(3,834,240)	4,705,168	5,220,447
NLH Sebecook Valley Hospital	6,382,177	4,418,179	3,059,057	10,038,694	11,156,944
Penobscot Valley Hospital	(1,022,899)	(304,506)	1,608,407	1,871,676	(77,972)
Redington-Fairview General Hospital	2,340,048	4,593,382	5,464,122	5,491,264	5,517,296
Rumford Hospital	(1,313,004)	(862,564)	3,704,468	3,933,212	5,295,692
Stephens Memorial Hospital	2,100,692	2,917,667	5,163,167	12,633,093	15,253,474
Waldo County General Hospital	12,444,915	8,645,619	6,792,362	14,961,420	9,562,974
Peer Group E					
Maine Behavioral Health	1,625,770	1,440,000	(2,689,000)	(5,860,000)	(16,705,022)
NLH Acadia Hospital	3,413,337	9,901,461	6,529,749	7,091,014	4,238,563
Peer Group F					
New England Rehabilitation Hospital	9,053,768	9,311,870	9,894,166	9,949,494	8,677,122
All Maine Hospitals Median	1,052,168	1,864,330	608,550	4,672,284	610,796

† - data not applicable

Liquidity Ratios

These ratios measure an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis: they are unable to pay current obligations as they become due. Five measures of liquidity are included:

- Current Ratio (without Board Designated and Undesignated Investments)
- Days in Accounts Receivable
- Days Cash on Hand (Current)
- Days Cash on Hand (Including Board Designated and Undesignated Investments)
- Average Payment Period (Current Liabilities)

Current Ratio

(Without Board Designated and Undesignated Investments)

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	0.81	0.77	0.77	1.36	1.20
Maine Medical Center	2.65	0.95	1.70	2.37	1.78
MaineGeneral Medical Center Augusta	2.25	2.00	0.99	1.38	1.88
NLH Eastern Maine Medical Center	3.15	3.43	2.92	2.74	2.46
Peer Group B					
Mid Coast Hospital	2.34	2.54	2.07	2.16	1.95
NLH AR Gould Hospital	1.33	1.35	1.69	1.13	0.73
NLH Mercy Hospital	0.78	1.14	1.36	0.99	0.40
Pen Bay Medical Center	0.85	1.54	1.99	2.34	1.79
Southern Maine Health Care	1.14	1.38	0.98	1.36	1.42
St. Joseph Hospital	1.08	1.40	1.96	1.38	1.21
St. Mary's Regional Medical Center	1.99	2.00	2.17	1.27	0.65
York Hospital	1.81	1.87	1.71	1.16	1.12
Peer Group C					
Cary Medical Center	2.09	1.93	1.46	1.69	2.20
Franklin Memorial Hospital	1.82	1.79	1.82	2.14	2.17
NLH Inland Hospital	1.19	0.70	0.90	0.79	(0.11)
NLH Maine Coast Hospital	0.23	0.38	0.79	0.49	0.37
Northern Maine Medical Center	4.35	4.83	1.73	1.96	2.23
Peer Group D					
Bridgton Hospital	5.33	4.40	3.11	1.43	0.79
Calais Regional Hospital	0.53	0.99	2.10	2.16	2.62
Down East Community Hospital	1.40	1.93	1.69	2.11	3.54
Houlton Regional Hospital	0.82	0.76	1.12	1.27	1.53
LincolnHealth	1.22	1.73	2.75	4.44	3.34
Millinocket Regional Hospital	0.95	0.95	1.02	1.68	1.63
Mount Desert Island Hospital	0.92	0.94	1.50	1.23	1.68
NLH Blue Hill Hospital	1.90	2.18	2.99	2.19	2.59
NLH C.A. Dean Hospital	3.37	3.17	2.52	3.27	3.13
NLH Mayo Hospital	1.44	0.91	0.99	1.01	1.37
NLH Sebecook Valley Hospital	3.45	4.33	2.99	3.61	6.52
Penobscot Valley Hospital	0.44	1.40	1.45	1.93	2.15
Redington-Fairview General Hospital	3.13	3.98	4.18	4.00	3.17
Rumford Hospital	1.65	1.41	1.57	1.13	0.77
Stephens Memorial Hospital	1.88	0.58	0.52	0.64	0.97
Waldo County General Hospital	7.12	3.08	1.93	1.22	1.70
Peer Group E					
Maine Behavioral Health	2.92	0.89	0.59	1.02	0.65
NLH Acadia Hospital	2.01	3.52	4.19	4.51	4.73
Peer Group F					
New England Rehabilitation Hospital	2.19	2.27	2.20	1.54	2.14
All Maine Hospitals Median	1.81	1.63	1.71	1.48	1.74

† - data not applicable

Days in Accounts Receivable

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	44.2	47.1	43.0	49.6	39.0
Maine Medical Center	39.1	41.5	43.5	47.1	41.4
MaineGeneral Medical Center Augusta	62.0	58.2	53.5	59.6	58.0
NLH Eastern Maine Medical Center	42.9	53.3	54.6	59.2	56.6
Peer Group B					
Mid Coast Hospital	68.6	68.8	65.7	76.2	54.0
NLH AR Gould Hospital	36.2	47.3	52.0	51.5	51.0
NLH Mercy Hospital	43.6	43.4	44.5	48.3	48.0
Pen Bay Medical Center	44.0	41.1	39.8	39.9	39.5
Southern Maine Health Care	44.0	39.2	33.7	38.4	37.0
St. Joseph Hospital	43.7	46.3	40.0	35.9	38.4
St. Mary's Regional Medical Center	55.7	53.6	47.4	44.6	42.9
York Hospital	50.4	47.0	44.4	37.9	42.2
Peer Group C					
Cary Medical Center	59.5	63.4	61.3	45.9	74.7
Franklin Memorial Hospital	35.8	35.3	46.6	55.3	54.3
NLH Inland Hospital	48.5	53.1	48.2	51.0	57.6
NLH Maine Coast Hospital	72.6	71.6	48.4	69.5	63.8
Northern Maine Medical Center	42.8	44.4	38.3	51.8	44.8
Peer Group D					
Bridgton Hospital	41.4	41.6	41.5	49.5	36.5
Calais Regional Hospital	40.0	29.4	22.7	49.6	21.7
Down East Community Hospital	31.3	38.1	26.6	24.5	21.5
Houlton Regional Hospital	52.0	62.1	40.2	51.6	47.3
LincolnHealth	42.8	42.5	37.8	37.2	44.6
Millinocket Regional Hospital	39.5	41.5	37.4	32.6	38.0
Mount Desert Island Hospital	46.0	43.4	39.4	49.7	53.3
NLH Blue Hill Hospital	39.2	44.0	26.9	42.8	55.3
NLH C.A. Dean Hospital	34.8	42.0	35.0	41.9	50.8
NLH Mayo Hospital	44.4	59.7	85.5	61.9	63.1
NLH Sebecook Valley Hospital	23.8	36.9	46.7	39.0	32.6
Penobscot Valley Hospital	54.7	51.9	43.2	31.5	40.0
Redington-Fairview General Hospital	55.9	57.2	34.5	33.9	27.6
Rumford Hospital	38.0	34.2	37.2	44.2	39.6
Stephens Memorial Hospital	27.9	32.5	25.4	29.8	33.3
Waldo County General Hospital	34.2	33.1	28.8	34.9	35.8
Peer Group E					
Maine Behavioral Health	24.6	25.1	26.5	30.2	33.7
NLH Acadia Hospital	24.6	22.8	18.8	24.3	24.5
Peer Group F					
New England Rehabilitation Hospital	60.6	58.3	69.0	56.2	56.2
All Maine Hospitals Median	43.2	43.7	40.8	45.3	42.6

† - data not applicable

Days Cash on Hand (Current)

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	24.0	61.4	59.8	27.0	7.6
Maine Medical Center	211.1	(3.7)	42.0	60.0	36.4
MaineGeneral Medical Center Augusta	17.9	20.3	16.3	14.8	14.6
NLH Eastern Maine Medical Center	52.1	67.0	105.5	76.4	61.2
Peer Group B					
Mid Coast Hospital	11.6	15.3	37.6	2.1	5.9
NLH AR Gould Hospital	(10.9)	(6.8)	46.8	6.6	(32.1)
NLH Mercy Hospital	(15.7)	(7.1)	41.3	(1.1)	(40.1)
Pen Bay Medical Center	37.4	4.2	2.1	2.6	1.3
Southern Maine Health Care	25.9	2.8	12.2	12.0	10.0
St. Joseph Hospital	13.6	13.8	19.0	3.9	4.4
St. Mary's Regional Medical Center	26.8	17.3	19.3	5.4	7.5
York Hospital	3.4	3.1	41.5	29.9	5.8
Peer Group C					
Cary Medical Center	27.0	24.2	126.7	105.8	34.6
Franklin Memorial Hospital	21.0	1.6	0.9	1.1	0.7
NLH Inland Hospital	(21.8)	(51.2)	(3.9)	(20.6)	(92.2)
NLH Maine Coast Hospital	(99.7)	(106.1)	(4.5)	(54.3)	(59.0)
Northern Maine Medical Center	117.2	109.0	207.6	106.6	50.0
Peer Group D					
Bridgton Hospital	187.7	177.3	266.6	62.2	3.4
Calais Regional Hospital	4.4	17.9	28.5	216.6	70.6
Down East Community Hospital	33.9	39.2	155.7	164.2	95.8
Houlton Regional Hospital	2.5	2.5	101.9	80.4	37.4
LincolnHealth	12.0	4.5	64.6	143.9	155.2
Millinocket Regional Hospital	5.1	6.5	113.5	75.5	60.9
Mount Desert Island Hospital	7.2	11.4	94.3	109.5	82.2
NLH Blue Hill Hospital	36.0	68.1	199.9	238.1	283.4
NLH C.A. Dean Hospital	46.6	73.3	258.0	230.0	172.6
NLH Mayo Hospital	21.2	9.3	78.5	18.0	37.8
NLH Sebecook Valley Hospital	147.5	155.4	283.6	292.2	280.6
Penobscot Valley Hospital	5.2	31.9	85.4	63.6	36.2
Redington-Fairview General Hospital	186.6	183.4	273.4	290.4	169.3
Rumford Hospital	20.0	22.3	132.5	34.6	0.2
Stephens Memorial Hospital	109.0	1.7	0.2	0.0	0.0
Waldo County General Hospital	280.4	1.2	3.5	1.6	2.7
Peer Group E					
Maine Behavioral Health	67.2	1.8	0.1	0.1	0.4
NLH Acadia Hospital	109.5	148.3	161.9	145.0	142.6
Peer Group F					
New England Rehabilitation Hospital	70.5	55.1	52.5	69.9	39.8
All Maine Hospitals Median	24.9	14.6	56.2	47.3	24.6

† - data not applicable

Days Cash on Hand

(With Board Designated and Undesignated Investments)

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	24.0	61.4	59.8	27.0	7.6
Maine Medical Center	290.9	31.5	77.4	60.0	36.4
MaineGeneral Medical Center Augusta	71.8	74.4	96.6	82.5	46.0
NLH Eastern Maine Medical Center	75.2	90.6	128.9	100.6	80.7
Peer Group B					
Mid Coast Hospital	111.3	114.1	143.8	111.5	14.5
NLH AR Gould Hospital	6.3	9.2	62.4	24.6	(18.3)
NLH Mercy Hospital	(8.8)	2.0	118.2	24.4	(29.7)
Pen Bay Medical Center	37.4	4.8	2.7	3.1	1.8
Southern Maine Health Care	104.9	2.8	12.2	12.0	10.0
St. Joseph Hospital	36.4	35.6	43.3	27.6	8.6
St. Mary's Regional Medical Center	35.4	25.6	26.1	13.2	7.5
York Hospital	64.7	45.9	89.1	78.4	54.5
Peer Group C					
Cary Medical Center	54.5	51.2	154.6	131.4	57.7
Franklin Memorial Hospital	21.0	1.6	0.9	1.1	0.7
NLH Inland Hospital	(4.0)	(31.6)	18.2	3.0	(72.1)
NLH Maine Coast Hospital	(71.8)	(76.6)	24.6	(23.7)	(36.9)
Northern Maine Medical Center	124.5	115.7	216.0	114.8	97.2
Peer Group D					
Bridgton Hospital	233.7	224.4	318.7	124.4	60.7
Calais Regional Hospital	7.8	21.5	32.9	216.6	70.6
Down East Community Hospital	44.3	96.1	214.5	204.1	110.5
Houlton Regional Hospital	38.0	39.2	142.3	130.4	73.0
LincolnHealth	42.2	19.9	80.2	158.1	166.7
Millinocket Regional Hospital	43.4	31.0	136.2	102.3	94.9
Mount Desert Island Hospital	47.4	48.6	129.6	159.8	139.5
NLH Blue Hill Hospital	37.5	70.2	203.0	242.0	286.9
NLH C.A. Dean Hospital	54.1	80.8	265.6	237.7	180.6
NLH Mayo Hospital	132.2	91.1	81.0	21.6	40.0
NLH Sebecook Valley Hospital	155.2	162.6	291.1	299.8	287.0
Penobscot Valley Hospital	11.0	38.2	89.1	65.3	39.2
Redington-Fairview General Hospital	292.3	288.7	368.4	400.6	253.3
Rumford Hospital	48.4	50.2	163.5	72.8	33.3
Stephens Memorial Hospital	143.6	3.8	3.4	3.0	2.0
Waldo County General Hospital	301.3	95.4	101.2	96.8	35.3
Peer Group E					
Maine Behavioral Health	68.1	1.8	0.1	0.1	0.4
NLH Acadia Hospital	110.2	149.0	162.9	146.4	144.0
Peer Group F					
New England Rehabilitation Hospital	70.5	55.1	52.5	69.9	39.8
All Maine Hospitals Median	51.3	47.3	92.9	80.5	39.9

† - data not applicable

Average Payment Period (Current Liabilities)

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	106.8	159.6	158.6	63.9	52.9
Maine Medical Center	103.5	73.2	66.2	56.2	58.4
MaineGeneral Medical Center Augusta	45.9	50.9	82.8	65.6	48.4
NLH Eastern Maine Medical Center	37.3	43.6	62.0	63.5	55.1
Peer Group B					
Mid Coast Hospital	41.8	40.2	53.1	55.3	50.0
NLH AR Gould Hospital	43.3	51.1	69.6	79.1	48.4
NLH Mercy Hospital	56.1	50.3	74.8	74.0	57.1
Pen Bay Medical Center	123.3	46.6	41.3	39.9	50.2
Southern Maine Health Care	74.5	37.0	57.7	56.3	50.9
St. Joseph Hospital	54.4	54.5	49.8	44.4	50.6
St. Mary's Regional Medical Center	41.0	53.9	45.9	70.1	127.2
York Hospital	37.6	36.9	57.3	74.6	56.0
Peer Group C					
Cary Medical Center	51.8	63.1	151.1	108.7	63.6
Franklin Memorial Hospital	46.1	44.3	52.3	46.5	39.8
NLH Inland Hospital	44.1	50.9	71.1	78.0	49.9
NLH Maine Coast Hospital	53.1	53.5	86.7	108.8	68.4
Northern Maine Medical Center	43.7	35.4	156.8	97.5	55.1
Peer Group D					
Bridgton Hospital	44.7	53.3	104.6	88.4	67.7
Calais Regional Hospital	123.2	70.0	51.1	135.7	44.5
Down East Community Hospital	54.5	46.3	121.2	96.1	40.7
Houlton Regional Hospital	80.1	98.6	149.6	111.7	68.9
LincolnHealth	83.9	64.4	59.8	61.1	77.8
Millinocket Regional Hospital	80.3	104.3	169.8	75.7	68.3
Mount Desert Island Hospital	74.7	74.9	92.4	132.6	84.5
NLH Blue Hill Hospital	55.4	63.8	82.4	141.6	140.6
NLH C.A. Dean Hospital	36.3	52.5	130.6	93.4	88.0
NLH Mayo Hospital	57.2	92.7	178.5	143.0	106.8
NLH Sebecook Valley Hospital	56.3	53.2	121.5	98.0	55.0
Penobscot Valley Hospital	161.0	68.2	96.8	63.0	43.6
Redington-Fairview General Hospital	80.6	63.4	75.9	83.4	65.1
Rumford Hospital	50.3	53.2	113.2	80.5	67.5
Stephens Memorial Hospital	78.7	91.8	86.6	79.2	61.6
Waldo County General Hospital	50.0	30.1	35.8	36.0	36.9
Peer Group E					
Maine Behavioral Health	31.6	31.0	45.3	33.6	29.2
NLH Acadia Hospital	74.6	52.8	56.2	57.8	46.4
Peer Group F					
New England Rehabilitation Hospital	73.1	61.7	69.7	97.0	53.8
All Maine Hospitals Median	54.9	53.3	75.3	76.8	55.1

† - data not applicable

Capital Structure Ratios

These ratios measure how an organization's assets are financed, and its capacity to pay for new debt. Many longterm creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:

- Equity Financing
- Debt Service Coverage
- Cash Flow to Total Debt
- Fixed Asset Financing

Equity Financing

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	14.04%	5.64%	2.20%	25.98%	26.78%
Maine Medical Center	47.22%	10.59%	11.16%	26.06%	32.08%
MaineGeneral Medical Center Augusta	35.95%	35.29%	29.62%	33.99%	33.24%
NLH Eastern Maine Medical Center	32.38%	32.86%	24.26%	33.18%	30.54%
Peer Group B					
Mid Coast Hospital	64.10%	66.75%	56.73%	74.46%	65.95%
NLH AR Gould Hospital	30.49%	28.80%	21.57%	20.19%	9.24%
NLH Mercy Hospital	19.55%	28.38%	17.68%	20.89%	18.23%
Pen Bay Medical Center	29.85%	55.66%	61.17%	63.48%	69.51%
Southern Maine Health Care	51.49%	50.49%	42.07%	50.51%	53.49%
St. Joseph Hospital	36.57%	39.28%	36.33%	45.47%	31.08%
St. Mary's Regional Medical Center	52.41%	48.92%	42.08%	36.34%	(1.83%)
York Hospital	56.07%	53.01%	33.91%	43.12%	48.02%
Peer Group C					
Cary Medical Center	71.50%	67.80%	48.03%	56.82%	66.27%
Franklin Memorial Hospital	37.93%	41.31%	50.99%	55.45%	57.36%
NLH Inland Hospital	22.22%	5.26%	(4.68%)	3.93%	(34.31%)
NLH Maine Coast Hospital	23.94%	29.16%	10.81%	10.88%	19.93%
Northern Maine Medical Center	71.24%	72.96%	47.90%	53.54%	40.83%
Peer Group D					
Bridgton Hospital	75.92%	74.45%	68.80%	52.06%	45.66%
Calais Regional Hospital	(33.23%)	(41.07%)	(21.51%)	19.67%	27.61%
Down East Community Hospital	42.20%	39.32%	32.59%	51.70%	61.08%
Houlton Regional Hospital	15.66%	13.87%	11.46%	32.24%	45.43%
LincolnHealth	59.95%	66.80%	79.40%	83.56%	79.13%
Millinocket Regional Hospital	35.88%	26.36%	22.80%	48.68%	49.25%
Mount Desert Island Hospital	47.49%	48.60%	39.89%	43.70%	57.39%
NLH Blue Hill Hospital	45.95%	45.56%	38.86%	46.44%	52.36%
NLH C.A. Dean Hospital	30.80%	37.31%	26.80%	49.66%	48.38%
NLH Mayo Hospital	62.71%	59.28%	12.37%	30.13%	45.41%
NLH Sebecook Valley Hospital	68.81%	73.64%	59.12%	72.45%	82.50%
Penobscot Valley Hospital	(31.10%)	(45.61%)	(26.98%)	28.72%	31.01%
Redington-Fairview General Hospital	61.08%	67.43%	58.78%	69.31%	70.23%
Rumford Hospital	66.24%	61.32%	53.45%	50.33%	52.17%
Stephens Memorial Hospital	66.83%	38.61%	48.31%	52.97%	66.34%
Waldo County General Hospital	83.10%	84.54%	82.47%	81.24%	77.52%
Peer Group E					
Maine Behavioral Health	35.06%	9.41%	45.68%	77.12%	75.80%
NLH Acadia Hospital	27.78%	44.44%	46.04%	57.55%	62.62%
Peer Group F					
New England Rehabilitation Hospital	42.30%	46.44%	49.31%	27.08%	41.95%
All Maine Hospitals Median	42.25%	42.88%	39.37%	47.56%	48.20%

† - data not applicable

Debt Service Coverage

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	1.50	0.69	1.44	0.49	(0.40)
Maine Medical Center	29.40	27.62	15.60	16.53	12.98
MaineGeneral Medical Center Augusta	1.49	2.11	1.25	1.81	1.52
NLH Eastern Maine Medical Center	2.94	5.12	0.51	5.87	(2.12)
Peer Group B					
Mid Coast Hospital	2.70	4.18	(0.81)	4.13	(0.54)
NLH AR Gould Hospital	9.33	4.30	3.82	1.24	(5.22)
NLH Mercy Hospital	2.02	3.87	(0.57)	2.47	(0.26)
Pen Bay Medical Center	2.71	3.42	5.29	5.93	2.18
Southern Maine Health Care	1.65	3.16	(0.35)	6.99	0.26
St. Joseph Hospital	(3.56)	0.78	1.57	1.52	(8.99)
St. Mary's Regional Medical Center	(4.44)	0.36	(1.33)	(0.28)	(15.82)
York Hospital	0.17	0.50	(4.56)	6.26	(0.84)
Peer Group C					
Cary Medical Center	4.16	4.01	9.12	770.18	22.79
Franklin Memorial Hospital	(0.99)	(2.81)	(3.19)	6.12	2.31
NLH Inland Hospital	(0.72)	(3.55)	(1.12)	6.68	(8.60)
NLH Maine Coast Hospital	(2.53)	8.40	(6.98)	2.99	12.28
Northern Maine Medical Center	3.70	3.21	6.65	7.24	5.65
Peer Group D					
Bridgton Hospital	2.95	1.62	8.05	13.99	20.49
Calais Regional Hospital	0.74	0.59	0	93.45	4.02
Down East Community Hospital	1.71	3.29	5.18	10.77	2.14
Houlton Regional Hospital	1.38	1.05	1.31	4.78	4.94
LincolnHealth	4.30	4.52	2.09	20.49	43.56
Millinocket Regional Hospital	(10.48)	(2.31)	3.20	19.37	4.25
Mount Desert Island Hospital	2.67	1.60	1.90	6.41	7.05
NLH Blue Hill Hospital	70.09	24.27	33.78	56.36	44.88
NLH C.A. Dean Hospital	13.58	12.94	9.78	26.97	8.46
NLH Mayo Hospital	3.44	(0.31)	(0.24)	6.47	13.13
NLH Sebasticook Valley Hospital	7.98	5.72	4.48	12.68	16.98
Penobscot Valley Hospital	(0.18)	0.05	63.77	7.73	2.94
Redington-Fairview General Hospital	2.97	4.07	4.44	4.60	3.87
Rumford Hospital	2.15	8.64	35.19	51.91	107.96
Stephens Memorial Hospital	9.20	11.32	18.02	30.13	34.99
Waldo County General Hospital	25.17	21.67	26.63	32.96	24.20
Peer Group E					
Maine Behavioral Health	2.34	2.61	0.30	(4.72)	(27.36)
NLH Acadia Hospital	3.02	7.34	5.43	(9614.81)	1445.41
Peer Group F					
New England Rehabilitation Hospital	8.47	8.79	9.24	10.44	7.05
All Maine Hospitals Median	2.69	3.36	3.20	6.58	4.14

† - data not applicable

Cash Flow to Total Debt

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	4.13%	0.52%	3.14%	0.35%	(3.98%)
Maine Medical Center	24.99%	24.26%	16.38%	24.84%	19.64%
MaineGeneral Medical Center Augusta	6.87%	7.95%	3.04%	6.07%	4.85%
NLH Eastern Maine Medical Center	7.20%	13.68%	(0.73%)	13.21%	(8.77%)
Peer Group B					
Mid Coast Hospital	16.41%	26.39%	(4.68%)	31.28%	(6.00%)
NLH AR Gould Hospital	17.62%	6.67%	4.15%	0.62%	(15.36%)
NLH Mercy Hospital	8.32%	19.35%	(3.11%)	6.74%	(3.17%)
Pen Bay Medical Center	11.64%	25.09%	32.12%	27.31%	13.14%
Southern Maine Health Care	8.68%	25.03%	(4.22%)	50.59%	0.12%
St. Joseph Hospital	(24.98%)	13.06%	6.51%	8.81%	(23.87%)
St. Mary's Regional Medical Center	(34.08%)	6.86%	(9.79%)	(3.15%)	(35.16%)
York Hospital	(0.43%)	0.88%	(10.73%)	16.11%	(6.38%)
Peer Group C					
Cary Medical Center	33.22%	24.90%	10.14%	23.33%	15.17%
Franklin Memorial Hospital	(7.64%)	(16.76%)	(22.54%)	21.90%	8.38%
NLH Inland Hospital	(4.72%)	(14.87%)	(3.89%)	12.22%	(24.72%)
NLH Maine Coast Hospital	(8.50%)	16.16%	(8.69%)	2.24%	17.43%
Northern Maine Medical Center	22.99%	22.94%	10.60%	16.69%	11.77%
Peer Group D					
Bridgton Hospital	9.69%	5.11%	28.81%	48.36%	78.70%
Calais Regional Hospital	1.75%	0.35%	20.87%	25.63%	14.54%
Down East Community Hospital	11.79%	18.63%	13.86%	47.56%	12.42%
Houlton Regional Hospital	6.58%	4.46%	4.00%	22.38%	26.60%
LincolnHealth	26.86%	32.47%	18.98%	59.30%	61.06%
Millinocket Regional Hospital	(40.24%)	(9.15%)	3.73%	50.05%	11.84%
Mount Desert Island Hospital	13.92%	8.82%	8.74%	25.27%	34.88%
NLH Blue Hill Hospital	53.30%	21.62%	18.54%	31.70%	34.66%
NLH C.A. Dean Hospital	33.85%	30.13%	11.20%	46.25%	9.84%
NLH Mayo Hospital	14.29%	(3.65%)	(5.56%)	29.31%	38.46%
NLH Sebasticook Valley Hospital	60.90%	48.87%	17.57%	65.73%	103.12%
Penobscot Valley Hospital	(3.93%)	1.32%	14.82%	30.98%	4.93%
Redington-Fairview General Hospital	13.60%	21.91%	16.45%	18.65%	25.38%
Rumford Hospital	5.27%	10.55%	33.44%	44.56%	73.68%
Stephens Memorial Hospital	23.05%	26.09%	38.25%	76.11%	118.20%
Waldo County General Hospital	74.10%	91.29%	79.14%	136.75%	94.50%
Peer Group E					
Maine Behavioral Health	11.68%	13.24%	(0.64%)	(24.53%)	(115.96%)
NLH Acadia Hospital	19.36%	54.38%	30.76%	36.68%	24.31%
Peer Group F					
New England Rehabilitation Hospital	104.23%	128.92%	138.68%	59.08%	72.35%
All Maine Hospitals Median	11.66%	14.92%	9.44%	25.45%	12.78%

† - data not applicable

Fixed Asset Financing

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	81.06%	80.79%	84.57%	87.74%	84.25%
Maine Medical Center	61.06%	50.94%	80.07%	73.55%	57.82%
MaineGeneral Medical Center Augusta	78.90%	77.63%	75.08%	78.14%	78.05%
NLH Eastern Maine Medical Center	77.69%	79.36%	79.83%	78.83%	80.35%
Peer Group B					
Mid Coast Hospital	40.65%	36.63%	32.32%	26.01%	20.30%
NLH AR Gould Hospital	61.61%	64.91%	66.04%	67.47%	68.07%
NLH Mercy Hospital	63.62%	62.22%	110.32%	74.90%	64.12%
Pen Bay Medical Center	30.72%	26.45%	16.15%	11.91%	8.87%
Southern Maine Health Care	45.43%	37.00%	40.37%	34.84%	29.98%
St. Joseph Hospital	46.75%	61.40%	60.02%	5.27%	3.80%
St. Mary's Regional Medical Center	42.43%	56.19%	55.07%	4.17%	3.22%
York Hospital	25.55%	31.21%	30.64%	25.46%	27.94%
Peer Group C					
Cary Medical Center	3.07%	0.00%	0.67%	7.28%	16.35%
Franklin Memorial Hospital	62.72%	52.89%	34.08%	34.87%	33.84%
NLH Inland Hospital	68.37%	70.62%	71.81%	69.12%	65.11%
NLH Maine Coast Hospital	49.18%	49.62%	49.75%	47.67%	44.54%
Northern Maine Medical Center	35.31%	33.16%	50.58%	48.80%	149.92%
Peer Group D					
Bridgton Hospital	41.98%	39.99%	40.89%	43.38%	40.39%
Calais Regional Hospital	122.53%	0.00%	0.00%	132.84%	118.06%
Down East Community Hospital	33.80%	78.99%	77.43%	52.72%	46.84%
Houlton Regional Hospital	62.20%	57.22%	48.63%	32.43%	23.33%
LincolnHealth	20.47%	17.57%	4.11%	3.75%	3.12%
Millinocket Regional Hospital	73.45%	76.37%	74.05%	61.17%	57.03%
Mount Desert Island Hospital	41.70%	36.19%	62.13%	52.29%	32.31%
NLH Blue Hill Hospital	26.12%	27.40%	32.14%	34.14%	20.35%
NLH C.A. Dean Hospital	69.93%	71.14%	72.24%	68.03%	43.52%
NLH Mayo Hospital	56.90%	21.41%	0.00%	1.51%	0.86%
NLH Sebecook Valley Hospital	32.70%	29.73%	27.06%	25.71%	21.94%
Penobscot Valley Hospital	16.37%	0.00%	1.79%	119.91%	118.33%
Redington-Fairview General Hospital	85.50%	84.78%	80.23%	72.83%	66.11%
Rumford Hospital	6.71%	6.66%	6.97%	7.69%	7.73%
Stephens Memorial Hospital	20.76%	17.82%	12.56%	10.81%	0.00%
Waldo County General Hospital	11.98%	8.83%	8.20%	7.65%	6.50%
Peer Group E					
Maine Behavioral Health	65.42%	62.52%	6.38%	3.96%	3.07%
NLH Acadia Hospital	16.68%	1.23%	0.57%	0.12%	0.14%
Peer Group F					
New England Rehabilitation Hospital	81.38%	72.79%	55.91%	469.82%	220.35%
All Maine Hospitals Median	46.09%	50.94%	49.19%	39.13%	33.84%

† - data not applicable

Asset Efficiency Ratios

These ratios measure the relationship between revenue and assets. The numerator is always revenue that may be thought of as a surrogate measure for output. The denominator is investment in some category of assets that may be thought of as a measure of output. Two asset efficiency ratios are included:

- Total Asset Turnover
- Fixed Asset Turnover

Total Asset Turnover

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	1.47	1.33	1.42	1.70	1.85
Maine Medical Center	0.80	1.38	1.18	1.32	1.46
MaineGeneral Medical Center Augusta	0.81	0.85	0.84	0.94	1.04
NLH Eastern Maine Medical Center	1.11	1.08	0.95	1.11	1.16
Peer Group B					
Mid Coast Hospital	1.07	1.13	0.99	1.16	1.75
NLH AR Gould Hospital	2.30	2.19	1.76	2.00	2.96
NLH Mercy Hospital	1.74	1.74	1.06	1.13	1.29
Pen Bay Medical Center	1.35	1.65	1.53	1.50	1.59
Southern Maine Health Care	1.17	1.84	1.70	1.93	1.98
St. Joseph Hospital	2.23	2.27	2.01	2.51	2.82
St. Mary's Regional Medical Center	1.62	1.61	1.64	1.84	1.72
York Hospital	1.44	1.67	1.33	1.76	1.88
Peer Group C					
Cary Medical Center	1.99	1.91	1.30	1.49	1.73
Franklin Memorial Hospital	1.68	1.44	1.41	1.68	1.99
NLH Inland Hospital	2.44	2.70	2.31	2.39	3.83
NLH Maine Coast Hospital	2.44	2.42	1.76	2.01	2.67
Northern Maine Medical Center	1.11	1.19	0.81	0.93	0.71
Peer Group D					
Bridgton Hospital	0.86	0.88	0.80	1.41	2.22
Calais Regional Hospital	1.56	1.57	1.54	0.96	1.89
Down East Community Hospital	1.90	1.51	1.04	1.15	1.22
Houlton Regional Hospital	2.08	2.00	1.34	1.45	1.74
LincolnHealth	1.13	1.19	1.00	0.89	0.98
Millinocket Regional Hospital	1.71	1.79	1.37	1.88	1.74
Mount Desert Island Hospital	1.29	1.33	1.09	1.02	1.13
NLH Blue Hill Hospital	2.27	1.83	1.29	1.15	0.95
NLH C.A. Dean Hospital	1.70	1.49	0.92	1.12	0.91
NLH Mayo Hospital	1.20	1.30	1.43	1.93	2.03
NLH Sebecook Valley Hospital	1.15	1.02	0.77	0.92	0.93
Penobscot Valley Hospital	2.29	2.05	1.84	2.25	2.50
Redington-Fairview General Hospital	0.83	0.86	0.78	0.67	1.00
Rumford Hospital	1.59	1.69	1.29	1.80	2.73
Stephens Memorial Hospital	1.06	1.96	1.83	2.05	2.26
Waldo County General Hospital	0.78	1.12	1.22	1.51	1.89
Peer Group E					
Maine Behavioral Health	1.81	2.81	2.77	2.05	2.37
NLH Acadia Hospital	1.86	1.79	1.42	1.32	1.27
Peer Group F					
New England Rehabilitation Hospital	2.13	2.47	2.44	1.65	1.78
All Maine Hospitals Median	1.58	1.63	1.33	1.49	1.75

† - data not applicable

Fixed Asset Turnover

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	2.82	3.04	3.41	3.80	3.34
Maine Medical Center	2.76	2.40	2.28	2.42	2.41
MaineGeneral Medical Center Augusta	1.29	1.39	1.42	1.59	1.82
NLH Eastern Maine Medical Center	1.97	2.15	2.15	2.59	2.53
Peer Group B					
Mid Coast Hospital	2.96	3.36	3.26	3.58	3.46
NLH AR Gould Hospital	4.28	4.52	4.90	5.10	5.39
NLH Mercy Hospital	2.37	2.57	2.37	1.90	1.68
Pen Bay Medical Center	2.96	3.26	2.80	2.81	3.01
Southern Maine Health Care	3.48	3.75	3.43	4.18	4.44
St. Joseph Hospital	4.92	5.59	5.93	5.93	6.27
St. Mary's Regional Medical Center	3.31	3.56	3.37	3.75	3.38
York Hospital	3.44	3.71	3.79	4.85	4.76
Peer Group C					
Cary Medical Center	6.67	7.46	8.56	7.25	6.90
Franklin Memorial Hospital	3.28	3.02	3.20	3.96	4.84
NLH Inland Hospital	4.80	4.75	5.24	5.69	4.92
NLH Maine Coast Hospital	3.43	3.59	3.51	3.74	4.01
Northern Maine Medical Center	2.83	3.00	2.32	2.21	2.02
Peer Group D					
Bridgton Hospital	2.83	2.97	3.34	4.24	5.39
Calais Regional Hospital	2.44	2.53	2.87	2.07	4.41
Down East Community Hospital	3.38	3.44	3.30	2.97	2.53
Houlton Regional Hospital	5.06	5.38	5.76	4.94	4.86
LincolnHealth	1.87	1.99	2.02	2.47	2.83
Millinocket Regional Hospital	5.71	6.57	6.71	6.40	5.96
Mount Desert Island Hospital	2.81	2.86	3.11	3.25	3.09
NLH Blue Hill Hospital	5.69	5.45	6.65	7.19	4.63
NLH C.A. Dean Hospital	3.65	3.90	4.05	4.80	2.77
NLH Mayo Hospital	3.40	3.72	5.28	6.64	8.07
NLH Sebecook Valley Hospital	2.43	2.45	2.63	3.39	3.74
Penobscot Valley Hospital	4.60	4.88	5.62	7.51	7.54
Redington-Fairview General Hospital	3.38	3.83	4.02	4.24	4.86
Rumford Hospital	3.19	3.51	4.05	4.70	6.25
Stephens Memorial Hospital	3.33	3.39	2.73	3.11	3.69
Waldo County General Hospital	2.98	2.62	2.78	3.35	3.80
Peer Group E					
Maine Behavioral Health	3.56	3.77	3.59	2.59	2.75
NLH Acadia Hospital	6.55	7.51	7.50	8.05	4.45
Peer Group F					
New England Rehabilitation Hospital	6.52	7.88	8.90	19.19	10.46
All Maine Hospitals Median	3.35	3.54	3.42	3.88	4.21

† - data not applicable

Other Select Ratios and Data Elements

These ratios/data elements are also of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:

- Average Age of Plant (Depreciation Only)
- Net Plant, Property and Equipment (PP and E)
- Cash and Investments (Current Assets)
- Current Assets Whose Use is Limited
- Trustee Held Investments
- Board-Designated and Undesignated Investments
- Fund Balance-Unrestricted
- Temporarily Restricted Net Assets
- Permanently Restricted Net Assets
- Total Gross Patient Service Revenue
- Net Patient Service Revenue
- Total Non-Operating Revenue
- Bad Debt (Provision for Bad Debt)
- Free Care (Charity Care)
- Total Operating Expenses
- Total Advertising Expenses
- Salaries and Benefits

Average Age of Plant (Depreciation Only)

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Peer Group A					
Central Maine Medical Center	13.9	14.2	16.3	16.9	19.1
Maine Medical Center	9.4	9.7	9.6	10.3	11.2
MaineGeneral Medical Center Augusta	10.8	12.3	12.6	12.8	13.1
NLH Eastern Maine Medical Center	12.6	13.4	14.3	15.6	16.4
Peer Group B					
Mid Coast Hospital	11.4	11.8	13.0	13.1	11.6
NLH AR Gould Hospital	15.9	17.7	19.4	20.1	20.8
NLH Mercy Hospital	7.1	8.7	9.8	13.8	8.4
Pen Bay Medical Center	12.1	13.0	13.7	13.8	14.3
Southern Maine Health Care	13.0	13.1	13.4	13.1	13.8
St. Joseph Hospital	17.8	19.6	21.9	30.3	27.4
St. Mary's Regional Medical Center	17.0	17.6	20.2	17.6	16.8
York Hospital	17.2	19.9	20.8	21.9	22.6
Peer Group C					
Cary Medical Center	16.7	18.4	20.2	21.1	19.7
Franklin Memorial Hospital	19.1	15.0	13.4	13.3	13.6
NLH Inland Hospital	16.5	18.8	20.4	21.5	21.4
NLH Maine Coast Hospital	3.5	5.1	6.8	7.8	7.9
Northern Maine Medical Center	12.0	13.8	14.0	12.8	11.2
Peer Group D					
Bridgton Hospital	12.2	12.1	13.7	13.8	16.8
Calais Regional Hospital	17.9	20.2	23.8	1.0	1.3
Down East Community Hospital	18.2	15.5	15.6	14.9	13.0
Houlton Regional Hospital	32.3	35.7	38.2	34.0	29.1
LincolnHealth	12.5	11.3	11.2	12.3	13.4
Millinocket Regional Hospital	23.6	29.1	26.4	27.8	28.8
Mount Desert Island Hospital	18.1	19.1	18.7	17.3	18.3
NLH Blue Hill Hospital	29.2	30.9	33.1	33.0	35.2
NLH C.A. Dean Hospital	12.2	13.1	13.7	14.7	16.2
NLH Mayo Hospital	16.6	16.0	0.4	1.5	2.7
NLH Sebecook Valley Hospital	18.2	19.8	20.1	20.6	22.6
Penobscot Valley Hospital	23.6	31.2	37.8	35.7	31.1
Redington-Fairview General Hospital	15.2	17.0	18.3	14.9	14.7
Rumford Hospital	13.9	13.7	15.7	16.3	19.5
Stephens Memorial Hospital	12.2	11.3	11.3	10.1	10.6
Waldo County General Hospital	10.0	10.2	10.5	11.7	13.3
Peer Group E					
Maine Behavioral Health	9.6	9.1	10.0	8.4	6.7
NLH Acadia Hospital	26.2	28.1	30.8	32.8	34.0
Peer Group F					
New England Rehabilitation Hospital	12.8	12.2	13.1	9.6	8.2
All Maine Hospitals Median	14.5	14.6	14.9	14.8	15.4

† - data not applicable

Net Plant, Property and Equipment (PP and E)

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	132,621,471	132,473,681	119,538,671	110,386,285	136,179,439
Maine Medical Center	531,771,000	631,525,000	685,967,000	741,909,000	797,031,408
MaineGeneral Medical Center Augusta	370,696,337	367,748,034	376,183,385	365,964,248	353,757,714
NLH Eastern Maine Medical Center	446,808,639	431,686,334	420,087,093	402,708,669	389,261,774
Peer Group B					
Mid Coast Hospital	64,372,325	62,511,153	60,717,000	62,863,527	64,439,333
NLH AR Gould Hospital	32,908,393	31,011,448	30,207,552	29,643,392	28,809,844
NLH Mercy Hospital	94,336,012	91,165,204	89,077,857	132,346,197	151,473,518
Pen Bay Medical Center	50,316,579	49,687,535	61,089,576	64,327,454	68,068,796
Southern Maine Health Care	83,195,997	82,246,111	84,225,623	84,333,174	83,493,399
St. Joseph Hospital	28,434,000	27,695,000	25,436,000	29,349,000	29,207,000
St. Mary's Regional Medical Center	58,820,000	62,236,000	60,575,000	64,021,000	62,844,000
York Hospital	50,997,459	49,635,589	46,137,339	42,504,982	42,264,639
Peer Group C					
Cary Medical Center	8,512,695	8,053,561	7,018,862	9,191,318	9,663,464
Franklin Memorial Hospital	24,638,262	27,444,552	25,981,244	25,669,299	24,334,281
NLH Inland Hospital	15,680,503	14,691,972	14,093,656	14,238,471	15,413,701
NLH Maine Coast Hospital	23,883,061	23,589,044	23,449,891	24,541,561	26,649,647
Northern Maine Medical Center	19,449,839	19,646,299	27,411,566	32,446,291	35,345,414
Peer Group D					
Bridgton Hospital	15,945,986	15,801,138	14,365,847	12,649,963	11,179,749
Calais Regional Hospital	12,225,300	11,354,634	10,508,457	5,479,957	5,947,135
Down East Community Hospital	13,375,586	14,534,564	15,259,067	21,060,531	23,705,772
Houlton Regional Hospital	9,387,249	8,736,043	8,315,339	10,398,040	11,419,203
LincolnHealth	47,027,240	46,779,072	45,885,514	44,097,652	45,653,799
Millinocket Regional Hospital	4,877,863	4,399,186	4,200,180	5,040,711	5,326,259
Mount Desert Island Hospital	20,620,665	21,673,980	21,481,176	23,659,918	27,433,095
NLH Blue Hill Hospital	7,754,812	7,263,370	6,072,803	6,288,464	10,189,963
NLH C.A. Dean Hospital	5,276,627	5,100,548	4,935,280	5,201,991	8,059,193
NLH Mayo Hospital	14,960,186	14,488,842	10,050,782	9,055,701	8,087,980
NLH Sebecook Valley Hospital	18,781,506	18,044,319	17,208,363	16,724,923	16,912,241
Penobscot Valley Hospital	4,065,224	3,642,988	3,483,649	3,132,923	3,211,792
Redington-Fairview General Hospital	27,395,579	25,929,519	25,557,123	26,062,051	26,330,245
Rumford Hospital	12,213,764	12,267,679	10,897,135	9,586,819	8,448,393
Stephens Memorial Hospital	21,916,790	23,483,301	30,254,925	31,222,142	30,156,462
Waldo County General Hospital	34,618,188	41,980,719	39,534,610	36,088,435	34,247,357
Peer Group E					
Maine Behavioral Health	25,841,484	25,170,000	26,850,000	38,726,000	37,903,234
NLH Acadia Hospital	8,805,639	8,502,675	8,365,808	8,298,840	15,777,618
Peer Group F					
New England Rehabilitation Hospital	5,547,276	4,822,977	4,342,267	2,077,550	3,751,041
All Maine Hospitals Median	22,899,926	23,536,172	25,496,562	25,865,675	27,041,371

† - data not applicable

Cash and Investments (Current Assets)

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	18,108,395	62,733,027	61,444,951	25,511,415	4,060,836
Maine Medical Center	596,501,000	(79,003,000)	(82,818,000)	68,686,000	63,062,551
MaineGeneral Medical Center Augusta	22,146,489	26,961,123	23,380,814	23,068,407	24,604,495
NLH Eastern Maine Medical Center	116,178,677	151,637,889	258,298,964	197,172,291	169,720,310
Peer Group B					
Mid Coast Hospital	5,806,016	8,289,649	21,458,233	1,239,113	3,828,813
NLH AR Gould Hospital	(4,059,631)	(2,679,201)	18,479,090	2,662,882	(14,375,168)
NLH Mercy Hospital	(9,382,182)	(4,335,400)	24,310,689	(805,412)	(28,651,318)
Pen Bay Medical Center	13,833,688	1,263,958	468,528	863,747	369,372
Southern Maine Health Care	18,559,555	1,703,840	525,507	847,235	815,595
St. Joseph Hospital	4,872,000	4,987,000	6,814,000	1,829,000	2,296,000
St. Mary's Regional Medical Center	11,789,000	8,831,000	10,244,000	3,597,000	5,265,000
York Hospital	889,397	926,921	20,361,424	15,351,936	2,640,081
Peer Group C					
Cary Medical Center	4,006,820	3,822,347	20,020,236	17,993,705	6,128,476
Franklin Memorial Hospital	4,384,042	(13,690)	15,910	66,171	19,844
NLH Inland Hospital	(4,674,987)	(10,428,307)	(936,794)	(4,456,963)	(20,919,999)
NLH Maine Coast Hospital	(23,012,564)	(23,532,213)	(1,110,622)	(13,562,546)	(16,413,984)
Northern Maine Medical Center	16,684,867	16,721,315	33,932,751	19,178,773	9,637,309
Peer Group D					
Bridgton Hospital	22,432,690	22,159,679	31,610,210	7,451,829	22,114
Calais Regional Hospital	353,802	1,243,551	1,802,661	6,259,425	4,759,204
Down East Community Hospital	3,634,278	3,793,083	18,458,376	22,200,627	14,733,471
Houlton Regional Hospital	32,254	69,229	12,816,514	9,945,461	4,887,786
LincolnHealth	2,212,021	516,593	15,492,354	38,222,114	47,976,910
Millinocket Regional Hospital	324,194	406,822	8,529,416	5,688,176	4,964,510
Mount Desert Island Hospital	928,520	1,538,956	16,037,261	19,540,515	16,355,072
NLH Blue Hill Hospital	3,774,271	6,882,493	20,127,042	25,096,969	30,259,851
NLH C.A. Dean Hospital	2,114,563	3,475,605	12,832,213	12,453,762	9,972,136
NLH Mayo Hospital	2,925,743	1,393,451	11,851,880	2,595,248	6,007,736
NLH Sebecook Valley Hospital	15,413,488	16,415,366	31,808,051	36,466,093	39,130,765
Penobscot Valley Hospital	208,371	1,481,713	4,057,832	3,690,444	2,372,355
Redington-Fairview General Hospital	45,247,212	46,653,781	72,487,550	81,566,333	56,186,713
Rumford Hospital	2,079,290	2,533,716	14,324,803	3,829,876	24,603
Stephens Memorial Hospital	19,157,937	344,098	42,349	3,351	3,475
Waldo County General Hospital	71,409,115	319,531	805,096	299,582	719,456
Peer Group E					
Maine Behavioral Health	15,880,050	27,000	27,000	28,000	122,107
NLH Acadia Hospital	15,587,645	21,097,376	24,477,833	23,346,259	25,429,250
Peer Group F					
New England Rehabilitation Hospital	5,014,568	4,138,870	3,958,324	5,639,027	3,269,540
All Maine Hospitals Median	4,628,021	1,621,398	13,578,508	5,973,800	4,410,020

† - data not applicable

Current Assets Whose Use is Limited

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	5,964,179	4,734,086	4,055,990	5,528,066	5,619,028
Maine Medical Center	126,078,000	66,031,000	239,496,000	184,123,000	111,325,131
MaineGeneral Medical Center Augusta	†	†	†	†	†
NLH Eastern Maine Medical Center	3,879,617	4,183,258	4,046,274	3,923,841	3,614,602
Peer Group B					
Mid Coast Hospital	†	†	†	†	†
NLH AR Gould Hospital	88,772	116,987	152,842	73,615	63,089
NLH Mercy Hospital	161,089	159,458	195,304	106,116	2,150
Pen Bay Medical Center	514,196	474,678	431,779	326,737	358,264
Southern Maine Health Care	1,367,210	523,939	9,320,204	9,315,429	9,316,977
St. Joseph Hospital	700,000	697,000	898,000	†	5,000
St. Mary's Regional Medical Center	3,787,000	1,437,000	893,000	1,000	†
York Hospital	699,563	672,493	646,474	645,930	559,949
Peer Group C					
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	386,993	412,066	213,561	214,091	212,544
NLH Inland Hospital	115,981	130,983	141,382	95,294	100,717
NLH Maine Coast Hospital	37,962	31,807	52,693	37,275	28,373
Northern Maine Medical Center	†	†	†	†	†
Peer Group D					
Bridgton Hospital	402,616	463,782	420,714	430,326	432,066
Calais Regional Hospital	†	163,901	164,816	12,931	43,965
Down East Community Hospital	448,617	1,191,549	1,266,348	443,771	476,774
Houlton Regional Hospital	289,041	254,328	277,153	275,078	347,879
LincolnHealth	432,909	547,590	221,624	249,322	†
Millinocket Regional Hospital	137,588	137,160	145,954	151,753	149,059
Mount Desert Island Hospital	144,641	316,917	327,750	553,604	303,238
NLH Blue Hill Hospital	30,333	28,979	35,759	22,138	15,193
NLH C.A. Dean Hospital	7,990	12,784	14,356	13,313	9,758
NLH Mayo Hospital	†	†	37,866	56,280	49,797
NLH Sebecook Valley Hospital	17,568	20,738	19,276	4,681	19,096
Penobscot Valley Hospital	63,644	62,378	62,581	†	†
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Hospital	48,543	48,543	40,203	†	†
Stephens Memorial Hospital	1,062,996	†	†	†	†
Waldo County General Hospital	148,118	†	147,491	146,323	145,756
Peer Group E					
Maine Behavioral Health	412,384	415,000	†	†	†
NLH Acadia Hospital	426,257	442,803	78,939	50,539	42,228
Peer Group F					
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	394,804	412,066	204,432	151,753	147,408

† - data not applicable

Trustee Held Investments

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	13,256,953	13,518,372	12,622,452	12,584,406	12,435,807
Maine Medical Center	26,148,000	6,109,000	†	†	†
MaineGeneral Medical Center Augusta	25,393,173	28,002,015	28,305,741	18,562,717	19,051,176
NLH Eastern Maine Medical Center	21,386,941	16,331,051	16,304,003	675,740	674,877
Peer Group B					
Mid Coast Hospital	†	†	†	†	†
NLH AR Gould Hospital	†	†	†	†	†
NLH Mercy Hospital	55,477	96,502	173,401	57,189	57,189
Pen Bay Medical Center	†	†	†	†	†
Southern Maine Health Care	†	7,735,984	8,793,654	7,293,563	†
St. Joseph Hospital	†	†	†	†	†
St. Mary's Regional Medical Center	5,400,000	4,073,000	†	†	†
York Hospital	†	2,315,146	1,229,711	812,870	†
Peer Group C					
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	†	†	†	†	†
NLH Inland Hospital	†	†	†	†	†
NLH Maine Coast Hospital	†	†	†	†	†
Northern Maine Medical Center	178,758	199,010	3,541,417	237,356	34,330,052
Peer Group D					
Bridgton Hospital	786,166	786,166	786,166	786,166	533,181
Calais Regional Hospital	794,397	653,557	653,982	†	†
Down East Community Hospital	†	†	†	†	†
Houlton Regional Hospital	†	†	†	†	†
LincolnHealth	†	†	†	†	†
Millinocket Regional Hospital	220,122	220,122	220,836	71,975	†
Mount Desert Island Hospital	†	†	†	6,183,792	†
NLH Blue Hill Hospital	†	†	†	†	†
NLH C.A. Dean Hospital	†	†	†	†	†
NLH Mayo Hospital	†	†	†	†	†
NLH Sebecook Valley Hospital	†	†	†	†	†
Penobscot Valley Hospital	†	†	†	†	†
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Hospital	†	†	†	40,203	80,772
Stephens Memorial Hospital	†	†	129,647	129,347	†
Waldo County General Hospital	†	†	†	†	†
Peer Group E					
Maine Behavioral Health	130,316	139,000	147,000	153,000	†
NLH Acadia Hospital	†	†	†	†	†
Peer Group F					
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	794,397	2,315,146	1,007,938	675,740	674,877

† - data not applicable

Board-Designated and Undesignated Investments

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	†	†	†	†	†
Maine Medical Center	273,118,000	122,626,000	131,774,000	†	†
MaineGeneral Medical Center Augusta	66,923,274	71,890,931	114,911,775	105,300,816	52,709,935
NLH Eastern Maine Medical Center	53,205,491	54,937,405	58,161,413	63,519,622	55,467,430
Peer Group B					
Mid Coast Hospital	49,997,027	53,377,687	60,609,876	63,826,293	5,527,964
NLH AR Gould Hospital	6,273,011	5,995,958	6,204,801	7,450,916	6,158,442
NLH Mercy Hospital	4,067,220	5,351,060	45,692,240	16,602,556	7,427,206
Pen Bay Medical Center	†	242,940	254,777	255,373	239,886
Southern Maine Health Care	60,798,954	†	†	†	†
St. Joseph Hospital	9,323,000	8,956,000	9,884,000	11,211,000	2,164,000
St. Mary's Regional Medical Center	4,992,000	4,954,000	3,938,000	5,257,000	11,000
York Hospital	28,950,395	21,931,868	24,117,341	25,970,661	26,677,078
Peer Group C					
Cary Medical Center	4,067,280	4,257,538	4,407,658	4,355,004	4,088,190
Franklin Memorial Hospital	†	†	†	†	†
NLH Inland Hospital	3,723,370	3,944,395	4,544,964	4,986,857	4,550,052
NLH Maine Coast Hospital	6,426,204	6,550,585	6,846,078	7,613,324	6,149,401
Northern Maine Medical Center	1,043,069	1,029,469	1,366,604	1,479,084	9,106,809
Peer Group D					
Bridgton Hospital	5,585,926	6,015,068	6,256,372	7,888,539	7,647,707
Calais Regional Hospital	270,989	289,191	302,579	†	†
Down East Community Hospital	1,240,112	7,244,990	7,443,549	5,507,206	2,326,706
Houlton Regional Hospital	4,556,782	4,679,384	5,200,411	6,366,377	4,985,486
LincolnHealth	6,615,485	3,615,401	3,791,562	3,800,421	3,569,954
Millinocket Regional Hospital	3,461,215	2,035,883	1,738,512	2,078,361	2,852,798
Mount Desert Island Hospital	5,995,627	6,083,540	6,142,014	9,239,943	11,604,318
NLH Blue Hill Hospital	160,750	209,439	305,340	413,520	371,855
NLH C.A. Dean Hospital	340,612	358,423	378,090	416,849	463,976
NLH Mayo Hospital	15,324,939	12,317,714	381,548	524,727	357,649
NLH Sebecook Valley Hospital	797,776	769,196	851,129	940,421	901,981
Penobscot Valley Hospital	305,170	305,218	180,068	97,550	195,218
Redington-Fairview General Hospital	25,619,499	26,774,027	25,179,076	30,946,855	27,893,532
Rumford Hospital	3,027,824	3,224,741	3,357,730	4,238,568	4,173,521
Stephens Memorial Hospital	6,406,629	407,262	640,346	662,432	497,474
Waldo County General Hospital	5,333,549	25,447,850	26,687,799	26,382,635	10,487,782
Peer Group E					
Maine Behavioral Health	213,873	†	†	†	†
NLH Acadia Hospital	101,126	109,372	154,556	226,446	247,605
Peer Group F					
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	5,162,774	4,954,000	4,544,964	5,257,000	4,173,521

† - data not applicable

Fund Balance-Unrestricted

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	35,701,393	17,065,310	6,321,644	64,189,482	66,035,085
Maine Medical Center	888,633,000	116,021,000	146,444,000	353,109,000	423,530,642
MaineGeneral Medical Center Augusta	213,347,468	213,651,875	189,410,330	214,438,163	202,870,334
NLH Eastern Maine Medical Center	257,743,509	282,092,926	230,933,920	311,204,543	257,855,745
Peer Group B					
Mid Coast Hospital	116,439,892	126,891,748	117,425,481	146,517,739	87,707,021
NLH AR Gould Hospital	18,691,062	18,429,226	18,135,437	15,284,649	4,855,253
NLH Mercy Hospital	25,108,293	38,184,975	35,339,620	45,995,382	35,967,256
Pen Bay Medical Center	32,895,786	54,630,562	68,753,596	76,816,725	90,035,680
Southern Maine Health Care	128,266,972	84,709,333	71,668,740	93,371,894	100,263,680
St. Joseph Hospital	22,894,000	26,868,000	27,380,000	31,789,000	19,820,000
St. Mary's Regional Medical Center	62,570,000	67,545,000	52,491,000	47,843,000	(2,255,000)
York Hospital	67,070,415	59,500,541	44,884,619	50,360,406	50,306,080
Peer Group C					
Cary Medical Center	20,445,338	21,363,204	22,268,569	25,415,665	25,506,947
Franklin Memorial Hospital	18,176,684	23,749,358	29,974,716	33,544,316	33,989,373
NLH Inland Hospital	6,845,976	1,357,389	(1,491,695)	1,333,329	(6,787,302)
NLH Maine Coast Hospital	8,022,975	10,202,559	5,051,872	4,979,547	7,996,922
Northern Maine Medical Center	35,550,663	36,120,938	38,016,999	41,029,521	45,108,877
Peer Group D					
Bridgton Hospital	40,125,671	40,081,755	42,591,578	20,418,808	12,402,892
Calais Regional Hospital	(6,345,610)	(7,545,824)	(4,217,262)	2,745,415	3,833,742
Down East Community Hospital	10,096,287	13,025,704	15,837,874	28,225,141	30,133,551
Houlton Regional Hospital	3,621,164	3,297,305	4,120,162	11,522,005	14,514,940
LincolnHealth	47,083,298	52,777,236	73,138,293	102,771,056	104,150,532
Millinocket Regional Hospital	6,027,003	4,311,222	4,750,879	8,477,779	8,982,657
Mount Desert Island Hospital	21,178,652	22,585,624	24,416,171	33,500,202	43,263,977
NLH Blue Hill Hospital	8,922,123	9,853,823	12,144,531	18,314,576	25,948,841
NLH C.A. Dean Hospital	3,497,402	4,993,452	5,824,879	11,024,034	11,845,868
NLH Mayo Hospital	27,596,431	24,820,922	4,623,470	9,365,001	14,585,470
NLH Sebecook Valley Hospital	27,472,111	31,809,954	34,870,472	44,913,691	56,144,933
Penobscot Valley Hospital	(2,530,914)	(3,974,011)	(2,878,236)	2,997,757	3,002,072
Redington-Fairview General Hospital	69,792,310	78,869,247	79,370,643	115,083,285	92,057,177
Rumford Hospital	16,388,636	15,660,934	18,658,428	12,929,637	10,096,760
Stephens Memorial Hospital	45,772,785	15,651,757	21,724,097	25,074,699	32,752,941
Waldo County General Hospital	117,541,376	85,576,101	75,854,558	65,520,117	54,370,768
Peer Group E					
Maine Behavioral Health	17,870,621	3,182,000	15,778,000	37,650,000	33,312,145
NLH Acadia Hospital	8,598,662	15,862,886	20,386,298	29,136,580	34,644,491
Peer Group F					
New England Rehabilitation Hospital	7,168,376	7,132,246	7,829,412	6,556,906	9,252,028
All Maine Hospitals Median	24,001,146	23,167,491	23,342,370	32,644,601	33,032,543

† - data not applicable

Temporarily Restricted Net Assets

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	6,319,286	14,548,218	13,185,521	4,531,283	2,973,772
Maine Medical Center	101,731,000	102,547,000	111,851,000	134,747,000	107,506,388
MaineGeneral Medical Center Augusta	4,287,617	4,262,119	4,708,097	15,990,024	6,207,519
NLH Eastern Maine Medical Center	30,477,511	27,569,248	25,032,642	27,413,566	20,586,418
Peer Group B					
Mid Coast Hospital	14,763,496	14,353,422	17,776,682	21,821,695	17,466,523
NLH AR Gould Hospital	3,956,599	3,312,447	3,164,098	4,019,906	2,822,058
NLH Mercy Hospital	9,388,919	10,945,754	7,091,977	6,877,530	5,343,228
Pen Bay Medical Center	3,840,330	10,771,027	15,410,553	10,893,026	9,957,724
Southern Maine Health Care	3,434,288	4,062,772	4,612,835	5,386,806	4,841,159
St. Joseph Hospital	†	†	123,000	119,000	41,000
St. Mary's Regional Medical Center	7,099,000	8,351,000	7,512,000	3,423,000	3,693,000
York Hospital	9,001,785	11,885,705	13,861,366	15,672,813	11,246,041
Peer Group C					
Cary Medical Center	79,200	71,841	74,041	74,617	76,745
Franklin Memorial Hospital	1,510,999	1,488,558	1,751,286	2,464,275	1,863,140
NLH Inland Hospital	753,656	855,990	976,855	1,038,816	653,867
NLH Maine Coast Hospital	1,154,004	1,194,095	1,255,396	3,607,478	5,263,224
Northern Maine Medical Center	605,526	734,182	819,044	1,014,007	1,036,788
Peer Group D					
Bridgton Hospital	3,366,434	2,191,633	1,276,724	1,075,893	1,058,198
Calais Regional Hospital	1,138,452	1,254,201	1,263,426	†	†
Down East Community Hospital	358,629	303,457	176,951	287,482	243,565
Houlton Regional Hospital	39,544	†	65,432	63,790	43,578
LincolnHealth	2,653,890	2,253,444	1,987,867	2,285,388	1,848,074
Millinocket Regional Hospital	405,261	334,303	198,026	274,078	248,677
Mount Desert Island Hospital	3,444,599	2,337,978	1,896,357	3,542,687	6,631,026
NLH Blue Hill Hospital	704,395	755,959	790,592	5,594,325	6,387,141
NLH C.A. Dean Hospital	347,225	414,616	699,254	1,918,422	7,738,354
NLH Mayo Hospital	629,720	620,950	632,694	632,693	632,694
NLH Sebecook Valley Hospital	234,936	203,971	246,604	325,574	278,720
Penobscot Valley Hospital	99,466	117,025	144,549	149,690	153,178
Redington-Fairview General Hospital	928,452	1,143,519	1,183,299	1,237,919	1,148,174
Rumford Hospital	331,071	402,110	255,024	121,395	113,132
Stephens Memorial Hospital	743,484	1,757,836	2,617,024	2,691,864	2,558,200
Waldo County General Hospital	2,177,538	2,224,462	2,262,781	1,474,251	1,240,855
Peer Group E					
Maine Behavioral Health	2,613,132	3,631,000	6,869,000	4,086,000	3,621,806
NLH Acadia Hospital	163,963	283,065	271,867	1,049,080	2,372,898
Peer Group F					
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	1,332,502	1,757,836	1,276,724	2,374,832	2,465,549

† - data not applicable

Permanently Restricted Net Assets

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	21,257,299	13,798,434	13,751,917	18,510,789	18,470,737
Maine Medical Center	31,917,000	34,309,000	35,838,000	38,506,000	40,390,353
MaineGeneral Medical Center Augusta	19,673,007	19,762,147	59,544,749	61,595,458	59,163,684
NLH Eastern Maine Medical Center	12,737,452	12,713,212	13,000,378	13,441,149	12,885,034
Peer Group B					
Mid Coast Hospital	8,261,043	8,309,716	8,429,857	8,548,267	8,590,510
NLH AR Gould Hospital	2,724,373	2,724,573	2,727,446	2,733,017	2,757,935
NLH Mercy Hospital	3,327,283	3,351,407	3,367,070	3,537,694	3,675,461
Pen Bay Medical Center	6,551,823	6,475,033	6,561,344	7,298,452	6,601,145
Southern Maine Health Care	14,269,533	14,181,125	15,070,602	17,203,823	14,541,981
St. Joseph Hospital	2,113,000	2,514,000	2,777,000	3,022,000	2,397,000
St. Mary's Regional Medical Center	707,000	719,000	1,901,000	2,423,000	2,151,000
York Hospital	3,556,590	4,231,007	4,710,974	5,111,360	4,335,692
Peer Group C					
Cary Medical Center	†	†	†	†	†
Franklin Memorial Hospital	1,167,765	1,165,939	1,163,665	1,243,611	1,161,980
NLH Inland Hospital	2,284,723	2,290,094	2,334,076	2,455,534	2,279,203
NLH Maine Coast Hospital	3,135,803	3,105,580	3,146,350	3,449,572	3,222,206
Northern Maine Medical Center	†	†	†	†	†
Peer Group D					
Bridgton Hospital	1,239,276	1,672,870	1,996,576	2,022,039	2,094,415
Calais Regional Hospital	473,160	529,273	571,776	†	37,725
Down East Community Hospital	1,393,596	1,402,530	1,402,530	1,402,530	1,402,530
Houlton Regional Hospital	51,664	65,023	51,664	51,664	51,664
LincolnHealth	5,351,658	5,706,483	5,869,034	6,399,021	5,757,267
Millinocket Regional Hospital	5,000	5,045	5,104	5,141	†
Mount Desert Island Hospital	2,997,715	2,953,970	2,075,876	2,455,702	2,285,951
NLH Blue Hill Hospital	1,916,718	1,904,631	1,973,068	2,168,216	1,870,444
NLH C.A. Dean Hospital	360,483	360,483	360,483	360,483	360,583
NLH Mayo Hospital	444,071	439,221	451,318	468,599	765,829
NLH Sebecook Valley Hospital	395,471	413,436	440,474	489,184	466,534
Penobscot Valley Hospital	76,549	76,549	76,549	76,549	76,549
Redington-Fairview General Hospital	†	†	†	†	†
Rumford Hospital	255,122	189,448	189,448	189,448	189,448
Stephens Memorial Hospital	558,411	578,207	608,292	558,410	500,607
Waldo County General Hospital	22,610,452	21,668,755	21,879,316	27,225,938	22,649,315
Peer Group E					
Maine Behavioral Health	677,515	673,000	678,000	698,000	668,451
NLH Acadia Hospital	268,502	271,102	272,802	574,562	627,902
Peer Group F					
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	2,014,859	2,097,362	2,036,226	2,455,534	2,279,203

† - data not applicable

Total Gross Patient Service Revenue

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	890,236,339	929,413,335	942,648,823	1,039,078,438	1,042,166,473
Maine Medical Center	2,599,511,000	2,841,397,000	2,865,323,000	3,423,926,000	3,662,255,132
MaineGeneral Medical Center Augusta	1,022,992,410	1,118,914,636	1,129,388,322	1,268,200,729	1,350,003,293
NLH Eastern Maine Medical Center	1,903,577,823	2,106,626,498	2,122,595,312	2,396,486,709	2,485,370,203
Peer Group B					
Mid Coast Hospital	438,782,015	499,188,815	461,073,569	507,146,148	536,035,330
NLH AR Gould Hospital	318,136,458	346,027,655	365,714,903	409,637,924	437,451,684
NLH Mercy Hospital	542,283,180	529,528,923	488,851,777	579,261,059	625,381,838
Pen Bay Medical Center	303,418,305	355,817,301	333,080,828	381,421,690	408,330,189
Southern Maine Health Care	662,545,208	725,164,557	663,205,764	796,359,013	884,453,113
St. Joseph Hospital	344,542,000	402,881,000	368,710,000	453,113,000	511,496,000
St. Mary's Regional Medical Center	527,714,000	576,277,000	533,787,000	641,405,064	626,544,000
York Hospital	398,032,326	423,713,518	413,486,388	491,087,455	501,168,772
Peer Group C					
Cary Medical Center	123,116,062	133,820,490	126,047,402	130,662,385	147,364,851
Franklin Memorial Hospital	182,476,241	184,189,091	179,973,874	217,574,588	248,185,560
NLH Inland Hospital	143,823,737	135,894,144	133,109,917	152,353,691	155,752,063
NLH Maine Coast Hospital	180,486,776	194,323,797	188,432,195	222,600,879	276,047,993
Northern Maine Medical Center	86,828,565	92,247,713	93,886,406	94,232,574	107,304,420
Peer Group D					
Bridgton Hospital	89,831,110	87,212,988	93,175,963	109,433,194	113,446,009
Calais Regional Hospital	54,053,842	50,178,498	38,130,000	18,312,407	42,206,196
Down East Community Hospital	94,102,095	104,155,154	100,711,861	112,173,900	115,420,642
Houlton Regional Hospital	85,189,588	86,765,104	83,041,934	91,085,863	97,973,201
LincolnHealth	136,610,319	144,943,682	132,356,653	164,268,848	187,682,451
Millinocket Regional Hospital	52,254,707	50,535,638	46,350,613	47,052,740	55,245,071
Mount Desert Island Hospital	84,892,100	95,070,556	99,107,986	105,746,202	120,408,731
NLH Blue Hill Hospital	60,951,752	59,193,886	50,278,914	64,341,791	68,706,606
NLH C.A. Dean Hospital	20,217,775	21,802,746	21,542,946	26,004,609	27,380,271
NLH Mayo Hospital	88,294,242	93,160,178	89,374,051	103,646,542	108,344,003
NLH Sebecook Valley Hospital	70,026,406	74,617,051	77,490,111	89,987,850	99,683,337
Penobscot Valley Hospital	33,639,006	34,607,931	30,603,065	36,708,319	39,377,051
Redington-Fairview General Hospital	147,165,284	156,127,255	153,831,644	172,077,277	205,400,166
Rumford Hospital	81,430,820	83,971,968	85,254,541	91,179,461	99,797,805
Stephens Memorial Hospital	125,946,061	139,690,102	127,794,892	156,801,016	180,875,482
Waldo County General Hospital	160,021,056	172,162,878	157,335,027	185,276,934	210,950,304
Peer Group E					
Maine Behavioral Health	112,552,211	124,453,000	133,747,000	130,954,000	123,688,723
NLH Acadia Hospital	112,803,285	115,522,283	120,813,682	130,636,315	130,405,468
Peer Group F					
New England Rehabilitation Hospital	50,951,293	53,241,909	54,901,707	55,704,095	54,214,761
All Maine Hospitals Median	131,278,190	137,792,123	132,733,285	154,577,354	168,313,772

† - data not applicable

Net Patient Service Revenue

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	349,605,012	367,849,261	338,999,783	362,722,078	370,470,723
Maine Medical Center	1,199,065,000	1,295,714,000	1,267,856,000	1,464,648,000	1,532,342,309
MaineGeneral Medical Center Augusta	441,711,160	470,457,633	451,127,496	497,810,583	518,584,377
NLH Eastern Maine Medical Center	814,022,092	860,579,895	803,716,947	893,632,034	870,166,743
Peer Group B					
Mid Coast Hospital	185,122,788	205,181,935	181,062,406	209,986,365	213,641,451
NLH AR Gould Hospital	129,685,650	129,079,590	120,221,669	133,461,854	134,800,837
NLH Mercy Hospital	218,869,813	230,171,846	198,559,068	230,949,017	240,065,699
Pen Bay Medical Center	138,254,164	149,004,184	140,769,243	159,384,915	171,625,225
Southern Maine Health Care	281,812,164	300,714,085	271,118,743	325,011,082	352,291,830
St. Joseph Hospital	136,337,000	150,532,000	137,332,000	164,459,000	176,767,000
St. Mary's Regional Medical Center	178,122,000	205,745,000	173,527,000	212,159,064	196,331,000
York Hospital	171,823,376	180,421,180	166,504,604	198,449,874	197,145,596
Peer Group C					
Cary Medical Center	52,391,172	55,819,002	48,143,891	51,764,083	59,468,088
Franklin Memorial Hospital	77,633,247	79,612,680	77,956,753	93,978,978	103,370,237
NLH Inland Hospital	71,608,277	63,695,324	57,161,160	67,974,056	63,335,626
NLH Maine Coast Hospital	80,534,145	83,475,969	67,786,485	83,559,939	98,641,355
Northern Maine Medical Center	50,125,396	52,396,355	55,212,468	55,648,220	59,211,921
Peer Group D					
Bridgton Hospital	42,803,023	44,521,074	43,316,456	50,754,246	56,609,173
Calais Regional Hospital	28,088,187	27,156,584	24,179,298	10,462,734	24,612,879
Down East Community Hospital	44,448,634	48,231,370	46,923,549	53,106,102	57,181,118
Houlton Regional Hospital	43,796,552	44,042,303	43,474,594	43,860,208	51,165,479
LincolnHealth	85,209,941	89,524,936	81,104,522	98,481,075	116,819,292
Millinocket Regional Hospital	27,163,456	28,071,308	25,175,456	25,732,791	29,523,762
Mount Desert Island Hospital	52,544,704	57,097,204	60,612,059	63,726,125	73,598,360
NLH Blue Hill Hospital	40,885,188	36,740,962	31,544,098	40,680,468	42,960,125
NLH C.A. Dean Hospital	17,495,166	18,530,012	17,043,140	20,010,101	20,293,323
NLH Mayo Hospital	46,990,763	49,862,380	43,412,429	56,201,366	60,721,878
NLH Sebecook Valley Hospital	44,100,086	41,557,246	40,874,009	49,118,064	57,203,728
Penobscot Valley Hospital	18,389,558	17,412,151	17,140,625	19,777,905	22,061,890
Redington-Fairview General Hospital	88,066,266	94,193,505	93,053,816	104,033,815	122,383,614
Rumford Hospital	36,972,811	40,696,063	40,577,082	42,355,877	48,394,682
Stephens Memorial Hospital	70,417,814	76,274,531	72,422,026	87,654,598	100,296,529
Waldo County General Hospital	95,994,906	103,430,367	95,800,380	108,088,756	115,406,622
Peer Group E					
Maine Behavioral Health	75,786,027	80,089,000	81,022,000	82,422,000	77,594,572
NLH Acadia Hospital	55,628,169	61,999,409	60,075,347	64,781,047	65,046,391
Peer Group F					
New England Rehabilitation Hospital	35,810,149	37,527,811	38,055,720	39,225,246	38,522,065
All Maine Hospitals Median	73,697,152	77,943,606	70,104,256	82,990,970	88,117,964

† - data not applicable

Total Non-Operating Revenue

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	518,936	155,061	474,392	547,898	522,441
Maine Medical Center	29,167,000	(5,031,000)	(15,523,000)	(6,789,000)	2,752,762
MaineGeneral Medical Center Augusta	2,307,130	4,209,036	451,951	9,521,054	(8,700,193)
NLH Eastern Maine Medical Center	791,636	1,239,147	1,318,412	184,926	(1,537,109)
Peer Group B					
Mid Coast Hospital	3,282,648	3,718,489	6,074,770	3,828,338	9,037,553
NLH AR Gould Hospital	66,056	(47,654)	(125,008)	266,193	221,448
NLH Mercy Hospital	83,312	(160,810)	570,082	(964,953)	322,780
Pen Bay Medical Center	146,744	214,163	397,842	505,990	729,214
Southern Maine Health Care	1,626,850	51,753	837,048	3,888,053	922,018
St. Joseph Hospital	(223,000)	661,000	534,000	1,636,000	(3,086,000)
St. Mary's Regional Medical Center	(1,679,000)	104,000	101,000	2,136,000	(463,000)
York Hospital	(3,072,724)	3,234,048	771,530	(25,295)	(4,708,393)
Peer Group C					
Cary Medical Center	51,684	62,233	61,493	(8,839)	(35,038)
Franklin Memorial Hospital	48,376	(234,293)	(259,995)	48,779	62,857
NLH Inland Hospital	10,197	92	†	143,585	(490)
NLH Maine Coast Hospital	43,689	23,634	10,129	3,873	979
Northern Maine Medical Center	194,391	86,666	304,221	(64,909)	6,612,306
Peer Group D					
Bridgton Hospital	511,640	330,049	1,491,181	1,732,782	133,369
Calais Regional Hospital	84,249	50,867	46,250	2,109,479	99,077
Down East Community Hospital	266,293	242,645	378,944	318,364	275,318
Houlton Regional Hospital	636,609	526,671	299,446	425,740	215,396
LincolnHealth	917,545	981,503	(152,391)	531,861	290,719
Millinocket Regional Hospital	797,498	391,677	320,644	476,186	(22,582)
Mount Desert Island Hospital	(194,910)	(160,239)	(255,991)	1,007,555	404,835
NLH Blue Hill Hospital	20,829	9,700	(9,701)	(2,824)	(2,118)
NLH C.A. Dean Hospital	4,667	2,468	(11,910)	(2,916)	(1,226)
NLH Mayo Hospital	1,848,684	384,738	439,658	†	†
NLH Sebecook Valley Hospital	62,684	770	393	124	128
Penobscot Valley Hospital	(7,384)	38,885	32,575	(38,872)	(10,555)
Redington-Fairview General Hospital	1,921,186	1,968,966	3,140,417	1,652,644	3,208,998
Rumford Hospital	331,520	149,895	905,464	1,083,797	67,386
Stephens Memorial Hospital	41,282	(427,383)	(166,630)	(165,452)	189,773
Waldo County General Hospital	7,779,346	2,719,660	2,353,449	1,013,630	2,294,915
Peer Group E					
Maine Behavioral Health	259,389	85,000	(686,000)	(2,000)	203,905
NLH Acadia Hospital	10,902	(34,617)	(62,267)	(68,648)	(51,967)
Peer Group F					
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	146,744	86,666	301,834	292,278	116,223

† - data not applicable

Bad Debt (Provision for Bad Debt)

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	26,803,115	31,044,711	21,930,482	31,015,833	28,472,404
Maine Medical Center	76,183,000	51,105,000	47,646,000	62,242,000	52,792,948
MaineGeneral Medical Center Augusta	34,854,472	32,714,137	28,096,643	26,002,988	27,657,347
NLH Eastern Maine Medical Center	48,945,557	28,021,511	43,206,478	51,359,016	15,671,005
Peer Group B					
Mid Coast Hospital	18,865,445	24,604,243	19,535,426	20,990,277	6,051,112
NLH AR Gould Hospital	8,571,822	7,800,818	8,610,870	2,077,127	4,683,994
NLH Mercy Hospital	17,309,366	12,397,949	12,994,744	9,183,620	6,077,134
Pen Bay Medical Center	14,463,782	10,668,377	8,733,924	10,592,681	9,842,607
Southern Maine Health Care	35,746,221	31,082,272	19,822,047	23,106,909	21,768,771
St. Joseph Hospital	9,787,000	8,131,000	7,418,000	6,388,000	7,462,000
St. Mary's Regional Medical Center	12,547,000	11,260,000	13,714,000	6,418,000	9,878,000
York Hospital	9,416,903	9,027,739	9,085,028	9,082,767	7,976,914
Peer Group C					
Cary Medical Center	3,750,706	4,651,860	3,499,000	2,390,000	1,447,000
Franklin Memorial Hospital	6,954,254	8,349,217	5,479,801	7,205,674	5,290,417
NLH Inland Hospital	4,813,621	4,755,825	5,840,230	3,214,647	2,884,958
NLH Maine Coast Hospital	10,967,319	10,697,571	16,729,843	1,142,509	1,817,372
Northern Maine Medical Center	2,239,750	1,740,077	1,686,040	2,075,115	2,452,200
Peer Group D					
Bridgton Hospital	5,312,635	5,299,209	5,229,329	5,343,570	5,472,460
Calais Regional Hospital	2,214,521	1,322,351	1,004,653	575,672	1,361,419
Down East Community Hospital	3,015,097	2,130,762	2,860,502	2,924,405	3,069,967
Houlton Regional Hospital	3,750,000	3,600,000	3,558,000	2,685,000	3,450,000
LincolnHealth	5,519,820	7,153,815	4,011,169	4,907,063	5,547,892
Millinocket Regional Hospital	2,956,539	2,016,302	2,283,485	1,459,251	1,657,352
Mount Desert Island Hospital	3,072,221	5,118,529	5,975,022	4,350,138	3,542,774
NLH Blue Hill Hospital	2,095,581	1,786,390	2,272,040	763,260	838,152
NLH C.A. Dean Hospital	640,691	632,469	899,467	794,111	550,055
NLH Mayo Hospital	2,602,838	3,905,649	3,221,010	181,635	6,913,427
NLH Sebecook Valley Hospital	2,972,921	3,438,158	3,069,382	3,026,372	2,029,436
Penobscot Valley Hospital	1,875,117	2,122,642	1,378,706	1,282,799	1,908,436
Redington-Fairview General Hospital	11,687,358	12,731,281	11,575,030	9,246,516	11,214,975
Rumford Hospital	4,066,104	4,282,739	4,658,341	4,586,463	4,547,958
Stephens Memorial Hospital	6,520,250	7,720,123	5,504,556	6,987,867	4,910,437
Waldo County General Hospital	5,778,788	5,858,679	4,387,144	4,816,550	4,891,754
Peer Group E					
Maine Behavioral Health	3,012,694	2,982,000	1,470,000	1,814,000	2,225,592
NLH Acadia Hospital	4,108,382	4,247,417	4,582,410	2,553,541	2,480,560
Peer Group F					
New England Rehabilitation Hospital	429,109	662,093	486,519	1,018,159	496,097
All Maine Hospitals Median	5,416,228	5,578,944	5,354,565	4,468,300	4,787,874

† - data not applicable

Free Care (Charity Care)

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	16,010,704	9,681,554	3,739,004	2,872,404	1,734,711
Maine Medical Center	49,680,000	27,595,000	34,379,000	20,400,000	35,760,385
MaineGeneral Medical Center Augusta	7,461,410	7,010,400	2,539,618	2,365,125	998,373
NLH Eastern Maine Medical Center	25,461,346	18,606,821	9,337,284	5,831,875	6,883,671
Peer Group B					
Mid Coast Hospital	5,159,790	4,085,671	2,823,586	2,577,321	2,456,821
NLH AR Gould Hospital	4,049,326	1,269,641	1,595,043	1,696,704	1,127,225
NLH Mercy Hospital	9,441,801	4,746,002	2,250,450	2,274,223	3,293,383
Pen Bay Medical Center	6,267,988	3,416,299	4,599,529	1,789,942	2,906,115
Southern Maine Health Care	16,118,041	9,140,331	11,688,512	5,094,048	8,076,564
St. Joseph Hospital	5,767,000	3,427,000	1,544,000	1,774,000	2,038,000
St. Mary's Regional Medical Center	13,770,000	9,624,000	3,249,000	4,754,000	4,677,000
York Hospital	4,046,744	1,937,823	845,331	552,204	353,139
Peer Group C					
Cary Medical Center	3,022,427	1,325,841	702,218	658,537	569,453
Franklin Memorial Hospital	2,610,925	2,345,790	1,710,933	951,698	1,305,402
NLH Inland Hospital	2,352,126	959,198	497,948	397,441	368,498
NLH Maine Coast Hospital	2,563,235	2,087,552	1,123,578	1,310,749	807,556
Northern Maine Medical Center	805,474	313,650	211,655	36,808	20,397
Peer Group D					
Bridgton Hospital	966,128	808,838	354,149	197,736	137,088
Calais Regional Hospital	708,453	204,088	755,245	8,881	41,533
Down East Community Hospital	2,672,600	1,305,834	875,000	418,250	485,967
Houlton Regional Hospital	1,041,523	447,855	135,880	89,495	81,213
LincolnHealth	3,265,482	1,498,888	2,080,474	1,071,523	1,215,844
Millinocket Regional Hospital	879,589	704,422	455,585	225,693	351,831
Mount Desert Island Hospital	957,080	431,806	524,091	658,163	134,991
NLH Blue Hill Hospital	1,333,453	612,184	175,461	286,924	195,635
NLH C.A. Dean Hospital	531,753	260,273	138,439	232,268	66,329
NLH Mayo Hospital	2,407,494	2,651,150	2,006,625	309,562	60,910
NLH Sebecook Valley Hospital	2,073,551	1,149,131	382,513	244,971	192,546
Penobscot Valley Hospital	970,703	641,467	205,733	316,488	147,251
Redington-Fairview General Hospital	3,311,366	2,113,626	1,437,745	696,687	683,583
Rumford Hospital	847,895	562,028	164,269	251,830	143,108
Stephens Memorial Hospital	2,332,859	1,516,274	1,591,746	704,057	808,213
Waldo County General Hospital	5,619,998	2,189,285	2,702,107	1,123,712	1,671,618
Peer Group E					
Maine Behavioral Health	10,853,014	10,795,000	11,371,000	14,553,000	11,797,488
NLH Acadia Hospital	18,128,249	18,461,574	19,021,482	21,410,537	22,279,669
Peer Group F					
New England Rehabilitation Hospital	170,124	42,360	77,077	1,240	34,720
All Maine Hospitals Median	2,847,514	1,727,048	1,490,872	700,372	745,570

† - data not applicable

Total Operating Expenses

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	386,202,982	421,867,479	418,689,717	438,501,918	480,358,563
Maine Medical Center	1,327,967,000	1,352,305,000	1,448,250,000	1,627,886,000	1,840,432,672
MaineGeneral Medical Center Augusta	474,648,582	505,906,810	543,627,144	590,124,135	636,911,703
NLH Eastern Maine Medical Center	870,395,089	879,045,685	937,403,075	988,877,249	1,063,461,929
Peer Group B					
Mid Coast Hospital	189,722,242	204,159,047	215,124,582	220,139,455	243,609,789
NLH AR Gould Hospital	137,155,467	140,548,425	148,731,197	154,575,770	166,473,124
NLH Mercy Hospital	221,590,233	221,939,349	222,310,497	242,243,257	268,045,306
Pen Bay Medical Center	147,621,811	158,977,794	165,215,862	177,110,254	208,798,035
Southern Maine Health Care	296,410,749	302,931,326	309,581,806	325,785,651	387,184,960
St. Joseph Hospital	152,933,000	153,468,000	151,375,000	174,545,000	193,005,000
St. Mary's Regional Medical Center	217,761,000	222,682,000	216,323,000	248,659,000	260,737,000
York Hospital	177,289,438	191,385,645	189,177,913	199,690,014	204,328,666
Peer Group C					
Cary Medical Center	55,943,616	59,296,320	59,266,309	63,603,352	66,235,385
Franklin Memorial Hospital	86,486,480	92,835,343	94,494,157	101,203,334	121,274,115
NLH Inland Hospital	78,312,567	75,115,984	76,748,638	78,803,492	84,113,371
NLH Maine Coast Hospital	86,434,318	82,879,449	87,759,446	92,834,003	103,480,934
Northern Maine Medical Center	54,675,136	58,503,070	62,132,594	68,587,631	73,968,112
Peer Group D					
Bridgton Hospital	46,522,162	48,853,075	45,988,382	48,446,031	50,655,713
Calais Regional Hospital	30,465,638	29,716,856	26,072,350	10,696,900	25,285,999
Down East Community Hospital	45,142,708	47,880,479	47,742,495	52,025,434	60,002,751
Houlton Regional Hospital	47,839,607	47,568,469	47,812,938	47,443,799	52,295,297
LincolnHealth	84,572,681	90,814,775	94,135,607	102,791,653	117,919,793
Millinocket Regional Hospital	33,681,910	30,939,340	28,509,850	28,863,299	31,258,821
Mount Desert Island Hospital	56,195,233	61,372,096	65,243,491	68,984,744	75,858,322
NLH Blue Hill Hospital	39,331,903	37,801,306	37,510,981	39,222,641	39,678,909
NLH C.A. Dean Hospital	17,161,649	17,899,521	18,707,768	20,312,697	21,616,511
NLH Mayo Hospital	52,379,599	57,122,097	57,334,101	55,431,277	60,009,436
NLH Sebecook Valley Hospital	39,372,562	39,762,298	42,145,953	46,739,988	52,059,429
Penobscot Valley Hospital	19,695,821	18,138,814	18,016,212	21,608,969	24,299,950
Redington-Fairview General Hospital	92,465,558	96,579,394	100,449,572	106,536,414	125,526,624
Rumford Hospital	40,604,263	44,095,746	41,302,806	42,209,894	47,602,431
Stephens Memorial Hospital	70,832,100	76,351,134	77,325,346	84,185,787	96,318,507
Waldo County General Hospital	98,403,356	104,262,398	105,661,803	106,903,013	122,803,438
Peer Group E					
Maine Behavioral Health	90,748,038	93,584,000	98,379,000	106,120,000	121,015,830
NLH Acadia Hospital	54,291,304	53,902,382	56,174,255	59,685,614	65,984,381
Peer Group F					
New England Rehabilitation Hospital	27,088,472	28,686,708	28,768,630	29,922,507	30,570,638
All Maine Hospitals Median	81,442,624	79,615,292	82,542,396	88,509,895	99,899,720

† - data not applicable

Total Advertising Expenses

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	546,910	156,951	80,106	80,036	68,809
Maine Medical Center	1,589,000	†	†	†	2,331
MaineGeneral Medical Center Augusta	855,024	792,735	797,937	723,870	894,748
NLH Eastern Maine Medical Center	1,434,966	1,379,031	1,531,858	1,515,855	1,293,080
Peer Group B					
Mid Coast Hospital	245,925	215,081	177,262	†	14,057
NLH AR Gould Hospital	†	†	†	†	†
NLH Mercy Hospital	427,239	550,641	770,145	968,207	889,435
Pen Bay Medical Center	†	5,846	†	†	372
Southern Maine Health Care	553,620	43,186	7,158	12,962	2,175
St. Joseph Hospital	†	†	†	†	†
St. Mary's Regional Medical Center	11,000	†	†	†	†
York Hospital	976,872	1,246,012	560,865	588,286	760,900
Peer Group C					
Cary Medical Center	359,604	307,062	265,099	330,406	258,006
Franklin Memorial Hospital	129,756	3,876	24,954	37,815	13,046
NLH Inland Hospital	164,399	205,747	278,650	173,488	226,341
NLH Maine Coast Hospital	82,442	86,705	105,167	127,568	139,333
Northern Maine Medical Center	56,690	54,715	58,003	62,308	61,000
Peer Group D					
Bridgton Hospital	28,290	1,286	†	394	300
Calais Regional Hospital	†	†	†	†	†
Down East Community Hospital	108,570	68,299	276,117	85,323	59,183
Houlton Regional Hospital	22,237	16,236	17,850	16,101	14,254
LincolnHealth	64,234	22,096	13,556	8,387	5,793
Millinocket Regional Hospital	15,893	13,576	8,826	8,352	7,405
Mount Desert Island Hospital	182,722	196,681	209,669	125,948	144,906
NLH Blue Hill Hospital	22,864	47,124	75,052	102,296	136,598
NLH C.A. Dean Hospital	27,411	37,951	59,755	63,509	99,544
NLH Mayo Hospital	†	†	30,370	71,380	111,271
NLH Sebecook Valley Hospital	99,957	142,030	104,311	132,057	178,609
Penobscot Valley Hospital	7,845	530	580	†	†
Redington-Fairview General Hospital	297,458	280,276	281,705	270,204	292,749
Rumford Hospital	2,907	(1,418)	†	190	670
Stephens Memorial Hospital	57,761	†	†	†	†
Waldo County General Hospital	20,242	3,685	(1,514)	†	741
Peer Group E					
Maine Behavioral Health	14,064	†	†	†	†
NLH Acadia Hospital	74,635	51,288	44,638	100,381	73,731
Peer Group F					
New England Rehabilitation Hospital	†	†	†	†	†
All Maine Hospitals Median	91,200	54,715	80,106	92,852	71,270

† - data not applicable

Salaries and Benefits

Hospital Name	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
	\$	\$	\$	\$	\$
Peer Group A					
Central Maine Medical Center	211,879,691	221,641,928	230,396,394	231,358,821	252,843,211
Maine Medical Center	700,780,000	625,600,000	643,158,000	684,085,000	720,391,274
MaineGeneral Medical Center Augusta	249,179,916	262,406,788	276,522,797	301,342,857	312,484,001
NLH Eastern Maine Medical Center	447,274,893	433,401,629	434,915,354	448,936,489	446,757,036
Peer Group B					
Mid Coast Hospital	108,190,661	113,229,781	122,817,005	125,764,737	124,721,613
NLH AR Gould Hospital	81,640,627	82,267,399	82,003,481	84,853,661	84,186,250
NLH Mercy Hospital	112,072,530	117,314,217	117,153,839	124,776,514	129,837,669
Pen Bay Medical Center	79,670,765	87,275,828	89,875,066	93,529,294	97,474,849
Southern Maine Health Care	169,687,705	175,575,118	180,239,960	175,620,922	188,304,874
St. Joseph Hospital	68,375,000	73,702,000	74,313,000	85,126,000	94,459,000
St. Mary's Regional Medical Center	107,612,000	110,763,000	107,698,000	114,827,000	116,911,000
York Hospital	101,760,094	109,313,075	107,277,228	107,243,227	106,351,664
Peer Group C					
Cary Medical Center	27,183,665	28,986,254	29,861,568	32,812,284	32,079,919
Franklin Memorial Hospital	45,487,940	48,698,890	51,459,836	52,980,333	57,964,252
NLH Inland Hospital	36,847,323	35,782,235	35,808,917	35,730,781	34,929,874
NLH Maine Coast Hospital	44,605,521	43,177,960	44,585,774	45,820,376	43,199,264
Northern Maine Medical Center	33,866,625	36,720,127	40,339,304	44,288,124	45,844,028
Peer Group D					
Bridgton Hospital	29,135,908	27,699,234	26,856,166	27,165,454	27,620,354
Calais Regional Hospital	16,169,450	16,662,311	14,559,448	7,346,790	18,417,910
Down East Community Hospital	30,384,542	32,718,720	32,370,568	35,372,548	42,322,447
Houlton Regional Hospital	34,817,895	34,483,154	35,372,537	34,863,907	38,498,433
LincolnHealth	32,769,856	34,911,104	36,913,555	55,649,791	58,371,393
Millinocket Regional Hospital	20,649,844	18,781,594	17,048,981	17,364,793	17,473,599
Mount Desert Island Hospital	34,289,904	38,753,078	42,047,885	43,154,241	47,590,626
NLH Blue Hill Hospital	21,256,096	20,442,444	19,450,914	20,531,037	19,456,559
NLH C.A. Dean Hospital	11,433,484	11,881,721	12,052,173	12,469,711	13,125,367
NLH Mayo Hospital	32,890,107	34,667,847	35,010,910	33,769,570	32,458,395
NLH Sebecook Valley Hospital	22,544,179	21,372,663	20,468,859	22,255,604	23,761,085
Penobscot Valley Hospital	8,646,396	8,355,522	8,638,423	9,731,479	11,205,745
Redington-Fairview General Hospital	49,966,082	53,373,374	53,477,516	57,240,616	67,515,904
Rumford Hospital	25,646,501	24,810,321	24,046,674	24,576,277	26,929,923
Stephens Memorial Hospital	38,939,585	41,625,349	41,666,863	44,986,379	48,616,251
Waldo County General Hospital	54,916,121	59,810,447	61,984,923	59,824,997	58,628,694
Peer Group E					
Maine Behavioral Health	68,689,518	71,732,000	73,985,000	79,119,000	88,418,082
NLH Acadia Hospital	40,677,185	40,350,207	41,235,174	42,230,395	43,538,031
Peer Group F					
New England Rehabilitation Hospital	16,575,480	17,763,326	17,211,046	18,261,561	18,710,695
All Maine Hospitals Median	39,808,385	40,987,778	41,857,374	45,403,378	48,103,438

† - data not applicable